



**THE CITY OF  
GREATER GEELONG**

**2018-19 ANNUAL BUDGET  
AND 2018-22 COUNCIL  
PLAN UPDATE**

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**ADOPTED  
26 JUNE 2018**



## Erratum – The City of Greater Geelong 2018-19 Annual Budget and 2018-22 Council Plan Update.

The 2018-19 Annual Budget and 2018-22 Council Plan Update was adopted at a Council meeting on 26 June 2018.

An administrative error in the recording of the 2018 Capital Improved Valuation information used for setting the 2018-19 differential rates and rating strategy was identified after the adoption of the budget.

Council at a meeting on 14 August authorised an amendment to the 2018-19 Budget and Rating Strategy in response to the error in recording Capital Improved Values for differential rating categories.

The budget document has been amended with corrected values for 2018-19 Rate in the Dollar.

<b>2018-19 Budget</b>	<b>Amended 2018-19 Rate in the Dollar</b>
Farm Land .002390 (or .2390 percent of Capital Improved Value).	Farm Land .002385 (or .2385 percent of Capital Improved Value).
Residential Land .002390 (or .2390 percent of Capital Improved Value).	Residential Land .002385 (or .2385 percent of Capital Improved Value).
Vacant Land .003641 (or .3641 percent of Capital Improved Value).	Vacant Land .003740 (or .3740 percent of Capital Improved Value).
The Point Residential Land .002390 (or .2390 percent of Capital Improved Value).	The Point Residential Land .002385 (or .2385 percent of Capital Improved Value).
The Point Vacant Land .003641 (or .3641 percent of Capital Improved Value).	The Point Vacant Land .003740 (or .3740 percent of Capital Improved Value).
The Point Commercial Land .005473 (or .5473 percent of Capital Improved Value).	The Point Commercial Land .005390 (or .5390 percent of Capital Improved Value).
Petroleum Production Land .006871 (or .6871 percent of Capital Improved Value).	Petroleum Production Land .006797 (or .6797 percent of Capital Improved Value).
Industrial Land .006871 (or .6871 percent of Capital Improved Value).	Industrial Land .006797 (or .6797 percent of Capital Improved Value).
Commercial Land .005473 (or .5473 percent of Capital Improved Value).	Commercial Land .005390 (or .5390 percent of Capital Improved Value).
Mixed Use Land .003604 (or .3604 percent of Capital Improved Value).	Mixed Use Land .003617 (or .3617 percent of Capital Improved Value).
Cultural and Recreational .001792 (or .1792 percent of Capital Improved Value).	Cultural and Recreational .001789 (or .1789 percent of Capital Improved Value).

Details of the amendments to the budget document are noted below.

### Mayor and CEO's Introduction – page 2 (of 7)

Paragraph 2 provided incorrect values for base average rate calculations of \$1526.24 (2017-18) and \$1560.58 (2018-19).

The corrected amounts of \$1525.71 (2017-18) and \$1560.04 are shown in the amended document.

Table 1 (b) Average Residential Rates

Residential Capital Improved Valued for 2018-19 \$481,846 is incorrect. The amended correct value is \$482,872

Paragraph 5 provides and incorrect percentage of 19.6% for the average residential valuation increase. The amended correct percentage is 19.9%.

**Notes to the Financial Statements 4-1**

Service Rates & Charges – Additional Bin Service

2018-19 charge to upgrade to a 240L garbage bin \$99.50 is incorrect. The amended correct value is \$101.70.

**Notes to the Financial Statements 4-2**

Rebates

2018-19 farm rebate percentage of 36.3% is incorrect. The amended correct percentage is 37.3%

**Notes to the Financial Statements 4-3**

Table 4.1.1 (b) provided incorrect values for 2018-19 rate in the dollar (all differentials). The amended correct values for each differential are updated in the table.

Table 4.1.1 (c) provided incorrect dollar amounts for 2018-19 rate in the dollar (all differentials). The amended correct dollar amounts for each differential are updated in the table.

Table 4.1.1 (d) provided incorrect values for assessment numbers for 2018-19 (all differentials). The amended correct numbers of assessments for each differential are updated in the table.

Table 4.1.1 (f) provided incorrect total values for each differential for 2018-19. The amended correct total values for each differential are updated in the table.

Table 4.1.1 (k) provided incorrect total values for 2018-19 Fair Go Rates System Compliance. The amended correct total values are updated in the table.

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## Mayor and CEO's Introduction

The City of Greater Geelong is in a period of tremendous change.

The combined impact of population growth, diversified industries, the world recycling crisis, balancing the need of new infrastructure while maintaining existing infrastructure and delivering our services within the constraints of a rate capped environment, means the City needs to responsibly manage its finances.

Key outcomes from this budget include:

- A strategic approach to prioritisation and development of community infrastructure
- A renewed focus on community priorities
- Continued investment in the development and revitalisation of central Geelong
- A fair and transparent unified grants program

The executive summary provides key information about the rate increase, operating result, service levels, cash and investments, capital works, financial position, underlying result and key strategic objectives of the Council.

The 2018-19 Budget has again been developed with four key fiscal objectives:

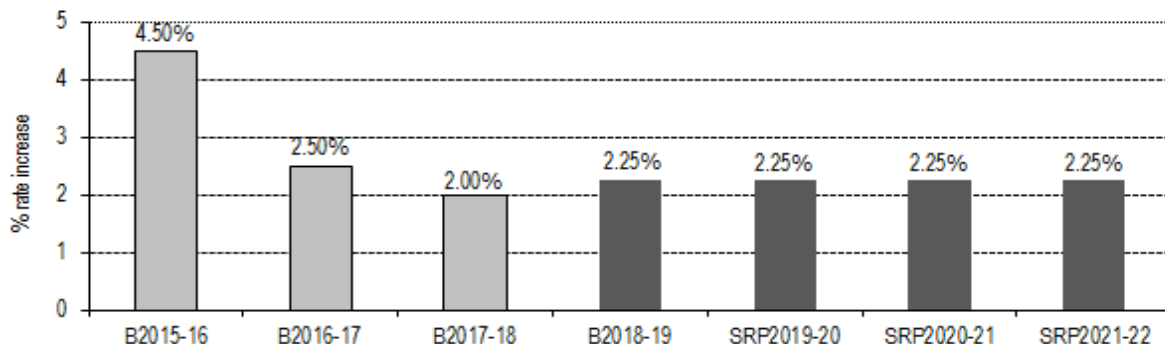
1. Maintain an operating surplus to contribute internal funding for capital works program.
2. Maintain core infrastructure renewal expenditure, whilst increasing expenditure on new community infrastructure.
3. Maintain net financial liabilities at a sustainable level.
4. Maintain funding of service delivery consistent with community expectations.

The Victorian Government has specified a rates cap of 2.25% for 2018-19. The cap applies to the average annual increase of rates and municipal charge. Council has made a decision not to apply to the Essential Services Commission for a higher cap.

The 2018-19 Capital program forecasts expenditure of \$128.2m. This includes Carryover project funding from 2017-18 for incomplete projects of \$50.5m, \$104.2m of new project funding less \$26.5m forecast to carryover into 2019-20.

Council plans to borrow \$42m in 2018-19 (including \$27.1m deferred borrowings from 2017-18), to fund the net capital expenditure on Infrastructure and new community facilities. The projected total amount of borrowings as at 30 June 2019 is \$80.6m.

### 1(a). Rate Increases



Rate revenue is 63% of total revenue. The movement in average rates reflects the Rate cap and includes Rates and the Municipal charge. The Waste collection service charge is excluded from the Rate cap.

The Essential Services Commission measure rate increases as the movement in rates and municipal charge for all rateable property. The 2017-18 base average rate is calculated as \$1,525.71 and the 2018-19 Budget proposes this will increase by 2.25% to \$1,560.04.

Future year rate increases are assumed unchanged at 2.25% in the absence of any forward planning guidance from the Minister for Local Government. This assumption will be subject to future announcement on an annual basis.

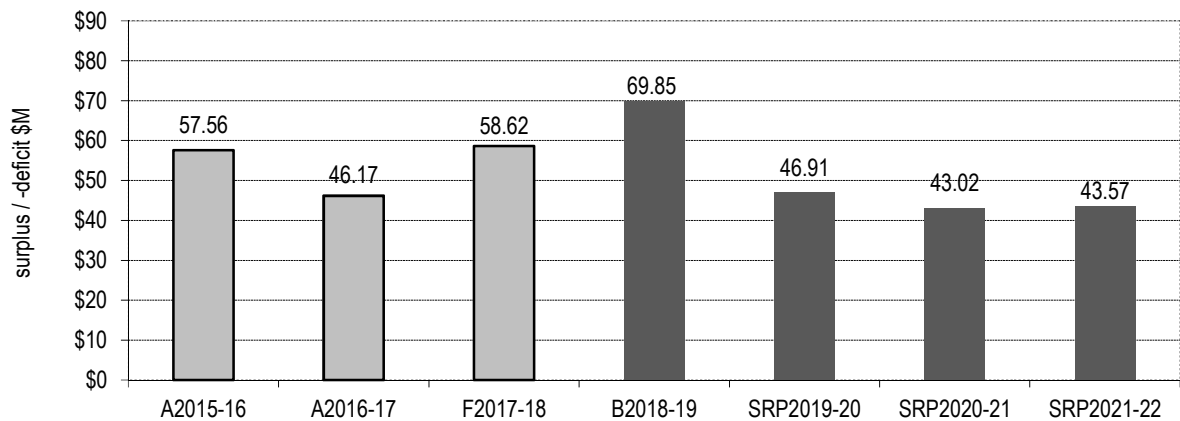
## 1(b). Average Residential Rates

Residential Movement	2017-18 Budget Rates on Avg. CIV \$	2018-19 Budget Rates on Avg. CIV \$
Residential Capital Improved Value	403,091	482,872
Rates (CIV x Rate in \$)	1,126.24	1,151.58
Municipal Charge	98.55	102.00
<b>Total Rates (Include. Municipal Charge)</b>	<b>1,224.79</b>	<b>1,253.58</b>
Waste Collection Service	278.05	316.90

The average movements in Rates and Municipal Charge totals \$28.79 or a 2.3% increase for the 2018-19 year. The Municipal Charge recovers some of the fixed cost of governance. The separate Waste Collection Service Charge includes the impact of higher cost waste collection and Recycling processing operations together with EPA levy increases. A new hard waste collection system will be introduced in 2019 equivalent to \$6.80 per tenement in the first year. The Landfill EPA levy increases to \$65.40/tonne equivalent to \$34.75 per Waste Collection Service Charge.

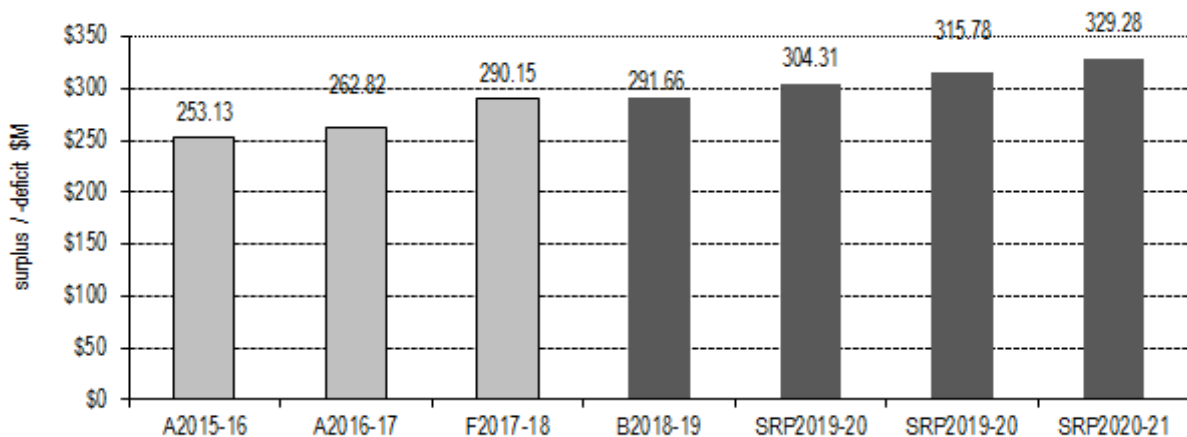
The 2018-19 rate notices will include the 2018 Valuations where the average residential valuation increase was 19.9% with the rate in \$ adjusted accordingly. However where the residential property valuation has increased by greater than the average then the increase in rates may be greater than the \$28.79 applicable to the average property. The rates and charges for individual residential properties may increase or decrease by different percentage amounts dependent on whether the valuation of the property may be higher or lower relative to the average valuation of other residential properties in the municipal district. In addition Council exercises discretion in the setting of differential rates to increase one differential higher than the rate cap relative to others as part of responding to relative valuation movements or as part of implementing the rating strategy.

## 2. Overall Result



The expected overall result (comprehensive Income result) for the 2017-18 year is a surplus of \$58.62m, which is an increase of \$12.5m over 2016-17 primarily due to Capital Income of \$20.9m. The overall result for 2018-19 includes recurrent increases in Rates & charges, Grants, depreciation expense and salaries growth, together with non operating items such as capital grants \$31.3m and recognition of infrastructure \$45.0m. The 2018-19 underlying (recurrent) result is a deficit of (\$8.0m), primarily due to receipt of 50% 2018-19 Grants Commission funding (\$10.5m) in June 2018.

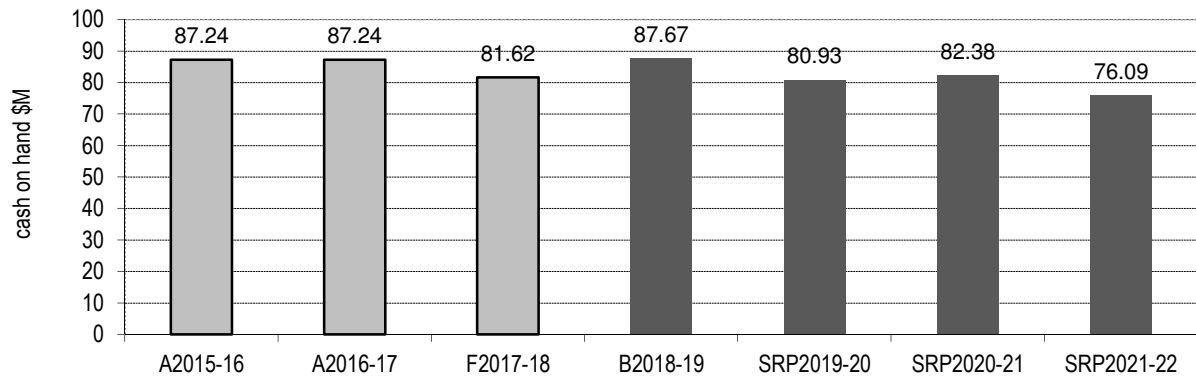
## 3. Services



\*Total Service Cost (Recurrent expenditure less depreciation).

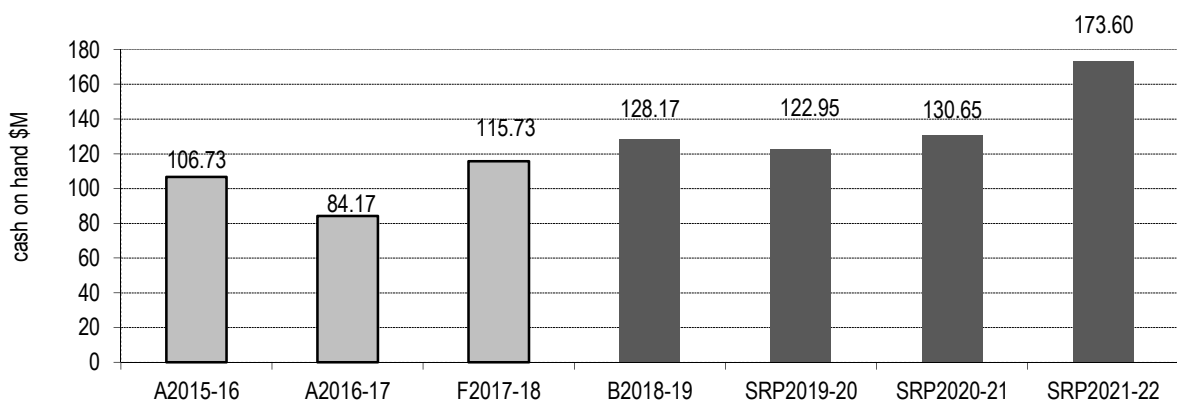
The cost of services delivered to the community for the 2018-19 year is expected to be \$291.66m which is an increase of \$1.51m over the 2017-18 forecast actual. A key influencing factor in the development of the 2018-19 Budget has been the maintenance of existing service funding levels and the inclusion of mandatory and other community funding increases only.

#### 4. Cash and Investments



Closing cash balances are affected by the timing of borrowing programs. New borrowings of \$12.1m has been taken up in 2017-18 versus the budget of \$39.3m with borrowings of \$27.1m deferred to 2018-19. Additional borrowings of \$14.9m are proposed in 2018-19, for a total of \$42m. These new borrowings will fund Community Services Infrastructure and Armstrong Creek Developer Contribution Projects. The proposed June 2019 cash balance at \$88m is adequate to meet required balances. The 2018-19 capital program assumes \$26.5m of capital funds will not be expended until 2019-20 year.

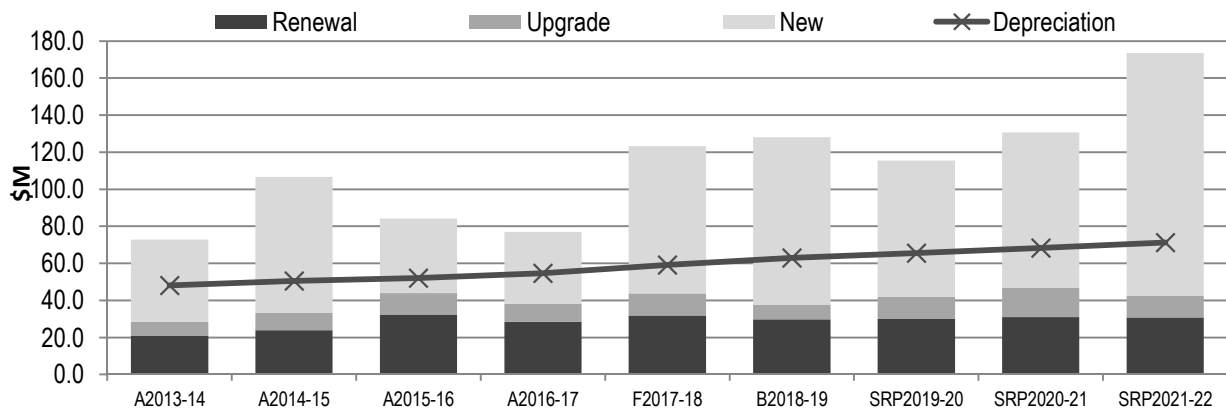
#### 5. Capital Works



Capital works expenditure for the 2018-19 year is proposed at \$128.17m including carryover from 2017-18 forecast at \$50.5m less carryover into 2019-20 forecast at \$26.5m. The expenditure by major asset categories includes \$14.3m on Parks & Leisure, \$13.9m on Plant & equipment, \$47.6m on roads, footpaths, kerb & channel and drains, \$48.7m on buildings, \$19.2m on land and \$11.0m on other less (\$26.5m) to carryover into 2019-20. The capital expenditure program includes key funding for Core Programs, Ageing Infrastructure, a range of Recreation and Leisure projects, Community Facilities and completion of 2017-18 projects.

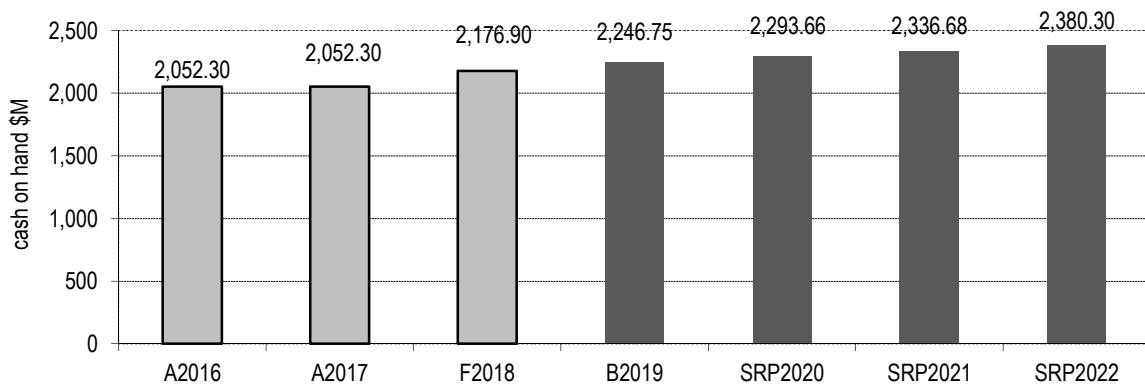
The Capital Works Program is summarised by Project Category and by classification as Renewal, Upgrade or New Project.

The graph below highlights the ratio of renewal and upgrade expenditure to depreciation.



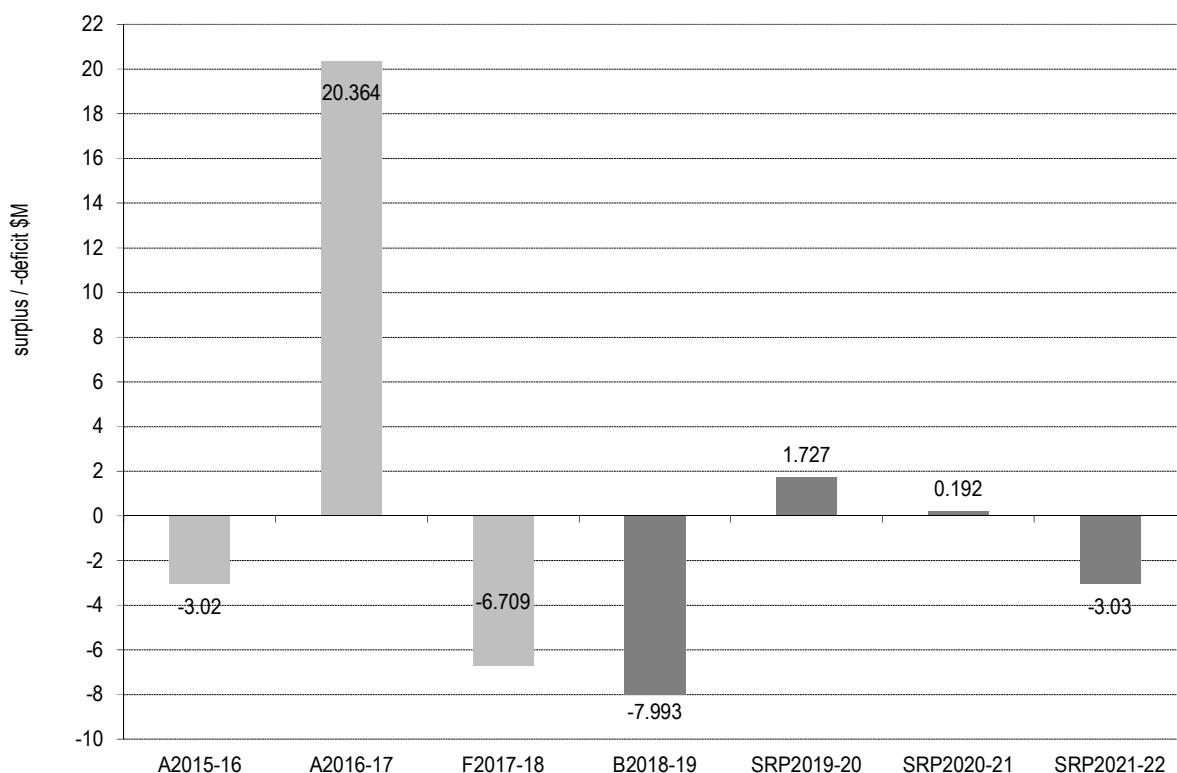
The percentage of renewal / upgrade capital expenditure is a long term indicator. The trend indicates that Council is allocating insufficient resources to renewal / upgrade capital expenditure relative to new.

## 6. Financial Position



Net assets (net worth) will increase by \$69.9m to \$2,246.75m with Property Plant & Equipment increasing by \$95.3m, net current assets increasing by \$6.67m and loan borrowings net of repayments increasing by (\$32.3m).

## 7. Underlying Result



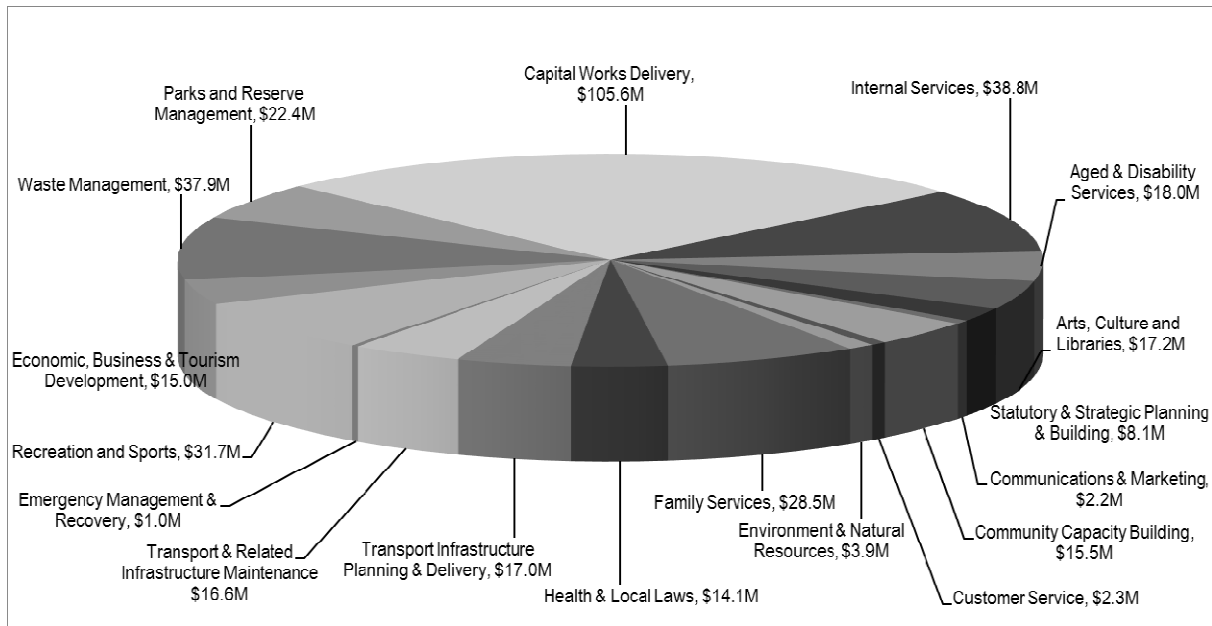
A high level Strategic Resource Plan for the years 2018-19 to 2021-22 has been developed to assist Council in adopting a budget within a longer term financial framework. The key objective of the Plan is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in Council Plan. The Plan indicates the challenges to achieving surpluses under the rate capping assumptions. Council will need to undertake a review of services that are provided to the community, with the aim of reducing the level of ratepayer subsidy for services. The 2018-19 result however provides a underlying (recurrent) result where depreciation, growth in interest costs associated with loan borrowing program and growth in operating costs for service delivery is fully funded. The deficit is offset by higher opening cash balances associated with early receipt of 50% 2018-19 Grants Commission funding in June 2018.

## 8. Strategic Objectives

The Annual Budget includes a range of activities and initiatives to be funded that will contribute to achieve the strategic objectives specified in the Council Plan. The strategic objectives as set out in the Council Plan are the key strategies for achieving these objectives for the 2018-19 year.

The Annual Budget converts the activities and initiatives identified into financial terms to ensure there are sufficient resources for their achievement. Councils detailed financial commitments to achieving the plan.

## 9. Where rates are spent



The above chart provides an indication of how Council allocates \$396m expenditure (Total expenses \$354.5m less non cash items \$63.8m plus capital works delivery \$105.6m) across the main services that it delivers. It shows gross expenditure allocated to each service area.

This budget demonstrates our continued commitment to responsible financial management, service planning and business improvement. From our decisions as a Council, to the services we deliver, we are striving to achieve excellence and to put our community first. More detailed budget information is available throughout this document.

**Cr Bruce Harwood**  
Mayor

**Martin Cutter**  
Chief Executive Officer



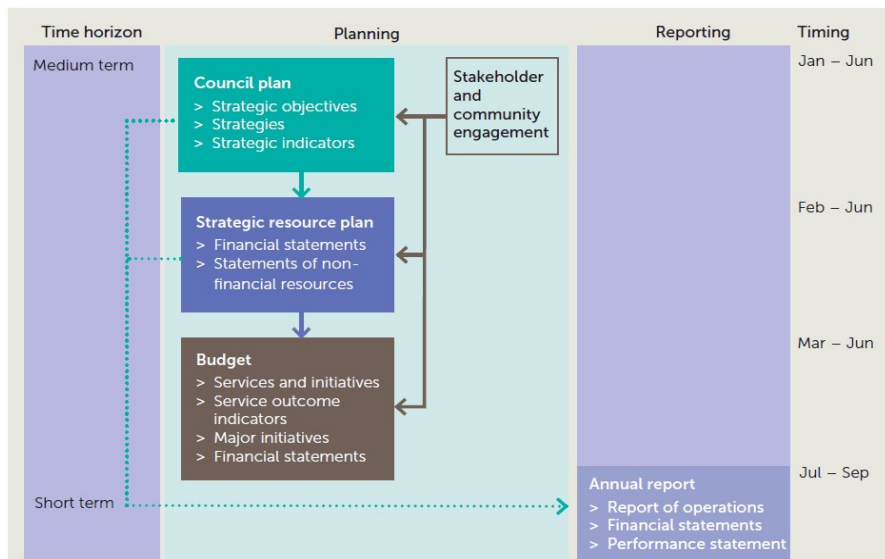
# 1. Link to the Council Plan

## Annual Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (the Community Vision; Greater Geelong: A Clever and Creative Future), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic priorities described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic priorities specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a 30-year community vision, Greater Geelong: A Clever and Creative Future, purpose and values. The Council Plan is aligned to the 30-year community vision.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

## 1.2 Our community vision, our purpose and values

### Our long-term community vision - Greater Geelong: A Clever and Creative Future

*By 2047, Greater Geelong will be internationally recognised as a clever and creative city-region that is forward looking, enterprising and adaptive, and cares for its people and environment.*

*This vision was developed from the voices of over 16,000 people in 2017. This vision identifies and articulates the community's aspirations and outcomes of a successful region.*

Our purpose and values guide our approach to everything we do

### Our purpose

*Working together for a thriving community*

### Our values

*Respect and encourage each other*

*Create a healthy and safe environment for all*

*Embrace new ideas and better ways to work*

*Make people the centre of our business*

## 1.3 Strategic priorities

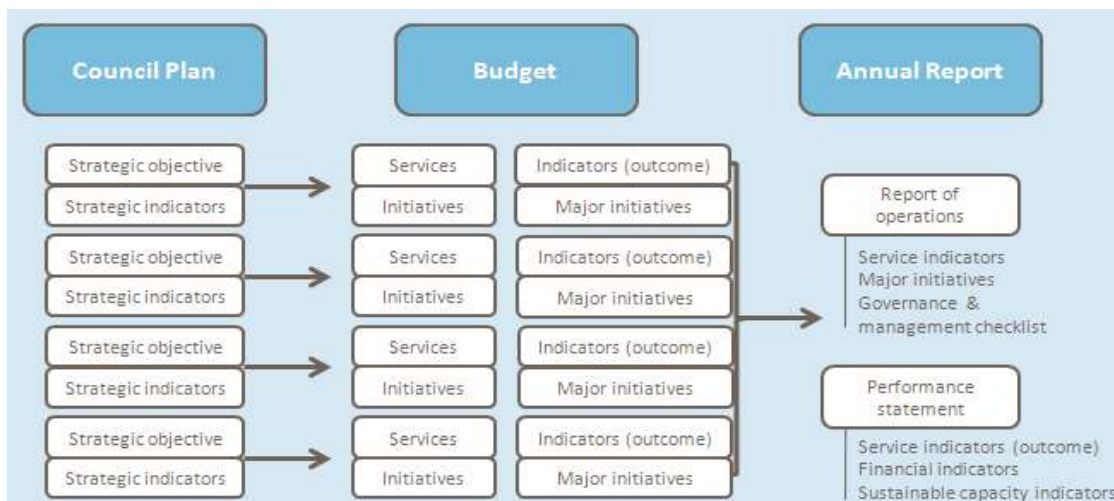
*Council Plan 2018–22 – Putting Our Community First outlines how we will work towards making Greater Geelong a clever and creative city-region. It will guide the City of Greater Geelong's resources to deliver infrastructure, services and programs to the community in a sustainable way.*

*The 11 strategic priorities we will focus on for the next four years are:*

Strategic Objective	Description
1 Improved health and safety of our community	The health and safety of our community is vital. We will address family violence, homelessness, food shortages and public safety
2 Informed social infrastructure and planning	We will strive for social equity in the infrastructure and services we deliver for our community
3 A more inclusive and diverse community	We want to recognise all members of the Geelong community and not leave anyone behind
4 Planned sustainable development	We will use sustainable principles to guide development of growth areas and help protect our townships
5 Effective environmental management	We will show leadership to address waste, climate change and environmental challenges
6 Vibrant arts and culture	We treasure Geelong's culture and heritage and will help our creative community to grow
7 Integrated transport connections	Our focus will be on improving our public and active transport, and better connecting our networks
8 A thriving and sustainable economy	We will capitalise on Geelong's incredible economic opportunities
9 Growing our tourism and events	Our tourism and events offering is strong, but we aim to grow it further
10 Innovative finances and technology	Clever and sustainable financial management, matched with digital growth, will advance our future
11 Organisational leadership, strategy and governance	We will be the 'leading voice' of the community by delivering confident governance and strategic planning

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018-19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The services being funded as part of the Budget are grouped into macros areas as shown below.



Source: Department of Environment, Land, Water and Planning

Service Group
<b>External Services</b>
Community Care (Aged)
Arts and Culture
Children's Services
Community Capacity Building
Community Infrastructure Planning
Customer Service
Emergency Management and Recovery
Transport Infrastructure Planning and Delivery (Engineering Services)
Environment and Natural Resource Management
Transport and Related Infrastructure Maintenance
Parks and Reserve Management
Capital Projects Delivery
Recreation and Sports - Pools and Aquatics, Golf, Stadiums, Halls
Health and Local Laws
Statutory and Strategic Planning and Building
Economic, Business and Tourism Development
Communications and Marketing
Waste Management
<b>Internal Services</b>
Strategy and Business Improvement
Building, Property Management and Procurement
Financial Services
Governance and Councillor Support
Fleet and Plant Management
Digital, Information and Technology
People and Organisation Development

## 2.1 Strategic Priority 1

### Improved health and safety of our community

The health and safety of our community is vital. We will address family violence, homelessness, food shortages and public safety

#### Services

Service area	Description of services provided		2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	610
Program		<i>Rev</i>	-
		<i>NET</i>	610
Non Capital	Initiatives	<i>Exp</i>	-
Program		<i>Rev</i>	-
		<i>NET</i>	-

#### Major Initiatives

- 1) Improve Public Safety on Geelong Waterfront and in Central Geelong

#### Other Initiatives

- 2) Geelong Animal Welfare Society Building and Ground Improvements
- 3) Central Geelong Safety Camera Renewal
- 4) Highton Village CCTV
- 5) Food Relief Centre

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities*	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management*	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety*	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health (MCH)*	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

\* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

## 2.2 Strategic Priority 2

### Informed social infrastructure and planning

We will strive for social equity in the infrastructure and services we deliver for our community

#### Services

		2018-19	
Service area	Description of services provided		Budget
			\$'000
Capital	Initiatives	<i>Exp</i>	45,742
		<i>Rev</i>	12,304
		<i>NET</i>	33,438
Non Capital	Initiatives	<i>Exp</i>	2,095
		<i>Rev</i>	-
		<i>NET</i>	2,095

#### Major Initiatives

- 1) Complete Planning to Upgrade Existing Children Centres and Provide New Ones

#### Other

##### Initiatives

- 2) Children Services Facilities Upgrades
- 3) Community Halls Upgrade
- 4) Playground Development Program
- 5) Toilet Block Renewal / Replacement Program
- 6) Highton Enhanced Childrens Centre
- 7) Hendy Street Child and Family Centre
- 8) Rosewall Community Hub
- 9) Drysdale Integrated Childrens Centre
- 10) Hendy St (Flinders Peak) Reserve Development
- 11) Cloverdale Community Hub
- 12) Purnell Road Child and Family Centre
- 13) Northern ARC Detailed Design
- 14) Armstrong Creek East Precinct Neighbourhood Activity Centre Community Complex and Pavilion
- 15) Gheringhap Street Pipe Project
- 16) Murgheboluc Cricket Club - Spectators Viewing Deck
- 17) Drysdale Town Square Upgrade - Construction
- 18) Northern Skate Park Development
- 19) Waterworld Canopy Replacement
- 20) Stead Park Softball Pavilion Upgrade
- 21) Kingston Park Sub-Regional Playground
- 22) East Geelong Football Netball Club Umpire Change Room Upgrade
- 23) Fyansford Land Acquisition
- 24) Polworth Pavilion and West Oval Redevelopment
- 25) Newtown Football Club - Paving of Car Park
- 26) Bell Post Hill Sport & Recreation Club Kitchen Upgrade
- 27) Goldsworthy Reserve Track Renewal
- 28) Highton Reserve Carpark
- 29) Master Plan of Greater Geelong and Bellarine Shared Trails
- 30) Social Infrastructure Plan Review
- 31) Lara Sports Precinct Master Plan
- 32) Barwon Soccer Club Master Plan
- 33) Armstrong Creek East Neighbourhood Activity Centre - Multi Purpose Stadium

## 2.1 Strategic Priority 3

### A more inclusive and diverse community

We want to recognise all members of the Geelong community and not leave anyone behind

#### Services

Service area		Description of services provided	2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	2,633
		<i>Rev</i>	430
		<i>NET</i>	2,203
Non Capital	Initiatives	<i>Exp</i>	30
		<i>Rev</i>	-
		<i>NET</i>	30

#### Major Initiatives

- 1) Provide a Grants Scheme to Fund Community Groups

#### Other

- 2) Disability Access Upgrade Program
- 3) South Barwon Football and Netball Club Toilet Upgrade
- 4) St Josephs Football Club / Netball Changeroom Upgrade
- 5) Bell Park Sports Club Female Change Room Development
- 6) Lara United Soccer Club Female/Unisex Change Facility
- 7) Grovedale Football and Netball Club Changeroom Upgrade
- 8) Bell Park Sport and Recreation Club - Changeroom Upgrade
- 9) St Albans Football Club - Upgrade Change Rooms
- 10) Grovedale Men's Shed
- 11) Disability Action Plan - Implementation
- 12) Healthy and Connected Communities Grant Program
- 13) Geelong Seniors Festival Program
- 14) Childrens Week Grants
- 15) Sponsorship of Community Events
- 16) Sponsorship of Christmas Carols
- 17) Support of Neighbourhood Houses

## 2.1 Strategic Priority 4

### Planned sustainable development

We will use sustainable principles to guide development of growth areas and help protect our townships

#### Services

Service area	Description of services provided		2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	12,799
		<i>Rev</i>	-
		<i>NET</i>	12,799
Non Capital	Initiatives	<i>Exp</i>	1,765
		<i>Rev</i>	200
		<i>NET</i>	1,565

#### Major Initiatives

1) Establish Sparrovale Wetlands to Enhance the Area and its Biodiversity (Including Land Acquisition, Construction and Delivery of Wetlands)

#### Other

- 2) Northern and Western Geelong Growth Areas - Framework Plan Implementation
- 3) Geelong Saleyards Precinct Plan
- 4) Development Contributions Plan Review
- 5) Pakington Street Urban Design Framework
- 6) Avalon Corridor Strategy
- 7) Settlement Strategy Implementation
- 8) Design and Investigation Sub Program - Drainage Projects - Flood and Drainage Management
- 9) Drainage Construction Sub Program - Flood and Drainage Management
- 10) Armstrong Creek Town Centre - Community Facility Site
- 11) Harriott Rd Drainage Outfall
- 12) Apartment Market Analysis Report
- 13) Ocean Grove Town Centre Urban Design Framework Implementation
- 14) Land Supply Monitoring Program
- 15) Precinct Structure Plans Review
- 16) Municipal Strategic Statement Review

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

## 2.1 Strategic Priority 5

### Effective environmental management

We will show leadership to address waste, climate change and environmental challenges

#### Services

Service area	Description of services provided		2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	3,699
		<i>Rev</i>	-
		<i>NET</i>	3,699
Non Capital	Initiatives	<i>Exp</i>	225
		<i>Rev</i>	-
		<i>NET</i>	225

#### Major Initiatives

- 1) Renew the Environment Management Strategy
- 2) Hard Rubbish Service Collection Trial

#### Other

- 3) Environment Reserves Capital Improvement Program
- 4) Wandana Gully 2 Landscaping and Water Treatment
- 5) Drysdale Landfill - Leachate Management
- 6) Staceys Road Greenwaste Processing Site - Infrastructure
- 7) E-Waste Landfill Ban Infrastructure Upgrade and Operational Costs
- 8) Drysdale Landfill - Leachate Extraction - Automation
- 9) Drysdale Landfill - Litter Fence Upgrade
- 10) Drysdale Water Catchment Improvement Grant
- 11) Belmont Depot Washbay
- 12) Drysdale Landfill - Dump Truck
- 13) Animal Waste Bins and Bag Dispensers
- 14) Rural and Coastal Environments Preservation
- 15) Future Proofing Geelong Project Delivery
- 16) Environment and Sustainability Grant Program

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.1 Strategic Priority 6

### Vibrant arts and culture

We treasure Geelong's culture and heritage and will help our creative community to grow

#### Services

Service area		Description of services provided	2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	1,058
		<i>Rev</i>	24
		<i>NET</i>	1,034
Non Capital	Initiatives	<i>Exp</i>	160
		<i>Rev</i>	-
		<i>NET</i>	160

#### Major Initiatives

- 1) Commence Osborne House Remedial Works

#### Other

- 2) Renew Geelong - Revitalising Central Geelong
- 3) Geelong Gallery Archibald Prize Exhibition Support
- 4) Creative Geelong Partnership Program
- 5) Creative Communities Grants Program
- 6) Major Heritage Fund
- 7) Geelong Art Gallery Contribution
- 8) Courthouse Youth Arts Support

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / Municipal population] x100

## 2.1 Strategic Priority 7

### Integrated transport connections

Our focus will be on improving our public and active transport, and better connecting our networks

#### Services

Service area		Description of services provided	2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	25,753
		<i>Rev</i>	7,327
		<i>NET</i>	18,426
Non Capital	Initiatives	<i>Exp</i>	-
		<i>Rev</i>	-
		<i>NET</i>	-

#### Major Initiatives

- 1) Upgrade Existing Roads, Streets and Footpaths

#### Other

- 2) Street Construction Sub Program - Special Rates and Charges
- 3) Kerb and Channel Renewal Program
- 4) Drainage Renewal Program
- 5) Roads Other
- 6) Footpath Construction Sub Program - Special Rates and Charges
- 7) Design and Investigation Program - Capital Projects
- 8) Traffic Major Works
- 9) Bridge Upgrades - Major Renewal Works
- 10) Hovells Creek Bike Path - Stage 1
- 11) Building Better Bike Connections
- 12) Cycle Strategy Implementation - Stage 1 of the Lara Southern Link (Lara to Corio)
- 13) Peninsula Park and Ride

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

## 2.1 Strategic Priority 8

### A thriving and sustainable economy

We will capitalise on Geelong's incredible economic opportunities

#### Services

		2018-19	
Service area	Description of services provided		Budget \$'000
Capital	Initiatives	<i>Exp</i>	300
		<i>Rev</i>	-
		<i>NET</i>	300
<hr/>			
Non Capital	Initiatives	<i>Exp</i>	362
		<i>Rev</i>	30
		<i>NET</i>	332

#### Major Initiatives

- 1) Identify Opportunities for Economic Growth in the Region's Northern Employment Cluster

#### Other

- 2) Industrial Land Development - Innovation Drive Geelong Ring Road Employment Precinct
- 3) Central Geelong Revitalisation Communications, Marketing and Engagement Support
- 4) Australian International Airshow - Trade Stand and Chalet
- 5) Agribusiness Plan Implementation
- 6) Business Incubator/Entrepreneurial Support
- 7) Renew Geelong - Revitalising Central Geelong

## 2.1 Strategic Priority 9

### Growing our tourism and events

Our tourism and events offering is strong, but we aim to grow it further

#### Services

Service area	Description of services provided		2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	1,500
		<i>Rev</i>	130
		<i>NET</i>	1,370
Non Capital	Initiatives	<i>Exp</i>	460
		<i>Rev</i>	-
		<i>NET</i>	460

#### Major Initiatives

- 1) Complete Preliminary Works for Establishment of the Mineral Springs Spa

#### Other

- 2) Geelong Botanic Garden Sustainable Visitor Facility
- 3) Underwater Sculpture Park Construction
- 4) Christmas Decorations - Pakington Street
- 5) Eastern Beach Promenade
- 6) Christmas in Geelong and Region Programs and Decorations
- 7) 2019 Australian International Airshow Support
- 8) Geelong Major Events Funding

## 2.1 Strategic Priority 10

### Innovative finances and technology

Clever and sustainable financial management, matched with digital growth, will advance our future

#### Services

Service area	Description of services provided		2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	9,022
		<i>Rev</i>	985
		<i>NET</i>	8,037
<hr/>			
Non Capital	Initiatives	<i>Exp</i>	-
		<i>Rev</i>	-
		<i>NET</i>	-

#### Major Initiatives

- 1) Improve Digital Access for the Geelong Community

#### Other

- 2) Single View of Customer Project
- 3) Information and Communications Technology Strategy Projects

## 2.1 Strategic Priority 11

### Organisational leadership, strategy and governance

We will be the 'leading voice' of the community by delivering confident governance and strategic planning

#### Services

Service area		Description of services provided	2018-19 Budget \$'000
Capital	Initiatives	<i>Exp</i>	1,087
		<i>Rev</i>	-
		<i>NET</i>	1,087
Non Capital	Initiatives	<i>Exp</i>	445
		<i>Rev</i>	-
		<i>NET</i>	445

#### Major Initiatives

- 1) Increase Youth Engagement by Convening a Junior Council to Input into Decision Making

#### Other

- 2) Civic Accommodation Project
- 3) Contractor Management System
- 4) Organisational Rostering Solution
- 5) Deliberative Engagement and Champions Program
- 6) G21 Contribution

#### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community



### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018-19 has been supplemented with projection to 2021-22 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources



## Comprehensive Income Statement

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017-18	2018-19	2019-20	2020-21	2021-22
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	219,741	<b>238,296</b>	240,617	250,089	259,648
Statutory fees and fines	4.1.2	13,153	<b>13,434</b>	13,770	14,114	14,467
User fees	4.1.3	55,030	<b>55,005</b>	56,380	57,790	59,234
Grants - Operating	4.1.4	51,742	<b>43,135</b>	54,949	56,323	57,731
Grants - Capital	4.1.4	16,329	<b>21,157</b>	1,160	1,750	4,850
Contributions - monetary	4.1.5	6,963	<b>4,813</b>	11,373	5,773	12,973
Contributions - non-monetary	4.1.5	39,500	<b>45,000</b>	35,000	35,000	30,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(1,520)	<b>(3,052)</b>	(3,253)	(592)	(2,154)
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	7,482	<b>6,610</b>	7,027	7,147	7,571
<b>Total income</b>		<b>408,420</b>	<b>424,398</b>	<b>417,023</b>	<b>427,394</b>	<b>444,320</b>
<b>Expenses</b>						
Employee costs	4.1.7	151,164	<b>154,817</b>	160,012	165,377	171,588
Materials and services	4.1.8	109,927	<b>105,170</b>	110,985	114,883	118,769
Depreciation and amortisation	4.1.9	59,180	<b>62,893</b>	65,566	68,353	71,257
Bad and doubtful debts		1,212	<b>900</b>	920	940	960
Borrowing costs		2,009	<b>2,893</b>	4,133	5,678	8,375
Other expenses	4.1.10	26,310	<b>27,873</b>	28,500	29,141	29,797
<b>Total expenses</b>		<b>349,802</b>	<b>354,546</b>	<b>370,116</b>	<b>384,372</b>	<b>400,746</b>
<b>Surplus/(deficit) for the year</b>		<b>58,618</b>	<b>69,852</b>	<b>46,907</b>	<b>43,022</b>	<b>43,574</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment/(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods</b>						
(detail as appropriate)		-	-	-	-	-
<b>Total comprehensive result</b>		<b>58,618</b>	<b>69,852</b>	<b>46,907</b>	<b>43,022</b>	<b>43,574</b>

## Balance Sheet

For the four years ending 30 June 2022

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2017-18	2018-19	2019-20	2020-21	2021-22
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		81,621	<b>87,665</b>	80,930	82,375	76,094
Trade and other receivables		12,457	<b>13,000</b>	13,300	13,600	13,900
Other financial assets		171	<b>200</b>	200	200	200
Inventories		914	<b>966</b>	988	1,010	1,033
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		-	-	-	-	-
<b>Total current assets</b>	4.2.1	<u>95,163</u>	<u><b>101,831</b></u>	<u>95,418</u>	<u>97,185</u>	<u>91,227</u>
<b>Non-current assets</b>						
Trade and other receivables		1,554	<b>1,569</b>	1,585	1,601	1,617
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		10,665	<b>12,002</b>	12,002	12,002	12,002
Property, infrastructure, plant & equipment		2,176,476	<b>2,271,815</b>	2,351,333	2,438,274	2,564,885
Investment property		-	-	-	-	-
Intangible assets		-	-	-	-	-
<b>Total non-current assets</b>	4.2.1	<u>2,188,695</u>	<u><b>2,285,386</b></u>	<u>2,364,920</u>	<u>2,451,877</u>	<u>2,578,504</u>
<b>Total assets</b>		<u><b>2,283,858</b></u>	<u><b>2,387,217</b></u>	<u>2,460,338</u>	<u>2,549,062</u>	<u>2,669,731</u>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		22,131	<b>20,961</b>	21,904	22,603	23,305
Trust funds and deposits		3,000	<b>3,000</b>	3,000	3,000	3,000
Provisions		30,487	<b>32,608</b>	33,711	34,850	36,170
Interest-bearing liabilities	4.2.3	9,701	<b>10,307</b>	12,839	16,164	23,092
<b>Total current liabilities</b>	4.2.2	<u>65,319</u>	<u><b>66,876</b></u>	<u>71,454</u>	<u>76,617</u>	<u>85,567</u>
<b>Non-current liabilities</b>						
Provisions		3,034	<b>3,245</b>	3,355	3,468	3,599
Interest-bearing liabilities	4.2.3	38,605	<b>70,344</b>	91,870	132,295	200,309
<b>Total non-current liabilities</b>	4.2.2	<u>41,639</u>	<u><b>73,589</b></u>	<u>95,225</u>	<u>135,763</u>	<u>203,908</u>
<b>Total liabilities</b>		<u>106,958</u>	<u><b>140,465</b></u>	<u>166,679</u>	<u>212,380</u>	<u>289,475</u>
<b>Net assets</b>		<u>2,176,900</u>	<u><b>2,246,752</b></u>	<u>2,293,659</u>	<u>2,336,682</u>	<u>2,380,256</u>
<b>Equity</b>						
Accumulated surplus		1,265,345	<b>1,359,182</b>	1,416,217	1,459,940	1,508,538
Reserves		911,555	<b>887,570</b>	877,442	876,742	871,718
<b>Total equity</b>		<u>2,176,900</u>	<u><b>2,246,752</b></u>	<u>2,293,659</u>	<u>2,336,682</u>	<u>2,380,256</u>

**Statement of Changes in Equity**  
For the four years ending 30 June 2022

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2018 Forecast Actual</b>					
Balance at beginning of the financial year		2,118,282	1,176,287	849,039	92,956
Surplus/(deficit) for the year		58,618	58,618	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(60,210)	-	60,210
Transfers from other reserves		-	90,650	-	(90,650)
<b>Balance at end of the financial year</b>		<b>2,176,900</b>	<b>1,265,345</b>	<b>849,039</b>	<b>62,516</b>
<b>2019 Budget</b>					
Balance at beginning of the financial year		2,176,900	1,265,345	849,039	62,516
Surplus/(deficit) for the year		69,852	69,852	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	(34,960)	-	34,960
Transfers from other reserves	4.3.1	-	58,945	-	(58,945)
<b>Balance at end of the financial year</b>	4.3.2	<b>2,246,752</b>	<b>1,359,182</b>	<b>849,039</b>	<b>38,531</b>
<b>2020</b>					
Balance at beginning of the financial year		2,246,752	1,359,182	849,039	38,531
Surplus/(deficit) for the year		46,907	46,907	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(31,290)	-	31,290
Transfers from other reserves		-	41,418	-	(41,418)
<b>Balance at end of the financial year</b>		<b>2,293,659</b>	<b>1,416,217</b>	<b>849,039</b>	<b>28,403</b>
<b>2021</b>					
Balance at beginning of the financial year		2,293,659	1,416,217	849,039	28,403
Surplus/(deficit) for the year		43,023	43,023	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(30,290)	-	30,290
Transfers from other reserves		-	30,990	-	(30,990)
<b>Balance at end of the financial year</b>		<b>2,336,682</b>	<b>1,459,940</b>	<b>849,039</b>	<b>27,703</b>
<b>2022</b>					
Balance at beginning of the financial year		2,336,682	1,459,940	849,039	27,703
Surplus/(deficit) for the year		43,574	43,574	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(27,490)	-	27,490
Transfers from other reserves		-	32,514	-	(32,514)
<b>Balance at end of the financial year</b>		<b>2,380,256</b>	<b>1,508,538</b>	<b>849,039</b>	<b>22,679</b>

## Statement of Cash Flows

For the four years ending 30 June 2022

Notes	Forecast	Budget	Strategic Resource Plan Projections		
	Actual 2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	219,669	<b>238,203</b>	240,547	250,016	259,576
Statutory fees and fines	13,153	<b>13,434</b>	13,770	14,114	14,467
User fees	59,070	<b>58,774</b>	60,429	61,840	63,284
Grants - operating	51,942	<b>43,335</b>	55,149	56,523	57,931
Grants - capital	16,329	<b>21,157</b>	1,160	1,750	4,850
Contributions - monetary	6,963	<b>4,813</b>	11,373	5,773	12,973
Interest received	2,097	<b>1,901</b>	2,200	2,200	2,500
Dividends received	-	-	-	-	-
Trust funds and deposits taken	-	-	-	-	-
Other receipts	5,385	<b>4,709</b>	4,827	4,947	5,071
Net GST refund / payment	11,700	<b>11,700</b>	11,700	11,700	11,700
Employee costs	(154,852)	<b>(152,485)</b>	(158,800)	(164,124)	(170,135)
Materials and services	(133,619)	<b>(136,936)</b>	(143,110)	(144,080)	(148,296)
Trust funds and deposits repaid	-	-	-	-	-
Other payments	(19,691)	<b>(15,730)</b>	(16,068)	(16,402)	(16,745)
<b>Net cash provided by/(used in) operating activities</b> 4.4.1	78,146	<b>92,875</b>	83,177	84,257	97,176
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(115,725)	<b>(128,169)</b>	(122,946)	(130,653)	(173,601)
Proceeds from sale of property, infrastructure, plant and equipment	15,394	<b>11,885</b>	13,109	9,770	3,577
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	-	-	-	-
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b> 4.4.2	(100,331)	<b>(116,284)</b>	(109,837)	(120,883)	(170,024)
<b>Cash flows from financing activities</b>					
Finance costs	(2,009)	<b>(2,893)</b>	(4,133)	(5,678)	(8,375)
Proceeds from borrowings	12,111	<b>42,047</b>	34,365	56,588	91,106
Repayment of borrowings	(9,315)	<b>(9,701)</b>	(10,307)	(12,839)	(16,164)
<b>Net cash provided by/(used in) financing activities</b> 4.4.3	787	<b>29,453</b>	19,925	38,071	66,567
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	(21,398)	6,044	(6,735)	1,445	(6,281)
Cash and cash equivalents at the beginning of the financial year	103,019	<b>81,621</b>	87,665	80,930	82,375
<b>Cash and cash equivalents at the end of the financial year</b>	81,621	<b>87,665</b>	80,930	82,375	76,094

## Statement of Capital Works

For the four years ending 30 June 2022

	Forecast Actual	Budget	Strategic Resource Plan Projections		
			2017-18	2018-19	2019-20
NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>					
Buildings	3,780	7,241	3,552	3,552	3,552
Community Facilities	14,657	41,462	41,540	64,848	101,320
Land	6,479	19,184	5,963	3,470	2,620
<b>Total Property</b>	<b>24,916</b>	<b>67,887</b>	<b>51,055</b>	<b>71,870</b>	<b>107,492</b>
<b>Plant and equipment</b>					
Fleet	4,414	9,391	4,966	4,914	4,335
Minor Plant & Equipment	106	234	112	112	112
Computers and Telecommunications	1,858	4,227	2,758	2,150	1,696
<b>Total Plant and Equipment</b>	<b>6,378</b>	<b>13,853</b>	<b>7,836</b>	<b>7,176</b>	<b>6,143</b>
<b>Infrastructure</b>					
Parks & Leisure	23,043	14,294	5,753	13,477	10,366
Roads	18,520	26,161	23,280	21,805	25,024
Drainage	7,580	9,035	13,175	4,680	5,730
Footpaths and Bikepaths	5,277	10,144	4,634	4,634	5,834
Kerb & Channel	2,156	2,306	2,306	2,306	2,306
Waste Management	12,627	6,808	3,025	525	3,525
Streetscapes	11,859	944	4,201	-	-
Miscellaneous	3,278	3,207	3,181	3,181	3,181
Design & Construction	91	30	-	-	-
<b>Total Infrastructure</b>	<b>84,431</b>	<b>72,930</b>	<b>59,555</b>	<b>50,608</b>	<b>55,966</b>
Carryover from prior year	-	-	26,500	22,000	21,000
Carryover to next year	-	(26,500)	(22,000)	(21,000)	(17,000)
<b>Total Capital Works Expenditure</b>	<b>4.5.1 115,725</b>	<b>128,169</b>	<b>122,946</b>	<b>130,654</b>	<b>173,601</b>
<b>Represented by:</b>					
New asset expenditure	77,835	86,103	77,872	83,750	131,092
Asset renewal expenditure	27,858	32,226	32,778	31,059	30,764
Asset upgrade expenditure	10,032	9,840	12,296	15,845	11,745
<b>Total Capital Works Expenditure</b>	<b>4.5.1 115,725</b>	<b>128,169</b>	<b>122,946</b>	<b>130,654</b>	<b>173,601</b>
<b>Funding sources represented by:</b>					
Grants	16,329	21,157	1,160	1,750	4,850
Contributions	4,530	10,223	1,223	1,223	1,223
Council cash	82,755	54,742	86,198	71,093	76,422
Borrowings	12,111	42,047	34,365	56,588	91,106
<b>Total Capital Works Expenditure</b>	<b>4.5.1 115,725</b>	<b>128,169</b>	<b>122,946</b>	<b>130,654</b>	<b>173,601</b>

## Statement of Human Resources

For the four years ending 30 June 2022

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2017-18	2018-19	2019-20	2020-21	2021-22
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	139,170	<b>148,874</b>	153,918	159,127	165,177
Employee costs - capital	6,085	<b>6,336</b>	6,478	6,624	6,773
<b>Total staff expenditure</b>	<b>145,255</b>	<b>155,210</b>	<b>160,396</b>	<b>165,751</b>	<b>171,950</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
FTE (non-capital)	1,561.7	<b>1,576.7</b>	1,581.7	1,586.7	1,591.7
FTE (capital)	54.9	<b>59.1</b>	59.1	59.1	59.1
<b>Total staff numbers</b>	<b>1,616.6</b>	<b>1,635.8</b>	<b>1,640.8</b>	<b>1,645.8</b>	<b>1,650.8</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2018-19	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive	<b>11,659</b>	7,690	2,523	450	996
Finance & Strategy	<b>12,066</b>	9,975	1,417	148	525
City Services	<b>34,896</b>	24,212	9,128	80	1,476
Community Life	<b>64,075</b>	28,707	21,053	6,659	7,656
Planning & Development	<b>17,482</b>	10,715	5,346	649	772
Investment & Attraction	<b>8,697</b>	5,365	1,572	862	897
Total permanent staff expenditure	<b>148,874</b>	86,665	41,040	8,848	12,322
Casual staff / Supplementary Labour	<b>2,890</b>				
Capitalised labour costs	<b>6,336</b>				
<b>Total expenditure</b>	<b>158,100</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2018-19					
Chief Executive	<b>99</b>	64	22	4	9
Finance & Strategy	<b>115</b>	93	15	2	6
City Services	<b>387</b>	266	104	1	16
Community Life	<b>712</b>	303	245	77	87
Planning & Development	<b>180</b>	107	60	6	7
Investment & Attraction	<b>83</b>	47	18	10	9
Total permanent staff expenditure	<b>1,577</b>	880	463	100	134
Casual staff / Supplementary Labour	<b>36</b>				
Capitalised labour costs	<b>59</b>				
<b>Total staff</b>	<b>1,672</b>				

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018-19 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

#### **Waste Management Charge**

The Waste Collection Service charge is calculated based on a fee for service, including direct, indirect and overhead costs. In 2019 a new hardwaste service will be introduced equivalent to \$6.80 per tenement. The charge for 2018-19 will increase from \$278.05 to \$316.90 or 14%.

#### **Service Rates & Charges - Additional Bin Service**

A Section 162 Service Charge known as Additional Bins Service was introduced in 2016-17. Households may apply for an additional garbage bin, upsized garbage bin or recycling bin. The charges for 2018-19 are \$141.90 for a 140L garbage bin, \$101.70 to upgrade to a 240L garbage bin and \$80.00 for a recycling bin.

#### **Special Rates and Charges**

Council has declared a special rate in respect of the central business district of Geelong applicable to non-residential, non-exempt properties.

Ratepayers are billed via the annual rate notice. The charge is calculated by a rate in the dollar against the properties valuation. For 2018-19 the rate is \$0.0006785. Properties rated as Cultural and Recreational are charged at a lower rate in the dollar, for 2018-19 the rate is \$0.0002222. This charge will raise \$1.09m for 2018-19. The special rate is the Central Activities Area (CAA) Rate and is in addition to other rates and charges. The purpose of the special rate is to promote the CAA as a commercial shopping precinct using events, marketing and media.

Other special rate and charge schemes for 2018-19 include street construction of \$2.56m, footpath construction of \$0.78m and the Elcho Channel project at \$5.98m.

### Waivers

Council declares a waiver under Section 171 of the LGA for specific qualifying properties.

The waivers include:

Housing Support Waiver - for qualifying residential and farm land properties where the valuation has increased by greater than 45%

New Corio Estate Waiver - for New Corio estate property where property encumbrances prevent owners from making any demands on Council services now and into the future.

For further information refer to the Rating Strategy.

### Rebates

Council declares a rebate under Section 169 of the LGA.

A farm rebate is available for qualifying farm land. The rebate set at 37.3% recognises the benefit to the community in encouraging the retention of large lot primary holdings.

Council has declared a transitional rebate for 50% of the difference between the Cultural and Recreational differential and the otherwise applicable differential.

For further information please refer to the Rating strategy.

Total rates and charges for 2018-19 are estimated at \$237,097,117.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Actual	Budget	Change	%
	\$'000	\$'000	\$'000	\$'000	
General rates*	169,901		<b>178,780</b>	8,879	<b>5.2%</b>
Municipal charge*	11,803		<b>12,521</b>	718	<b>6.1%</b>
Waste management charge	30,041		<b>34,871</b>	4,830	<b>16.1%</b>
Service rates and charges	233		<b>467</b>	234	<b>100.4%</b>
Special rates and charges	5,596		<b>11,010</b>	5,414	<b>96.7%</b>
Supplementary rates and rate adjustments	3,271		<b>1,650</b>	- 1,621	<b>-49.6%</b>
Interest on rates and charges	446		<b>485</b>	39	<b>8.7%</b>
Waivers	-	54	<b>258</b>	- 204	<b>377.8%</b>
Rebates	-	1,714	<b>1,443</b>	271	<b>-15.8%</b>
Cultural and Recreational rates		218	<b>213</b>	- 5	<b>-2.3%</b>
<b>Total rates and charges</b>		219,741	<b>238,296</b>	18,555	<b>8.4%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017-18 cents/\$CIV	2018-19 cents/\$CIV	Change
General rate for rateable residential properties	0.002794	<b>0.002385</b>	<b>-14.6%</b>
General rate for rateable vacant land	0.004251	<b>0.003740</b>	<b>-12.0%</b>
General rate for rateable commercial properties	0.005725	<b>0.005390</b>	<b>-5.9%</b>
General rate for rateable The Point residential	0.002794	<b>0.002385</b>	<b>-14.6%</b>
General rate for rateable The Point vacant	0.004251	<b>0.003740</b>	<b>-12.0%</b>
General rate for rateable The Point commercial	0.005725	<b>0.005390</b>	<b>-5.9%</b>
General rate for rateable industrial properties	0.007530	<b>0.006797</b>	<b>-9.7%</b>
General rate for mixed use properties	0.004194	<b>0.003617</b>	<b>-13.8%</b>
General rate for farm properties	0.002794	<b>0.002385</b>	<b>-14.6%</b>
General rate for cultural and recreational	0.001962	<b>0.001789</b>	<b>-8.8%</b>
General rate for petroleum properties	0.007530	<b>0.006797</b>	<b>-9.7%</b>

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017-18	2018-19	Change	
	\$'000	\$'000	\$'000	%
Residential	118,083	<b>123,948</b>	<b>5,865</b>	<b>5.0%</b>
Vacant Land	7,326	<b>7,876</b>	<b>550</b>	<b>7.5%</b>
Commercial	27,146	<b>29,260</b>	<b>2,114</b>	<b>7.8%</b>
The Point Residential	101	<b>143</b>	<b>42</b>	<b>41.6%</b>
The Point vacant land	78	<b>71</b>	<b>7</b>	<b>-9.0%</b>
The Point commercial	52	<b>50</b>	<b>2</b>	<b>-3.8%</b>
Industrial	10,943	<b>11,714</b>	<b>771</b>	<b>7.0%</b>
Mixed Use	814	<b>788</b>	<b>26</b>	<b>-3.2%</b>
Farm	4,232	<b>4,039</b>	<b>193</b>	<b>-4.6%</b>
Petroleum	1,106	<b>986</b>	<b>120</b>	<b>-10.8%</b>
<b>Total amount to be raised by general rates</b>	<b>169,881</b>	<b>178,875</b>	<b>8,994</b>	<b>5.3%</b>
*Cultural and Recreational Land	218	<b>213</b>	<b>5</b>	<b>-2.3%</b>

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017-18 Number	2018-19 Number	Change \$'000	%
Residential	105,211	107,637	2,426	2.3%
Vacant Land	5,268	5,633	365	6.9%
Commercial	5,773	5,847	74	1.3%
The Point Residential	69	101	32	46.4%
The Point vacant land	43	35	8	-18.6%
The Point commercial	3	3	-	0.0%
Industrial	1,972	2,095	123	6.2%
Mixed Use	360	336	24	-6.7%
Farm (with Rebate)	1,013	998	15	-1.5%
Petroleum	1	1	-	0.0%
<b>Total number of assessments</b>	<b>119,713</b>	<b>122,686</b>	<b>2,973</b>	<b>2.5%</b>
*Cultural and Recreational Land	53	52	1	-1.9%

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(e) The basis of valuation to be used is the Capital Improved Value

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017-18 \$'000	2018-19 \$'000	Change \$'000	%
Residential	42,266,441	51,974,933	9,708,492	23.0%
Vacant Land	1,723,334	2,105,713	382,379	22.2%
Commercial	4,741,658	5,428,951	687,293	14.5%
The Point Residential	36,065	60,010	23,945	66.4%
The Point vacant land	18,240	18,960	720	3.9%
The Point commercial	9,087	9,334	247	2.7%
Industrial	1,453,208	1,723,355	270,147	18.6%
Mixed Use	194,041	217,940	23,899	12.3%
Farm (with Rebate)	1,514,652	1,693,402	178,750	11.8%
Petroleum	146,900	145,100	1,800	-1.2%
<b>Total value of land</b>	<b>52,103,626</b>	<b>63,377,698</b>	<b>11,274,072</b>	<b>21.6%</b>
*Cultural and Recreational Land	110,975	118,615	7,640	6.9%

\*as per the Cultural and Recreational Lands Act 1963

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2017-18 \$	2018-19 \$	\$	%
Municipal	98.55	<b>102.00</b>	3.45	<b>3.5%</b>

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

The Municipal Charge (a fixed contribution per property to cover some of the governance costs of Council). The purpose of the municipal charge is to recover some of the administrative costs of the Council. The charge is applied to all rateable properties and is proposed to be increased from \$98.55 to \$102.00. Where rates are a variable charge levied on CIV at a rate in the dollar, the municipal charge is a fixed contribution on all ratepayers.

Type of Charge	2017-18 \$	2018-19 \$	Change \$	%
Municipal	11,803	<b>12,521</b>	718	<b>6.1%</b>

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2017-18 \$	2018-19 \$	\$	%
<i>Waste Management Charge</i>	278.05	<b>316.90</b>	38.85	<b>14.0%</b>
<b>Total</b>	278.05	316.90	38.85	<b>14.0%</b>

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017-18 \$	2018-19 \$	Change \$	%
<i>Waste Management Charge</i>	30,041	<b>34,871</b>	4,830	<b>16.1%</b>
<b>Total</b>	30,041	34,871	4,830	<b>16.1%</b>

#### 4.1.1(k) Fair Go Rates System Compliance

City of Greater Geelong Council is fully compliant with the State Government's Fair Go Rates System

	2017-18	2018-19
Total Rates	\$ 178,107,980	\$ 187,183,778
Number of rateable properties	119,759	122,686
Base Average Rates	1487.22	152571
Maximum Rate Increase (set by the State Government)	<b>2.00%</b>	2.25%
Capped Average Rate	\$ 1,516.79	\$ 1,560.04
Maximum General Rates and Municipal Charges Revenue	\$ 181,649,254	\$ 191,395,067
Budgeted General Rates and Municipal Charges Revenue	\$ 180,366,303	\$ 190,070,965

#### 4.1.1(l) Any significant changes that may affect the estimated amounts to be raised by rates and charges

2018 valuation objections may affect the estimated amounts to be raised by rates and charges, however, these are not expected to be significant.

Other items that may affect the amount of rates and charges raised include:

- The making of supplementary valuations (2018-19: estimated \$1.65m and 2017-18: \$3m)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(m) Differential rates

Refer to the 2018-19 Rating Strategy for rating differentials, land use and rating objectives.

#### 4.1.2 Statutory fees and fines

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
Infringements and costs	3,765	4,039	275	7.3%
Town planning fees	2,400	2,030	370	-15.4%
Permits	3,558	3,754	197	5.5%
Registrations	3,430	3,610	180	5.2%
<b>Total statutory fees and fines</b>	<b>13,153</b>	<b>13,434</b>	<b>281</b>	<b>2.1%</b>

Commentary has been provided for the major movements in the fees and charges which are greater than 10% or \$100,000.

Infringements and costs	Increase in fines and costs associated with animal infringements and parking infringements.
Town Planning Fees	Decrease in planning permits.
Permits	Increase in building permits and inspections, subdivision permits and statutory planning permits.
Registrations	Increase in income for Food Act Registrations and Health Act Registrations.

#### 4.1.3 User fees

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
Aged services	2,475	2,602	127	5.1%
Arts & culture	207	195	12	-5.8%
Building services	2,232	2,192	41	-1.8%
Family and children's services	7,676	7,279	397	-5.2%
Leisure centre and recreation	17,134	18,906	1,772	10.3%
Local laws	154	61	92	-60.0%
National wool museum	218	236	18	8.1%
Other fees and charges	1,211	419	792	-65.4%
Parking	9,967	10,265	299	3.0%
Parks	590	607	16	2.8%
Rental and leasing	2,348	2,268	80	-3.4%
Road works	1,083	1,082	1	-0.1%
Waste management services	9,735	8,894	841	-8.6%
<b>Total user fees</b>	<b>55,030</b>	<b>55,005</b>	<b>24</b>	<b>0.0%</b>

Commentary has been provided for the major movements in the fees and charges which are greater than 10% or \$100,000.

Aged services	Increase in income for community aged care packages and domestic assistance through the community home support program.
Family and children's services	Reduction in user fee income due to a change in funding source. It is anticipated more grants will be received as opposed to charging user fees.
Leisure centre and recreation	Increase in the leisure centres learn to swim program due to growth in the webstar swim school program. The duration of the program is also being extended by 2 weeks. Additional income can also be attributed to Corio Leisuretime Centre due to the installation of the new soccer synthetic pitch.
Local laws	Decrease in income for animal pound services to reflect 2017-18 trends, also includes a reduction in the animal release fees to encourage a higher reclaim rate.
Other fees and charges	Decrease in valuation income from the State Revenue Office with offsetting reductions in valuation cost. Also a decrease in saleyards income due to the closure of the saleyards.
Parking	Increase in general street parking income, partly offset by a decrease in Civic Centre income.
Waste management services	Decrease in income for the Drysdale Landfill and a decrease in green waste collection for other surrounding Councils, partly offset by additional bin collections to reflect the 2017-18 trend.

Refer to appendix 7 & 8 for further information

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	43,868	34,200 -	9,668	-22.0%
State funded grants	24,203	30,093	5,890	24.3%
<b>Total grants received</b>	<b>68,071</b>	<b>64,292 -</b>	<b>3,779</b>	<b>-5.6%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	21,053	10,474 -	10,579	-50.2%
Family Services	7,772	10,057	2,285	29.4%
General home care	11,546	11,929	383	3.3%
Other	475	242 -	233	-49.0%
<b>Recurrent - State Government</b>				
Aged care	2,053	2,525	472	23.0%
School crossing supervisors	820	596 -	224	-27.3%
Family Services	6,055	6,351	296	4.9%
Other	1,968	868 -	1,100	-55.9%
<b>Total recurrent grants</b>	<b>51,742</b>	<b>43,135 -</b>	<b>8,607</b>	<b>-16.6%</b>
<b>Total non-recurrent grants</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Total operating grants</b>	<b>51,742</b>	<b>43,135 -</b>	<b>8,607</b>	<b>-16.6%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads to Recovery	3,022	1,497 -	1,525	-50.4%
<b>Total recurrent grants</b>	<b>3,022</b>	<b>1,497 -</b>	<b>1,525</b>	<b>-50.4%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Recreation	100	- -	100	-100.0%
Other	196	- -	196	-100.0%
<b>Non-recurrent - State Government</b>				
Roads	480	5,749	5,269	1097.7%
Recreation	1,206	- -	1,206	-100.0%
Buildings	4,796	10,284	5,488	114.4%
Central Geelong Revitalisation	4,042	2,100 -	1,942	-48.0%
Environment	40	- -	40	-100.0%
Other	2,447	1,527 -	920	-37.6%
<b>Total non-recurrent grants</b>	<b>13,307</b>	<b>19,660</b>	<b>6,353</b>	<b>47.7%</b>
<b>Total capital grants</b>	<b>16,329</b>	<b>21,157</b>	<b>4,828</b>	<b>29.6%</b>
<b>Total Grants</b>	<b>68,071</b>	<b>64,292 -</b>	<b>3,779 -</b>	<b>0</b>

Financial Assistance Grants	Receipt of 50% of 2018-19 allocation from Grants Commission in June 2018
Family services	Additional Revenue expected to be received for Child Care benefit
Roads to Recovery	Additional Funding was received in 2017-18 as part of the program to complete projects
Roads	New funding for projects in 2018-19 including Building Better Bike Connections (\$4M)
Buildings	Funding received for 3 new Integrated Children's Centres in the municipality and a Community Complex in Armstrong Creek

#### 4.1.5 Contributions

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000		Change \$'000	%
Monetary	6,963	4,813	-	2,150	-30.9%
Non-monetary	39,500	45,000		5,500	13.9%
<b>Total contributions</b>	<b>46,463</b>	<b>49,813</b>		<b>3,350</b>	<b>7.2%</b>

Monetary	Developer Contributions for Armstrong Creek received earlier than expected due to accelerated growth
Non-monetary	Additional assets being received from developers in the DCP growth areas

#### 4.1.6 Other income

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000		Change \$'000	%
Interest	2,097	1,901	-	196	-9.3%
Retails Sales	1,121	1,264		143	12.8%
Other	4,264	3,445	-	819	-19.2%
<b>Total other income</b>	<b>7,482</b>	<b>6,610</b>	-	<b>872</b>	<b>-11.7%</b>

Other	Additional Bin income is included in Rates and Charges in 2018-19
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#### 4.1.7 Employee costs

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
Wages and salaries	127,032	136,131	9,099	7.2%
WorkCover	2,269	2,407	139	6.1%
Superannuation	11,431	12,203	772	6.8%
Casual Staff / Supplementary Labour	9,051	2,890	6,161	-68.1%
Fringe Benefits Tax	674	648	26	-3.9%
Other	708	538	169	-23.9%
<b>Total employee costs</b>	<b>151,164</b>	<b>154,817</b>	<b>3,653</b>	<b>2.4%</b>

Casual staff / Supplementary Labour

The 2017-18 Actual includes significant over budget expenditure for coverage of unfilled vacant positions and absence due to leave. The 2018-19 Budget includes a 20% reduction to the prior year budget.

#### 4.1.8 Materials and services

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
Materials	9,138	9,375	237	2.6%
Contract Payments	45,211	40,905	4,306	-9.5%
Building Maintenance	4,588	4,540	48	-1.1%
Plant/Equipment/Vehicle Costs	7,495	7,710	215	2.9%
Utilities	9,819	11,988	2,169	22.1%
Office Administration	7,689	6,447	1,242	-16.2%
Information Technology	2,586	2,496	90	-3.5%
Insurance	1,923	2,038	115	6.0%
Levies	5,605	6,147	542	9.7%
Geelong Regional Library Corporation	9,744	9,748	4	0.0%
Consultants	6,130	3,778	2,352	-38.4%
<b>Total materials and services</b>	<b>109,927</b>	<b>105,170</b>	<b>4,757</b>	<b>-4.3%</b>

Utilities

A new electricity contract applicable from 1st January 2018 which has significant increases in the usage rates

Office Administration

Reduction in cost of Valuation Services as a part of transfer of responsibility to Victoria Valuer General as the Valuation Authority

Consultants

Completed a number of projects identified as a result of the Commissioner of Enquiry report where consultants were engaged

#### 4.1.9 Depreciation and amortisation

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change	
			\$'000	%
Property	10,232	10,965	734	7.2%
Plant & equipment	6,310	6,554	245	3.9%
Infrastructure	42,639	45,374	2,735	6.4%
<b>Total depreciation and amortisation</b>	<b>59,180</b>	<b>62,893</b>	<b>3,713</b>	<b>6.3%</b>

Additional depreciation on completion of new Assets.

#### 4.1.10 Other expenses

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change	
			\$'000	%
Auditors Remuneration	200	261	60	30.2%
Councillors' Allowances	268	448	180	67.2%
Contributions	5,306	6,578	1,272	24.0%
Other	4,944	5,417	473	9.6%
Waste Disposal and Recycling	9,111	8,977	133	-1.5%
Marketing, Promotion and Advertising	1,945	1,450	496	-25.5%
Events and Functions	991	1,004	13	1.3%
Operating Lease Rentals	3,544	3,739	195	5.5%
<b>Total other expenses</b>	<b>26,310</b>	<b>27,873</b>	<b>1,564</b>	<b>5.9%</b>

Councillors' Allowances

Councillors did not commence until November 2017

Contributions

Contribution to Multipurpose activity centre in Armstrong Creek being constructed on Education Department Land

Marketing, Promotion and Advertising

Decrease in funding for Community Education Programs

## 4.2 Balance Sheet

### 4.2.1 Assets

Cash

Increase in Cash and Cash Equivalents is a result of 2017-18 deferred loans of \$27m being drawn in 2018-19, offset by net Capital carryover into 2018-19 of \$39m reducing to \$26m into 2019-20 and receipt of 50% 2018-19 Grants Commission funding in 2017-18

### 4.2.2 Liabilities

Interest-bearing liabilities

Increased due to Loans for Capital projects being drawn down during the year

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017-18	2018-19
	\$	\$
Amount borrowed as at 30 June of the prior year	45,509	48,305
Amount proposed to be borrowed	12,111	42,047
Amount projected to be redeemed	- 9,315 -	9,701
<b>Amount of borrowings as at 30 June</b>	<b>48,305</b>	<b>80,651</b>

	17-18	18-19	19-20	20-21	21-22
<b>New loan funding</b>					
Drysdale Family Services Hub	-	2,480	9,140	-	-
Leopold Community Hub Stage 2	3,800	-	-	-	-
Hendy St Reserve Redevelopment	1,800	-	-	-	-
Rosewall Neighbourhood House	-	250	-	-	-
Highton Family Hub	-	900	-	-	-
Corio - Family Hub Hendy Street	-	450	-	-	-
Cloverdale Neighbourhood House	-	1,000	-	-	-
Purnell Rd Family Hub	-	2,480	8,640	-	-
Bell Park / Bell Post Hill Community	-	-	2,000	250	250
Central Lara Family Hub	-	-	500	2,250	3,250
South Barwon Community Centre	-	-	-	100	200
Eastern Suburbs Priority 1 - Whittington	-	-	-	-	100
Indoor Sport Centre Development	-	-	200	600	4,000
Armstrong Creek DCP Projects	-	6,372	2,148	23,878	10,250
Jetty Rd DCP Projects	-	-	1,737	490	690
Lara West DCP Projects	-	-	-	-	9,746
Drysdale Landfill Cells	3,285	-	-	-	-
Drysdale/Clifton Springs Sports Precinct	3,226	-	-	-	4,000
Civic Accommodation	-	1,000	10,000	30,000	50,000
Northern Arc	-	-	-	-	10,000
Deferred Loans from 17-18	-	27,115	-	-	-
<b>Total New Loans</b>	<b>12,111</b>	<b>42,047</b>	<b>34,365</b>	<b>56,588</b>	<b>91,106</b>

### **4.3 Statement of changes in Equity**

#### **4.3.1 Reserves**

Reduction due to carryover amount being reduced in 2018-19 as projects are completed

#### **4.3.2 Equity**

Major increase is as a result of the increased surplus in 2018-19

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net cash flows provided by/used in operating activities**

Rates and Charges	Increase in expected revenue due to growth within the municipality
Grants - operating	Full year of Financial Assistance Grants to be received in 2018-19
Grants - capital	Increased funding for Capital projects to be received from Government departments

#### **4.4.2 Net cash flows provided by/used in investing activities**

Payments for property, infrastructure, plant and equipment	Increased capital program spend in 2018-19
Proceeds from sale of property, infrastructure, plant and equipment	Reduced land sales in 2018-19

#### **4.4.3 Net cash flows provided by/used in financing activities**

Proceeds from borrowings	Increased loan borrowings to be drawn down during the year to fund Capital projects
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## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

### 4.5.1 Summary

	Forecast Actual 2017-18 \$'000	Budget 2018-19 \$'000	Change \$'000	%
Property	24,916	41,387	16,471	66.1%
Plant and equipment	6,378	13,853	7,475	117.2%
Infrastructure	84,431	72,930	(11,501)	-13.6%
<b>Total</b>	<b>115,725</b>	<b>128,169</b>	<b>12,444</b>	<b>10.8%</b>

Property: 2018-19 includes construction of (3) integrated childrens centres in the municipality and a community complex in Armstrong Creek plus land acquisitions at Armstrong Creek.

Infrastructure: 2017-18 includes projects for Central Geelong and some major sporting reserves and Corio landfill rehabilitation.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	67,887	61,507	4,130	2,250	10,285	24	15,532	42,047
Plant and equipment	13,853	3,430	10,293	129	-	-	13,852	-
Infrastructure	72,930	38,968	24,466	9,495	10,872	10,140	51,917	-
<b>Sub-Total (Incl carryover from 2017-18)</b>	<b>154,669</b>	<b>103,905</b>	<b>38,890</b>	<b>11,875</b>	<b>21,157</b>	<b>10,164</b>	<b>81,302</b>	<b>42,047</b>
<b>Carryover to 2019-20</b>	<b>(26,500)</b>	<b>(17,802)</b>	<b>(6,663)</b>	<b>(2,035)</b>	<b>-</b>	<b>-</b>	<b>(26,500)</b>	<b>-</b>
<b>Total</b>	<b>128,169</b>	<b>86,103</b>	<b>32,226</b>	<b>9,840</b>	<b>21,157</b>	<b>10,164</b>	<b>54,802</b>	<b>42,047</b>

The 2018-19 Program of \$154.7m is detailed in Appendix 3 and 4. The program highlights the significant allocation of funds to new assets relative to renewal and upgrade.

#### 4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>								
Buildings	4,802	257	3,130	1,415	-	24	4,778	-
Community Facilities	24,580	24,580	-	-	8,430	-	5,254	10,896
Land	10,740	10,740	-	-	-	-	6,704	4,036
<b>TOTAL PROPERTY</b>	<b>40,122</b>	<b>35,577</b>	<b>3,130</b>	<b>1,415</b>	<b>8,430</b>	<b>24</b>	<b>16,736</b>	<b>14,932</b>
<b>PLANT AND EQUIPMENT</b>								
Fleet	6,848	861	5,987	-	-	-	6,848	-
Minor Plant & Equipment	124	12	68	44	-	-	124	-
Computers and Telecommunications	3,697	2,202	1,495	-	-	-	3,697	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>10,670</b>	<b>3,075</b>	<b>7,550</b>	<b>44</b>	<b>-</b>	<b>-</b>	<b>10,670</b>	<b>-</b>
<b>INFRASTRUCTURE</b>								
Parks & Leisure	10,414	2,060	2,327	6,027	630	130	9,654	-
Roads	17,671	3,411	14,260	-	1,997	760	14,914	-
Drainage	8,880	7,659	1,221	-	3,000	-	5,880	-
Footpaths and Bikepaths	8,709	5,765	2,944	-	4,190	380	4,139	-
Kerb & Channel	2,306	-	2,306	-	-	-	2,306	-
Waste Management	1,905	1,555	-	350	-	-	1,905	-
Streetscapes	285	85	-	200	-	-	285	-
Miscellaneous	3,192	3,192	-	-	-	59	3,133	-
Design & Construction	30	30	-	-	-	30	-	-
<b>TOTAL INFRASTRUCTURE</b>	<b>53,393</b>	<b>23,757</b>	<b>23,058</b>	<b>6,577</b>	<b>9,817</b>	<b>1,359</b>	<b>42,216</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS</b>	<b>104,184</b>	<b>62,409</b>	<b>33,739</b>	<b>8,037</b>	<b>18,247</b>	<b>1,383</b>	<b>69,622</b>	<b>14,932</b>

#### 4.5.3 Works carried forward from the 2017-18 year

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>								
Buildings	2,439	660	1,000	779	-	-	2,439	-
Community Facilities	16,882	16,826	-	56	1,854	-	3,743	18,771
Land	8,444	8,444	-	-	-	-	100	8,344
<b>TOTAL PROPERTY</b>	<b>27,765</b>	<b>25,930</b>	<b>1,000</b>	<b>835</b>	<b>1,854</b>	<b>-</b>	<b>1,204</b>	<b>27,115</b>
<b>PLANT AND EQUIPMENT</b>								
Fleet	2,543	-	2,543	-	-	-	2,543	-
Minor Plant & Equipment	110	25	-	85	-	-	110	-
Computers and Telecommunications	530	330	200	-	-	-	530	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>3,183</b>	<b>355</b>	<b>2,743</b>	<b>85</b>	<b>-</b>	<b>-</b>	<b>3,183</b>	<b>-</b>
<b>INFRASTRUCTURE</b>								
Parks & Leisure	3,880	296	730	2,854	896	-	2,984	-
Roads	8,490	8,210	280	-	-	7,781	709	-
Drainage	155	155	-	-	(2,400)	600	1,955	-
Footpaths and Bikepaths	1,435	1,095	340	-	119	400	916	-
Kerb & Channel	-	-	-	-	-	-	0	-
Waste Management	4,903	4,903	-	-	-	-	4,903	-
Streetscapes	659	537	58	64	2,440	-	(1,781)	-
Miscellaneous	15	15	-	-	-	-	15	-
Design & Construction	-	-	-	-	-	-	-	-
<b>TOTAL INFRASTRUCTURE</b>	<b>19,537</b>	<b>15,211</b>	<b>1,408</b>	<b>2,918</b>	<b>1,055</b>	<b>8,781</b>	<b>9,701</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS</b>	<b>50,485</b>	<b>41,496</b>	<b>5,151</b>	<b>3,838</b>	<b>2,909</b>	<b>8,781</b>	<b>11,680</b>	<b>27,115</b>



## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-3.54%	-0.52%	-1.35%	0.45%	0.73%	-0.47%	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	147.35%	145.69%	152.27%	133.54%	126.85%	106.61%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	122.64%	120.56%	121.30%	101.09%	95.34%	82.01%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	22.28%	22.56%	35.48%	43.93%	59.91%	86.81%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		5.70%	5.29%	5.54%	6.06%	7.47%	9.54%	-
Indebtedness	Non-current liabilities / own source revenue		15.22%	14.06%	24.00%	29.72%	41.03%	59.78%	-
Asset renewal	Asset renewal expenses / Asset depreciation	5	52.03%	55.33%	49.74%	46.13%	45.44%	43.17%	-
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	64.45%	59.82%	63.41%	61.96%	62.88%	64.16%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.40%	0.41%	0.36%	0.36%	0.36%	0.36%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	+/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$2,805	\$2,978	\$2,940	\$2,994	\$3,056	\$3,132	+
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,488	\$1,499	\$1,570	\$1,607	\$1,644	\$1,682	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		9.11%	9.70%	9.50%	9.50%	9.50%	9.50%	+

#### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

##### 1. Adjusted underlying result

Decreasing recurrent surplus whilst underlying revenue continues to increase

##### 2. Working Capital

Increase in current liabilities balance due to drawing down of loans in 2018-19 and future years

##### 3. Unrestricted Cash

Increase in draw down of loans in 2018-19 and future years increases current liabilities balance

##### 4. Debt compared to rates

Increase in loan borrowings in 2018-19 and future years is greater than the increase in rates revenue

##### 5. Asset renewal

Expenditure on renewal projects is remaining constant however depreciation expense is increasing due to the growth in the asset base

##### 6. Rates concentration

No material variation

## APPENDICES

- Appendix 1 Budgeted Income Statement  
Management reporting format which reports on recurrent (underlying result) and Non Recurrent operations forming the comprehensive income result
- Appendix 2 Impact of Current Year on 2018-19 Budget
- Appendix 3 2018-19 Capital Project listing by Asset Category
- Appendix 4 Capital Projects 2017-18 Carryover to 2018-19 by Asset Category
- Appendix 5 2018-19 Non Capital Projects Program by Division
- Appendix 6 Community Investment & Support Fund 2018-19
- Appendix 7 Fees & Charges Analysis
- Appendix 8 2018-19 Fees & Charges Major Price Changes
- Appendix 9 Glossary



# Budgeted Income Statement

## 4 Year Plan

	Budget 2017-18 \$000's	Forecast 2017-18 \$000's	Plan 2018-19 \$000's	Plan 2019-20 \$000's	Plan 2020-21 \$000's	Plan 2021-22 \$000's
<b>RECURRENT INCOME</b>						
Rates and Charges	212,101	214,145	227,286	238,360	247,804	257,334
Government Grants	36,937	51,742	43,135	54,949	56,323	57,731
User Charges	54,341	55,030	55,005	56,380	57,790	59,234
Other Fees and Charges	12,282	13,153	13,434	13,770	14,114	14,467
Sundry Income	6,789	6,451	5,799	5,944	6,093	6,245
Interest Investments	1,901	2,097	1,901	2,200	2,200	2,500
<b>Total Recurrent Income</b>	<b>324,351</b>	<b>342,618</b>	<b>346,560</b>	<b>371,603</b>	<b>384,323</b>	<b>397,511</b>
<b>RECURRENT EXPENDITURE</b>						
<b>Employee Related</b>						
Salaries	142,949	139,170	148,874	153,918	159,127	165,177
Workcover	2,478	2,269	2,405	2,477	2,551	2,628
	145,427	141,439	151,279	156,395	161,678	167,805
<b>Goods and Services</b>						
General Works - Materials	8,450	9,138	9,660	9,877	10,100	10,327
General Works - Plant, Vehicle Costs	7,643	7,495	7,710	7,883	8,061	8,242
General Works - External Services	86,014	102,231	93,593	99,136	102,767	106,379
Administration	9,155	9,875	9,269	9,478	9,691	9,909
Interest Expense	3,085	2,009	2,882	4,133	5,678	8,375
Professional Services	5,824	8,616	5,272	5,391	5,512	5,636
Utilities	10,605	9,819	11,988	12,258	12,534	12,816
Efficiency Dividend	(2,125)	0	0	0	0	0
	128,651	149,183	140,374	148,156	154,342	161,683
Depreciation	59,179	59,180	62,893	65,566	68,353	71,257
Landfill Provision	0	0	0	0	0	0
(Gain)/Loss on Sale of Plant & Equipment	(219)	(475)	7	(240)	(240)	(205)
<b>Total Recurrent Expenditure</b>	<b>333,038</b>	<b>349,327</b>	<b>354,553</b>	<b>369,876</b>	<b>384,132</b>	<b>400,541</b>
<b>Recurrent Surplus / (Deficit)</b>	<b>(8,687)</b>	<b>(6,709)</b>	<b>(7,993)</b>	<b>1,727</b>	<b>192</b>	<b>(3,030)</b>
<b>NON-RECURRENT INCOME</b>						
Capital Grants and Income	9,195	20,859	31,320	2,383	2,973	6,073
Developer Cash Contributions	4,725	6,963	4,570	11,290	5,690	12,890
Gain / (Loss) on Sale of Property	2,158	4,830	3,145	3,507	2,668	1,141
Recognition of Infrastructure	39,500	39,500	45,000	35,000	35,000	30,000
<b>Total Non-Recurrent Income</b>	<b>55,578</b>	<b>72,152</b>	<b>84,035</b>	<b>52,180</b>	<b>46,331</b>	<b>50,104</b>
<b>NON-RECURRENT EXPENDITURE</b>						
Loss on Disposal of Infrastructure	6,190	6,190	6,190	3,500	3,500	3,500
Non Council Assets/Prior Yr Adj	0	635	0	0	0	0
Unfunded Superannuation	0	0	0	0	0	0
Disbursements	0	0	0	3,500	0	0
<b>Total Non-Recurrent Expenditure</b>	<b>6,190</b>	<b>6,825</b>	<b>6,190</b>	<b>7,000</b>	<b>3,500</b>	<b>3,500</b>
<b>Non-Recurrent Surplus / (Deficit)</b>	<b>49,388</b>	<b>65,327</b>	<b>77,845</b>	<b>45,180</b>	<b>42,831</b>	<b>46,604</b>
<b>NET SURPLUS / (DEFICIT)</b>	<b>40,701</b>	<b>58,618</b>	<b>69,852</b>	<b>46,907</b>	<b>43,023</b>	<b>43,574</b>



## IMPACT OF CURRENT YEAR ON 2018-19 BUDGET

This section of the report analyses the variances from the current budget year and assesses whether there will be any significant impacts on the 2018-19 Budget.

### 1. Operating Performance

	Budget 2017-18 \$'000	Projection 2017-18 \$'000	Forecast 2017-18 \$'000	Variance Projection v Forecast Actual \$'000
<b>Operating</b>				
Revenue	324,377	324,458	342,618	18,160
Expenditure	(333,064)	(344,252)	(349,327)	(5,075)
<b>Recurrent result - Surplus/ (Deficit)</b>	<b>(8,687)</b>	<b>(19,794)</b>	<b>(6,709)</b>	<b>13,085</b>
<b>Non-operating</b>				
Revenue	55,578	73,309	72,152	(1,157)
Expenditure	(6,190)	(6,190)	(6,825)	(635)
<b>Non Recurrent - Surplus/ (Deficit)</b>	<b>49,388</b>	<b>67,119</b>	<b>65,327</b>	<b>(1,792)</b>
<b>Net surplus (deficit)</b>	<b>40,701</b>	<b>47,325</b>	<b>58,618</b>	<b>11,293</b>

Amendments to the 2017-18 Budget were made for carryover of Discretionary and Capital Programs and other budget amendments.

The amendments were: Operating - Discretionary program carryover net expenditure plus other recurrent amendments (\$11.11m) and Non Operating \$17.73m (Including Capital Income carryover \$19.60).

The forecast operating performance for the year ending 30 June 2018 is a recurrent deficit of (\$6.7m), which is \$13.1m favourable compared to the projection. After non-operating items, the operating surplus is \$58.6m, which is \$11.3m favourable compared to the projection.

The 2017-18 favourable operating variances include Grants Commission (early receipt of 50% 2018-19 funding) \$10.4m, Rates Income \$1.6m, Planning application fees \$1.7m, Interest savings on deferred loans \$1.1m and Discretionary Project savings \$1.4m. This has been partially offset by unfavourable variances for Salaries/Supplementary Labour (\$1.2m), Efficiency Dividend (\$2.1m).

The \$13.1m favourable projected operating result provides the opportunity for internal financing of the Capital Works program and reduce planned Loan Borrowings.

The unfavourable variance in Non operating is mainly due to increased carryover of Capital income.

### 2. Cash Performance

	Budget 2017-18 \$'000	Forecast 2017-18 \$'000	Variance \$'000
<b>Net Cash Inflow from operations</b>	<b>50,320</b>	<b>52,845</b>	<b>2,525</b>
Cash Inflow from Investing activities	20,674	38,686	18,012
<b>Funds available</b>	<b>70,994</b>	<b>91,531</b>	<b>20,537</b>
Capital expenditure	(114,654)	(115,725)	(1,071)
Net Borrowing movements	27,826	2,796	(25,030)
<b>Net Increase/(Decrease) Cash held</b>	<b>(15,834)</b>	<b>(21,398)</b>	<b>(5,564)</b>
Cash at beginning of year	77,956	103,019	25,063
<b>Cash at end of year</b>	<b>62,122</b>	<b>81,621</b>	<b>19,499</b>

Cash balances at 30 June 2018 are expected to be \$81.6m, an increase of \$19.5m on the budget mainly due to higher opening cash balance \$25.1m, early receipt of 50% 2018-19 Grants Commission funding \$10.4m, higher proceeds from sale of land & buildings \$8.6m, higher Capital Income received \$7.1m and higher Developer Contributions received \$2.2m, offset by deferment of budgeted loans of (\$27.2m) and recurrent deficit (\$6.7m). The cash balance is adequate to meet future commitments as follows: Long Service Leave \$22.5m, Statutory Reserves \$3.2m, Discretionary Reserves \$0.6m.

### 3. Capital Performance

	Budget 2017-18 \$'000	Projection 2017-18 \$'000	Forecast Actual 2017-18 \$'000	Variance Projection v Forecast Actual \$'000
Capital Income	9,195	30,280	<b>32,549</b>	2,269
Capital Expenditure	(143,154)	(171,688)	<b>(166,210)</b>	5,478
Carryover to 2018-19 - Income	-	(3,354)	<b>(11,690)</b>	(8,336)
Carryover to 2018-19 - Expenditure	29,000	29,000	<b>50,485</b>	21,485
<b>Total Net Capital works</b>	<b>(104,959)</b>	<b>(115,762)</b>	<b>(94,866)</b>	20,896

The projected capital performance for the year ending 30 June 2018 shows that the net capital works program for the 2017-18 year will be underspent by \$20.9m compared to the projection. This variance is mainly due to a number of projects being behind schedule, including Rosewall Community Hub \$1.6m, HBP -Barwon Heads Rd to Harriot Rd \$1.7m, Hendy St Children's Hub \$1.1m, Northern Arc \$0.9m, ACEP - NAC Pavilion \$0.8m, Drysdale Landfill Leachate Management \$1.0m, Highton Enhanced Children's Centre \$1.4m, Drysdale Landfill Cell 5 \$1.8m and ACWP - Acquisition Drainage Reserves \$0.7m. It is forecast that \$50.5m of Capital works projects expenditure and \$11.7m of Capital income will need to be carried forward and completed in the 2018-19 year.

### 4. Matters Significant to the 2018-19 Budget

The net projected 2017-18 operating result and adherence to budget provides a sound basis for development of the 2018-19 Budget. Many challenges including implications from asset growth and Developer Contribution Plan commitments, Enterprise Agreement effective July 2017, Capital Works program and Borrowing commitments have been absorbed into the 2018-19 Operating Budget.

As a result of the variances between the forecast actual and budgeted results for the 2017-18 year, the following matters have influenced the preparation of the 2018-19 Annual Budget:

- Favourable operating performance relative to projection of \$13.1m with early receipt of 50% 2018-19 Grants Commission funding \$10.4m, Planning & building permit income \$1.7m, Supplementary rates \$1.6m, Interest expense savings \$1.1m offsetting the efficiency dividend of (\$2.1m).
- Capital expenditure is forecast at \$114.7m with carryover estimated at \$50.5m into 2018-19.
- Projects commenced in 2017-18 with further funding proposed in 2018-19: Armstrong Creek NAC Community Complex \$6.72m, HBP Sparrovale Wetlands Land Acquisitions \$6.01m, Drysdale Integrated Childrens Centre \$4.00m, Purnell Rd Children & Family Centre \$4.00m, Armstrong Creek Town Centre Community Facility Site \$3.07m, Gheringhap St Pipe \$3.00m, Highton Enhanced Childrens Centre \$2.50m, Northern Arc \$2.00m, ACEP NAC Community Pavilion \$1.36m and Cloverdale Community Hub \$1.00m.
- Rates growth achieved in 2017-18 provides additional rateable properties in 2018-19 of 2.50% or 122,756 properties.
- Council's Enterprise Agreement is still to be finalised. A four year agreement is being negotiated with the Union claim for 2017-18 2.1%, 2018-19 2.25%, 2019-20 2.25% and 2020-21 2.3%.
- Impact of increased EPA levies from \$63.96/t to \$65.40/t effective 1 July 2017.
- Planned loan borrowings reduced from \$39.3m to \$12.1m with \$27.1m deferred into 2018-19.
- Property sales of \$13.7m are expected to be achieved in 2017-18 versus a budget of \$5.1m providing an opportunity to reduce borrowings.
- Impact of Recycling processing cost penalties imposed by Councils contractor from 1 February 2018 that will continue in 2018-19. The cost is passed onto ratepayers via the Recycling and Waste collection service charge.
- Central Geelong Revitalisation initiatives to be funded as priorities including Geelong Advancement Fund continuing in 2018-19.
- Unified Grants Scheme (replacing the disbursement schedule) which defines Grant programs, Sponsorships & donations, Strategic partnerships, Geelong major events and Community Facility Infrastructure fund was defined in 2017-18.

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
<b>PROPERTY</b>								
C15825	City Services	Capital Projects	Capital Projects Design Program	Funds for design work on Capital projects.	New Asset	44,000	0	44,000
C19407	City Services	Capital Projects	Disability Access	Identification and completion of works, designs, plans and estimates of community facilities that do not provide equal accessibility to people with disabilities.	Asset Upgrade	340,000	0	340,000
C19408	City Services	Capital Projects	Children Services Facilities Upgrades	Upgrade of children service facilities including childcare centres, kindergartens and occasional care venues to ensure compliance with Children service regulations and continuation of service delivery.	Asset Upgrade	405,000	0	405,000
C19409	City Services	Capital Projects	Community Halls Upgrade	Upgrades to major halls to maintain a standard of venue delivery.	Asset Upgrade	219,000	0	219,000
C18512	Community Life	Social Planning & Investment	Building Design - Core Program	Emergency design requirements for safety and emerging priorities, specifications for sports floodlighting.	New Asset	22,500	0	22,500
C09201	Finance & Strategy	Property & Procurement	Office Alteration / Improvement Program	Ongoing program of minor office alterations and improvements.	Asset Upgrade	84,672	0	84,672
C09203	Finance & Strategy	Property & Procurement	Roof Safety Access Program	Provide safe roof access systems on Council buildings.	Asset Upgrade	52,148	0	52,148
C10206	Finance & Strategy	Property & Procurement	Toilet Block Renewal / Replacement Program	Ongoing program of public toilet refurbishment ensuring they meet community needs and expectations.	Asset Upgrade	256,000	0	256,000
C12202	Finance & Strategy	Property & Procurement	Building Renewals	Annual building renewals funding for Roof replacements & Switchboard Upgrades.	Asset Renewal	2,070,462	0	2,070,462
C18202	Finance & Strategy	Property & Procurement	Skylight protection	Install covers to skylights as per Worksafe direction following fall from heights incident.	New Asset	190,000	0	190,000
C19203	Finance & Strategy	Property & Procurement	Osborne House Remedial Works	To commence the restoration of Osborne House following closure for mould and structural issues.	Asset Renewal	1,000,000	0	1,000,000
C16516	Investment & Attraction	Arts & Culture	Potato Shed Facility Renewal	Capital fund as part of agreement between CoGG, Bellarine Secondary College and Catholic Regional College for critical facility maintenance and improvement.	Asset Upgrade	58,000	24,000	34,000
C19604	Planning & Development	Health & Local Laws	Animal Pound - General Purpose Building	An older existing building has been listed on the asbestos register. It is proposed to remove the asbestos containing products and reline the building with approved products including appropriate insulation and ventilation.	Asset Renewal	60,000	0	60,000
<b>Total Buildings</b>						<b>4,801,782</b>	<b>24,000</b>	<b>4,777,782</b>
C15801	City Services	Capital Projects	Highton Enhanced Childrens Centre	Design and construction of new Enhanced Early Childhood Learning Centre on land at Bellaire Primary School in Highton. Building to comprise double room kindergarten (including indoor and outdoor amenities, MCH consulting room, and multi-purpose room, off-street parking.	New Asset	2,500,000	1,600,000	900,000
C15851	City Services	Capital Projects	Hendy Street Child and Family Centre	Construction of new Hendy Street Child and Family Centre including cost escalation resulting from delayed commencement of the project due to planning permit approval.	New Asset	450,000	0	450,000
C16804	City Services	Capital Projects	Rosewall Community Hub	The Rosewall Community Hub concept design provides 800sqm flexible multi purpose spaces for the delivery of a neighbourhood house program and place based community development programs in an improved open space setting. The infrastructure incorporates multi purpose spaces, a demonstration kitchen and café, arts program space, men's shed program space, a changing places facility and flexible co-working spaces for business start ups and service delivery with complimentary landscaped open space.	New Asset	250,000	0	250,000
C16805	City Services	Capital Projects	Drysdale Integrated Childrens Centre	Construction of the new Drysdale Child and Family Centre as identified in City Plan and Council's Strategic Resource Plan on the site located at 38-40 High Street (17-21 Palmerston Street – dual frontage) Drysdale.	New Asset	4,000,000	1,520,000	2,480,000

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C17233	City Services	Capital Projects	Cloverdale Community Hub	Redevelopment of community facility for the north west of Corio experiencing high levels of ongoing disadvantage with no other facilities in close proximity. Concept designs were endorsed by the stakeholders to improve an inadequate facility in poor condition to increase capacity of activity spaces to support flexible program delivery for this diverse community, improved passive surveillance of adjacent open space and improved access to appropriate relevant community services.	New Asset	1,000,000	0	1,000,000
C17244	City Services	Capital Projects	Geelong Botanic Garden Sustainable Visitor Facility	Visitor Facilities for Geelong Botanic Gardens 90,000 pa visitation. 1. Install sewage infrastructure to connect to Ryrie St sewer main. 2. Build architecturally designed facility with accessible toilets & group shelter. 3. Office Toilet Facilities- remove existing composting toilet & replace building improving safe access (deck and stairs) and connect to new sewer line. 4. Implement landscape design including accessible pathways, irrigation system and hard landscaping.	New Asset	900,000	0	900,000
C17247	City Services	Capital Projects	Purnell Road CFC (inc Cost Escalation)	Construction of the Purnell Road Child and Family Centre as identified in City Plan and Council's Strategic Resource Plan.	New Asset	4,000,000	1,520,000	2,480,000
C18423	City Services	Capital Projects	Northern ARC Detailed Design and Contract Documentation	Detailed design phase of stage 1 of the Northern ARC Health and Wellbeing Hub development. This follows on from the concept and schematic design phase that has already been approved for funding.	New Asset	2,000,000	0	2,000,000
C19202	Finance & Strategy	Property & Procurement	Accommodation Project	Development of office accommodation and civic functions.	New Asset	1,000,000	0	1,000,000
C18805	Investment & Attraction	Central Geelong & Waterfront	Mineral Spa & Wellness Centre	Council has received a funding commitment of \$1m towards enabling infrastructure to the site, on a 1:1 basis. Prior to undertaking the infrastructure delivery, Council needs to embark on an Expression of Interest/Request for Tender process to appoint a developer/operator/investor. This exercise will cover the appointment of Legal, Probity and Commercial Advisors, essential to establishing the legal and commercial foundations the \$20m development.	New Asset	200,000	0	200,000
C68051	Planning & Development	Developer Contribution Plans	Armstrong Creek East Neighbourhood Activity Centre Community Complex	Neighbourhood Activity Centre Community Complex - construction.	New Asset	6,720,000	3,740,000	2,980,000
C68052	Planning & Development	Developer Contribution Plans	Armstrong Creek East Precinct Neighbourhood Activity Centre Community Pavilion	Second year funding for the Armstrong Creek East NAC Community Pavilion. This project is currently underway and will provide the community with a sporting pavilion and community meeting rooms.	New Asset	1,360,000	50,000	1,310,000
C19602	Planning & Development	Health & Local Laws	Animal Pound Facilities Contribution	Council had previously had a 40 year agreement with Geelong Animal Welfare Society to operate its animal pound/shelter. Significant reforms and tendering requirements have increased costs and capacity requirements. GAWS assisted Council by constructing extra pens at their cost. As the landlord, a decision was made to compensate GAWS for the current value of the structure as determined by a valuation conducted in 2015. This has enabled CoGG to meet capacity requirements of the service.	New Asset	200,000	0	200,000
<b>Total Community Facilities</b>						<b>24,580,000</b>	<b>8,430,000</b>	<b>16,150,000</b>

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C17507	Community Life	Social Planning & Invest	Fyansford Land Acquisition	Provision for a community facility to accommodate the needs of the local community is subject to s173 obligations. Community infrastructure provision based on former assessment undertaken by developer.	New Asset	1,600,000	0	1,600,000
C11206	Finance & Strategy	Property & Procurement	New Corio / New Station Estates Voluntary Purchase Scheme	Purchase of land in the New Corio and New Station Estates Corio, being old and inappropriate subdivisions comprising total of 847 small lots.	New Asset	70,000	0	70,000
C68201	Planning & Development	Developer Contribution	Horseshoe Bend Precinct - DI_LA_22 Sparrovale Wetlands Land Acquisition	Second Year of land acquisition of 1-87 Groves Road, Armstrong Creek. This land will be developed for drainage works and environmental purposes as detailed in the Armstrong Creek Horseshoe Bend Precinct Development Contributions Plan and Precinct Structure Plan. This acquisition will be by the Compulsory Acquisition process as outlined in The Land Acquisition & Compensation Act 1986.	New Asset	1,160,000	0	1,160,000
C68202	Planning & Development	Developer Contribution	Horseshoe Bend Precinct - DI_LA_23 Sparrovale Wetlands Land Acquisition	Second year of Land Acquisition of Part 109-215 Sparrovale Road, Charlemont. The land will be developed for drainage works and environmental purposes as detailed in the Armstrong Creek Horseshoe Bend Development Contributions Plan and Precinct Structure Plan. This acquisition will be by the Compulsory Acquisition process as outlined in The Land Acquisition & Compensation Act 1986.	New Asset	4,845,000	0	4,845,000
C68351	Planning & Development	Developer Contribution	Armstrong Creek Town Centre - Community Facility Site	Second year of Project - Land Acquisition for the Armstrong Creek Town Centre - Community Facility Site.	New Asset	3,065,000	0	3,065,000
<b>Total Land Acquisition</b>						<b>10,740,000</b>	<b>0</b>	<b>10,740,000</b>
<b>TOTAL PROPERTY</b>						<b>40,121,782</b>	<b>8,454,000</b>	<b>31,667,782</b>
<b>PLANT &amp; EQUIPMENT</b>								
C19309	City Services	Environment & Waste	Drysdale landfill - dump truck	The current plant at Drysdale landfill is not suitable for the cartage of large volumes of soil material. Soil material is required to be transported within the site from a stockpile to the active landfill tipping area in order to cover deposited waste. Covering of waste is a condition of the EPA licence for the site.	New Asset	150,000	0	150,000
C02313	City Services	Fleet	Light Fleet Program	Light Fleet Replacement Program.	Asset Renewal	2,096,227	0	2,096,227
C02314	City Services	Fleet	Heavy and Dedicated Plant Replacement - Core Program	Heavy and dedicated plant replacement program.	Asset Renewal	3,891,000	0	3,891,000
C19308	City Services	Infrastructure Operations	Belmont Depot Washbay	A machinery and plant washbay to service Councils largest municipal works depot to be legislatively compliant and meet the current and future needs.	New Asset	210,000	0	210,000
C19310	City Services	Infrastructure Operations	Purchase of a Crane Truck	Purchase of a Crane Truck to replace a long term hired one.	New Asset	111,000	0	111,000
C19311	City Services	Infrastructure Operations	Purchase of a Multi Wheel roller	This proposal is to add a 3rd Multi Wheel roller to our fleet and move away from this current hire arrangement.	New Asset	155,000	0	155,000
C19312	City Services	Infrastructure Operations	Purchase of a Water Cart	This proposal is to add a 3rd Water Cart to our fleet and move away from this current hire arrangement.	New Asset	235,000	0	235,000
<b>Total Fleet</b>						<b>6,848,227</b>	<b>0</b>	<b>6,848,227</b>

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C02320	City Services	Fleet	Minor Plant & Equipment - Replacements - Core Program	Fund from which minor plant and equipment replacement can be purchased.	Asset Renewal	67,500	0	67,500
C19601	Planning & Development	Health & Local Laws	Scanning Station	In line with document management initiative to fully transition to REX record keeping system and integrate with Pathway modules along with meeting the mandatory legislative requirements, purchase high speed scanning workstation to provide a more efficient and effective reliable and accurate means of recording the thousands of transactions dealt with annually within the department.	New Asset	12,000	0	12,000
C09202	Finance & Strategy	Property & Procurement	Furniture Replacement	Annual capital allocation for furniture and equipment replacement.	Asset Upgrade	44,463	0	44,463
<b>Total Minor Plant &amp; Equipment</b>						<b>123,963</b>	<b>0</b>	<b>123,963</b>
C18206	Finance & Strategy	Digital Information & Technology	Single View of Customer Project	There are 9 customer databases in the organisation serving line of business requirements. Work on the MyGeelong platform has been designed as a customer centric system to allow the customer a single view of Council. This project would define and implement the best fit technology to consolidate these disparate databases into a cohesive platform.	New Asset	300,000	0	300,000
C19204	Finance & Strategy	Digital Information & Technology	ICT Strategy Projects	Implementation of ICT strategy.	New Asset	1,608,480	0	1,608,480
C05207	Finance & Strategy	Digital, Information & Technology	Minor Acquisitions Program - Core Program	Funding of minor items below \$20K via IT steering Committee for hardware, software and minor infrastructure items.	New Asset	219,000	0	219,000
C05208	Finance & Strategy	Digital, Information & Technology	IT Asset Replacement Program - Core Program	Based on cycle replacement.	Asset Renewal	1,410,000	0	1,410,000
C19801	Investment & Attraction	Central Geelong & Waterfront	Central Geelong Safety Camera Renewal	Renewal of software & hardware that is at end of useful life.	Asset Renewal	85,000	0	85,000
C19101	People & Organisational Development	Business Improvement	Contractor Management System	CAMMS Contractor Management module.	New Asset	75,000	0	75,000
<b>Total Computers &amp; Telecommunications</b>						<b>3,697,480</b>	<b>0</b>	<b>3,697,480</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>						<b>10,669,670</b>	<b>0</b>	<b>10,669,670</b>
<b>INFRASTRUCTURE</b>								
C16807	City Services	Capital Projects	Hendy St (Flinders Peak) Reserve Development	Construction of a new pavilion to accommodate rugby union, gridiron and cricket at Flinders Peak Reserve. This is a continuation of the 2015-16 project which has delivered two new playing fields and associated infrastructure to replace those to be lost with the State's disposal of the former Flinders Peak Secondary College site. The additional funds are required to enable the pavilion to be multi-use. Pavilion design and QS has been undertaken from the existing project budget.	New Asset	300,000	0	300,000
C18411	City Services	Capital Projects	Stead Park Softball Pavilion Upgrade	The Stead Park Softball Pavilion is currently in poor condition and does not adequately support the high numbers of participation being experienced. The upgrade will provide welcoming and accessible facilities to support growth in the sport.	Asset Upgrade	1,042,000	0	1,042,000
C19401	City Services	Capital Projects	Kingston Park Sub-Regional Playground	Upgrade to the Kingston Park playground to provide modern and accessible equipment to engage and encourage children's play.	Asset Upgrade	300,000	100,000	200,000
C19402	City Services	Capital Projects	East Geelong Football Netball Club umpire change room upgrade	This project will upgrade the non-compliant umpire change facility and provide modern, unisex amenities at Richmond Crescent Oval.	Asset Upgrade	431,000	100,000	331,000
C19403	City Services	Capital Projects	Bell Park Sports Club female change room development	Development of a new female/unisex change facility for the Bell Park Sports (Soccer) Club. This project is connected to a state government funding application and a Council resolution.	Asset Upgrade	445,000	200,000	245,000

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C19404	City Services	Capital Projects	Lara United Soccer Club female/unisex change facility	This project will deliver a second set of unisex change rooms to the Lara United Soccer Club. This will ensure that there is adequate provision of facilities including those for females/unisex use.	Asset Upgrade	750,000	100,000	650,000
C19405	City Services	Capital Projects	Northern Skate Park development	Following the completion of concept designs, cost estimates and extensive consultation regarding this project, it is now ready to be implemented. This project will deliver the Northern Skate Park, located at Stead Park in Corio. This project consists of a range of skating elements, particularly for young people, which complements the existing recreation infrastructure in the low socio-economic area of Corio.	New Asset	500,000	0	500,000
C19410	City Services	Capital Projects	Playground Development Program Implementation - Core Program	Playground development program to bring existing playgrounds up to standard to legislative requirements and the needs of the community.	Asset Upgrade	551,450	0	551,450
C19411	City Services	Capital Projects	Ground Renovation Program - Core Program	Improvements to sports fields in response to drought conditions.	Asset Renewal	230,086	0	230,086
C19412	City Services	Capital Projects	Grovedale FNC Changeroom Upgrade	Changeroom upgrade at Burdoo Reserve for the Grovedale Football & Netball Club. This project is connected to a state government funding application.	Asset Upgrade	390,000	130,000	260,000
C19413	City Services	Capital Projects	Geelong West Giants Football Club Changeroom Upgrade	Design for upgrade of change rooms to include female & umpires change rooms and upgrade social club rooms at West oval in church street.	Asset Upgrade	100,000	0	100,000
C19414	City Services	Capital Projects	Newtown Football Club - Paving of Car park	Paving of car park.	Asset Upgrade	216,000	0	216,000
C19415	City Services	Capital Projects	St Josephs Football Club / Netball Changeroom Upgrade	Upgrade facilities.	Asset Upgrade	500,000	0	500,000
C19416	City Services	Capital Projects	Murgheboluc Cricket Club - Spectators Viewing Deck	Develop spectators viewing deck at King Lloyd Recreation Reserve - Windsor Road, Newtown.	Asset Upgrade	20,000	0	20,000
C19417	City Services	Capital Projects	Bell Park Sport & Recreation Club - Lighting upgrade	Floodlighting upgrade for Bell Park Sport & Recreation Club at 34-70 Calvert Street, Hamlyn Heights.	Asset Upgrade	30,000	0	30,000
C19418	City Services	Capital Projects	St Albans Football Club Changeroom Upgrade	Planning for upgrade to change rooms to include female and umpire change rooms at 212 St Albans Rd, Thompson.	Asset Upgrade	80,000	0	80,000
C19419	City Services	Capital Projects	Bell Post Hill Sports and Recreation Club kitchen upgrade	Upgrade Kitchen and Storeroom / Cool Room.	Asset Upgrade	110,000	0	110,000
C19420	City Services	Capital Projects	Goldsworthy Reserve Track Renewal	Goldsworthy Reserve Track Renewal Project.	Asset Renewal	1,260,000	0	1,260,000
C19421	City Services	Capital Projects	Highton Reserve Carpark	Car park to be bituminised to accommodate increased usage.	Asset Upgrade	100,000	0	100,000
C19422	City Services	Capital Projects	South Barwon FNC Toilet Upgrade	South Barwon Football & Netball Club toilet upgrade.	Asset Upgrade	48,000	0	48,000
C19314	City Services	Environment & Waste	Animal waste bins and bag dispensers	Audit existing bins and bag dispensers, assess usage and geographic spread. Install more bins and bags where necessary.	New Asset	20,000	0	20,000
C08308	City Services	Environment & Waste Services	Environment Reserves Capital Improvement Program	A program of priority capital works as identified in adopted conservation and environment reserves management plans.	Asset Upgrade	414,000	0	414,000
C19203	Community Life	Connected Communities	Community Facilities Infrastructure Fund	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	New Asset	1,000,000	0	1,000,000
C10850	Community Life	Leisure & Recreation Services	Gymnasium equipment change over program	Annual replacement program of gymnasium equipment as per 10 year asset register and renewal plan. Includes the replacement of gymnasium equipment inline with warranties, service commitments and technology advancements. Equipment is replaced at the end of its lifespan ensuring maintenance costs remain within warranties and breakdowns are limited.	Asset Renewal	536,552	0	536,552
C17504	Community Life	Leisure & Recreation Services	Aquatic play annual equipment maintenance and upgrade program	Maintenance and upgrade of aquatic play activities at the 6 Leisure Centres and 2 outdoor pools.	Asset Upgrade	120,000	0	120,000

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C18503	Community Life	Leisure & Recreation Services	Splashdown Administration/Office/First Aid compliance	Year 2 of the Splashdown administration/office compliance project. Includes development of the administration office and first aid areas to improve the work environment and meet OHS requirements.	Asset Upgrade	280,000	0	280,000
C19201	Finance & Strategy	Property & Procurement	Waterworld canopy replacement	Replacement of canopy to Waterworld swimming pool. Existing canopy at end of life now.	Asset Renewal	300,000	0	300,000
C18802	Investment & Attraction	Arts & Culture	Underwater Sculpture park	Complete final planning, secure approvals, design and commence construction of an artificial reef and underwater sculpture park as an iconic tourism attraction and environmental initiative to help mitigate against erosion from storm tide events and provide environmental benefits in terms of habitat restoration.	New Asset	240,000	130,000	110,000
C19802	Investment & Attraction	Central Geelong & Waterfront	Eastern Beach Promenade	Bring the Eastern Beach promenade up to an acceptable level.	Asset Upgrade	100,000	0	100,000
<b>Total Parks &amp; Leisure</b>						<b>10,414,088</b>	<b>760,000</b>	<b>9,654,088</b>
C02301	City Services	Engineering Services	Street Construction Sub Program - Special Rates & Charges - Core Program	Ongoing program of construction of road and drainage projects in accordance with approved schedule funded via Special Rates and Charges Schemes.	New Asset	1,600,000	760,000	840,000
C02306	City Services	Engineering Services	Asphalting - Road Surfacing Program - Core Program	Resurfacing of sealed road surfaces with asphalt to maintain a waterproof surface and ensure the long term integrity of the road pavement.	Asset Renewal	5,050,000	0	5,050,000
C02310	City Services	Engineering Services	Road Rehabilitation Program - Core Program	Renewal / replacement of road pavements in full block sections.	Asset Renewal	3,933,000	0	3,933,000
C02311	City Services	Engineering Services	Roads Other - Core Program	Renewal / Replacement of bridges, major culverts, bus shelters, laneways, carparks and street furniture and other sundry road and street related infrastructure.	Asset Renewal	412,000	0	412,000
C02321	City Services	Engineering Services	Design & Investigation Program - Capital Projects - Core Program	Ongoing investigation and design program for road construction projects throughout the municipality.	New Asset	98,000	0	98,000
C02323	City Services	Engineering Services	Local Roads Construction Sub Program - Road & Street Management - Core Program	Ongoing program of local road works including road construction, provision of roundabouts, etc.	New Asset	821,000	0	821,000
C02340	City Services	Engineering Services	VicRoads Funded Works	This program relates to VicRoads funded projects on Council assets.	New Asset	500,000	500,000	0
C02342	City Services	Engineering Services	Reseal - Road Surfacing Program - Core Program	Resurfacing of sealed road surfaces with spray seal or scrap rubber reseal to maintain a waterproof surface and ensure the long term integrity of the road pavement.	Asset Renewal	1,842,000	0	1,842,000

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C03301	City Services	Engineering Services	Major Culvert Guardrail Replacement / Installation - Core Program	Ongoing program of replacement or installation of guardrail over major culverts in accordance with approved schedule.	Asset Renewal	110,000	0	110,000
C08302	City Services	Engineering Services	Traffic Major Works	Construction of Major Traffic Works as listed in the Prioritised traffic projects Core list.	Asset Renewal	686,000	0	686,000
C08320	City Services	Engineering Services	Design & Investigation Program - Traffic Management Projects - Road & Street Management - Core Program	Ongoing investigation and design program for projects involving traffic management treatments throughout the municipality.	New Asset	92,000	0	92,000
C09303	City Services	Engineering Services	Bridge Upgrades - Major Renewal Works	Major renewal works on road and pedestrian bridges across municipality.	Asset Renewal	425,000	0	425,000
C14306	City Services	Engineering Services	Capital Renewal of Civil Assets in Parks	Renewal of Civil Assets (Roads, Gravel Surfaces, Kerbs, Car Parks).	Asset Renewal	255,000	0	255,000
C15320	City Services	Engineering Services	Federal Roads Program (Roads to Recovery)	Next stage of federally funded program for the renewal of roads and road related assets.	Asset Renewal	1,497,429	1,497,429	0
C19303	City Services	Engineering Services	Industrial Land Development - Innovation Drive GREP	Development of up to 19 Lots of industrial land.	New Asset	300,000	0	300,000
C19603	Planning & Development	Health & Local Laws	Animal Pound - Walkway/Road Asphaltting	To remedy an unsafe surface used by GAWS staff, CoGG staff and members of the public visiting the facility. The existing surface is significantly aged, crumbling with multiple pot holes and is poorly graded so as to protect the administration building from flooding. There is an urgent need to resurface the area of approximately 600m2.	Asset Renewal	50,000	0	50,000
<b>Total Roads</b>						<b>17,671,429</b>	<b>2,757,429</b>	<b>14,914,000</b>
C02309	City Services	Engineering Services	Drainage Renewal Program - Core Program	Renewal of drainage infrastructure to reduce the likelihood of property flooding events.	Asset Renewal	1,221,000	0	1,221,000
C02315	City Services	Engineering Services	Design & Investigation Sub Program - Drainage Projects - Flood & Drainage Management - Core Program	Ongoing investigation and design program to enable implementation of projects identified through the program of drainage catchment studies.	New Asset	394,000	0	394,000
C02317	City Services	Engineering Services	Drainage Construction Sub Program - Flood & Drainage Management - Core Program	Ongoing program of drainage related works including upgrading main drainage infrastructure.	New Asset	2,565,000	0	2,565,000
C19301	City Services	Engineering Services	Wandana Gully 2 Landscaping and Water Treatment	Landscaping and water treatment works.	New Asset	1,000,000	0	1,000,000
C19315	City Services	Engineering Services	Harriott Road Drainage Outfall	Design and construction of a stormwater drain from Barwon Heads Road to the proposed Sparrovale Wetlands.	New Asset	100,000	0	100,000
C17812	Investment & Attraction	Central Geelong Action Plan	Gheringhap Street pipe	The project delivers the reconstruction of the main drain down Gheringhap St including an outlet pipe from Johnstone Park to Corio Bay, pollutant traps and outfall structure.	New Asset	3,000,000	3,000,000	0
C68206	Planning & Development	Developer Contribution Plans	Horseshoe Bend Precinct - Sparrovale Wetlands Project Implementation	Implementation of the Sparrovale Wetlands Project. Delivery of a this implementation plan will ensure the effective transition from degraded farmland to a functional, integrated and sustainable wetland system.	New Asset	400,000	0	400,000
C68207	Planning & Development	Developer Contribution Plans	Horseshoe Bend Precinct - Sparrovale Wetlands Construction	Year 1 construction of the Sparrovale Wetlands Project. Construction of this wetland facility will ensure the subject site transitions effectively from degraded farmland to a functional, integrated and sustainable wetland system.	New Asset	200,000	0	200,000
<b>Total Drainage</b>						<b>8,880,000</b>	<b>3,000,000</b>	<b>5,880,000</b>

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C18424	City Services	Capital Projects	Building Better Bike Connections	Building Better Bike Connections.	New Asset	4,050,000	4,050,000	0
C19406	City Services	Capital Projects	Cycle Strategy Implementation - Stage 1 of the Lara Southern Link (Lara to Corio)	Cycle connection: From Corio/Ted Wilson Trail to Lara. Stage 1 relates to the provision of a 2.5m wide off-road path along the Elcho Drain Line, from Bacchus Marsh Rd to Grand Lakes Estate.	New Asset	500,000	0	500,000
C02303	City Services	Engineering Services	Footpath Construction Sub Program - Special Rates & Charges - Core Program	Ongoing program of new footpath construction in accordance with approved schedule funded via Special Rates and Charges Schemes.	New Asset	940,000	380,000	560,000
C02307	City Services	Engineering Services	Footpath Renewal Program - Core Program	Footpath Renewal Program - Core Program.	Asset Renewal	2,944,000	0	2,944,000
C19302	City Services	Engineering Services	Hovells Creek Bike Path	Shared bike and pedestrian path along Hovells Creek in Lara (Section 1 of 5: between Station Lake Rd and Flinders Ave) - a path connecting the Lara town centre north-west Lara residents, identified on the Principal Bike Network.	New Asset	275,000	140,000	135,000
<b>Total Footpaths/Bike paths</b>						<b>8,709,000</b>	<b>4,570,000</b>	<b>4,139,000</b>
C02308	City Services	Engineering Services	Kerb and Channel Renewal Program - Core Program	Replacement of kerb and channel in full block sections.	Asset Renewal	2,306,000	0	2,306,000
<b>Total Kerb &amp; Channel</b>						<b>2,306,000</b>	<b>0</b>	<b>2,306,000</b>
C15304	City Services	Environment & Waste	Drysdale landfill - leachate management	With the future development of Cells 4A, 5 and 6 at Drysdale Landfill there will be additional leachate generated and resultant additional leachate management measures implemented at the site.	New Asset	430,000	0	430,000
C16303	City Services	Environment & Waste	Staceys Road Greenwaste Processing Site - Infrastructure	The infrastructure includes a weighbridge, staff amenities, water tanker, workshop, fuel storage and computer software.	New Asset	350,000	0	350,000
C19304	City Services	Environment & Waste	E-Waste Landfill Ban Infrastructure Upgrade & Operational Costs	E-Waste will be banned from all Victorian landfills from 01/07/18. Infrastructure upgrades are required at the Douro Street and Drysdale resource recovery centres to store material previously sent to landfill.	Asset Upgrade	200,000	0	200,000
C19305	City Services	Environment & Waste	Drysdale landfill - leachate extraction - automation	Drysdale landfill operates under an EPA licence, on the condition that leachate levels within the landfill are appropriately managed. Historically leachate levels within the landfill have been maintained through a labour-intensive manual process. In light of EPA's focus on leachate management, the current extraction process is not sufficient to demonstrate compliance with the licence condition. Automation of the leachate extraction process is required to demonstrate licence compliance.	New Asset	200,000	0	200,000
C19306	City Services	Environment & Waste	Drysdale landfill - litter fence upgrade	In 2017, EPA revised the licence conditions for Drysdale landfill to include a requirement for 4m high mobile litter screens to be deployed. The current litter screens at the site do not meet the current specification. New 4m litter screens will be required to be deployed to meet the site licence conditions.	Asset Upgrade	150,000	0	150,000
C19307	City Services	Environment & Waste	Drysdale Water Catchment Improvement Grant	In discussions with the Drysdale Landfill Community Reference Group, Waste Services has committed to working with residents in close proximity to the Drysdale landfill site to improve the Mason's Creek catchment. Historically there has been community concern over the potential for site operation to impact the quality of water in the creek.	New Asset	50,000	0	50,000
C04308	City Services	Environment & Waste Services	New Property Mobile Bins - Core Program	Supply of mobile bins to new and additional occupancy residential properties and for new commercial customers.	New Asset	525,000	0	525,000
<b>Total Waste Management</b>						<b>1,905,000</b>	<b>0</b>	<b>1,905,000</b>

## 2018-19 CAPITAL PROJECTS BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C19102	Chief Executive	Communications & Marketing	Christmas Decorations - Pakington Street	New decorations bottom end of Pakington Street.	New Asset	10,000	0	10,000
C19103	Chief Executive	Communications & Marketing	High Street Christmas Decorations	Street decorations in High Street over Christmas period.	New Asset	50,000	0	50,000
C19313	City Services	Engineering Services	Highton Village CCTV	Installation of CCTV safety cameras in Highton Village precinct.	New Asset	25,000	0	25,000
C18609	Planning & Development	Planning Strategy & Urban Growth	Drysdale Town Square Upgrade - construction	The Drysdale UDF was adopted by Council in August 2012 and seeks to improve the functionality & appearance of the Town Centre, including a redevelopment of the Woolworths supermarket and new speciality shops. Consultation with the community on a draft town square concept has occurred. Detailed design and costings for the town square concept are underway. This project will allow for construction of the Town Square.	Asset Upgrade	200,000	0	200,000
<b>Total Streetscapes</b>						<b>285,000</b>	<b>0</b>	<b>285,000</b>
C06210	Finance & Strategy	Financial Services	Capital Program Project Management - Capitalised Salaries	Annual allowance for salaries associated with delivering the Capital Projects Program - based on current approved headcount.	New Asset	3,192,178	58,800	3,133,378
<b>Total Miscellaneous</b>						<b>3,192,178</b>	<b>58,800</b>	<b>3,133,378</b>
<b>TOTAL INFRASTRUCTURE</b>						<b>53,362,695</b>	<b>11,146,229</b>	<b>42,216,466</b>
<b>TOTAL EXPENDITURE - CAPITAL PROJECTS</b>						<b>104,154,147</b>	<b>19,600,229</b>	<b>84,553,918</b>



## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
<b>PROPERTY</b>								
C18401	City Services	Capital Projects	Senior Citizens Kitchen Upgrade	Kitchen upgrade for 3 Seniors Citizen clubs	Asset Upgrade	55,000	0	55,000
C09306	City Services	Environment and Natural Resources	Greenhouse Reduction Local Action Plan	Greenhouse Reduction Local Action Plan	New Asset	630,239	0	630,239
C18512	Community Life	Social Planning & Investment	Design Phase for Various Building Projects	Emergency design requirements for safety and emerging priorities, specifications for sports floodlighting.	New Asset	30,000	0	30,000
C10206	Finance & Strategy	Property & Procurement	Toilet Block Renewal / Replacement Program	Ongoing program of public toilet refurbishment ensuring they meet community needs and expectations.	Asset Upgrade	650,000	0	650,000
C12202	Finance & Strategy	Property & Procurement	Building Renewals	Annual building renewals funding for roof replacements and switchboard upgrades.	Asset Renewal	500,000	0	500,000
C18804	Investment & Attraction	Central Geelong & Waterfront	Beach House Landlord works	Installation of disability access and immediate safety repairs to the Beach House facility at Eastern Beach as contribution to Landlord fit out.	Asset Renewal	500,000	0	500,000
C18601	Planning and Development	Health & Local Laws	Animal Pound Reconfiguration	Physical separation between Council pound and animal shelter.	Asset Upgrade	74,260	0	74,260
<b>Total Buildings</b>						<b>2,439,499</b>	<b>0</b>	<b>2,439,499</b>
C15801	City Services	Capital Projects	Bellevue Highton Family Hub	Funding for Year 2 of the Highton Enhanced Children's Centre Construction.	New Asset	1,622,484	0	1,622,484
C15841	City Services	Capital Projects	Leopold Community Hub Stage 2	Construction of Stage 2 of the Leopold Community Hub including library, foyer, community space and cafe.	New Asset	4,328,424	1,200,000	3,128,424
C15846	City Services	Capital Projects	Portarlinton community facility	To upgrade the current senior citizens centre in Portarlinton to enable the facility to be shared with the Portarlinton neighbourhood house.	New Asset	189,000	0	189,000
C15851	City Services	Capital Projects	Hendy St Family & Childrens Centre	Construction of the Hendy Street Family & Children's Hub including land purchase and development of multi room kinder and provision for community space.	New Asset	224,564	0	224,564
C16804	City Services	Capital Projects	Rosewall Community Hub	Rosewall Community Hub - stage 2. Following detailed design, stage 2 involves construction of the new facility.	New Asset	3,000,000	0	3,000,000
C16805	City Services	Capital Projects	Drysdale Integrated Childrens Centre design	Funding for design of Drysdale ICC	New Asset	50,000	0	50,000
C17233	City Services	Capital Projects	Cloverdale Community Hub	Second year of project. Design has been completed, funding will enable construction of the Cloverdale Community Hub.	New Asset	1,074,800	0	1,074,800
C17238	City Services	Capital Projects	Children Services Facilities Upgrades	Upgrade of children service facilities including childcare centres, kindergartens and occasional care venues to ensure compliance with Children service regulations and continuation of service delivery.	Asset Upgrade	56,000	0	56,000
C17244	City Services	Capital Projects	Geelong Botanic Garden Sustainable Visitor Facility	Construction of new visitor Facilities for Geelong Botanic Gardens including architecturally designed facility with shelter, group space and accessible toilet, renovation of office toilet facilities, sewage infrastructure & landscaping.	New Asset	180,000	0	180,000
C17247	City Services	Capital Projects	Purnell Rd CFC	Purnell Rd CFC	New Asset	20,000	0	20,000
C18423	City Services	Capital Projects	Northern ARC Detailed Design	The Northern ARC project includes the planning for the future development of Waterworld, Corio Library and Centenary Hall. The Concept and Schematic Design is stage 3 of the project that follows the Master Plan that was endorsed by council in 2015 and the recently completed Feasibility and Business Case	New Asset	900,000	0	900,000
C14807	Community Life	Social Planning & Investment	Simonds Stadium - Players Stand	This project will enable the new Players Stand and associated lighting to be completed.	New Asset	50,000	0	50,000

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C18805	Investment & Attraction	Central Geelong & Waterfront	Mineral Spa & Wellness Centre	Funding is sought towards the cost for the delivery of basic services infrastructure to the MSWC site on Hearne Pde. An application has been made to RDV to fund approximately 50% of the cost. The total project cost is estimated at 1,903,200.	New Asset	100,000	0	100,000
C68051	Planning and Development	Developer Contribution Plans	DCP - ACEP - NAC Community Complex - Construction (Stage 1)	The Neighbourhood Activity Centre Community Complex is identified in the Armstrong Creek East Precinct Development Contributions Plan (DCP). The DCP budget for the project is \$15,284,012. The project is proposed to be delivered in 2 stages, the first being a \$15.3M project utilising a \$7.2M State Government Grant with the second stage being at a later date (noting scope and location of this stage to is TBC).	New Asset	4,038,109	654,000	3,384,109
C68052	Planning and Development	Developer Contribution Plans	DCP - Armstrong Creek East - NAC Pavilion	Construction of pavilion within the Neighbourhood Activity Centre active open space reserve. The project is funded via income of \$2.9M from the DCP (via the Community Infrastructure Levy) and \$500K from a State Government Grant.	New Asset	800,000	0	800,000
C68151	Planning and Development	Developer Contribution Plans	Armstrong Creek West - NAC Community Complex - Design	The Neighbourhood Activity Centre community complex is identified as a key Developer Contribution Plan infrastructure item to be delivered to service the community of the Armstrong Creek West precinct.	New Asset	250,000	0	250,000
<b>Total Community Facilities</b>						<b>16,883,381</b>	<b>1,854,000</b>	<b>15,029,381</b>
C11206	Finance & Strategy	Property & Procurement	New Corio / New Station Estates Voluntary Purchase Scheme	Purchase of land in the New Corio and New Station Estates Corio, being old and inappropriate subdivisions comprising total of 847 small lots.	New Asset	100,000	0	100,000
C68153	Planning and Development	Developer Contribution Plans	ACWP - Acquisition of Drainage Reserve (Baanip Bld)	The purpose of this project is to facilitate the efficient delivery of drainage and water quality infrastructure to service the future Armstrong Creek West Precinct. The acquisition relates to approximately 8,000m2 forming part of 333-351 Torquay Road Mt Duneed (southern portion south of Baanip Boulevard), currently owned by VicRoads.	New Asset	117,000	0	117,000
C68201	Planning and Development	Developer Contribution Plans	HBP - Sparrovale Wetlands DI_LA_22	Acquisition of 1-87 Grove Rd for environmental and drainage works as detailed in the Horseshoe Bend Stormwater Management Plan by Neil Craigie October 2013. This is a DCP item in the Horseshoe Bend Precinct Development Contributions Plan.	New Asset	990,488	0	990,488
C68202	Planning and Development	Developer Contribution Plans	HBP - Sparrovale Wetlands DI_LA_23	Acquisition of 109-215 Sparrovale Rd for environmental and drainage works as detailed in the Horseshoe Bend Stormwater Management plan by Neil Craigie October 2013. This is a DCP item in the Horseshoe Bend Precinct Development Contributions Plans.	New Asset	3,485,856	0	3,485,856
C68204	Planning and Development	Developer Contribution Plans	DCP - HBP Barwon Heads Rd to Harriot Rd - DI_LA_18	Land acquisition project to facilitate the delivery of a future drainage retarding basin and drainage channel to service the southern catchment of the Horseshoe Bend Precinct (Armstrong Creek). Require allocated budget to cater for land purchase, legal costs, solarium and appropriate contingency.	New Asset	1,684,636	0	1,684,636
C68205	Planning and Development	Developer Contribution Plans	DCP - HBP - Reserve Rd Retarding Basin DI_LA_14	Hardship purchase request for property along south side of Reserve Rd, Charlemont. Property is impacted by DCP drainage infrastructure, VicRoads road widening and future DET school site.	New Asset	119,033	0	119,033
C68351	Planning and Development	Developer Contribution Plans	Armstrong Creek Town Centre - Community Facilities Site	This project is the purchase of the site identified in the Armstrong Creek Town Centre Precinct Structure Plan as the area to accommodate future community facilities to service this major growth area. The regional facilities to be accommodated within this site include in the longer term, aquatics and sports facility, and major stadium/performance space, combined with Family Services/Community Hub.	New Asset	90,472	0	90,472

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C68401	Planning and Development	Developer Contribution Plans	DC - ACSP - Armstrong Creek Deviation Channel - Land	Land acquisition project funded via development contributions from the Armstrong Creek South Precinct (developer funding agreement - S173). Land to be compulsory acquired to facilitate the delivery of the Armstrong Creek South Precinct and allow broader benefits for the Armstrong Creek catchment.	New Asset	349,940	0	349,940
C68851	Planning and Development	Developer Contribution Plans	Lara West Intersection Land Acquisition	The project involves the acquisition of land covered by Public Acquisition Overlay on the corner of Patullus Rd, Elcho Rd and O'Hallorans Rd (note - the final costs are estimated to be greater than the DCP project budget due to admin costs and fencing). The area to be acquired for three properties is 5,600m2, 100m2 and 100m2. The DCP funds both the land and administration of the acquiring these three parcels of land.	New Asset	314,654	0	314,654
C18604	Planning and Development	Planning Strategy & Urban Growth	Griggs Creek Ped Bridge - East Bank Land Acquisition	Land acquisition or carriageway easement to facilitate Ped Bridge construction and shared path along eastern bank of Griggs Creek. The ped bridge abutment and shared path are located on Department of Education Land.	New Asset	692,148	0	692,148
C18605	Planning and Development	Planning Strategy & Urban Growth	ACWP - Open Space Land Acquisition	Landowner requests to advance the purchase of the caravan park on Torquay Rd. Reserved for Local Active Open Space - Playing Fields.	New Asset	500,000	0	500,000
<b>Total Land Acquisition</b>						<b>8,444,227</b>	<b>0</b>	<b>8,444,227</b>
<b>TOTAL PROPERTY</b>						<b>27,767,107</b>	<b>1,854,000</b>	<b>25,913,107</b>
<b>PLANT &amp; EQUIPMENT</b>								
C02313	City Services	Fleet	Light Fleet Program	Light Fleet Replacement Program.	Asset Renewal	263,983	0	263,983
C02314	City Services	Fleet	Heavy and Dedicated Plant Replacement - Core Program	Heavy and dedicated plant replacement program.	Asset Renewal	2,279,180	0	2,279,180
<b>Total Fleet</b>						<b>2,543,163</b>	<b>0</b>	<b>2,543,163</b>
C16308	City Services	Fleet	Purchase of Excavator - Drysdale Landfill	Addition of an excavator to the plant fleet at Drysdale will provide a number of benefits. The most significant benefit is the ability to strip landfill daily cover material. This will result in an approximate saving of 35,000 m3 of airspace p/a (roughly 25% of all consumed airspace).	New Asset	24,510	0	24,510
C18603	Planning and Development	Health & Local Laws	Upgrade infringement issuing devices	Replacement of 22 infringement issuing devices for parking, animal management, local laws, fire prevention & environmental health.	Asset Upgrade	85,000	0	85,000
<b>Total Minor Plant &amp; Equipment</b>						<b>109,510</b>	<b>0</b>	<b>109,510</b>
C12306	City Services	Fleet	Fleet Management Software	Purchase and installation of a fleet management software package.	New Asset	45,751	0	45,751
C14322	City Services	Parks	Maintenance Management System Integration	This project will integrate the Maintenance Management System (fieldGO) with the Asset Management System (Infor Public Sector), Customer Request System (Infor Pathway), and RMP (Road Management Plan) Inspection System, providing a common platform for the delivery of City Services Parks and Gardens, and Infrastructure maintenance tasks.	New Asset	49,880	0	49,880
C05208	Finance & Strategy	Digital, Information & Technology	IT Asset Replacement Program - Core Program	Based on cycle replacement.	Asset Renewal	200,000	0	200,000
C17217	Finance & Strategy	Digital, Information & Technology	Smart City Pilot Project	Smart Cities are those that are deploying sensors and collecting big data, to create improved decision making platforms or information, or providing real time information to the public.	New Asset	150,000	0	150,000

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C18204	Finance & Strategy	Digital, Information & Technology	Customer/business online authentication	As part of the Digital Geelong strategy to create a safe and secure online platform for people to interact with council, this project would link Council's current myGeelong portal login to third party State/Federal Government agencies to enable Council to improve authentication of customer or business identity when using online services.	New Asset	34,000	0	34,000
C18206	Finance & Strategy	Digital, Information & Technology	Single View of Customer Project	There are nine customer databases in the organisation serving line of business requirements. This project would define and implement the best fit technology to consolidate these disparate databases into a cohesive, single view of customer platform.	New Asset	50,000	0	50,000
<b>Total Computers &amp; Telecommunications</b>						<b>529,631</b>	<b>0</b>	<b>529,631</b>
<b>TOTAL PLANT &amp; EQUIPMENT</b>						<b>3,182,304</b>	<b>0</b>	<b>3,182,304</b>

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
<b>INFRASTRUCTURE</b>								
C15843	City Services	Capital Projects	Upgrade of the Melaluka Road Leopold Football, Cricket and Netball Clubrooms	A full renovation and upgrade of the existing clubrooms situated on Melaluka Road Leopold. The upgrade will improve the toilet, showers and social amenities of the existing rooms.	Asset Upgrade	150,000	150,000	0
C16807	City Services	Capital Projects	Hendy St (Flinders Peak) Reserve Development	Construction of a new pavilion to accommodate rugby union, gridiron and cricket at Flinders Peak Reserve. This is a continuation of a 2015-16 project which delivered two new playing fields and associated infrastructure to replace those to be lost with the State's disposal of the former Flinders Peak Secondary College site.	New Asset	50,000	0	50,000
C16846	City Services	Capital Projects	Upgrade Club Facilities at Anakie Reserve	Upgrade of Anakie Football & Netball Club facilities at Anakie Reserve.	Asset Upgrade	20,000	0	20,000
C16852	City Services	Capital Projects	Drysdale Clifton Springs Sports Precinct	The Drysdale and Clifton Springs Sport Precinct is to be developed on a Council owned 45 hectare parcel of vacant land bounded by Grubb Road, Anderson's Road, Peninsula Drive and Belchers Road in Drysdale.	New Asset	40,000	0	40,000
C17235	City Services	Capital Projects	St Leonards - Playground	Play spaces at St Leonards are generally well distributed however a significant gap exists south of Levians Rd. Identified in the 2012-2021 Geelong Play Strategy - the St Leonards playground is listed as the next requiring action on the staged works list.	New Asset	32,000	0	32,000
C18403	City Services	Capital Projects	McDonald Reserve, South Barwon Football & Netball Club, Change Room Upgrade	Upgrade to the change rooms at McDonald Reserve	Asset Upgrade	168,000	168,000	0
C18404	City Services	Capital Projects	Winter Reserve, Belmont Lions Football Netball Club & East Belmont Cricket Club, Change Facility Upgrade	Upgrade to the Winter Reserve change rooms to modern, accessible and unisex facilities. This project has an existing Federal Government Election Commitment of \$580,000.	Asset Upgrade	932,000	590,000	342,000
C18408	City Services	Capital Projects	St Albans Football Netball Club, netball court upgrade	The upgrade to the second netball court at St Albans Recreation Reserve.	Asset Upgrade	32,365	0	32,365
C18418	City Services	Capital Projects	Functionality upgrade of Leopold Child and Family Centre playground	Redevelopment of playgrounds to ensure they provide suitable and safe play spaces that meet the requirements of the National Quality Standards.	Asset Upgrade	300,000	0	300,000
C18420	City Services	Capital Projects	Playground Development Program Implementation - Core Program	Playground development program to bring existing playgrounds up to required legislative standards and to meet the needs of the community.	Asset Upgrade	100,000	0	100,000
C18421	City Services	Capital Projects	Ground Renovation Program - Core Program	Improvements to the playing surface of various sports fields in response to drought conditions.	Asset Renewal	55,000	0	55,000
C18425	City Services	Capital Projects	Queens Park Irrigation - 10 Year Plan	This project is part of the Queens Park master plan and is the first year of a 10 year irrigation plan to maintain the greens and fairways. The current irrigation system is old and does not adequately irrigate the course. Without this upgrade the golf course cannot be maintained into the future and there will be increased maintenance and water cartage costs	Asset Upgrade	90,000	0	90,000
C19402	City Services	Capital Projects	East Geelong FNC Umpire Changeroom Upgrade	This project will upgrade the non-compliant umpire change facility and provide modern, unisex amenities at Richmond Crescent Oval.	Asset Upgrade	0	(90,000)	90,000
C19420	City Services	Capital Projects	Goldsworthy Reserve Track Replacement	Goldsworthy Reserve Track Renewal Project	Asset Upgrade	30,000	0	30,000

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C17504	Community Life	Leisure & Recreation Services	Aquatic Play Equipment Maintenance and Upgrade Program	The project is the maintenance and upgrade of aquatic play activities at the Leisure Centres. The activities are heavily used and provide an integral component of the aquatic area operation with fun and enjoyment for children. Regular maintenance reduces breakdowns and ensures the safety of children	Asset Upgrade	24,368	0	24,368
C18501	Community Life	Leisure & Recreation Services	Lara Golf Course Upgrade Disability Access	Improve the disability access to the Lara Golf course club rooms and surrounding area. To bring the building and surrounding area up to current building code	Asset Upgrade	38,000	0	38,000
C18503	Community Life	Leisure & Recreation Services	Splashdown Administration/Office/First Aid Compliance	To develop the administration office and first aid areas at Splashdown to improve the work environment and meet OHS requirements. The improvements require no external construction and will realignment existing internal space. The new office configuration will also improve community social interaction space and provide better consultation areas for the Live Well program. Development will also make the first aid area compliant	Asset Upgrade	80,000	0	80,000
C10850	Community Life	Leisure Services	Gymnasium Equipment Changeover Program	The annual replacement program for gymnasium equipment to maintain membership and remain competitive in a commercial setting. Replacement of gymnasium equipment inline with warranties, service commitments and technology advancements. Equipment is replaced at the end of its lifespan ensuring maintenance costs remain within warranties and breakdowns are limited.	Asset Renewal	285,562	0	285,562
C15848	Community Life	Leisure Services	Splashdown Aquatic Play Centre	To develop an aquatic play activity area at Splashdown to bring this centre in line with facilities at other councils owned and operated aquatic centres. To provide the children from this lower socio economic area the opportunity to enjoy the benefits of aquatic play equipment and to increase usage in this area. This project was approved to commence within the 2015-2016 capital budget but during the design stage it was discovered that greater plant operation capacity was required.	New Asset	56,396	0	56,396
C18511	Community Life	Social Planning & Investment	Unified Grants Scheme - Capital Grants	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	Asset Upgrade	622,000	0	622,000
C18513	Community Life	Social Planning & Investment	CISF - Kardinia Aquatic Centre Storage Shed	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	Asset Upgrade	40,000	0	40,000
C18514	Community Life	Social Planning & Investment	CISF - Ocean Grove Tennis Club	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	Asset Upgrade	227,500	77,500	150,000
C18802	Investment & Attraction	Arts & Culture	Underwater Sculpture park	Complete final planning, design and commence construction of an artificial reef and underwater sculpture park as a major tourism attraction and environmental initiative to help mitigate against erosion from storm tide events.	New Asset	117,197	0	117,197
C18808	Investment & Attraction	Central Geelong & Waterfront	Eastern Beach Seabaths Shark Bars	Replacement of bars to protect swimmers from sharks and sting rays.	Asset Renewal	160,000	0	160,000
C15812	Investment & Attraction	Events Central Geelong and Waterfront	Western Beach Boat Yard Environment Reclamation	Co-contribution for reclamation of contaminated soil and landscape public areas to optimise outcome of private tourism attraction development. Development in risk should reclamation not proceed.	Asset Renewal	229,282	0	229,282
<b>Total Parks &amp; Leisure</b>						<b>3,879,670</b>	<b>895,500</b>	<b>2,984,170</b>
C02301	City Services	Engineering Services	Street Construction Sub Program - Special Rates & Charges - Core Program	Construction of road and drainage projects funded via Special Rates and Charges Schemes.	New Asset	3,118,078	1,800,000	1,318,078
C08302	City Services	Engineering Services	Traffic Major Works	Construction of Major Traffic Works including provision of roundabouts, traffic signals and intersection treatments.	Asset Renewal	160,000	0	160,000
C09303	City Services	Engineering Services	Bridge Upgrades - Major Renewal Works	Major construction works on road and pedestrian bridges.	Asset Renewal	120,000	0	120,000

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C17301	City Services	Engineering Services	Stage 2 Elcho Channel Special Charge Scheme	Construction of wetland including planting and outfall structure. Widening of Elcho Channel and construction of underground storm water pipes.	New Asset	4,500,000	5,981,000	(1,481,000)
C17302	City Services	Engineering Services	Portarlinton North East Group SRC (340) Road Construction	Special Rates and Charge scheme for the construction and sealing of the various existing gravel roads in the North East urban area of Portarlinton.	New Asset	440,000	0	440,000
C17306	City Services	Infrastructure Operations	Sweeper Tailing Laydown Area - EPA certification	Existing sweeper tailing operations in the East Zone are in breach of the EPA Act. I am proposing to address this non compliant issue through the construction of a certified kerbed concrete slab approximately 20mx15m which will drain through a new GPT and into the local sewer system ensuring any liability issues we are currently exposed with are removed from our risk profile. This system will provide an EPA compliant sweeper tailing dewatering capability at the East Zone depot.	New Asset	46,483	0	46,483
C68902	Planning and Development	Developer Contribution Plans	R003 Intersection NS Collector Rd Part A	The Jetty Road Development Contribution Plan includes a project to construct a new intersection on Portarlinton Road to service the Jetty Road Growth Area. This design project would ensure the intersection is designed and provides an opportunity to deliver the project in conjunction with the Drysdale Project and maximise delivery efficiency.	New Asset	105,782	0	105,782
<b>Total Roads</b>						<b>8,490,343</b>	<b>7,781,000</b>	<b>709,343</b>
C15301	City Services	Engineering Services	Central Road Drainage	Proposed special rate charge drainage scheme along Central Rd / Ada St Clifton Springs to facilitate future development.	New Asset	0	600,000	(600,000)
C17812	Investment & Attraction	Central Geelong Action	Gheringhap Street Pipe	The project delivers an outlet pipe from Johnstone Park to Corio Bay including pollutant traps and outfall Structure. Design commenced in 2016-17	New Asset	154,597	(2,400,000)	2,554,597
<b>Total Drainage</b>						<b>154,597</b>	<b>(1,800,000)</b>	<b>1,954,597</b>
C18422	City Services	Capital Projects	Ritchie Blvd Baywalk	Rebuilding of the Baywalk from the Sailing School to Eastern Beach Reserve. This section of the Baywalk is at the end of its lifecycle and has been deteriorating for a number of years. Sections are now considered dangerous from a tripping perspective.	Asset Renewal	340,000	0	340,000
C18424	City Services	Capital Projects	Building Better Bike Connections	Building Better Bike Connections	New Asset	119,000	119,000	0
C02303	City Services	Engineering Services	Footpath Construction Sub Program - Special Rates & Charges - Core Program	Construction of new footpath projects funded via Special Rates and Charges Schemes.	New Asset	788,562	400,000	388,562
C18301	City Services	Engineering Services	Ocean Grove Principal Pedestrian Network year 2 - Infrastructure Design	A Principal Pedestrian Network for Ocean Grove as been identified with the community to provide equitable access to footpaths in all of Ocean Grove. The 15 - 20km of missing links in the footpath network will be delivered through a special rate and charge scheme. This project will fund the detailed engineering design and costing of the components of proposed footpath network and commence the special rate and charge scheme administration prior to construction.	New Asset	37,027	0	37,027
C09805	Community Life	Sport & Recreation	Cycle Strategy - Implementation	This project aims to continue development works to assist cyclists and the sport of cycling throughout the City. The project will continue the work previously carried out according to the implementation schedule of the Cycle Strategy.	New Asset	100,000	0	100,000
C18610	Planning and Developm	Planning Strategy & Ur	Griggs Creek Ped Bridge - East Bank Shared Path	Shared path connection along the east side of Griggs Creek, connecting the school and further north to the new Ped Bridge.	New Asset	50,000	0	50,000
<b>Total Footpaths/Bikepaths</b>						<b>1,434,589</b>	<b>519,000</b>	<b>915,589</b>

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C13857	City Services	Capital Projects	Corio Landfill Rehabilitation	Ongoing funding for the rehabilitation (Capping) of Corio Landfill in accordance with Licence and EPA approved plans.	New Asset	400,000	0	400,000
C17201	City Services	Capital Projects	Drysdale Landfill - Construction of Waste Disposal Cell 5	Funding for construction of waste disposal cell 5 at Drysdale landfill.	New Asset	3,000,168	0	3,000,168
C17305	City Services	Environment and Natural Resources	Drysdale Landfill Sedimentation Control	The disturbed and clay rich nature of the ground surface at the site results in large sediment loadings being generated within any stormwater or runoff occurring. Stormwater is captured in the Eastern detention pond on site. The sediment suspended in the captured water then settles. In early 2015, nearly \$400K was expended in removing the captured silt from within the dam which had accumulated over the landfill's life so that the pond's capacity had been reduced to 5% freeboard.	New Asset	55,118	0	55,118
C14305	City Services	Waste Services	Drysdale Landfill Evapotranspiration Study	To gain EPA approval to rehabilitate the site using the alternative capping system, a trial pad must be established and must be shown to be suitable for site conditions. An alternative cap is desirable because it typically will cost only 10-20% of traditional cap, with the potential to save over \$10M if suitable at Drysdale. \$100K was approved for 2015-2016, based on a preliminary cost estimate to establish a trial evapo-transpiration pad at Drysdale landfill.	New Asset	16,851	0	16,851
C15304	City Services	Waste Services	Drysdale Landfill - Leachate Management	With the future development of Cells 4A, 5 and 6 at Drysdale Landfill there will be additional leachate generated and resultant additional leachate management measures implemented at the site.	New Asset	1,177,000	0	1,177,000
C16303	City Services	Waste Services	Composting Site Setup Works	Funding of \$250K was approved in 2015-2016 towards the establishment of a greenwaste processing facility within the municipality to sustainably manage greenwaste into the future. \$500K funding has been provided towards the project by Sustainability Victoria. Revised costing in November 2015 indicates a total project cost of \$2.5M, mainly due to increase in EPA compliance requirements. An additional \$1.75M is therefore required to complete the project.	New Asset	20,000	0	20,000
C16307	City Services	Waste Services	Drysdale Landfill - Stormwater PAN Compliance	Council was issued with a pollution abatement notice (PAN) in 2014 for allowing uncontrolled silty stormwater to leave the landfill site at Drysdale. A stormwater management plan was completed for the site in 2015, recommending construction of a concrete pipe diversion to allow off-site waters to travel through the site without being retained. Completing this work will allow Council to comply with the requirements of the PAN.	New Asset	33,941	0	33,941
C16310	City Services	Waste Services	Hede Street Landfill Investigative Works	Following on from the discovery of landfill gas in an industrial development site off Hede Street South Geelong significant works are anticipated to be required in order to determine the extent of this landfill gas issue. EPA have indicated that these works will be encompassed within a PAN to be issued to Council.	New Asset	200,000	0	200,000
<b>Total Waste Management</b>						<b>4,903,078</b>	<b>0</b>	<b>4,903,078</b>
C18406	City Services	Capital Projects	Manzene Pedestrian Connection	Creation of a pedestrian link to the new 'Manzene Village' residential estate. Project includes construction of footpaths and landscaping to create a pedestrian and cycle link to the neighbouring residential estate.	New Asset	49,357	0	49,357
C18414	City Services	Capital Projects	Street Lighting Upgrade Planning	This project is to plan and prepare for a project involving the upgrade of the existing street lights to an LED equivalent including the capacity to have smart technology included.	Asset Upgrade	15,000	0	15,000

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C15510	Investment & Attraction	Arts & Culture	Light & Decorate Geelong - Project	Success of the projection project has confirmed need for purchase and installation of sound equipment in Johnston Park to wrap the building as a vital aspect in delivering safe and dynamic audio visual events at City Hall. Enhancing projection programming with audio treatments was raised consistently by community.	New Asset	46,258	0	46,258
C17801	Investment & Attraction	Arts & Culture	Public Art Strategy Project Deliver	To deliver public art strategy, which is the key driving document for commissioning new public art across the municipality which will enhance public amenity through the arts. The project will continue to respond to internal capital projects, community lead and developer projects and also create the capacity for leveraging additional funding from other funding partners. Recurrent core funding will ensure that Council can continue to support and deliver a range of Public Art initiatives including sculptural works, high quality mural projects, and temporary	New Asset	95,000	0	95,000
C17802	Investment & Attraction	Arts & Culture	Spring Water Dispensing "Streetsc	Council to set up a "scoping study" to investigate, arrange design and, if appropriate, progress to completion of a Spring Water Dispensing Artscape Feature. When current engineering work on Clifton Springs Foreshore is complete, it would be appropriate to erect a Spring Water Dispensing Artscape Feature on the site of the historic mineral springs. DCSCA understands the spring water has been tested and is safe to drink.	New Asset	25,000	0	25,000
C15829	Investment & Attraction	Central Geelong Action	Central Geelong Geelong Advanc	Funding of Central Geelong Action Plan capital works projects for 2015-2016 to upgrade the public realm. Specific projects to be determined by the Central Geelong Task Force.	New Asset	300,000	1,500,000	(1,200,000)
C15857	Investment & Attraction	Central Geelong Action	Public Realm Strategy	Production of a strategy for the treatment of all public realm areas of Central Geelong. This document would build on existing work but continue to ensure a consistence of approach for all areas. It would specify materials and styles as well as dealing with different precincts in the centre. It will become a key document for any alteration to public realm areas and therefore impact on engineering works and planning applications as well as any urban design works. This is a priority project of the Central Geelong Task Force.	New Asset	21,087	0	21,087
C17808	Investment & Attraction	Central Geelong Action	Malop Street Green Spine Stage 2	Detailed design and commencement of works for Malop Street green spine between Moorabool Street and Yarra Street. Enabling project to be 'shovel ready' for State funding advocacy and partnering on delivery. Builds on schematic design as part of current Malop to Myers Revitalisation project (formerly GAF).	New Asset	0	940,000	(940,000)
C17811	Investment & Attraction	Events Central Geelong	Waterfront Feature Lighting RENEW	Feature lights around steampacket quay and youth activity area require renewal due to excessive corrosion from marine environment.	Asset Renewal	58,000	0	58,000
C18609	Planning and Developm	Planning Strategy & Ur	Drysdale Town Square Upgrade -	The Drysdale UDF was adopted by Council in August 2012 & seeks to improve the functionality & appearance of the Town Centre, including a redevelopment of the Woolworths supermarket and new speciality shops. Consultation with the community on a draft town square concept has occurred. Detailed design and costing's for the town square concept will ensure Council is able to apply for future funding to deliver a unified scheme for the square.	Asset Upgrade	49,000	0	49,000
<b>Total Streetscapes</b>						<b>658,702</b>	<b>2,440,000</b>	<b>(1,781,298)</b>

## CAPITAL PROJECTS 2017-18 Carryover to 2018-19 BY CATEGORY

Project Number	Division	Business Unit	Project Name	Description	Project Type	2018-19		
						Expenditure \$	Income \$	Net \$
C17803	Investment & Attraction	Arts & Culture	Bronze Stories	Quirky reflections on local events and stories that have shaped the city and give rare insights into its history. Bronze plaques with short evocative prose developed by a local writer inlaid throughout Central Geelong's pedestrian environment present vignettes into Geelong's colourful history, prompting the viewer to see the city differently while providing a trail to encourage people to discover the heart of the city. Project will engage children, residents and visitors and be linked.	New Asset	12,784	0	12,784
C17804	Investment & Attraction	Arts & Culture	Beneath The Surface	A street art project at key locations in Central Geelong. Up to 20 hand painted 1m sq works will be completed by highly regarded artist Michael Cassar and reference the underground tunnels that once networked the city. The project increases visitor interest, encourages pedestrian activity and engages children through a discovery trail. A narrative will be developed linking the murals to Geelong's heritage and under ground history utilising the Arts Atlas Phone app.	New Asset	2,000	0	2,000
<b>Total Miscellaneous</b>						<b>14,784</b>	<b>0</b>	<b>14,784</b>
<b>TOTAL INFRASTRUCTURE</b>						<b>19,535,763</b>	<b>9,835,500</b>	<b>9,700,263</b>
<b>TOTAL EXPENDITURE - CAPITAL PROJECTS</b>						<b>50,485,174</b>	<b>11,689,500</b>	<b>38,795,674</b>

## 2018-19 NON CAPITAL PROJECTS PROGRAM

Business Unit	Project Name	Description	2018-19		
			Expenditure \$	Income \$	Net Expenditure
<b>CHIEF EXECUTIVE</b>					
Chief Executive	Municipal Monitors Budget	Remuneration of State Government appointed Municipal Monitors - appointed for 3 year term.	150,000	0	150,000
Corporate Communication & Marketing	Central Geelong Revitalisation communications, marketing and engagement support	This bid will provide adequate funding for staff, activities and collateral to support the communication, marketing and stakeholder engagement activities for the next 24 months of the various Revitalising Central Geelong projects - including the northern Malop St Green Spine, the Gheringhap St drain duplication, the railway precinct planning, and further laneways rejuvenation. The project is planning to continue, commence or start planning 10 major projects in 2018 alone.	77,500	0	77,500
Legal Services & Governance	Risk - Training for Inspectors	Training for Inspectors to ensure road management compliance.	20,000	0	20,000
People & Organisation Development	Organisational Rostering Solution	The Organisation requires a fully integrated Rostering solution to provide the time & attendance data to the HR Assist area to remove the current paper based system which is inefficient and costly to maintain.	250,000	0	250,000
<b>CITY SERVICES</b>					
Capital Projects	Floating Christmas Tree - annual costs	Annual maintenance, storage, install, dismantle of Floating Christmas Tree and annual sound & light show.	400,000	0	400,000
Engineering Services	Master Plan of Greater Geelong and Bellarine Shared Trails	Undertake community Consultation and explore community, state and federal funding opportunities aligned with the benefits: Mental Health, Diabetes prevention, addresses Obesity, Crime prevention, Sport and fitness opportunities in community, connections between clubs, schools and social groups, Social Health and Equity, Community safety and cohesion (confidence, activity, connectedness).	250,000	0	250,000
Environment & Waste	Rural and Coastal Environments Preservation	The rural & coastal environments are under constant threat of pests, plants & animals. Project to address the responsibilities, education and enforcement with regard to the preservation of rural and coastal environments.	50,000	0	50,000
<b>COMMUNITY LIFE</b>					
Connected Communities	Disability Action Plan - implementation	The Disability Action Plan raises actions for universal access and inclusion that covers goods, services and facilities managed by the City, inclusion and participation in the community, better access to employment and fostering improved community attitudes and practices. These not only show intent to provide equal and dignified access but also creation of a friendly and livable city for all.	29,500	0	29,500
Leisure & Recreation Services	Geelong Arena Programmed Maintenance 10th year	10th year of an agreed 10 year plan for venue maintenance program to manage the compliance and ageing facility upon purchase with State Government. Funding is increased 3% annually. Activities are guided by 2001 Hunt report while SPM, Council's Asset Management software guides continued review and relevance to current status and activities.	138,438	0	138,438

## 2018-19 NON CAPITAL PROJECTS PROGRAM

Business Unit	Project Name	Description	2018-19		
			Expenditure \$	Income \$	Net Expenditure
Social Planning & Investment	Social Infrastructure Plan Review	To review the SIP through research and engagement to provide a fully informed platform for Council to make future decisions and prioritise planning, renewal, and development of social infrastructure. The project will be completed in two phases between 2017 to 2019. Part A - review research and data that currently informs the SIP and 'involve' community on planning framework. Part B - analyse the outcomes from Part A against the social infrastructure requirements and projects, complete report.	125,000	0	125,000
Social Planning & Investment	Food Relief Centre	Establish location for food relief centre in Geelong. Initial funding for planning, surveying, engineering & drawing.	75,000	0	75,000
Social Planning & Investment	Grovedale Men's Shed	Undertake planning work to identify a suitable site in Grovedale locale that will meet the needs of Grovedale mens shed and retain open space at Grovedale hub location.	50,000	0	50,000
Social Planning & Investment	Lara Sports Precinct Master Plan	Master Plan is required to achieve a better understanding of future needs at the reserve.	75,000	0	75,000
Social Planning & Investment	Barwon Soccer Club Master Plan	Master Plan to be undertaken to identify the needs for development and improvement, including a third soccer pitch.	75,000	0	75,000
<b>FINANCE &amp; STRATEGY</b>					
Strategy & Program Delivery	Deliberative Engagement and Champions program	To set up a deliberative engagement process to allow Council to prepare for the proposed amendment to the Local Government Act that will require council's to undertake deliberative engagement as part of the development of Council Plan. Will also address Citizen's Jury report recommendation for citizens to directly participate in council processes. To deliver tailored in-house training to build the engagement capacity of chosen/nominated engagement champions from across the organisation.	25,000	0	25,000
<b>PLANNING &amp; DEVELOPMENT</b>					
Developer Contribution Plans	ACEP DI_OS_10 NAC - multi purpose stadium	Integrated multipurpose stadium share funded with Department of Education and DCP.	1,307,000	0	1,307,000
Planning Strategy & Urban Growth	Future Proofing Geelong	This will continue to fund projects delivered by FPG including: Cleantech Innovations Geelong (partnership between Council & Geelong Manufacturing Council), Smarter Homes Smarter Living program to encourage home builders across Geelong to build more sustainable homes, and the Business and Commercial program that provides inspiration, information and support to commercial businesses and improve office energy and waste efficiency of business processes and buildings.	175,000	0	175,000

## 2018-19 NON CAPITAL PROJECTS PROGRAM

Business Unit	Project Name	Description	2018-19		
			Expenditure \$	Income \$	Net Expenditure
Planning Strategy & Urban Growth	Ocean Grove Town Centre urban design framework implementation - year 3	This project will continue the implementation of the Ocean Grove UDF that is funded in 2017/18. Through this project the City is facilitating the delivery of roadworks to improve the pedestrian safety and amenity of the Town Centre and the mixed use development of a major redevelopment site.	120,000	0	120,000
Planning Strategy & Urban Growth	Land Supply Monitoring Program	This project will see the continuation of the existing program of housing development and land supply activity monitoring. This data is critical to Council's housing supply monitoring, settlement strategy development and infrastructure planning. This project will involve the collection of both land supply and housing development data. This project will deliver an update to the innovative land supply monitoring tool and create open source data that other researchers and developers can use.	30,000	0	30,000
Planning Strategy & Urban Growth	Precinct Structure Plans Review	Council has a statutory requirement to undertake a review of all Precinct Structure Plans every 5 years. This project will include detailed background technical work including but not limited to drainage, transport and movement, flora and fauna, geotechnical, social infrastructure and urban design.	150,000	0	150,000
Planning Strategy & Urban Growth	Municipal Strategic Statement Review	Undertake a review of the MSS (following adoption of the new Council Plan), implement A Clever and Creative Future and implement key planning policy currently being prepared including Settlement Strategy, Retail Strategy, Employment Land Strategy and Avalon Corridor Strategy.	50,000	0	50,000
Planning Strategy & Urban Growth	Northern and Western Geelong Growth Areas - Framework Plan Implementation	Implementation of the adopted Northern and Western Geelong Growth Areas project in the Greater Geelong Planning Scheme. The funding bid provides for administration costs associated with public exhibition (\$20,000) and Planning Panels Victoria (\$70,000), legal (\$60,000) and expert witness fees, and for anticipated document revision as part of the amendment process (\$80,000).	230,000	0	230,000
Planning Strategy & Urban Growth	Northern and Western Geelong Growth Areas - Framework Plan Implementation	Provides for the phase 2 NWGGA planning implementation and includes costs associated with staffing (project manager, project engineer and a new role of GIS/graphics support), planning scheme amendment management, project planning for Precinct Structure Plans and Infrastructure Planning to support infrastructure coordination and state infrastructure (to include funding from VPA of \$200k).	650,000	200,000	450,000
Planning Strategy & Urban Growth	Geelong Saleyards Precinct Plan - year 2	This project will complete the delivery of the Geelong Saleyards Precinct Plan. In August 2017 Council (under Administrators) resolved to develop a Precinct Plan for the Geelong Saleyards site. Funding for this project was provided from the insurance compensation that the City obtained following a fire at the site. The project commenced in late 2017. It is significant in scale and requires the procurement of technical analysis from a number of external consultant firms.	40,000	0	40,000

## 2018-19 NON CAPITAL PROJECTS PROGRAM

Business Unit	Project Name	Description	2018-19		
			Expenditure \$	Income \$	Net Expenditure
Planning Strategy & Urban Growth	Development Contributions Plan Review	Council has a statutory requirement to undertake a review of all Development Contribution Plans every 5 years. This project will include detailed background technical work including but not limited to drainage, transport and movement and social infrastructure together with project scoping and quantity surveying.	150,000	0	150,000
Planning Strategy & Urban Growth	Pakington Street Urban Design Framework Year 2	This project continues the preparation of the Pakington Street Urban Design Framework that was included in 2017/18 budget.	150,000	0	150,000
Planning Strategy & Urban Growth	Avalon Corridor Strategy - year 2	The Avalon Corridor Strategy is a partnership project delivered with funding support from DELWP and the City of Wyndham. The project will provide strategic planning direction for the land between Melbourne and Geelong.	25,000	0	25,000
Planning Strategy & Urban Growth	Settlement Strategy Implementation	This project will implement the recommendations of the Settlement Strategy. The Settlement Strategy will be considered by Council in early 2018. This project will deliver the strategic justification for housing provision and ultimate settlement boundaries for our townships and urban Geelong. This project will include detailed landscape and visual character assessment and engineering services assessment by specialist consultants.	150,000	0	150,000
Planning Strategy & Urban Growth	Northern Employment Cluster	Investigation into the cumulative benefit of key employment/activity nodes north of the city; Geelong Port, GREP, Avalon Airport, NWGGA, proposed C2Z Bacchus Marsh Rd, Lara West and existing northern Geelong industry node.	75,000	0	75,000
<b>INVESTMENT &amp; ATTRACTION</b>					
Arts & Culture	Renew Geelong	Co-funded with State Government to support the revitalisation of Central Geelong by working with the key stakeholders to fill the more than 60 vacant shopfronts and associated offices with arts and creative industries bringing back vibrancy and community pride to the city.	75,000	0	75,000
Arts & Culture	Geelong Gallery Archibald Prize Exhibition Manager	The national focus the Archibald attracts requires highly sophisticated delivery. The scale and scope requires intensive planning and delivery by a dedicated role. The highest priority in human resources associated with this project is therefore a qualified and experienced Exhibition Manager to successfully develop and deliver the Exhibition over the two years. Tarrawarra Museum of Art, and the Gallery of Ballarat engaged the same role. Has been co-funded with the Geelong Gallery over the two year presentation to mitigate potential risk in delivery of the exhibition.	35,000	0	35,000

## 2018-19 NON CAPITAL PROJECTS PROGRAM

Business Unit	Project Name	Description	2018-19		
			Expenditure \$	Income \$	Net Expenditure
Arts & Culture	Creative Geelong	Year 2 of partnership with industry bodies, facilitating a MakerSpace and co-working space that fosters creative industries and develop new businesses in a cooperative and collaborative environment. A cross unit initiative, with support of Arts and Culture, Community Development, Youth Services, IT and Enterprise Geelong. Council offered core funding to arts organisation Creative Geelong to establish the space. This project aims to attract funds from other levels of government.	50,000	0	50,000
Central Geelong & Waterfront	Apartment Market Analysis Report	Undertake comprehensive market sounding and analysis on the demand for apartment dwellings in Central Geelong.	20,000	0	20,000
Enterprise Geelong & Events	Australian International Airshow - Trade Stand & Chalet	Delivery of the Airshow Trade Stand and Exhibitor Business Unit to facilitate defence related business and industry engagement activities.	150,000	30,000	120,000
Enterprise Geelong & Events	Corporate Christmas Program - Safety Operations	Operational support and public safety overlay for annual Christmas program incl delivery of Opening weekend events and evaluation of overall program.	60,000	0	60,000
Enterprise Geelong & Events	Agribusiness Plan Implementation	The Agribusiness Implementation plan provides a clear pathway for driving sustainable growth of the sector that will lead to investment, jobs and more sustainable ways to build on opportunities in this sector.	60,000	0	60,000
<b>NON CAPITAL PROJECTS TOTAL</b>			<b>5,542,438</b>	<b>230,000</b>	<b>5,312,438</b>



## 2018-19 COMMUNITY INVESTMENT & SUPPORT FUND

Division	Cost Centre Description	Job No.	Job Description	2017-18 Budget \$	2018-19 Budget Bid \$	Comments
<b>Grant Programs</b>						
City Services	Emergency Management	R37220	Emergency Management	21,500	0	No contribution to be made in 2017-18.
City Services/Planning & Development	Environment & Natural Resources/Planning Strategy & Urban Growth	R61147	Environment & Sustainability Grant Program	65,000	65,000	Grants to community organisations for projects consistent goals & outcomes of Council's strategic objectives relating to environment & sustainability e.g.: City Plan; Environment Management Strategy; & supported by the Future Proofing Geelong initiative for projects that meet the objectives of the Low Carbon Growth Plan. Amounts generally up to \$5k some up to \$10k.
Community Life	Community Development & Engagement	D57908	Healthy & Connected Communities Grant Program (Formerly known as the Community Grants Program)	240,000	243,000	Grants for NFP's community organisation/groups. Objective is to meet City Plan priority areas of Community Wellbeing: Healthy Lifestyles; Healthy Environments; Connected, creative and strong communities. Includes \$3,000 that was previously allocated to Neighbourhood Watch - so has been consolidated into the grants program.
Community Life	Connected Communities	R57902	Geelong Seniors Festival Program	24,000	24,000	Grants for community organisations who wish to run activities/events as part of the Seniors Festival Program held annually in October. Grants approx. up to \$450.
Community Life	Family Services	R54605	Childrens Week Grants	5,000	5,000	Grants to support activities/events during Children's Week - held in October annually. Grants approx. up to \$350.
Investment & Attraction	Arts & Culture	R57703	Creative Communities Grants Program (formerly the Community Arts & Community Festivals Grant Program)	220,000	220,000	Grants to community festivals and seeding grants for groups or programs related to Arts. Grants for Community Festivals; Community Arts Programs; Profession Development; and quick response amounts up to \$6,000 for Festivals/Programs, smaller grants for Professional Development & Quick Response.
Investment & Attraction	Enterprise Geelong	D60259	Economic Development (Industrial Invest Support)	25,000	0	Incentive grants to support investment attraction - Not required for 2018-19.
<b>Grants Sub Total</b>				<b>600,500</b>	<b>557,000</b>	
<b>CISF Community Facility Infrastructure Fund</b>						
Community Life	Community Development & Engagement	Various	Community Facility Infrastructure Grants	1,000,000	1,000,000	Community Facility Infrastructure Grants.
<b>CISF Sub Total</b>				<b>1,000,000</b>	<b>1,000,000</b>	
<b>Sponsorships &amp; Donations</b>						
Community Life	Community Development & Engagement	D57907	Give Where We Live	20,000	20,000	Contribution to operating costs.
Investment & Attraction	Event Services	D11731	Sponsorship 'Geelong Community Events'	10,000	41,000	Geelong Show, Gala Day & Geelong Racing to Apply.
		D11747		15,000		
		D11775		16,000		
Investment & Attraction and Community Life	Event Services Place Based Community Development	D57909	Sponsorship Christmas Carols	10,000	40,000	Funding for Christmas Carols by Application.
		D57910		10,000		
		D11729		20,000		
<b>Donations Sub Total</b>				<b>101,000</b>	<b>101,000</b>	

## 2018-19 COMMUNITY INVESTMENT & SUPPORT FUND

Division	Cost Centre Description	Job No.	Job Description	2017-18 Budget \$	2018-19 Budget Bid \$	Comments
<b>Strategic Partnerships</b>						
City Services	Operations	R37220	Emergency Management	1,800	1,800	Contribution to CREST (Citizens Radio Volunteers).
City Services	Environment & Natural Resources	D61166	Friends of Buckley Falls	30,000	15,000	To provide funding for the Geelong Environment Council - Friends of Buckley Falls.
City Services	Environment & Natural Resources	D61171	Bellarine Catchment Network	20,000	20,000	To support the Bellarine Catchment Network in providing environment projects for the Bellarine Peninsula community.
Community Life	Community Development & Engagement	D57902	Recreation Sponsorships	6,000	6,000	Support for Bizsport and locally held State and National Championships. contribution towards BisSport but this amount is allocated to Barwon Sports Academy to manage this funding program (as there are other financial contributors to this program).
Community Life	Connected Communities	R57904	Neighbourhood Houses	169,000	169,000	Neighbourhood Houses grants (13 at \$12,500 plus 1 at 6,500).
Community Life	Connected Communities	D57906	Life Education Van	8,000	8,000	Contribution to operating costs.
Community Life	Community Development & Engagement	R57903	Neighbourhood Watch	3,000	0	Council contribution to be re allocated to Healthy and Connected Communities for 2018-19.
Community Life	Community Development & Engagement	D57911	Peninsula Park & Ride	12,000	12,000	Contribution to the Ocean Grove/Barwon Heads shuttle bus that is managed by Barwon Coast for 6 weeks over the summer period.
Community Life	Community Development & Engagement	D57901	GCA Agreement	253,567	254,809	As per Council report 27/9/16 - allocation will be \$248,595 p.a. plus CPI for a two year term.
Community Life	Community Development & Engagement	D57903	Park Stewardship Funds	10,000	10,000	Council commitment to groups to develop parks (including Hoffman Walk).
Community Life	Community Development & Engagement	D57904	Surf Life Saving Grants	45,290	48,750	Commitment to professional life guards at Ocean Grove, Barwon Heads and Bancoora.
Community Life	Community Development & Engagement	D57905	Barwon Sports Academy	56,375	56,375	Council contribution - \$52,375 cash and \$4K in kind (Memberships etc).
Community Life	Community Development & Engagement	D57912	Geelong Cement Bowls Club	0	6,000	Council contribution towards upgrade of clubroom furniture.
Investment & Attraction	Central Geelong Revitalisation	D81104	Major Heritage Fund	0	200,000	The Central Geelong Major Heritage Fund aims to support the restoration of heritage building facades, which will improve the quality and attractiveness of streets within Central Geelong.
Investment & Attraction	Arts & Culture	R57603	Geelong Art Gallery	1,237,260	1,262,260	Triennial agreement adopted in 2016-2017.
Investment & Attraction	Arts & Culture	R57605	Geelong Maritime Museum	9,000	9,000	Continuation of funding.
Investment & Attraction	Arts & Culture	R57704	Courthouse Youth Arts	254,965	260,065	Continuation of funding (2.0% CPI increase).
Investment & Attraction	Arts & Culture	R57706	Courthouse Back to Back	8,393	8,393	Continuation of funding (2.0% CPI increase).
Investment & Attraction	Enterprise Geelong	D60260	Economic Development GBE Sponsorship	10,000	10,000	Geelong Business Excellence Awards Sponsorship - Funds go towards a specific award for GBE.
Investment & Attraction	Enterprise Geelong	D60290	Business Incubator/Entrepreneurial Support	100,000	150,000	The City will provide support and leadership in fostering growth in the Startup/Entrepreneurial community, by partnering with local entities to create an environment where Geelong is seen as the regional home of innovation. This support will be in the form of direct partnerships with industry, including programs such as the Runway Project. Assist local businesses to participate in incubation and mentoring programs, so they are ready to attracting venture and startup capital, to grow in Geelong.
Finance & Strategy	Director Finance & Strategy Admin	R20101	G21 Contribution	472,658	482,111	Contribution to G21 Regional Organisation (as per Memorandum of Understanding).
<b>Strategic Partnerships Sub Total</b>				<b>2,707,308</b>	<b>2,989,563</b>	

## 2018-19 COMMUNITY INVESTMENT & SUPPORT FUND

Division	Cost Centre Description	Job No.	Job Description	2017-18 Budget \$	2018-19 Budget Bid \$	Comments
<b>Geelong Major Events</b>						
Investment & Attraction	Geelong Major Events	Various	Events Funding	1,230,000	1,230,000	Funding for the attraction of major events to Geelong.
Investment & Attraction	Event Services	D11701	Australian International Airshow 2016-2017	0	420,000	Sponsorship of the Australian International Airshow.
Investment & Attraction	Event Services	D11712	Geelong Regional Christmas Carols Event	40,000	40,000	Sponsorship.
Investment & Attraction	Event Services	D11781	ANZAC Day Commemorations	10,000	10,000	Contribution to assist local RSL's in the costs associated with their Anzac Day commemorations.
Investment & Attraction	Event Services	R11703	Australia Day Committee	35,000	35,000	Contribution for Australia Day Committee.
<b>Strategic Partnerships Sub Total</b>				<b>1,315,000</b>	<b>1,735,000</b>	
<b>Grand Total</b>				<b>5,723,808</b>	<b>6,382,563</b>	



## FEES & CHARGES ANALYSIS

Each year Council's fees and charges are reviewed as part of the budget process. Existing fees and charges have been increased in line with cost increases, market levels, changes in supply and demand for services and the user pay principles. Council has a continuing commitment to ensure its services are priced fairly to allow for maximum community participation, whilst meeting National Competition Policy requirements for services subject to competition.

### Discretionary Fees and Charges

The major movements in Council's discretionary fees and charges include:

#### City Services

- Fees for waste disposal at the North Geelong and Drysdale transfer stations have increased from \$21.50 to \$22.00 for a car boot. Single Axle trailers have increased by \$1.00 to \$43.50 and heaped single axle trailers have increased by \$1.50 to \$57.
- The fee for commercial collection of an extra bin has increased from \$162.60 to \$195.10, \$32.50 increase in price.

#### Planning and Development

- Desexed and microchipped dogs have increased from \$40.40 to \$41.40. The pensioner desexed and microchipped dog fees have increased from \$20.20 to \$20.70. Desexed dog fees have increased from \$56.75 to \$58.15. Full fees for the registration of a dog have increased by \$4.50 from \$182.85 to \$187.35. The pensioner full fee for the registration of a dog has increased by \$2.52 to \$93.95.
- Cat fees for a desexed and microchipped cat have increased by \$0.75 to \$31.80. Pensioner fees for a desexed and microchipped cat have increased by \$0.40 from \$15.50 to \$15.90. Desexed cat fees have increased by \$1.20 to \$49.00. The pensioner fee for a desexed cat has increased by \$0.60 from \$23.90 to \$24.50.
- Animal pound release fees for dogs and cats have decreased from \$180.00 to \$80.00. The reduction in the release fee is to encourage a higher reclaim rate.
- Health temporary premises (high risk) permits have increased from \$457.00 to \$487.00. Food vending machine permits have increased from \$64.00 to \$68.00. Food Act - fast track inspection fees have increased from \$200.00 to \$220.00 to reflect the actual cost associated with issuing the permit.
- Street parking fees for 2018-19 will increase from \$2.80 to \$2.90 per hour.
- The annual fee for a car parking permit at Haymarket car park has increased by \$36.40 to \$1,491.40. Busport and Civic Centre parking reserved permits have increased by \$62.00 to \$2,535. Busport and Civic Centre parking unreserved permits have increased by \$46.00 to \$1,880.00. Wesley car parking permits have increased \$35.40 to \$1,491.40. Permit parking for Corio Street and Brougham Street have increased \$36.40 to \$1,491.40. Corio Street casual parking has increased from \$10.70 to \$10.80. Little Ryrie OSCP Parking Permits have increased \$50.00 to \$2,090.00.

#### Community Life

- There has been a review of hourly hall rate to bring the fee in line with similar hall hire in other venues. The hourly rate has increased by \$4.50 per hour.
- Meals on Wheels to Council clients will increase 25¢ to \$9.305 per meal. Full cost meals to agencies will increase by 40¢ to \$21.45.

- Fees for personal care will increase from \$5.80 to \$6.00. Respite care will increase from \$4.40 to \$4.60 and general care will increase from \$6.20 to \$6.30.
- Occasional care fees at Council's childcare facilities and integrated children centres will increase by \$9.00 from \$56.00 to \$65.00 for 5 hours.
- School holiday program fees will increase from \$58.00 to \$68.00.
- Long Day Care fees are increasing 6.1% across most childcare facilities and integrated children centres. Ariston, Boorai and Leopold weekly fees will increase from \$540.00 to \$573.00. Belmont and Drysdale will increase from \$534.50 to \$567.00. Corio and Whittington will increase from \$528.00 to \$567.00.
- Kindergarten fees are set to match the State Government subsidy and are set each calendar year rather than financial year. 4 year old kindergarten fees for July to December will remain at the current charge of \$1,505.00, January to June will increase to \$1,542.00. 3 year old kindergarten fees for 3.5 hours for July to December will remain at the current charge of \$1,169.00, January to June will increase to \$1,198.00.
- Hire of the Arena auditorium hire for community groups has increased by 4.6% from \$2,820.00 to \$2,950.00. The commercial rate hire per day for the auditorium has increased from \$4,700.00 to \$4,850.00.
- A leisure centre family memberships has increased by \$108.00 to \$1,788.00. Active adult 12 month memberships have increased by \$24 to \$684.00. Learn to swim fees have increased by \$0.95 to \$16.85. Webstar swim school fortnightly fees have increased from \$26.50 to \$28.50. Casual adult gym visits have increased by \$0.50 to \$17.50.
- A season ticket for the Kardinia or Lara Pool for an adult has increased from \$395.00 to \$405.00. Concession season tickets will increase by \$7.00 to \$293.00 and a family season ticket will increase by \$19.00 to \$790.00 to cover rising costs associated with running the pools.
- Annual membership fees for the Queens Park Golf Course have increased from \$5505.00 to \$565.00 for an adult. Balyang Par 3 has increased from \$360.00 to \$370.00.

#### **Investment and Attraction**

- Carousel rides are increasing by \$0.20 a ride to \$5.00 for children. Adult carousel rides have decreased by \$0.30 to \$5.00 to standardise the fees. Private bookings for 4-6 hours at the Carousel have increased by \$40.00 to \$1,800.00.
- National Wool Museum admission prices are generally increased biennially with an increase due in 2018-19. The adult general admission price increased by \$1.00 to \$10.00, child admission increased by \$1.00 to \$6.00 and family admission has remained constant at \$30.00.
- The weekly corporate rate for the hire of the Potato Shed has increased from \$8,000.00 to \$8,200.00. The daily corporate rate has increased from \$2,250.00 to \$2,500.00. Prices are generally increased biennially.

#### **Statutory Fees and Charges**

The major movements in other fees and charges (i.e. statutory charges) include:

- Building Lodgement fees have increased in line with State Government legislation. Commercial and domestic permits where the cost of works is \$5k or greater have increased from \$37.50 to \$114.85.

## 2018-19 FEES & CHARGES MAJOR PRICE CHANGES

\*Basis of Charge

D = Discretionary A = Act of Parliament L = Local Law

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
<b>City Services</b>						
<b>Geelong Saleyards</b>						
Sheep/Lamb Sale	D	1.00	0.00	(1.00)	(100.0%)	Removal of fee due to closure of saleyards
Beef/Stores/Dairy Cattle	D	10.40	0.00	(10.40)	(100.0%)	Removal of fee due to closure of saleyards
Calves	D	1.70	0.00	(1.70)	(100.0%)	Removal of fee due to closure of saleyards
Saleyards Weighing Charges	D	3.50	0.00	(3.50)	(100.0%)	Removal of fee due to closure of saleyards
<b>Subdivisions</b>						
Subdivision Building Site Access Permit	D	135.00	140.00	5.00	3.7%	
Subdivision Property Information Fees	A	90.00	95.00	5.00	5.6%	Partly legislated with building regulations, fee has been increased by CPI and then rounded to the nearest \$5.
Subdivision Road Opening Permit	D	135.00	140.00	5.00	3.7%	
Vehicle Crossing Permits (Stand)	D	195.00	200.00	5.00	2.6%	
<b>Reinstatements</b>						
Up to 10m <sup>2</sup> Deep Strength Asphalt	D	273.20	280.10	6.90	2.5%	All reinstatement fees have been increased by 2.5%.
Up to 10m <sup>2</sup> Asphalt Path	D	156.10	160.10	4.00	2.6%	All reinstatement fees have been increased by 2.5%.
Up to 10m <sup>2</sup> Concrete Path - 75mm	D	181.60	186.20	4.60	2.5%	All reinstatement fees have been increased by 2.5%.
Up to 10m <sup>2</sup> Concrete Kerb	D	192.50	197.40	4.90	2.5%	All reinstatement fees have been increased by 2.5%.
Up to 10m <sup>2</sup> Segmental Block Pavers	D	185.80	190.50	4.70	2.5%	All reinstatement fees have been increased by 2.5%.
<b>Transfer Stations</b>						
Car Boot	D	21.50	22.00	0.50	2.3%	Overall increase of 2.3% which includes an estimated EPA Levy increase.
Utilities, Vans, Single Axle trailers	D	42.50	43.50	1.00	2.4%	Overall increase of 2.4% which includes an estimated EPA Levy increase.
Single axle trailers (heaped) min	D	55.50	57.00	1.50	2.7%	Overall increase of 2.7% which includes an estimated EPA Levy increase.
Tandem Trailers (waterline)	D	55.50	57.00	1.50	2.7%	Overall increase of 2.7% which includes an estimated EPA Levy increase.
Tandem Trailers (heaped) min	D	111.00	114.00	3.00	2.7%	Overall increase of 2.7% which includes an estimated EPA Levy increase.
Tandem Caged Trailer	D	166.00	171.00	5.00	3.0%	Overall increase of 3% which includes an estimated EPA Levy increase.
Commercial Collection - Extra Bins	D	162.60	195.10	32.50	20.0%	
Other Recycling Service	D	137.30	152.44	15.14	11.0%	
Green Waste Service	D	133.50	135.90	2.40	1.8%	
<b>Waste Disposal</b>						
Poultry	D	187.00	192.60	5.60	3.0%	
Animal Carcass (single)	D	47.50	49.00	1.50	3.2%	

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Industrial Waste	D	140.50	144.70	4.20	3.0%	
Seaweed	D	119.00	122.60	3.60	3.0%	
Mattresses	D	23.00	23.50	0.50	2.2%	
Fish Waste	D	187.00	192.60	5.60	3.0%	
Green Waste (clean)	D	127.50	131.30	3.80	3.0%	
Tyres	D	10.00	10.00	0.00	0.0%	Recycled - No EPA levy applicable.
<b>Finance and Strategy</b>						
<b>Revenue</b>						
Debt Collection - Field Call	D	55.00	55.00	0.00	0.0%	Contracted Fee (Actual Cost)
Debt Collection - Listing Fee	D	11.00	11.00	0.00	0.0%	Contracted Fee (Actual Cost)
Electoral Roll Search	D	22.00	22.00	0.00	0.0%	
Sales Registers	D	1,020.00	1,045.00	25.00	2.5%	
Property & Valuations Rate Search over 7 years	D	66.50	70.00	3.50	5.3%	
Renumbering Charge to Subdividers	D	80.00	85.00	5.00	6.3%	
<b>Planning and Development</b>						
<b>Statutory Planning</b>						
Change of Use	A	1,240.70	1,240.70	0.00	0.0%	Fee set by State Government.
Amend a Permit - change statement or conditions	A	1,240.70	1,240.70	0.00	0.0%	Fee set by State Government.
Written request for information	D	110.00	110.00	0.00	0.0%	
Planning Scheme Amendment Application Fee	A	2,872.00	2,872.00	0.00	0.0%	Fee set by State Government.
<b>Building Services</b>						
Building Lodgement Fees - Commercial Permits (cost of works = \$5k or more)	A	37.50	114.85	77.35	206.3%	Cost of lodgement fees increased to reflect the work involved with providing the service. Fee is set by Act, increase in lodgement income by \$370k.
Building Lodgement Fees - Domestic Permits (Cost of works = \$5k or more)	A	37.50	114.85	77.35	206.3%	
1539 - Build - road/lane closures space occup fee (per lane, per day)	D	250.00	273.45	23.45	9.4%	
Street Occupation Permit Fee	D	255.00	273.45	18.45	7.2%	
Building Gantry Permit Fee	D	250.00	273.45	23.45	9.4%	
1695 - Build - Info - Sec C - Build Permit Details (10yrs) inc current notices/orders - Std	A	52.70	45.35	(7.35)	(13.9%)	Fee set by State Government.
1675 - Build - Stat - Council Consents - all matters except easements	A	264.60	273.45	8.85	3.3%	
1572 - Build Permits - Own Build - Alterations & Additions - \$10,001 - \$25,000	D	945.00	945.00	0.00	0.0%	
1606 - Build Permits - Regd Builder - Reclad/re-roof/restump - Up to \$5,000	D	1,200.00	1,200.00	0.00	0.0%	
1609 - Build Permits - Own Builder - Reclad/re-roof/restump - Up to \$5,000	D	1,500.00	1,500.00	0.00	0.0%	
1619 - Build Permits - Regd Build - Swimming Pools/Spas/Decks - \$10,001 - \$25,000	D	1,600.00	1,600.00	0.00	0.0%	
1622 - Build Permits - Own Build - Swimming Pools/Spas/Decks - \$10,001 - \$25,000	D	1,720.00	1,720.00	0.00	0.0%	
1644 - Build Permit - Regd build - relocation of dwelling (inc alts & adds) - up to \$10k	D	2,200.00	2,200.00	0.00	0.0%	

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
1650 - Build Permit - Own build - relocation of dwelling (inc alts & adds) - up to \$10k	D	2,400.00	2,400.00	0.00	0.0%	
Building Permit - Places of Public Entertainment - 0 to 1,000 people	D	700.00	700.00	0.00	0.0%	
Building Permit - Places of Public Entertainment - 10,000 to 15,000 people	D	3,125.00	3,125.00	0.00	0.0%	
<b>Local Laws &amp; Traffic</b>						
Street Parking Fees per hour	D	2.80	2.90	0.10	3.6%	
Reserve Car Park Space - metered	D	42.75	43.75	1.00	2.3%	
Reserve Car Park Space - unmetered	D	22.95	23.50	0.55	2.4%	
Busport reserved space	D	2,473.00	2,535.00	62.00	2.5%	
Busport unreserved permit	D	1,834.00	1,880.00	46.00	2.5%	
Civic centre car park reserved space	D	2,473.00	2,535.00	62.00	2.5%	
Civic centre car park unreserved permit	D	1,834.00	1,880.00	46.00	2.5%	
Civic centre casual parking	D	2.80	2.90	0.10	3.6%	
Wesley car parking permits	D	1,456.00	1,491.40	35.40	2.4%	
Wesley casual Parking	D	2.80	2.90	0.10	3.6%	
Little Ryrie OSCP Parking Permits	D	2,040.00	2,090.00	50.00	2.5%	
Haymarket month permit	D	1,455.00	1,491.40	36.40	2.5%	
Haymarket day parking	D	10.50	10.80	0.30	2.9%	
Brougham Street Office Permits	D	1,455.00	1,491.40	36.40	2.5%	
Corio Street Casual Parking	D	10.70	10.80	0.10	0.9%	
Corio Street Permit Parking	D	1,455.00	1,491.40	36.40	2.5%	
Parking Fine	D	78.00	79.00	1.00	1.3%	
Local Law Permits	D	102.30	104.80	2.50	2.4%	
Local Law Permit Application	D	26.20	26.80	0.60	2.3%	
<b>Animal Registrations</b>						
Dog Registration - Full	D	182.85	187.35	4.50	2.5%	
Dog over 10 years old	D	63.20	64.80	1.60	2.5%	
Dangerous Dog (Guard Dog)	D	182.85	187.35	4.50	2.5%	As per the Domestic Animals Act - this fee must align with the fee for a Full Dog.
Dog Breeder	D	63.20	64.80	1.60	2.5%	
Dog Working Dog	D	63.20	64.80	1.60	2.5%	
Dog Member Canine Association	D	63.20	64.80	1.60	2.5%	
Dog Obedience Trained	D	63.20	64.80	1.60	2.5%	
Dog Microchipped (registrations after 2014)	D	182.85	187.35	4.50	2.5%	Laws changed in 2014 - the only registrations to attract a discounted fee are desexed animals - applicable for new registrations only.
Dog Desexed	D	56.75	58.15	1.40	2.5%	
Dog Desexed and Microchipped	D	40.40	41.40	1.00	2.5%	
Dog Pensioner Desexed	D	28.38	29.00	0.62	2.2%	50% of full fee category as per legislation.
Dog Pensioner Microchipped (registrations after 2014)	D	91.43	93.65	2.22	2.4%	50% of full fee category as per legislation.
Dog Pensioner Microchipped and Desexed	D	20.20	20.70	0.50	2.5%	
Dog Pensioner Fee - Full	D	91.43	93.95	2.52	2.8%	50% of full fee category as per legislation.
Cat Registration - Full	D	139.30	142.80	3.50	2.5%	Legislation no longer allows this category.

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Cat Desexed	D	47.80	49.00	1.20	2.5%	
Cat Pensioner Desexed	D	23.90	24.50	0.60	2.5%	50% of full fee category as per legislation.
Cat Desexed and Microchipped	D	31.05	31.80	0.75	2.4%	
Cat Pensioner Microchipped and Desexed	D	15.50	15.90	0.40	2.6%	50% of full fee category as per legislation.
Cat Microchipped	D	54.15	55.50	1.35	2.5%	
Release Fee - Dog	D	180.00	80.00	(100.00)	(55.6%)	
Release Fee - Cat	D	180.00	80.00	(100.00)	(55.6%)	A new pricing structure was introduced in 2017-18 reducing the number of fines issues to enable more 1st offence warnings - this was offset by an increase in the release fee. In 2018-19 there is a reduction in the release fee to encourage a higher reclaim rate.
Domestic Animal Business Registration (5 or less animals)	D	0.00	80.00	80.00	0.0%	New Fee
Domestic Animal Business Registration (10 or less animals)	D	0.00	120.00	120.00	0.0%	New Fee
<b>Environmental Health</b>						
Food Vending Machines	D	64.00	68.00	4.00	6.3%	Work associated with this type of permit is complex.
Food Act - Fast Track Inspection Fee	D	200.00	220.00	20.00	10.0%	Reflects actual cost for a fast track fee.
Food Act - Re-Issue Certificate/Document	D	0.00	50.00	50.00	0.0%	New Fee
Busking (month)	D	18.50	19.00	0.50	2.7%	
Septic Tank Fast Track Fee	D	100.00	220.00	120.00	120.0%	New Fee
Septic Tank Reissue Expired Permit	D	0.00	100.00	100.00	0.0%	New Fee
Septic Tank Administration Fee	D	0.00	40.00	40.00	0.0%	New Fee
Failing to Register Food Premises	L	775.00	812.00	37.00	4.8%	
Health Temporary Premises 1 - Oper (High Risk)	D	167.00	171.00	4.00	2.4%	
Health Temporary Premises - (High Risk)	D	457.00	487.00	30.00	6.6%	
Health Class 1 Premises - Child Care Facility	D	457.00	487.00	30.00	6.6%	

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
<b>Community Life</b>						
<b>Childcare/Integrated Children's Centres</b>						
Occasional Care Fee - 1 hour (effective 1st Jan 19)	D	15.00	15.00	0.00	0.0%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees
Occasional Care Fee - 3 hours (effective 1st Jan 19)	D	41.00	44.00	3.00	7.3%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees
Occasional Care Fee - 4 hours (effective 1st Jan 19)	D	49.00	55.00	6.00	12.2%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees
Occasional Care Fee - 5 hours (effective 1st Jan 19)	D	56.00	65.00	9.00	16.1%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees
School Holiday Program		58.00	68.00	10.00	17.2%	Increased fee to the average fee charged for the school holiday program across the region.
<b>Long Day Care</b>						
Ariston Child Care, Boorai Integrated Children's Centre, Leopold Integrated Children's Centre	D	Weekly \$540 Daily \$115 Sessions \$79.50	Weekly \$573 Daily \$122 Sessions \$80	Weekly \$33 Daily \$7 Sessions \$0.50	Weekly 6.1% Daily 6.1% Sessions 0.6%	Fees set to minimise the net cost of providing the service with the majority cost increase offset by the new federal government fee subsidy.
City Learning & Care Belmont, Drysdale	D	Weekly \$534.50 Daily \$111.50 Sessions \$72.50	Weekly \$567 Daily \$118 Sessions \$73	Weekly \$32.50 Daily \$6.50 Sessions \$0.50	Weekly 6.1% Daily 5.8% Sessions 0.7%	Fees set to minimise the net cost of providing the service with the majority cost increase offset by the new federal government fee subsidy.
City Learning & Care Corio, Whittington	D	Weekly \$528 Daily \$111.50 Sessions \$72.50	Weekly \$567 Daily \$118 Sessions \$73	Weekly \$39 Daily \$6.50 Sessions \$0.50	Weekly 7.4% Daily 6.5% Sessions 0.7%	Fees set to minimise the net cost of providing the service with the majority cost increase offset by the new federal government fee subsidy.
Ariston Short day program	D	0.00	102.00	102.00	0.0%	New Fee
Ariston Hourly Rate	D	0.00	17.00	17.00	0.0%	New Fee
Drysdale, Corio, Belmont, Whittington Short day program	D	0.00	90.00	90.00	0.0%	New Fee
Drysdale, Corio, Belmont, Whittington Hourly Rate	D	0.00	15.00	15.00	0.0%	New Fee
<b>Kindergarten Development Services</b>						
4 Yr Old Kindergarten Fees - Jul to Dec	D	1,433.00	1,505.00	72.00	5.0%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
4 Yr Old Kindergarten Fees - Jan to Jun	D	1,505.00	1,542.00	37.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
3 Yr Old Kindergarten Fees 3.5 hrs - Jul to Dec	D	1,124.00	1,169.00	45.00	4.0%	
3 Yr Old Kindergarten Fees 3.5 hrs - Jan to Jun	D	1,169.00	1,198.00	29.00	2.5%	
3 Yr Old Kindergarten Fees 6 hrs - Jul to Dec	D	1,929.20	2,004.00	74.80	3.9%	
3 Yr Old Kindergarten Fees 6 hrs - Jan to Jun	D	2,004.00	2,054.00	50.00	2.5%	
<b>Community Care</b>						
Personal Care	D	5.80	6.00	0.20	3.4%	

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Personal Care - Hardship Fee	D	2.90	3.00	0.10	3.4%	Required by DH for clients experiencing financial hardship
General Care	D	6.20	6.30	0.10	1.6%	
General Care - Hardship Fee	D	3.00	3.10	0.10	3.3%	Required by DH for clients experiencing financial hardship
Respite Care	D	4.40	4.60	0.20	4.5%	
Respite Care - over 18	D	5.20	5.35	0.15	2.9%	
Home Maintenance	D	12.35	12.66	0.31	2.5%	
Community Aged Care Packages	D	43.00	46.56	3.56	8.3%	Based on a client contribution that can't be more than 17.5% of the pension - fee is agreed by the Home Care Packages Barwon Alliance.
Income Tested Fee for Home Care Packages Program	D	30.00	30.00	0.00	0.0%	Based on a means test by the Govt - has to be a zero bottom line with income and expenditure.
Barwon Health Agency Fee - Home Care	D	46.80	51.22	4.42	9.4%	
Barwon Health Agency Fee - Personal Care	D	48.90	54.59	5.69	11.6%	
Home Care Packages Brokerage Personal Care	D	48.90	49.63	0.73	1.5%	
Home Care Packages Brokerage Home Care	D	46.80	47.72	0.92	2.0%	
<b>Food Distribution Services</b>						
Meal Charges to Clients	D	9.05	9.30	0.25	2.8%	
Meal Charges to Agencies	D	21.05	21.45	0.40	1.9%	
Food Services - Hardship Fee	D	3.70	3.70	0.00	0.0%	Required by DH for clients experiencing financial hardship
<b>Community Halls and Buses</b>						
Virginia Todd Hall Hourly Rate	D	35.00	35.50	0.50	1.4%	
Centenary Hall Whole Venue Weekend Hourly Rate	D	121.00	125.50	4.50	3.7%	
South Barwon Civic Centre Whole Venue Weekend Hourly Rate	D	173.00	0.00	(173.00)	(100.0%)	End of lease - no income for 2018-19
Cobbin Farm Whole Venue Weekday Hourly Rate	D	86.00	86.00	0.00	0.0%	
Cobradah House Hourly Rate	D	31.00	35.50	4.50	14.5%	Standardise fee - in line with similar hall hire hourly rates
Geelong West Town Hall Whole Venue Weekend Hourly Rate	D	173.00	178.50	5.50	3.2%	
Lara Hall Hourly Rate	D	35.00	35.50	0.50	1.4%	
Wandana Heights Hall Hourly Rate	D	31.00	35.50	4.50	14.5%	Standardise fee - in line with similar hall hire hourly rates
St Leonards Reserve Hall Hourly Rate	D	31.00	35.50	4.50	14.5%	Standardise fee - in line with similar hall hire hourly rates
Mt Duneed Hall Hourly Rate	D	20.50	21.50	1.00	4.9%	
Parks Hall Hourly Rate Main Hall	D	35.00	35.50	0.50	1.4%	
Community Bus - 12 seat km rate (over 400kms)	D	0.75	0.00	(0.75)	(100.0%)	Fee replaced with 24hr hire
Community Bus - 12 seater bus per hour	D	9.50	0.00	(9.50)	(100.0%)	Fee replaced with 24hr hire
Community Bus 24 hour hire	D	60.00	62.00	2.00	3.3%	New Fee
<b>Waterworld, Splashdown, Leisurelink, BASC</b>						
Monthly membership	D	90.00	90.00	0.00	0.0%	Hold
3 months membership	D	480.00	500.00	20.00	4.2%	

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
12 months membership	D	1,080.00	1,080.00	0.00	0.0%	12 x direct debit monthly fee - no joining fee incentive for upfront payment.
Family monthly debit	D	140.00	149.00	9.00	6.4%	
Family 12 months	D	1,680.00	1,788.00	108.00	6.4%	12 x direct debit monthly fee - no joining fee incentive for upfront payment.
Corporate Adult Monthly Membership	D	81.00	81.00	0.00	0.0%	Hold
Corporate Adult 12 mths	D	972.00	972.00	0.00	0.0%	12 x direct debit monthly fee - no joining fee incentive for upfront payment.
Corporate Adult Renew 12 mths	D	810.00	810.00	0.00	0.0%	
Corporate Family monthly debit	D	126.00	130.00	4.00	3.2%	
Corporate Family 12 month	D	1,512.00	1,560.00	48.00	3.2%	12 x direct debit monthly fee - no joining fee incentive for upfront payment.
Active Adults monthly debit	D	55.00	57.00	2.00	3.6%	
Active Adults Joining Fee	D	59.00	59.00	0.00	0.0%	
Active Adults Membership 3 months Renew	D	165.00	165.00	0.00	0.0%	
Active Adults 3 months	D	0.00	230.00	230.00	0.0%	New product.
Active Adults Membership 12 months	D	660.00	684.00	24.00	3.6%	
Gym Adult	D	17.00	17.50	0.50	2.9%	
Gym Concession	D	14.00	14.00	0.00	0.0%	20% discount on the Gym adult fee.
Gym Adult x 10 visits	D	153.00	157.50	4.50	2.9%	Buy 9, get 1 free.
Swimming Adult	D	8.00	8.00	0.00	0.0%	
Swimming Concession	D	6.00	6.00	0.00	0.0%	
School Swimming	D	3.80	3.90	0.10	2.6%	
Learn to Swim	D	15.90	16.85	0.95	6.0%	
Webstar Learn to Swim	D	26.50	28.50	2.00	7.5%	
Webstar Private Lesson	D	90.00	97.00	7.00	7.8%	
Creche Casual visit 30 mins (member)	D	3.00	3.10	0.10	3.3%	
Creche Casual visit 30 mins (non member)	D	5.00	5.20	0.20	4.0%	
Occasional care 3 hr	D	26.60	27.30	0.70	2.6%	
<b>Kardinia / Lara Pool</b>						
Kardinia Pool Hire Diving Pool (per hr)+entry fee	D	120.00	123.00	3.00	2.5%	
Kardinia Pool Hire Learner's Pool (per hr)+entry fee	D	80.00	82.00	2.00	2.5%	
Season ticket (adult)	D	395.00	405.00	10.00	2.5%	
Season ticket (concession)	D	286.00	293.00	7.00	2.4%	
Season ticket (family)	D	771.00	790.00	19.00	2.5%	
<b>Golf</b>						
Queens Park Adult Green Fee	D	28.00	28.00	0.00	0.0%	Actual fee charged in 17/18 was \$26, not \$28 per budget - lowered fee to increase utilisation, 7.7% increase.
Queens Park Memberships Adult 12mths	D	550.00	565.00	15.00	2.7%	
Queens Park Memberships Pensioner 12mths	D	430.00	440.00	10.00	2.3%	
Queens Park Student Green Fee	D	16.00	17.00	1.00	6.3%	
Elcho Adult Green Fee	D	28.00	26.00	(2.00)	(7.1%)	Actual fee charged in 17/18 was \$25, not \$28 per budget - lowered fee to increase utilisation, 4% increase.

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Elcho Park Memberships Adult 12mths	D	550.00	550.00	0.00	0.0%	Actual fee charged in 17/18 was \$500, not \$550, lowered fee to increase utilisation, 10% increase.
Elcho Park Memberships Pensioner 12mths	D	430.00	430.00	0.00	0.0%	Actual fee charged in 17/18 was \$396, not \$430, lowered fee to increase utilisation, 8.6% increase.
Elcho Park Student Green Fees	D	16.00	17.00	1.00	6.3%	
Balyang Adult Membership	D	360.00	370.00	10.00	2.8%	
Balyang Adult Green Fee	D	15.00	15.00	0.00	0.0%	Actual fee charged in 17/18 was \$13.50, not \$15 per budget, lowered fee to increase utilisation, 11% increase.
Balyang Concession Adult Green Fee	D	12.00	12.30	0.30	2.5%	
<b>Arena</b>						
Function Room - Community Rate	D	230.00	235.00	5.00	2.2%	
Function Room - Private/Commercial Rate	D	380.00	390.00	10.00	2.6%	
Annex Hire - Community Group	D	3,830.00	3,950.00	120.00	3.1%	
Annex Hire - Commercial use - per day	D	6,380.00	6,600.00	220.00	3.4%	
Auditorium Hire - Community Group per day	D	2,820.00	2,950.00	130.00	4.6%	
Auditorium Hire - Commercial use per day	D	4,700.00	4,850.00	150.00	3.2%	
Auditorium Hire - Promoter Rate (concerts only)	D	5,860.00	6,000.00	140.00	2.4%	
Auditorium Hire - Basketball court per hour	D	82.50	85.00	2.50	3.0%	
Auditorium Hire - Basketball court per hour community rate	D	49.50	51.00	1.50	3.0%	
<b>Corio Leisure Time Centre</b>						
Futsal Stars Development & Transition (per player)	D	10.00	10.00	0.00	0.0%	
Meeting Room - after 5pm	D	26.00	27.00	1.00	3.8%	
Sports Club (per Child)	D	9.50	9.50	0.00	0.0%	In line with fee charged at BVAC
Squash Casual before 5pm	D	10.00	10.00	0.00	0.0%	Rates held to encourage more participation and improve the utilisation of the courts.
Squash After 5pm	D	17.00	17.50	0.50	2.9%	
Synthetic Pitch Hire Affiliate Half Pitch before 4pm	D	51.00	51.00	0.00	0.0%	New Fee for the synthetic pitch - various new fees added for the pitch in 2017-18 yet to be charged.
Synthetic Pitch Hire Local Tournaments & Events Per Day	D	640.00	640.00	0.00	0.0%	New Fee for the synthetic pitch - various new fees added for the pitch in 2017-18 yet to be charged.
<b>BVAC</b>						
Badminton	D	8.50	9.00	0.50	5.9%	
Badminton Casual User	D	15.50	16.00	0.50	3.2%	
Sunday Market Outdoor Stall	D	23.00	24.00	1.00	4.3%	
Sunday Market Online Booking Outdoor Stall	D	18.00	19.00	1.00	5.6%	Reduced Fee for payments made via the online booking system to encourage online bookings.
Sunday Market Indoor Stall	D	30.00	31.00	1.00	3.3%	
Sunday Market Indoor Booking Indoor Stall	D	20.00	21.00	1.00	5.0%	Reduced Fee for payments made via the online booking system to encourage online bookings.
Sunday Market Storage	D	12.00	15.00	3.00	25.0%	
Sports Club (per Child)	D	9.00	9.50	0.50	5.6%	
Court Three Cricket Casual Hire	D	55.00	57.50	2.50	4.5%	
<b>Investment &amp; Attraction</b>						

Description	*Basis of Charge	Charge 2017-18 \$ per unit	Charge 2018-19 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
<b>National Wool Museum</b>						
NWM General Admission	D	9.00	10.00	1.00	11.1%	Biennial rate - no increase in 2017-18.
NWM General Admission Child	D	5.00	6.00	1.00	20.0%	Biennial rate - no increase in 2017-18.
NWM General Admission Family	D	30.00	30.00	0.00	0.0%	Biennial rate - no increase in 2017-18.
NWM General Admission School	D	4.50	5.00	0.50	11.1%	Biennial rate - no increase in 2017-18.
NWM Membership Adult	D	40.00	45.00	5.00	12.5%	Biennial rate - no increase in 2017-18.
NWM Membership Family	D	60.00	70.00	10.00	16.7%	Biennial rate - no increase in 2017-18.
Commercial Kitchen rental - day rate	D	450.00	500.00	50.00	11.1%	Biennial rate - no increase in 2017-18.
Security & Out of Hours Costs - Museum Staff 5pm-9am Hourly Rate	D	80.00	100.00	20.00	25.0%	Biennial rate - no increase in 2017-18.
NWM Strachan Room - Hourly Rate	D	200.00	220.00	20.00	10.0%	Biennial rate - no increase in 2017-18.
NWM Auction and Multifunction Room - Hourly Rate	D	200.00	220.00	20.00	10.0%	Biennial rate - no increase in 2017-18.
<b>Potato Shed</b>						
Facility Hire - Community Rate - All areas daily	D	900.00	950.00	50.00	5.6%	Biennial rate - no increase in 2017-18.
Facility Hire - Community Rate - All areas weekly	D	4,000.00	4,200.00	200.00	5.0%	Biennial rate - no increase in 2017-18.
Facility Hire - Community Rate - All areas weekend	D	1,800.00	1,850.00	50.00	2.8%	Biennial rate - no increase in 2017-18.
Facility Hire - Community Rate - Auditorium weekend	D	400.00	420.00	20.00	5.0%	Biennial rate - no increase in 2017-18.
Facility Hire - Community Rate - Multipurpose	D	25.00	26.00	1.00	4.0%	Biennial rate - no increase in 2017-18.
Facility Hire - Corporate Rate - All areas daily	D	2,250.00	2,500.00	250.00	11.1%	Biennial rate - no increase in 2017-18.
Facility Hire - Corporate Rate - All areas weekly	D	8,000.00	8,200.00	200.00	2.5%	Biennial rate - no increase in 2017-18.
Facility Hire - Corporate Rate - Foyer	D	80.00	85.00	5.00	6.3%	Biennial rate - no increase in 2017-18.
Facility Hire - Corporate Rate - Multipurpose	D	70.00	75.00	5.00	7.1%	Biennial rate - no increase in 2017-18.
<b>Carousel</b>						
Wedding - Ceremony 1 hour	D	440.00	450.00	10.00	2.3%	
Private Booking 4-6 hours	D	1,760.00	1,800.00	40.00	2.3%	
Admission - Child	D	4.80	5.00	0.20	4.2%	Standardise fee - all admission now \$5.00
Admission - Adult	D	5.30	5.00	(0.30)	(5.7%)	Standardise fee - all admission now \$5.00
Admission - Concession	D	4.80	5.00	0.20	4.2%	Standardise fee - all admission now \$5.00
Multiride x 10 ticket	D	42.00	45.00	3.00	7.1%	
Childrens Birthday Parties	D	150.00	160.00	10.00	6.7%	
Group Booking 10 - 19	D	4.30	4.50	0.20	4.7%	Standardise fee - all group bookings now \$4.50
Group Booking 20 - 49	D	4.20	4.50	0.30	7.1%	Standardise fee - all group bookings now \$4.50
Group Booking 50 plus	D	4.00	4.50	0.50	12.5%	Standardise fee - all group bookings now \$4.50



## GLOSSARY OF TERMS

Act	Local Government Act 1989.
Accounting standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund the capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	Local Government (Planning and Reporting) regulations 2014 - Schedule 3. The adjusted underlying surplus (or Deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Annual budget	Local Government (Planning and Reporting) regulations 2014 - Schedule 3. Plan under section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other sources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act . The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal	Local Government (Planning and Reporting) Regulations 2014 - Regulation 5. Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to original capability.
Asset upgrade	Local Government (Planning and Reporting) Regulations 2014 - Regulation 5. Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond its original life.
Borrowing strategy	Local Government (Planning and Reporting) Regulations 2014 - Regulation 5. A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2017-2018 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year due to unavoidable delays and will be completed in the following budget year.
Community plan / vision	A "community owned" document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long

## GLOSSARY OF TERMS

	term plan.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements
Council plan	Means a Council Plan prepared by the Council under Section 125 of the Local Government Act 1989. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.
Current year rate increase (Rating information)	A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors influencing the rate change.
Differential rates	When a Council intends to declare a differential rate (e.g. business and residential), information prescribed by the Act under section 161 must be disclosed in the Council Budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution, change the purpose of these reserves.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential to ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which the Council's current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance, planning and reporting requirements.
Local Government model financial report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning And Reporting) Regulations 2014	Regulations, made under Section 243 of the Act prescribe: (a) the content and preparation of the financial statements of a Council. (b) the performance indicators and measures to be included in a budget, revised budget and annual report of a Council. (c) the information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report. (d) Other matters required to be prescribed under Parts 6 and 7 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non financial resources	Local Government (Planning and Reporting) Regulations 2014 - Regulation 5. Resources of a non financial nature (such as human resources, information systems and processes, asset management systems) that are consumed by a Council in the achievement of its strategic resource plan goals.

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Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by the Council's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance ( <i>impact of current year on 2017-2018 budget</i> )	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and
Rate cap	The maximum annual rate of increase that councils can apply to their rates revenue, as advised by the Minister for Local Government under Section 185D of the Local Government Act 1989.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's Budget financial planning processes and with consideration of Council's
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act 2004	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the Local Government Act 1989.
Services, initiatives and major initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the Council plan during the current year and have a major focus in the budget.</p>
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9.

## GLOSSARY OF TERMS

Statement of cash flows	<p>The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The cash flows statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>
Statement of changes in equity	<p>The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Statement of human resources	<p>Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.</p>
Statutory reserves	<p>Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.</p>
Strategic resource plan (SRP)	<p>Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in Section 126.</p> <p>Section 126 of the act states that:</p> <ul style="list-style-type: none"><li>- the strategic resource plan is a plan of the resources required to achieve the council plan strategic objectives.</li><li>- the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years.</li><li>- the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years.</li><li>- the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan.</li><li>- council must review their strategic resource plan during the preparation of the council plan.</li><li>- council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.</li></ul> <p>In preparing the strategic resource plan, councils should comply with the principles of sound financial management as prescribed in the Act being to:</p> <ul style="list-style-type: none"><li>- prudently manage financial risks relating to debt, assets and liabilities.</li><li>- provide reasonable stability in the level of rate burden.</li><li>- consider the financial effects of council decisions on future generations.</li><li>- provide full, accurate and timely disclosure of financial information.</li></ul> <p>In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.</p>
Unrestricted cash	<p>Unrestricted cash represents all cash and cash equivalents other than restricted cash.</p>
Valuations of Land Act 1960	<p>The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.</p>