

MINUTES

ORDINARY MEETING OF COUNCIL

Tuesday, 26 June 2012

Held at the
Council Conference and Reception Centre
City Hall, Little Malop Street, Geelong
commencing at 7.00pm

COUNCIL:

Cr. J. Mitchell (*Austin*)

- **Mayor**

(Communications / Sport and Recreation / Democracy & Governance / Central Geelong
Looking Forward)

Cr. B.H. Abley (*Brownbill*)

(Arts and Culture)

Cr. J. Doull (*Coryule*)

(Environment and Sustainability / Climate Change)

Cr. J. Farrell (*Beangala*)

(Education and Youth / Community Safety)

Cr. K. Fisher (*Corio*)

(Community Development)

Cr. C. Granger (*Windermere*)

(Heritage)

Cr. B. Harwood (*Kardinia*)

(Finance / Tourism / Major Events / Strategic Development)

Cr. E. Kontelj (*Cowie*)

(Aboriginal Affairs / Multicultural Affairs)

Cr. Dr. S. Kontelj (*Kildare*)

(Major Projects)

Cr. R. Macdonald (*Cheetham*)

(Economic Development / Planning)

Cr. R. Nelson (*Deakin*)

(Rural and Regional Affairs)

Cr. A. Richards (*Buckley*)

(Transport / Infrastructure / Parks and Gardens)

SECTION A - PROCEDURAL MATTERS

Acknowledgements	1
Apologies	1
Confirmation of Minutes	1
Declarations of Conflicts of Interest	1
Question Time	2-3
Presentations and Petitions	3

SECTION B – REPORTS

1. Amendment C242 Barrabool Hills Shopping Centre – Revised Plans	4-8
2. Adoption of City Plan 2009-2013 (2012-2013 Update)	9-12
3. Adoption of Budget and Striking of Rates for the Financial Year 1 July 2012 to 30 June 2013	13-35
4. Katoomba Court, Hamlyn Heights Road Discontinuance	36-42
5. Albert Street Laneways, Geelong West – Proposed Construction SCS319 – Intention to Declare	43-50
6. Colite Street Group – Barwon Heads – Proposed Road Construction SRC316 – Intention to Declare	51-61
7. Torquay Road and Marshalltown Road, Marshall – Proposed Footpath Construction SCS324 – Intention to Declare	62-72
8. Tender Negotiations Update (<i>Confidential</i>)	73

SECTION C - NOTICES OF MOTION	74-78
--	--------------

SECTION D - COMMON SEAL REGISTER	79-80
---	--------------

SECTION E - ASSEMBLY OF COUNCILLORS RECORD	81
---	-----------

CLOSE OF MEETING	82
-------------------------------	-----------

**MINUTES OF THE ORDINARY MEETING
OF THE GREATER GEELONG CITY COUNCIL
HELD AT THE COUNCIL CONFERENCE AND RECEPTION CENTRE
CITY HALL, LITTLE MALOP STREET, GEELONG
TUESDAY, 26 JUNE 2012
COMMENCING AT 7.00 P.M.**

PRESENT: Cr J Mitchell (Chair), Crs B Abley, J Doull, J Farrell, K Fisher, C Granger, B Harwood, E Kontelj, S Kontelj, R Macdonald, R Nelson, A Richards*(7.05pm)

Also present: S Griffin (Chief Executive Officer), J Wall (General Manager Corporate Services), P Bettess (General Manager Economic Development, Planning and Tourism), D Frost (General Manager Projects, Recreation and Central Geelong), G Van Driel (General Manager City Services), J McMahon (General Manager Community Services), J Brown (Manager Administration and Governance), R Bourke (Governance Co ordinator), J Merlo (Senior Media Officer)

OPENING: The Mayor declared the meeting open at 7.00pm

ACKNOWLEDGEMENTS:

The Mayor acknowledged that we are here today on the land of the Wathaurong People and we pay our respects to Aboriginal elders past and present.

APOLOGIES: Nil.

CONFIRMATION OF MINUTES:

Cr Granger moved, Cr Harwood seconded -

That the Minutes of the Ordinary Meeting held on 12 June 2012 be confirmed and signed.

Carried.

DECLARATIONS OF CONFLICTS OF INTEREST:

Peter Bettess, General Manager Economic Development, Planning and Tourism, declared an Indirect Interest in Agenda Items 1 and 8, details of which are outlined in the report.

Cr Nelson advised the meeting he had previously declared a Conflict of Interest in Agenda Item 1, but after seeking legal advice it was determined that he did not have a Conflict of Interest.

QUESTION TIME:

Question Time is an opportunity for questions to be addressed to Council and while the minutes record the general content, they do not purport to be a transcript of what was said by individuals. Likewise Councillor or Officer verbal responses are in summary form only. Views expressed may not be the views of Council.

Council's practice is to provide a separate document on its website setting out questions and responses including any more detailed written responses which may be provided subsequent to the meeting.

Peter Linaker asked the following questions in relation to emergency procedures:

- 1) Are emergency procedures for this building known to Councillors?

The Mayor responded that Councillors are well aware of emergency procedures at all Council buildings.

The Chief Executive Officer responded that there is a normal procedural process for all Council buildings. The normal evacuation process is not practised at Council Meetings, but Councillors are aware of the procedure at the various locations of the building.

- 2) What if we had a power failure – what process will be followed in relation to the position of the glass doors at the entrance of City Hall?

The Mayor responded he would provide a written response.

* *Cr Richards entered the meeting room at 7.05pm*

- 3) Are emergency procedures known in the municipality for earthquakes and chemical disasters?

Gary Van Driel responded the City has a Standard Operating Procedure that addresses Geotechnical Hazards and as such it canvasses earthquakes.

- 4) Are Councillors aware of CFA emergency procedures for disasters in the Port of Geelong? It is apparent that elected Councillors who do not ask questions have no concern for the legal rights and daily welfare of Geelong residents and ratepayers.

Gary Van Driel responded he is a member of the Ports Emergency Management Executive Committee and they are currently reviewing the Port's Emergency Management Plan. He did not believe Councillors need to be aware of the CFA procedures associated with a Port of Geelong emergency. As per all emergency events, the City will undertake its Support Agency role and provide resources to assist the Control Agency when requested as well as establishing Emergency Relief Centres if the Incident Controller (CFA) recommends that evacuation is necessary.

Danica Cliff Brooks asked if Council would advocate for the installation of a pedestrian crossing in Townsend Road as requested by the people who have signed the petition presented to the Mayor?

The Mayor responded that he has in the past advocated for a pedestrian crossing on Townsend Road and will continue to do so in the future.

QUESTION TIME (CONT'D)

Gary Van Driel added that the process is to make application to VicRoads because of the nature of that traffic solution. From time to time we undertake traffic surveys and supply back to VicRoads as part of the process.

Colin Wallace asked:

- 1) Would Councillors note that omitted from the published version of my letter to the editor of the Geelong Advertiser of Wednesday 20th June 2012 are the two references I made to proper process not being followed by some Council officers in relation to First Street, Geelong West and also that the name Planning Panels Victoria was mangled, lessening the chance that a curious reader might find a copy of the Ropeworks Panel Report and see what is said about First Street?

The Mayor noted the comments.

- 2) Did the Mayor ever notice that the two times when responding to my questions at Council Meetings he mentioned me having spoken to Kerri-Ann Hobbs, suggesting that I was the person who gave Cr Doull's Copenhagen report to the Geelong Advertiser and defaming me by doing so, never appeared in the Minutes?

The Mayor responded he was unable to recall and asked who Kerri-Ann Hobbs was.

Mary Wallace asked the following:

- 1) I asked questions at the last Council Meeting and the written response did not arrive before or in today's post (Tuesday 26 June) but at about 5.30pm there was in our letterbox a letter from Council which was the written response and I want to know, who put it there?
- 2) In future, would any letter to my husband or me from Council be sent by post in a postmarked envelope?

The Chief Executive Officer responded that the request could be arranged.

- 3) Last Thursday, 21 June 2012, my husband and I received a letter dated 18 June 2012 from the City Development Department and in the window of the envelope our middle names, as well as our first names and surnames, were visible. I regard this as improper and find it intimidating and I am asking, why were our middle names included?

The Chief Executive Officer responded that he was unaware of the particular letter being referred to but would investigate the issue and provide a written response as to why second names were used.

PETITIONS:

The Mayor presented a petition from residents of Whittington and St Albans Park concerned at the expected increase in traffic on Townsend Road on completion of the new bridgeworks over the Barwon River, and request a pedestrian crossing be placed on Townsend Road between Apollo Place and Coppards Road.

The Mayor also presented a petition signed from approximately 1,310 Lara residents in relation to the need for a greater police presence for the Lara area to enable the Lara Police Station to be open 24 hours.

1. AMENDMENT C242 PROPOSED BARRABOOL HILLS SHOPPING CENTRE, PROVINCE BOULEVARD, HIGHTON – REVISED PLANS

Portfolio:	Planning – Cr Macdonald
Source:	City Development – Strategic Implementation
General Manager:	Peter Bettess
Index Reference:	Council Reports 2012

Summary

- At its meeting on 25 October 2011 the Council considered a combined Planning Scheme Amendment/Planning Permit application made by planning consultants ERM Melbourne on behalf of Lascorp Development Group (Aust) P/L to enable the development of a new neighbourhood shopping centre at 4 – 46 Province Boulevard, Highton.
- The Council resolved to exhibit the amendment to rezone the 1.45 ha site from Residential 1 to Business 1 together with the draft planning permit to enable the shopping centre to be constructed, subject to Ministerial authorisation (which was subsequently received).
- The developer is now seeking Council's support for revised plans for the shopping centre development which will decrease its size from 4660 sq metres to 3895 sq metres by reducing the number of speciality shops from eleven to seven.
- The revised plans also delete the 97 space basement car park resulting in 181 car spaces being located in front of the building compared to 93 in the original plans.
- The slightly smaller building footprint and other proposed changes to the original plans are relatively minor in nature. However, the proposal to double the number of car spaces in front of the building would generally not be considered to be a positive urban design outcome, particularly in a predominantly residential area.
- Lascorp's consultants advise that the basement car parking has been deleted to reduce excavation and construction costs (estimated to be \$4 million). The number of small shops has been reduced because of recent poor take up of speciality shops in neighbourhood shopping centres, also improving the economic feasibility of the project.
- The enlarged car park will be visible to a small number of properties directly opposite in Province Boulevard. On the other hand it will have minimal detrimental impact on the substantial number of dwellings to the south and west which enjoy middle distance views of the subject land and beyond.
- Imposition of a requirement to incorporate basement car parking in the shopping centre design is considered difficult to justify because of the substantially increased construction costs and the small number of immediately opposite properties which would overlook the enlarged car park.
- Issues relating to Council's planning policies and retail policies, residential amenity issues, parking and traffic and stormwater management were addressed in detail in the 25 October 2011 Council Report.
- Exhibition of the combined Planning Scheme Amendment C242/draft permit 1527/2010 with the revised plans as described in this report is supported.

1. AMENDMENT C242 PROPOSED BARRABOOL HILLS SHOPPING CENTRE, PROVINCE BOULEVARD, HIGHTON – REVISED PLANS

Cr Macdonald moved, Cr Granger seconded -

That Council:

- 1. resolves to support the preparation and exhibition of Amendment C242 to the Greater Geelong Planning Scheme to:**
 - **Rezone part of the situated at 4 – 46 Province Boulevard, Highton from Residential 1 zone to Business 1 zone;**
 - **Delete Design and Development Overlay 14 from the land to be rezoned; and**
 - **Apply a maximum floor level for Shop of 3895 sq metres for the proposed shopping centre in the Schedule to the Business 1 zone.**
- 2. agrees to consider the application for a planning permit for the revised shopping centre development concurrently with Amendment C242 in accordance with Section 96A of the Planning and Environment Act.**
- 3. resolves that a draft planning permit 1527/2010 be prepared and exhibited with the Amendment, subject to resolution of the detail of the permit documentation as outlined in this report; and**
- 4. requests the Minister for Planning authorise the preparation of Amendment C242 and Planning Permit 1527/2010 for the revised proposal.**

Carried.

Report

Background

At its meeting on 25 October 2011 the Council considered a combined Planning Scheme Amendment/Planning Permit application by planning consultants ERM Melbourne on behalf of Lascorp Development Group (Aust) P/L to enable the development of a new neighbourhood shopping centre on the western portion of land situated at 4 – 46 Province Boulevard, Highton.

The Planning Scheme Amendment proposes to rezone an area of approx 1.45 ha from Residential 1 to Business 1, to remove Design and Development Overlay 14 from the land being rezoned (the 7.5 height trigger applicable to residential zones) and inclusion of the floor area of the shopping centre in the Schedule to the Business 1 zone (to reduce the prospect of any further expansion of the centre).

The Planning Permit application seeks approval to construct the neighbourhood shopping centre in accordance with the submitted detailed plans and dispensation from the Clause 52.06 car parking provisions, dispensation from Clause 22.34 bicycle provisions and approval to erect shopping centre signage.

The proposed shopping centre considered by Council on 25 October 2011 comprised a full line Woolworths supermarket of 3200 sq metres, 11 speciality shops totalling 1460 sq metres in a small arcade in front of the supermarket and car parking for 210 cars. 97 of the car spaces were located in basement parking below the supermarket (connected to the arcade by ramps and a lift).

1. AMENDMENT C242 PROPOSED BARRABOOL HILLS SHOPPING CENTRE, PROVINCE BOULEVARD, HIGHTON – REVISED PLANS

Council resolved to exhibit the Amendment with the draft planning permit, subject to Ministerial Authorisation. Council subsequently sought and received authorisation from the Minister on 28 November 2011.

The developer has now submitted revised plans for the shopping centre which decreases its size from 4660 sq metres to 3895 sq metres by reducing the number of speciality shops from eleven to seven.

The main changes shown on the new plans are:

- Decrease in size of the overall building footprint.
- Deletion of the 97 space basement car park.
- Increase in the number of car parks in front of the building from 93 to 181 spaces.
- Improved ratio of car spaces per 100 sq metres of floor area from 4.5 to 4.9.
- Increased setback from Province Boulevard to the front façade of the building from 46m to 75m.
- Modified loading bay arrangements at the rear of the supermarket.

The existing zoning of the subject land and surrounding area is shown in Appendix 1-1, the proposed rezoning is shown in Appendix 1-2 and an aerial photo of the subject area is Appendix 1-3.

Appendices 1-4 & 1-5 respectively show the original site layout and the new site layout.

Discussion

The Council report of 25 October 2011 addressed the major issues requiring assessment. These included assessment against Council's planning and retail policies, impact on the amenity of the surrounding residential area, traffic and parking issues, management of stormwater and proposed planning permit conditions.

The slightly smaller building footprint and other proposed changes to the original plans are relatively minor in nature. However, the proposal to double the number of car spaces in front of the building would generally not be considered to be a positive urban design outcome in a residential area.

Lascorp's consultants advise that the basement car parking has been deleted to reduce excavation and construction costs (estimated to be \$4 million). The number of small shops has been reduced because of recent poor take up of speciality shops in neighbourhood shopping centres, also improving the economic feasibility of the project.

The subject land and surrounding area are steeply undulating which presents urban design challenges for the development of a shopping centre requiring a substantially level site, resulting in the need for considerable cut and fill. The topography of the site appears to provide an excellent opportunity for the development to be constructed over two levels incorporating basement parking.

Many of the dwellings being erected in the newly developing residential area have been designed to take advantage of views to the north west over Barwon River valley and beyond. However, the proposed shopping centre itself will not significantly impact on local views and will be at a substantially lower level than the adjoining Baptist Church and car park.

1. AMENDMENT C242 PROPOSED BARRABOOL HILLS SHOPPING CENTRE, PROVINCE BOULEVARD, HIGHTON – REVISED PLANS

The proposed car park will be at a higher level than Stoneleigh Crescent and much of the Province Boulevard frontage and as such the full extent of the car park will be visible from only a small number of directly opposite properties.

Appendices 1-6 & 1-7 show perspectives of the original & new plans of the shopping centre as viewed from the intersection of Leigh Road and Avondale Avenue which overlooks the site approx 250 metres away. These perspectives demonstrate the sort of middle distance views from a substantial number of residential dwellings generally to the south of the site from where the full extent of the shopping centre and car park will be visible. However the shopping centre site only forms a small part of a much wider view over the Barwon River valley from these properties. As such the enlarged car park in front of the shopping centre, as shown on the new plans, is considered likely to have only a minimal detrimental impact on the middle distance views.

A requirement for basement car parking in the shopping centre design is difficult to justify because of the increased construction costs and the small number of immediately opposite properties which would overlook the enlarged car park.

Accompanying Permit PP1527/2010

It is proposed that a draft permit be prepared to enable the development of the shopping centre as shown in the amended plans. This permit would be exhibited with the Amendment pursuant to Section 96A of the Planning and Environment Act.

The Permit will include conditions to address the following issues:

- Truck delivery times in particular the loading bay at the rear of the supermarket.
- Acoustic screening of the supermarket loading bay adjoining future residential properties.
- Landscaping treatment of the car park.
- Landscaping treatments along the road frontages to screen and soften the impact of buildings and retaining walls.
- Screening of rooftop infrastructure.
- Urban design treatments including building materials/colours etc.
- Outdoor advertising.
- Requirements that the developer enters into a Section 173 Agreement including pedestrian crossing at Province Boulevard, strengthening the roundabouts to cater for additional semi-trailer traffic; provision of any necessary traffic control devices, line marking and signage as required by Council and ensuring all construction traffic accesses the site via Scenic Road and Province Boulevard.
- Stormwater management arrangements.
- Arrangements for bus stop and access paths to the shopping centre as required by the Department of Transport.

1. AMENDMENT C242 PROPOSED BARRABOOL HILLS SHOPPING CENTRE, PROVINCE BOULEVARD, HIGHTON – REVISED PLANS

Environmental Implications

The proposed development is not expected to result in any adverse environmental impacts because the subject land is substantially vacant and contains no significant vegetation.

The potential reduction in the length and time of shopping trips undertaken by the community served by the new centre will be environmentally beneficial.

Financial Implications

Approval of the proposed development is unlikely to result in any financial implications for Council.

Policy/Legal/Statutory Implications

The Amendment is considered to be consistent with Clauses 11.02-2 Activity centre planning and 17.01-1 Business of the State Planning Policy Framework by making provision for a conveniently located neighbourhood activity centre to serve the needs of this new residential area.

The Amendment is consistent with Clauses 21.07 and 22.03 of the Local Planning Policy Framework which are derived from Council's adopted Retail Strategy and Clause 21.15 Wandana resulting from the Wandana Structure Plan.

Officer Direct or Indirect Interest

In accordance with the Sec 80 (c) of the Local Government Act, Peter Bettess, General Manager Economic Development, Planning and Tourism declares an indirect financial interest in that he owns Woolworths and Wesfarmers shares.

Risk Assessment

Processing of this Amendment is considered to be a low level risk.

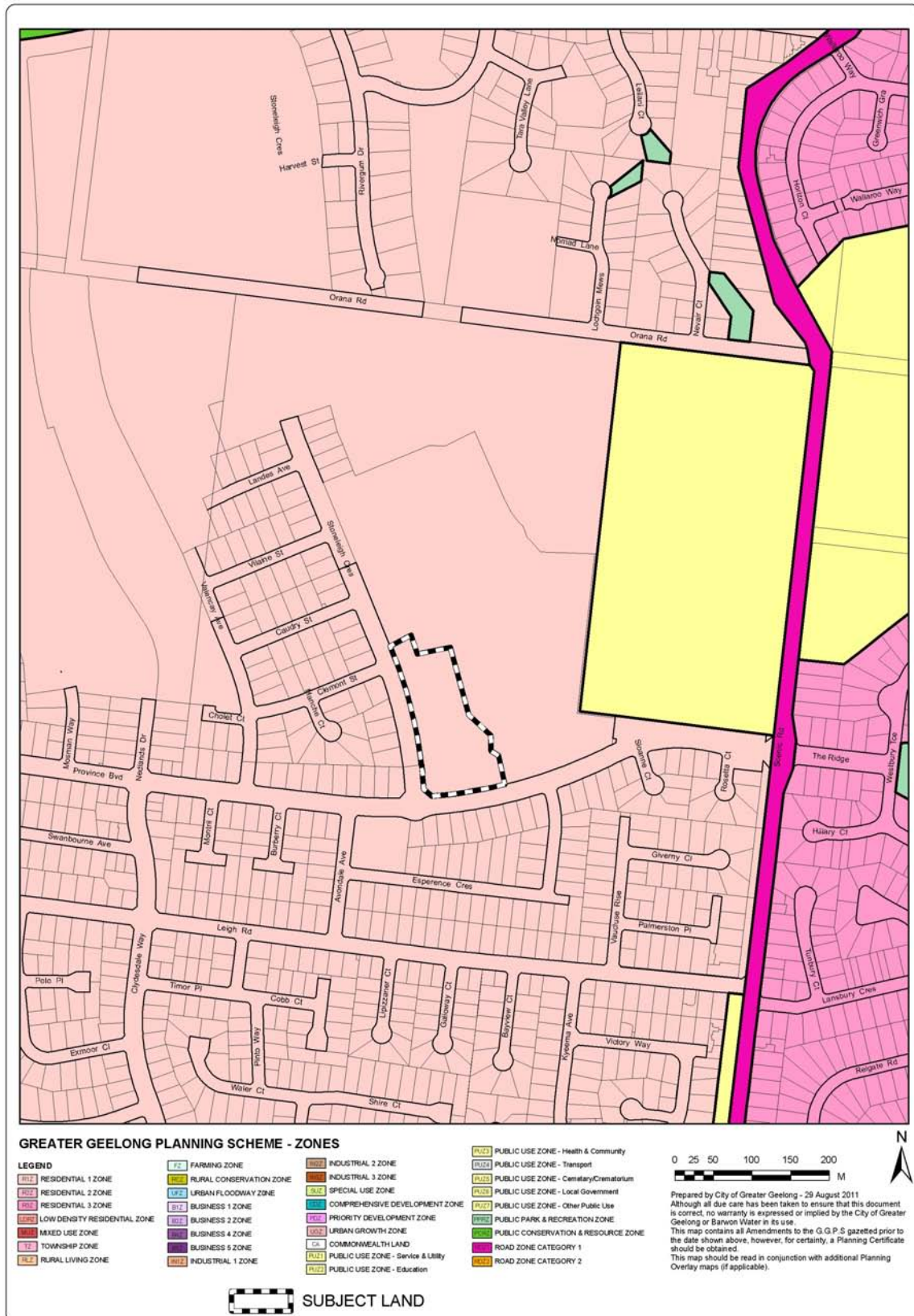
Social Considerations

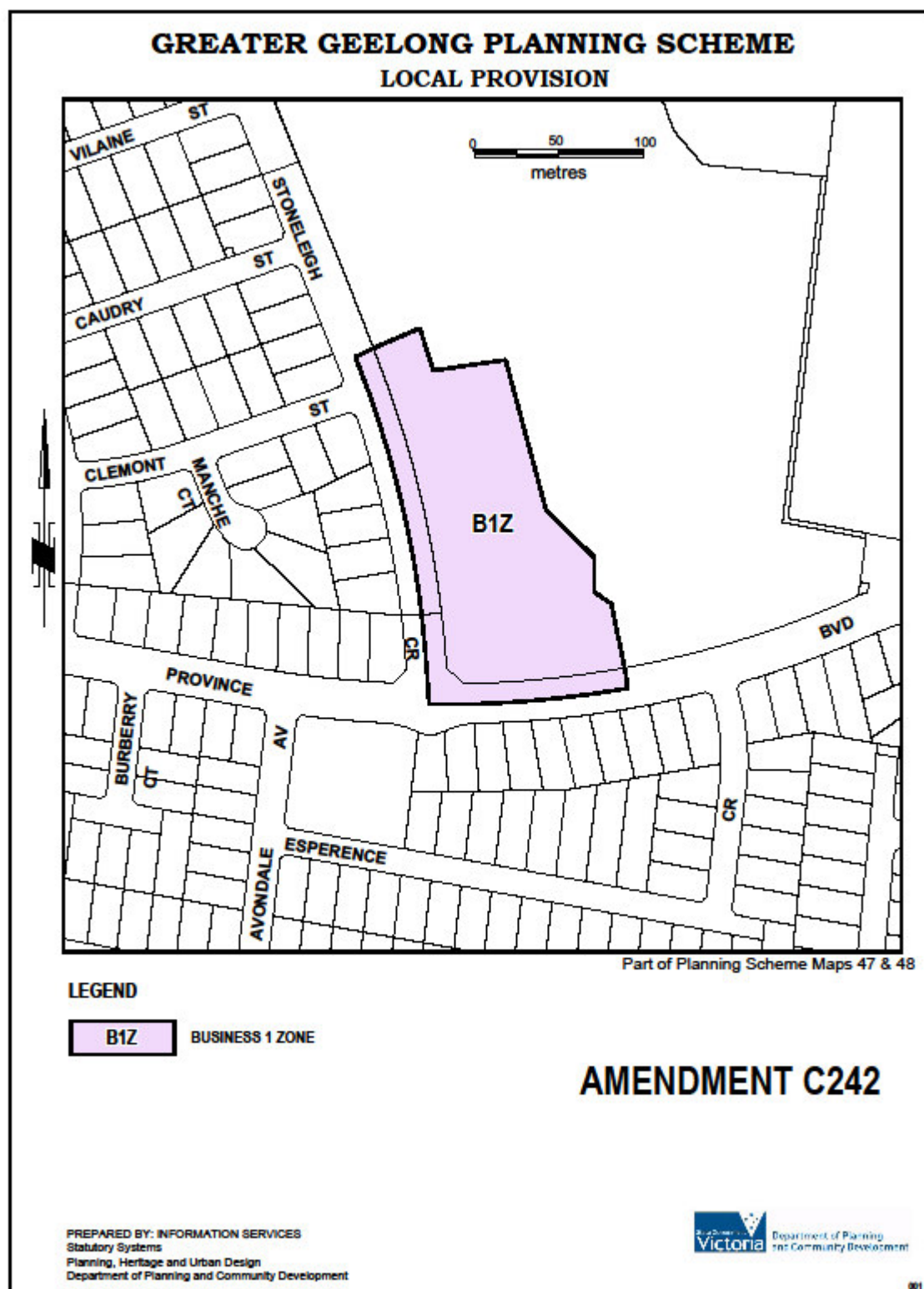
It is considered the Amendment will result in an overall net community benefit by improving accessibility to retail goods and services for the local community, increasing retail choice and competition and providing the opportunity for employment in the local area.

Communication

It is proposed that this Amendment and accompanying permit be exhibited in accordance with the provisions of the Planning and Environment Act to provide the opportunity for full public comment (and potentially referral to an Independent Panel appointed by the Minister for Planning). Exhibition is subject to the Minister's re-authorisation.

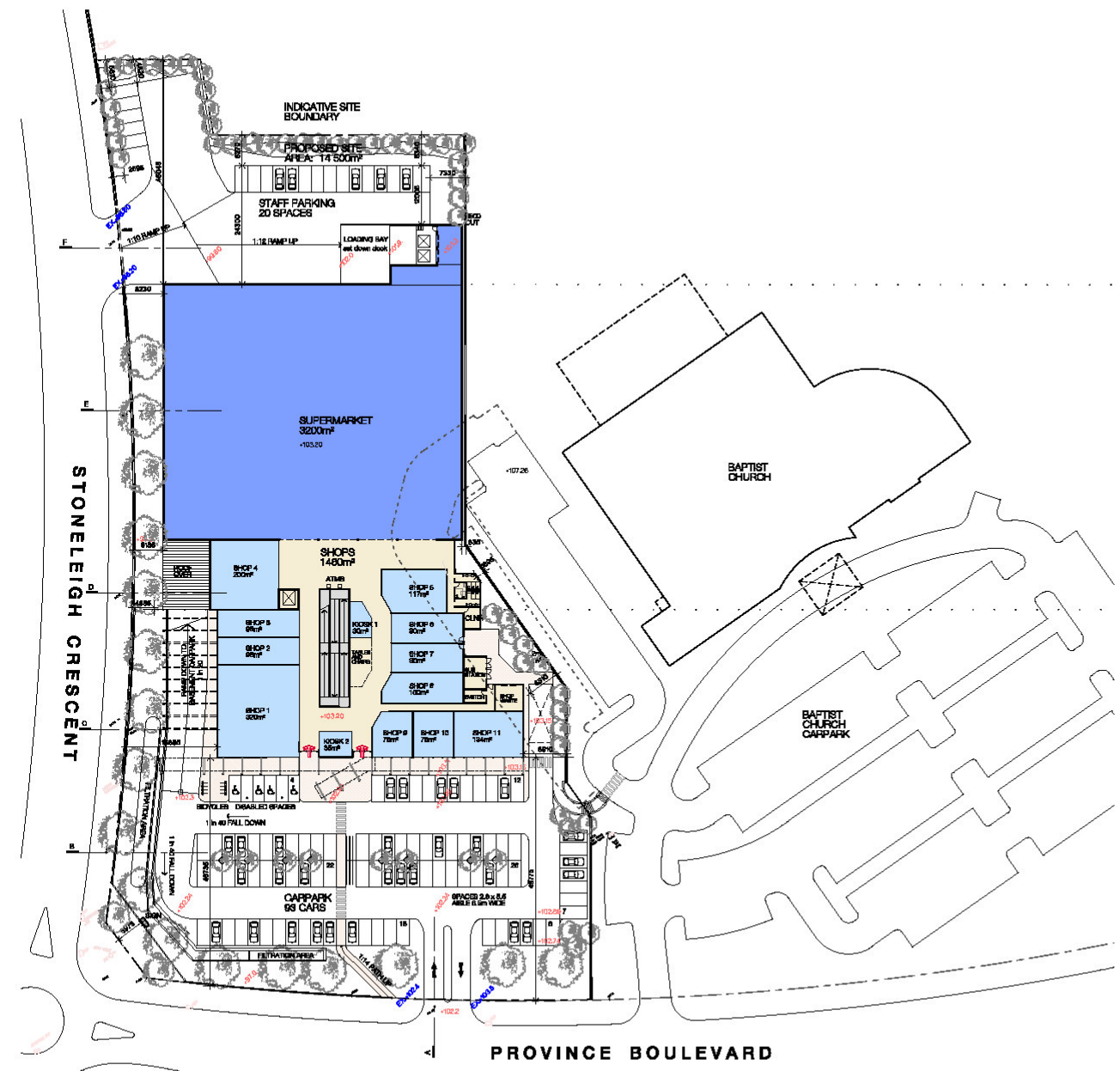
Appendix 1-1 Existing zoning and surrounding area



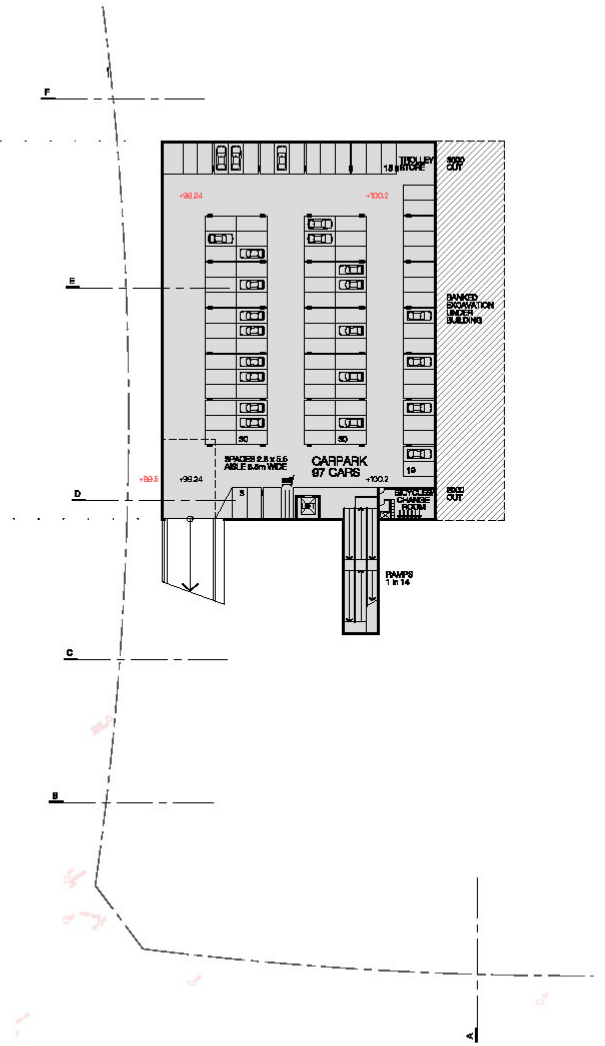


Appendix 1-3 – Aerial Photo of site





GROUND FLOOR PLAN



BASEMENT PLAN

PARKING PROVISIONS		BICYCLE PROVISIONS	
SUPERMARKET	3200m²	VISITORS - (1 PER 500sq/m)	10
SPECIALTY SHOPS	1480m²	STAFF - (1 per 500sq/m supermarket)	7
TOTAL	4680m² @ 4.5/100	(1 per 300sq/m specialty)	6
TOTAL CARS REQUIRED	210 CARS	TOTAL BICYCLE SPACES REQUIRED	12
TOTAL CARS PROVIDED	210 CARS	TOTAL BICYCLE SPACES PROVIDED	28



PROPOSED FLOOR PLANS
Barrabool Hills Shopping Centre



15th June 2011
09192/TP03b

© Clarke Hopkins Architects 2002



GROUND FLOOR PLAN

PARKING PROVISIONS	
SUPERMARKET	3200m²
SPECIALTY SHOPS	695m²
TOTAL	3895m² @ 5.0/100
TOTAL CARS REQUIRED	195 CARS
TOTAL CARS PROVIDED	195 CARS

BICYCLE PROVISIONS	
VISITORS	8
STAFF	6
TOTAL BICYCLE SPACES REQUIRED	14



ClarkeHopkinsClarke
115 Sackville Street
Collingwood VIC Australia 3066
Telephone (03) 9419 4343
Facsimile (03) 9419 4345
Email studio@chc.com.au
www.chc.com.au

PROPOSED SITE / FLOOR PLAN
Barrabool Hills Shopping Centre



21st February 2012
09192/TP03c

© ClarkeHopkinsClarke 2002

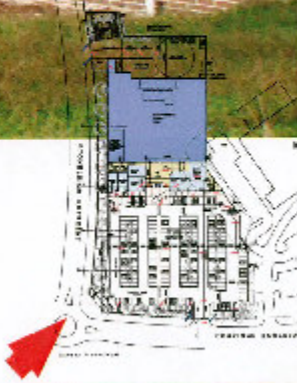
Original Perspective of the Proposed Shopping Centre



Barrabool Hills Shopping Centre - Corner of Leigh Road and Avondale Avenue



Barrabool Hills Shopping Centre - Corner of Leigh Road and Avondale Avenue



2. ADOPTION OF CITY PLAN 2009-2013 (2012-2013 UPDATE)

Portfolio:	Democracy and Governance - Cr Mitchell
	Finance – Cr Harwood
Source:	Corporate Services - Corporate Strategy & Property Management
General Manager:	Jeff Wall
Index Reference:	Corporate Management/Corporate Plan

Summary

- The Local Government Act requires that a Council must prepare, approve and submit to the Minister for Local Government a Council Plan (i.e. "City Plan 2009-2013, 2012-2013 Update") by 30 June of each year, and
- The annual update of the Council's four year Council Plan titled 'City Plan 2009-2013, 2012-2013 Update' has been undertaken and was considered at a meeting of Council on 8 May 2012.
- At that meeting Council appointed a Submissions Panel to hear any submissions made in relation to the proposed City Plan.
- The Submissions Panel comprising of Cr Harwood (Chairperson), Cr Granger and Cr Abley met on Tuesday 12 June 2012 to consider any submissions.
- There being no submissions the Panel recommends to Council that City Plan 2009-2013, 2012-2013 Update as considered by Council at its meeting of 8 May 2012 be adopted.

Cr Harwood moved, Cr Granger seconded -

That:

- 1) there being no submissions received, Council adopts City Plan 2009-2013, 2012-2013 Update, as presented to Council on 8 May 2012, and**
- 2) City Plan 2009-2013, 2012-2013 Update be submitted to the Minister for Local Government by 30 June 2012.**

Carried.

Report

Background

The Local Government Act requires that a Council must prepare, approve and submit to the Minister a Council Plan (i.e. "City Plan 2009-2013, 2012-2013 Update"):

- a) By 30 June, and
- b) Within the period of 6 months after each general election year or by the next 30 June, whichever is the latter.

Section 125 of the Local Government Act also prescribes that a Council Plan must include:

- The strategic objectives of the Council,
- Strategies for achieving the objectives for at least the next four years,
- Strategic indicators for monitoring the achievement of these objectives,

2. ADOPTION OF CITY PLAN 2009-2013 (2012-2013 Update) (CONT'D)

- A Strategic Resource Plan, and
- Any other matter prescribed by the regulations.

The framework for the City Plan 2009-2013, 2012-2013 Update incorporates the planning framework based on the three strategic directions (Community Wellbeing, Growing the Economy and Sustainable Built and Natural Environment) and the Council's Vision, Mission, Values and Behaviours section.

The Council's performance and results in achieving the strategic indicators of the City Plan are required to be reported in the Council's Annual Report for 2012-2013.

Discussion

"City Plan 2009-2013, 2012-2013 Update" has been developed to reflect Council's current priorities in the said four year period and the supporting resource allocation.

All the actions have been developed collaboratively across the organisation and support the long-term social, environmental and economic benefits for the community articulated through the Vision, Mission and Objectives established by the Council.

City Plan identifies the outcomes, strategies and strategic indicators that are currently planned in the said four-year period, as well as detailed Actions associated with implementing the final year of this current City Plan.

City Plan 2009-2013 has been developed around a framework of the three strategic directions as follows:

1. Community Wellbeing – *To improve the health and quality of life of all residents of Greater Geelong.*

Over the next four years we will work with the community in aiming to deliver the following priority outcomes:

- *Improved healthy eating and physical activity*
- *Increased lifelong learning and literacy*
- *Liveable neighbourhoods*

2. Growing the Economy – *Securing Geelong's Economic Future.*

Over the next four years we will work with the community in aiming to deliver the following priority outcomes:

- *Plan and develop the National Transport and Logistics Precinct.*
- *Development of the Cosmopolitan Heart.*
- *Managed Growth*

3. Sustainable Built and Natural Environment – *The City of Greater Geelong leads the community in sustainable planning and environmental action.*

Over the next four years we will work with the community in aiming to deliver the following priority outcomes:

2. ADOPTION OF CITY PLAN 2009-2013 (2012-2013 Update) (CONT'D)

- *Increase the use of public and active transport across the municipality.*
- *Reduce our organisation's environmental footprint*
- *Develop and implement sustainability standards for all built form.*
- *Prepare and implement a strategy for adapting to climate change.*
- *Enhance our natural areas and increase the level of protection for precious habitats and areas of biodiversity.*

We will support this framework through an open and accountable governance model focusing on the following:

- *Customer Focused Organisation;*
- *Responsible Financial Management*
- *Safe Work Environment*
- *Motivated and Skilled Staff*
- *Informed and Engaged Community*
- *Efficient Service Delivery*
- *Effective Internal Support Services*

It is planned to have the full version of City Plan 2009-2013, 2012-2013 Update available on the Council's web site shortly after 30 June 2012.

As part of the legislative requirement, City Plan includes the Strategic Resource Plan (updated taking into account the 2012-2013 Annual Budget as a base year), which contains the financial and non-financial (human resources) information for the next four years.

Council at its meeting of 8 May, 2012 considered the proposed City Plan 2009-2013, 2012-2013 Update and resolved that the document be put out for public comment.

Following the Council meeting, an advertisement was placed in the Geelong Advertiser advising that the City Plan 2009-2013, 2012-2013 Update document would be available for public comment and inviting written submissions to be made.

The Submissions Panel comprising of Cr Harwood (Chairperson), Cr Granger and Cr Abley met on Tuesday 12 June 2012 to consider any submissions.

There being no submissions the Panel recommends to Council that City Plan 2009-2013, 2012-2013 Update as considered by Council at its meeting of 8 May 2012 be adopted.

Environmental Implications

City Plan 2009-2013, 2012-2013 Update outlines the objectives and strategies to deliver the environmental benefits to the community.

Financial Implications

City Plan 2009-2013, 2012-2013 Update includes Council's updated four-year financial strategy and plan based on the 2012-2013 Annual Budget.

2. ADOPTION OF CITY PLAN 2009-2013 (2012-2013 Update) (CONT'D)

Policy/Legal/Statutory Implications

The Local Government Act requires that a Council must prepare, approve and submit to the Minister for Local Government a Council Plan (i.e. "City Plan"):

1. By 30 June, and
2. Within the period of 6 months after each general election year or by the next 30th June, whichever is the latter.

Section 125 of the Local Government Act also prescribes that a Council Plan must include:

- The strategic objectives of the Council,
- Strategies for achieving the objectives for at least the next four years,
- Strategic indicators for monitoring the achievement of these objectives,
- A Strategic Resource Plan, and
- Any other matter prescribed by the regulations.

The Act also prescribes that any amendments to City Plan must be advised to the Minister within 30 days.

City Plan 2009-2013, 2012-2013 Update complies with the Local Government Act, 1989.

Officer Direct or Indirect Interest

There is no direct or indirect officer interest to which this report relates.

Risk Assessment

Failing to submit City Plan 2009-2013, 2012-2013 Update to the Minister by 30 June would result in non-compliance.

Social Considerations

City Plan 2009-2013, 2012-2013 Update outlines the objectives and strategies to deliver the social benefits to the community.

Communication

Public access to draft City Plan 2009-2013, 2012-2013 Update was made available through the City of Greater Geelong Customer Service Centres and Council's Internet site.

It is planned to have a full version of the adopted City Plan 2009-2013, 2012-2013 Update available on the Council's web site shortly after June 30 2012. City Plan 2009-2013, 2012-2013 Update was presented at the Community Leaders City Plan and Budget Presentation as the City Plan 2009-2013, 2012-2013 Update - draft.

CITY PLAN
2009-2013
2012-2013 UPDATE

CITY OF GREATER GEELONG

WWW.GEELONGAUSTRALIA.COM.AU

CITY OF GREATER
GEELONG

Welcome to the 2012-2013 update of City Plan 2009-2013

Our Vision

“Geelong: coast, country and suburbs is the best place to live through prosperous and cohesive communities in an exceptional environment.”

Contents

About City Plan	3
A Word from our Mayor	4
Planning Framework	6
Systemic Planning Process	6
Shaping Geelong's Future	7
The Year Ahead	9
Council Information	15
Our Council	15
Our Councillors and Ward Highlights 2012-2013	16
Council Funding Priorities Update	20
Strategic Directions and Annual Action Plan	26
Community Wellbeing	27
Growing the Economy	36
Sustainable Built and Natural Environment	42
Delivering City Plan	50
Our Values and Behaviours	50
Organisation Structure	51
Supporting the Delivery of our Strategic Directions	52
Budget 2012-2013	57
Budget at a Glance	57
Strategic Resource Plan	63
Contact Us	71

The City of Greater Geelong acknowledges the Wathaurong as the traditional custodians of this land.

About City Plan

City Plan 2009-2013 is the key document that guides Council's strategic direction for the four years ending 30 June 2013. It outlines the strategies and related actions that we will undertake to ensure the Geelong region remains the best place to live, not only today, but into the future.

The 2012-2013 annual update provides detailed information about how the City of Greater Geelong will implement the final year of the current City Plan 2009–2013. Council will embark on an ambitious program of actions in 2012-2013 to work towards realising our strategic directions and associated outcomes, and Council's key funding priorities.

City Plan 2009-2013 is the Council Plan for the City of Greater Geelong as per the Local Government Act 1989, Section 125.

Community Input into City Plan

Community engagement has played a major role in developing the objectives and strategies within City Plan 2009-2013 and will also play a major part in the implementation of the 2012-2013 annual action plan.

Community engagement on City Plan takes many forms and includes:

- Strategies listed in City Plan have undergone a consultation process during their development and implementation phases.
- Local community planning projects.
- Constituents requests to their local Councillor.
- Council meeting to give public notice of proposed City Plan 2009-2013 and subsequent annual updates.
- A public notice in local newspapers calling for submissions on the draft (28 day submission period).
- Press releases and community newsletters on Council's website and in local newspapers.
- Copies of the draft City Plan are available at all Customer Service Centres and also posted on Council's website.
- City Plan and Annual Budget breakfast launch.

A Word from our Mayor



Welcome to the 2012-2013 update of City Plan.

This update of City Plan 2009-2013 is the final budget for the current term of Councillors elected in late 2008. It is a steady-as-she-goes plan for action, driven by the initial strategic plan we came up with in early 2009.

Much has happened in those four years, including a global financial crisis, so I'm pleased to say we have delivered on many of our promises. With others we have made progress, and with some we have had to bow out gracefully and accept that you cannot win them all.

Throughout it all I have had the privilege of serving you as Mayor of this great city, elected by my fellow Councillors to perform civic duties, liaise with the Chief

Executive Officer and lead our team through the planning and decision-making processes of Council.

As we put this City Plan Update to press I want to thank my fellow Councillors for all their support, hard work and dedication.

I think I can speak on behalf of all the Councillors when I say that what we are most proud of is the progress we have made on our 13 funding priorities and that we have continued to ensure these priorities receive attention in the 2012-2013 Update.

Community facilities, in particular, were a major concern for us all when we were elected, and in every ward, there are examples of large and small projects that have been completed, are underway or have had funds committed in this next year's budget.

Those facilities include kindergartens, community centres, libraries, senior citizens' centres and sporting facilities. They are the lifeblood of any community as they enable people to come together and share their lives, their loves and passions; to learn new skills, and to achieve something as an individual, a group or a team.

As a life member of my local football club and swimming club, I recognise how important it is to have the opportunities to learn at any age and to be with other people, whether playing sport, sewing, acting, singing, reading or just having a cup of tea.

Armstrong Creek has been a major priority and what was once merely a vague plan for a suburb is now a reality with the first house up and away at the Warralilly estate. Council is continuing to work with developers in the various precincts to ensure Armstrong Creek is a sustainable place to live and work.

Housing all our staff on as few sites as possible has also been a priority and by the end of the year we will be occupying most of the former ATO Office in Brougham Street, adjacent to our Corio Street offices.

Another priority that is well underway is the Geelong Ring Road Employment Precinct. With financial support from the State Government we have installed drainage and road infrastructure and have land for sale.

Our biggest news though has been gaining of funding for the Geelong Heritage and Library Centre from both the Federal (\$10m) and State (\$15m) Governments. What a coup that was. I have to tell you we lobbied long and hard for that money, and when that building is finished there won't be anyone prouder of the combined efforts of our Councillors, Council Officers, G21 and local members in getting us there than me.

Having appointed ARM Architecture, this next financial year will see much of the detailed design work completed and the current buildings ready for demolition. The end result will be a contemporary facility that looks fantastic in its Johnstone Park surrounds and provides great spaces within to enable the very best library and heritage services for all in our community.

Step by step we are getting somewhere with priorities such as Yarra Street Pier and the Geelong Convention and Exhibition Centre. These are also big projects that take time to work through first feasibility assessments and then business cases before they end up as sure bets for gaining funding.

During my terms as Mayor, the lobbying / advocacy role has been a vital part of the job. We have worn the path to many a State and Federal politician's door and also to the doors of company-decision-makers both in Australia and overseas to make the case for our local industries to keep jobs here in Geelong.

In the meantime we are making sure that we give every encouragement and support to new ideas and endeavours that will broaden the spread of industry sectors in our economy, as well as the skills required, thus ensuring we are more resilient in the future.

Certainly the local health industry sector is a case in point of a growing, innovative and vibrant sector offering many new and exciting opportunities.

As a Council we have come through the global financial crisis in a good financial position, and whilst there may be many challenges ahead, including the implications of tight Federal and State budgets and the introduction of a carbon tax, we believe we can continue to deliver award winning services, programs and projects to everyone in the community.

We have though, asked many of our Council departments to tighten their belts and absorb any cost increases where they can. An example of what this means is that whilst the costs of having parking inspectors on the streets will go up, our on-street parking costs will stay the same.

There will be a rate increase of 4.9 per cent for this year as per our original plan in 2009, with an extra 0.2 per cent added for the carbon tax. The Consumer Price Index is forecast to rise by 0.7 per cent due to carbon tax implications, and our utility costs are also going up significantly.

To help with rising costs for residents, we have made the decision to give every ratepayer a tip voucher for a boot load (value is \$17.00) in the 2012-2013 financial year. This does not lessen our desire to see everyone reduce their waste and recycle as much as possible though, and we will be working on a new waste management system during the year.

We have increased funding to the Geelong Regional Library Corporation and the Geelong Art Gallery, and to the renewal of community buildings across the municipality. Kindergartens and children's facilities in Grovedale, Windsor Park, Leopold, Ocean Grove and Barwon Heads have also received significant funding.

We have also invested heavily in works to mitigate major flooding at Drysdale.

We will be borrowing an extra \$8 million to cover the works on kindergartens and community centres and the library and heritage centre, taking total loans to \$54 million, an amount that is well within the financially responsible borrowing limit guidelines for local government in Victoria.

We have continued to support the community grants program, our arts grants program and our major events program, as well as our infrastructure maintenance and renewal, tree planting and parks and reserves programs. The capital program contains \$68 million worth of new works, which is a huge investment in our local economy. As we promised back in 2008, every suburb and every township stands to gain.

It is sometimes easy to forget just how large Council is, how much we do and how much we spend annually on the different services and programs. With recurrent expenditure at \$262 million in this financial year, it is important to recognise that a significant portion of our income comes not just from rates and charges but also from Federal and State allocations, as well as grants that Council Officers and Councillors have worked hard to come by.

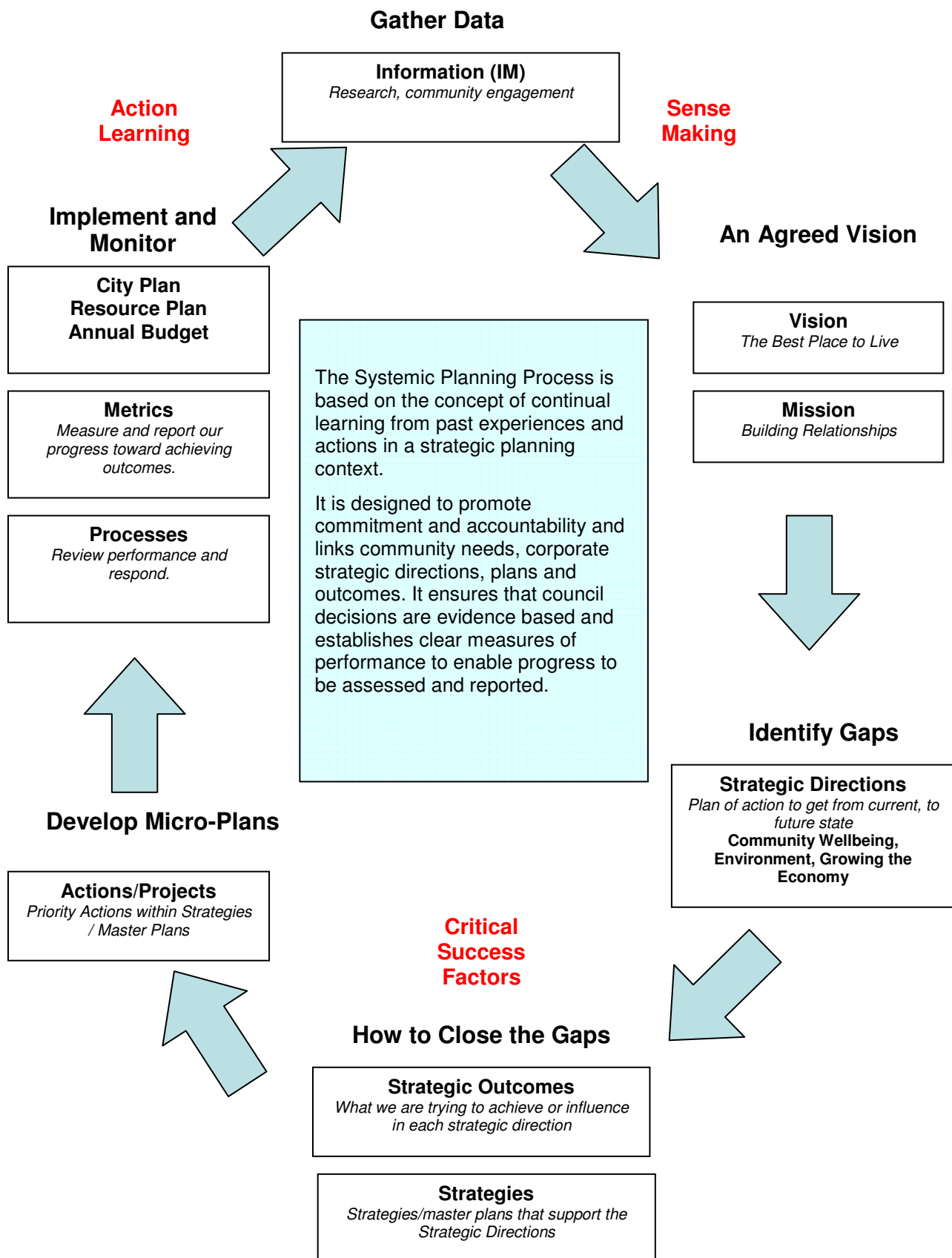
Managing these finances, running the day-to-day business and pulling everyone together so they work as one is an enormous task and I must congratulate our Chief Executive Officer Stephen Griffin and his staff for their efforts in making it all happen, thus ensuring the City of Greater Geelong really is the best place to live.



Cr John Mitchell – Mayor
City of Greater Geelong

Planning Framework

Systemic Planning Process



Shaping Geelong's Future

Following the 2008 Council election, the City of Greater Geelong Councillors and management team adopted three strategic directions for City Plan 2009-2013, to address the changing economic, social and environmental landscape of our region, and the opportunities and challenges these present. These strategic directions are Community Wellbeing, Growing the Economy, and Sustainable Built and Natural Environment.

A number of outcomes within each strategic direction were identified as the key areas of focus over the next four years, ending 30 June 2013. A series of measures have been developed to assess our progress towards achieving each outcome.

Each year these outcomes and measures are reviewed, giving us the flexibility to respond to the ever changing needs of our community.

The outcomes for our community are:

Community Wellbeing

Objective: To improve the health and quality of life of all residents of Greater Geelong

Outcomes:

- Improved healthy eating and physical activity
- Increased lifelong learning and literacy
- Liveable neighbourhoods

Growing the Economy

Objective: Securing Geelong's Economic Future

Outcomes:

- Plan and Develop the National Transport and Logistics Precinct
- Development of the Cosmopolitan Heart
- Managed Growth

Sustainable Built and Natural Environment

Objective: The City of Greater Geelong leads the community in sustainable planning and environmental action.

Outcomes:

- Increased use of public and active transport
- A reduction in the organisation's environmental footprint
- Agreed standards for sustainable development are in operation
- The Climate Change Adaptation Strategy is established
- Enhancement and protection of natural areas

Supporting the delivery of our strategic outcomes

To support the delivery of our strategic directions and outcomes we have identified several internal areas of focus. These are important as they not only guide us on how we service and communicate to our community, but also how we manage our staff and resources. We have set ourselves high standards to ensure that Geelong not only remains the best place to live, but that Council is the best place to work. These areas of focus are:

- Customer focused organisation
- Responsible financial management
- Safe work environment
- Motivated and skilled staff
- Informed and engaged community
- Efficient service delivery

Progress on 2011-2012 Business Plan Actions

Progress on 2011-2012 Business Plan Actions will be published in the 2011-2012 Annual Report which will be available at Customer Service Centres and on Council's website www.geelongaustralia.com.au after 30 September 2012. Throughout the year, updates on progress are presented to Council on a quarterly basis and can be viewed in the Council minutes, also available on our website.

2012-2013 Business Plan Actions

To find out more about the 2012-2013 Business Plan Actions under each strategic direction, please refer to pages 27-49.

The Year Ahead

In 2012-2013 the City will continue to work in partnership with key stakeholders to ensure Central Geelong is an attractive, vibrant place to work, invest in, live and visit, including continuing the redevelopment of our cultural heart. The City will also lobby for funding for a new public pier to enable more cruise ship visits, continue the development of the Ring Road industrial precinct, implement waste minimisation initiatives and the region's newest growth area Armstrong Creek will begin to take shape.

Geelong Future Cities – Geelong Cultural Precinct Master Plan (Library and Heritage Centre)

In partnership with the Victorian State Government, the Geelong Future Cities – Geelong Cultural Precinct Master Plan vision is to create a precinct that enlivens the cultural life of the people of Greater Geelong and its visitors.

The Central Geelong Library and Heritage Centre redevelopment is a very exciting component of Geelong's Cultural Precinct and will be a vibrant hub for locals and visitors alike. With almost 500,000 visitors to the Precinct each year, close to half of whom are library visitors – the redevelopment will double library visitor numbers in the first year, with a flow on effect to the other cultural institutions in the precinct.

Today public libraries are being re-invented and are at the forefront of a 'once in a civilization shift'. They operate on many levels, not the least of which is to serve as a community hub. The replacement of the current outdated and inefficient central library and separate heritage centre with an integrated, modern facility would include spaces for people to meet, relax and study in state of the art facilities with access to new multi-media and emerging information technologies.

The existing Geelong Heritage Centre is home to an irreplaceable archive of documents and images of Geelong's early history. A new home for this collection would not only ensure optimum storage conditions but also provide much improved public access. Combining the heritage centre with the library opens up opportunities for exhibitions and displays of the heritage centre's valuable archive material including the very impressive collection of early photographs of our city.

The new central Library and Heritage Centre will be a community and civic anchor for the Geelong Cultural Precinct – a hub which preserves and shares the identity of the community, a regional centre of learning, knowledge and culture.

Following the business case development and the City of Greater Geelong's commitment of \$15 million to the capital cost of a new GLHC (with an additional \$5 million for the library collection and car parking), the State Government has committed \$15 million and the Federal Government \$10 million. With funding in place, a governance structure to manage the construction of the new Geelong Library and Heritage Centre has been formalised.

It is anticipated that construction will commence during 2013 with completion expected in late 2015.

The Geelong Cultural Precinct is a vision that recognises the value of co-locating the city's major civic and cultural institutions together next to historic Johnston Park and near the Railway Station. Today the redevelopment of any one facility brings benefits to the others.

Cruise Ship Destination Project - Yarra Street Pier

The former Yarra Street Pier was a key feature of the Geelong Waterfront for more than 100 years until it was destroyed by fire in 1988. This has meant that Geelong has lacked a publicly owned pier for almost 25 years.

For some time the Council has identified the construction of a new Yarra Street Pier as one of its priority funding projects in recognition of the potential to expand our share of the cruise ship market and the community benefits that would derive from the development a new publicly owned pier.

This project proposes to reconstruct the Yarra Street Pier and develop further infrastructure for yachting and motor cruisers. It will provide a public facility that improves access to the water, supports major events and enhances recreation, economic and tourism opportunities. It will also provide a much needed public facility to enable more cruise ships to visit Geelong.

During the recent cruise ship season, Geelong hosted two cruise ships. The Spirit of Adventure sailed in on 20 December 2011 and the Regatta on 17 February 2012, which is testament to our appeal as a cruise ship destination. These ships anchored in the bay and passengers came ashore via a tender vessel. Feedback from cruise ship visitors was positive with 97 per cent of the 196 passengers that were surveyed saying that they would recommend Geelong to others and they referred to Geelong as 'welcoming' and 'friendly'. However, 84 per cent of the respondents would have preferred to disembark at a pier rather than come ashore via the ship's tender.

Having a publicly owned pier that provides unrestricted access is essential to Geelong's future as a cruise ship destination. It would also allow the city to attract more major events, particularly those requiring marine infrastructure, such as triathlons.

The City with funding support from Regional Development Victoria, Tourism Victoria and Geelong Otway Tourism have funded a business case examining infrastructure needs related to attracting cruise ships to Geelong and establishing the region as Victoria's second cruise ship destination. Add to this the ongoing interest in Geelong by cruise ship companies and it is very encouraging and strengthens the City's case for funding support for the new Yarra Street Pier.

The business case confirms that the City will require \$25.7 million from the State Government to go towards the \$5 million committed by the City and \$2.5 million committed by the Royal Geelong Yacht Club.

A new Yarra Street Pier would deliver significant benefits to the Geelong region's tourism and major event sectors and to the wider community including:

- Greater economic returns for both the Geelong region (\$41.0M) and the State (\$52.4M).
- Approximately 403 new full time equivalent jobs over the first ten years of operation, and 234 during construction.
- Diversifying the waterfront experience leading to increased activity in Central Geelong.
- Increasing maritime uses of Corio Bay by creating a safe harbour to benefit all users (such as recreational boating).
- Securing for the Geelong region a segment of the cruise ship market with up to four cruise ship visits per season from 2015, growing to 25 in 2025.
- Improved liveability and profile for Geelong as a waterfront city.
- Regular port for visiting naval vessels with up to four visits per year.
- Attract significant major events and build on Geelong's growing reputation as a host city for events, as a direct result of the new pier infrastructure.
- Expand the Festival of Sails and attract additional yachting regattas annually.

The next twelve months will see the City and other partners in the project continue to seek funding to make this project a reality.

Central Geelong

Some areas of Central Geelong are experiencing a transition, which is a common cycle in retail precincts. Vacant shops in high-profile locations are disappointing, but do not necessarily reflect an accurate picture of overall business activity. Since 2001 the number of businesses in Central Geelong has increased from 1,149 to 1,421, and the number of people working in Central Geelong has continued to grow steadily and is now almost 16,000.

The City of Greater Geelong is working with the State Government, Committee for Geelong and Deakin University, to identify ideas for the next phase development of Geelong's city centre. The project known as Vision II will look at the future needs of the Geelong region alongside national and international trends for city centres. It will also review the existing Central Geelong Structure Plan with a view to managing population growth whilst maintaining lifestyle choice and amenity.

Council also adopted the Central Geelong Looking Forward Project which will operate in parallel with the Vision II. The plan lists a number of actions listed under six themes that were identified as priorities during a series of stakeholder forums on Central Geelong that were convened in December 2010. Stakeholders comprised City of Greater Geelong councillors and officers, State Government members, Central Geelong Marketing, police, building owners, retail operators, real estate agents, the Chamber of Commerce, Australian Retailers Association and G21. The themes identified were:

- Accommodation
- Attracting new business
- The cost of doing business
- Parking
- Promotion and development
- Safety.

Key actions contained within the Central Geelong Looking Forward Project Action Plan include; investigating opportunities for shop-top living; developing a long term strategy for Central Geelong accessibility (including an independent parking review); the creation of a retail planning and investor prospectus for Central Geelong; and the formation of an advocate group to give advice on the revitalisation of Central Geelong.

The City has also worked closely with successive State Governments on Central Geelong with significant progress. With further development of public precincts, it is anticipated the destination appeal of Central Geelong will be increased as has been the case on the waterfront.

A new government services building at the Geelong Railway Station, the Western Wedge commercial and residential project, the proposed new Yarra Street Pier and a new library and heritage centre are all examples of the City of Greater Geelong working to stimulate the local economy through publicly funded projects.

Residential growth in Central Geelong is a major part of the vision. The City will continue the work that has been undertaken with the State Government on the Central Geelong Urban Living (CGUL) project to facilitate and increase residential living in the city. Over the past five years more than 450 new apartments have been constructed or approved in the city centre.

The City has received \$1.5 million funding from the State Government to carry out works in Central Geelong laneways with the aim of improving pedestrian movement and encouraging commercial activity, vibrancy and city living. Five projects in three different locations have been earmarked for implementation in the first stage. The project is consistent with the objectives identified by the Central Geelong Looking Forward Advocacy Group.

The fifth Healthy Cities 'Working Together to Achieve Liveable Cities' Conference will also be held in Geelong in July 2012. The City worked hard to secure this event for Geelong because the topics covered are extremely relevant and timely for our city and will help identify the trends and drivers for transitioning city centres.

The future of Central Geelong is likely to result in greater mixed use where traditional retail is supplemented by arts, culture, residential, entertainment, education, medical and business to create an active and vibrant city.

Armstrong Creek

The vision for Armstrong Creek is an urban development that meets the highest standards of sustainable living. This is one of the largest strategic planning projects ever undertaken by the City and will provide for more than 22,000 dwellings and a potential population of 55,000 people.

Armstrong Creek is located south of the Warrnambool-Melbourne rail line and stops short of Mount Duneed Road leaving the ridge of hills as a natural boundary and backdrop to the development. The western edge reaches to Ghazeepore Road and the eastern boundary extends past Barwon Heads Road in the Marshall area.

Measures will be put in place to ensure the new community is as environmentally sustainable as possible. Sustainable use of water, solar technology for street and amenity lighting, and a web of walking and cycling paths so that residents are not dependent on their cars will be features of this new community. Planning has taken into account a future extension of existing rail services including a possible rail connection to Torquay, a station west of the growth area, and a future east-west road link from the new Geelong Ring Road to the Bellarine Peninsula.

Activity centres within the development will provide a heart to residential areas, focusing on co-location of services - business and retail, education, recreation, health and wellbeing.

An Integrated Infrastructure Delivery Plan has been developed to guide the planning for infrastructure such as roads and sewer assets, as well as community and social infrastructure that fosters social interaction, health and wellbeing and an environmentally sustainable way of living. In the 2010-2011 State Budget the Government committed \$10.4 million to the project over three years to help deliver essential services. This will include the construction of a neighbourhood health and community centre, and a community pavilion.

The Armstrong Creek Urban Growth Area has seven precincts; two dedicated to providing employment diversity, four residential and one for the Major Activity Centre which will provide a mix of business, retail and residential.

To date Precinct Structure Plans have been approved for the East (residential) Precinct and the North East Industrial Precinct.

Planning approval for 1,240 lots within the East Residential Precinct (Warrally Estate) has been granted and construction of subdivision infrastructure within this precinct including drainage, roads and footpaths, is currently underway. This will enable the first residential development in Armstrong Creek to commence in 2012.

A permit for 72 industrial lots has also been approved within the North East Industrial Precinct (Keystone Business Park).

In December 2011 Council also endorsed the creation of two new suburbs, Armstrong Creek and Charlemont, along with a proposed boundary realignment. The changes were necessary to accommodate the anticipated population growth and were subject to extensive investigation and consultation prior to being adopted.

Progress is being made with the West Residential Precinct which has gone through a Planning Scheme Amendment process and is likely to have a Precinct Structure Plan approved in mid-2012.

The major Activity Centre (Armstrong Creek Town Centre) and Horseshoe Bend Precinct Structure Plans are currently being prepared and are scheduled for exhibition in late 2012.

Significant planning has also been undertaken to ensure the required sporting infrastructure will be achieved in a timely manner. In 2011-2012 the City plan to develop the Armstrong Creek Sport Development Plan, to facilitate the establishment and sustainable delivery of sporting clubs for this emerging community.

The Armstrong Creek Urban Growth Plan represents one of the most significant residential and industrial developments not just in Geelong but state wide.

Geelong Ring Road Employment Precinct

The Geelong Ring Road Employment Precinct is the most significant emerging industrial area west of Melbourne, and is expected to develop rapidly over the next five years.

Demand for high quality industrial land has outstripped supply, but with the servicing of a 500 hectare area of the precinct with roads and reticulated services, it will provide sites for a wide range of industries, maximising the area's very large economic potential.

The precinct presents a unique investment location with its close proximity to Melbourne, and direct accessibility to the Geelong Ring Road, Princes Freeway, major rail lines, Avalon Airport and the Geelong Port. This makes it an ideal location for industries ranging from logistics to advanced manufacturing.

Stage One of the project has been completed. This has seen the construction of vital infrastructure in the vicinity of O'Briens Road, including an access road, stormwater drainage, and a retarding basin to service the precinct. These works have provided for a first release of 15.5 hectares of high value industrial land, and are expected to deliver up to 2,000 jobs over time.

Stage two of the development will open up large size lots in the north of the GREP through the provision of major drainage facilities and stage three will consolidate an old residential estate ready for industrial development with major drainage infrastructure provided.

The complete project is proposed to be delivered at a total cost of \$32 million over 10 years. Further infrastructure development in other parts of the industrial estate will be funded by proceeds from the sale of land in stage one, with additional public funding required if the region is to realise the full value of the Geelong Ring Road Employment Precinct.

The long term vision for development of the GREP is for the area to contain a full range of services for industry. This may include business servicing, banking and medical services as well as food and hospitality.

The Geelong Ring Road Employment Precinct Prospectus has been launched and details all the strategic benefits of GREP, making it a useful tool for developers considering investing in the precinct. The City has also established a dedicated Business Facilitation Group to help anyone requiring further information or wanting to discuss investment opportunities.

This is a project that will provide the region with employment where it counts.

Waste Management

Waste management remains a major focus for the City of Greater Geelong and during the 2012-2013 year the City will continue to devote considerable resources to this fundamental area of operations.

The State Government through the EPA continues to impose increasingly strict regulations on the management of waste as part of its aim to limit the amount of rubbish that is buried in landfill.

Whilst this is an important and worthy aim it has resulted in the City having to pass on significant increases in EPA landfill levies. Landfill levies will continue to rise and Geelong has the added challenge of the closure of the Corio landfill site which has reached the end of its operational life. A component of the landfill gate price increase includes the rise in the EPA levies.

The City is also considering what the impact of a carbon tax might be on landfill operations at Drysdale.

Waste minimisation will be the key factor in limiting the financial impost of waste management in years to come and this is the strategy that delivers the best environmental outcome as well.

The City of Greater Geelong has been at the forefront of domestic recycling and waste management since the introduction of the three-bin recycling and waste collection system in late 2002.

The challenge is to find innovative new ways to reduce, reuse and recycle, while sending material to landfill should be a last resort. In the past 12 months, the City has undertaken a range of unwanted household goods projects and provided information to increase the awareness of existing recycling and reuse programs.

The City has successfully conducted mattress and tyre programs where these items were able to be dropped off at our resource recovery centres at discounted costs. A car boot program has also been conducted and the City has also commenced a 'Free Stuff' column in the Geelong Advertiser where residents can advertise free of charge their bulky household items. These items are advertised as free items and must be in good working order. The success of these programs will see them continue into the future.

The preliminary design for rehabilitation work at the Corio Landfill site has been completed with works to commence in the 2012-2013 financial year. The construction of Cell 4A at Drysdale is complete and bores to monitor gas emissions at both the Corio and Drysdale sites have been installed. Landfill gas also continues to be collected and turned into electricity at Corio powering the equivalent of 1,100 homes. This is also soon to commence in Drysdale.

The next financial year will see further projects undertaken including a feasibility study into a new resource recovery centre and further initiatives for unwanted household items including the provision of a tip voucher for a boot load to all residents.

Greenwaste management continues to provide challenges for the whole Victorian greenwaste industry and to address this, the City will establish a site for greenwaste processing and ultimately composting in Point Wilson.

Improvements to kerbside waste collection will be implemented in 2013 with the progressive changeover of standard 120 litre garbage bins to 140 litre bins. Larger 360 litre recycling bins will also be trialled and may replace the current 240 litre bin.

Best practice waste management focuses on waste minimisation and this is the philosophy which guides Council policies and operations. The City will be seeking funding support from the EPA to help implement further waste minimisation strategies in the Geelong region in the years to come.

Council Information

Our Council

The City of Greater Geelong is made up of twelve wards, with one Councillor elected to represent each Ward. The councillors are elected by the community and they represent the overall public interest of the region and their respective ward. They take part in formulating, adopting and reviewing the corporate plan, annual budget and other operational plans and also make informed decisions on Council policies and funding requirements.

Victorian Local Government elections are held every four years. Our current council was elected in November 2008. The next council election will be held in October 2012 and will be the first time that the residents in the municipality will directly elect their Mayor.

The Mayor has several roles including chairing Council meetings, ensuring that Council decisions are carried out and representing the city at government, civic and ceremonial functions.

The Role of Council

Council operates under the *Local Government Act 1989* and is elected to provide leadership and good governance for the municipality and the local community.

Council has a number of roles including:

- Taking into account the diverse needs of the local community in decision making.
- Providing leadership by establishing strategic objectives and monitoring achievements.
- Ensuring that resources are managed in a responsible and accountable manner.
- Advocating the interests of the local community to other communities and governments.
- Fostering community cohesion and encouraging active participation in civic life.

Our Councillors and Ward Highlights 2012-2013

AUSTIN WARD



Cr John Mitchell (Mayor)

Elected To Council:
November 2004

Portfolio:
Central Geelong Looking Forward
Communications
Democracy and Governance
Sport and Recreation

Telephone: 0400 616 147

Email:
jmitchell@geelongcity.vic.gov.au

Austin ward highlights for 2012-2013:

- Thomson Reserve Master Plan implementation
- St Albans/Breakwater Cricket Club practice net upgrade
- Ervin Reserve Master Plan implementation
- Newcomb Football and Netball Club shower facility upgrade
- Whittington Primary School kitchen upgrade contribution
- Splashdown switchboard upgrade

The Austin ward includes the suburbs of Breakwater, Moolap, Newcomb, St Albans Park, Thomson, Whittington and parts of East Geelong.

KARDINIA WARD



Cr Bruce Harwood

Elected To Council:
February 2003

Portfolio:
Finance, Tourism
Major Events
Strategic Development

Telephone: 0409 512 544

Email:
bharwood@geelongcity.vic.gov.au

Kardinia ward highlights for 2012-2013:

- Barwon Valley Fun Park upgrade
- McDonald Reserve clubroom upgrade
- Belmont Lions netball court resurface
- Belmont Senior Citizens kitchen upgrade
- Marshall Cricket Club practice facility improvements
- Belmont area public art project
- East Belmont Saints Baseball Club infrastructure works

The Kardinia ward includes the suburb of Belmont and a large part of Grovedale and Marshall.

BEANGALA WARD



Cr Jan Farrell

Elected To Council:
November 2004

Portfolio:
Education and Youth
Community Safety

Telephone: 0437 103 035

Email:
jfarrell@geelongcity.vic.gov.au

Beangala ward highlights for 2012-2013:

- Ocean Grove Integrated Children's Centre construction
- Shell Road Reserve Master Plan implementation
- Bellarine Aquatic and Sports Centre service road development and adventure play equipment upgrade
- Ocean Grove Memorial Reserve toilet upgrade
- Kingston Park infrastructure upgrades
- Collendina Reserve sports lighting and cricket practice net improvements

The Beangala Ward includes the townships of Ocean Grove and Point Lonsdale, as well as the rural area of Mannerim and parts of Marcus Hill. Also includes Swan Bay and parts of Wallington.

BROWNBILL WARD



Cr Barbara Abley AM DSJ

Elected To Council:
November 2001

Portfolio:
Arts and Culture

Telephone: 0419 358 223

Email:
abley@geelongcity.vic.gov.au

Brownbill ward highlights for 2012-2013:

- Geelong Library and Heritage Centre - detail design and quantity surveying
- West Town Hall forecourt and amenities upgrade
- Little Ryrie Street public toilet upgrade
- East Geelong Football Club floodlights
- Rippleside storm water harvesting project
- Ritchie Boulevard footpath replacement

The Brownbill ward includes the suburbs of Geelong West, South Geelong, North Geelong, Rippleside, Drumcondra, part of East Geelong. Geelong and the Central Business District.

BUCKLEY WARD



Cr Andy Richards

Elected To Council:
November 2008

Portfolio:
Infrastructure
Parks and Gardens
Transport

Telephone: 0408 321 344

Email:
arichards@geelongcity.vic.gov.au

Buckley ward highlights for 2012-2013:

- Grovedale Integrated Children's Centre design and construction
- Barwon Heads Children's Hub development
- Barwon (Grovedale) Soccer Club facility upgrade
- Barwon Grove Golf Club redevelopment
- Armstrong Creek East Neighbourhood Activity Centre pavilion construction
- Barwon Heads Drainage Flood Management Plan

The Buckley ward includes Barwon Heads, Breamlea, Mount Duneed, Waurn Ponds, Armstrong Creek, Charlemont, parts of Grovedale and the semi-rural areas to the southern boundaries of the City.

CHEETHAM WARD



Cr Rod Macdonald

Elected To Council:
November 2004

Portfolio:
Economic Development
Planning

Telephone: 0458 509 994

Email:
rmadconald@geelongcity.vic.gov.au

Cheetham ward highlights for 2012-2013:

- Memorial Park (Leopold) Master Plan implementation
- Leopold Community Hub - detail design and construction commencement
- Drysdale Recreation Reserve upgrades
- Drysdale Recreation Reserve - Cultural Heritage Management Plan development
- Lake Lorne Reserve Master Plan implementation

The Cheetham ward includes the suburb of Leopold, the townships of Curlewis, Wallington and parts of Clifton Springs, Drysdale, Mannerim and Marcus Hill.

CORIO WARD



Cr Kylie Fisher

Elected To Council:
November 2008

Portfolio:
Community Development

Telephone: 0439 011 003

Email:
kfisher@geelongcity.vic.gov.au

Corio ward highlights for 2012-2013:

- Stead Park Master Plan implementation
- Windsor Park Children and Family Hub development
- Goldsworthy Reserve storage facility construction
- Evans Reserve improvement works
- Waterworld Master Plan development
- Shopping strip upgrades in Donnybrook Avenue and Detroit Crescent

The Corio ward includes the suburbs of Corio, Norlane, North Shore and part of Lovely Banks.

CORYULE WARD



Cr John Doull

Elected To Council:
November 2008

Portfolio:
Environment and Sustainability
Climate Change

Telephone: 0448 560 897

Email:
jdoull@geelongcity.vic.gov.au

Coryule ward highlights for 2012-2013:

- Portarlington Recreation Reserve facility upgrade
- St Leonards and Indented Head heritage signage
- Clifton Springs coastal erosion works
- Indented Head Hall renovation
- Clifton Springs public art project

The Coryule ward includes the township of Clifton Springs, Indented Head, Portarlington, St Leonards and Northern Rural Bellarine

COWIE WARD



Cr Eddy Kontelj

Elected To Council:
March 2010

Portfolio:
Aboriginal Affairs
Multicultural Affairs

Telephone: 0488 211 148

Email:
ekontelj@geelongcity.vic.gov.au

Cowie ward highlights for 2012-2013:

- Hamlyn Park Reserve pavilion improvements
- Vines Road (Hamlyn Heights) streetscape and amenity improvements
- Pettitt Park playground, park and amenities upgrade
- Osborne Park spectator viewing improvements and oval drainage improvements
- Hume Reserve aquifer recharge and reuse project
- Bell Post Hill Football, Cricket and Netball Club improvements

The Cowie ward includes the suburbs of North Geelong, Bell Park, Bell Post Hill, Batesford, Hamlyn Heights and parts of Norlane and North Shore.

DEAKIN WARD



Cr Ron Nelson

Elected To Council:
March 2011

Portfolio:
Rural and Regional Affairs

Telephone: 0429 531 875

Email:
rnelson@geelongcity.vic.gov.au

Deakin ward highlights for 2012-2013:

- Highton Reserve pavilion upgrade
- Queens Park netball court resurface
- Queens Park reinstatement of car park
- Wandana Heights Tennis Club tennis court construction
- Barwon River Trail realignment at Queens Park
- Ceres footpath project

The Deakin ward includes the suburbs of Highton, Waurin Ponds and Wandana Heights and the township of Ceres

KILDARE WARD



**Cr Dr Srechko 'Stretch' Kontelj
OAM KSJ**

Elected To Council:
March 1998

Portfolio:
Major Projects

Telephone: 0419 327 303

Email:
stretch@geelongcity.vic.gov.au

Kildare ward highlights for 2012-2013:

- Guild Cricket Club clubroom redevelopment
- Manifold Heights Cricket Club clubroom redevelopment
- Murghebuloc Cricket Club practice wicket upgrade
- Bareena Bowling Club clubroom renovation
- Geelong Cement Lawn Bowls Club kitchen refurbishment
- Geelong Rowing Association riverside project

The Kildare ward includes the suburbs of Newtown/Chilwell, Manifold Heights and Herne Hill, the township of Evansford, and parts of Batesford.

WINDERMERE WARD



**Cr Cameron Granger (Deputy
Mayor)**

Elected To Council:
November 2008

Portfolio:
Heritage

Telephone: 0448 718 347

Email:
cgranger@geelongcity.vic.gov.au

Windermere ward highlights for 2012-2013:

- Lara Sporting Club development
- Elcho Park Golf Course improvements
- Corio Sporting Club clubroom upgrade
- Lara Food and Wine Festival contribution
- *View of Geelong* historical marker
- Lara RSL upgrade

The Windermere ward includes the townships of Avalon, Anakie, Lara, Little River, Lovely Banks, Point Wilson, Rosewall and Staughtonvale

Council Funding Priorities Update

Our Council has identified key projects for the municipality, each of which is recognised as having particular strategic importance for the future of the Geelong region. These priorities represent Council's long term ambitions for the municipality. They do not replace or take precedence over the core functions of Council.

The priorities range from large scale infrastructure development opportunities to grass roots community facilities. They have been earmarked because of their strategic value to the wider community - they will provide jobs; they will service population growth; they will deliver vital community services.

The following provides an update on the progress of each of these projects.

Overview	Status Update
Waterfront and Central Geelong Precinct	
The Geelong Future Cities - Geelong Cultural Precinct Master Plan	
In partnership with the Victorian State Government, the Geelong Future Cities – Geelong Cultural Precinct Master Plan vision is to create a precinct that enlivens the cultural life of the people of Greater Geelong and its visitors. A key project of the proposed precinct is the replacement of the current outdated and inefficient central library and separate heritage centre with an integrated, modern facility. The Master Plan also identified a major upgrade to GPAC, the eventual expansion of the Geelong Gallery and an upgrade of the surrounding public realm.	The project attracted \$7.9 million in funding from the State Government which has resulted in the recently completed major upgrade to the Old Court House building which is home to Back to Back Theatre, Courthouse ARTS and the Courthouse Café. The funding also assisted with the development of business cases for a major upgrade to the Geelong Performing Arts Centre and the construction of an integrated Geelong Library and Heritage Centre (GLHC). Following the business case development and the City's commitment of \$15 million to the capital cost of a new GLHC (with an additional \$5 million for the collection and car parking), the State Government has committed \$15 million along with a recent commitment of \$10 million from the Federal Government. With funding in place, a governance structure to manage the construction of the new GLHC has been formalised. It is anticipated that construction will commence during 2013 with completion expected in late 2015.
Geelong Convention And Exhibition Centre	
Geelong is an award-winning convention destination, however a lack of suitable convention space limits our ability to capitalise on the growing national conference market, which generates \$17 billion annually. The proposed Geelong Convention and Exhibition Centre would include a conference venue with the capacity to cater for up to 1,000 plenary delegates. It would provide 3,000 m² of exhibition space, along with banqueting facilities, meeting rooms, a business centre and retail outlets. A five-star hotel is envisaged to complement the Convention Centre and accommodate delegates.	A Project Steering Group and Project Reference Group led by the City have been appointed, including representatives from the local business and education community. Support for the project continues to grow with increasing understanding of the benefits generated from business events and the proposed centre. During 2011 Council resolved that a site along Hearn Parade be the preferred location for the proposed facility. This former tip site will allow for a 'low rise' development that will enhance this area of Central Geelong. The City is currently working with the various State Government departments to undertake the necessary approval processes to facilitate this outcome.

Yarra Street Pier - Cruise Ship Destination	
The former Yarra Street Pier was a key feature of the Geelong Waterfront for more than 100 years until it was destroyed by fire in 1988. This project proposes to reconstruct the Yarra Street Pier and develop further infrastructure for yachting and motor cruisers. It will provide a public facility that improves access to the water, supports major events and enhances recreation, economic and tourism opportunities. A new Yarra Street Pier will provide a much needed public facility to enable more cruise ships to visit Geelong. Having a publicly owned pier that provides unrestricted access is essential to Geelong's future as a cruise ship destination. The preferred option would see the Yarra Street Pier rebuilt on its original alignment along with additional works in Fisherman's Basin and an expansion of the Royal Geelong Yacht Club marina. These works would be delivered over two stages, subject to securing the full \$33.2 million funding.	The City with funding support from Regional Development Victoria, Tourism Victoria and Geelong Otway Tourism have funded a business case examining infrastructure needs related to attracting cruise ships to Geelong and establishing the region as Victoria's second cruise ship destination. Add to this the ongoing interest in Geelong by cruise ship companies which strengthens the City's case for funding support for the new Yarra Street Pier. The business case confirms that the City will require \$25.7 million from the State Government to go towards the \$5 million committed by the City and \$2.5 million committed by the Royal Geelong Yacht Club.
Mineral Springs Spa	
Beneath Corio Bay is a reserve of natural mineral water. The mineral springs in Geelong were popular sources of therapeutic drinking water in the 19th Century, but were closed down in 1959. It is rare for such a resource to be available in the heart of a major city, and this presents a unique opportunity to add another draw card to the Waterfront. The City of Greater Geelong proposes to establish a modern therapeutic mineral springs spa and bath house on the Waterfront. The facility will use mineral water emanating from the coastal geology at Eastern Park and will establish Geelong as a mineral springs spa destination.	The City has been working with Tourism Victoria and the Victorian Mineral Springs Committee to prepare the project for an expression of interest to the market for commercial development. This has involved a number of projects including confirmation of springs location and availability of water, the identification of cultural and heritage requirements, the identification of native vegetation and fauna management requirements, statutory approval process requirements and assessing the impact of sea level rise. The next step is to ensure that the land is designated by State Government for the purpose of a Mineral Spa Complex.
Western Wedge	
Council is working in partnership with the State Government on an initiative aimed at creating opportunities for people to live and work in the same area, and developing sustainable transport options. This project sits within the Western Wedge; an area within Central Geelong identified as 'under-used' with a mix of warehousing and light industry, but with great potential for high density, mixed-use development.	In the past five years, over \$31 million has been invested by the State Government in a program of studies and infrastructure works. These have focused on encouraging a mix of residential opportunities in Central Geelong, and improved access to and from Geelong Railway Station including forecourt works, traffic management, parking, and the recently completed entrance off Mercer Street. A \$1.5 million contribution was also made to the City for streetscape and infrastructure works that have provided improved pedestrian safety and amenity. A proposal is being considered through State Government on a Central Geelong Urban Living feasibility project to investigate mechanisms aimed at increasing the number of people living in 'shop-top' housing and infill development.

Civic Accommodation	
The City of Greater Geelong is one of the region's largest employers with over 2,300 full time, part time and casual staff. For a number of years, the City's administrative and civic functions have been spread over several locations in Central Geelong, resulting in unnecessary costs and inefficiencies. This project is examining the potential to construct a single office building on a site that the City has acquired within the Western Wedge precinct that will provide a 'one-stop-shop' for all customers.	The City's long term Civic Accommodation Strategy has been to develop the site purchased in the Central Geelong area for this purpose. As a medium term lease consolidation option, and to address organisational and accommodation growth, the City has entered into a consolidated 10-year lease for office accommodation located in two buildings at 100 Brougham Street and 103 Corio Street. The City is undertaking detailed investigations and is also in discussions with the receivers to determine whether the conditions of a purchase of the property are a favourable long-term accommodation solution.
Northern Gateway Precinct	
Geelong Ring Road Employment Precinct	
The Geelong Ring Road Employment Precinct (GREP) consists of 500 hectares of high value industrial zoned land to the north of Geelong, with frontage to the Geelong Ring Road. Approximately two thirds of this land is currently undeveloped. This site is ideally situated to cater for the markets of Geelong, Western Victoria and Metropolitan Melbourne, and has direct access to the Port of Geelong, Avalon Airport, major rail lines, Princes Freeway and the Geelong Ring Road This project will see the estate developed as a state-of-the-art industrial precinct, providing sites for a wide range of industries, maximising the area's very large economic potential.	Stage one works worth \$7.4 million have been completed which includes the construction of O'Briens Road and associated drainage at the southern end of the precinct. Several on site retarding basins to capture stormwater with the potential for reuse within the GREP are also being developed. This has created land along the Geelong Ring Road that is fully serviced and ready for development of business. Stage two of development will open up large size lots in the north of the GREP through the provision of major drainage facilities, and stage three will consolidate an old residential estate ready for industrial development with major drainage infrastructure provided. The three stages are expected to cost \$32 million. Marketing and promotion of the Geelong Ring Road Employment Precinct commenced in mid-2011 and the first site was sold early in 2012 for \$0.5M.

National Transport And Logistics Precinct	
Freight and logistics are industry sectors which will continue to grow in Australia especially in the Geelong region. This project aims to develop transport links between the Geelong Ring Road Employment Precinct, the Geelong Port, Avalon Airport, V-line's existing freight services and major roads such as the Geelong Ring Road and the Princes Freeway. The Port of Geelong offers zoned land for port related activities. Avalon Airport offers 1,840 hectares of land for dedicated commercial opportunities, including integrated logistics, freight handling, property development, aircraft maintenance and pilot training. The Geelong Ring Road Employment Precinct comprises 500 hectares of industrial land which is strategically located with exposure to the Ring Road.	The City is working to develop a vision of how this area can develop into a nationally significant freight and logistics hub in the future and to identify the transport infrastructure required in the long term to ensure economic opportunities are realised. This work is being undertaken in consultation with the State Government which is preparing a Metropolitan Planning Strategy for Melbourne that will consider the future development of the Geelong-Werribee corridor. The State Government is also proposing the development of a rail link to Avalon Airport to support Avalon as Victoria's second airport. A feasibility study to investigate the potential to reinstate an existing rail spur to service properties in the south of the Geelong Ring Road Employment Precinct has been initiated by the City and a consortium of landowners. The development of an intermodal facility in the precinct is also supported. The City is working closely with Avalon Airport to further develop site capacity to expand domestic passenger services, and accommodate an Aviation Academy. The City also supports Avalon Airport's aim to become an international airport. The Victorian Regional Channels Authority is also preparing a development strategy for Geelong Port.
Community Renewal And Regeneration	
The City is currently involved in a number of 'whole of government' responses in addressing disadvantage in parts of the municipality through improved social, business, educational and physical spaces. Investing in regeneration programs builds on work already underway to address priority needs in specific areas – from Geelong's northern suburbs, which are the heartlands of industry and migration, to smaller neighbourhoods such as Whittington, and coastal towns throughout the region. The City is working in partnership with local people, business and government on projects with diverse aims such as stimulating jobs, building community pride and increasing housing affordability.	A range of significant community renewal and building initiatives are underway in suburbs across the municipality. The Whittington Action Plan 2010-2012 was adopted by Council in late 2010, identifying a number of actions to address residents' concerns and boost local pride, adding to the \$2.3 million redevelopment of the Whittington Link, the reopening of the Kindergarten at Apollo Place and the successful Whittington FlameFest community festival. Engagement to inform the Grovedale Oberon Community Action Plan is underway and the Connecting Thomson Community Action Plan is also due to be released in May 2012. These projects have both received Community Planning Grants from the Department of Planning and Community Development. The City completed the Corio/Norlane Structure Plan that identifies key land use and other priorities for the suburbs. Council has committed to a \$4 million new Integrated Children's Centre at Windsor Park in North Shore. The City will continue to work with the State Government who is leading the regeneration project in the northern suburbs. A redevelopment program of existing housing stock has been undertaken, and scoping studies for a major urban renewal are underway. The first step of the school regeneration program has also been completed, with the consolidation of a number of small schools into one school, known as Northern Bay College, across five campuses.

Geelong Marine Industry Project	
The Geelong Marine Industry Project, which has been informed by the Osborne House Marine Precinct Master Plan, aims to develop an industrial marine precinct at St Helens on Corio Bay to support the recreational marine industry. Included in the precinct could be manufacturing, maintenance/repair, storage and slip/lift facilities, accompanied by marine based retail, clubhouse and improved facilities for boating, as well as a restored Osborne House homestead.	The City has been working in partnership with key state government agencies to identify processes for realising the Geelong Marine Industry Project. A Conservation Management Plan has been developed for Osborne House, along with a business case for the project which investigates and reports on a range of issues including social, financial, economic and environmental analysis. Having completed the business case, The City has resolved not to proceed with an expression of interest process at this time, however the long term vision is for the revitalisation of Corio Bay and waterfront area adjacent to Osborne House. The City continues to investigate potential long term sustainable uses for Osborne House that are consistent with this vision.
Southern Corridor Precinct	
Armstrong Creek	
The vision for Armstrong Creek is an urban development that meets the highest standards of sustainable living. This is one of the largest strategic planning projects ever undertaken by the City and will provide for more than 22,000 dwellings and a potential population of 55,000 people. An Integrated Infrastructure Delivery Plan has been developed to guide the planning for infrastructure such as roads and sewer assets, as well as community and social infrastructure that fosters social interaction, health and wellbeing and an environmentally sustainable way of living.	The Armstrong Creek Urban Growth Area has seven precincts; two dedicated to providing employment diversity, four residential and one for the Major Activity Centre which will provide a mix of business, retail and residential. To date, Precinct Structure Plans have been approved for the East Residential Precinct and the North East Industrial Precinct. In the last 12 months, planning approval was granted for 1,240 lots in the East Residential Precinct (Warralily Estate) and 72 lots in the North East Industrial Precinct (Keystone Business Park). Civil works are underway in order for development to commence. The West Residential Precinct has gone through a Planning Scheme Amendment process and is likely to have a Precinct Structure Plan approved in mid-2012. The Major Activity Centre (Armstrong Creek Town Centre) and Horseshoe Bend Precinct Structure Plans are currently being prepared and are scheduled for exhibition in late 2012.
Ring Road Extension to The Bellarine	
An extension of the Geelong Ring Road to the Bellarine Peninsula is vital for suitable long-term residential and commercial development, and is a much sought after aspiration for our region. This link, including a river crossing, is yet to receive commitment from the Federal and State Governments. It is currently a component of land use planning being undertaken as part of the Armstrong Creek Urban Growth area, and ongoing investigation work by VicRoads.	An alignment for Section 4C (Anglesea Road to the Surf Coast Highway) has been selected by VicRoads and a Public Acquisition Overlay was approved by the Minister for Planning in October 2010. Planning continues within the Armstrong Creek urban growth area (Surf Coast Highway to the Barwon River) to ensure land is set aside for this future link. Land has already been nominated within the approved North East Industrial Precinct Structure Plan for this future road link. Council is working with VicRoads who are currently undertaking an alignment feasibility study east of the Barwon River (through to Portarlington Road). This work is expected to be completed by late 2012.

Municipal-Wide	
Community Infrastructure	
Council provides and maintains more than 150 community facilities including community halls, kindergartens, senior citizens centres, community centres, libraries and family and children's services. A number of these ageing facilities are becoming increasingly less fit for purpose, with additional facilities also required to meet high levels of growth. The city is currently undertaking a strategic approach to planning for future community infrastructure needs, with a focus on developing community hubs, planning for population growth and renewal. Council will take advantage of partnership and government funding opportunities throughout the long term implementation of the plans. Timeframes for delivery of each infrastructure plan will be prioritised according to community needs.	Council has completed over \$10 million worth of new and redeveloped Community Services infrastructure in 2011/12 including: • Waurm Ponds Library (new) • Lara Library (new) • Allanvale, Ocean Grove, Lara Lake and Portarlinton preschool redevelopments • Reynolds Road (Belmont) Maternal & Child Health Centre (new) Council is in detail design phase for the \$10 million Ocean Grove Integrated Children's Centre and the \$16.2 million Leopold Community Hub. Commitment and planning is also underway for new Early Learning Centres at Barwon Heads, North Shore and Grovedale, which are planned for completion in 2014. Redevelopment of the fOrT Youth Centre in Norlane will be completed in 2012. Design and development of a proposed 'early delivery' Community facility in the Armstrong Creek East Precinct has also commenced.

Strategic Directions and Annual Action Plan

City Plan 2009-2013 and the 2012-2013 Annual Update is structured around the three strategic directions which represent the key strengths required by our city to continue to prosper into the future. These strategic directions are Community Wellbeing, Growing the Economy and Sustainable Built and Natural Environment.

The strategic directions represent the issues of importance for the Greater Geelong community. They identify the outcomes, strategies and measures that the City will work towards achieving from 2009-2013. Within each outcome is a list of the planned actions to be undertaken in the coming financial year.

Community Wellbeing

Objective: To improve the health and quality of life of all residents of Greater Geelong.

In a sustainable, healthy community, people feel safe, have good employment and education opportunities, and are connected and engaged.

Council's contribution to Community Wellbeing ranges from traditional services such as home care and delivered meals for elderly residents, to open space and sporting facilities to keep people active, and facilities and libraries to support life long learning.

They include new initiatives which will make a difference to priority issues in the Geelong region, for example, tackling obesity, supporting the ageing population, renewing relevant ageing infrastructure, and creating opportunities for young children.

In the final year of this City Plan, we will continue to work with the community to deliver the following priority outcomes:

- Improved healthy eating and physical activity
- Increased lifelong learning and literacy
- Liveable neighbourhoods

Key strategies and master plans that will assist in delivering this strategic direction:

- Municipal Early Years Plan – Creating Communities for Children
- Geelong Health and Wellbeing Plan
- Live Well Positive Ageing Strategy
- Community Wellbeing-Healthy Eating Action Plan
- Greater Geelong Cycle Strategy
- Youth Strategy
- Municipal Strategic Statement
- Multicultural Action Plan
- Creativity Plus Strategy
- Disability Action Plan
- Play Strategy
- Playground Upgrade Strategy
- Barwon Regional Drug Action Plan
- Domestic Animal (Dogs and Cats) Management Plan
- Bellarine Peninsula Strategic Plan
- Geelong Community Safety Strategy
- Geelong Public Library Buildings Development Strategy
- Location-specific Future Provision of Community Infrastructure Plans
- Sustainable Communities – Infrastructure Development Guidelines
- Whittington Works! Strategic Action Plan
- Various recreation reserve master plans that guide the management and future development of reserves

The importance of collaboration

The aspirations we hold for our community cannot be achieved by Council alone. It will require collaboration from a number of stakeholders, including all levels of government through to local community groups.

Achieving these outcomes will be a challenge, so it is important that we continue to build relationships and work closely with stakeholders to ensure the best result for our community.

Key stakeholders we have recognised for this strategic direction include:

- The community
- Local community and sporting groups and organisations
- Federal and State Government departments including:
 - Department of Planning and Community Development
 - Department of Health
 - Department of Education and Early Childhood Development

- Department of Human Services
- Barwon Health
- G21 (Geelong Region Alliance)
- Local media
- Volunteering Geelong

Challenges we face

Every day we are faced with challenges, both global and regional. These challenges impact on our decision making in the immediate and long term. It is important we remain flexible so we can respond to the changing needs of our community as well as making the most of the opportunities that arise.

Some of the challenges facing us in the pursuit of community wellbeing include:

- The demands of a growing population on existing infrastructure.
- The impact of population and infrastructure growth on existing service levels.
- An increase in the demand for council services due to the shift in demographics; namely the ageing population and the increasing birth rate.
- Increased demand on existing health care systems (facilities, equipment and health care professionals).
- Growing need for education and program provision to combat chronic health issues facing the community.
- Continued proactive provision of education on health issues facing our community despite the reduction in State based funding.
- The emergence of food security issues.
- Increasing risk of social isolation as social bonds are weakened and people become more disconnected from others.
- Funding limitations and competing priorities on current and future community services.
- Making programs accessible to the community - affordable, relevant, timely and reachable.
- Meeting the needs of increased cultural diversity within the community.
- Taking advantage of the opportunities that will arise out of the now marginal nature of the major seats in the region following the November 2010 Victorian State election.
- Meeting the implementation requirements associated with the Federal Government's early childhood reform, including the delivery of universal access in early childhood education. This will require a major transformation in existing kindergarten services, increased staffing levels and additional and/or upgraded facilities.
- The additional costs associated with a price on carbon may have an impact on already disadvantaged communities.

Outcome: Improved healthy eating and physical activity

Physical health is critical to the wellbeing of the individual and community — enabling full participation in life and minimising avoidable treatment costs. A balanced diet and regular physical activity are essential for good health.

How we will measure our progress:

Measure	Target
Growth in visitor numbers to Council owned leisure centres	Increase
Percentage of residents who participate in organised sport	Increase
Hospital admissions — diabetes	Decrease
Percentage of children who attend 3.5 year old Maternal Child Health consultation and who fall within healthy weight range parameters	Increase
Percentage of infants breast fed at six months of age	Increase
Regular participation in any physical activity	Increase
Regular participation in walking activity (bush and general)	Increase
Percentage of healthy eating choices in Council facilities and operations	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Swim, Sport and Leisure Upgrades: Bellarine Aquatic and Sports Centre service road redevelopment Gymnasium equipment replacement program Leisurelink gymnasium extension Concrete replacement program at Kardinia Pool, Lara Pool and Waterworld. Geelong Arena Cyclical and Programmed maintenance - 4th year Bellarine Aquatic and Sports Centre upgrade and repair to aquatic adventure play equipment Kardinia Pool infrastructure and pool maintenance Waterworld Precinct Concept Plan	1,075,000
Recreation Reserve Upgrades: Stead Park Master Plan implementation Wandana Heights Tennis Club tennis court construction Belmont Lions netball court resurface Queens Park Caretakers Cottage removal and reinstatement of car park Murghebuloc Cricket Club practice wicket upgrade Queens Park netball court resurface Evans Reserve improvement works Lake Lorne Reserve Master Plan implementation East Geelong Football Club floodlights Drysdale Recreation Reserve - Cultural Heritage Management Plan development Collendina Reserve sports lighting St Albans/Breakwater Cricket Club practice net upgrade Portarlington Recreation Reserve internal road improvements Drysdale Recreation Reserve cricket practice nets and storage Waurin Ponds Tennis Club court resurfacing South Barwon Cricket Club reserve infrastructure works Goldsworthy Reserve storage facility construction Minor Capital Renewal in the Cheetham Ward Ervin Reserve Master Plan implementation Highton Reserve infrastructure upgrade Windsor Park Master Plan implementation Geelong Soccer Club floodlights Ocean Grove Park electric barbecue installation Collendina Reserve cricket practice nets improvements	1,358,540

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Recreation Facility Upgrades: Thomson Reserve Master Plan implementation Leopold Memorial Park Master Plan implementation Barwon (Grovedale) Soccer Club clubroom replacement Lara Sporting Club development Portarlington Recreation Reserve sports change facilities Barwon Grove Golf Club redevelopment Bareena Bowling Club clubroom renovation Shell Road Reserve Master Plan implementation Hamlyn Park Reserve pavilion improvements Memorial Reserve toilet upgrade Barwon River Trail realignment at Queens Park Guild Cricket Club clubroom redevelopment Highton Reserve pavillion upgrade Manifold Heights Cricket Club clubroom redevelopment Osborne Park spectator viewing improvements and oval drainage improvements Simonds Stadium turf replacement Shell Road Reserve soccer storage facility East Belmont Saints Baseball Club infrastructure works Barwon Rowing Club clubroom fit out Geelong Rowing Association riverside project Marshall Cricket Club practice facility improvements Geelong Bowls Club synthetic rink upgrade McDonald Reserve Clubrooms upgrade Elcho Park Golf Course Wash bay Kingston Park infrastructure upgrades Elcho Park Golf Course track improvements Belmont Bowls Club clubroom improvements Newcomb Football and Netball Club shower facility upgrade Geelong Cement Lawn Bowls Club kitchen refurbishment Bell Post Hill Football, Cricket and Netball Club improvements Corio Sporting Club clubroom upgrade Bell Post Hill Bowls Club amenity improvements Stead Park Softball pavilion concept design Surfside Tennis Club clubrooms upgrade	3,764,460
Playground Development Program: Playground Development Program implementation Barwon Valley Fun Park - Stage 2 - playground upgrade Early childhood centre-based playground renewal project Steampacket playground replacement project Pettitt Park Playground, park and amenities upgrade	1,020,000
National Partnership Agreement on Preventative Health program	1,503,709
Best Start Program - improving the health, development and wellbeing of children from birth to school age	103,000
Regional Football (Soccer) Strategy	51,000

Outcome: Increased lifelong learning and literacy

Supporting learning at all stages of life by offering a wide variety of experiences and resources enabling:

- school readiness through early years,
- interaction and knowledge building and
- improved participation in the workforce and community.

How we will measure our progress:

Measure	Target
Play group and kindergarten enrolments	Increase
Total number of library visits	Increase
Participation in Adult, Community and Further Education	Increase
U3A Membership	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Family and Children's Hubs:	10,241,000
Ocean Grove Integrated Children's Centre construction	
Leopold Community Hub - detail design and construction commencement	
Barwon Heads Children's Hub development	
Grovedale Integrated Children's Centre - design and construction	
Windsor Park Children and Family Hub development	
Community Facility Upgrades - Children Services:	480,000
Children Services facilities upgrades to meet changing needs and regulations	
National Quality Standards infrastructure and furniture upgrades	
Whittington Primary School kitchen upgrade	
Libraries :	
Geelong Regional Library contribution	7,380,401
Waurin Ponds Library furniture, fittings and equipment	125,000
School Holiday Program	582,795
Geelong Kindergarten Association contribution	116,854
Playgroup support program for disadvantaged groups and families	96,000
Children's Week Activity Program	50,500
Municipal Children's Infrastructure Planning - Stage two	50,000
Three-year-old Kindergarten Development Project - Year two	50,000
Engage: Up and At It - youth civic participation project	40,000

Outcome: Liveable neighbourhoods

Creating places with easy access to local amenities such as shops, parks and reserves and community facilities, which encourage destination walking, a community focus and provide opportunities to reduce isolation.

How we will measure our progress:

Measure	Target
Percentage of residents who are a member of an organised group	Increase
Percentage of residents involved in volunteering	Increase
Community Satisfaction rating for overall performance in appearance of public areas	Increase
Community Satisfaction rating for overall performance in recreation facilities	Increase
Percentage of residents who feel the area has good facilities and services like shops, childcare, schools, libraries	Increase
Perceptions of safety (at home, in the street, on public transport; day and night)	Increase
Percentage of residents who feel multiculturalism makes life better	Increase
Number of trees planted	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Community Facility upgrades: West Town Hall forecourt upgrade Senior Citizen Centre kitchen upgrades to meet regulation standards Disability access program - Yoorringa Senior Citizens accessible toilet upgrade, Whittington Senior Citizens disabled toilets and improving accessibility Community hall upgrades - Centenary Hall entrance design and construction and signage upgrades across a number of halls Belmont Senior Citizens - kitchen upgrade Indented Head Hall renovation	1,014,000
Whittington Community Building and renewal: Whittington Link landscape maintenance Whittington community renewal Whittington community building and engagement	132,500
Youth Programs: Bellarine Youth Action Team Learner Two Probationary (L2P) project Northern Suburbs Youth Activity Centre (The fOrT) youth activities The fOrT, program, events and activities Northern Youth Action Team support Same sex and gender query youth (SSAGQY) Suicide Prevention project Regional Youth Strategy development Central Youth Activities (YAPPA) support Central Youth Activities (CBD) support Youth Administration - Young Achievers Program Skate Program YAMS Multicultural Youth Development Piercing Truth Quarterly Magazine Lara Youth Centre Youthcan Van - Info Deli Team Youth Activity Area - Waterfront Program Leopold Youth Action Team (The Outfit) Whittington Youth Activity Programs National Youth Week Ocean Grove/Drysdale youth needs support Youth Activity Service	814,499

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Youth Events:	
SKAART Festival	20,000
Spud Fest 2013	25,000
Geelong Impetus Youth Awards	24,800
Arts and Cultural projects:	
Arts and Culture Strategy (Creativity) renewal	40,000
Arts and Culture website development	20,000
Connecting Identities Mouth to Mountain II	40,000
Courthouse Youth Arts support	225,356
Community Events:	
Ocean Grove Park Carols by Candlelight	10,000
Community Carols (Corio)	10,000
Cloverdale Community Centre	5,000
Ocean Grove New Years Eve	5,000
Lara Secondary College Youth Festival	10,000
Ocean Grove Music Festival	25,000
Rosewall Neighbourhood Centre - "Going Potty" Festival	10,000
Lara Food and Wine Festival	20,000
Multicultural Action Plan:	
Multicultural Action Plan implementation	29,500
Multicultural Policy development	9,000
Diversitat funding	37,500
Domestic Animal Management Plan:	
Animal pound upgrade to meet new code of practice	200,000
Domestic Animal Management Plan 2012-2016 implementation	60,000
Streetscape improvement works:	235,000
Amenity upgrade at Old Post Office corner	
Vines Road, Hamlyn Heights streetscape and amenity improvements	
Corio ward roundabout upgrades	
Pakington Street public seating	
Detroit Crescent shopping strip upgrade	
Donnybrook Avenue shopping strip upgrade	
Public toilet block upgrades:	380,000
Toilet Block Renewal / Replacement Program	
Lt Ryrie Street car park public toilet upgrade	
Neighbourhood Houses:	
Support to Neighbourhood Houses	156,500
Grovedale Neighbourhood House support	87,951
Councillor Community Grants Program	240,000
Grants to support Community Arts	120,000
Grants to support Community Festivals	100,000
Senior Citizens Week	20,000
CC TV installation in Belmont	20,000
Ocean Grove Community Garden support	20,000
Lara RSL upgrade	10,000

Ongoing Community Wellbeing Services and Activities for the Community

Child care at seven City Learning and Care centres, management of the family day care service and the operation of stand alone Council-run Kindergartens at Rosewall and Whittington.

School holiday programs at five locations across the municipality.

The Regional Parenting Service, which provides parenting information and support.

Barwon Inclusion Support Agency, providing support to families, children and staff in the child care industry who care for children with additional needs.

Provision of Maternal and Child Health services through 22 centres with additional specialist support services provided into the home as required.

Immunisation provided from six venues across the municipality.

Services, facilities and activities that support and promote youth issues and the needs of young people. This includes producing the Piercing Truth Magazine, The YouthCan Van, Skate Program and the Geelong Youth awards.

Aged and disability services including respite, personal and general care programs, both in-home and within the community.

Provision of senior citizens activities and services including meals on wheels (through the Regional Kitchen Project) and home maintenance.

Community development and community building and renewal activities.

Volunteer management.

Co-ordination and sponsorship of Community events and festivals.

Support of local sporting and community groups.

Provision of sport, recreation and leisure facilities to promote physical health and wellbeing.

The management of indoor and outdoor aquatic and leisure centres including Waterworld, Splashdown, Leisurelink, Bellarine Aquatic and Recreation Centre, Kardinia Aquatic Centre and Lara pool.

The management of sports centres and stadiums including the Geelong Arena, Skilled Stadium/Sports House, Barwon Valley Activity Centre, the Geelong Baseball Centre and the Leisuretime Centre.

The management and operation of golf courses – Balyang Par 3, Elcho Park and Queens Park.

The provision and maintenance of parks and playgrounds within the municipality, including the Geelong Botanical Gardens.

The provision and maintenance of sporting grounds and public reserves. This includes turf management, the management and allocation of Government sporting grants, managing water restrictions, and upgrade of facilities such as clubrooms and lighting.

Support, guidance and assistance to local sporting and social clubs and associations.

The construction and maintenance of safe walking and bicycle paths.

Support to the Geelong Regional Library Corporation, including the maintenance and redevelopment of the 11 library buildings in the municipality.

Support to arts and cultural services, programs, festivals and events, including the disbursement of the Community Arts and Community Festival grants.

Production of the Arts Directory, Arts Bulletin and the Central Geelong Arts and Culture Walking Trail booklet.

Operation of Arts and Cultural facilities such as the National Wool Museum, the Geelong Heritage Centre and the Potato Shed.

Provision of 11 community halls and 11 community buses located across the municipality for community group use at a subsidised rate.

Maintaining a safe community including the operation of Central Geelong safety cameras, street lighting, promoting and participating in activities to improve Central Geelong safety including initiatives relating to Prevention of Violence against Women.

How you can contribute to achieving our Community Wellbeing outcomes:

- Encourage a healthy lifestyle.
- Get active – take advantage of one of our 900 areas of open space, or one of our 300 playgrounds.
- Broaden your knowledge and skills by taking part in a local education or training course.
- Get involved in a community project.
- Become a volunteer.
- Visit your local Maternal Child Health Centre
- Make the most of our dedicated walking and bike trails.
- Connect with your local neighbourhood.
- Visit your local aquatic, leisure and sports centre.
- Become an active neighbourhood watch participant.
- Leave the car at home and walk or ride to work.
- Join a local sporting club or community group.
- Visit your local library.
- Be an active member of your community and have your say.
- Involve your children in playgroup or kindergarten activities.
- Walk your children to school, or commence a 'Walking School Bus'.

Growing the Economy

Objective: *Securing Geelong's Economic Future.*

Geelong has a clear blueprint for its economic future. As a major city, Geelong is an important national driver contributing considerably to gross domestic product, investment and employment growth. The three tiers of Government and peak groups are working together to ensure that businesses are attracted to and retained in Geelong.

The City is emerging as a leader in several dynamic industries such as Knowledge, Innovation and Research, Advanced Manufacturing, Health, Tourism, Food and Horticulture. It is important that we continue to take advantage and attract businesses in these growth sectors.

Investor confidence in the region has been at an all time high with several major developments recently completed including the Transport Accident Commission headquarters, Deakin University's Health Precinct at its Waterfront campus and the Geelong Private Medical Centre. It doesn't stop here with further developments planned, including the much anticipated Armstrong Creek Urban Growth Area project.

Our key focus areas in driving future economic development will be to provide leadership, broker new investment and support existing businesses and growth sectors. We must continue to be proactive and maximise our region's competitive advantages and secure our economic future. More than ever before, Geelong truly is open for business.

In the final year of this City Plan, we will continue to work with the community in aiming to deliver the following priority outcomes:

- Plan and develop the National Transport and Logistics Precinct
- Development of the Cosmopolitan Heart
- Managed Growth

Key strategies and master plans that will assist in delivering this strategic direction:

- Economic Development Strategy
- Municipal Strategic Statement
- Armstrong Creek Urban Growth Plan
- Geelong Ring Road Employment Precinct Framework Plan
- Geelong Cultural Precinct Master Plan
- Geelong Retail Strategy
- BioGeelong Growth Strategy
- Geelong Port Structure Plan
- Central Geelong Waterfront Master Plan
- Central Geelong Structure Plan
- Central Geelong Place Management Plan
- Western Wedge Framework Plan (Transit Cities)
- Geelong Major Events Strategy
- Film and TV Strategy
- Geelong Otway Tourism Strategic Plan
- Waterfront Geelong Master Plan
- Future Proofing Geelong / Low Carbon Growth Plan

The importance of collaboration

The aspirations we hold for our community cannot be achieved by Council alone. It will require collaboration from a number of stakeholders, including all levels of government through to local community groups.

Achieving these outcomes will be a challenge, so it is important that we continue to build relationships and work closely with stakeholders to ensure the best result for our community.

Key stakeholders we have recognised for this strategic direction include:

- The community
- Federal and State Government departments
- Regional Development Australia / Regional Development Victoria
- Urban Development Institute of Australia
- Department of Innovation, Industry and Regional Development
- Committee for Geelong
- Chamber of Commerce
- Geelong Manufacturing Council
- Central Geelong Marketing
- Geelong Port Authority
- G21 – Geelong Region Alliance
- Vic Roads
- Barwon Health
- Barwon Water
- The Gordon
- Deakin University
- Tourism Associations

Challenges we face

Every day we are faced with challenges, both global and regional. These challenges impact on our decision making in the immediate and long term. It is important we remain flexible so we can respond to the changing needs of our community as well as making the most of the opportunities that arise.

Some of the challenges facing us in the pursuit of growing our economy include:

- The Global Financial Crisis legacy and what it means for Geelong such as the reducing capacity for private sector investment, long term finance, confidence and commitment.
- Gaining government funding for key infrastructure projects.
- Marketing the region to attract investment for new business and grow existing business.
- Addressing skills shortages.
- Taking advantage of the opportunities that the Biotechnology industry will provide our region into the future.
- Impacts of manufacturing sector restructuring and associated job losses.
- Taking advantage of the opportunities that will arise out of the now marginal nature of the major seats in the region following the November 2010 Victorian State election. This raises the importance of convincing State and Federal Government to facilitate key infrastructure projects in our region.
- Capitalising on the tourism exposure the 2010 UCI Road World Championships provided the region.
- Seeking investment opportunities that will be provided by the Armstrong Creek and Geelong Ring Road Employment Precinct developments.
- Identifying ideas and opportunities that will provide the momentum for the next 15 years of growth in Central Geelong.
- The impact of the carbon pricing on local industry, communities and individuals is still unknown. Local businesses may need support to ensure they remain competitive.
- New economic opportunities through transition to low carbon economy through development of new clean technologies, research and development, manufacturing and new product and service offerings.
- Decline in workforce participation as the workforce ages.
- Delays in the rollout of NBN are potentially slowing industry progress and economic development in the region.

Outcome: Plan and Develop the National Transport and Logistics Precinct

We will facilitate the National Transport and Logistics Precinct which is focused on strengthening our key existing assets such as Avalon Airport, the Port of Geelong, the Ring Road and the Geelong Ring Road Industrial Precinct. We will encourage new assets that compliment the existing assets such as the proposed Intermodal at Lara.

How we will measure our progress:

Measure	Target
Geelong Ring Road Employment Precinct number of serviced lots available for sale	Three lots for sale by mid-2011 <i>(Achieved)</i>
Avalon International Terminal approved	Master plan approved by Council
Business Plan for National Transport Freight and Logistics Hub agreed	Project completion 2012
Intermodal planning process completed	Completion June 2012

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Geelong Ring Road Employment Precinct design and implementation	125,000
Freight and Logistics Gateway project	100,000

Outcome: Development of the Cosmopolitan Heart

The development of Geelong's cosmopolitan heart will be driven through key projects that embrace our natural and built assets.

How we will measure our progress:

Measure	Target
Courthouse Arts construction completed	June 2011 (<i>Achieved</i>)
Yarra Street Pier – Secure State Government funding	June 2012
Cruise ship visits to Geelong – feasibility study	June 2012
Future Cities – Library / Heritage Centre – Secure funding from State and Federal Governments	June 2011 (<i>Achieved</i>)
Convention Centre – Secure State and Federal Government support	June 2012
Overall satisfaction with Central Geelong	Increase
Cultural Precinct visitation (Geelong Gallery, Library, Heritage Centre, Courthouse Arts, GPAC)	Increase
Central Geelong presentation – cleanliness Index	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Geelong Library and Heritage Centre - detail design and quantity surveying	890,000
Geelong Central City Management programs and activities	680,364
Eastern Beach Master Plan implementation - heritage asset rebuild (bluestone kerb and channel)	75,000
Cruise ship visits 2012-2013	30,000
Economic Development - industrial development support	25,000
Arts & Culture:	
Geelong Art Gallery contribution	997,000
Geelong Art Gallery program development and PA system	80,000
Belmont area public art project	40,000
Clifton Springs public art project	20,000
Courthouse Arts - Police Lane Street Art Project	13,000
Cowie ward public art project	5,000
Old Courthouse - entrance artwork	5,000

Outcome: Managed Growth

Geelong will continue to position itself as the best place to live by fostering job creation, sustainable development practices and improved community well being.

How we will measure our progress:

Measure	Target
Regional unemployment rate	Maintain the average difference between the Geelong and Victorian unemployment rate
Geelong Urban Growth Strategy completed	June 2012
Investment (number and value of building permits) – domestic and non-domestic	Increase
Years supply of zoned residential land available in the Geelong region	10+ years available of residential lots by 2012
Scope and business case for Managing Growth Resource Plan completed	June 2012
Armstrong Creek Structure plan completed for Horseshoe Bend Precinct	June 2012
Armstrong Creek Structure plans completed for Major Activity Area	June 2012
Lara Town Centre – Rezoning of land	June 2012
Lara Town Centre — Selection of preferred developer	June 2012
Ring Road connection from Armstrong Creek to the Bellarine Peninsula – commitment to planning process to a 4C connection	September 2012
Geelong Major Events – economic benefit to the municipality	Return on investment = 50:1
Aquaculture – A plan for integrated wet seafood processing facility	June 2012
Develop Geelong's Centre of Excellence for emerging infectious diseases	June 2012
Leisurelink Community Hub construction commenced	March 2011 <i>(Completed)</i>

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
G21 contribution	403,000
Lara Town Centre expansion project	150,000
Skilled migration program	70,000
Business events support	35,000
Geelong Manufacturing Council contribution	30,000
WiFi Hotspot Expansion project	20,000
G21 Agribusiness Forum	10,000
Lara Chamber of Commerce contribution	10,000
Armstrong Creek:	
Armstrong Creek East Neighbourhood Activity Centre pavilion construction	6,800,000
Armstrong Creek planning and infrastructure implementation	250,000
Armstrong Creek development contribution plans administration	60,000
ICT Cluster:	
Employment growth through cluster facilitation	70,000
ICT Cluster support	20,000

Other 2012-2013 initiatives/actions that support growing the economy		2012-2013 Gross Expenditure \$
Geelong Major Events funding		930,000
2013 Australian International Airshow		425,000
Conference Marketing & Delegate Boosting programs		382,445
Provide for tourist information and administrative support centres within the Geelong region		367,409
2013 Australian Masters Games		150,000
View of Geelong historical marker		15,000

Ongoing Growing the Economy Services and Activities for the Community
Industry and business support including promoting and supporting increased economic activity, employment opportunities and investment.
Attracting, supporting, funding and hosting of major events and festivals.
Promotion and management of Central Geelong and Waterfront, and operation of the Carousel.
Promoting the Geelong region as a business and leisure tourism destination including operation of the Visitor Information Centres.
Urban revitalisation of Central Geelong and townships.
Management of venues such as Skilled Stadium and The Arena which host national and international sporting and entertainment events.
Planning scheme amendments to rezone land, and facilitate sustainable development of retail centres and industrial land developments.
The management and coordination of major planning developments such as the Western Wedge and Armstrong Creek, to ensure continued sustainable economic growth in the region.
Attracting and supporting the investment of Innovation, Knowledge and Research Industries within the region.
Maintenance and data updates of the City of Greater Geelong Community Profile and Forecast website, which can be accessed by community groups, investors, business, students and the general public.

How you can contribute to achieving our Growing the Economy outcomes:

- Boost our economy by shopping locally.
- Support your city traders and service providers.
- Support small business operators.
- Use local service providers.
- Be welcoming to visitors and tourists.
- Take your visiting friends and relatives to all the great local attractions and businesses.
- Take on an apprentice and help build Geelong's future skills base.
- Hold your business conferences and events within the municipality.
- Broaden your skill base and knowledge by undertaking further education and training opportunities.

Sustainable Built and Natural Environment

Objective: *The City of Greater Geelong leads the community in sustainable planning and environmental action.*

The impact of climate change is far reaching. It is no longer just a phenomenon that is occurring in other parts of the world but in fact happening in our own backyard. As a growing region we recognise the sustainability of our built and natural environment is fundamental to being the best place to live.

We will ensure that all decisions we make, big or small, take the sustainability of our environment into account. We will do this by minimising our impacts, setting standards and being efficient in our use of resources. In this way we will reduce our own environmental footprint.

In the final year of this City Plan, we will continue to work with the community in aiming to deliver the following priority outcomes:

- Increase the use of public and active transport across the municipality.
- Reduce our organisation's environmental footprint.
- Develop and implement sustainability standards for all built form.
- Prepare and implement a strategy for adapting to climate change.
- Enhance our natural areas and increase the level of protection for precious habitats and areas of biodiversity.

Key strategies and master plans that will assist in delivering this strategic direction:

- Climate Change Adaptation Strategy
- Future Proofing Geelong / Low Carbon Growth Plan
- Public Transport Strategy
- Environment Management Strategy
- Greenhouse Reduction Strategy and Local Action Plan
- Municipal Strategic Statement
- Housing Diversity Strategy
- Township Structure Plans
- Armstrong Creek Urban Growth Plan
- Sustainable Water Use Plan
- Water Futures Strategy
- Storm Water Quality Management Plan (including Healthy Waterways)
- Domestic Waste Water Strategy
- Rural Land Use Strategy
- Barwon Region Waste Management Plan
- Greater Geelong Cycling Strategy
- Geelong Wetlands Strategy
- Eastern Park and Geelong Botanic Gardens Strategic Plan
- Various Conservation and Environment reserve Management Plans
- Geelong Saleyards Conservation Management Plan
- Street Tree Policy
- Municipal Emergency Management Plan
- Sustainable Communities – Infrastructure Development Guidelines
- Various Drainage and Flood Management strategies and plans

The importance of collaboration

The aspirations we hold for our community cannot be achieved by Council alone. It will require collaboration from a number of stakeholders, including all levels of government through to local community groups.

Achieving these outcomes will be a challenge, so it is important that we continue to build relationships and work closely with stakeholders to ensure the best result for our community.

Key stakeholders we have recognised for this strategic direction include:

- The community
- Transport Companies
- Suppliers
- Developers

- Federal and State Government Departments
- Industry groups
- Interest groups
- G21 – Geelong Region Alliance

Challenges we face

Every day we are faced with challenges, both global and regional. These challenges impact on our decision making in the immediate and long term. It is important we remain flexible so we can respond to the changing needs of our community as well as making the most of the opportunities that arise.

Some of the challenges facing us in the pursuit of a sustainable built and natural environment include:

- There may be a perception that addressing environmental issues is less important in light of the need to continue growing the economy which may result in a push for cheaper developments and decreasing building and environmental standards.
- Being prepared to respond to government funding programs that benefit our environment.
- Major industries lobbying to get the most out of existing infrastructure rather than seeking to become greener.
- Climate change impacts on services and infrastructure projects.
- Continued reduction in our carbon footprint. Carbon pricing will hopefully encourage more efficient energy use and help to reduce carbon emissions, resulting in a positive effect on the natural environment.
- Dealing with impacts of the Armstrong Creek development such as modifications to the existing landform and natural environment, increased demand on potable water and energy resources and the increase in transport that comes with a growing population.
- With the increase in the EPA levy, the City will need to promote alternate means of disposing unwanted items, such as recycling and other waste education programs. Increased dumping of waste in areas such as parklands and waterways could also result from the rise in the EPA levy.
- Extreme weather conditions and the impact on council facilities and the community. Plans to protect biodiversity, arrest erosion and halt the intrusion of animal and plant pests will continue to be a high priority.
- Implementing affordable and sustainable building practices resulting in reduced demand on natural resources and a decrease in greenhouse gas emissions.
- Competing needs for land within Geelong due to population change.
- Competition for water resources between the environment and domestic, agricultural and industrial users.

Outcome: Increased use of public and active transport by the community

Options for accessible transport are key to sustainability and wellbeing, and are a top priority for our community. We will encourage a variety of transport modes, urban designs and active transport support programs that reduce our car dependence. We will give priority to these options in planning and development.

How we will measure our progress:

Measure	Target
Modes of public and active transport used in getting to work / school	Increase
Geelong Train Station usage - 5,000 persons per day by 2025	Increase
Regular participation in walking activity (general)	Increase
Regular participation in cycling activity (excludes triathlon/competition)	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Footpaths:	
Footpath renewal program	3,325,000
Ritchie Blvd footpath replacement	250,000
Ceres footpath project	80,000
Central Geelong Park and Ride shuttle service	135,757
Building Bellarine Connections	111,290
Central Geelong Night Bus Service	111,200
Greater Geelong Cycle Strategy implementation	100,000
Bicycle infrastructure program	90,000
Ocean Grove / Barwon Heads shuttle bus	10,000

Outcome: A reduction in our organisation's environmental footprint

We want to ensure that all decisions made by staff and Council reflect our philosophy of environmental sustainability. Whether we are planning for the future, designing projects, delivering capital works and services or buying goods and services, we will reduce the impact we have on our natural environment.

How we will measure our progress:

Measure	Target
30 per cent emissions reduction target as a minimum from 2006 levels by 2010 – 60 per cent reduction by 2025	Decrease
Percentage green energy purchase	Increase
Number of vehicles using low emission or alternative fuels in Councils vehicle fleet	Increase
Council's purchase and use of products made from recycled and renewable materials	Increase
Councils potable water consumption	Decrease
Amount of carbon absorbed by trees planted in the carbon offset program	Increase

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Clean Energy - buildings plant and equipment upgrades	1,100,000
Tree planting, establishment and aftercare	400,000
Greenhouse Reduction Local Action Plan	120,000
Green Our Streets - Corio ward tree planting	15,000
Waste projects:	
Corio Landfill rehabilitation	1,000,000
Drysdale Landfill - replacement of amenities building	250,000
Waste education program and initiatives	200,000
Drysdale landfill - design of Cell 5 and review cell sequencing	100,000
Greenwaste site setup costs - Barro Group Quarry	100,000
Resource Recovery Centre feasibility study	70,000
Drysdale Quarry - investigation as future Landfill	60,000
Investigation of possible expansion of Point Henry (Moolap) Transfer Station	30,000
Water saving initiatives:	
Rippleside(Weddel) stormwater harvesting project	600,000
Hume Reserve aquifer recharge and reuse project	359,500
Geelong Botanic Gardens irrigation project	250,000
Water restriction program	94,043

Outcome: Agreed standards for sustainable development are in operation

Reflecting our leadership role in the community, particularly in implementing the Planning Scheme and Building Code, we will ensure we meet Environmentally Sustainable Development Standards ourselves and encourage good design and development in the community.

How we will measure our progress:

Measure	Target
Implementation of STEP Program (<i>STEP program - encouraging positive sustainable built environment outcomes through the planning process.</i>)	June 2012
Develop a Council policy on Environmentally Sustainable Development Standards for newly constructed Council owned and/or managed buildings	June 2012

Annual City Plan Actions 2012-2013	
Progress development of the Environmental Sustainable Development Policy	
Support the use of Infrastructure Development Guidelines by the development industry	

Outcome: The Climate Change Adaptation Strategy is established

Climate change poses a risk in sustaining communities into the future. We need to ensure we have considered the likely changes that will take place in our region and have developed a plan to adapt to those changes. We will need to work closely with both the Federal and State Governments to achieve this and to implement the plan.

How we will measure our progress:

Measure	Target
The existence of an adopted Climate Change Adaptation Strategy	(1) Adoption (<i>Achieved</i>) (2) Implementation (<i>Underway</i>)

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Future Proofing Geelong project	384,500
Climate Change Adaptation Strategy implementation	200,000
Drought recovery:	
Sports ground renovation program	214,000
Significant tree watering project	63,000

Outcome: Enhanced and protected natural areas

Biological diversity is the natural wealth of our municipality and provides the basis for our life and prosperity. Our natural systems are under stress including waterways, natural habitat areas, coastline land and soil. The use of the region's natural resources needs to be balanced against the impact on natural systems including the potential loss of habitat and biodiversity, introduced pests, declining soil health, deteriorating water quality and climate change impacts.

How we will measure our progress:

Measure	Target
Control of noxious weed re-infestation and re-growth on Council's conservation reserves	95% success rate in control program where works are undertaken
Reduction in pest animal and vermin numbers in Council reserves	90% success rate in reduction program where works are undertaken
Survival rate of native revegetation program	90% survival rate of native revegetation program
Number of Council managed water bodies rehabilitated	One completed annually

Annual City Plan Actions 2012-2013	2012-2013 Gross Expenditure \$
Parks and Reserves Maintenance	8,059,451
Council environmental reserves maintenance and improvement works	864,903
Clifton Springs coastal erosion mitigation works	500,000
Geelong Saleyards Conservation Management Plan works	197,300
Mt Brandon Master Plan implementation	195,000
Coastal infrastructure maintenance	138,000
Protection of Nationally Significant Roadsides program - CoGG endangered plants	125,000
Eastern Park tree planting	100,000
Assessment of CoGG's biodiversity assets	50,000
Contribution to the Geelong Environment Council for Barwon River upgrade	50,000
Tree Inventory System - data collection (Year two)	50,000
Stewarts Reserve (Armstrong Creek) Management Plan - biodiversity and fire protection	40,000
Buckley Park staircase planning and design	30,000
Friends of Buckley Falls Park contribution for maintenance works	20,000
Water programs:	
Stormwater Quality Management Plan implementation	214,000
Water Quality Programs	117,000
Geelong Healthy Waterways program	80,000
Heritage projects:	
St Leonards heritage signage	30,000
Indented Head heritage study	10,000
Investigation of heritage operation for Geelong to Ballarat railway line	10,000

Other initiatives / actions that support this strategic direction 2012-2013	2012-2013 Gross Expenditure \$
Roads - construction and design including local roads, Federal Roads Program and Vic Funded works	11,110,000
Drainage design and construction program	3,938,000
Special rates and charges to carry out roads, footpaths, kerb and channel, and drainage works	2,425,000
Drysedale Drainage Mitigation Works (Stages 1 - 5)	1,500,000
Kerb and channel renewal program	1,418,000
Brougham Street drainage works (NESP development)	1,000,000
Traffic management - investigation, design and construction	793,000
Bridge upgrades - major renewal works	365,000

Ongoing sustainable built and natural environment services and activities for the community

Environmental protection and management programs including:

- Flora and fauna
- Biodiversity conservation
- Weed and vermin control
- Bush land regeneration
- Coastal, wetland and conservation reserve protection and management
- Education and awareness publications and activities
- Land use plans to provide direction on permissible uses and management of crown and council owned land.

Commercial and residential garbage, recycling and green waste collection.

Planning and processing of planning scheme amendments to facilitate sustainable land use and development in the municipality and ensure sustainable urban design of our natural and built environment.

The assessment and processing of planning and building applications and permits.

The management and regeneration of public parks and reserves.

The design, construction, maintenance and repairs of local roads, footpaths, and storm water drains.

Provision and maintenance of bicycle and walking tracks.

Advocating for public transport improvements and supporting and promoting its use.

- Geelong Transport Connections 2011-2013 is a partnership project focusing on the needs of communities and individuals who have limited access to transport and developing sustainable solutions.

The provision of the Park and Ride service and Summer Circuit Bus in Central Geelong.

Maintaining a healthy built and natural environment through pest control and street/public facilities cleaning services.

The conservation of the municipality's historic buildings, through Heritage studies to identify and document buildings and areas of historical and cultural significance, and the management of Heritage overlays.

A free Heritage Advisory Service to assist owners of properties subject to a Heritage Overlay in making informed decisions about restoration, maintenance, alterations and additions to their buildings.

How you can contribute to achieving our Sustainable Built and Natural Environment outcomes:

- 'Go Green' – there are many ways to reduce your carbon footprint and save our region's precious resources.
- Plant indigenous plant species.
- Install water saving devices around your home.
- Recycle – reduce the amount of new materials you use or purchase.
- Reduce unnecessary heating and cooling.
- Buy appliances with the highest energy efficiency.
- Ride your bike to work or car pool with others in your local area.
- Walk your children to school, or commence a 'Walking School Bus'.
- Use public transport, or take advantage of the City's Park and Ride services.
- Vote with your 'switch' and take part in the annual Earth Hour event in March by switching off non-essential lights and electrical appliances for one hour to raise awareness for need to take action on climate change.
- Plant a tree.
- Choose low toxic and biodegradable cleaning products.
- Consider environmental standards when building or renovating.
- Take part in annual 'Clean Up Australia Day' activities.

Delivering City Plan

Our Mission

“We will focus on developing and maintaining effective working relationships to deliver Council’s strategic directions and high quality services that meet the changing needs of our community.”

Our Values and Behaviours

Council prides itself on delivering outcomes that serve residents’ needs through committed, motivated, enthusiastic, well trained and well resourced staff.

We aim to foster a culture that embraces a consistent set of behaviours that reflect what we all truly value and believe in to deliver effective and efficient outcomes for our community.

- **Integrity**

We will:

- Act on our commitments.
- Be open, transparent, ethical and honest in our actions.
- Share information.

- **Responsibility**

We will:

- Be accountable for our decisions and everything we do.
- Take pride in the job we are doing.
- Be loyal and support our work colleagues and organisation.
- Take responsibility for problem solving.

- **Innovation**

We will:

- Look for and implement better ways of doing things.
- Be open to learning.
- Be responsive to the changing needs of the community.

- **Respect**

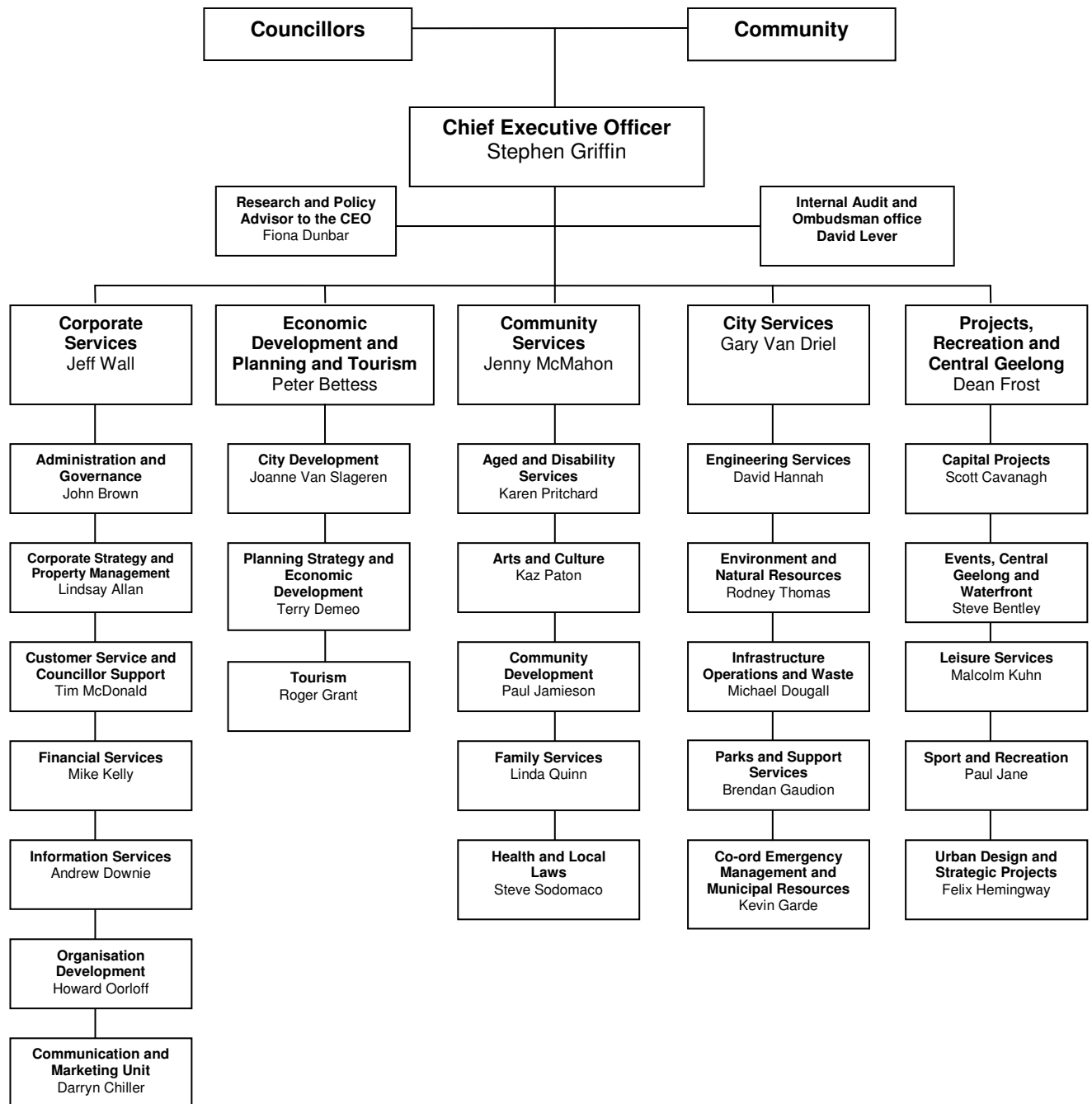
We will:

- Listen and seek to understand the views of others.
- Be considerate and courteous.
- Recognise everyone’s contribution and value a job well done.
- Build positive relationships.

Organisation Structure

The City's management structure is comprised of an executive management group, and a senior management group.

Executive management consists of the Chief Executive Officer and five general managers who oversee policy, strategic direction and overall management of the organisation. There are 25 departments each of which is overseen by a senior manager, who are responsible for the organisation's day to day operations and strategic management.



Supporting the Delivery of our Strategic Directions

Like many organisations we face challenges which we must meet daily. Continuing to provide services to meet the requirements of a growing population with diverse needs is one of many.

In meeting this we must ensure the governance and financial management of the municipality is responsible, accountable and transparent. We must also provide a working environment that is not only safe and healthy but encourages learning and development opportunities for our staff.

Engaging our community on a regular basis is important in meeting our challenges and outcomes as it not only serves as a way for us to inform, but for the community to provide valuable feedback, ultimately creating strong relationships and making Geelong the best place to live.

Customer Focused Organisation

Over the past five years we have worked hard to build a culture of listening, understanding and proactively responding to internal and external customer needs. Our goal is to continue to be a customer-focused organisation that considers the customer's perspective and to maximise customer satisfaction. This is underpinned by our 21 Customer Service Commitments.

Responsiveness

- We will respond to telephone messages within one working day.
- We will respond to telephone calls within five rings.
- Correspondence received by mail and email will be responded to within 10 working days. Planning and other statutory correspondence will be responded to in accordance with legislative requirements.
- We will meet corporate standards with all correspondence.
- We will identify ourselves by name when responding to phone or face-to-face enquiries.
- We will make all reasonable efforts to supply all our services in a timely manner with priority assistance to customers affected by a public safety issue.
- Customer Requests for Service will be actioned within defined service timelines.
- We will provide a method of follow-up for Customer Requests.

Access

- Our Customer Service Line will be available for public safety issues 24 hours a day, seven days a week.
- We will provide information that is current and in plain language.
- We will offer a variety of payment methods.
- We will be available for contact by phone, on-line, in writing and in person.
- We will assist visiting customers within five minutes.

Knowledge and Attitude

- We will ensure information provided is up to date.
- We will proactively explain processes and take personal responsibility.
- We will act in a manner which is respectful to the public.

Fair Treatment

- We will balance individual needs with the direction of Council and resources available to achieve best community outcomes.
- If we are unable to meet customer expectations we will explain why.
- We will communicate and make available our privacy policy.

Feedback

- We will encourage customer feedback and view it as an opportunity to improve.
- We will measure our performance on a regular basis to constantly improve our service.

How we will measure our progress:

Measure	Target
Percentage of correspondence responded to within 10 working days	80%
Customer Service Index – Getting Through (60 per cent time to live operator, 40 per cent Greeting Skills)	Greater than 85%
Customer Service Index – Service Delivery (50 per cent Manner, 50 per cent Enquiry Resolution)	Greater than 85%
Average total connect time (seconds)	Less than 30 seconds
Community satisfaction with customer contact	Increase from 2008 base
Percentage of Requests for Service (RFS) completed on time	Greater than 85%

Responsible Financial Management

We will provide a sound financial basis that supports our strategic priorities and enables us to deliver services and infrastructure that will ensure the sustainability of our region into the future.

How we will measure our progress:

Measure	Target
<i>Liquidity</i> Working Capital Ratio	Current Assets to Current Liabilities ratio between 1 and 1.5
<i>Indebtedness</i> Non-current Liabilities (borrowings) v. own sourced revenue (rate income)	Borrowing limit is no more than 60% of rate revenue
<i>Underlying Result</i> Operating surplus as percentage of total operating revenue	Operating surplus is 1% of total operating revenue
<i>Investment Gap</i> Capital expenditure relative to depreciation	Capital expenditure ratio is 1.5 to depreciation

Safe Work Environment

We will provide a safe work environment by maintaining occupational health and safety (OHS) processes which meet and exceed current legislative standards and by continually providing OHS training to all our staff.

How we will measure our progress:

Measure	Target
Lost time injury frequency rate (number of lost time injuries per million hours worked)	Decrease
No. reported workplace injuries	Decrease
Percentage of safety plan actions completed	100% complete
Total Days Lost (LTI)	Decrease
Total OHS training hours provided (number of persons receiving training x duration of training provided)	Increase

Motivated and Skilled Staff

We will encourage our staff to be motivated, well-trained and well-resourced to enable them to make informed decisions and to deliver efficient and effective services that benefit our community.

How we will measure our progress:

Measure	Target
Expenditure per EFT on training and development	Increase
Staff absenteeism (percentage of hours paid)	Decrease
Turnover of permanent staff	Decrease
Overall staff satisfaction rating	Increase

Informed and Engaged Community

We will ensure the community is informed about matters that impact on their lives and have opportunities to participate in decision making processes by consulting widely and openly.

How we will measure our progress:

Measure	Target
Number of consultations conducted by the City	Maintain
Community satisfaction with community engagement	Increase
Community satisfaction with Council's advocacy and community representation on key local issues	Increase
Percentage of consultations where feedback is provided to participants	Increase

Efficient Service Delivery

We will deliver efficient and effective services that meet the growing needs of our community.

How we will measure our progress:

Measure	Target
Percentage of Building Applications processed within timeframe	Greater than 70%
Percentage of Planning Applications (DA) processed within time frame	Greater than 80%
Waste minimisation Recycling Green Waste Garbage	Recycling - increase Green Waste - increase Garbage - decrease
Community Satisfaction rating for overall performance in Waste Management	Increase
Community Satisfaction rating for overall performance in Traffic Management and Parking facilities	Increase
Community satisfaction with local roads and footpaths	Increase
Community Satisfaction rating for overall performance in the enforcement of by-laws	Increase
Community Satisfaction rating for overall performance in Town Planning Policy and approvals	Increase
Overall community satisfaction	Increase
Internal Corporate Services survey overall satisfaction rating	Maintain

Key strategies and master plans that will assist in delivering our services:

- Asset Management Strategy and associated plans
- Central Geelong Parking Precinct Plan
- Communications Strategy
- Community Fire Management Plan
- Corporate Document Management Strategy
- Human Resource Management Strategy
- Information Management Strategy
- Marketing Management Strategy
- Municipal Emergency Management Plan
- Occupational Health and Safety Management Strategy
- Rating Strategy
- Risk Management Strategy
- Customer Service Strategy
- Community Engagement Action Plan

The actions supporting the delivery of City Plan 2009-2013 are part of Council's ongoing day-to-day operations, including:

- Human resource management
- Risk and occupational health and safety management
- Communications and marketing
- Records management
- Financial management
- Provision and management of information technology services
- Property management
- Governance services
- Corporate planning and performance reporting

Ongoing services and activities for the community

The operation of seven customer service centres across the municipality to provide easy access for all residents, as well as deliver services from numerous locations around the region.

Management of our Human Resources including remuneration, training and occupational health and safety.

Council meetings.

Council Elections.

Citizenship Ceremonies and Civic Functions.

Management of the Geelong Australia website and its content.

Provision of online payment services including resident's rates, pet registrations, parking infringements and other Council invoices.

Review of objections to infringement notices.

The enforcement of local laws relating to the environmental health. This involves food and health premises inspections, environmental pollution, pest control and tobacco control.

Programmed and emergency maintenance and upgrades of the 760 Council owned buildings, including sporting facilities, community centres, halls, neighbourhood houses and Senior Citizens Centres.

Pet and animal management including registrations, nuisance, stray or wandering animals, and impounded animals.

The co-ordination of emergency responses during major emergencies, such as bush fires or flooding.

Consultations with the community on a broad range projects, services, events and issues that impact on them.

Representation on and support for the G21 Geelong Region Alliance to ensure the long term strategic and sustainable development of the region.

Representation on various Committees of Management.

The provision of communications material including City News, Media Releases, Annual Calendar and Community Update.

Traffic management within the municipality – managing the safety and access of traffic including roundabouts, traffic islands, speed humps and signage.

Upgrade and maintenance of street furniture, bus stops, road signs, line-marking, street lighting and trees.

Parking in all areas within the municipality, including local laws patrols, permits and commercial car park management.

Budget 2012-2013

Budget at a Glance

The 2012-2013 City of Greater Geelong Operating Budget features a recurrent surplus of \$0.2 million to fund capital expenditure in 2012-2013.

The 2012-2013 Budget provides for recurrent services of \$262.2 million. After accounting for non recurrent items including capital income and asset recognition, the 2012-2013 budget records a Net Operating Surplus of \$43.3M.

	Budget 2011-2012	Projection 2011-2012	Budget 2012-2013	Variance to Prior Budget Fav/(Unfav) \$M
Recurrent				
Income	247.6	250.7	262.2	14.5
Expenditure	245.6	254.5	262.0	(16.3)
Recurrent Surplus / (Deficit)	2.0	(3.8)	0.2	(1.8)
Non-Recurrent				
Income	33.2	48.4	50.1	16.9
Expenditure	2.1	2.1	7.0	(4.9)
Non-Recurrent Surplus / (Deficit)	31.1	46.3	43.1	12.0
Net Surplus / (Deficit)	33.1	42.5	43.3	10.2
Capital Expenditure	84.0	84.6	91.2	

Council Income

The following summarises the main sources of Council's income.

2012-2013 Council Income - \$262.2 million (Prior year \$247.6 million)

	Prior Year \$M	2012-2013 \$M
Rates and Charges	150.4	160.3
Government Grants	39.0	41.4
Fees and Charges	56.1	58.4
Interest on Investments	2.1	2.1

Rate revenue is 61 per cent of total revenue and reflects an overall 4.9 per cent rate increase for average residential ratepayers and a lift in the Garbage charge from \$213.20 to \$226.00 per tenement. Municipal charge increases from \$82.30 to \$86.33 per property.

Council Services

The following provides an overview of Council's 2012-2013 expenditure on the diversity of services provided to residents.

Gross Expenditure on Council Services - \$262.0 million (Prior year \$245.6 million)

	Prior Year Gross Expenditure \$M	2012-2013 Gross Expenditure \$M
Corporate Services and Chief Executive	40.3	42.4
City Services	95.7	101.8
Community Services	61.8	66.9
Projects, Recreation and Central Geelong	35.6	38.2
Economic Development, Planning and Tourism	12.2	12.7

Infrastructure Maintenance

The 2012-2013 Budget continues the trend of increasing expenditure for infrastructure maintenance in recognition of the need to address Council's ageing infrastructure.

	2007-2008 Budget \$M	2008-2009 Budget \$M	2009-2010 Budget \$M	2010-2011 Budget \$M	2011-2012 Budget \$M	2012-2013 Budget \$M
Parks and Road Maintenance	24.2	25.8	27.5	29.7	32.3	34.9
Road and Footpath Renewal	9.7	11.9	13.5	13.9	14.8	16.9
Building Maintenance	3.1	3.1	3.1	3.1	3.6	4.3
Recreation Infrastructure	2.8	2.2	2.1	2.1	2.3	2.7
Community Development	0.3	0.3	0.2	0.3	0.4	0.3
Total	40.1	43.3	46.4	49.1	53.4	59.1

Of the \$5.7 million growth in infrastructure funding, \$2.5 million represents Capital Renewal.

Liquidity

The 2012-2013 Budget has provision for new borrowings of \$7.8 million to fund Ocean Grove ICC, Leopold Community Hub, Barwon Heads Early Learning Centre, Windsor Park Family and Children's Hub and the City Library. In 2011-2012 there were no loans drawn down during the year and these loans are forecast to be drawn down in 2012-2013 and revised to \$25 million. Therefore total loans in 2012-2013 will be \$32.8 million.

	2007-2008 Actual \$M	2008-2009 Actual \$M	2009-2010 Actual \$M	2010-2011 Actual \$M	2011-2012 Projection \$M	2012-2013 Budget \$M
Net Cash – Surplus (Deficit)	15.6	26.9	22.6	34.8	19.7	(3.1)
Loans Balance	14.7	26.2	36.0	31.5	26.7	53.7
Cash/Investments	30.3	53.1	58.6	66.3	46.4	50.6

Response to Climate Change

The ongoing impact of climate change is placing an array of pressures and threats on our natural environment and our environmental capital. Council's response has been to adopt the Sustainable Water Futures Policy to implement important water saving and drought recovery initiatives. Council has responded in other positive ways to climate change with the Greenhouse Reduction Strategy adopted in December 2007, with key initiatives to be funded in 2012-2013.

	\$M
Drought Recovery	0.67
Tree Planting and Maintenance	0.40
Oval Renovation	0.21
Significant Tree Watering	0.06
Water Saving	1.21
Hume Reserve Aquifer Recharge and Reuse	0.36
Rippleside Stormwater Harvesting	0.60
Upgrade of Botanic Gardens Irrigation	0.25
Climate Change	1.80
Clean Energy Initiatives (Subject to Grant \$0.55M)	1.10
Greenhouse Reduction Local Action Plan	0.12
Climate Change Adaptation Strategy	0.20
Future Proofing Geelong	0.38

Carbon Tax Impact

Council will be exposed to Direct and Indirect consequences of Carbon Tax legislation commencing from 1 July 2012. The Department of Treasury & Finance forecast that the Carbon Tax will have a one off impact with a CPI increase of 7per cent. Council has carefully considered specific indirect cost increases to contracts and other operating costs, however there is considerable uncertainty as to the full flow on effects of this tax. Cost increment provision has been made for Power (\$0.6 million) and Gas (\$0.1 million) and other miscellaneous contract increases (\$0.2 million).

Council has a direct exposure to Carbon Tax with new (non legacy) waste deposited at Drysdale Landfill from 1 July 2012. It is estimated that the 2012-2013 emissions, together with lifetime emissions of the waste will impose \$0.22 million additional cost for Waste Collection Service and \$0.16 million additional costs for other waste to Landfill. These costs are recovered via a higher Waste Collection Service Charge (ie. \$2.23 / tenement) and higher gate fees.

Strengthening Our Community Assets

The total budgeted 2012-2013 gross expenditure for capital projects is \$91.2 million with capital income of \$17.3 million, making Council's commitment a net expenditure of \$73.9 million.

A capital project is defined as works that result in the creation or improvement of an asset controlled by the City of Greater Geelong. Replacement of less than 100 per cent of an asset or replacement that does not extend the life of an asset is not considered capital.

The Capital Projects Program is divided into three categories:

- **Asset Renewal:** This is a grouping of projects which replace 100 per cent of an existing asset. Examples of projects in this grouping include footpath, road and drainage replacement and playground renewal program. Council's Asset Renewal program budget for 2012-2013 is \$24.49 million (income \$1.86 million). Projects included in this category are Federal Roads program (\$1.55 million), road surfacing program (\$4.41 million), light fleet replacement (\$2.39 million), heavy and dedicated plant replacement (\$2.39 million), footpath renewal (\$2.68 million), road rehabilitation (\$2.86M), drainage renewal (\$0.80 million), kerb and channel renewal (\$1.07 million) and IT asset replacement (\$1.13 million).
- **New Assets:** Projects which result in the creation of totally new assets. Council's New Assets program budget for 2012-2013 is \$36.89 million (income \$14.65 million). Projects included in this category include: Armstrong Creek Community Pavilion (\$6.80 million), Ocean Grove Integrated Children's Centre (\$4.07 million), Drainage Construction (\$2.50 million), Leopold Community Hub (\$2.00 million), Barwon Heads Early Learning Centre (\$1.67 million), Grovedale Integrated Children's Centre (\$1.50 million) Street Construction Special Rates & Charges (\$1.25 million), Windsor Park Children's and Family Hub (\$1.00 million), Corio Landfill Rehabilitation (\$1.00 million) and Local Roads Construction (\$0.80 million).
- **Asset Upgrades:** Projects which result in the upgrade of an existing asset. These projects involve renewing existing assets to a better standard than the original asset. Also included in this category is provision of new asset components as an integral part of the upgraded asset. The estimated total expenditure on asset upgrades for the 2012-2013 financial year will be \$7.75 million (income \$0.77 million). Projects included in this category include various sports ground upgrades (\$2.33 million), Playgrounds (\$1.02 million), Roads / Car Parks (\$0.45 million) and various building upgrades (\$3.73 million).

Capital Program 2012-2013

Infrastructure Leisure (\$8.19 million)

A total of \$8.18 million is proposed for Infrastructure Leisure projects which cover parks, sportsgrounds, foreshore, aquatic facilities and playgrounds. The more significant projects include:

- Aquatics (\$0.67 million) – Gymnasium Equipment Replacement, Leisurelink Gymnasium extension
- Parks (\$1.42 million) – Geelong Botanic Gardens, Stead Park, Mt Brandon.
- Sports grounds (\$4.06 million) – Lara Sporting Club, Leopold Memorial Park Masterplan, Portarlington Recreation Reserve Facilities, Grovedale Barwon Soccer Clubrooms and Thomson Reserve Masterplan
- Playgrounds (\$1.02 million) – Playground Development Program, Barwon Valley Fun Park.

Roads (\$12.34 million)

The more significant projects include Road Surfacing Program (\$4.41 million), federally funded Roads to Recovery projects (\$1.55 million), Local Roads Construction (\$0.80 million), Road Rehabilitation (\$2.86 million), VicRoads funded works (\$0.50 million) and Roads Other (bridges, culverts etc) (\$1.97 million). Increased amounts have been allocated in 2012-2013 to renewal programs Road Surfacing (\$0.50 million) and Road Rehabilitation (\$0.50 million).

Fleet (\$4.89 million)

The gross purchase cost of \$4.89 million on replacement of light fleet, heavy plant and dedicated plant has increased by \$0.41 million relative to 2011-2012. Trade and sale values for replaced units are estimated at \$2.26 million, leaving a net changeover expenditure of \$2.62 million.

Buildings (\$23.95 million)

For the 2012-2013 year, \$23.95 million will be expended on building projects – upgrades \$3.73M, renewal \$1.20 million and new \$19.02 million. The more significant projects include Clean Energy Building Upgrade (\$1.10 million), Disability Access Program (\$0.32 million), Children's Services Facilities Upgrade (\$0.40 million), Community Halls (\$0.21 million) and Toilet Block Upgrades (\$0.25 million). New projects include Armstrong Creek Community Pavilion (\$6.80 million), Ocean Grove Integrated Children's Centre (\$4.07 million), Barwon Heads Early Learning Centre (\$1.67 million), Grovedale Integrated Children's Centre (\$1.50 million), Windsor Park Children's and Family Hub (\$1.00 million) and Leopold Community Hub (\$2.00 million)

Drainage (\$6.40 million)

Drainage construction is an ongoing program of drainage related works including upgrading main drainage infrastructure (\$2.50 million), drainage renewal program (\$0.80 million), Drysdale Drainage Mitigation Works (\$1.50 million), NESP Development Drainage Works (\$1.00 million) and implementation of the Stormwater Management Plan (\$0.21 million).

Computer Equipment (\$1.80 million)

Expenditure on computer equipment renewal is proposed at \$1.80 million. The more significant projects include IT asset replacement program (\$1.13 million), minor acquisitions program (\$0.21 million), Operating System for HACC Program (\$0.40 million) and Maintenance Management System (\$0.05 million).

Streetscapes (\$0.09 million)

For the 2012-2013 year, \$0.09 million will be expended on streetscape projects.

Footpaths (\$2.78 million)

The ongoing footpath replacement program proposes (\$2.68 million) in 2012-2013, an increase over 2011-2012 of (\$0.77 million). Other expenditure includes Cycle Strategy Implementation (\$0.10 million).

Miscellaneous (\$2.66 million)

For the 2012-2013 year, \$2.66 million will be budgeted on a range of projects including Project Management Salaries, Furniture Replacement, Minor Plant and Equipment.

Kerb and Channel (\$1.07 million)

The ongoing kerb and channel renewal program proposes \$1.07 million for replacement of kerb and channel in full block sections.

Land (\$0.19 million)

For the 2012-2013 year, \$0.11 million will be expended on Windsor Park Land Purchases and \$0.07 million on purchase of land at New Corio and Station Estates.

Waste Collection (\$1.33 million)

Further provision for Corio Landfill rehabilitation of (\$1.00 million) has been made in 2012-2013. Other expenditure will be (\$0.1 million) for design of new Landfill Cell at Drysdale plus the ongoing program for new property waste bins (\$0.23 million).

Special Rates and Charges (\$2.43 million)

For the 2012-2013 year, \$2.43 million will be expended on Special Rates and Charges projects. The more significant projects include street construction (\$1.25 million), drainage construction (\$0.32 million), footpath construction (\$0.37 million) and kerb and channel construction (\$0.27 million).

Water Saving Initiatives (\$0.96M)

For the 2012-2013 year \$0.96 million will be expended on projects relating to water saving activities. Projects include Hume Reserve Aquifer Recharge & Reuse (\$0.36 million) and Rippleside Stormwater Harvesting (\$0.60 million).

Carried Forward Works (\$42.0M)

At the end of each financial year there are projects, which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2011-2012 year project managers have estimated that \$42.0 million of capital works will be incomplete and be carried forward into the 2012-2013 year. The more significant projects include the Civic Accommodation (\$22.0 million), Ocean Grove Integrated Children's Centre (\$3.5 million), Corio Landfill Rehabilitation (\$10.0 million) and Rosewall Kindergarten Rebuild (\$1.0 million).

Strategic Resource Plan

The Strategic Resource Plan (SRP) is a four-year plan of the financial and human resources Council requires to implement the actions and deliver the goals and objectives set out in City Plan. The following information provides the link between the objectives of City Plan 2009-2013 and the principles and assumptions in the Budget 2012-2013. The Budget 2012-2013 has more details on the following information and should be read in conjunction with the SRP.

In this update of City Plan, the SRP has been updated using the Budget 2012-2013 as the base year and projected out to 2015-2016.

Human Resources

The staff at the City of Greater Geelong are the key to delivering on the goals and objectives in City Plan. The Council's ability to deliver is determined by the ability of the people.

The following chart shows the Equivalent Full Time (EFT) staff Council employs to deliver services by Division as at March 2012. The EFT changes to increase service levels in 2012-2013 are shown as is the associated costs for these staff and a plan of costs for the next four.

	Equivalent Full Time (EFT) Employment by Division and associated costs*						
	EFT as at March 2012	(Increase) in EFT from Prior Year Budget	Projection of costs 2011-2012 \$000	Budget 2012-2013 \$000	Plan 2013-2014 \$000	Plan 2014-2015 \$000	Plan 2015-2016 \$000
Corporate Services	166.83	(0.61)	13,636	14,511	15,324	16,146	17,047
City Services	348.77	1.79	25,143	27,783	29,342	30,917	32,643
Community Services	529.60	(22.81)	38,158	41,525	43,855	46,210	48,793
Projects, Recreation and Central Geelong	246.00	(6.09)	16,366	17,492	18,474	19,466	20,554
Economic Development, Planning and Tourism	99.86	(4.32)	8,456	9,668	10,210	10,758	11,358
CEO	4.00	(0.08)	1,016	1,201	1,267	1,334	1,408
Sub Total	1,395.06	(32.12)	102,775	112,180	118,472	124,831	131,803

Financial Resources

The Strategic Resource Plan achieves a sustainable financial position for the Council.

The plan generates a recurrent surplus, which shows that council can meet its day to day expenditure from recurrent income.

The Plan includes the following assumptions:

Operating Statement

- CPI of 3 per cent each year.
- Rates income increases following budget year are 4.9 per cent in 2013-2014, 2014-2015 and 2015-2016 with growth of 1.5 per cent each year.
- Municipal charge increases at 3.0 per cent in line with CPI in the years following the budget year and garbage charge increases at 4.9 per cent dependant on environmental assurance and new processing contracts.
- Government Grants to increase by CPI after the budget year.
- User Fees and Charges have been adjusted for one off items. Remaining user fees and charges are to increase by CPI in the years following the budget.
- Other Fees and Charges including Statutory Charges to increase by CPI in the years following the budget.
- Salaries estimate include EBA increases, banding increases and service changes linked to external funding sources.
- Materials and plant and vehicles expenditure has increased by CPI and general works by CPI per year after the budget year.
- Interest expense increases significantly according to the borrowing strategy. Council will borrow in line with expenditure on nominated major projects as listed below.
- Depreciation has increased between 4.2 per cent and 5.5 per cent to cover new assets constructed and vested in Council.
- Provision for Corio Landfill will continue until 2013 when the site will be rehabilitated.
- Asset sales include sales reasonably expected to eventuate.
- Recognition of infrastructure from developers is projected at \$30.0 million for 2012-2013 decreasing to \$15.0 million through to 2015-2016.

Balance Sheet

- Debtors have increased \$0.3 million per year in line with increased rates collectables after 2012-2013.
- Creditors have increased in line with increased cost of goods after 2011-2012.
- Employee Benefit Provisions have increased \$1.6 million per year.

Capital Expenditure

Major Initiatives	2012-2013 \$M	2013-2014 \$M	2014-2015 \$M	2015-2016 \$M
Projects	48.6	46.7	47.2	45.9
Armstrong Creek Community Pavilion	6.8	0	0	0
Geelong Library and Heritage Centre	0.9	13.0	18.0	11.6
Armstrong Creek / Projects General	0	0.5	1.0	2.5
Geelong Ring Road Employment Precinct	0	8.8	0.6	0
Leopold Community Hub	2.0	11.3	1.9	0
Grovedale Integrated Children's Centre	1.5	4.8	0	0
Barwon Heads Early Learning Centre	1.7	1.8	0	0
Ocean Grove Integrated Children's Centre	4.1	1.5	0	0
North Shore Family and Children's Hub	1.0	3.1	0	0
Ocean Grove Infrastructure Plan	0	5.0	0	0
Corio Landfill Rehabilitation	1.0	7.4	0	0
Drysdale Landfill Cell 5	0.1	0	0	3.0
Drysdale Mitigation Works	1.5	1.5	0	0
Rosewall Neighbourhood House	0	1.5	0	0
Waterworld Facility Upgrade	0	0	0.3	5.0
Cloverdale Neighbourhood House	0	0.2	0	2.0
Whittington Family Hub	0	0.1	0.4	5.0
Bell Park / Bell Post Hill / Community Facilities	0	0.1	0.1	2.5
Yarra Street Pier	0	0	0	5.3
Plus carry over from previous year	42.0	19.0	18.0	18.0
Less carry over to next year	(19.0)	(18.0)	(18.0)	(18.0)
Capital Expenditure	92.2	108.3	69.5	82.8

Loans

	2012-2013 \$M	2013-2014 \$M	2014-2015 \$M	2015-2016 \$M
Geelong Ring Road Employment Precinct	0	2.1	0	0
Ocean Grove Infrastructure Plan	0	2.0	0	0
Community Facilities	6.9	21.2	1.3	7.5
Geelong Library and Heritage Centre	0.9	8.4	6.1	4.6
Armstrong Creek	0	0.5	1.0	2.5
Corio Landfill Rehabilitation	0	6.4	0	0
New Loans	7.8	40.6	8.4	14.6
Deferred Loans	25.0			
Total Loans	32.8			

Rate Increase

Rate revenue is 61 per cent of total revenue and reflects a 4.9 per cent rate increase for residential, commercial and industrial ratepayers and a lift in the Domestic Waste Collection Service Charge from \$213.20 to \$226.00 per tenement. Municipal Charge increases from \$82.30 to \$86.33 per property.

Overall, the effective increase in residential rates including movements in the Municipal Charge and the Waste Collection Service Charge is 5.09 per cent.

The Rating Strategy for 2012-2013 contains Council policy, procedure, rate assistance and information on the City's approach to raising of property rates and will be updated to reflect Council's budget deliberations.

Service Increases

Infrastructure Maintenance and Renewal

The 2012-2013 Budget continues the trend of increasing expenditure for infrastructure maintenance in recognition of the need to address Council's ageing infrastructure. The increase of \$5.8 million includes an additional \$2.6 million for parks and roads maintenance.

Recycling and Waste Service Charge

The Recycling and Waste Service Charge funds the residential recycling and waste collection service. This includes the costs of waste disposal and recycling and green waste processing, litter bin clearances, street cleaning and the net operating costs of the waste transfer stations (Drysdale and North Geelong). This charge has increased to reflect CPI increments to collection contract, the increased EPA levy, Carbon Tax impact and the increased cost of landfill disposal. The Waste Collection Charge will increase from \$213.20 in 2011-2012 to \$226.00 in 2012-2013.

Capital Projects

Total 2012-2013 budgeted expenditure for capital projects is \$91.2 million offset by \$17.3 million income, making Council's commitment a net expenditure of \$73.9 million. This includes an estimate of net carryover from 2011-2012 projects \$42.0 million (which will be subject to review at year-end) and an estimate of deferred works into 2013-2014 of \$19.0 million.

The significant capital projects to be undertaken in 2012-2013 in gross dollar value include upgrades to sports grounds \$4.06 million, Special Rates and Charges program \$2.4 million, drainage construction \$2.5 million, Federal Roads program \$1.6 million, road surfacing program \$4.4 million, footpath replacement program \$2.8 million, buildings \$24.0 million including Armstrong Creek Community Pavilion and Ocean Grove Integrated Children's Centre.

Borrowing Strategy

In 2011-2012, there were no loans drawn down to fund capital works and these loans are forecast to be drawn down in 2012-2013 and revised to \$25 million.

The 2012-2013 budget provides for new borrowings of \$7.8 million to fund Ocean Grove Integrated Children's Centre, Leopold Community Hub, Barwon Heads Early Learning Centre, Windsor Park Family and Children's Hub and the City Library. The projected Loan Balance as at 30 June 2013 is \$53.7 million.

STANDARD INCOME STATEMENT

Four Year Plan

	Budget	Budget	Plan	Plan	Plan
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
	\$000's	\$000's	\$000's	\$000's	\$000's
RECURRENT INCOME					
Rates and Charges	150,371	160,268	170,221	180,833	192,117
Government Grants	39,050	41,384	42,626	43,904	45,220
User Charges	41,184	43,682	44,992	46,342	47,733
Other Fees and Charges	14,957	14,736	15,178	15,634	16,103
Interest Investments	2,101	2,101	1,800	1,600	1,600
Total Recurrent Income	247,663	262,171	274,817	288,313	302,773
RECURRENT EXPENDITURE					
Employee Related					
Salaries	102,660	109,844	116,043	122,304	129,176
Workcover / Superannuation	2,132	2,336	2,429	2,527	2,628
	104,792	112,180	118,472	124,831	131,804
Goods and Services					
General Works - Materials	6,784	6,902	7,109	7,322	7,542
General Works - Plant, Vehicle Costs	5,566	5,773	5,946	6,125	6,308
General Works - External Services	64,568	68,925	69,544	72,430	75,403
Administration	9,247	10,178	13,007	14,742	15,073
Professional Services	3,472	3,662	3,772	3,885	4,002
Utilities	7,403	8,382	8,633	8,892	9,159
	97,040	103,822	108,011	113,396	117,487
Depreciation	43,091	45,698	47,662	49,688	51,799
Landfill Provision	1,140	1,197	229	0	0
(Gain)/Loss on Sale of Plant & Equipment	(400)	(905)	(138)	(141)	(144)
Total Recurrent Expenditure	245,663	261,992	274,236	287,774	300,946
Recurrent Surplus / (Deficit)	2,000	179	581	539	1,827
NON-RECURRENT INCOME					
Capital Grants and Income	7,118	17,284	22,059	17,375	20,096
Developer Cash Contributions	1,450	1,350	1,150	1,100	1,100
Gain / (Loss) on Sale of Property	675	1,503	630	30	30
Recognition of Infrastructure	24,000	30,000	15,000	15,000	15,000
Total Non-Recurrent Income	33,243	50,137	38,839	33,505	36,226
NON RECURRENT EXPENDITURE					
Loss on Disposal of Infrastructure	2,110	3,660	2,550	2,550	2,550
Unfunded Superannuation	0	3,300	0	0	0
Total Non-Recurrent Expenditure	2,110	6,960	2,550	2,550	2,550
Non-Recurrent Surplus / (Deficit)	31,133	43,177	36,289	30,955	33,676
NET SURPLUS / (DEFICIT)	33,133	43,356	36,870	31,494	35,503

Standard Statement of Cash Flow

Four Year Plan

	Budget 2011-2012 \$000's	Budget 2012-2013 \$000's	Plan 2013-2014 \$000's	Plan 2014-2015 \$000's	Plan 2015-2016 \$000's
Cash Flows from Operating Activities					
Receipts					
General Rates	150,132	160,239	170,139	180,747	192,025
Fees and Charges	59,432	61,170	62,978	64,780	66,644
GST Recoveries on Operating Transactions	5,627	5,627	5,627	5,627	5,627
Investment Income	2,101	2,101	1,800	1,600	1,600
Government Grants	40,804	43,139	44,381	45,659	46,976
	258,096	272,276	284,925	298,413	312,872
Payments					
Employee Costs	(101,302)	(112,988)	(116,804)	(123,146)	(129,956)
General Works / Utilities / Disbursements	(95,309)	(100,317)	(100,488)	(103,934)	(107,356)
Administration / Professional Services	(11,215)	(11,706)	(12,029)	(12,361)	(12,704)
Interest Expense	(2,446)	(3,076)	(5,692)	(7,208)	(7,313)
	(210,272)	(228,087)	(235,013)	(246,649)	(257,329)
Net Cash Inflow from Operating Activities	47,824	44,189	49,912	51,764	55,542
Cash Flows from Investing Activities					
Capital Expenditure	(80,779)	(81,054)	(100,891)	(69,467)	(82,804)
Landfill Rehabilitation	(5,008)	(11,150)	(7,380)	0	0
Proceeds from Sale of Land and Buildings	1,700	4,255	2,200	100	100
Proceeds from Sale of Plant and Equipment	1,735	2,263	2,308	2,354	2,402
Developer Cash Contributions	1,450	1,350	1,150	1,100	1,100
Income for Capital Expenditure	7,118	17,284	22,059	17,375	20,096
Net Cash Outflow from Investing Activities	(73,784)	(67,052)	(80,554)	(48,538)	(59,106)
Cash Flows from Financing Activities					
Repayment of Borrowings	(4,996)	(5,772)	(8,120)	(9,967)	(8,878)
Proceeds from New Loans	27,200	32,848	40,547	8,390	14,600
Net Cash Outflow from Financial Activities	22,204	27,076	32,427	(1,577)	5,722
Net Increase / (Decrease) in Cash Held	(3,756)	4,213	1,785	1,649	2,159
Cash at the Beginning of the Financial Year	45,921	46,378	50,591	52,376	54,025
Cash at the end of the Financial Year	42,165	50,591	52,376	54,025	56,184
Loan Balance	53,716	53,736	86,163	84,586	90,308
Net Cash (Deficit) / Surplus	(11,551)	(3,145)	(33,787)	(30,561)	(34,124)

STANDARD BALANCE SHEET

Four Year Plan

	Budget	Budget	Plan	Plan	Plan
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
*Year End 30 June Balances	\$000's	\$000's	\$000's	\$000's	\$000's

Current Assets

Cash and Investments	42,165	50,591	52,376	54,025	56,184
Receivables	10,013	11,707	12,007	12,307	12,607
Prepayments	86	200	200	200	200
Inventories	494	678	691	712	733

Total Current Assets	52,758	63,176	65,274	67,244	69,724
-----------------------------	---------------	---------------	---------------	---------------	---------------

Current Liabilities

Payables	13,268	14,103	14,335	14,659	15,202
Interest Bearing Liabilities	9,309	8,120	9,967	8,878	9,609
Unearned Income	1,182	2,000	2,000	2,000	2,000
Provisions	22,707	24,006	25,260	26,561	27,944

Total Current Liabilities	46,466	48,229	51,562	52,098	54,755
----------------------------------	---------------	---------------	---------------	---------------	---------------

Net Current Assets	6,292	14,947	13,712	15,146	14,969
---------------------------	--------------	---------------	---------------	---------------	---------------

Non-Current Assets

Property, Plant & Equipment	1,703,595	1,780,697	1,842,636	1,872,582	1,913,709
Investments	8,694	8,694	8,694	8,694	8,694
Receivables	916	925	934	944	953

Total Non-Current Assets	1,713,205	1,790,316	1,852,264	1,882,220	1,923,356
---------------------------------	------------------	------------------	------------------	------------------	------------------

Non-Current Liabilities

Creditors and Provisions	5,063	5,722	6,135	6,519	6,984
Loans	44,404	45,616	76,197	75,709	80,700
Landfill Provision	12,423	7,151	0	0	0
Total Non-Current Liabilities	61,890	58,489	82,332	82,228	87,684

NET ASSETS	1,657,607	1,746,774	1,783,644	1,815,138	1,850,641
-------------------	------------------	------------------	------------------	------------------	------------------

Ratepayers Equity

Accumulated Surplus	989,359	1,035,125	1,072,995	1,104,489	1,139,992
	650,918	691,319	691,319	691,319	691,319
Reserves	17,330	20,330	19,330	19,330	19,330
TOTAL EQUITY	1,657,607	1,746,774	1,783,644	1,815,138	1,850,641

STANDARD STATEMENT OF CAPITAL PROGRAM

Four Year Plan				2012-2013 Budget			2013-2014 Plan			2014-2015 Plan			2015-2016 Plan		
Project Category	Gross Expenditure \$000's	Income \$000's	Net Cost \$000's	Gross Expenditure \$000's	Income \$000's	Net Cost \$000's	Gross Expenditure \$000's	Income \$000's	Net Cost \$000's	Gross Expenditure \$000's	Income \$000's	Net Cost \$000's	Gross Expenditure \$000's	Income \$000's	Net Cost \$000's
Infrastructure Leisure	8,190	710	7,480												
Roads	12,341	2,050	10,291												
Fleet	4,885	2,263	2,622												
Buildings	23,951	11,150	12,801												
Drainage	6,402	0	6,402												
Computer Equipment	1,795	50	1,745												
Streetscapes	94	0	94												
Footpaths	2,855	0	2,855												
Miscellaneous	2,492	0	2,492												
Kerb & Channel	1,068	0	1,068												
Land	186	0	186												
Waste Collection	1,331	1,000	331												
Plant & Equipment	164	30	134												
Special Rates and Charges Program	2,425	1,269	1,156												
Water Saving Initiatives	960	960	0												
TOTAL	69,139	19,482	49,657	107,271	24,367	82,904	69,467	19,729	49,738	82,804	22,498	60,306			
Reconciliation															
Design	4	4	0												
Construction	61	61	0												
Asset Sales Income		0	0												
Plant Replacement Program		(2,263)	2,263		(2,308)	2,308		(2,354)	2,354		(2,402)	2,402			
Landfill Provision	(1,000)	0	(1,000)			0			0			0			
Carry over from Previous Year	42,000	0	42,000	19,000	0	19,000	18,000	0	18,000	18,000	0	18,000			
Carry over to Next Year	(19,000)	0	(19,000)	(18,000)	0	(18,000)	(18,000)	0	(18,000)	(18,000)	0	(18,000)			
TOTAL	22,065	(2,198)	24,263	1,000	(2,308)	3,308	0	(2,354)	2,354	0	(2,402)	2,402			
OPERATING STATEMENT TOTAL	91,204	17,284	73,920	108,271	22,059	86,212	69,467	17,375	52,092	82,804	20,096	62,708			

Contact Us

If you need further assistance or information on a service or Council facility, simply contact us via one of the following easy ways:

Telephone

Pick up the phone between 8.00am and 5.00pm weekdays to call us on:

(03) 5272 5272

National Relay Service (NRS)

If you are deaf or have a speech impairment you can call through the National Relay Service (NRS).

TTY users can phone 13 36 77 then ask for 03 5272 5272.

Speak and Listen (speech-to-speech) users can phone 1300 555 727 then ask for 03 5272 5272.

Internet relay users can connect to NRS on www.relayservice.com.au then ask for 03 5272 5272.

Note: Area code must be included for each call.

Post

Write to us at:
City of Greater Geelong
PO Box 104
Geelong 3220 Australia

Fax

Send us a fax on **(03) 5272 4277**

Web

www.geelongaustralia.com.au

Email

Get online and send us an email at contactus@geelongcity.vic.gov.au

Mayor and Councillors

Email them at mayor@geelongcity.vic.gov.au and councillor@geelongcity.vic.gov.au

OR phone them on
(03) 5272 4893

In Person

You can always visit us at any one of our eight conveniently located Customer Service Centres:

Geelong – City Hall

30 Gheringhap Street

Geelong – Myers St

131 Myers St

Geelong West

Library, 153A Pakington Street

Belmont

Library, 163 High Street

Corio

Corio Shopping Centre, Shop 4K
83A Purnell Road

Drysdale

18- 20 Hancock Street

Ocean Grove

The Grove Centre
78 Presidents Avenue

Waurnd Ponds

Waurnd Ponds Library
230 Pioneer Road

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013

Portfolio: Democracy and Governance – Cr Mitchell
Finance – Cr Harwood
Source: Corporate Services – Financial Services
General Manager: Jeff Wall
Index Reference: Financial Management / Budget – Fin Yr 2012/2013

Summary

- The Proposed 2012-2013 Budget for the year commencing 1 July 2012 was considered by Council at its meeting on 8 May 2012 and public notice was given in accordance with Section 129 of the Local Government Act 1989.
- At that meeting Council appointed a Budget Submissions Panel to hear submissions made in relation to the Proposed Budget and Differential Rating.
- A Budget Submissions Panel comprising of Crs Harwood, Granger and Abley met on Tuesday, 12 June 2012 and considered submissions from:
 - Sibina O'Halloran (550 Bellarine Highway, Moolap)
 - Lyndall Horton-James (18 Worden Court, Whittington) re Flamefest
 - Chamber of Commerce (Mark Sanders)
 - Geelong Environment Council Inc. (Joan Lindros)
 - Wintringham Housing Limited (Elizabeth Perez)

Cr Harwood moved, Cr Granger seconded -

That:

PART A

- 1. Having considered all submissions lodged, together with the report of the Budget Submissions Panel (Appendix 3), the Proposed Budget (Appendix 1) as considered by Council on 8 May 2012 be adopted.**
- 2. Public notice be given of the decision to adopt the Budget and Rate Declaration in accordance with Section 130 (2) of the Local Government Act 1989.**
- 3. Pursuant to Section 171 (4)(f) of the Local Government Act 1989, Council resolves to treat any person who has successfully applied for and been granted a pensioner waiver of rates as having made a continuing application for such waiver, unless the person advises otherwise.**

2. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

PART B

I. Council adopts the Rating Strategy 2012-2013 (Appendix 2).

II. Declare the following Rates & Charges:

1. Amount Intended to be raised by General Rates, Municipal Charge, and Annual Service Charge for the period 1 July 2012 - 30 June 2013.

An amount of \$158,923,414 be declared as the amount which Council intends to raise by General Rates, Municipal Charge and the Annual Service Charge, which amount is calculated as follows:

General Rates \$127,702,125

Municipal Charge \$9,335,759; and

Annual Service Charge \$21,885,530.

2. General Rates

2.1 A general rate be declared for the period 1 July 2012 to 30 June 2013.

2.2 It be further declared that the general rate be raised by the application of differential rates.

2.3 A differential rate be respectively declared for rateable land having the respective characteristics specified below, which characteristics will form the criteria for each differential rate so declared.

2.3.1. Farm Land

Any land which is not less than 2 hectares in area and

(a) is used predominantly for a sustainable business of grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee-keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities or;

(b) satisfies the criteria for municipal purpose benefit for large holdings.

2.3.2 Residential Land

Any land which -

(a) does not have the characteristics of Vacant Land; and

(b) is used exclusively for residential purposes.

2.3.3 Vacant Land

Any land -

(a) which does not have the characteristics of

(i) Farm Land; or

(ii) Residential Land; and

(b) on which no building is erected save for any uninhabitable shed or shelter that does not exceed more than 5% of the total area of the land.

2.3.4 Petroleum Production Land

Any land which -

(a) does not have the characteristics of Industrial Land; and

(b) is used primarily for the production of petroleum or petroleum byproducts; and

(c) is identified as such in Schedule A to this document.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

2.3.5 Industrial Land

Any land which -

- (a) does not have the characteristics of
 - (i) Farm Land; or
 - (ii) Vacant Land; or
 - (iii) Commercial Land; or
 - (iv) Petroleum Production Land; or
 - (v) Aluminium Production Land; or
 - (vi) Automobile Manufacture Land; and
- (b) is used predominantly for industrial purposes which includes manufacturing, repairing, servicing, processing and reprocessing.

2.3.6 Commercial Land

Any land which -

- (a) does not have the characteristics of
 - (i) Farm Land; or
 - (ii) Vacant Land; or
 - (iii) Industrial Land; or
 - (iv) Petroleum Production Land; or
 - (v) Aluminium Production Land; or
 - (vi) Automobile Manufacture Land; and
- (b) is used predominantly
 - (i) for the sale of goods or services; or
 - (ii) other commercial purposes.

2.3.7 Late Licensed Premises Land

"Late Licensed Premises Land" means any land that –

- (a) has the characteristics of Commercial Land; and
- (b) has a licence under the Liquor Control Reform Act 1998 to supply liquor for consumption at those premises past 1.00am on at least one night of the week.

2.3.8 Aluminium Production Land

Any land which -

- (a) does not have the characteristics of Industrial Land; and
- (b) is used primarily for the manufacture or production of aluminium or aluminium products; and
- (c) is described as such in Schedule A to this document.

2.3.9 Automobile Manufacture Land

Any land which -

- (a) does not have the characteristics of Industrial Land; and
- (b) is used primarily for the manufacture of automobiles or automobile products; and
- (c) is described as such in Schedule A to this resolution.

2.3.10 Mixed Use Land

Any land which -

- (a) has the characteristics of Residential Land combined with the characteristics of Commercial Land or Industrial Land; and
- (b) is not used exclusively for either Residential and/or Commercial and/or Industrial purposes.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

2.3.11 The Point – Residential Land

- (a) Is used exclusively for residential purposes and
- (b) Does not have the characteristics of Vacant Land.
- (c) Geographic Location:

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B PS 214468.

Specific Objectives:

To ensure that all rateable land makes an equitable financial contribution to cost of carrying out the functions of council, including the:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

2.3.12 The Point – Vacant Land

Any land that does not have the characteristics of:

- (a) Farm Land, or
- (b) Residential Land; and on which no building is erected save for any small uninhabitable storage shed or shelter occupying no more than 5% of the total land area,
- (c) Geographic Location:

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B PS 214468.

Specific Objectives:

To ensure that all rateable land makes an equitable financial contribution to cost of carrying out the functions of council, including the:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

2.3.13 The Point – Commercial Land

Any land that:

- (a) Does not have the characteristics of:
 - i) Farm Land; or
 - ii) Vacant Land; or
 - iii) Industrial Land; or
- (b) Is used predominantly for the sale of goods or services; or other commercial purposes.
- (c) Geographic Location

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B PS 214468.

Specific Objectives:

To ensure that all rateable land makes an equitable financial contribution to cost of carrying out the functions of council, including the:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

- 2.4 A rate pursuant to the Cultural and Recreational Lands Act 1963 be declared for rateable land having the respective characteristics specified below.

2.4.1 Cultural and Recreational Land -

Any land which -

- (a) has the characteristics of Recreational land as defined by the Cultural and Recreational Lands Act 1963; and
- (b) is described in Schedule A to this document.

- 2.5 Each differential rate and Cultural and Recreation Lands Rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described in paragraph 2.3 and 2.4 of this document) by the relevant percentages indicated in the following table:

CATEGORY %

Farm Land .002544 (or .2544 percent of Capital Improved Value).

A rebate of 36.2% of the CIV by rate in dollar in accordance with Council policy for farm rating.

Residential Land .002544 (or .2544 percent of Capital Improved Value)

Vacant Land .003401 (or .3401 percent of Capital Improved Value)

The Point Residential Land .002544 (or .2544 percent of Capital Improved Value)

The Point Vacant Land .003401 (or .3401 percent of Capital Improved Value)

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

The Point Commercial Land .005082 (or .5082 percent of Capital Improved Value)
Petroleum Production Land .010176 (or 1.0176 percent of Capital Improved Value)
Industrial Land .006735 (or .6735 percent of Capital Improved Value)
Commercial Land .005082 (or .5082 percent of Capital Improved Value)
Late Licensed Premises Land .009976 (or 0.9976 percent of Capital Improved Value)
Aluminium - Manufacture Land .010176 (or 1.0176 percent of Capital Improved Value)
Automobile - Production Land .009325 (or 0.9325 percent of Capital Improved Value)
Mixed Use Land .003781 (or .3781 percent of Capital Improved Value)
Cultural and Recreational .001606 (or .1606 percent of Capital Improved Value).

- 2.6 It be recorded that Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions; and that
- 2.6.1 the respective objectives of each differential rate be those specified in Schedule B to this document;
 - 2.6.2 the respective types or classes of land which are subject to each differential rate be those defined in Schedule B to this document;
 - 2.6.3 the respective uses and levels of each differential rate in relation to those respective types or classes of land be those described in Schedule B to this document; and
 - 2.6.4 the relevant
 - (a) uses of; and
 - (b) geographical locations of; and
 - (c) planning scheme zonings of; and
 - (d) types of buildings on the respective types or classes of land be those identified in Schedule B to this document; and
- 2.7 It be confirmed that no amount is fixed as the minimum amount payable by way of general rate in respect of each rateable land within the municipal district.

3. Rebates

3.1 Farm Rebate

For 2012-2013 Council declare a rebate under section 169 of The Local Government Act of 36.2% for all land classified and rated as farm land. Properties defined as farms will be entitled to a rebate recognising that there is a benefit to the community in encouraging the retention of large lot primary producing holdings. An application can be made to Council to have land classified as Farm land.

3.2 Housing Support Rebate

For 2012-2013 Council declare a rebate under section 169 of the Local Government Act of 100% of general rates and municipal charge for the following types of properties. Transitional, Emergency, Crisis Housing, Housing for Legatees or War Widows provided by the Geelong Legacy Club or provided by RSL, and supported Housing for disabled people. This rebate recognises that these properties provide a benefit to the community by meeting specific needs within the community. Application can be made to Council to have land classified as eligible for the rebate.

3. **ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)**

3.3 Transitional Rebate

For 2012-2013 Council declare a rebate under section 169 of the Local Government Act of 50% of general rates and municipal charge for the following listed properties. This rebate benefits the community by allowing a smooth transition in the rateable status of these properties.

Properties subject to Transitional Rebate for 2012-2013:

Owners	Location
Housing Associations	
Winteringham Housing Association / Alexander Miller Homes	7 Culbin Avenue, Belmont
	4-10 Malvern Grove, Manifold Heights
	22A Park Street, Geelong
	73 McKillop Street, Geelong
Housing Choices Australia (previously known as Melbourne Affordable Housing Association)	22 Saffron Street, Newtown
	25-29 Noble St, Newtown
	4-6 Wendover Avenue, Norlane
Retirement Villages	
St Laurence Community Services Inc.	30-38 Isabella St, Geelong West
	1-5 McKenzie Street, Belmont
	215-221 Yarra Street, Geelong
	8-14 Mundy Street, Geelong
	13-25 Carr Street, Geelong
	90 Station Lake Road, Lara
Uniting Care	87 Francis Street, Belmont
	7 Spring Street, Belmont
	48 Settlement Road, Belmont
Multicultural Aged Care Services Geelong Inc.	16 De Stefano Drive, North Geelong
Other Non Rated Properties to be Rateable	
St Peter Court / Melbourne Anglican Trust Corporation	110 West Fyans Street, Newtown
Noble St Uniting Church	31A Noble Street, Newtown

4. **Municipal Charge**

- 4.1 An annual municipal charge be declared for the period commencing 1 July 2012 to 30 June 2013.
- 4.2 The purpose of the municipal charge is to recover some of the administrative costs of the Council.
- 4.3 The charge be the sum of \$86.33 for each rateable property in the municipality.
- 4.4 Applications for exemption for farm land in accordance with section 159 of the Local Government Act 1989, is to be made within two months from the date of issue of annual rate notice.

5. **Annual Service Charge**

- 5.1 An Annual Service Charge be declared for the period commencing 1 July 2012 to 30 June 2013.
- 5.2 The Annual Service Charge be declared for the collection and disposal of refuse.
- 5.3 The Annual Service Charge be \$226.00 for each rateable land and non-rateable land (or part) in respect of which the Annual Service Charge may be levied.
- 5.4 The criteria specified below, be the criteria, which form the basis of the Annual Service Charge, so declared:

Geographic existence within those areas of the municipal district in which Council provides a domestic refuse collection and disposal service. The charge will be raised irrespective of whether the service is used or not.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

6. Central Activities Area Rate

Council has declared a special rate in respect of the central business district of Geelong applicable to non-residential, non-exempt properties. The special rate is the Central Activities Area (CAA) Rate and is in addition to other rates and charges. The purpose of the special rate is to promote the CAA as a commercial shopping precinct using events, marketing and media.

For 2012-2013 the rate will raise \$671,000 (\$602,000 in 2011-2012). The rate in dollar for 2012-2013 is set at \$0.0005300 and \$0.000168 for Cultural & Recreation (Cultural and Recreation properties are charged a reduced CAA rate, in accordance with the ratio of the recreation rate to the commercial rate).

7. Incentives

No incentives be declared as the incentives to be given by Council for the payment of General Rates, Municipal Charge and the Annual Service Charge (described earlier in this document) before the dates fixed for their payment under Section 167 of the *Local Government Act 1989*.

8. Consequential

8.1 Notwithstanding anything said in any earlier Resolution of Council, the Geelong Advertiser and the Geelong Independent be chosen, as the newspapers in which the public notice will appear.

8.2 The Responsible Officer of Council be authorised to levy and recover the General Rates, Municipal Charge and the Annual Service Charge described earlier in accordance with the Local Government Act 1989.

9. Interest

Interest on unpaid rates and charges will be charged in accordance with Section 172 of the Local Government Act 1989. Interest will be charged at the penalty interest rate. In proven cases of hardship where Council allows rates to be deferred, interest will be charged at 6.85% for 2012-2013.

SCHEDULE A

1. Petroleum Production Land

All that land generally bounded more or less by Princes Highway, Shell Parade, Corio Bay Foreshore, Wharf Road, Station Road and neighbouring land.

2. Aluminium Production Land

All that land generally bounded more or less by Point Henry Road, Corio Bay Foreshore and Stoddart Lane.

3. Automobile Manufacture Land

(a) All that land generally bounded more or less by Cowies Creek, Melbourne Road, North Shore Road and Geelong – Melbourne Railway, excluding the land known as 60-80 North Shore Road being the Ford Research and Development Facility.

(b) All that land generally bounded more or less by Sea Beach Parade, St Georges Road, Geelong-Melbourne Railway and neighbouring southern land.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

4. The Point Residential Land

All the residential land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

5. The Point Vacant Land

All the vacant land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

6. The Point Commercial Land

All the commercial land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

3. **ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)**

7. **Cultural and Recreational Land**

Any land reserved under the Cultural and Recreational Lands Act 1963 including the following:

Ratepayer Name	Property Address
Australian Croatian Sporting Centre	15 Gibbons Road, Lara VIC 3212
Bareena Bowling Club Incorporated	89 Noble Street, Newtown VIC 3220
Barwon Heads Bowling Club	18 Geelong Road East, Barwon Heads VIC 3227
Barwon Heads Golf Club Incorporated	Golf Links Road, Barwon Heads VIC 3227
Barwon Rowing Club Inc	2 Barwon Terrace, South Geelong VIC 3220
Beckley Park Committee of Management Inc	40 Broderick Road, Corio VIC 3214
Bell Park Sport & Rec Club Inc	68 Calvert Street, Hamlyn Heights VIC 3215
Bell Park Sports Club Inc	515 Ballarat Road, Batesford VIC 3221
Belmont Bowling Club Incorporated	16-36 Reynolds Road, Belmont VIC 3216
Clifton Springs Bowling Club	Clifton Street, Clifton Springs VIC 3222
Clifton Springs Golf Club Incorporated	86-88 Clear Water Drive, Clifton Springs VIC 3222
Corio Bay Rowing Club	10 Barwon Terrace, South Geelong VIC 3220
Corio Bay Sailing Club	180 Foreshore Road, Corio VIC 3214
Curlewis Golf Club Incorporated	1201-1419 Portarlington Road, Curlewis VIC 3222
Drumcondra Bowling Club	9 Glenleith Court, Geelong VIC 3220
Drysdale Bowling & Croquet Club inc	19-29 Collins Street, Drysdale VIC 3222
East Geelong Golf Club	Eastern Park Circuit, East Geelong VIC 3219
East Geelong Recreation Reserve Committee	137-139 McKillop Street, Geelong VIC 3220
Eastern Park Bowling Club Inc	51-55 Garden Street, East Geelong VIC 3219
Geelong & Dist Angling Club & Fish Protect Soc.	9 Yuille Street, Geelong West VIC 3218
Geelong Agricultural & Pastoral Society	79 Breakwater Road, Breakwater VIC 3219
Geelong Bowls Club Incorporated	4-10 Sommers Street, Belmont VIC 3216
Geelong Church of England Grammar School	6 Barwon Terrace, South Geelong VIC 3220
Geelong College Rowing Club	4 Barwon Terrace, South Geelong VIC 3220
Geelong East Uniting Church Tennis Club Inc	39 Denman Street, East Geelong VIC 3219
Geelong Football Club Incorporated	360-380 Moorabool Street, South Geelong VIC 3220
Geelong Lawn Tennis Club Incorporated	12-20 Sommers Street, Belmont VIC 3216
Geelong Pistol Club	70-80 Williams Road, Mount Duneed VIC 3216
Geelong Race Course Trustees	99 Breakwater Road, Breakwater VIC 3219
Geelong Rowing Association	8 Barwon Terrace, South Geelong VIC 3220
Geelong Table Tennis Association	84-88 Church Street, North Geelong VIC 3215
Geelong Watersports Club Incorporated	493-499 Wilsons Road, St Albans Park VIC 3219
Geelong West Bowling Club Incorporated	12 Bowlers Avenue, Geelong West VIC 3218
Herne Hill Bowls Club Inc	180 McCurdy Road, Fyansford VIC 3221
Highton Bowling Club Inc	204 Roslyn Road, Highton VIC 3216
Indented Head Boat Club	The Esplanade, Indented Head VIC 3223
Indented Head Yacht Club	The Esplanade, Indented Head VIC 3223
Lagoon Boat Club Inc	200 Foreshore Road, Corio VIC 3214
Lara Bowling Club Inc	120 Station Lake Road, Lara VIC 3212
Lara Sporting Club Incorporated	4 Walkers Road, Lara VIC 3212
Leopold Sportsmans Club Inc	131-139 Kensington Road, Leopold VIC 3224
Lonsdale Golf Club	31-69 Fellows Road, Point Lonsdale VIC 3225
Norlane Bowling Club Incorporated	26-36 St Georges Road, Corio VIC 3214
North Shore Sports & Community Club Inc	39 Rose Avenue, Norlane VIC 3214
Ocean Grove Bowling Club	16-24 The Terrace, Ocean Grove VIC 3226
Portarlington Bowls Club Incorporated	Harding Street, Portarlington VIC 3223
Portarlington Golf Club	92-160 Hood Road, Portarlington VIC 3223
Portarlington Sailing Club	219 Point Richards Road, Portarlington VIC 3223
Royal Geelong Yacht Club	25 Eastern Beach Road, Geelong VIC 3220
Seabrae Boat Owners Club Inc	302 Clifton Avenue, Leopold VIC 3224
St Leonards Bowling Club	1274 Murradoc Road, St Leonards VIC 3223
St Leonards Golf Club Inc	79-175 Harvey Road, St Leonards VIC 3223
St Leonards Yacht Club & Motor Squadron	Lower Bluff Road, St Leonards VIC 3223
Western Beach Boat Club Incorporated	74-90 Western Foreshore Road, Geelong VIC 3220
Western District Car Club	55 Beach Road, Avalon VIC 3212

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Properties granted Cultural & Recreational Rate status include any other not-for-profit clubs or associations having similar characteristics and objectives to Cultural & Recreational land as defined which is extended to include indoor sporting, recreational and cultural activities. To be considered, each property should have limited venue hire, restricted liquor licensing provisions and have little impact on neighbouring amenity.

Ratepayer Name	Property Address
Austrian Club Geelong Incorporated	258 Plantation Road, Lovely Banks Vic 3221
Geelong Bridge Club	148-152 Portarlington Road, Newcomb Vic 3219
Polish Community Association in Geelong	35 Ryrie Street, Geelong Vic 3220
Serbian Parish Youth Club	256 Plantation Road, Lovely Banks, Vic 3221

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

SCHEDULE B

1. Farm Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate less the applicable rebate is the level, which Council considers it necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

2. Residential Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

3. Vacant Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of

carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Geelong Regional Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Geelong Regional Planning Scheme.

Types of Buildings

No building must be located on the land or constructed prior to 30 June 2013 save for any uninhabitable shed or shelter that does not exceed more than 5% of the total area of the land.

4. Petroleum Production Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the –

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

5. Industrial Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

6. Commercial Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

7. Late Licensed Premises Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of council, generally including—

- (a) offset the costs (direct and indirect) referable to the late night trading of Late Licensed Premises Land, which includes but not limited to, the cost of:
 - (i) street sweeping; and
 - (ii) vandalism; and
 - (iii) litter collection; and
 - (iv) safe taxi rank; and
- (b) provide equitable and appropriate services and facilities for the community and to ensure that those services and facilities are managed efficiently and effectively; and
- (c) promote the interest of the community and to be responsive to the needs of the community.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

8. Aluminium Production Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the –

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

9. Automobile Manufacture Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

10. Mixed Use Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of Council, generally including the -

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health & community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

11. The Point – Residential Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of council, generally including the –:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

12. The Point – Vacant Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of council, generally including the:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

13. The Point – Commercial Land

Objective

To ensure that all rateable land makes an equitable and efficient financial contribution to cost of carrying out the functions of council, generally including the:

- (a) construction and maintenance of public infrastructure.
- (b) development and provision of health and community services.
- (c) provision of general support services.
- (d) management of environmentally sensitive land.

Also specifically in respect of the Point land (as defined in this differential rate scheme) to maintain and to accommodate a range of development and uses around an existing waterway and a constructed lake and canal system.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.3.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

All the land described (or formerly described) in Certificate of Title Volume 09901 Folio 324 and also described in Lot B LP 214468.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

14. Cultural and Recreational Land

Objective

To ensure that all rateable land makes an equitable financial contribution to cost of carrying out the functions of Council, including the –

- (a) construction and maintenance of public infrastructure;
- (b) development and provision of health and community services;
- (c) provision of general support services.

Types and Classes

Rateable land having the relevant characteristics described previously in 2.4.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2013.

Report

Background

The City prepared a Proposed Budget for the 2012-2013 financial year in accordance with Section 127 of the Local Government Act.

The Proposed Budget was received and considered at a Meeting of Council held on 8 May 2012.

At that meeting Council appointed a Budget Submissions Panel to hear submissions made in relation to the Proposed Budget and Differential Rating.

Discussion

Following consideration by Council of the Proposed Budget, an advertisement was placed in the Geelong Advertiser advising that the budget document would be available for public scrutiny and inviting written submissions to be made.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

The Budget Submissions Panel met on Tuesday, 12 June 2012 at 4.00pm to consider written submissions and hear any person who wished to address the Panel in support of a submission.

The report of the Budget Submissions Panel is incorporated in Appendix 3. The Budget Submissions Panel recommends the adoption of the Proposed Budget as presented to Council on 8 May 2012 with no changes.

Following adoption of the Budget, Council will advertise the adoption of the Budget and Declaration of the Rates.

Environmental Implications

The Proposed Budget identifies the sources and allocation of the resources to implement the many environmental initiatives that impact on the community as outlined with Council's 2009-2013 City Plan.

Financial Implications

The budget has been prepared in accordance with the direction provided by Council. Changes in rates, fees and charges have been structured to meet the financial requirements as proposed for the 2012-2013 financial year.

Expenditure includes the continuation of Council services to the community.

The Budget includes a recurrent operating surplus of \$0.2M.

The gross capital expenditure of \$91.2M includes new funding of \$8.2M on Infrastructure leisure, \$22.6M on roads, footpaths, kerb & channel and drains and \$23.9M on buildings.

New loans of \$7.8M are proposed for 2012-2013 together with Deferred Loans from 2011-2012 of \$25.0M. The projected total amount of borrowings as at 30 June 2013 is \$53.7M.

Policy/Legal/Statutory Implications

The Annual Budget has been prepared in accordance with the requirements of the Local Government Act including:

Section 127 of the Local Government Act that requires that a Council prepare a budget for each financial year that contains:

- a) the standard statements in the form and containing the matters required by the regulations;
- b) a description of the activities and initiatives to be funded in the budget;
- c) a statement as to how the activities and initiatives described under paragraph (b) will contribute to achieving the strategic objectives specified in the Council plan;
- d) separately identified Key Strategic Activities to be undertaken during the financial year and performance targets and measures in relation to each Key Strategic Activity;
- e) any other details required by the regulations.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

The Council must also ensure that the budget contains:

- a) the information the Council is required to declare under section 158(1);
- b) if the Council intends to declare a differential rate under section 161, the details listed in section 161(2);
- c) if the Council intends to declare a differential rate under section 161A, the details listed in section 161(2).

Section 129 of the Local Government Act requires:

- 1) As soon as practicable after a Council has prepared a budget or revised budget, the Council must give public notice.
- 2) A person has a right to make a submission under section 223 on any proposal contained in the budget or revised budget.
- 3) In addition to any other requirements specified by this Act, the notice referred to in sub-section (1) must —
 - a) contain any details required by the regulations; and
 - b) advise that copies of the budget or revised budget are available for inspection for at least 14 days after the publication of the notice at —
 - i) the Council office and any district offices; and
 - ii) any other place required by the regulations.
- 4) A copy of the budget or revised budget must be displayed at the places specified under sub-section (3)(b).

Section 130 of the Local Government Act requires that:

- 1) A Council may adopt a budget or revised budget if it has complied with all of the relevant requirement of this Act relating to budgets and revised budgets.
- 2) The Council must give public notice of its decision under sub-section (1).
- 3) The Council must adopt the budget by 31 August each year.
- 4) The Council must submit a copy of the budget to the Minister by 31 August each year.
- 5) The Minister may extend the period within which a Council must comply with sub-section (4).
- 6) If a Council fails to submit a copy of the budget to the Minister within the time allowed, the Minister must ensure that details of the failure are published in the annual report of the Department for Victorian Communities.
- 7) A Council must give the Minister any details concerning its budget or revised budget that the Minister requests.
- 8) A Council must comply with sub-section (7)—
 - a) within 14 days of receiving a request in writing for the details from the Minister; or
 - b) within any longer period specified by the Minister in the request.
- 9) A copy of the budget or revised budget must be available for inspection by the public at—
 - a) the Council office and any district offices; and
 - b) any other place required by the regulations.

An adequate timeframe is available to ensure first instalment rate notices will be issued in accordance with legislative requirements.

Officer Direct or Indirect Interest

No Council officers involved in the preparation of this report have a direct or indirect interest in any matter to which this report relates.

3. ADOPTION OF BUDGET AND STRIKING OF RATES FOR THE FINANCIAL YEAR 1 JULY 2012 TO 30 JUNE 2013 (CONT'D)

Risk Assessment

Although not required to adopt the Annual Budget until August there are adverse implications if the process is delayed.

These include:

- A lack of internal control to monitor the financial position of the City into the new financial year.
- Delays in commencing (and therefore completion) of projects identified within the Annual Budget.
- Delaying the issuing of the first rate instalment notices (due in early September) and possible breach of the Local Government Act.

Social Considerations

In adopting the Annual Budget, Council has considered the impact of the competing social, environmental and economic needs of the community.

Communication

Following adoption of the Budget, a public notice will be placed in the paper on Wednesday, 27 June 2012, advising of the adoption of the Budget along with the Declaration of the Rates.

BUDGET 2012-2013

RATING STRATEGY 2012-2013

SUBMISSIONS REVIEW PANEL REPORT

Minutes

BUDGET/CITY PLAN SUBMISSIONS REVIEW PANEL

HELD IN COUNCIL CHAMBER

**COUNCIL CONFERENCE AND RECEPTION CENTRE
CITY HALL, LITTLE MALOP STREET, GEELONG
ON TUESDAY 12 JUNE 2012 4.00PM**

Present: Cr Harwood (Chair), Cr Granger and Cr Abley

Also Present: S Griffin (Chief Executive Officer), J Wall (General Manager - Corporate Services), M Kelly (Manager - Financial Services), K Fulton (Co ordinator – Financial Reporting), R Bourke (Co ordinator - Governance), J Brown (Manager – Administration & Governance)

Apologies: Crs Mitchell, Farrell, Nelson, Richards, E Kontelj, Doull, Fisher, Macdonald

Election of Chairperson: In the absence of The Mayor, Cr Granger moved and Cr Abley seconded that Cr Harwood be appointed as the Chair.

Declarations of Interest or Conflicts of Interest:

The Local Government Act 1989 exempts a Councillor from a conflict of interest in circumstances when Council has previously approved the matter in which the Councillor has an interest, including the funding, and the Councillor has disclosed the conflict of interest at the time the matter was approved by Council.

Cr Harwood noted that he is a member of the Geelong Environment Council. However, this was not a conflict of interest.

Items for consideration:

On 8 May 2012 Council gave notice of its intention to adopt City Plan 2009-2013 (2012-2013 update) and the Budget 2012-2013.

Copies of all submissions were provided to all Councillors. Three of the five submitters attended the meeting and addressed the Panel. They were Joan Lindros from the Geelong Environment Council Inc, Sibina O'Halloran of 550 Bellaraine Highway, Moolap and Elizabeth Perez from Wintringham Housing Ltd.

The following report was presented for consideration by the Submissions Review Panel and all recommendations were endorsed by the Panel.

CITY PLAN 2009-2013 (2012-2013) UPDATE

Portfolio:	Democracy & Governance - Cr Mitchell
Source:	Corporate Strategy & Property Services
General Manager:	Jeff Wall
Index Reference:	Subject/Corporate Management/Plan

Summary

- In accordance with the requirements of the Local Government Act, Council has advertised its Proposed City Plan and invited submissions.
- The purpose of the City Plan/Budget Submission Review Panel is to consider any submissions received and make a recommendation to the Council Meeting to be held at 7.00p.m. on Tuesday, 26 June 2012.
- No submissions received in relation to the proposed City Plan 2009-2013 (2012-2013 update).

Recommendation:

- 1) **There being no submissions received, Council adopts City Plan, as presented to Council on 8 May 2012;**
- 2) **City Plan 2009-2013 (2012-2013) Update be submitted to the Minister by 30 June 2012.**

Report

Background

Council gave formal notice of its Proposed City Plan 2009-2013 (2012-2013 Update) in the Geelong Advertiser and Independent, inviting written submissions to Council in relation to the Proposed City Plan. The submission period closed on Wednesday, 6 June 2012.

Discussion

In accordance with the Local Government Act, the Submission Review Panel appointed by Council must consider every submission received. Further, the person lodging the submission may have the opportunity to speak in support of submission providing a specific request is received.

As no submissions were received in relation to City Plan, City Plan may be adopted without change.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET

Portfolio:	Finance – Cr B Harwood
Source:	Corporate Services – Financial Services
General Manager:	Jeff Wall
Index Reference:	Financial Management / Reporting / 2012-2013 Budget

Summary

- In accordance with the requirements of the Local Government Act, Council has advertised its Proposed 2012-2013 Budget and invited submissions closing Wednesday, 6 June 2012 at 5.00pm.
- The purpose of the Budget Submission Review Panel is to consider any submissions received and make a recommendation to the Council Meeting to be held at 7.00pm on Tuesday, 26 June 2012.
- The following written submissions were received in relation to the Proposed Budget and are attached to this report:
 - **Sibina O’Halloran (550 Bellarine Highway, Moolap)**
 - **Lyndall Horton-James (18 Worden Court, Whittington) re Flamefest**
 - **Chamber of Commerce (Mark Sanders)**
 - **Geelong Environment Council Inc (Joan Lindros)**
 - **Wintringham Housing Limited (Elizabeth Perez)**

Recommendation:

That Recommendation 1 on the agenda for the Meeting of Council on Tuesday, 26 June 2012 be as follows:

- 1) **Having considered all submissions lodged, together with the report of the Budget Submissions Panel (Appendix 1), the Proposed Budget considered by Council on 8 May 2012 be adopted.**

Report

Background

Council gave formal notice of its Proposed 2012-2013 Budget in the Geelong Advertiser and Geelong Independent, inviting written submissions to Council in relation to the Proposed Budget. The submission period closed on Wednesday, 6 June 2012 at 5.00pm.

Discussion

In accordance with the Local Government Act, the Submission Review Panel appointed by Council must consider every submission received. Further, the person lodging the submission may have the opportunity to speak in support of their submission, providing a specific request is received.

The making of submissions in respect of the Budget is an important opportunity for the community to have input into the budget process.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

Having considered any submissions made, the Budget Submissions Review Panel will need to formulate a recommendation to Council, which may either:

- 1) Resolve that having considered submissions received in relation to the Budget, the Budget be adopted without change, or
- 2) That having considered submissions in relation to the Budget, the Budget be varied.

The following formal submissions, summarised in this report, were received in response to Council's notice of intention to adopt a Budget and the Budget Submissions Panel will review each submission and officer recommendations as follows.

1. Sibina O'Halloran (550 Bellarine Highway, Moolap)

Ms Sibina O'Halloran provided a submission in relation to rebates for Farm Land.

The submission objects to the decrease in the farm rebate, requesting that the original rebate be reinstated, increased or perhaps frozen for 10 years. Reasons provided are that farmers have not recovered from 7 years of drought and have low incomes and high costs. Additionally, farmers are unfairly treated by market value assessments when properties are bought by property speculators, not farmers. An example is provided where farm land in England is exempt from rating and only the dwellings and surrounds are rated. Similarly, Ms O'Halloran suggests that Council seek to have the Valuation of Land Act amended.

Officer Comments

An underlying principle in the setting of rates, is for Council to aim for an equitable distribution of the rate burden across the community according to assessment of property wealth.

The Farm differential, applicable to eligible farm land, is to recognise the benefits of large holdings, open space and generally less demand upon Council services per land area held. This takes into account low economic return to large landholdings, avoiding distortions in the market or an ability to contribute above the standard charge. Council utilises a combination of a differential tariff and LGA Section 169 rebate in order to maintain the status as the lowest rating tariff group.

Council initiated a rate relief for farms by providing a 33% rates rebate in 2006-2007 at a time when Farm valuation movement exceeded that of residential land. The rebate has been changed regularly in response to valuation movement - 40% rebate in 2007-2008, 45% in 2008-2009, 45% for 2009-2010, 46.5% for 2010-2011 and 46.5% for 2011-2012.

In 2012-2013 it is proposed to reduce the farm rebate to 36.2% since the 2012 revaluation has resulted in a reduction to farm valuations. However, the average increase in Farm rates is maintained at 4.9% in line with rating strategy objectives. The farm rebate represents a cost to Council of \$1.3M.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

The following table summarises the movement in the average Farm rating for 2012-2013 versus the 2011-2012 Budget.

- The average Capital Improved Value - Farm has reduced by (7.2%) including (1.3%) revaluation outcome and reduction in the number of properties to 1,087.
- The Farm differential – Rate in \$ has also been reduced to align with the residential rate as per rating policy (lowest rate).
- The Farm rebate has been adjusted to provide a rate increase of 4.9%.

	Average 2011-2012	Average Proposed 2012-2013	Average % Movement Fav /(Unfav)
Capital Improved Value	\$1,408,786	\$1,307,352	(7.2%)
Farm Rate in \$	.002684	.002544	(5.2%)
Gross Rates	\$3,781.18	\$3,325.90	(12.1%)
Council Farm Rebate	@ 46.5%	@36.2%	
(excl MC & Waste)	(\$1,758.25)	(\$1,203.98)	
Rates after Rebate	\$2,022.93	\$2,121.92	4.9%
Municipal Charge	\$82.30	\$86.33	
Waste Collection Service	\$213.20	\$226.00	
Total Rates Payable	\$2,318.43	\$2,434.25	5.0%

Recommendation

That:

- 1) The submission be received and Ms O'Halloran be advised that Council resolved not to vary the 2012-2013 Budget as a result of their submission.
- 2) Ms O'Halloran be thanked for the submission and a response forwarded in terms of the officer comments.

2. Lyndall Horton-James (18 Worden Court, Whittington) re Flamefest

Ms Horton-James has requested financial support for 'Flamefest' due to be held in October 2012. Flamefest is a community festival with the aim of drawing local people together. It provides local groups with a chance to 'show their wares' and recruit new members. Flamefest is moving from fully funded by the City of Greater Geelong (CoGG) to self-sufficiency, but at this point in time still require some financial support from CoGG.

Officer Comments

Feedback that we receive from residents of Whittington and surrounding suburbs does indeed suggest that Flamefest is a valued annual event. Other evidence which supports this includes:

- The high level of volunteer participation – more than 70 volunteers.
- Enthusiastic participation by community controlled organisations like the Geelong East Men's Shed, sporting clubs and scouts as well as larger organisations like Barwon Health, CoGG Local Laws, Glastonbury, Bethany, local schools, training organisations and job service providers. All have found Flamefest to be an effective way to connect with local residents.
- Attendance at the event by 1,300 – 2,000 residents of Whittington and surrounding suburbs.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

Flamefest provides an opportunity to showcase the creative talents of many people ranging from tiny tots to accomplished artists. Evaluation of the festival also suggests that it achieves the aim of fostering a sense of social inclusion and community pride.

Community Development prepared a business case for a recurrent annual allocation of \$20,000 for the 2012 budget process.

Council has contributed to the festival for four consecutive years.

The Whittington Flamefest was first held in 2008-2009 and Council has allocated funds each year including 2011-2012.

	Actual 2008-2009 \$	Actual 2009-2010 \$	Actual 2010-2011 \$	Actual 2011-2012 \$
Income	33,000	20,000		4,380
Expenditure	52,322	75,264	4,896	34,772
Net Cost	(19,322)	(55,264)	(4,896)	(30,392)
Council budget allocation	20,000	55,000	20,000	20,000

The event has been supported through the core Victorian Government funding for the Whittington Community Renewal Project which will wind up in September 2012. Funds have also been sourced on one occasion from Vic Health and on two occasions from ALCOA community foundation. In 2011 small cash contributions were elicited from participating organisations to cover the cost of some of the infrastructure.

For the festival to be successfully staged, core funding of approximately \$20,000 is required to employ an administrator to organise the festival. It is likely that sourcing of monetary and in-kind contributions, small grants, modest fees and sponsorship can cover the cost of staging the festival.

A festival, on a reduced scale, will be staged in October 2012. A combination of carry over from 2011 and core Whittington Community Renewal funding will cover the employment of the administrator and range of sources as per above will cover the staging costs.

An option for the festival is to also apply for funding under Council's Community Grants for Festivals Program opening 2 July 2012.

Recommendation

That:

- 1) The submission be received and Ms Horton-James be advised that Council resolved not to vary the 2012-2013 Budget as a result of the submission.**
- 2) Ms Horton-James as representative for Flamefest be thanked for the submission and a response forwarded in terms of the officer comments.**

3. Chamber of Commerce (Mark Sanders)

The Chamber made the following comments in relation to Council's draft budget.

- The Chamber thanked Council for the Budget breakfast briefing; for Jeff Wall and Mike Kelly discussing the budget with the Chamber's Public Policy Committee; and for supplying comprehensive and well-presented budget papers to members of the committee.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

- The Chamber commented on the rise in annual income “Recognition of Infrastructure” from \$24M to \$30M in 2012-2013, noting this is non-cash income and assets represented are not likely to become realisable.
- Whilst acknowledging the non-current loans rising from \$21M at 30/6/12 to \$45M at 30/6/13 and \$76M 12 months later, are still within prudential limits, the Chamber recommend a period of lower capital expenditure be planned over the next few years to reduce the debt level.
- Suggested Council consider in future planning, the potentially serious problem of unaffordability to ratepayers over a long period of time whereby costs and thus rates are increasing at a higher level than CPI.
- Considering the wide and diverse range of services to ratepayers, suggested Council examine possibility of outsourcing some services at a lower cost.
- Noted the interest rate for the year predicated in the budget is conservative and agree with that policy.

Officer Comments

The detailed review of the budget document by the Chamber of Commerce Finance Committee is appreciated by Council officers as a positive endorsement. The review meeting provided opportunity for detailed question and answer in a complete and transparent manner. Officers would like to thank the Finance Committee for taking the time to undertake this review.

The points made in regard to future capital works, borrowings and rate increases greater than CPI will all be brought to the Council's attention for discussion as part of the 2013-2014 Budget and Long Term Planning process.

Recommendation

That:

- 1) The submission be received and note that the Geelong Chamber of Commerce are not requesting any change to the draft budget.**
- 2) The Geelong Chamber of Commerce be thanked for the submission and a response forwarded in terms of the officer comments.**

4. Geelong Environment Council Inc. (Joan Lindros)

Geelong Environment Council Inc. (GEC) comment that biodiversity and protection on areas of native vegetation requires more attention since less than 5% of the original vegetation remains in this area, which must be a record low in Victorian cities. The City has 1,000ha of conservation space, 50K of land fronting waterways and over 30K of coastline. These are major assets and must be cared for and managed so that future residents and tourists can enjoy what we have now.

The GEC make the following submission requests:

- A budget 'line' be included in the budget for the **Barwon River Parklands** and these parks be funded through the budget as an entity in their own right (as major sporting parks are listed and funded very extensively).
- The **Environment Unit at CoGG should be funded at a higher level** to enable the department to expand both its staff and activities.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

- The **Conservation Reserves team receive extra funding** since they care for well over 100 reserves in Geelong, with a number of them having significant weed and management issues. Community groups play an important role in on site works, but need support.
- An **Education Fund for Environmental and Waste Issues** be set up and shared to deliver long term sustainability in these areas of management. This will ensure future sustainability which is dependant on the level of understanding by the younger generation.
- GEC request that a budget line for **biodiversity protection and enhancement** be established. Emphasis is on footpaths and other infrastructure in the allocation of funds in the draft budget to parklands, with little mention of biodiversity protection and enhancement (Eg. Wandana parklands where of the \$195K allocated, \$160K of this is from Parks Victoria).
- The **environmental values** in Geelong and its important range of parklands deserve as much support, both financially and in care, as do the many sporting facilities. All of these assets are important to the community, with the protection of environmental assts being essential for the health of a sustainable city.
- Expand on the **definition** if the \$0.4M allocated for '**Trees**' (eg. street trees or environmental plantings).

Officer Comments

The Environment Unit is projected to spend \$3,041,481 in 2011-2012 and \$3,218,475 is budgeted for 2012-2013 an increase of 5.8%.

Council invests significant funds in the maintenance and restoration of land and community assets that it manages along the **Barwon River**. Next financial year this includes a proposed disbursement of at least \$50,000 directly to the Geelong Environment Council for works in this reserve. In addition, Councils environment department will be undertaking environmental works in this reserve.

Councils environment budget has been increased in the proposed 2012-2013 Budget. Proposed new initiatives include:

- a. \$40,000 to develop a Management Plan and associated on ground works at Stewarts Reserve.
- b. \$70,000 for roadside weed control as increased recurrent expenditure.
- c. \$30,000 for development of a staircase at the Buckley Park Coastal Reserve to remove foot traffic from environmentally sensitive areas.
- d. \$50,000 to undertake a biodiversity assessment across the municipality.

Council is currently reviewing its **environment related land management program**. This includes a review of financial and other resources required to manage **conservation areas** currently under management and areas forecast to come under the City's management over the next ten years.

Environmental and waste education - Council currently provides extensive environmental and waste education. Council will consider further increases in sources to these areas in future budgets, however note the State Government has responsibilities in these areas.

The budget allocation of \$0.4M for Trees is defined to include the planting and establishment of street and park trees.

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

Recommendation

That:

- 1) The submission be received and Joan Lindros be advised that Council resolved not to vary the 2012-2013 Budget as a result of their submission.**
- 2) Joan Lindros as representative for the Geelong Environment Council Inc. be thanked for the submission and a response forwarded in terms of the officer comments.**

5. Wintringham Housing Ltd (Elizabeth Perez)

Wintringham Housing properties located in the City of Greater Geelong:

- 3 Cranwell Court, Highton (34 units)
- 4 Malvern Grove, Manifold Heights (14 units)
- 7 Culbin Avenue, Belmont (12 units).

Long term housing is provided for elderly individuals (50+) who are frail, wheel-chair bound or have limited mobility that are homeless or at risk of becoming homeless.

Wintringham's submission:

- i) Request that housing be recognised as charitable and therefore obtain a rates exemption and/or 100% housing support rebate.
- ii) Apply rates retrospectively for properties at 3 Cranwell Court, Highton and/or transitional rebates for these properties.
- iii) Provide rates relief by way of grant, rebate or other means as available under discretion of Council.

Officer Comments

Wintringham spoke to and made a submission at the 2011-2012 Budget requesting a rebate or waiver of future rates for properties used to house and support the elderly homeless.

Council resolved that the 2011-2012 Budget was not altered as a result of their submission. Wintringham were advised that the 100% transitional rebate applied to the Malvern Grove and Culbin Avenue properties for 2011-2012 and further discussions would take place regarding an acceptable timeline for transitioning to full rating.

Wintringham wrote to Council in February 2012 requesting a rating exemption and extension of time to pay rates for the newly established properties owned by ANZ Trustees at 3 Cranwell Court, Highton for the 2011-2012 rating year.

Wintringham were provided with the following response (extract):

"In regard to your request for a rate rebate for the new units constructed, I provide the following information:

The City of Greater Geelong has consistently maintained that construction of new units by charitable housing associations will be rated by Council. This is supported by Councils position that all housing provided by registered agencies, housing associations, charitable or Government organisations are rateable in accordance with legal precedent and Section 154 (4) (b) of the Local Government Act 1989 (the Act).

CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED 2012-2013 BUDGET (CONT'D)

As you may be aware, in 2009 the Act was amended to include Section 169 (1) (D) which allows that Council may grant a rebate or concession in relation to any rate or charge, to support the provision of affordable housing to a registered agency. Council has not resolved to provide a rate rebate under this provision as reinforced in the 2011-2012 Rating Strategy. Therefore, it is not possible to provide a rate rebate for the units in Cranwell Court, Highton.

I would also like to bring to your attention that there may be an opportunity for the residents of the units to apply for the State Government pension rebate. Eligibility criteria apply.

You will be aware that for 2011-2012 Council rated previously non rateable Alexander Miller Memorial homes – Wintringham housing properties but applied a 100% rebate. This rebate was defined as a transitional rate rebate and provided only for properties that had previously been exempt from rates. As explained in our letter to you dated 29 June 2011, the rebate was not provided to support the provision of affordable housing to a registered agency. The rebate was provided in recognition that where historical rate exemptions existed, agencies would not have accounted for payment of rates in their business plan and modelling.

As part of Council's 2012-2013 budget deliberations, consideration will once again be given to a transitional rate rebate for previously rate exempt properties moving forward.

The transitional rebate introduced in 2010-2011 for nominated charitable housing properties is proposed to be reduced to 50% in 2012-2013. This submission requests the transitional rebate be 100%.

The Housing Support rebate under Sec 169 of the LGA is 100% rebate of general rates and municipal charge for the following types of properties:

- Transitional Housing
- Emergency
- Crisis Housing. Housing for legatees or war widows provided by Geelong Legacy Club or provided by RSL.
- Supported Housing for disabled people.

Council's assessment is that the Wintringham Housing properties at Malvern Grove, Culbin Ave or Cranwell Court do not meet this criteria.

Cr Nelson and two Council officers, Jeff Wall (General Manager – Corporate Services) and Michael Kelly (Manager – Financial Services) met with two representatives from Wintringham - Michael Deschepper (Chief Financial officer) and Elizabeth Perez (General Manager) on 21 May 2012.

The submission request for rate exemption, rate relief or housing support rebate is equivalent to a reduction of rate income for Malvern Grove units \$5,184 (rates \$9,159 less transitional rebate only \$3,975) and Culbin Avenue units \$2,563 (rates \$4,089 less transitional rebate only \$1,526). Total \$7,747.

The submission request to grant rate exemption, rate relief or housing support rebate to the fully rated Cranwell Court units is \$18,072.

**CONSIDERATION OF SUBMISSIONS MADE TO THE PROPOSED
2012-2013 BUDGET (CONT'D)**

Recommendation

That:

- 1) The submission be received and Elizabeth Perez be advised that Council resolved not to vary the 2012-2013 Budget as a result of their submission.**
- 2) Elizabeth Perez as representative for Wintringham be thanked for the submission and a response forwarded in terms of the officer comments.**

The meeting concluded at 5:10pm.

4. ROAD DISCONTINUANCE - KATOOMBA COURT HAMLYN HEIGHTS

Portfolio: Infrastructure – Cr Richards
Source: City Services – Engineering Services
General Manager: Gary Van Driel
Index Reference: Road Closure

Summary

- This report relates to a road discontinuance for a section of roadway between Katoomba Court and Dunwinnie Court, Hamlyn Heights refer to plan Appendix 1.
- This is a remnant portion of road reserve created in the 1890's, however not required for vehicular access as a result of the way surrounding subdivision development has evolved. The title of the road is still in the name of the original Development Company which no longer exists.
- The proposed road discontinuance has been advertised and the Submissions Panel has recommended Council proceed.
- Should Council resolve to proceed, the road discontinuance will be gazetted and the land occupied by the road reserve will vest in Council. Council will then have control over occupation of the land.
- The report recommends Council proceed with the road discontinuance.

Cr Richards moved, Cr Macdonald seconded -

That Council resolves, pursuant to Schedule 10 (3) of the Local Government Act 1989 and having considered all submissions pursuant to Section 223 of The Act, to discontinue the remnant section of Katoomba Street between Dunwinnie Court and Katoomba Court, Hamlyn Heights being part of Lot 1 on TP854296X, parent title Vol 02294 Fol 724, LP3425.

Carried.

Report

Background

The matter of the part occupation of Katoomba Street road reserve came to Councils attention last year. An owner has constructed a garage/carport and fenced off a section of the road reserve.

This road reserve was created by subdivision in the 1890's by the Corio Bay Estate Company Ltd, a developer in this area at the time. The title to the road reserve is still in the name of this original subdividers and this Company no longer exists.

This section of Katoomba Street provides a pedestrian and parkland link between Dunwinnie Court and Katoomba Court and abuts the Geelong Ring Road. VicRoads subdivided off part of this road reserve during the planning stages for the Ring Road.

A progressive occupation of part of the road reserve appears to have taken place over a period of years. There are aerial photographs taken 2009, 2008, 2005 and 2001 which shows this increasing occupation by way of building and fencing (refer aerial images attached to this report Appendix 2, 3 and 4).

4. ROAD DISCONTINUANCE - KATOOMBA COURT HAMLYN HEIGHTS (CONT'D)

The 2001 aerial photo appears to show very little building occupation or fencing.

Council commenced the road discontinuance process last year by advertising its intent. The advertising took place on 28 May 2011. One letter of objection was received and this was from the legal representative of the property owner who is currently occupying part of the road reserve.

This objection claimed long term rights over the land had accrued given the duration of the occupation.

A Submissions Panel considered the matter at a Hearing on 2 April 2012. The Panel heard a submission and was presented with two statutory declarations supporting the claim by the owner. The panel considered the matter and decided it would recommend Council proceed with the road discontinuance.

Discussion

The road discontinuance provisions of the Act enable Councils to close roads, such as this, where owners have long departed and cannot be traced. On gazettal of Councils resolution, the road reserve vests in Council. A relatively recent amendment to the Limitations of Actions Act 1958, provides at section 7B, that Council owned land cannot be adversely possessed. Adverse possession of road reserves and parts thereof, is of great concern to Councils in Victoria. This matter will be the subject of a separate report to Council in the coming months. Adverse possession in general cases commences after 15 years of occupation and is complete after 30 years.

Council is able to address this matter by means of a road discontinuance, whereby the land vests in Council and cannot be then, the subject of adverse possession. Roads which are "public highways" constructed or otherwise should not be the subject of adverse possession. Roads on Councils Road Register under the definition of "public roads" also should not be the subject of adverse possession.

Government Roads, which are crown land, and whether constructed or otherwise are by default "public highways" and are exempt.

Given the aerial photography available, there appears to have been very little occupation in 2001. On this basis Council is justified in pursuing this course of action. Unfortunately for what most would consider another function of Council, to remove unauthorized road occupation, the process is quite cumbersome.

Environmental Implications

The area concerned is parkland and should be returned to this status once the process is completed.

Financial Implications

There are no financial implications with Council proceeding to discontinue this road.

4. ROAD DISCONTINUANCE - KATOOMBA COURT HAMLYN HEIGHTS (CONT'D)

Policy/Legal/Statutory Implications

Council is following the legislated provisions in following this course of action. Any decision made by Council may be challenged by an individual on the grounds of administrative law.

Officer Direct or Indirect Interest

No Council Officer involved in the process has a direct or indirect interest.

Risk Assessment

There are no risk issues with Council proceeding with the road discontinuance.

Social Considerations

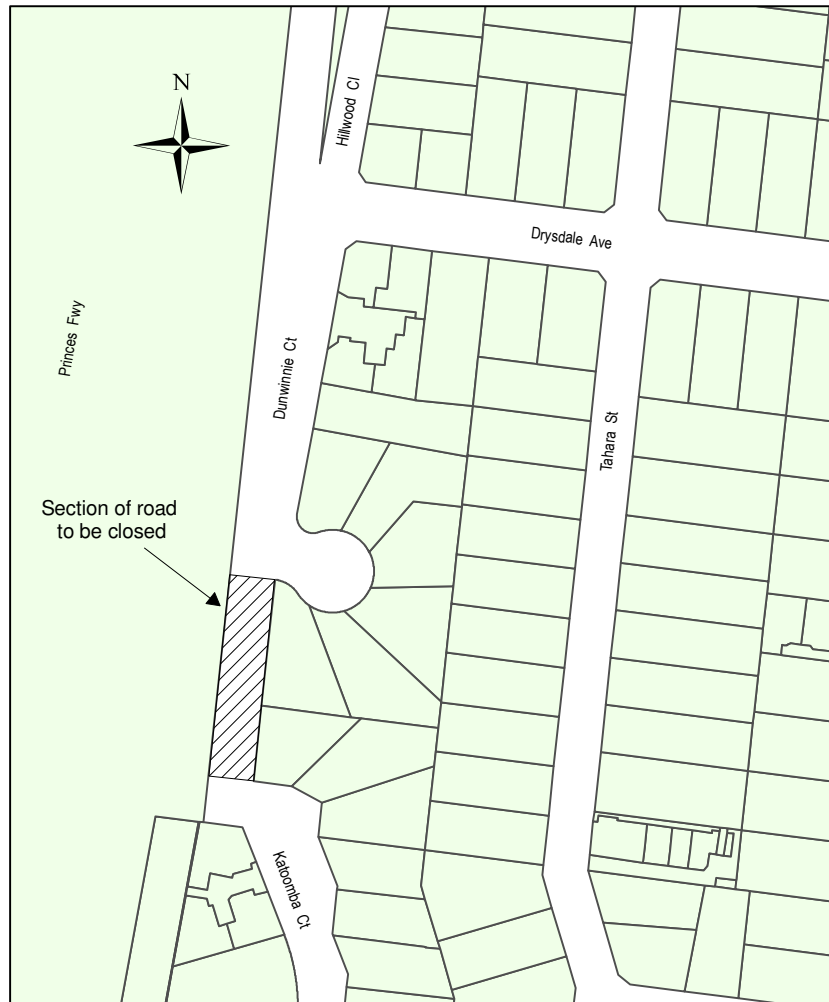
There are no social considerations.

Communication

The property owner has had opportunity through the Submissions Panel process, to revise all relevant issues.

Appendix 1

PLAN



Appendix 2

**Aerial Image
2009**



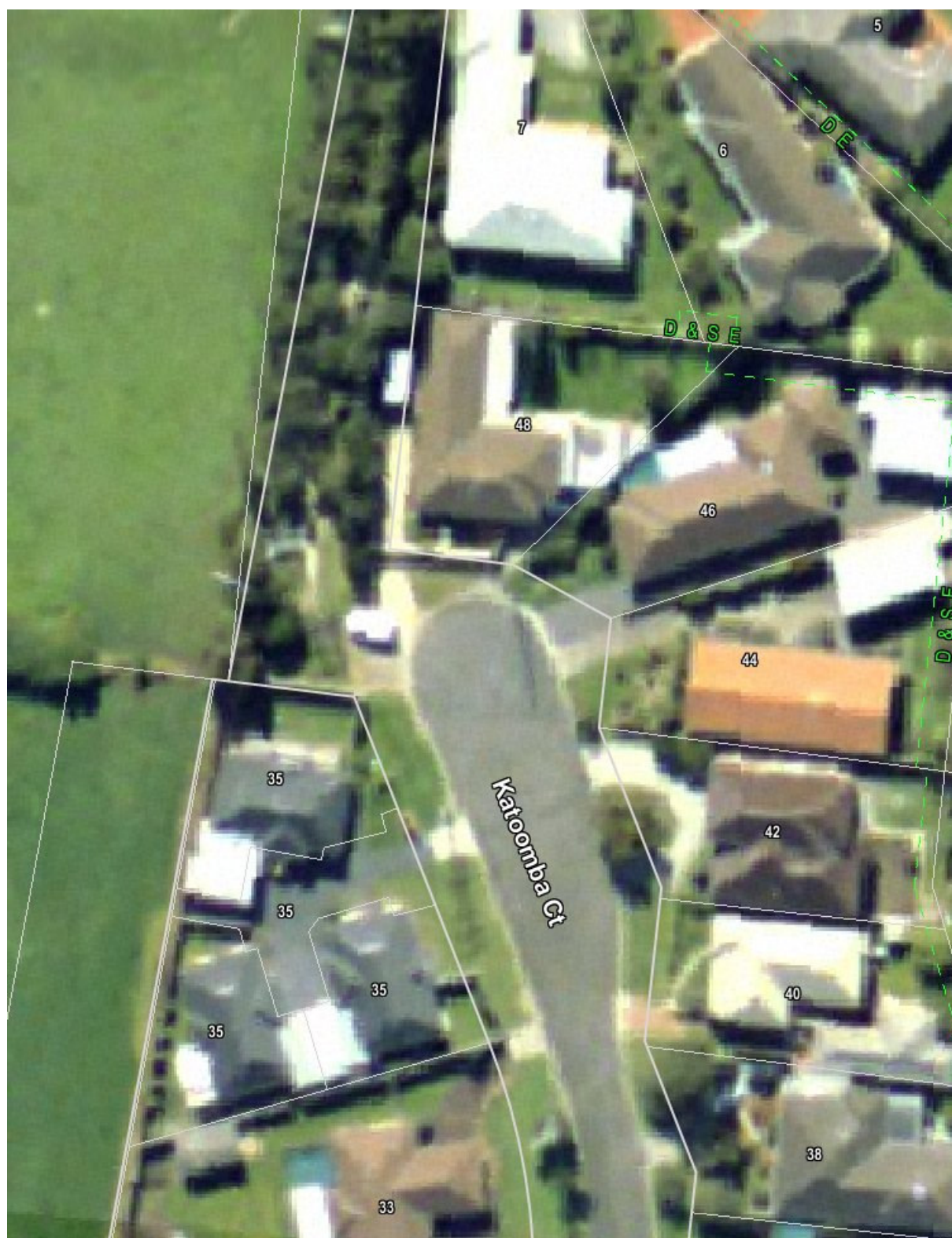
Appendix 3

**Aerial Image
2005**



Appendix 4

**Aerial Image
2001**



5. ALBERT STREET LANEWAYS, GEELONG WEST - PROPOSED CONSTRUCTION - SRC 319 - INTENTION TO DECLARE

Portfolio:	Infrastructure – Cr Richards
Source:	City Services - Engineering Services
General Manager:	Gary Van Driel
Index Reference:	Subject: Special Rates and Charges
	Street: Albert Street, Geelong West

Summary

- This report relates to the proposed construction of laneways in Geelong West bounded by Clarence Street, Elizabeth Street and Albert Street (see plan – Appendix 3).
- There is one east-west laneway, 4.88m in width, 2 north-south laneways 3.05m in width and 1 north-south laneway 3.66m in width.
- The predominant laneway has a basalt pitcher open drain along its centre line.
- Council has received complaints over a period of time which includes dust and flooding.
- There are 32 properties involved in the scheme. The total estimated cost is \$128,470 and individual property costs are all \$4014.09.
- Property owners receive benefit from the works by way of improved vehicular access, removal of nuisance, proper drainage and general amenity improvement.
- The scheme has been prepared in accordance with the Special Rate and Charge provisions of the Act along with the Council's Special Rates and Charges policy.
- This report seeks a resolution by Council to give notice of "Intention to Declare a Special Charge for the laneways bounded by Clarence Street, Elizabeth Street and Albert Street, Geelong West."

Cr Richards moved, Cr Abley seconded -

That

- 1) the following declaration of a special charge be proposed ("the proposed declaration"):**
 - a) the special charge be declared for a period until the works have been completed and the scheme finalised.**
 - b) the special charge be declared for the purposes of defraying any expenses incurred by Council in relation to construction the laneways bounded by Clarence Street, Elizabeth Street and Albert Street, Geelong West which project:**

5. ALBERT STREET LANEWAYS, GEELONG WEST – PROPOSED CONSTRUCTION - SRC 319 - INTENTION TO DECLARE (CONT'D)

- b1) will provide proper vehicular access, proper drainage, removal of nuisance and enhancement to the general amenity for each of the properties included in the scheme;**
 - b2) Council considers is or will be a special benefit to those persons required to pay the special charge (and who are described in succeeding parts of this Resolution); and**
 - b3) arises out of Council's function of planning for and providing infrastructure for property owners.**
- c) The:**
 - c1) total cost of performing the function described in Part b of this Resolution based on estimated cost be recorded as \$128,470.**
 - c2) total amount of the special charge be levied and be recorded as \$128,470.**
- d) it be recorded that, for the purposes of Section 163 (2A) of the Local Government Act 1989, the special charge proceeds will not exceed the amount calculated in accordance with the prescribed formula ($R \times C = S$), the:**
 - d1) 'benefit ratio' (R) being calculated at 100%, and representing the total benefits of the special charge scheme that will accrue as special benefits to all persons liable to pay the special charge; and**
 - d2) 'community benefit' (C) being assessed as zero in the Albert Street laneways, Geelong West.**
- e) the following be specified as the area for which the special rate is so declared:**
 - e1) the area within municipal district of Council highlighted in the Plan (Appendix 3) attached to this Resolution ("the area").**
- f) the following be specified as the land in relation to which the special charge so declared:**
 - f1) all land within the area shown on the plan (Appendix 3).**
- g) the following be specified as the criteria which form the basis of the special charge so declared:**
 - g1) ownership of any land described in Part e of this Resolution.**
- h) the following be specified as the manner in which the special charge so declared will be assessed and levied:**
 - h1) a unit of cost allocated to each property;**
 - h2) the special charge will be levied by sending a notice to the person who is liable to pay, pursuant to section 163(4) of the Local Government Act 1989.**

5. ALBERT STREET LANEWAYS, GEELONG WEST - PROPOSED CONSTRUCTION - SRC 319 - INTENTION TO DECLARE (CONT'D)

- i) having regard to the preceding parts of this Resolution but subject to Section 166 (1) of the Local Government Act 1989, it be recorded that;
 - i1) the owners of the land described in column 1 of Schedule B to the Resolution are estimated liable for the respective amounts set out in column 2 of Schedule B; and
 - i2) such owners may, subject to any further resolution of Council pay the special charge in the following manner:
 - i2a) the charge will become due and payable within one month of the issue of the notice requesting payment pursuant to Section 167 (3) of the Local Government Act 1989;
 - i2b) interest will not be charged for six months after the issue of the notice provided the person liable makes timely payment in accordance with any repayment arrangements that may be agreed on by Council; and
 - i2c) in accordance with Section 172 of the Act, the rate of interest which is payable on the special charge which has not been paid by the specified date is set at Council's overdraft rate, reviewed every three months (provided that it shall not exceed the rate fixed by the Governor in Council by Order for the purposes of Section 172 (2A) in which case the rate of interest shall be the maximum rate fixed by the Governor in Council by Order for the purposes of this section).
- 2) Any submissions made under Section 223 of the Local Government Act 1989 and the proposed declaration be considered by Council's Submissions Review Panel, and then by Council at its meeting on 28 August 2012 or subsequent meeting, at which time Council will consider whether to make a declaration in the form of the proposed declaration.
- 3) Council's Chief Executive Officer be authorised to give public notice of the proposed declaration in accordance with sections 163 (1A) and (1B) of the Local Government Act 1989 and send a copy of the public notice to each person who is liable to pay the special rate in accordance with Section 163 (1C) of the Local Government Act 1989.

Carried.

Report

Background

This project relates to the proposed construction of the "Albert Street" laneways. They consist of a main east-west laneway and 3 connecting north-south laneways. The main laneway has an open drain centrally placed constructed of basalt pitchers. At the east end this runs into an ineffective underground drainage system and flooding occurs particularly in relation to garages.

In late 2009 Council conducted a survey after a series of complaints and enquiries. Half of those who responded indicated a preference for construction.

5. ALBERT STREET LANEWAYS, GEELONG WEST - PROPOSED CONSTRUCTION - SRC 319 - INTENTION TO DECLARE (CONT'D)

A further survey has recently been carried out with 20 of the 32 owners responding. Eleven are in support of construction, eight against and one non committal. This is a similar result to the original survey with 13 in support and the same number against.

Construction involves excavation, placement of road pavement and sealing. It is also proposed to continue the surface drain along the eastern laneway to provide an effective drainage outlet.

Discussion

Property owners receive benefit by way of improved vehicular access, property drainage, removal of nuisance being dust and mud and general improvement to the amenity of the area.

Environmental Implications

This project allows for the development of orderly, urban infrastructure. During the course of construction and the manufacture and procurement of materials, there is expenditure of energy and green house emissions. This does cease however, when construction is complete.

The project does not create waste with the exception of some excess spoil.

The proposal does not affect any natural habitats.

Construction of drainage and a sealed pavement will reduce the amount of silt washed into the drainage system and eventually, Corio Bay.

Financial Implications

The project has a one off capital cost and there will be minimal ongoing maintenance costs. Given approval the scheme could proceed in the next financial year.

Policy/Legal/Statutory Implications

The scheme has been prepared in accordance with the Special Rate and Charge provisions of the Local Government Act along with Council's Special Rates and Charges Policy.

Officer Direct or Indirect Interest

There are no Council Officers involved in the administration or subsequent construction of the works, who have a direct or indirect interest in the project.

Risk Assessment

There are no risks associated with Council proceeding to adopt the recommendation and advertise the scheme.

**5. ALBERT STREET LANEWAYS, GEELONG WEST - PROPOSED
CONSTRUCTION - SRC 319 - INTENTION TO DECLARE (CONT'D)**

Social Considerations

There are no social implications for Council proceeding to adopt the recommendation.

Communication

A letter has been sent out to all owners advising Council is considering the scheme.

Surveys were undertaken in 2009 and May 2012.

Appendix 5-1

SCHEDULE 'A'

The works for the construction of laneways in Geelong West bounded by Clarence Street, Elizabeth Street and Albert Street, which consists of excavation, pavement works, concrete works, drainage works, sealing, miscellaneous construction works, legal advice and professional services associated with survey, engineering design, drafting, supervision and administration of the project all as included in the cost estimate shown below.

**ALBERT STREET LANEWAYS, GEELONG WEST
COST ESTIMATE**

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE \$	AMOUNT \$
1.00	General				
1.01	Site establishment and setup		Item		10,000.00
1.02	Traffic Management		Item		2,000.00
1.03	Set out of works		Item		500.00
2.00	Earthworks:				
2.01	Excavation and disposal of material	160	cm	60	9,600.00
2.02	Saw cutting of asphalt	10	m	15	150.00
3.00	Pavement Works				
3.01	Supply and place 150mm compacted depth of Class 2 20 FCR	160	cm	120	19,200.00
3.02	Prepare existing pavement for sealing	1045	sqm	5	5,225.00
3.03	Supply and place 10mm non type N asphalt	1045	sqm	25	26,125.00
4.00	Drainage				
4.01	Connect stormwater drains to kerb		Item		500.00
4.02	Supply and lay 150mm drain PVC pipe	6	m	100	600.00
5.00	Concrete				
5.10	Supply and place 600mm wide open invert	2.5	m	145	362.50
5.20	Supply and place 125mm thick concrete paving	11	sqm	150	1,650.00
5.30	Supply and place pitcher spoon drain	47	m	200	9,400.00
6.00	Provisional Items				
6.10	Supply and place asphalt between edge of laneway and garage entrances	90	sqm	45	4,050.00
6.20	Relay existing pitcher spoon drain	75	m	200	15,000.00
Subtotal					104,362.50
7.00	Contingency – 10%				10,436.25
8.00	Design and Administration of Special Charge Scheme				13,671.50
Total					128,470.00

Appendix 5-2

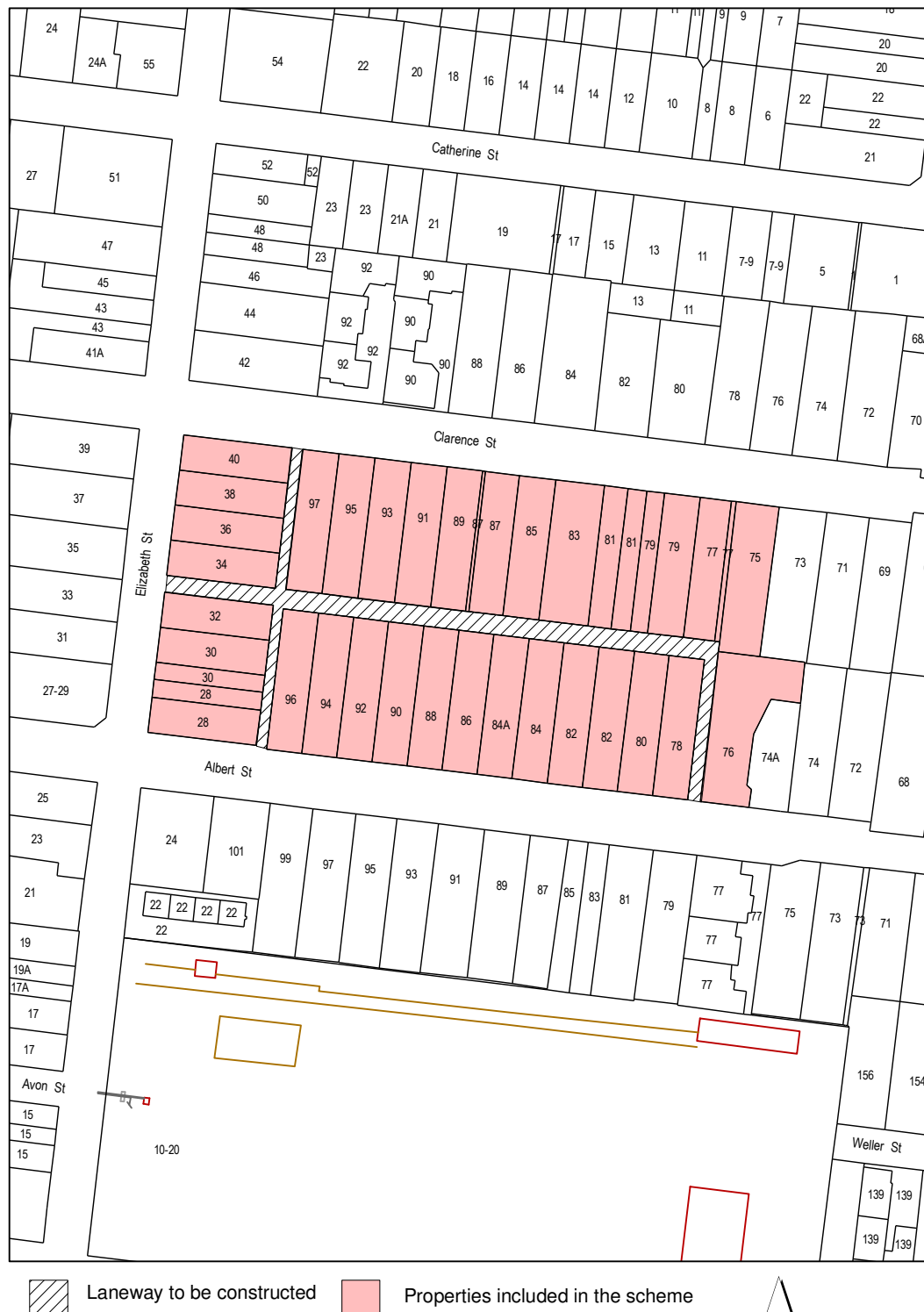
SCHEDULE 'B'

**PROPOSED SPECIAL CHARGE SCHEME FOR
ALBERT ST LANEWAYS, GEELONG WEST**

	COL 1	COL 2	COL 3	COL 4
	PROPERTY DESCRIPTION	TOTAL ESTIMATED COST	PROPERTY REFERENCE	PROPERTY DETAILS
1	Lot 21 LP 3334	\$ 4,014.69	207691	38-40 Elizabeth Street, Geelong West VIC 3218
2	Lot 20 LP 3334	\$ 4,014.69	207691	38-40 Elizabeth Street, Geelong West VIC 3218
3	Lot 19 LP 3334	\$ 4,014.69	207688	36 Elizabeth Street, Geelong West VIC 3218
4	Lot 18 LP 3334	\$ 4,014.69	207686	34 Elizabeth Street, Geelong West VIC 3218
5	Lot 22 LP 3334	\$ 4,014.69	207052	97 Clarence Street, Geelong West VIC 3218
6	Lot 23 LP 3334	\$ 4,014.69	207051	95 Clarence Street, Geelong West VIC 3218
7	Lot 24 LP 3334	\$ 4,014.69	207050	93 Clarence Street, Geelong West VIC 3218
8	Lot 25 LP 3334	\$ 4,014.69	207048	91 Clarence Street, Geelong West VIC 3218
9	Lot 26 LP 3334	\$ 4,014.69	207047	89 Clarence Street, Geelong West VIC 3218
10	Lot 27 LP 3334	\$ 4,014.69	207045	87 Clarence Street, Geelong West VIC 3218
11	Lot 28 LP 3334	\$ 4,014.69	207043	85 Clarence Street, Geelong West VIC 3218
12	CP 157739	\$ 4,014.69	207041	83 Clarence Street, Geelong West VIC 3218
13	Pt Lot 31, Pt Lot 30 LP 3334	\$ 4,014.69	207039	81 Clarence Street, Geelong West VIC 3218
14	Lot 32 LP 3334	\$ 4,014.69	207037	79 Clarence Street, Geelong West VIC 3218
15	Lot 33 LP 3334	\$ 4,014.69	207035	77 Clarence Street, Geelong West VIC 3218
16	Pt Sec 8 CA 4	\$ 4,014.69	207033	75 Clarence Street, Geelong West VIC 3218
17	Lot 1 PS 411163	\$ 4,014.69	205932	76 Albert Street, Geelong West VIC 3218
18	Lot 2 LP 3334	\$ 4,014.69	205934	78 Albert Street, Geelong West VIC 3218
19	Lot 3 LP 3334	\$ 4,014.69	205936	80 Albert Street, Geelong West VIC 3218
20	Lot 4 LP 3334	\$ 4,014.69	205938	82 Albert Street, Geelong West VIC 3218
21	Lot 5 LP 3334	\$ 4,014.69	205938	82 Albert Street, Geelong West VIC 3218
22	Lot 6 LP 3334	\$ 4,014.69	205940	84 Albert Street, Geelong West VIC 3218
23	Lot 7 LP 3334	\$ 4,014.69	205941	84A Albert Street, Geelong West VIC 3218
24	Lot 8 LP 3334	\$ 4,014.69	205943	86 Albert Street, Geelong West VIC 3218
25	Lot 9 LP 3334	\$ 4,014.69	205945	88 Albert Street, Geelong West VIC 3218
26	Lot 10 LP 3334	\$ 4,014.69	205947	90 Albert Street, Geelong West VIC 3218
27	Lot 11 LP 3334	\$ 4,014.69	205949	92 Albert Street, Geelong West VIC 3218
28	Lot 12 LP 3334	\$ 4,014.69	205951	94 Albert Street, Geelong West VIC 3218
29	Lot 13 LP 3334	\$ 4,014.69	205953	96 Albert Street, Geelong West VIC 3218
30	Lot 17 LP 3334	\$ 4,014.69	207684	32-32A Elizabeth Street, Geelong West VIC 3218
31	Lot 1 TP 255308, Lot 2 TP 255308	\$ 4,014.69	207682	30 Elizabeth Street, Geelong West VIC 3218
32	Lot 14 LP 3334	\$ 4,014.69	207680	28 Elizabeth Street, Geelong West VIC 3218

Appendix 5-3

PLAN



6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE

Portfolio:	Transport and Infrastructure - Cr Richards
Source:	City Services - Engineering Services
General Manager:	Gary Van Driel
Index Reference:	Subject: Special Rates and Charges
	Street: Colite Street, Barwon Heads

Summary

- This report relates to a proposed Special Charge scheme for the construction of Colite Street between Hitchcock Avenue and Margate Street, Margate Street from Colite Street to match existing construction to the north and Grandview Parade reconstruction of a short section from Colite Street to the south, in Barwon Heads as shown on Locality Plan – Appendix 4.
- This report has been before Council on 24 April 2012 with a resolution to proceed. The report is being re-presented with corrected figures in Schedule B for the Units at 72 Hitchcock Avenue, Barwon Heads. Otherwise the report is identical.
- Council Officers have been working with, and recently met with the group of property owners.
- Council has received enquiries and complaints over a period of time and in particular regarding the intersection which is considered to encourage dangerous behaviour.
- The total estimated cost of the project is \$208,283.27 with property owners costs \$153,894.05 and Council \$54,389.22.
- There are 23 properties in the scheme and the estimated cost varies between \$4016.02 and \$17,275.45.
- The road layout and in particular proposed road widths have attempted, as much as possible, to replicate the existing sealed road infrastructure in Barwon Heads.
- The scheme has been prepared in accordance with the special rate and charge provisions of the Local Government Act, along with Council's Special Rates and Charges Policy.
- The report seeks a resolution by Council to give notice of its "Intention to Declare" a special charge for road construction in Colite Street, Margate Street and Grandview Parade, Barwon Heads in accordance with the special charge scheme process.

Cr Richards moved, Cr Abley seconded -

That Council:

- a) **rescind its Resolution of 24 April 2012 being Item 9 of that Agenda, titled Colite Street Group – Barwon Heads – Proposed Construction – SRC316 – Intention to Declare, and substitute the following Resolution:-**
- b) **In accordance with Section 163 of the Local Government Act 1989, resolves that:**

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

1. the following declaration of a special charge be proposed ("the proposed declaration"):
 - a) the special charge be declared for a period until the works have been completed and the scheme finalised.
 - b) the special charge be declared for the purposes of defraying any expenses incurred by Council in relation to construction of road pavement, sealing and drainage in Colite Street between Hitchcock Avenue and Margate Street, Margate Street north of Colite Street to the north boundary of 4 Colite Street and Grandview Parade 20 metres south of Colite Street, Barwon Heads which project:
 - b1) will provide proper sealed vehicular access, improvements to drainage and enhancement to the general amenity for each of the properties included in the scheme;
 - b2) Council considers is or will be a special benefit to those persons required to pay the special charge (and who are described in succeeding parts of this Resolution); and
 - b3) arises out of Council's function of planning for and providing infrastructure for property owners.
 - c) The:
 - c1) total cost of performing the function described in Part b of this Resolution based on estimated cost be recorded as \$208,283.27.
 - c2) total amount of the special charge be levied and be recorded as \$153,894.05.
 - d) it be recorded that, for the purposes of Section 163 (2A) of the Local Government Act 1989, the special charge proceeds will not exceed the amount calculated in accordance with the prescribed formula ($R \times C = S$), the:
 - d1) 'benefit ratio' (R) being calculated at 100%, and representing the total benefits of the special charge scheme that will accrue as special benefits to all persons liable to pay the special charge; and
 - d2) 'community benefit' (C) being assessed as zero for road pavement in Colite Street, Margaret Street and Grandview Parade, Barwon Heads.
 - e) the following be specified as the area for which the special rate is so declared:
 - e1) the area within municipal district of Council highlighted in the Locality Plan (Appendix 4) attached to this Resolution ("the area").
 - f) the following be specified as the land in relation to which the special charge so declared:
 - f1) all land within the area shown on the plan.
 - g) the following be specified as the criteria which form the basis of the special charge so declared:

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

- g1) ownership of any land described in Part e of this Resolution.
 - h) the following be specified as the manner in which the special charge so declared will be assessed and levied:
 - h1) each lot has been allocated a single access unit;
 - h2) corner lots with construction on both frontage and sideage, and not reconstruction of existing pavement, allocated access units of 1.33;
 - h3) each lot with no abutting construction assessed on access units only;
 - h4) total cost divided equally on area and access unit basis;
 - h5) for unit development cost to total lot assessed on area and access unit. Cost to individual units based on individual unit frontage to works and cost of common property allocated to all units in accordance with the Schedule of Entitlements and Liabilities as shown on the plan of subdivision; and
 - h6) the special charge will be levied by sending a notice to the person who is liable to pay, pursuant to section 163(4) of the Local Government Act 1989.
 - i) having regard to the preceding parts of this Resolution but subject to Section 166 (1) of the Local Government Act 1989, it be recorded that;
 - i1) the owners of the land described in column 1 of Schedule B to the Resolution are estimated liable for the respective amounts set out in column 2 of Schedule B; and
 - i2) such owners may, subject to any further resolution of Council pay the special charge in the following manner:
 - i2a) the charge will become due and payable within one month of the issue of the notice requesting payment pursuant to Section 167 (3) of the Local Government Act 1989;
 - i2b) interest will not be charged for six months after the issue of the notice provided the person liable makes timely payment in accordance with any repayment arrangements that may be agreed on by Council; and
 - i2c) in accordance with Section 172 of the Act, the rate of interest which is payable on the special charge which has not been paid by the specified date is set at Council's overdraft rate, reviewed every three months (provided that it shall not exceed the rate fixed by the Governor in Council by Order for the purposes of Section 172 (2A) in which case the rate of interest shall be the maximum rate fixed by the Governor in Council by Order for the purposes of this section).
- 2. Any submissions made under Section 223 of the Local Government Act 1989 and the proposed declaration be considered by Council's Submissions Review Panel, and then by Council at its meeting on 28 August 2012 or subsequent meeting, at which time Council will consider whether to make a declaration in the form of the proposed declaration.

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

3. Council's Chief Executive Officer be authorised to give public notice of the proposed declaration in accordance with sections 163 (1A) and (1B) of the Local Government Act 1989 and send a copy of the public notice to each person who is liable to pay the special rate in accordance with Section 163 (1C) of the Local Government Act 1989.

Carried.

Report

Background

This project involves some remnant sections of roads in Barwon Heads and part of an original subdivision which dates back as early as 1849. The project initially involved Colite Street, Challis Street, and the southern unconstructed portion of Margate Street.

As discussions evolved however, Challis Street has been omitted.

A number of enquiries have been received by Council over the last 10 years, with the main concern being errant driver behaviour through the intersection. Some instances of fences being knocked over were reported.

In 2003 a survey of owners was undertaken with only 9 responses from the owners of 18 properties and no clear direction for Council regarding street construction. In recent years the number of enquiries and complaints have increased and in 2009 a concept plan for the construction of the various roads was prepared. This was subsequently forwarded to property owners for comment. Various comments were forthcoming with an increase in the support for a street construction scheme. The plan was developed to a further stage and again sent to owners.

In late 2011 Council officers met with property owners and generally the group supported construction however owners of Challis Street properties felt that construction of their street, in any form, was unnecessary. The road construction project was then shown as Option 1, 2, 3, being full construction to part construction. These were sent out in late 2011 and responses supported Option 2 which removed Challis Street and the eastern portion of Colite Street from the scheme.

In the same mail out, details of the proposed method of apportionment were provided. Very little comment was made on the apportionment proposal.

A temporary delineation of the intersection has been carried out and appears to by slowing traffic as it passes through the intersection. A traffic count has also undertaken in the vicinity, late last year with results as follows:

LOCATION	24 HOUR VOLUME	SPEED KM/HR
Margate Street	397	47.5
Grandview Parade	443	45.7
Colite Street	144	26.3

This report came before Council on 24 April 2012. Council resolved to proceed. Prior to advertising, it became obvious that the costs shown in the table, Schedule B, for the property 72 Hitchcock Avenue were incorrect. These figures have been corrected in the report and this is the only change to the previous Resolution by Council. Legal advice has been to re-initiate the complete report and for Council to rescind the previous Resolution and adopt the new Recommendation.

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

An explanation of the allocation of costs to the 5 units at 72 Hitchcock Avenue is contained at the end of Discussion Section of this report

Discussion

An examination of the subdivision layout of this area indicates a range of lot sizes and configurations. The unit cost method of apportionment was ruled out in this instance due to the irregularity of the lot sizes. Lot area was considered to be an important element as it governs the level of future development and the manner in which the road may be utilised by a lot developed at some future stage.

It was considered appropriate to apportion costs by means of area (50% of the cost) and access units (remaining 50% of the cost). This results in an equitable cost distribution of corner lots with works to both frontage and sideage given a one third loading.

As indicated the proposal commenced with the inclusion of Challis Street which was Councils preference. Omitting small section of roads can be short sighted. To return in the future and construct a small section, as a scheme, is often difficult. The property owners in Challis Street were strongly of the opinion their street should not be constructed. Redevelopment of properties in this street at some future stage, may necessitate street construction. Properties in Challis Street use either Colite Street or Margate Street for access and it is standard practice for all properties benefiting to share the costs. In this instance Challis Street properties have no works fronting the property via the proposed works, yet benefit and consequently a charge needs to be levied. A fair means to make this charge is to apply one access unit to each property, which represents \$4,016.02. Correspondence to owners has mentioned this unusual circumstance.

Property owners benefit as a result of road construction in the following manner:

- Proper sealed access to properties;
- Improvements to drainage of area;
- Removal of nuisance, being dust and mud at various times of the year;
- Improvements to road safety;
- Enhancement to the general amenity of the area; and
- Likely increase in property values.

There are no Council properties in this scheme.

Grandview Parade south of Colite Street is already constructed but needs to be redesigned for approximately 20m to suit the intersection layout. Given this is existing construction, it is reasonable for Council to pay for this section. It is unknown but unlikely, owners have paid for this in the past.

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

The actual intersection works are also proposed to be funded by Council. This is the deviation from Grandview Parade through to Margate Street as the road reserves are offset. This decision is based on the fact that there is a traffic management issue more

of a general nature and not in the sole domain of property owners in the scheme. This approach has been conveyed to property owners.

Financial details are as follows:

Property Owners Cost	\$153,894.05
Council Cost	\$ 54,389.22
Total Cost	\$208,283.27

Drainage capture is by means of a soak pit at the north-west of the intersection with a high level outfall to Grandview Parade storm water pump system to the south.

During the course of discussions with property owners the issue of creating one way traffic flow was raised. One-way street systems generally have issues firstly in gaining agreement and acceptance from users and secondly the longer term issue of compliance.

The works proposed however do not preclude the possible future consideration of a one-way system. Some rearrangement works would be required at the Margate Street/ Colite Street / Grandview Parade intersection as well as the appropriate signage.

The property 72 Hitchcock Avenue comprises 5 strata titled units and the development was established in 1984. It is necessary to examine a strata plan closely, to determine the correct manner in which costs should be apportioned. The Colite Street frontage to this property is the subject of the scheme and all property having frontage needs to be included. There are 3 elements of frontage, common property, dedicated frontage to Lot 4 and the same to Lot 5. Costs associated with common property are invariably distributed in accordance with the schedule of entitlements and liabilities on the plan of subdivision. In this case all 5 Units share an equal amount.

Therefore in this case 3 Units, No's 1, 2 and 3 must be charged their share allocated by way of common property which is \$1944.35 each. Units 4 and 5 must also pay this cost plus the amount allocated by virtue of private frontage to Colite Street. The amounts are \$8348.49 and \$7281.13 respectively. Units 1, 2 and 3 do not have direct access to Colite Street, except via common property.

As discussed above, the allocation of costs to each lot has been based on area and access units with each of these allocated 50% of the cost. In the case of 72 Hitchcock Avenue it was initially considered as a single block with half area of 665.9 sq metres and 1 access unit resulting in an overall cost of \$21,462.66.

This figure as described above has been re-apportioned between the 5 Units and in this case using the frontage to Colite Street as the principle parameter.

The issue of an imbalance of the allocation of costs across Units in a Development is often raised. The above is the correct, legal and defensible, method of apportioning costs. In some instances a group of owners may suggest all share the cost on an equal basis. This can be accommodated, on request and agreement. This matter was put to the owners and it is understood discussed at an Owners Corporation meeting. Council has received no response or direction from the Owners Corporation therefore has no option but to follow the course of action described above.

6. COLITE STREET GROUP - BARWON HEADS - PROPOSED ROAD CONSTRUCTION - SRC 316 - INTENTION TO DECLARE (CONT'D)

Environmental Implications

The provision of a sealed road surface provides a permanent and safe means of access. Dust is eliminated and storm water runoff is not contaminated with silt.

The generation of dust from unmade roads can exacerbate or lead to, health problems for some individuals.

During the course of construction and the manufacture and procurement of materials there is expenditure of energy and some greenhouse emissions occur. This does cease however, when construction is complete.

The project does not create waste with the exception of some excavated material.

The proposal does not affect any natural habitats.

Financial Implications

The project is a one off capital cost and there will be minimal ongoing maintenance costs. If approved, the scheme could proceed in the next financial year.

Policy/Legal/Statutory Implications

The scheme has been prepared in accordance with the special rate and charge provisions of the Local Government Act along with Council's Special Rates and Charges Policy. The project does not impinge on any Human Rights Charter issues.

Officer Direct or Indirect Interest

There are no Council Officers involved in the administration or subsequent construction of the works that have a direct or indirect interest in the project.

Risk Assessment

There are no risks associated with Council proceeding to adopt the recommendation which would result in advertising the special charge scheme and inviting submissions/objections.

Social Considerations

There are social benefits in the provision of appropriate improvements, to infrastructure such as road construction.

Consultation

A survey of owners was undertaken as indicated and correspondence has been forwarded out on several occasions.

Should Council resolve its intention to declare charges, the scheme will be advertised and submissions invited.

Appendix 6-1

SCHEDULE 'A'

The works for the construction of road pavement in Colite Street, Margate Street and Grandview Parade, Barwon Heads which consists of excavation, reinstatement of nature strip, pavement works, sealing, miscellaneous construction works, legal advice and professional services associated with survey, engineering design, drafting, supervision and administration of the project all as included in the cost estimate shown below.

COLITE STREET GROUP, BARWON HEADS

A. PROPERTY OWNER FUNDED WORKS

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE \$	AMOUNT \$
1.00	General				
1.01	Site establishment and setup		Item		10,378.10
1.02	Traffic Management		Item		3,706.46
1.03	Set out of works		Item		1,482.59
2.00	Earthworks:				
2.01	Excavation	410	cm	60	24,600.00
3.00	Pavement Works				
3.01	Supply and place 150mm compacted depth of Class 3 40CR, sub base	60	cm	100	6,000.00
3.02	Supply and place 150mm compacted depth of Class 2 20 CR, base	60	cm	120	7,200.00
3.03	Re use existing pavement for shoulder	160	cm	50	8,000.00
3.04	Supply and place 30mm compacted depth asphalt	400	sqm	20	8,000.00
4.00	Drainage				
4.01	Supply and place 300mm pipe	100	m	160	16,000.00
4.02	Supply and place 30 Atlantis single storage units	1	no	5,000	5,000.00
4.03	Supply and place 900mm by 600mm grated pit 1.2m deep with HD type cover	1	no	130	1,750.00
4.04	Supply and place 900mm by 600mm SE pit 1.3m deep with gatic type cover	3	no	1,500	4,200.00
5.00	Concrete				
5.10	Supply and place M1 mountable kerb	120	m	118	14,160.00
	Supply and place SM2 semi-mountable kerb and channel	68	m	124	8,432.00
5.30	Supply and place concrete layback	1	no	300	300.00
5.40	Supply and place 150mm concrete paving	43	sqm	135	5,805.00
6.00	Landscaping				
6.10	Topsoiling and seeding nature strips	300	sqm	8.00	2,400.00
7.00	SIGNING AND LINEMARKING				
7.10	Bollards	12	no	150	1,800.00
Sub Total					
8.00	Contingency 10%				12,291.41
9.00	Design and Administration of Special Charge Scheme				11,758.49
Total					153,894.05

Appendix 6-2

SCHEDULE 'A'

COLITE STREET GROUP, BARWON HEADS

B. COUNCIL FUNDED WORKS

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE \$	AMOUNT \$
1.00	GENERAL				
1.10	Initial site establishment		item		3,621.90
1.20	Traffic Management		item		1,293.54
1.30	Setting out		item		517.41
2.00	EARTHWORKS				
2.10	Excavation	100	cm	60	6,000.00
3.00	PAVEMENT WORKS				
3.10	Supply and place 150mm compacted depth of Class 3 40 CR, sub base	40	cm	100	4,000.00
3.20	Supply and place 150mm compacted depth of Class 2 20 CR, base	40	cm	120	4,800.00
3.30	Supply and place 30mm compacted depth asphalt	255	sqm	20	5,100.00
4.00	CONCRETE				
4.10	Supply and place SM2 semi-mountable kerb and channel	108	m	124	13,392.00
4.20	Supply and place SM1 mountable kerb	10	m	118	1,180.00
4.30	Supply and place concrete layback	1	no	300	300.00
5.00	LANDSCAPING				
5.10	Topsoiling and seeding nature strips	100	sqm		800.00
6.00	SIGNING AND LINEMARKING				
6.10	Erection of permanent signs and posts	5	no	250	1,250.00
6.20	Linemarking		item		2,000.00
6.30	RRPM single direction	8	no	10	80.00
6.40	RRPM two way direction	11	no	12	132.00
6.50	Bollards	8	no	150	1,200.00
7.00	CONTINGENCY 10%				4,566.69
8.00	DESIGN & ADMINISTRATION				4,155.69
	TOTAL				54,389.22

Appendix 6-3

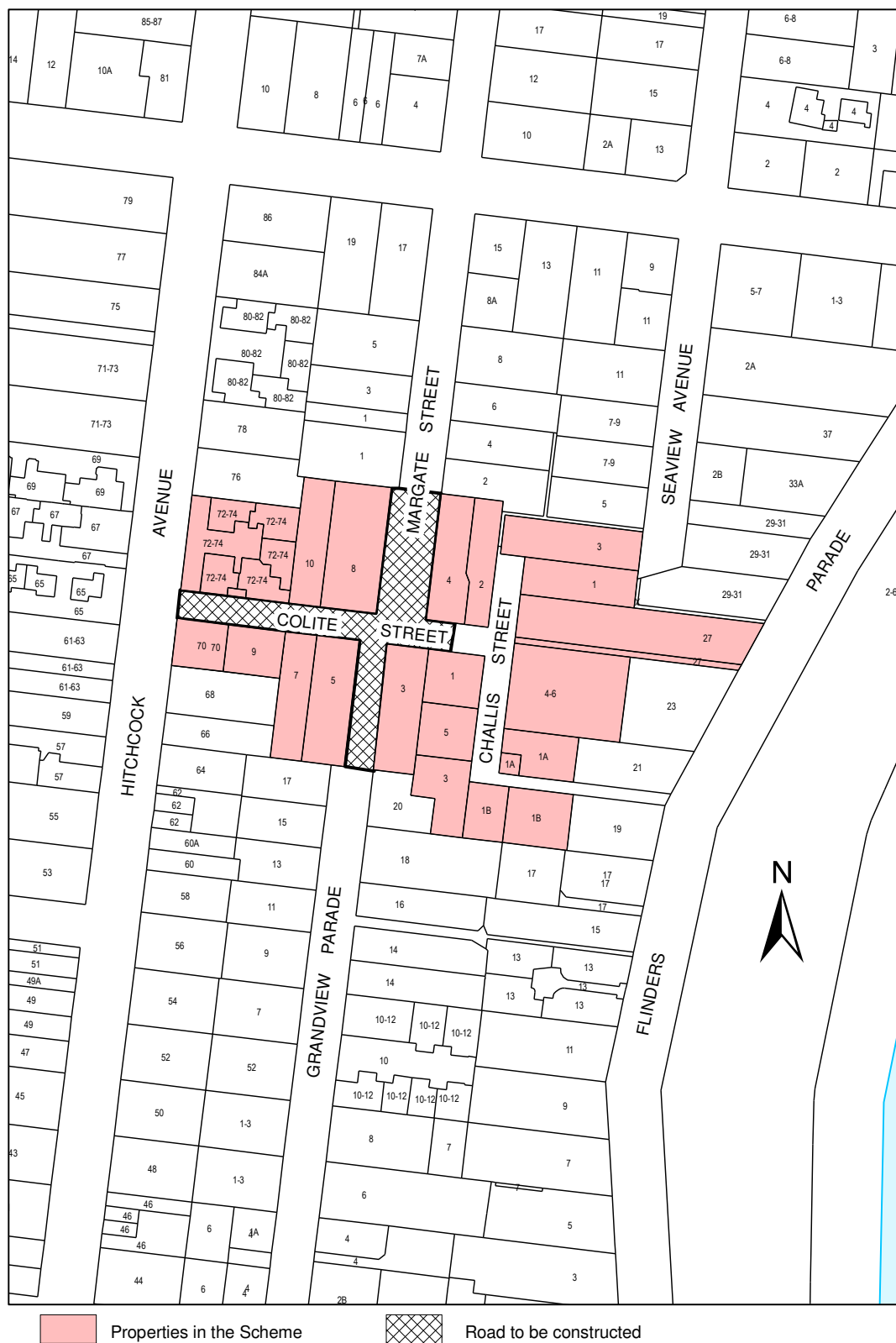
SCHEDULE "B"

**PROPOSED SPECIAL CHARGE SCHEME ROAD CONSTRUCTION
OF COLITE STREET GROUP, OCEAN GROVE**

DESCRIPTION OF PROPERTY	ESTIMATED COST (\$)	PROPERTY REFERENCE	PROPERTY DETAILS
Lot 1 SP 20332	\$1,944.35	229809	1/72 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 2 SP 20332	\$1,944.35	229810	2/72 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 3 SP 20332	\$1,944.35	229811	3/72 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 4 SP 20332	\$8,348.49	229812	4/72 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 5 SP 20332	\$7,281.13	229813	5/72 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 1 TP 388549	\$10,710.15	224211	10 Colite Street, Barwon Heads VIC 3227
Lot 16 LP 1773	\$17,275.45	224210	8 Colite Street, Barwon Heads VIC 3227
Lot 1 PS 404952	\$12,900.04	224206	4 Colite Street, Barwon Heads VIC 3227
Lot 1 TP 6385	\$4,016.02	224204	2 Colite Street, Barwon Heads VIC 3227
Lot 6 LP 9338, TP 0000Ppsd PC 366301	\$2,008.01	238123	3 Seaview Avenue, Barwon Heads VIC 3227
Lot 5 LP 9338	\$4,016.02	238121	1 Seaview Avenue, Barwon Heads VIC 3227
Lot 3 LP 1773	\$4,016.02	226689	27 Flinders Parade, Barwon Heads VIC 3227
Lot 2 LP 144579	\$4,016.02	223461	4 Challis Street, Barwon Heads VIC 3227
Lot 1 TP 430856, Lot 1 TP 441609	\$4,016.02	223459	1A Challis Street, Barwon Heads VIC 3227
Lot 1 TP 574345, Lot 2 TP 574345	\$4,016.02	223460	1B Challis Street, Barwon Heads VIC 3227
Lot 2 PS 606280	\$4,016.02	335499	3 Challis Street, Barwon Heads VIC 3227
Lot 2 PS 538383	\$4,016.02	333968	5 Challis Street, Barwon Heads VIC 3227
Lot 1 PS 538383	\$4,016.02	333967	1 Colite Street, Barwon Heads VIC 3227
Lot 8 LP 1773	\$12,727.55	224205	3 Colite Street, Barwon Heads VIC 3227
Lot 1 TP 431793	\$13,055.05	224207	5 Colite Street, Barwon Heads VIC 3227
Lot 1 TP 414471	\$10,710.15	224209	7 Colite Street, Barwon Heads VIC 3227
Lot 1 PS 640546	\$8,116.34	347406	70 Hitchcock Avenue, Barwon Heads VIC 3227
Lot 2 PS6405476	\$8,784.44	347407	9 Colite Street, Barwon Heads VIC 3227
	\$153,894.06		

Appendix 6-4

PLAN



**7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL -
PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO
DECLARE**

Portfolio:	Infrastructure - Cr Richards
Source:	City Services - Engineering Services
General Manager:	Gary Van Driel
Index Reference:	Subject: Special Rates and Charges
	Street: Torquay Road and Marshalltown Road, Marshall

Summary

- This report relates to the proposed Special Charge Scheme for footpath construction in Torquay Road east side from Grove Road south, to the south boundary of 182-188 Torquay Road and Marshalltown Road both sides from Torquay Road to Bailey Street, Marshall. (See Plan – Appendix 3).
- The total cost of the project is \$275,896 with 50% of the cost to be borne by abutting property owners.
- Council has a financial contribution from the Supermarket at the corner of Grove Road and Torquay Road and these funds are to be applied to the section in Torquay Road between Grove Road and Marshalltown Road. Due to this, the project has been divided into Scheme 1 and Scheme 2.
- Property owners contributions are based on the frontage of the properties. Estimated charges are shown in Schedule B Appendix 2 and vary from \$68 to \$13,518.
- These proposed footpath works rate highly on Council's Footpath Risk Register.
- The proposed footpaths provide an important link and service Torquay Road, two supermarkets, primary school and railway station.
- Property owners receive benefit from the works, by way of improved pedestrian access, improvement to the area fronting the property and possible increase in property values.
- The scheme has been prepared in accordance with the Special Rate and Charges provisions of the Local Government Act, along with Council's special rates and charges policy.
- This report seeks a resolution by Council to give notice of its "Intention to Declare" a special charge for footpath construction in Torquay Road and Marshalltown Road, Marshall in accordance with the special charge scheme process

Cr Richards moved, Cr Abley seconded -

That:

- 1) **the following declaration of a special charge be proposed ("the proposed declaration"):**

**7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL -
PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO
DECLARE (CONT'D)**

- a) the special charge be declared for a period until the works have been completed and the scheme finalised.
- b) the special charge be declared for the purposes of defraying any expenses incurred by Council in relation to construction of footpath at the following locations:

**Scheme 1 Torquay Road, east side between Grove Road and
Marshalltown Road, Marshall.**

**Scheme 2 Torquay Road, east side between Marshalltown Road and
the south boundary of 182-188 Torquay Road, and
Marshalltown Road, both sides, between Torquay Road and
Bailey Street, Marshall, excluding 140-142 Marshalltown
Road.**

which project:

- b1) will provide proper pedestrian access, improved nature strips and enhancement to the general amenity for each of the properties included in the scheme;
- b2) Council considers is or will be a special benefit to those persons required to pay the special charge (and who are described in succeeding parts of this Resolution); and
- b3) arises out of Council's function of planning for and providing infrastructure for property owners.

c) The:

- c1) total cost of performing the function described in Part b of this Resolution based on estimated cost be recorded as:

Scheme 1 \$44,960

Scheme 2 \$230,936

- c2) total amount of the special charge be levied and be recorded as:

Scheme 1 \$20,230

Scheme 2 \$115,468

- d) it be recorded that, for the purposes of Section 163 (2A) of the Local Government Act 1989, the special charge proceeds will not exceed the amount calculated in accordance with the prescribed formula ($R \times C = S$), the:

- d1) 'benefit ratio' (R) being calculated at 100%, and representing the total benefits of the special charge scheme that will accrue as special benefits to all persons liable to pay the special charge; and

- d2) 'community benefit' (C) being assessed as 50% in Torquay Road and Marshalltown Road, Marshall.

**7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL -
PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO
DECLARE (CONT'D)**

- e) the following be specified as the area for which the special rate is so declared:
 - e1) the area within municipal district of Council highlighted in the Plan (Appendix 3) attached to this Resolution ("the area").
- f) the following be specified as the land in relation to which the special charge so declared:
 - f1) all land within the area shown on the plan (Appendix 3).
- g) the following be specified as the criteria which form the basis of the special charge so declared:
 - g1) ownership of any land described in Part e of this Resolution.
- h) the following be specified as the manner in which the special charge so declared will be assessed and levied:
 - h1) the frontage of the lots abutting the works shall be used to calculate the individual cost to a lot;
 - h2) in the case of unit development with common property fronting the works and the unit has frontage to the works or frontage to the common property which has frontage to the works, the cost has been divided in accordance with the Schedule of Entitlements and Liabilities as shown on the Plan of Subdivision. Where a unit does not have frontage to the works or to the common property with frontage to the works, this unit shall be excluded from the charge and its liability distributed between all units which are liable, as shown on the plan of subdivision.
 - h3) the special charge will be levied by sending a notice to the person who is liable to pay, pursuant to section 163(4) of the Local Government Act 1989.
- i) having regard to the preceding parts of this Resolution but subject to Section 166 (1) of the Local Government Act 1989, it be recorded that;
 - i1) the owners of the land described in column 1 of Schedule B to the Resolution are estimated liable for the respective amounts set out in column 2 of Schedule B; and
 - i2) such owners may, subject to any further resolution of Council pay the special charge in the following manner:
 - i2d) the charge will become due and payable within one month of the issue of the notice requesting payment pursuant to Section 167 (3) of the Local Government Act 1989;
 - i2e) interest will not be charged for six months after the issue of the notice provided the person liable makes timely payment in accordance with any repayment arrangements that may be agreed on by Council; and
 - i2f) in accordance with Section 172 of the Act, the rate of interest which is payable on the special charge which has not been paid by the specified date is set at Council's overdraft rate,

**7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL -
PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO
DECLARE (CONT'D)**

reviewed every three months (provided that it shall not exceed the rate fixed by the Governor in Council by Order for the purposes of Section 172 (2A) in which case the rate of interest shall be the maximum rate fixed by the Governor in Council by Order for the purposes of this section).

- 2) Any submissions made under Section 223 of the Local Government Act 1989 and the proposed declaration be considered by Council's Submissions Review Panel, and then by Council at its meeting on 28 August 2012 or subsequent meeting, at which time Council will consider whether to make a declaration in the form of the proposed declaration.
- 3) Council's Chief Executive Officer be authorised to give public notice of the proposed declaration in accordance with sections 163 (1A) and (1B) of the Local Government Act 1989 and send a copy of the public notice to each person who is liable to pay the special rate in accordance with Section 163 (1C) of the Local Government Act 1989.

Carried.

Report

Background

This project involves the proposed construction of footpath in Torquay Road and Marshalltown Road, Marshall. The project has been split into two sections. This is caused by the fact that the recently constructed Aldi Supermarket at the north east corner of Torquay Road and Grove Road provided, through a planning condition, \$4,500 for footpath construction. The requirement attached to this contribution restricts the expenditure to the section of Torquay Road east side between Grove Road and Marshalltown Road. For convenience the two sections are:

- | | |
|----------|--|
| Scheme 1 | Torquay Road, east side between Grove Road and Marshalltown Road, Marshall. |
| Scheme 2 | Torquay Road, east side from Marshalltown Road to the south boundary of 182-188 Torquay Road and Marshalltown Road, both sides from Torquay Road to Bailey Street excepting property number 140-142 Marshalltown Road on the south side which has existing footpath (IGA Supermarket). |

Council has carried out a risk analysis of a large number of potential footpath projects in the municipality being approximately 300 in number. Projects are assessed using a risk matrix based on safety and exposure. This results in potential sites being assessed for risk as negligible, low, medium, increased, high and severe. Marshalltown Road is listed at Number 2, high risk, on the program.

Torquay Road, in its entirety is listed as number 14, in the increased risk category. Part of the reason for bringing this forward is the commitment to spend the funds contributed by the Aldi Supermarket Development.

On this basis Scheme 1 and 2 have been separately costed.

In accordance with Council policy, the funds contributed are considered as an ex-gratia contribution and are applied to the overall cost of this project.

7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL - PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO DECLARE (CONT'D)

Both Torquay Road and Marshalltown Road, in this area, currently carry pedestrian traffic. This will only increase once proper paths are provided.

This is due to Torquay Road which is a bus route, 2 recently built supermarkets, the Primary School and Railway Station.

A footpath scheme has recently been presented to Council for path in Marshalltown Road, south side, between Barwarre Road and the railway line. This project will complete the link in Marshalltown Road between Torquay Road and the railway line.

The zoning of the area is Industrial 1, Business 1 and Business 4 with Residential 1 to the east. A letter was sent to property owners in 2011 advising Council was in the process of preparing a footpath scheme. Two property owners made contact as a result, considering the footpath was unnecessary.

Discussion

Property owners receive benefit by way of improved pedestrian access, improved general amenity of the area and possible increase in property values.

Council policy provides for Council to meet 50% of the cost of footpath projects in recognition of the community benefit of the project, with abutting property owners meeting 50%.

It is proposed that the costs be apportioned to each property on the basis of frontage.

Financial Implications

It is proposed to proceed with the administration of the scheme partly in this financial year and complete in 2012/2013. The works could be constructed in the 2012/2013 financial year.

The estimated cost of the project is as follows:

Scheme 1	
Estimated total cost	\$44,960
Less financial contribution	-\$4,500
Total	\$40,460
Council proportion	\$20,230
Owner proportion	\$20,230

Scheme 2	
Estimated total cost	\$230,936
Council proportion	\$115,468
Owner proportion	\$115,468

Total Project	\$275,896
----------------------	------------------

**7. TORQUAY ROAD AND MARSHALLTOWN ROAD, MARSHALL -
PROPOSED FOOTPATH CONSTRUCTION - SCS 324 - INTENTION TO
DECLARE (CONT'D)**

Policy/Legal/Statutory Implications

The scheme has been prepared in accordance with the Special Rate and Charge provisions of the Local Government Act along with Council's Special Rates and Charges Policy.

Risk Assessment

There are no risks associated with Council proceeding to adopt the recommendation and advertise the scheme.

Social Considerations

Provision of a paved footpath will provide an important link and improved access for the local community, particularly for those that may suffer from a physical disability.

Environmental Implications

There are no environmental implications associated with this project.

Communication

A letter has been forwarded to all owners advising of the preparation of a special charge by Council.

Appendix 7-1

SCHEDULE 'A' - SCHEME 1

The works for the construction of footpath in Torquay Road, Marshall which consist of excavation, footpath, reinstatement of nature strip, miscellaneous construction works, legal advice and professional services associated with survey, engineering design, drafting, supervision and administration of the project all as included in the cost estimate shown below.

**COST ESTIMATE FOR CONSTRUCTION OF FOOTPATH
TORQUAY ROAD, EAST SIDE, GROVE ROAD
TO MARSHALLTOWN ROAD, MARSHALL**

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE \$	AMOUNT \$
1.00	Site establishment, set out and traffic control and setup		Item		3,500
2.00	Excavation, trimming, supply and placement of bedding and formwork	185	m	15	2,775
3.00	Supply and place 75mm depth reinforced concrete footpath	265	sqm	110	29,150
4.00	Supply and place 125mm depth reinforced concrete driveways	12	sqm	120	1,440
5.00	Make good disturbed nature strips with 100mm depth approved loan and seed	177	m	5	885
Sub Total					\$37,750
6.00	Contingency 10%				\$3,775
7.00	Design and administration of Special Charge Scheme				\$3,435
Total					\$44,960
Less contribution from supermarket					-\$4,500
Council Proportion @ 50%					\$20,230
Property owner proportion @ 50%					\$20,230
TOTAL					\$40,460

Appendix 7-1

SCHEDULE 'A' - SCHEME 2

The works for the construction of footpath in Torquay Road and Marshalltown Road, Marshall which consist of excavation, footpath, reinstatement of nature strip, miscellaneous construction works, legal advice and professional services associated with survey, engineering design, drafting, supervision and administration of the project all as included in the cost estimate shown below.

**COST ESTIMATE FOR CONSTRUCTION OF FOOTPATH
IN TORQUAY ROAD, EAST SIDE FROM MARSHALLTOWN ROAD TO SOUTH
BUNDARY OF 182-188 TORQUAY ROAD AND MARSHALLTOWN ROAD, BOTH
SIDES, FROM TORQUAY ROAD TO BAILEY STREET, EXCLUDING
140-142 MARSHALLTOWN ROAD, MARSHALL**

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE \$	AMOUNT \$
1.00	Site establishment, set out and traffic control and setup		Item		11,500
2.00	Excavation, trimming, supply and placement of bedding and formwork	972	m	15	14,580
3.00	Supply and place 75mm depth reinforced concrete footpath	1125	sqm	110	123,750
4.00	Supply and place 125mm depth reinforced concrete driveways	336	sqm	120	40,320
5.00	Make good disturbed nature strips with 100mm depth approved loan and seed	750	m	5	3,750
Sub Total					\$193,900
6.00	Contingency 10%				\$19,390
7.00	Design and administration of Special Charge Scheme				\$17,646
Total					\$230,936
Council Proportion @ 50%					\$115,468
Property owner proportion @ 50%					\$115,468
TOTAL					\$230,936

Appendix 7-2

SCHEDULE 'B' – SCHEME 1

SPECIAL CHARGE SCHEME FOR FOOTPATH CONSTRUCTION

**TORQUAY ROAD, EAST SIDE, GROVE ROAD
TO MARSHALLTOWN ROAD, MARSHALL**

	COL 1	COL 2	COL 3	COL 4
	PROPERTY DESCRIPTION	TOTAL ESTIMATED COST	PROPERTY REFERENCE	PROPERTY DETAILS
1	Lot 7 SP 35955	\$554	240917	146 Torquay Road
2	LOT 6 LP 35955	\$554	240918	148 Torquay Road
3	Lot 5 SP 35955	\$554	240919	150 Torquay Road
4	Lot 4 SP 35955	\$554	331196	1/152 Torquay Road
5	Lot 3 SP 35955	\$554	240921	154 Torquay Road
6	Lot 2 SP 35955	\$554	240922	156 Torquay Road
7	Lot 1 SP 35955	\$9,971	240923	158 Torquay Road
8	Lot 1 SP 34174	\$656	240925	1/160 Torquay Road
9	Lot 2 SP 34174	\$128	240926	2-3/160 Torquay Road
10	Lot 3 SP 34174	\$132	240926	2-3/160 Torquay Road
11	Lot 4 SP 34174	\$82	240928	4/160 Torquay Road
12	Lot 5 SP 34174	\$87	240929	5/160 Torquay Road
13	Lot 6 SP 34174	\$82	240930	6/160 Torquay Road
14	Lot 7 SP 34174	\$78	240931	7/160 Torquay Road
15	Lot 8 SP 34174	\$78	240932	Shop No. 8/147 Marshalltown Road
16	Lot 10 SP 34174	\$114	240934	10/160 Torquay Road
17	Lot 11 SP 34174	\$87	240935	11/160 Torquay Road
18	Lot 12 SP 34174	\$87	240936	12/160 Torquay Road
19	Lot 22 SP 34174	\$1,873	232661	9/147 Marshalltown Road
20	Lot 1 LP 205775	\$3,452	232596	165 Marshalltown Road

Appendix 7-2

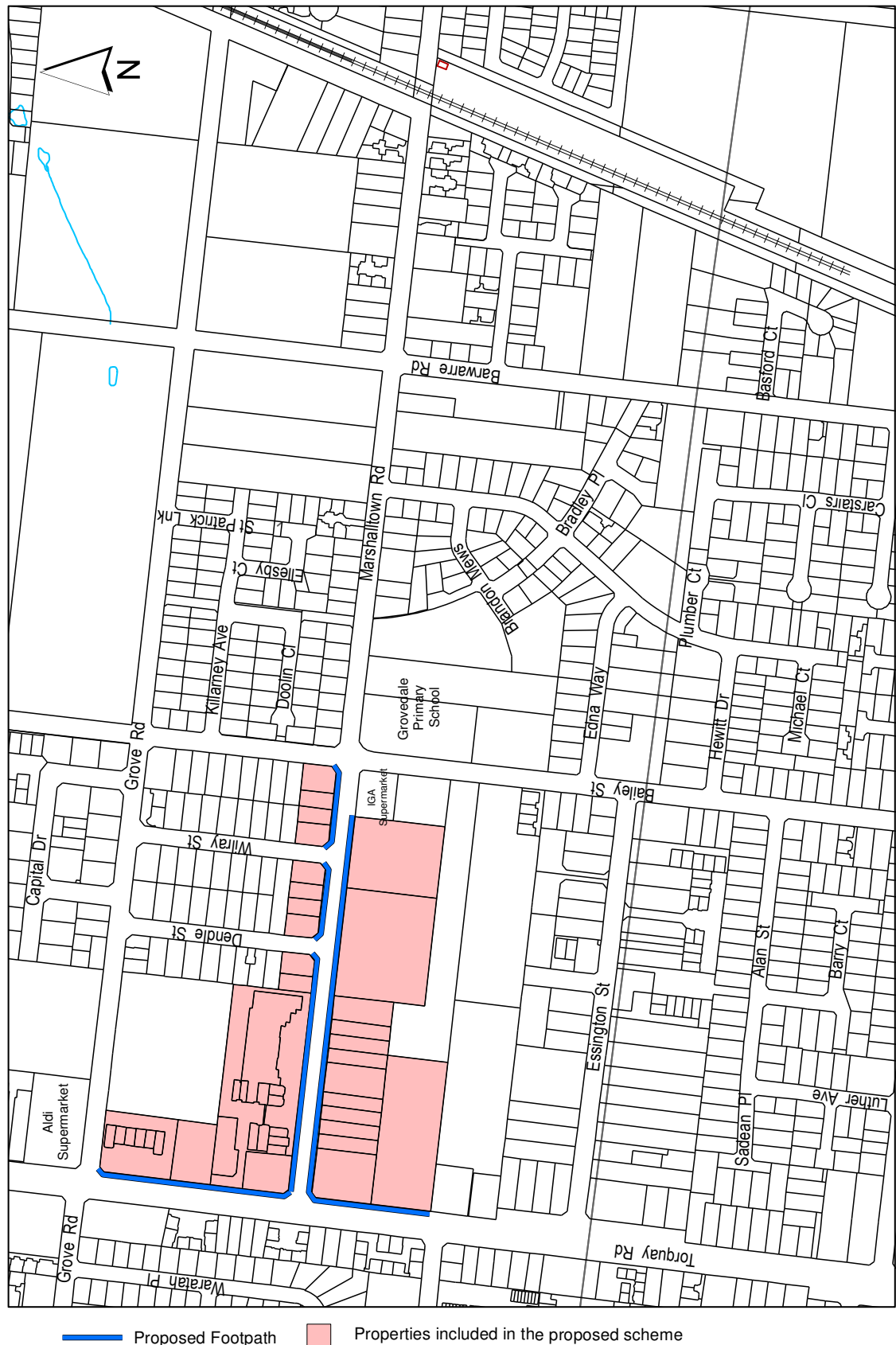
SCHEDULE 'B' – SCHEME 2

**SPECIAL CHARGE SCHEME FOR FOOTPATH CONSTRUCTION
TORQUAY ROAD, EAST SIDE FROM MARSHALLTOWN ROAD TO SOUTH BUNDARY OF
182-188 TORQUAY ROAD AND MARSHALLTOWN ROAD, BOTH SIDES, FROM TORQUAY
ROAD TO BAILEY STREET, EXCLUDING
140-142 MARSHALLTOWN ROAD, MARSHALL**

	COL 1	COL 2	COL 3	COL 4
	PROPERTY DESCRIPTION	TOTAL ESTIMATED COST	PROPERTY REFERENCE	PROPERTY DETAILS
1	Lot 1 SP 34174	\$3,510	240925	1/160 Torquay Road,
2	Lot 2 SP 34174	\$682	240926	2-3/160 Torquay Road
3	Lot 3 SP 34174	\$708	240926	2-3/160 Torquay Road
4	Lot 4 SP 34174	\$439	240928	4/160 Torquay Road
5	Lot 5 SP 34174	\$463	240929	5/160 Torquay Road
6	Lot 6 SP 34174	\$439	240930	6/160 Torquay Road
7	Lot 7 SP 34174	\$415	240931	7/160 Torquay Road
8	Lot 8 SP 34174	\$415	240932	Shop No. 8/147 Marshalltown Road
9	Lot 10 SP 34174	\$609	240934	10/160 Torquay Road
10	Lot 11 SP 34174	\$463	240935	11/160 Torquay Road
11	Lot 12 SP 34174	\$463	240936	12/160 Torquay Road
12	Lot 22 SP 34174	\$10,020	232661	9/147 Marshalltown Road
13	Lot 1 LP 205775	\$4,038	232596	165 Marshalltown Road
14	PC 356098	\$13,518	302351	170-172 Torquay Road
15	TP886018X	\$8,503	299624	182-188 Torquay Road
16	TP885451N	\$4,819	299624	182-188 Torquay Road
17	TP885416Q	\$68	299624	182-188 Torquay Road
18	TP885426M	\$3,912	330329	182-188 Torquay Road
19	Lot 5 LP 77342	\$1,163	302558	188 Marshalltown Road
20	Lot 6 LP 77342	\$2,027	232676	184-186 Marshalltown Road
21	Lot 7 LP 77342	\$2,027	232675	182 Marshalltown Road
22	Lot 8 LP 77342	\$2,027	232675	182 Marshalltown Road
23	CP 102204	\$2,259	232674	178 Marshalltown Road
24	Lot 11 LP 77342	\$2,027	232673	176 Marshalltown Road
25	Lot 12 LP 77342	\$1,761	232672	174 Marshalltown Road
26	Lot 13 LP 77342	\$1,163	232671	172 Marshalltown Road
27	Lot 1 PS 417819	\$3,364	232670	170 Marshalltown Road
28	Lot 1 LP 99977	\$13,151	232669	156-168 Marshalltown Road
29	Lot 2 LP 99977	\$8,542	232668	148-154 Marshalltown Road
30	Lot 5 LP 132804	\$3,053	232651	127 Marshalltown Road
31	Lot 6 LP 132804	\$1,729	232652	129 Marshalltown Road
32	Lot 7 LP 132804	\$1,397	232653	131-133 Marshalltown Road
33	Lot 8 LP 143292	\$3,059	232653	131-133 Marshalltown Road
34	Lot 17 LP 132804	\$3,059	232655	135-137 Marshalltown Road
35	Lot 18 LP 132804	\$1,397	232655	135-137 Marshalltown Road
36	Lot 19 LP 132804	\$2,261	232656	139 Marshalltown Road
37	Lot 20 LP 143292	\$2,261	232657	141A & 141B Marshalltown Road
38	Lot 29 LP 143292	\$2,527	232659	143 Marshalltown Road
39	Lot 30 LP 132804	\$1,729	232660	145 Marshalltown Road

Appendix 7-3

PLAN



8. TENDER NEGOTIATIONS UPDATE

Portfolio: Economic Development and Planning – Cr Macdonald
Source: Economic Development, Planning & Tourism
Chief Executive Officer: Stephen Griffin

Cr Harwood moved, Cr Granger seconded -

That in accordance with Section 89 (2) (d) of the Local Government Act 1989, this report be considered at the conclusion of all other business, at which time the meeting be closed to members of the public.

Carried.

NOTICE OF MOTION – Cr B Abley

REALLOCATION OF CAPITAL FUNDS – BROWNBILL WARD

Council allocated \$30,000 in the 2011/12 budget for Parks and Playgrounds Improvements – Brownbill Ward, project number C12853.

This budget remains unspent and it is proposed that \$15,000 is re-allocated to the Geelong West Neighbourhood House for discretionary purposes. With the remaining \$15,000 to be spent on park and playground improvements throughout the Brownbill Ward.

The funds are to be transferred to project number D52946.

Reallocation of \$15,000 from project C12853 to the Geelong West Neighbourhood House will enable the continuous development of the programs and provide the opportunity to purchase new equipment etc.

Cr Abley moved, Cr Richards seconded –

That Council support the following reallocations:

Ward	Project description	Budget	Budget ID
Brownbill	Parks & Playgrounds Improvements – Brownbill	-\$15,000	C12853
Brownbill	Geelong West Neighbourhood House – discretionary purposes	\$15,000	D52946

Carried.

NOTICE OF MOTION – Cr Stretch Kontelj

PETITION CALLING FOR SAFE RELEASE OF MELINDA TAYLOR

Background

Ms. Melinda Taylor, an Australian lawyer working for the International Criminal Court (ICC), has been detained in Libya since 7 June 2012 following a meeting with the son of deposed Libyan dictator Muammar Gaddafi, Seif al-Islam.

The Federal Australian Government has been working tirelessly to facilitate Ms. Taylor's release. This has included working with various governments such as Spain, Russia and Lebanon to press the release of Ms. Taylor. The City of Greater Geelong can play a role in alerting the Libyan Government of the concerns of every day Australian for Ms. Melinda Taylor's wellbeing and release by initiating a Petition which the City can make available to its wide network of associates including fellow Australian Local Councils. It is envisaged that the Petition will be circulated widely via the City's website and social media, responses collated and handed to the Australian Federal Government for presentation to the Libyan Prime Minister Abdurrahim El-Keib.

Whilst we don't know what impact the Petition will have, it will provide a vehicle for peace-loving Australians to express their sincere concern for Melinda Taylor's immediate safe release.

Cr S Kontelj moved, Cr Richards seconded -

That:

- 1) the City of Greater Geelong initiates a petition addressed to the Prime Minister of Libya Abdurrahim El-Keib respectfully requesting the immediate safe release of detained Australian lawyer Melinda Taylor;**
- 2) a copy of the Petition be attached;**
- 3) Council write to the MAV, VLGA and ALGA to assist in dissemination and raise awareness of the petition.**

Carried.

NOTICE OF MOTION – Cr R Nelson

CARBON TAX IMPLICATIONS – LANDFILL OPERATIONS

Background

The City of Greater Geelong 2012-2013 budget allocates approximately \$1.2 million to cover price increases associated with the introduction of a Federal carbon tax. This includes increased charges from suppliers, higher utility costs and the direct impact on our Drysdale landfill operations.

Despite Councils industry leading three bin domestic waste system, that minimises domestic waste to the Drysdale landfill, emissions from this facility will exceed the 25,000 tonnes of Carbon Dioxide equivalent threshold for liability for carbon tax.

Independent estimates have indicated that Councils carbon tax liability for Drysdale landfill will be in the order of \$7 million over the next fourteen years. The Corio landfill, which closed at the end of 2011, does not have a carbon tax liability and Council has instigated significant measures at both Drysdale and Corio landfill for gas extraction.

Council is faced with a number of issues in calculating and minimising its carbon tax liabilities for landfill operations, the two most significant being:

1. Waste deposited to landfill generates methane for up to one hundred years and the liability arises when the Gas is actually generated and not when the waste is actually deposited. Council must collect the cost of future carbon tax when the waste is deposited, based on a future market price for carbon, which is only really known for certainty over the next three years, after which the price will be determined by the open market.

The future carbon tax cost associated with waste deposited to landfills creates unreasonable uncertainty and puts this Council at significant financial risk. No other sector has been required to set prices for July 2012 for the next one hundred years under the Carbon Price Scheme.

2. Under the Federal Government Clean Energy Act opportunities are provided for Carbon Farming Initiatives (CFI) for gas extraction from old (legacy) waste deposits before June 2012.

Each tonne of CO₂ equivalent extracted will attract an Australian Carbon Credit Unit (ACCU) that will be equivalent to a carbon certificate.

An ACCU may be used to offset (abate) a carbon tax liability or sold into the market. CFI only applies to gas extraction in addition to that extracted to meet license requirement for landfill sites. This is called the regulatory baseline.

In Victoria the EPA License requirements set the regulatory baseline emissions at any site so as not to exceed 100 parts per million (ppm) therefore only emissions below this level would qualify for Carbon Farming Initiative credits.

In other states the license requirement is 500ppm, allowing 400ppm more for Carbon Farming Initiative credits than in Victoria.

This is a significant anomaly which needs to be addressed as a matter of urgency.

NOTICE OF MOTION – Cr R Nelson (Cont'd)

CARBON TAX IMPLICATIONS – LANDFILL OPERATIONS

Cr Nelson moved, Cr Doull seconded -

That Council write to:

- 1) The Hon Greg Combet AM MP, Minister for Climate Change and Energy Efficiency and The Hon Mark Dreyfus QC MP, Parliamentary Secretary for Climate Change and Energy Efficiency to raise concerns regarding the level of uncertainty and inequity faced by this Council as an operator of landfill waste sites;**
- 2) The State Government regarding the disparity in landfill Carbon Farming Initiative Credits that currently exists between States.**

Carried.

NOTICE OF MOTION – Cr C Granger

REALLOCATION OF DISBURSEMENT FUNDS

Council allocated \$10,000 in the 2011/12 budget for project D66104 – Lovely Banks Soccer Club.

A reallocation of funds is recommended as follows:

- \$3,500 to the Lara Lions, for the Annual Lara Charity Golf Day, matching funds raised to purchase defibrillators for the Lara CFA and to install an electronic community notice board outside the Lara CFA; and
- \$6,500 for the Kevin Hoffman Walk to hire labour to assist Kevin Hoffman with manual tasks from time to time.

Cr Granger moved, Cr Richards seconded –

That Council support the following reallocation of funds in 2011/2012 budget:

Ward	Project description	Budget	Budget ID
Corio	Lovely Banks Soccer Club	-\$10,000	D66104
Corio	Lara Lions	\$3,500	TBA
Corio	Kevin Hoffman Walk	\$6,500	TBA

Carried.

NOTICE OF MOTION – Cr Andy Richards

REALLOCATION OF DISBURSEMENT FUNDS

In previous budgets, Council has allocated funds to projects which are now finished or cannot be completed, and for which there is unspent funding of \$108,230.

Grovedale Netball Courts are currently in need of resurfacing and the project cost is \$14,000. This project will be administered by the Grovedale Netball Club.

Geelong Writers are a local writers group, active in encouraging writing in all its forms in the City of Greater Geelong. They publish an annual anthology of local writing, and two issues per year of a new literary journal. Geelong Writers also conducts professional development, workshops, readings and the annual Polyglots event in conjunction with Pakofesta. A grant of \$5,000 would assist in delivering these programs.

St Pauls Lutheran Kindergarten (Torquay Road, Grovedale) is upgrading several areas within its facilities, and a grant of \$15,000 will assist the delivery of this project.

Ocean Grove Toy Library, which services the Ocean Grove and Barwon Heads communities, needs to replace old stock and expand its offering in a growing community. A grant of \$5,000 will assist the Toy Library in delivering this service.

The remaining funds are to be allocated to project C11841 Parks Upgrades - Buckley Ward, and this project to be renamed "Buckley Ward Minor Capital Renewal Projects".

Cr Richards moved, Cr Abley seconded -

That Council support the following reallocation of funds in the 2011/2012 budget:

Ward	Project	Allocation	Budget ID
Buckley	Barwon Heads Village Park Traffic Calming	-\$9,910	C11315
Buckley	Barwon Grove Golf Club	-\$81,000	D67120
Buckley	Grovedale Tennis Club	-\$5,720	D66150
Buckley	Marshall Rail Station Disability Audit	-\$1,600	D55706
Buckley	Community Bus Grovedale	-\$10,000	D57134
Buckley	St Pauls Lutheran Kindergarten	\$15,000	D52916
Buckley	Geelong Writers	\$5,000	TBA
Buckley	Ocean Grove Toy Library	\$5,000	TBA
Buckley	Grovedale Netball Club Court Resurfacing Project	\$14,000	TBA
Buckley	Buckley Ward Minor Capital Renewal Projects	\$69,230	C11841

Carried.

COMMON SEAL REGISTER

Cr Harwood moved, Cr Abley seconded –

That the following documents be signed and sealed by Council.

Carried.

1. SECTION 173 AGREEMENT BETWEEN GREATER GEELONG CITY COUNCIL AND SYNERGY (GROVE RD) MARSHALL PTY LTD FOR 44 GROVE ROAD MARSHALL

Portfolio:	Planning – Cr Macdonald
Source:	Economic Development, Planning & Tourism
General Manager:	Peter Bettess
Property:	44 Grove Road, Marshall
Application No:	425/2010/A

Officers' Comments

This Agreement pursuant to Section 173 of the Planning and Environment Act 1987 was required by Condition 2 of Planning Permit No. 425/2010/A issued on 12 January 2011 which allowed the multi lot subdivision.

The purpose of the Agreement is to provide for the protection and retention of the Mahogany Gum located in the proposed Lot 3. Prior to commencement of any works on site, the owner must enter into an agreement with the Responsible Authority under Section 173 of the Planning and Environment Act 1987. The owner/operator under this permit must pay the reasonable costs of the preparation, execution and registration of the Section 173 agreement.

This Agreement has been peer reviewed by one of Council's panel solicitors.

Owner's Obligations

Prior to commencement of any works on site, the owner must enter into an agreement with the Responsible Authority under Section 173 of the Planning and Environment Act 1987 to provide for the protection and retention of the Mahogany Gum located in the proposed Lot 3. The owner/operator under this permit must pay the reasonable costs of the preparation, execution and registration of the Section 173 agreement.

Council Obligations

Nil.

2. CREATION OF EASEMENT: 157 HIGH STREET, BELMONT

Portfolio:	Finance – Cr Harwood
Source:	City Services – Engineering Services
General Manager:	Gary Van Driel
Property:	157 High Street, Belmont

Officers' Comments

In conjunction with the development of the Belmont Street Carpark, it is necessary to create both a drainage and carriageway easement along the rear of this property. A special charge scheme has been initiated for both the easement drain and the carpark land purchase and construction. The scheme for the easement drain has been approved by Council and a declaration report for the carpark will be presented to Council in the near future. Council is required to sign and seal the Creation of Easement in preparation for lodging at the Titles Office.

Owner's Obligations

The owner is required to surrender the land for the easement.

Council's Obligations

Council is to prepare the documentation, have it signed and sealed by both parties and lodge the document with the Titles Office.

3. CREATION OF EASEMENT: 159 HIGH STREET, BELMONT

Portfolio:	Finance – Cr Harwood
Source:	City Services – Engineering Services
General Manager:	Gary Van Driel
Property:	159 High Street, Belmont

Officers' Comments

In conjunction with the development of the Belmont Street Carpark, it is necessary to install an easement drain along the rear of 159, 157, 155 and 153 High Street. A special charge scheme has been initiated and approved by Council. It is necessary to create a drainage easement over these properties in which the drain will be placed.

Council is required to sign and seal the Creation of Easement in preparation for lodging at the Titles Office.

Owner's Obligations

The owner is required to surrender the land for the easement.

Council's Obligations

Council is to prepare the documentation, have it signed and sealed by both parties and lodge the document with the Titles Office.

ASSEMBLY OF COUNCILLORS RECORD

Portfolio: Democracy and Governance – Cr Mitchell
Source: Corporate Services
General Manager: Jeff Wall

Summary

- Section 80A (2) of the Local Government Act 1989 requires the record of an Assembly of Councillors be reported to the next practicable Ordinary Meeting of Council.
- A record of Assembly of Councillors meeting(s) is attached as an Appendix to this report.

Cr Macdonald moved, Cr Harwood seconded –

That the information be received.

Carried.

RECORD OF ASSEMBLIES OF COUNCILLORS
(Council Meeting 26 June 2012)

Assembly Details	Councillor Attendees	Officer Attendees	Matters Discussed	Conflict of Interest Disclosures
Councillor Briefing 19 June 2012	Crs Abley, Doull, Farrell, Granger, Harwood, E Kontelj, S Kontelj, Macdonald, Nelson	P Bettess (GM) G Van Driel (GM) D Frost (GM) J McMahon (GM) J Wall (GM) T Demeo (MGR) S Storen (CO ORD) A Grant (PROPERTY ADVISOR) R Bourke (CO ORD)	• Tender Negotiations Update (<i>Confidential</i>) • Amendment C242 Barrabool Hills Shopping Centre – Revised Plans • Potential Purchase of 100 Brougham Street – Update • Adoption of City Plan 2009-2013 Update) • Adoption of Budget and Striking of Rates for the Financial Year 1 July 2012 to 30 June 2013 • Torquay Road and Marshalltown Road, Marshall – Proposed Footpath Construction SCS319 – Intention to Declare • Albert Street Laneways, Geelong West – Proposed Construction SCS319 – Intention to Declare • Fisher Street, Portarlinton – Proposed Footpath Construction SRC323 – Declaration of Charge • Katoomba Court, Hamlyn Heights – Road Discontinuance • Colite Street Group – Barwon Heads – Proposed Road Construction SRC316 – Intention to Declare • Letter from Senator Ronaldson re Federal Government's Carbon Tax	Peter Bettess, General Manager, Economic Development, Planning and Tourism, declared an Indirect Interest in the Tender Negotiations Update.

Cr Granger moved, Cr Abley seconded –

That the meeting be closed to the public.

Carried.

The Meeting was closed to the public at 8.07pm

A record of the proceedings of this section of the meeting is contained in a Confidential Minute Book.

The Meeting was opened to the public at 8.23pm

CLOSE OF MEETING

As there was no further business the meeting closed at 8.23pm. Tuesday, 26 June 2012.

Signed: _____
Chairperson

Date of Confirmation: _____