

# MINUTES

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## COMMUNITY FOCUS COUNCIL MEETING

**TUESDAY 9 OCTOBER 2018**

**7.00PM**

**LEOPOLD SPORTSMANS CLUB  
135 KENSINGTON ROAD  
LEOPOLD**

**COUNCIL:**

**Cr B Harwood (Kardinia Ward)  
Mayor**

**Cr S Asher (Bellarine Ward)  
Cr J Mason (Bellarine Ward)  
Cr T Sullivan (Bellarine Ward)  
Cr E Kontelj (Brownbill Ward)  
Cr S Mansfield (Brownbill Ward)  
Cr P Murrihy (Brownbill Ward)  
Cr R Nelson (Kardinia Ward)  
Cr P Murnane (Kardinia Ward)  
Cr A Aitken (Windermere Ward)  
Cr K Grzybek (Windermere Ward)**

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**MINUTES OF THE COMMUNITY FOCUS COUNCIL MEETING  
OF THE GREATER GEELONG CITY COUNCIL  
HELD AT THE LEOPOLD SPORTSMANS CLUB  
135 KENSINGTON ROAD, LEOPOLD  
TUESDAY, 9 OCTOBER 2018  
COMMENCING AT 7.00PM**

**PRESENT:** Cr B Harwood (Mayor), Crs A Aitken, S Asher, K Grzybek, E Kontelj, S Mansfield, J Mason, P Murnane, P Murrihy, R Nelson, T Sullivan

**Also present:** M Cutter (Chief Executive Officer), J Van Slageren (Acting Director Manager Planning and Development), B Luxford (Director Investment & Attraction), R Thomas (Acting Director City Services), L Quinn (Director Community Life), P Anderson (Director Finance & Strategy), R Leonard (Executive Manager Governance & Legal Services)

**OPENING:** The Chair declared the meeting open at 7.00pm.

**PRESENTATION:**

*Crs Asher, Mason and Sullivan provided the gallery with a snapshot of the major projects and issues in the Bellarine Ward.*

**ACKNOWLEDGEMENTS:**

Council acknowledged Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

The Mayor acknowledged the Victorian Community History Awards 2018 which was presented to Jennifer Bantow and Ros Lewis for their book titled Barro-abil - Our Beautiful Barrabool Stone.

**APOLOGIES:** Nil.

**CONFIRMATION OF MINUTES:**

**Cr Mansfield moved, Cr Murrihy seconded -**

**That the Minutes of the Community Focus Council Meeting held on 11 September 2018 be confirmed.**

**Carried.**

**DECLARATIONS OF CONFLICTS OF INTEREST:** Nil.

## QUESTION TIME:

**Murray McLaren** asked if Council is aware of Leopold Angling and Aquatic Club's application to remove the rocks from the entrance of the lagoon for environmental purposes and for bay access and the benefits it will provide for the community?

*The Mayor took the question on notice for a written response.*

**Ian Kelly** asked the following:

*Re: Future Planning*

Is there is provision in future planning for housing to quarantine productive agricultural land from housing and retained permanently for agriculture and food production?

*Re: Rural Advisory Committee Recommendation*

Why doesn't the funding for the scoping study automatically come from the proceeds of the insurance claim for the fire in the canteen and offices and the proceeds on disposal of the site?

*The Mayor took the questions on notice for a written response.*

**Alan Swanwick** asked that given the existing Localized Planning Statement has been acknowledged to be useless, and has been ignored as a means of controlling settlement on the Bellarine, why should we believe that the Declaration of the Bellarine under the new legislation will lead to any different result? Is there an actual commitment from CoGG to use the new legislation to actually preserve and protect the area, or will it be just another set of "motherhood" statements to be ignored in practice?

*The Mayor thanked Mr Swanwick for his comments and advised, as part of the planning scheme amendment process, there will be further opportunities in 2019 when a statutory public exhibition period will take place providing the opportunity for the community to make further submissions.*

**Doug Johnson** asked when the Saleyards is relocated can materials such as yards, gates and pens be reused as a lot of money has already been spent on upgrading the shed yards – I think maybe \$250,000, before they were closed and will you make sure it includes poultry and sheep and hopefully cattle also?

*The Mayor responded Council has not made any decisions in this regard.*

**Lex Chalmers** addressed Council as follows:

I understand that the City's successful UNESCO City of Design submission in 2017 included the importance of the Civic and Cultural precinct with its Library and Heritage Centre, Gallery and Performing Arts Centre, and its ongoing redevelopment.

Council's recent recommendation to retain the Joseph Reed – designed Town Hall for civic and ceremonial uses while administrative offices are consolidated at 137 Mercer Street will further ensure that this precinct draws people to experience its many assets.

If the Council decided to retain its historic post office rather than selling it, and created a Centre for Design and Community displays there, the precinct would be an even greater drawcard. Having plenty of room, the Post Office is also ideally located to house a more accessible and visible Visitor Information centre.

I understand that the Arts and Culture Department some time ago surveyed community collections relating to different industrial, social, sporting and leisure fields, finding that there is much material of high interest in storage. Making it accessible to the public would celebrate the local creators throughout the municipality as well as Geelong's design heritage. Also, looking after these collections properly would need quite a bit of space for display and to enable changing exhibitions.

Keeping the Post Office would involve requesting that the State Government not only 'forgives' its outstanding loan of \$670,000 on the Old Post Office (given for the Council's purchase of the building in the 1990's), but supports Geelong as a City of Design by contributing to its appropriate refurbishment as Geelong's Design and Community Gallery, similar to that in Bendigo.

The Victorian election is now only a few weeks away, and it would seem to be an ideal time to put such a funding proposal to the Government and Opposition. I would ask that the Council does so with urgency.

After all, I understand that the successful UNESCO City of Design submission has done much of the work in demonstrating Geelong's design strengths, in advocating for the Civic and Cultural Precinct, and in proposing that the City invests in a Design Centre.

*The Mayor thanked Ms Chalmers for her comments and added most people are aware of the works in the Arts and Culture Precinct.*

**Lynda Binder** asked when will the Leopold Structure Plan be reviewed?

*Joanne Van Slageren advised there is no date for review of the Leopold Structure Plan at this stage.*

**Dennis More** asked what is the current status of the pending and much needed review of the Leopold Structure Plan?

*The Mayor responded we know this is coming up and there will be opportunity to make a submission on how you would like to see your suggestions built into the Structure Plan.*

**John Pohlman** asked the following regarding the Settlement Strategy?

- 1) Was the Rural Land Use Strategy 2007 considered for review for the Settlement Strategy as it is now eleven years old and a lot has changed since then?

*Joanne Van Slageren responded Council has not reviewed the Rural Land Use Strategy as part of the Settlement Strategy as it was not required.*

- 2) Can I have the opportunity to discuss my various submissions with Council?

*Joanne Van Slageren provided Mr Pholman with her contact details to arrange a suitable time for further discussion.*

**Garry Laver** asked the following in relation to the Settlement Strategy:

- 1) Rural living has been put in one bucket rather than being considered on its merits in the area it is for;
- 2) Development over time on the Bellarine should decrease;
- 3) The Settlement Strategy is loose on what it means given the substantial growth in the north and the percent comparator.

*The Mayor responded that there will be debate later this evening in relation to some of your comments. There is a great deal of work still to be done in relation to the Strategy, and further opportunity for the community to make submissions.*

**Tom O'Connor** lodged the following submission in relation to the Settlement Strategy:

This work has the potential to harness the skill, experience and ultimate accountability of the community.

It is the opportunity to develop trust and respect within the community and be the catalyst that breaks down existing barriers and as such improves the effectiveness of community engagement.

Spatial Economics is to be commended for their work.

Under *Recommendation* –

Amend the word “adopt” to read “notes for further discussion as part of the proposed Phase 3 community engagement”.

- i. Clarification of the number of available blocks as distinct from the % share decrease;
- ii. Elaborate on the time scale for available blocks;
- iii. Change references on Page 12 /para 2 and Page 20 / para 2 from “*indicative settlement boundary*” to “*permanent settlement boundary*”. This “*indicative*” term weakens the intent of the proposal.
- iv. Item 16 – Bellarine Preservation Character and response. The reference to “*urban development contained by permanent boundaries* .. “ is misleading when the term “*indicative*” continues to precede all references to “*permanent boundaries*”.

*The Mayor thanked Mr O'Connor for his submission and comments.*

**Ivan Bereza**, representing the Leopold Angling and Aquatic Club, asked for Council's help in supporting the bay access in Leopold for the local community?

*Cr Kontelj acknowledged the planning issues but applauded the work Mr Bereza and his team are doing in regards to the Leopold Angling and Aquatic Club.*

**PETITIONS:** Nil.

## **1. SETTLEMENT STRATEGY - CONSIDERATION OF SUBMISSIONS & ADOPTION OF FINAL STRATEGY**

**Source:** Planning & Development - Planning Strategy  
**Acting Director:** Joanne Van Slageren  
**Portfolio:** Sustainable Development

### **Purpose**

To provide a summary of the outcomes of the draft Settlement Strategy (the Strategy) community engagement process and seek adoption of the final Strategy.

### **Background**

The Strategy and the introduction of its key recommendations into the planning scheme will guide decision making and investment around settlement planning and housing provision to 2036.

The draft Strategy was presented to Council in May 2018 where the second of three phases of community engagement was endorsed. The draft was exhibited in May-June 2018 with 73 submissions received (see **Attachment 2** for submission summary and officer response).

To give effect to the final Strategy (**Attachment 4**), it needs to be adopted by Council with the relevant recommendations introduced into the Planning Scheme via a planning scheme amendment.

### **Key Issues**

- Key themes raised in submissions included: requests to identify additional land for residential development in both urban Geelong and the Bellarine Peninsula, differing views on the approach to housing and lot supply data, views that the Strategy should be based on higher growth rates than the most likely scenario identified, support for both growing and protecting the Bellarine Peninsula, support to expedite multiple development fronts in the Northern and Western Growth Areas, a desire to provide more rural living opportunities, the need to consider more innovative housing solutions and concerns infrastructure is not keeping pace with growth.
- The views raised in consultation have been carefully considered and have resulted in a number of changes being made (see **Attachment 3** for summary of changes).
- The Strategy is consistent with state and local policy requirements and provides a planning framework to deliver housing in the municipality out to 2036. This will provide certainty to the community, development industry and service and infrastructure providers.
- The Strategy considers a high population growth scenario (3%) to ensure that we can respond to changing trends in housing demands over time.
- Aspirations of the Clever and Creative vision such as supporting population growth and protecting the natural environment are being delivered with directions set out to support 10,000 people living in Central Geelong and 50 per cent of new housing to be constructed in existing urban areas.

This includes support for housing and mixed use development around train stations and activity centres, the identification of further urban renewal and housing intensification areas and support for public realm investments to deliver attractive, high amenity neighbourhoods.

- The timely but managed release of the identified future growth areas will ensure land supply is maintained. The Strategy articulates the process and expectations in delivering the framework plan for the Northern and Western Growth Areas and subsequent precinct structure plans. Upon finalisation of the framework plan pre-planning will commence for the short term priority precincts.
- Increasing the diversity of housing stock in both established and growth areas will be critical to meeting future housing and population needs. Benefits include providing housing that meets different demographic and lifestyle needs, increasing affordability options and reducing the pressure for continued outward urban expansion which is not sustainable in the long term. The need for infrastructure to keep pace with housing and population growth is also identified, particularly the need to maximise opportunities near existing and future active and public transport opportunities.
- The Strategy provides direction around protecting what the community value most about living in Geelong including protecting the natural environment and green spaces. Directions include pursuing a permanent settlement boundary to contain urban development and protect the highly valued non-urban breaks between townships and neighbouring municipalities. A consultative process for introducing a permanent boundary is outlined including working with the State government to establish a logical inclusions process to establish robust defensible boundaries and undertaking further work around landscape values and management.
- Directions for the Bellarine Peninsula will see the contribution it makes to the Geelong housing supply decline over time. Once current greenfield estates reach build out the focus for new housing will be on infill development. The introduction of permanent settlement boundaries will assist protecting the environmental, farming, landscape and tourism values on the Bellarine.
- A monitoring and review program is set out in the Strategy. A growth scenarios approach allows for adjustments to be made based on evidence and housing and lot supply data collected over time. The Strategy can respond to continued or higher than expected growth or a revision of current growth trends.
- A planning scheme amendment is required to give effect to the Strategy directions by introducing it as a reference document in the planning scheme and making changes to Council's municipal strategic statement. This process will involve a third phase of community engagement and opportunities for submissions. Any unresolved submissions can be referred for consideration by an independent panel prior to final consideration by the Council and the Minister for Planning.

**Cr Asher moved, Cr Mason seconded -**

**That Council:**

- 1) Adopt the Greater Geelong Settlement Strategy, September 2018; and**
- 2) Request the Minister for Planning authorise the preparation of a planning scheme amendment to implement the recommendations of the Settlement Strategy, September 2018 into the Greater Geelong Planning Scheme.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

Implementing the Strategy via a planning scheme amendment forms part of the budget of the Strategic Implementation unit. The further work identified within the Strategy will be subject to future budget bids.

Once implemented there will be no ongoing or additional operational costs.

### ***Community Engagement***

Community engagement has formed an important part of the Strategy development. There are three phases to the engagement approach:

- Phase 1 of community engagement occurred in July 2007 with feedback received on the background and issues papers. As a result, 55 submissions were received and considered in preparing the draft strategy.
- Phase 2 of community engagement occurred in May-June with the release of the draft Strategy document. As a result 73 submissions were received and considered as part of this report.
- Phase 3 of community engagement will occur in 2019 as part of the planning scheme amendment process which includes a statutory public exhibition period and opportunities for submissions.

### ***Social Equity Considerations***

A component of the draft strategy considers the need to increase the level of affordable and social housing within the municipality.

### ***Policy/Legal/Statutory Implications***

The Strategy has considered relevant state and local planning policy. To give the recommendations statutory weight, a planning scheme amendment will be initiated to implement the policy elements into the Greater Geelong Planning Scheme.

### ***Alignment to Council Plan***

The Strategy aligns with the Planned Sustainable Development strategic priority of the Council Plan. Delivery of the Settlement Strategy is one of our identified aims for 2018/19. It will deliver the following key priorities identified in the Council Plan: ensuring housing supply, diversity and affordability can meet the needs of our growing community; facilitating opportunities for infill residential development; continuing to develop urban growth areas across the region; and managing the impact of development on the unique character of our townships.

### ***Conflict of Interest***

No Council officers involved in the development of the Strategy and preparation of the report have a direct or indirect interest in the issue to which this report relates.

### ***Risk Assessment***

The Strategy will provide a clear framework to deliver housing into the future. Having a robust housing strategy will ensure that we avoid ad-hoc and reactionary planning and miss opportunities to deliver the Clever and Creative vision.

***Environmental Implications***

The Strategy has a number of environmental implications including the need to look at environmental risks and values when considering the spatial distribution of housing, looking at how development can be more sustainable into the future, increasing the share of housing provided by urban consolidation and thus reducing pressure for outward expansion, increasing housing diversity and implementing the One Planet Living principles.

## **Attachment 2**

### **Attachment 2 – Major themes arising from submissions, numbers and an Officer response**

(a full summary of all submissions and a response is provided in attachment 3)

#### **General**

1. The strategy is not visionary. (3)
2. Advice provided as part of early development industry consultation sessions has been ignored. (2)
3. The base line figures used for the housing data is outdated. (2)
4. The growth rate used in the strategy is too low and is not aspirational. (3)
5. The strategy is anti-growth. (5)
6. The City should undertake long term planning to 2050, a Plan Geelong or similar, with the State government to create an integrated plan for growth and to protect future opportunities. (3)

#### **Managing Future Growth**

7. Geelong does not need an Urban Growth Boundary or Permanent Settlement Boundary. It will be a barrier to growth and prosperity. (5)
- 7a. Support for permanent settlement boundaries and non-urban breaks (11)
8. Commence a PSP in both the north and west of the NWGGA. (7)
9. VPA should plan new growth areas. (1)
10. The Strategy should recognise different land markets exist in Northern Geelong, Western Geelong, Central Geelong, Southern Geelong and the Bellarine and should plan for a mix of at least 15 years greenfield and urban redevelopment land supply within each sector. (1)

#### **Infrastructure**

11. The need for infrastructure to keep pace with housing and population growth. (6)

#### **Housing Diversity**

12. The Strategy raises the issue of housing choice and diversity in growth areas but does not address it or offer solutions. (2)
- 12a. Support for increasing housing diversity (5)

#### **Interest for further residential development**

13. Interest *within* settlement boundaries for conversion to conventional residential diversities from rural living or low density residential. (3)
14. Interest *outside* current identified areas for residential development. (30)
15. More Rural Living Zoned land and lifestyle opportunities needed. (5)

#### **Bellarine Peninsula**

16. The unique character of the Bellarine needs to be preserved. (10)
17. Bellarine towns should not be excluded from contributing to housing supply, people want to live there. (4)

#### **Other**

18. Little River and You Yangs Region should be a distinctive area. (1)
19. Do not support the West Fyans (precinct 4) transitioning to Mixed Use from Industrial land uses as part of stage 2 of the Structure Plan as it will compromise business operations (including 50-60 staff). (4)
20. Support for the protection of farmland and do not support more rural living (4)

## **GENERAL**

### **1 The strategy is not visionary.**

Submitters have criticised the Strategy for not being visionary. This relates to perceived issues around the twenty year planning period, not setting ambitious population targets, not bringing together all land use and infrastructure requirements into the bigger picture with the community vision, only building on existing policy and not looking at innovative and new opportunities for housing.

#### Response

The purpose of the Settlement Strategy first and foremost is to look at what Geelong's housing needs will be and how these can be accommodated out to 2036. It is important to note when dealing with projections (population and the resulting housing need), the further ahead you look into the future, the less reliable the data becomes, to a point where the projections essentially become meaningless. For this reason, the Settlement Strategy looks at housing needs to 2036 with a buffer built in up to 2051 to track the fifteen year residential land supply required by the state government.

The Strategy considers the housing needs of a population exceeding 400,000 people, almost double the current population. Five growth scenarios (with growth rates ranging from 1.3 to 3.0 percent) were developed to track population growth and the corresponding housing need. This approach is flexible and with regular monitoring will assist the City plan for and manage, either, an acceleration or slowing of projected growth rates. The scenarios based approach is widely accepted as noted by Infrastructure Victoria (Learning from the past: A history of Infrastructure Planning in Victoria, 2016):

*'History has shown that the best plans have been flexible and have taken a long term approach without being tied to a particular population forecast for a particular year. With this in mind, Infrastructure Victoria will consider a variety of near- term and long-term scenarios, will plan on the basis of population capacity for given scenarios, and will tailor its recommendations accordingly.'*

The Strategy brings together all the relevant strategic planning work from a state and local level into one concise document which does provide 'a big picture' of both the current situation and our long term vision for housing supply and settlement planning.

The City has a vision strategy, Greater Geelong: A Clever and Creative Future. This is the community and Council's 30 year vision. The Strategy is consistent with the vision and sets out how the principles around housing and settlement will be delivered spatially including; increasing the contribution urban consolidation makes to housing supply, managing the release of new growth areas, introducing a permanent settlement boundary, preserving non-urban breaks, directing growth to identified locations and increasing the diversity and density of housing in targeted areas. The Strategy also outlines Geelong's strategic and lifestyle advantages, its strong and diversifying economy and the need to capitalise on these while preserving what makes Geelong unique.

**2 Advice provided as part of early development industry consultation sessions has been ignored.**

Questions have been raised over the accuracy of the housing data, particularly in relation to the supply and demand figures.

Response

The City's methodology for determining residential land supply has been tested at Panel and found to be robust. Bi-annual monitoring of housing development and residential land supply enables development trends to be continually tracked. Scenario planning coupled with regular development monitoring means the City can respond to trends as they emerge. A key consideration in developing the Strategy was to ensure it be formed and managed in a way that allows for the possibility of both the continuation or acceleration of the increasing rates of growth now being reported or for any possible significant revision or reversal of the current trend.

The methodology for calculating development activity is undertaken on a lot by lot basis. Lots are counted when they are constructed and available for houses. A submitter proposed that the sale of a lot or an expression of interest from a potential purchaser should be used to determine availability. Officers do not support this assertion as it is subject to change, difficult to quantify and the time between pre-sales and a house being constructed can be years, therefore it does not accurately represent the construction of housing.

There are a variety of factors and numerous methodologies that can be used to evaluate land supply. The specialist consultants engaged by the City to undertake the housing and land analysis for the Strategy did use the information provided by the development industry in relation to understanding the timing of releases, potential yields and land fragmentation issues in their analysis. The methodology used can be further tested as part of the amendment process.

**3 The base line figures used for the housing data is outdated and therefore there is insufficient land supply, all current housing projects will be sold out in eight years and the Strategy does not address this. The identified supply is fragmented and not available for development.**

The Strategy uses land supply information from 1 January 2017. It is argued by submitters that an additional 12+ months of growth has occurred and there has been a significant change in land supply in this time.

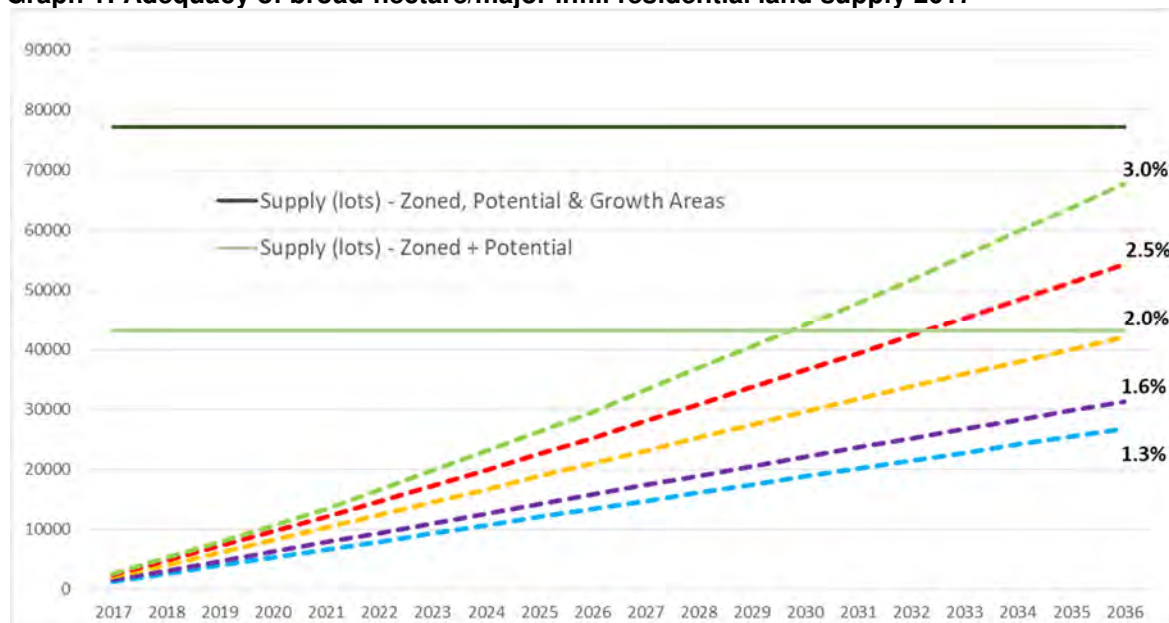
Response

The Strategy does respond to the spike in housing demand being experienced. Updated development activity data was prepared in December 2017. The most recent development data confirms strong activity in the residential sector. A fifth 'growth surge' scenario (3.0 percent) was added to the Strategy (four scenarios were presented in the background papers) in direct response to the high growth development trends experienced in 2017 (2.7 percent). The addition of 12 -17 months of strong housing growth can be accounted for under the aspirational and surge scenarios. If we attribute a 3 percent growth rate to both 2017 and 2018 the 5 year average will be 2.6 percent, well within the growth surge scenario range.

It is important to note that even if the most recent higher growth rate continues it will take several years before the medium term (~5 year) average is at 3 percent. If the current short-term growth rates persist the framework plan for the new growth areas will be in place and enable precinct structure plans to be brought forward to cater for the higher level of housing demand.

Under the growth surge scenario, it is estimated that existing stocks of broad-hectare land and major infill sites are sufficient to satisfy housing demand across the municipality for approximately 20 years.

**Graph 1: Adequacy of broad-hectare/major infill residential land supply 2017**



Source: Spatial Economics

Barwon Water has provided connection data for new lots for 2017/18. There were a total of 3,274 new connections in Greater Geelong comprising 2,665 greenfield and 609 infill connections, this is up 82 percent on 2016/17. The development industry has stated the average lot construction over the next five years is likely to be 4,200 lots per annum, the average lot construction over the past five years, based on Barwon Water connection data was 2,480. The 2017/18 figures account for one year of development activity which when deducted from the figures used in the Strategy provide an up to date account of development activity. Even with strong development in 2017/18 the five year average will not exceed the growth accounted for as part of the growth surge scenario planning.

Our supply of residential land is not highly fragmented. Over fifty percent of our land supply (excluding the Northern and Western growth areas) comprises parcels or single ownership greater than 20 hectares. Sixteen percent of supply is considered to be fragmented (multiple owners and smaller parcels). This type of supply is more difficult to develop, however, these smaller holdings have been periodically developed and prior to Armstrong Creek becoming available provided a significant part of Geelong's supply. Coordination between developments is important to unlock these areas and ensure connected developments. To this end, the City is leading the preparation of the Marshall Precinct Structure Plan (Armstrong Creek) to facilitate development in a fragmented precinct.

Council has committed to fund an update to the land supply monitor in the 2018/19 budget. This forms part of the bi-annual program and allows the tracking of development trends over time. As part of amendment process and likely independent planning panel process we will be in a position to present the most up to date figures.

#### **4 The growth rate used in the strategy is too low and is not aspirational.**

A number of submitters stated the 2.5 percent growth rate cited as a realistic scenario in the Strategy is too low.

##### Response

The Strategy considers a 2.5 percent growth rate as a realistic growth rate at this point in time. The development industry is promoting a 3.0 percent plus growth rate as a realistic option, however, we are not there yet. While the growth rate for 2017 reached 2.7 percent the current five year average sits at 2.0 percent.

Data from the Australian Bureau of Statistics shows that Victoria's share of national population growth peaked in 2016 at 40.6 percent before trending down to its current level of 37.3 percent. It also shows Victoria's share of net overseas migration fell by 1.4 percent from June 2016 to September 2017 and interstate migration fell by 1,635 over the same period. Preliminary ABS figures also show record numbers of residents departing Australia with an increase of 9,000 in the final three months of 2017 compared with 2016.

No one knows the long-term future of population growth rates with any certainty. The scenario based approach in the Strategy, including regular monitoring and review, ensures we understand the implications of sustained high population growth or a slowing growth rate and are therefore in a position to respond accordingly. As noted above a three percent 'growth surge' scenario was included in the Strategy and the implications of this on housing needs are clearly understood.

A 20 year growth scenario at the 3 percent level would put growth significantly above the long term average. Capacity remains for short to medium term growth surges that exceed even the current rates of growth for a number of years.

There is no doubt the short term population growth rates in Geelong have spiked. However, Geelong has not yet approached the very high rates of growth experienced by Melbourne's designated growth areas (which have seen annual rates of 4 per cent up to even 8 per cent some years in the 2006-2016 period). Over the past 10 years long term rates have been between 3.6 per cent per annum in Hume and Casey (which have a somewhat restricted land supply), up to more than five per cent per annum in Whittlesea and Cardinia and over seven per cent per annum in Wyndham.

There remain strong land supplies in Melbourne's designated growth areas (including Mitchell adjacent to Hume in the north). So while it is possible, it seems unlikely, that the diversion of demand from Melbourne will see these levels of housing demand and population growth come to Geelong in the short to medium term. A reasonable comparison is the City of Cardinia, which for many years tracked at two per cent or less annual growth. Only since 2003, when land supply in Casey (and other outer eastern Melbourne suburbs) began to fill up, did Cardinia's growth rate jump up to over four per cent.

Geelong gains the strongest sources of growth is from inward migration from neighbouring and nearby regions in the Barwon and the South West regions. The migration flows to and from Melbourne are not yet at levels that are significantly impacting Geelong's growth.

If we assume population growth remains at current strong (but not record) levels it is unlikely, at least until land supplies in Melbourne's south-west growth area (Wyndham) become significantly more constrained, that Geelong will see medium to long term growth rates rise above four per cent.

It is likely to take several years before the medium term (~ five year) average is at three percent and there is plenty of buffer built in if sustained growth occurs at three percent in the future. For the reasons outlined above the 2.5 percent growth rate should remain the demand indicator for current and future supply at this time.

## **5 The strategy is anti-growth.**

In relation to the Northern and Western Growth Areas the development industry has been reporting the proposed north and west growth areas will not come online until 2025 at the earliest and that just one precinct structure plan (PSP) in either the northern or western growth area will be released by 2025.

### Response

These statements are incorrect and misleading.

The Settlement Strategy has a recommendation that states:

*'Commence development in at least [emphasis added] one new growth area by 2025, by initiating precinct structure planning after the framework plan has been approved'*

When this recommendation is read in the context of the Strategy it is clear this is a *minimum* requirement to maintain competition in the greenfield market as development in Armstrong Creek starts to slow (Armstrong Creek build-out is currently at about 15 percent). There are at least 15 active or planned growth fronts currently being facilitated by Council across the City.

Council is open to commencing pre-planning opportunities for multiple precinct structure plans across one or both of the identified growth areas upon the finalisation (council adoption) of the framework plan in early 2019. The framework plan along with an integrated infrastructure delivery plan will provide guidance around the number of precincts, logical sequencing, infrastructure requirements and high level land-use and development principles. This is the foundation on which further planning can build and at this time Council will be in a position to make an informed decision on the preparation of the precinct structure plans. It is noted that Barwon Water, a major serving authority, supports this approach.

Commencing the precinct structure plans for a community that will ultimately be the size of Ballarat (~100,000 residents) without a completed blueprint clearly articulating what we want and how we are going to get there will not deliver our clever and creative vision for growth. The City wants to ensure new development is well planned and serviced, cost effective, sustainable, logically sequenced and embraces the community's vision, this should not be seen as anti-growth rather it is proactively managing growth.

## **6 The City should undertake long term planning to 2050, a Plan Geelong or similar, with the State government, to create an integrated plan for growth and to protect future opportunities.**

### Response

The Strategy considers housing needs to 2036. The G21 Regional Growth Plan and Implementation Plan sets out a plan to manage growth, land use pressures and infrastructure requirements to 2050. It includes the consideration of transport, the economy, land for housing and employment, infrastructure and protection of natural assets and the character of the region.

The Regional Growth Plan was developed with the State Government and is included in the State Planning Policy Framework.

## **MANAGING FUTURE GROWTH**

### **7 Geelong does not need an Urban Growth Boundary or Permanent Settlement Boundary. It will be a barrier to growth and prosperity.**

Submitters queried the need for a permanent settlement boundary and felt the recommendation is anti-growth. It was argued Melbourne had a population around 3.2 million people when the urban growth boundary was introduced in 2002, Geelong's population currently sits around 250,000. It was also argued the introduction of a permanent boundary is not consistent with state or federal policy to promote growth in the regions and relieve pressure on the capital cities.

A number of submitters also criticised the nomination of a permanent settlement boundary on the framework plan when the process to finalise the boundary has not yet been undertaken.

#### Response

The introduction of the metro Urban Growth Boundary (UGB) did not happen overnight. Melbourne planning policies to protect non-urban or 'green wedge' areas have existed and been built upon for over 40 years. In 1971 the document *Planning Policies for the Melbourne Metropolitan Region* was seen as:

*'the first step towards making the most of efficient and compatible use of land available, channelling urban development into growth corridors within easy reach of open areas, making the best use of our existing systems, conserving our resources, preserving areas for the future and developing in a way that minimises future community costs.'*

Melbourne 2030 (2002) saw the introduction of the Urban Growth Boundary as:

*'a tool to facilitate the achievement of a more compact city...direct growth to areas best able to be supplied with appropriate infrastructure and services...(and) protect other valuable land from urban development pressures'*

The foresight and principles around managing growth cited above are relevant considerations to managing growth in the Geelong municipality into the future.

The introduction of an urban growth boundary or permanent boundary does not preclude future change and urban expansion. This is demonstrated by a number of significant changes made to the Melbourne UGB over the past fifteen years. It does however increase the level of scrutiny (including Parliamentary review) of any proposed boundary change. The introduction of the *Planning and Environment Amendment (Distinctive Areas and Landscapes) Bill 2017* into Parliament provides another option for enduring settlement boundaries, particularly on the Bellarine, which is already declared an area with distinct area and landscape values with a Localised Planning Statement in State policy. This mechanism also allows changes to boundaries albeit with the approval of the Minister and ratification from the Parliament.

The introduction of a permanent boundary would need the support of the State Government. The Strategy also identifies the need to consider a regional approach to growth and a growth boundary. A number of councils in the G21 region have expressed an interest in such an approach. This would require a consultative process and an assessment of land similar to the approach taken for identifying Melbourne's green wedges and urban growth boundary. This is clearly articulated in the Settlement Strategy as further work to be undertaken.

The introduction of a more enduring urban growth or settlement boundary should be seen as one of a number of tools to manage growth. Continually expanding our urban areas outward is not a sustainable (environmentally, economically or socially) or long term solution to population growth and housing provision.

The nomination of a 'permanent settlement boundary' on the framework plan has been amended to 'indicative permanent settlement boundary' to reflect the fact there is further work to be undertaken which could potentially result in some minor changes to the boundary.

**7a Support for permanent settlement boundaries and non-urban breaks**

A number of submitters supported the introduction of permanent boundaries, particularly on the Bellarine. This was seen as critical to managing urban sprawl into the non-urban breaks. A submission also noted the impact on local communities (and Council) in terms of resourcing and responding to five yearly Structure Plan reviews and continued pressure for outward expansion. It was also noted buyers who purchase land outside identified boundaries should not have an expectation town boundaries will expand so they can see a return on a speculative investment.

**8 Commence Precinct Structure Plans in both the Northern and Western Geelong Growth Areas as soon as possible.**

Response

The Strategy does not preclude commencing PSPs in both the north and the west once the framework planning is completed. The framework plan will identify short term priority PSPs that could move forward to pre-planning once the Framework Plan is adopted. There are number of options available including preparing one or more PSPs in one or both of the growth areas subject to the considerations expressed in the Strategy. See also response to theme five.

**9 The Victorian Planning Authority (VPA) should manage the precinct structure planning for the Northern and Western growth areas**

Response

The VPA is supporting the City in delivery of the growth areas in an assisting and advisory role. The VPA is represented on the Project Control Group and is supporting key inputs to the strategic planning necessary through the Streamlining for Growth fund.

The City is best placed to act as planning authority for the Northern and Western Geelong Growth Areas. We intimately understand the needs and expectations of our current and future community. The City is committed to the timely pre-planning of priority PSP areas following the adoption of the Framework Plan. The City is well resourced and has experience in growth area planning. We are the authority on inputs such as community and recreation infrastructure, drainage infrastructure (as drainage authority), local transport and land use planning which a PSP, regardless of who prepares it, would be reliant on. As Planning Authority we can ensure a seamless transition between the delivery of precinct structure plans, permit and subdivision approvals processes and the long term management of assets.

**10 The Strategy should recognise different land markets exist in Northern Geelong, Western Geelong, Central Geelong, Southern Geelong and the Bellarine and should plan for a mix of at least 15 years greenfield and urban redevelopment land supply within each sector.**

### Response

It is noted the State requires 15 years land supply be nominated within the municipality (not individual towns or markets) and that it is up to the City to determine how this is met. The notion put forward by submitters would see Geelong consistently providing 75 years of residential land supply.

The Strategy provides a mix of greenfield and infill development opportunities with residential land already being developed or identified for development across each of the sectors noted above over the life of the Strategy. The City is clearly articulating the focus of growth over the long term will be in northern and western areas of Geelong.

A strategic housing framework should not be based on the notion of a never-ending supply of new residential land in every perceived market across the municipality. There are areas that will be appropriate for further development and areas that are not.

**11      The Strategy needs greater emphasis on what infrastructure is needed, the importance of infrastructure keeping pace with growth and how infrastructure will be funded.**

### Response

The G21 Regional Growth and Implementation Plan sets out the high level infrastructure needs to support growth. The G21 Regional Road Transport Plan 2017-2021 guides upgrades and identifies future issues for regional transport.

The City is responsible for delivering a variety of local government infrastructure and services. We are continually working to understand community needs, for example, updating the Social Infrastructure Plan. Funding options include rates revenue, state and federal grants, private funding agreements such as negotiated developer contributions and formal funding agreements such as Developer Contributions Plans (DCP) or Infrastructure Contributions Plans (ICP). The City is advocating for funding equivalent to the Growth Areas Infrastructure Contributions for state infrastructure for Geelong.

The City will work within the existing framework to deliver the best outcomes for the Geelong community. In planning for new growth areas an integrated infrastructure delivery plan is being prepared to inform the final framework plan which will help secure infrastructure that supports new communities.

In relation to value capture there have been a number of papers (Capturing Value, Infrastructure Australia, 2016, Smart Cities Plan, Department of the Prime Minister and Cabinet, 2016, Value Creation and Capture Framework, Department of Premier and Cabinet, 2017) in recent years which highlight a number of opportunities, issues and complexities around such schemes. Council will continue to take advantage of funding opportunities under the current frameworks and mechanisms and work with the State to deliver for the Geelong community, including advocating for State investment in roads, public transport, health and education.

Some additional wording around the need for improved transport infrastructure and funding infrastructure as part of redevelopment and urban renewal has been added in the 'Managing Future Growth' and 'Urban Consolidation' sections of the Strategy.

## **HOUSING DIVERSITY**

### **12 The Strategy raises the issue of housing choice and diversity in growth areas but does not address it or offer solutions.**

#### Response

A direction of the Strategy includes increasing housing diversity in growth areas by delivering a broad range of lot sizes, capable of accommodating a variety of affordable housing types, including social housing. This direction will then inform more detailed place-based framework plans, precinct structure plans, urban design frameworks and development plans. In relation to housing diversity in established areas the Strategy includes specific targets and timeframes for urban consolidation and sets out further work for maximising opportunities in housing diversity areas, around train stations and in central Geelong.

A new section on 'housing diversity' has been added as a new theme within the Strategy to provide more information and guidance, this also includes additional background information on housing diversity data being included. The material for this section has largely come from the background and issues papers prepared for the phase 1 consultation.

#### **12a Support for increasing housing diversity**

A number of submitters supported the principles and objectives around increasing the diversity of housing in Geelong. This diversity will provide for different life stages, increase affordability help reduce the pressure for urban sprawl.

## **INTEREST IN FURTHER RESIDENTIAL DEVELOPMENT**

### **13 Interest *within* settlement boundaries for conversion to conventional residential diversities from rural living or low density residential (3)**

A couple of submitters from Drysdale had interest in converting low density and rural living zoned land within the exiting township boundary to more conventional housing densities.

#### Response

Land within current settlement boundaries will be guided by the land use directions set out in existing Structure Plans. The Strategy notes the role of Structure Plans going forward needs to be reconsidered in the context of potentially permanent settlement boundaries. This includes managing housing demand and intensifying development within townships while still balancing the township character and providing a diversity of housing options.

### **14 Interest *outside* current identified areas for residential development (30)**

A number of submissions (38) put forward land (generally farming zoned land) they believe should be developed for housing that is not currently identified in the Strategy. The reasons put forward to support the proposals included: proximity to existing services and established urban areas, no environmental significance, not viable for farming, will provide innovative housing solutions, will increase competition, choice and affordability in the market.

A number of submitters noted it was premature to look at permanent settlement boundaries and ruling areas in or out without further strategic consideration.

The individual areas put forward for consideration are summarised below:

**Urban Geelong**

**35 & 69-93 Hams Road Waurin Ponds (2)**

These sites have previously been strategically identified for residential development and rezoning from the Farming Zone (amendments C273 & C372). The submission noted it appeared this site had been erroneously excluded by the permanent settlement boundary indicated on the framework plan.

**Response**

Agreed. Strategic justification for residential development on these sites was previously set out as part of amendment C273 and includes the Armstrong Creek Urban Growth Plan, G21 Regional Growth Plan and State and Local Planning Policy. The framework plan will be amended to include these sites within the boundary.

**Boral site Waurin Ponds (2)**

Boral land bounded by Baanip Bld and railway Anglesea and Whites Road should be included as a future investigation area. Land not used for quarry and is well located. Three precincts identified northern (short term), central and southern (longer term). Northern precinct 125ha could provide mix of housing, employment and parklands. This development would assist Boral operations at the port.

**Response**

A submission from the owner would be considered as part of the process for developing a permanent settlement boundary.

**Moolap - Future Urban Growth Boundary to extend to the future Geelong Ring Road extension (8)**

Eleven submissions were received from landholders in the Moolap area where the proposed ring road will be constructed. It was argued the ring road could open up development opportunities and this area is well located with good links to central Geelong and the Bellarine.

**Response**

Given the final planning for the ring road has not been completed it is premature to include this area within the settlement boundary. Once the road is completed the implications will be better understood and further assessments can be made. The final outcomes of the Moolap Coastal Strategic Framework Plan will also potentially have implications for this area.

**Moolap - Alcoa land (1)**

The draft Moolap Coastal Strategic Framework Plan sets out the primary directions for the south-east precinct (land between Moolap and Leopold on the north side of the Portarlington Highway) as residential (long term) and the Point Henry precinct as residential and tourism (short term).

**Response**

The Moolap investigation area will be marked on the Framework Plan as the final directions have not been released by the state government. Council raised issues in relation to aspects of the draft and it is unclear how these might have been resolved, if at all, in the final Plan. Should the Plan be released post Council adoption refinements can be made as part of the Planning Scheme amendment process.

### **Mount Duneed (2)**

Two submissions looking at conventional residential development and a submission looking at either low density or conventional residential development were put forward for the area south of the existing Armstrong Creek growth area boundary south of Whites Road.

#### Response

A submission from owners would be considered as part of the process for developing a permanent settlement boundary.

### **Lara/Avalon (1)**

Submitter noted opportunity to build on proximity to Lara and key infrastructure such as roads, rail and airport. Development could occur while still maintaining the non-urban break between Geelong and Melbourne.

#### Response

The Avalon Corridor Strategy is currently being developed which will look at land-use planning in this area with key considerations being airport operations. This submission has been forwarded to the project manager for consideration.

### **Bellarine Peninsula**

#### **Leopold - North of Portarlington Road and west of Melaluka Road (3)**

Submission noted opportunity to provide lifestyle, holiday, townhouse, Bay access and public/open space as part of an innovative overall plan for the northern bay area .

Submission noted opportunity to develop the western side of Melaluka Road, area around 130ha (south side of the Bellarine Highway) up to the highway.

#### **Wallington / Ocean Grove (9)**

Submitters (7) outlined the potential of the area north of the current town boundary to the Bellarine Highway, north and west of the current boundary to the area generally around the Ocean Grove Nature Reserve.

The robustness of using existing boundaries without detailed analysis around environment, farming, landscape etc. or completing the further work noted in clause 21.13-3 was questioned. There needs to a review considering these matters as part of determining the ultimate town boundaries. Planned and sustainable growth should be supported.

Sales data shows 74% of buyers are from Geelong and the Bellarine, this kind of information has not been used to inform council decision making. Development of this area will maximise proximity to Grubb Road activity centre.

#### **Barwon Heads (1)**

A submission supported land on the western edge of town between the existing township and the golf course to be included in Barwon Heads boundary to allow residential development. This area is outside the settlement boundary under the recently reviewed Barwon Heads Structure Plan which will be going through a Panel process in August 2018.

#### **St Leonards, Portarlington, Curlewis (4)**

Submissions noted an interest in further residential development in these townships adjacent to the current boundary.

### Response to Bellarine interest

The Strategy clearly articulates new housing development on the Bellarine should decrease over time in order to preserve the character of the area. As part of implementing permanent boundaries refinements to existing boundaries will be considered in accordance with the directions set out in the Strategy. It is noted only the district towns on the Bellarine should be considered as part of this process.

### Response (to all of the above)

Given the extent of land currently being developed for housing or identified for future development, in excess of 22 years under the highest 3 percent growth scenario, it was determined there is no requirement to nominate further growth areas beyond what is already identified in the Strategy *at this time*. Council has not carried out the strategic assessments necessary to identify future residential development opportunities.

The Strategy identifies the need to; work with the state government, neighbouring councils and other stakeholders, carry out a consultative process and use the Melbourne logical inclusions process as a guide to introduce a permanent settlement boundary and protect non-urban breaks.

It would be premature to formalise this process but the precedent set by the logical inclusions process and Macedon Localised Planning Statement provides a methodology. For example the considerations set out in the 2009 Delivering Melbourne's newest sustainable communities public consultation report on the process includes:

- Agricultural activities
- Biodiversity
- Drainage corridors
- Extractive industry
- Heritage (including Aboriginal cultural heritage and post contact heritage)
- Landscape features
- Land use
- Salinity
- Soil capability
- Transport
- Trunk services (including water services, sewerage, electricity, gas and telecommunications) and
- Wildfire.

The planning principles and processes set out for managing green wedges and as part of developing the Macedon Ranges Localised Planning Statement also provide valuable insights for assessing and considering the non-urban breaks or areas of landscape significance in the municipality. It is worth noting, particularly in the context of the Bellarine that the settlement boundaries for the Macedon Ranges:

*'are based on approved long-term structure plans and approved planning scheme amendments, which have undergone extensive community and stakeholder engagement and form part of the Macedon Ranges Planning Scheme. Considerations for determining the boundaries included land constraints and opportunities, including an assessment of environmental, landscape and cultural features, natural resources, infrastructure and services.'*(Macedon Ranges Draft Localised Planning Statement, Frequently asked questions, DELWP, 2018)

We agree with the submissions that state the work has not been done to rule areas out *or in* for future development. The logical inclusions process is not looking at identifying new residential growth fronts or future investigation areas given the adequacy of current and proposed residential land supply. The process will focus on infrastructure delivery, creating enduring boundaries and creating sustainable communities in the context of formalising permanent boundaries.

A consultation phase will form part of the process for developing a permanent settlement boundary.

## **15 More Rural Living Zoned land and lifestyle opportunities needed**

Five submissions noted the need to consider the merit of rural residential land particularly on the Bellarine around Ocean Grove and Wallington. The Strategy says it is discouraged but as per practice note 37 Council needs to understand does rural residential align with overall strategic plan for municipality, housing diversity and needs, where should new rural res take place, can new rural res have quality outcomes?

### Response

Council's current position on Rural Living land is to limit it to existing nodes.

Greater Geelong has a long standing policy to limit rural living zoned to the current existing nodes. Creating more rural living zone land, while potentially preserving a more 'rural' character is considered to be an inefficient use of land and will not make a significant contribution to housing supply or affordability. This issue was explored as part of the development of the Rural Land Use Strategy 2007 which informed the current policy position. The following is an extract from the Strategy:

*Rural living in Greater Geelong takes many forms; large scale residential subdivisions, scattered coastal developments and small farmlets, including those actively farming yet relying on economic and employment links to urban areas. In many ways the existing rural landscapes, including the broad range of agricultural activities in numerous areas, already offers scope for rural lifestyles with good connections to coastal towns and the city centre.*

*The ability to live in an attractive environment is a key part of attracting highly skilled workers. Geelong Council has traditionally taken a conservative approach to planning for specific rural living development. It has held a strong position in relation to this form of development over time, and while it has provided a level of supply, it has not supported extensive areas of rural living lots, as have many rural municipalities. The rural living development formally provided in Geelong is within a number of distinct nodes, and consists of lots of between 1ha and 3ha. This approach seeks to strike a balance between the inefficiencies of land use and infrastructure supply associated with rural living, and the genuine demand expressed.*

*Rural living development can change the amenity of the area through additional development and the associated pressures on landscapes, the environment and infrastructure, as well as placing pressures on the continued viability of agricultural activities. Rural living is more expensive and less efficient to service than conventional residential development.*

Current Rural Living and Low Density precincts can be found in Waurin Ponds, Fyansford, Batesford, Lovely Banks, Lara, Leopold, Drysdale, Newcomb, Moolap, Wallington, Curlewis, Portarlington, Ocean Grove and Barwon Heads. There are also 'lifestyle' opportunities in the farming zone across the municipality and rural living nodes in the neighbouring municipalities of Surf Coast and Golden Plains.

Geelong is a growth municipality and needs to cater for a growing population. If land is suitable for development it should be developed in the most cost effective and efficient way. The current rural living nodes will continue to turn over and there are additional life style opportunities provided in the Farming Zone particularly on the Bellarine. The Strategy also seeks to preserve 'green' landscapes which will preserve the 'rural feel' outside townships so people can enjoy the benefit of these green spaces while living in townships.

In relation to Planning Practice Note 37 Rural Residential Development there is no strategy support for additional rural living land which is the first question to be considered as part of a sequence of questions to determine the suitability additional rural residential development.

## **BELLARINE PENINSULA**

### **16 Bellarine Character needs to be preserved**

A number of submissions (10) noted the need to preserve the character of the Bellarine and the fact balance is needed between natural areas and residential areas. Submissions (11) also supported the introduction of permanent settlement boundaries and the protection of non-urban breaks.

There was support for permanent boundaries and the need to provide an overall strategic planning framework to accommodate growth. There were concerns that any further expansion will erode landscape, tourism, farming and environmental values. Council must resist pressure from speculative developers purchasing land outside town boundaries which has never been identified for future development.

#### Response

The Strategy provides a long-term vision and recommendations for the Bellarine. Overtime this will see the extent of urban development contained by permanent boundaries and the protection of landscapes and non-urban breaks strengthened. There are a number of options available to deliver these outcomes and these will be investigated as part of the identified further work in the Strategy.

### **17 Bellarine towns should not be excluded from contributing to housing supply, people want to live there and it should be affordable to everyone.**

#### Response

At the 2016 census (Australian Bureau of Statistics) Melbourne, Geelong, Ballarat and Bendigo where the top four urban centres in Victoria. Three townships on the Bellarine also made it into the top thirty with Ocean Grove/Barwon Heads at 13 (18,208 people), Drysdale/Clifton Springs at 24 (12,483 people) and Leopold at 27 (11,882 people).

The Bellarine, as a combined area, would come in forth on the list ahead of Melton (54,455 people). These figures show that the Bellarine is making a major contribution to housing not only in the context of Geelong but also Victoria.

The Strategy looks to strike a balance between housing provision and the need to protect what makes the Bellarine unique. This is not a new concept. The Mornington Peninsula was included in Urban Growth Boundary when it was first introduced. Mornington is somewhat comparable to the Bellarine in that it offers unique lifestyle choices with similar commuting times and distances to the Melbourne CBD. The Draft Mornington Peninsula Green Wedge Management Plan 2018 (Mornington Peninsula Shire, 2018) shows seventy percent of its land area set aside as rural.

The Macedon Ranges is also looking to introduce permanent settlement boundaries in order to preserve its unique character. Its lifestyle offer and proximity to Melbourne is seeing strong growth which the State and local Council are looking to proactively manage via the Distinctive Areas and Landscapes Bill 2017.

There was also a concern the wording around the Bellarine essentially 'locks up' the area indefinitely. Acknowledging the 'district towns' are already fulfilling their role is an acknowledgment they offer higher order services and facilities and accommodate more growth than lower order towns. This should not be interpreted as they are fulfilling the role therefore no further consideration or investigation should occur. This is not the case as the discussion around the further work required to look at permanent boundaries indicates. The change in wording from 'permanent settlement boundary' to 'indicative settlement boundary' on the framework plan also seeks to clarify a process needs to be undertaken prior to permanent boundaries being established.

## **OTHER**

### **18 Little River and You Yangs Region – distinctive area recognition**

A submission was received advocating for Little River and the You Yangs Region to be recognised as an area of distinctive and significant heritage and landscape value and non-urban break that should be protected under Clause 11.05 in the State Planning Policy Framework.

Support for provided for the introduction of a permanent settlement boundary and preservation of non-urban breaks. It was noted consultation would need to include a wide range of stakeholders for such a proposal.

#### Response

The Strategy reinforces the critical role of non-urban breaks and specifically notes the importance of the break between Geelong and Melbourne (Wyndham). The recommendations around pursuing a permanent settlement boundary and the work to assess areas with landscape values and consider options to manage these into the future will include the Little River - You Yangs precinct and will build on previous and current planning work such as the South West Victorian Landscape Assessment Study, Avalon and the You Yangs Tourism Development Plan and the Avalon Corridor Strategy.

The submission notes the challenges associated with rural living and smaller farming zoned lots which the City has addressed to some extent with a number of local planning policies relating to rural and farming areas.

The submission also raises a number of questions beyond the scope of the Settlement Strategy in relation to the detailed planning for the Little River – You Yangs area. The City is currently working with the state government and Wyndham council on the Avalon Corridor Strategy and the submission has been forwarded to the Avalon Corridor Strategy Project Manager which can consider these issues in more detail.

- 19 Do not support the West Fyans (precinct 4) transitioning to Mixed Use from Industrial land uses as part of stage 2 of the Structure Plan as it will compromise business operations (including 50-60 staff).**

Response

This precinct is already listed as a key development area identified for higher density housing in the planning scheme at clauses 11.09-6 (State) and 21.06-3 and 21.17 (local). The Strategy does not make any additional recommendation in relation to this precinct other than to support the existing policies. The West Fyans – Fyans Structure Plan is currently being reviewed and the submissions (3) relating to this issue have been forwarded to the project manager for consideration.

- 20 Support for the protection of farmland and do not support more rural living**

There was support for protecting agricultural land for housing development to aid food security into the future. There was also support for limiting rural living development due to the impact on rural land.

**Attachment 2 (continued): Summary of all Submissions and an Officer response**

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                       | Officer Response                                                                                                                                                                                 |
|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1              | Requesting rezoning from Rural Living to Residential in Collins Street, Drysdale                                                                                                                                                                                                                                                                         | This are falls within the existing township boundary. Further urban consolidation opportunities can be explored as part of future township plans.                                                |
| 2              | Issues including cycling safety, footpath upgrades and increased traffic. Agree the Bellarine needs to be preserved.                                                                                                                                                                                                                                     | Noted. See themes 11 and 16.                                                                                                                                                                     |
| 3              | Strategy has a is bias against Rural Living Zones. Questions why rural residential developments are "discouraged" by Council. No mention of the RLZ in Leopold was another concern.                                                                                                                                                                      | See theme 15                                                                                                                                                                                     |
| 4              | Strong support for Bellarine recommendations. Ocean Grove should not be further extended. Council needs to make it clear that they are not intending to review permanent boundaries every few years. Pressure from speculative developers who purchase land outside boundaries which have never been identified for development should be resisted.      | See theme 16                                                                                                                                                                                     |
| 5              | Believes subject land (Hams Road, Waurm Ponds) was excluded from the Settlement Boundary in the Framework Plan. Supports the inclusion of Boral's land bound by Baanip Blvd/Warrnambool to Melbourne railway line to the north, Anglesea Rd to the west and Whites Rd to the south and Ghazeepore Rd to the east for inclusion in future investigations. | Agree the Framework Plan should be amended to include this site within settlement boundary.<br><br>See theme 14.                                                                                 |
| 6              | Wallington / Ocean Grove area needs more robustness when determining boundaries of townships. Settlement Strategy implies work completed as part of amendment C346 is irrelevant without any evidence or basis.                                                                                                                                          | See theme 14. Further work identified as part of the Ocean Grove Structure Plan is specifically referenced as work to be addressed as part of the process for determining a settlement boundary. |
| 7              | Strategy does not identify further rural residential land which includes low density developments. Opportunities need to be investigated on the Bellarine. Planning Practice Note 37 states planning scheme should ensure that reasonable opportunities are found for rural residential development. Council should be working to understand this.       | See theme 15.                                                                                                                                                                                    |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Officer Response   |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| 8              | Strategy not informed by municipal strategy, does not give big picture, including the Clever and Creative Future. Disagree with development data. No boundary needed. Strategy is anti-growth. Constraints on supply will impact affordability. Innovative approaches to funding for infrastructure needed.                                                                                                                                                                                                                                                                                                      | See themes 1 to 8. |
| 9              | Wallington / Ocean Grove area. Object to the strategy as overrides agreed planning policy of 2015 Ocean Grove Structure Plan. Supports the measured expansion of Ocean Grove but limited to a long term growth boundary. Provision should be made to extend to a future growth boundary. Welcome opportunity to work with Council to facilitate and existing and agreed set of land use actions for Ocean Grove.                                                                                                                                                                                                 | See theme 14.      |
| 10             | Wallington 5 acre lots should stay and more created. Zoned farming land should stay as is. Planning for continued green areas needed.                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | See theme 15.      |
| 11             | Direction to work with state government & neighbouring Councils to consider a regional approach to housing and settlement boundaries is supported. Exploration of the use of the urban growth boundary has relevance to CoGG and Surf Coast Shire and should be explored by both parties. Direction and annotation on the framework plan to maintain the non-urban break between Geelong & Surf Coast is supported. The role of non-urban breaks as a tool to assist in identifying permanent settlement boundaries is significant and should be managed more actively through clearer land use planning policy. | Noted.             |
| 12             | Would like to see the current urban Geelong boundary extended to the future Geelong Ring Road extension Moolap.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | See theme 14.      |
| 13             | Proposes growth opportunities are considered north of current Leopold township. Development of this area could make a positive contribution to housing choice and diversity. The Strategy does not look at innovative and new approaches to settlement planning. Silent on how greater housing choice and affordability will be delivered.                                                                                                                                                                                                                                                                       | See theme 14.      |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                  | Officer Response |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| 14             | Support preservation of significant landscapes and environments from urban encroachment and containment of urban development within settlement boundaries (yet to be clearly established). The area around the You Yangs region should be considered as a distinctive landscape. Support non-urban break between settlements. Has a number of queries around planning for the Avalon corridor area. | See theme 18.    |
| 15             | Concerned the Strategy will compromise future business operations and employment in West Fyans area. Support residential growth, however specific direction to increase housing density in West Fyans Street Precinct is a significant concern and inconsistent with the current policy direction. Do not support high-density housing growth now or in the future for this area.                   | See theme 19.    |
| 16             | Concerned the strategy will compromise future business operations and employment in West Fyans area. Support residential growth, however specific direction to increase housing density in West Fyans Street Precinct is a significant concern and inconsistent with the current policy direction. Do not support high-density housing growth now or in the future for this area.                   | See theme 19.    |
| 17             | Concerned the strategy will compromise future business operations and employment in in West Fyans area. Support residential growth, however specific direction to increase housing density in West Fyans Street Precinct is a significant concern and inconsistent with the current policy direction. Do not support high-density housing growth now or in the future for this area.                | See theme 19.    |
| 18             | Support no further urban growth towards Point Lonsdale; maintain existing green wedge; protect wetlands; maintain urban breaks between settlements; maintain seaside village character.                                                                                                                                                                                                             | See theme 16.    |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Officer Response                                                                                                                                                                                                                                                                                |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 19             | Supportive of principles and directions outlined in the strategy. Supports directions to direct development towards urban Geelong areas and existing key growth areas; appropriate sequencing for NWGGA; ability to cater for planned growth within town boundaries on the Bellarine; supportive of logical inclusion process with respect to permanent settlement boundaries; supports infill of central Geelong.                                                                                                           | Noted.                                                                                                                                                                                                                                                                                          |
| 20             | Full submission to be provided 29 June                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Noted.                                                                                                                                                                                                                                                                                          |
| 21             | Endorse the need to overlap supply from Armstrong Creek to the NWGGA and increasing housing diversity in growth areas. Recommends commencing PSPs in both the north and the west and concerned considerations for a PSP will duplicate the PSPs themselves.                                                                                                                                                                                                                                                                  | Noted. See theme 8.<br>Considerations to commence a PSP will not be as detailed as that in the PSP but assist informed decision making.                                                                                                                                                         |
| 22             | There are further development opportunities in Leopold. Concern the strategy has adopted a 'no growth' scenario for the Bellarine with the intention of introducing fixed settlement boundary. Request alternative housing framework scenario is considered. Concern no assessment of potential growth options has been undertaken in favour of a no growth scenario for the Bellarine. Support for logical inclusions process. Further work around future growth required with consideration to infrastructure also needed. | See theme 14.                                                                                                                                                                                                                                                                                   |
| 23             | Approaches to managing the direction of future settlement growth are well thought out and sensible, particularly commitment to sustainability and reference to the Clever & Creative vision of high amenity neighbourhoods. Lack of acknowledgment in the draft of transport implications inc. greenhouse gas emissions, car dependent communities, linking with Transport for Victoria, importance of internal public transport routes and buses in Geelong.                                                                | Noted and agreed. Additional wording included in 'Managing Future Growth' around the importance of sustainable transport.<br>Sections have been included on the importance of transport planning in delivering sustainable communities in the managing growth and urban consolidation sections. |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Officer Response                                                                                                                                                                                                                        |
|----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 24             | Supports measured expansion of Barwon Heads to accommodate new housing. Additional development pressure will be placed on existing township which is inconsistent with aspirations of a coastal township; non-urban interface along the western edge of town will remain unresolved; current strategy is inconsistent with the previous Panel recommendations as per C159; creation of a defined settlement boundary for Barwon Heads is inconsistent with the stated purpose and scope of strategy; exclusion of land is inconsistent with Coastal Strategy 2014; should be re-drafted to support the creation of a logical, defensible ultimate township boundary for Barwon Heads. | Noted. The Barwon Heads Structure Plan amendment process will determine the settlement boundary for Barwon Heads.<br><br>The Strategy does not contemplate additional growth in townships other than 'district towns' on the Bellarine. |
| 25             | Directions to contain growth within the Bellarine are not supported by strong strategic arguments that substantiate their need. The perceived threat to the values of the Bellarine has no basis. The reliance of current and future urban growth zones to solely satisfy growth needs ignores the important role of the Bellarine in the growth of the Geelong community. Interest in further development in Wallington, Portarlington, St Leonards.                                                                                                                                                                                                                                 | Township plans have informed the current boundaries as the basis for permanent boundaries subject to the process identified in the Strategy.<br><br>See theme 14.                                                                       |
| 26             | Recommendation Council considers Boral Waurn Ponds property as the 'Boral Investigation Area' in developing the final strategy including: support appropriate planning pathway to enable short-term rezoning of the northern portion of the site; include property with any proposed settlement boundary reflecting lands potential urban redevelopment; continue to work with Boral to establish appropriate land use and planning outcomes.                                                                                                                                                                                                                                         | See theme 14.                                                                                                                                                                                                                           |
| 27             | Strongly support initiative to deliver a Strategy to prepare for and manage growth in Geelong. Recommend improve certainty around development timing and to champion housing choice and diversity. Commence preparation of one PSP immediately after Framework Process in each of the Northern & Western Growth Areas. West Fyans Key Development Area not be included in the Growth Scenarios tables.                                                                                                                                                                                                                                                                                | Noted. See themes 8, 12 and 19.                                                                                                                                                                                                         |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                              | Officer Response                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 28             | Support the Strategy however recommend commencement of the preparation of at least one PSP immediately after the Framework Plan process in each of the Northern & Western Growth Area. Should also be options to buy land beyond what is already identified for growth.                                                                                         | See theme 8.                                                                                                                                                                                                                                                                                                                                                                                          |
| 29             | Support the Strategy however recommend commencement of the preparation of at least one PSP immediately after the Framework Plan process in each of the Northern & Western Growth Area.                                                                                                                                                                          | As above.                                                                                                                                                                                                                                                                                                                                                                                             |
| 30             | Support the Strategy however recommend commencement of the preparation of at least one PSP immediately after the Framework Plan process in each of the Northern & Western Growth Area.                                                                                                                                                                          | As above.                                                                                                                                                                                                                                                                                                                                                                                             |
| 31             | Support development in Armstrong Creek but seek greater support for a mixed use, rather than exclusively employment uses. Request Council revisit strategic policy for the West Industrial Precinct and Draft Settlement Strategy. Housing affordability is another key consideration - encouraged to plan for a faster growth rate.                            | Noted.<br>The Armstrong Creek Framework Plan provides the overarching principles for development in the WIP. There are broader considerations in relation to employment and industrial land which are currently being investigated therefore it would be premature for the Strategy to make a recommendation around this.                                                                             |
| 32             | Propose boundary set at Moolap Station Road or at least to the proposed Bellarine Link for the completion of the Ring Road. This land would be suited for residential development.                                                                                                                                                                              | See theme 14.                                                                                                                                                                                                                                                                                                                                                                                         |
| 33             | Supports designation of the northern area of Ocean Grove as a growth area. Opportunity to revisit permanent settlement boundaries provided. There is a need to balance future development. Recommends addition of wording 'this may warrant amendments to current settlement boundaries' to be included.                                                        | See theme 7 and 14.                                                                                                                                                                                                                                                                                                                                                                                   |
| 34             | Seeks to protect opportunity to continue to grow Ocean Grove in a managed and sustainable way. Number of directions in the draft strategy would unreasonably deny this opportunity to the detriment of long-term viability of the township. Concerns strategy undermines key principles and recommendations set out in a number of existing planning documents. | See theme 7, 14 and 17.<br>The further work in relation to Ocean Grove in specifically reference in the section on 'permanent settlement boundaries'. This section also states boundaries should be based 'generally' in existing urban and identified growth areas. It also states a consultation process to review the boundary and deal with anomalies and logical inclusions will be established. |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                     | Officer Response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 35             | Direction of application of settlement boundaries around specific towns located in the Bellarine does not clarify whether existing land already recognised for future urban growth will be continue to be supported such as in Curlewis.                                                                                                                                                                               | The undeveloped land within Jetty Road is nominated for residential development in the Drysdale Structure Plan, the Jetty Road Urban Growth Plan, local planning policy and is included within the 'existing settlement boundary' on the 'housing framework plan 2036' in the Strategy. This site is supported under the direction ' <i>implement permanent boundaries based generally on existing urban areas and areas already identified in policy</i> '                                                                                |
| 36             | Request for area adjacent to Drysdale school precinct bounded by Princess Street, Grubb Road, Belchers Road and Basin Road - currently farming zone be considered for residential development. Location is a significant anomaly it its current configuration, location & zoning - should be considered in connection to the Drysdale Township and not part of broad acre farmland. Support process for consideration. | Noted.<br>See theme 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 37             | Concerned that the Moolap study area is identified as forming part of the non-urban break between Geelong and Leopold. Final strategy to respond to the land use directions of the approved Moolap Plan. Consideration should be given to the location of key settlement breaks in the G21 Regional Growth Plan.                                                                                                       | DELWP have not released the approved Moolap Plan therefore council does not know what the land use directions are for this area. The framework plan will be revised to show the 'Moolap framework plan investigation area'. All four key settlement breaks in the G21 growth plan are included in the framework plan including the break between the eastern edge of Geelong and Leopold (Moolap) which is nominated to 'maintain productive agricultural areas'. The hatch will be removed from the industrial zoned land on Point Henry. |
| 38             | Moolap should be developed. This area is more practical rezone than Leopold. Plan doesn't allow for growing population demand from Melbourne.                                                                                                                                                                                                                                                                          | See theme 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 39             | More important to develop Moolap than concentrating on Lara and Bannockburn due to proximity to City Centre. Moolap is ideal for subdivision.                                                                                                                                                                                                                                                                          | See theme 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 40             | Release of land in Moolap is long overdue and obvious choice for development.                                                                                                                                                                                                                                                                                                                                          | See theme 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                | Moolap should be part of the future housing plan for Geelong. New freeway and well located to Geelong and Bellarine. Coastal communities should not be excluded from change and growth.                                                                                                                                                                                                                                | See theme 14.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                             | Officer Response                                                                                                                                                                                                                                                                                                                                    |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 41             | Barwon Heads, Portarlington & Point Lonsdale - lack of lot supply in recent years - Council has ignored associated problems created by the shortage. People want to live on the Peninsula so housing should be provided. Moolap on the edge of the freeway should be considered.                                                                                               | Theme 14 and 17.                                                                                                                                                                                                                                                                                                                                    |
| 42             | Oppose dilution of Drysdale as a growth town as it will ultimately lessen the importance of rezoning future residential growth land at Drysdale. Oppose use of permanent settlement boundaries as there is no strategic justification to replace the existing settlement boundaries contained in Structure Plans and may not honour the existing Drysdale Settlement Boundary. | See theme 7.<br>Any boundary would be based on boundaries already established in structure plan. Land within the current boundaries will not be removed. The current Structure Plan already supports consolidation in this areas therefore a rezoning proposal in this precinct is possible subject to the usual considerations.                    |
| 43             | Propose that Lara North/Avalon be identified as land ideal for the future development as employment land accessible by a new station at Lara North/Avalon. Clear urban breaks between urban settlements can still be maintained and preserve the township character of Lara.                                                                                                   | Noted. Identifying further employment land is outside the scope of the Strategy. The Avalon Corridor Strategy will look at planning in this area with a focus on the strategic infrastructure available. The non-urban break notation is indicative and can be adjusted and refined as a result of further work including the landscape assessment. |
| 44             | Agree in principle with the recommendations around protection for the Bellarine. Request that any new development within the Bellarine be declined and keep development within existing boundaries.                                                                                                                                                                            | Noted. See theme 16.                                                                                                                                                                                                                                                                                                                                |
| 45             | Concern Coppards Road in Moolap will be used as the eastern part of Geelong's future permanent boundary. Strategy does not address VicRoads proposed Ring Road extension to the Bellarine and this should be considered as the permanent boundary to eastern Geelong.                                                                                                          | Noted. See theme 14.                                                                                                                                                                                                                                                                                                                                |
| 46             | Retain existing boundaries on the Bellarine, housing development on the Bellarine cease. Preserve and build on farming and agriculture opportunities. Rural vistas be preserved and maintained.                                                                                                                                                                                | Noted. See theme 16.                                                                                                                                                                                                                                                                                                                                |
| 47             | Do not support permanent settlement boundaries for any townships. Concerned this will limit opportunities particularly on the Bellarine. Settlement pattern in Geelong is unevenly balanced. Support future growth of the Bellarine, including expanding Ocean Grove north to highway.                                                                                         | See themes 7, 14 and 17.                                                                                                                                                                                                                                                                                                                            |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Officer Response                                                                                                                                                 |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 48             | The proposed containment and reduction of residential development in the Bellarine is premature as the Bellarine continues to be a popular and attractive residential location. Suggest boundaries not be termed 'permanent' as it denotes that no further changes can occur. Do not support containing growth in St Leonards.                                                                                                                                                                                                                                                 | The current St Leonards Structure Plan does not nominate this site for future residential growth and it is outside the settlement boundary.<br><br>See theme 14. |
| 49             | Concern of possibility of rezoning of land to the east side of Hardings Road, Wallington in proximity to nature and wetland reserves. Needs to maintain rural appeal and green wedges established since at least the 80's.                                                                                                                                                                                                                                                                                                                                                     | Noted. See theme 16.                                                                                                                                             |
| 50             | Refer to earlier submission                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                  |
| 51             | <i>Unable to open attachment – request made to resend</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                  |
| 52             | Infrastructure within the whole of Greater Geelong needs to be improved if the growth areas are developed. Infrastructure already not coping with existing population never mind future growth. Need plan to identify existing congestion traffic and pedestrian hot spots and develop a plan to improve over 10 years. Improve train parking for travelling residents.                                                                                                                                                                                                        | See theme 11.                                                                                                                                                    |
| 53             | Need to address housing affordability. While big houses on smaller blocks increases density it does not address diversity. Need new approach to housing in relation to access, affordability, sustainability, energy efficiency, building materials and most importantly, how houses should contribute to the needs of their occupants. Looking for support for registered charity group Geelong and Bellarine Tiny Homes Ltd. to conduct a Pilot Program around smaller housing / communal living. Flexibility in regulations is needed to deliver new approaches to housing. | See theme 12.                                                                                                                                                    |
| 54             | Car traffic is now a problem in Geelong and not only the grid lock each evening. It is taking 40 minutes rather than the previous 20 minute commute from Drysdale. With new developments, housing and residents, is there any plan to provide an alternative to taking the car to work, to include cycle paths for commuters and secure bike parking when they arrive at work?                                                                                                                                                                                                 | See theme 11.                                                                                                                                                    |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Officer Response                                                                                                                                                                                                                                             |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 55             | <i>Have emailed as no submission provided</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                                                                                                                                                              |
| 56             | There must be a public transport plan developed alongside housing or car dependence will continue counter to sustainability objectives. More green space and protected biodiversity areas within developments is needed as is more sustainable water and stormwater management.                                                                                                                                                                                                                                                                                                                                                                        | See theme 11. Council is committed to more sustainable urban development and the Strategy has principles around 'One Planet Living'. Additional content has been added on sustainability principles in the 'Managing Future Growth' section of the Strategy. |
| 57             | Moolap should be considered a future residential opportunity. None of the land allotments are big enough for profitable farming. The proposed completion of the ring road changes the viewing aspect of the area. The area is referred to as having flooding concerns however not all of the area has this issue and could be addressed at rezoning. Settlement boundary should be extended right up to the proposed ring road.                                                                                                                                                                                                                        | See theme 13.                                                                                                                                                                                                                                                |
| 58             | Moolap area near Coppards Rd should become part of the future of Geelong. The proposed new Bellarine Link road should be the proposed permanent boundary. The proposed permanent boundary should be defined by the current Geelong Ring Road that surrounds Geelong.                                                                                                                                                                                                                                                                                                                                                                                   | See theme 13.                                                                                                                                                                                                                                                |
| 59             | Support proposal to maintain separation between towns, the Bellarine, Torquay, Wyndham etc as per in England. This maintains the charm and appeal of the Geelong area and offers people something different to Melbourne. Need to protect and conserve significant remnant vegetation and landscapes for visual appeal, tourism and improved quality of life for community. Creation of large conservation reserves within proposed growth area with remnant vegetation Batesford, Mt. Duneed, Armstrong Creek and Thomson Creek is needed. Recommend larger allotment sizes on proposed urban fringes in keeping with the adjacent natural landscape. | See theme 13.                                                                                                                                                                                                                                                |
| 60             | Support area around Lara train station going to Residential Growth Zone Schedule 2.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | The Strategy identifies the need to do further work around railway stations which includes reviewing the Housing Diversity Area in Lara with consideration to increasing the area from 400m to 800m around the station.                                      |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Officer Response      |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| 61             | Lack of reference to Leopold township, would like to see a new Leopold Structure Plan on the agenda. Draft strategy does not address many issues it identifies and offers little response to questions of housing demand, affordability, housing choice and diversity but advocates more for land to be developed in the North/West of Geelong.                                                                                                                                                                                                                                            | See themes 11 and 13. |
| 62             | Do not support content of Strategy due to: lack of vision for Geelong's growth, outdated land availability data, consideration of developable land beyond those specific areas outlined in the Strategy, settlement boundaries will reduce growth and greater involvement required from State Gov. Need a Plan Geelong or similar.                                                                                                                                                                                                                                                         | See themes 1 to 9.    |
| 63             | Appropriate buffer zones outside town boundaries can contain and expand a rural character with appropriate vegetation, complementing landscape and managing future pressure from infill development. Support hybrid development on rural land that does not support productive agriculture but could provide development in keeping with landscape values by either smaller farming zoned lots for housing or application of the rural living zone.                                                                                                                                        | See theme 14.         |
| 64             | Disagree with argument that Geelong has excess 15 years land supply. Do not support legislated urban growth boundaries. Outdated development data used to support strategy. Fifteen years land supply should be provided in each market. Strategy should highlight importance of building industry to the economy. Need transport, infrastructure and service investment to support growth. Support VPA planning the new growth areas and planning for these areas should be fast tracked. Resource the planning units to deal with growth planning. Long term planning to 2050 is needed. | See themes 1 to 10.   |

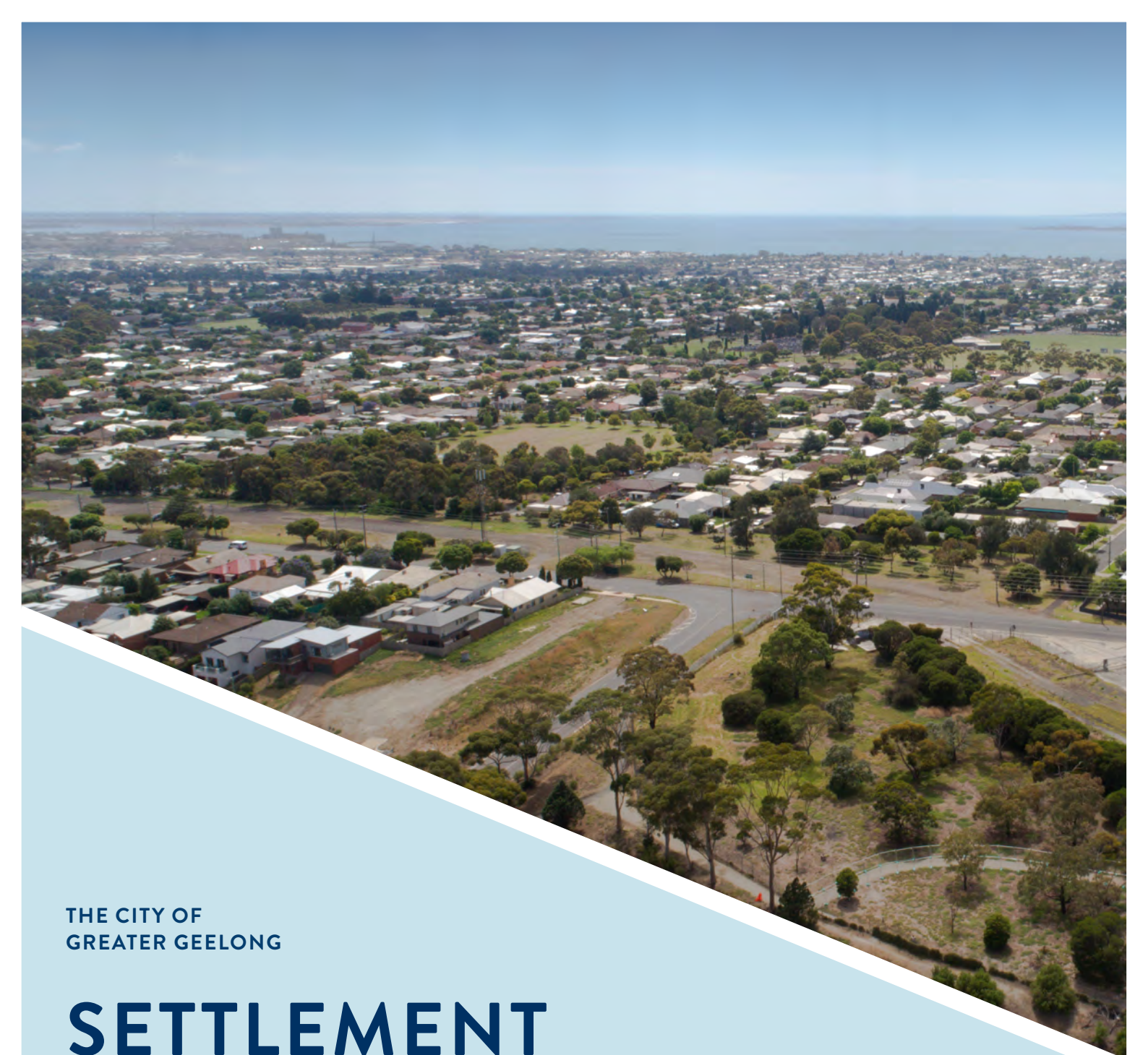
| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Officer Response                                                                                                                                                                                                                                                                                                            |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 65             | Land in Mt Duneed currently outside the Armstrong Creek growth area boundary should be included within the settlement boundary. The land has no impediments to residential development and can be funded by the developer. The land meets the criteria established by the metro logical inclusions process. Defining the boundary should occur as part of the Strategy not as further work. Request land be included within boundary or the current nominated boundary is described as 'indicative'.                              | Somewhat agree. Strategic analysis to rule land in or out of the ultimate boundary has not been undertaken. The wording on the framework plan has been amended to 'indicative settlement boundary subject to further investigation' which articulates some changes may occur as a result of the logical inclusions process. |
| 66             | Strongly supportive of the strategy and its broad intentions, in particular to limit residential growth on the Bellarine to within existing settlement boundaries. Continued growth could impact on the character, tourism appeal and environment. Boundaries will provide certainty for everyone. Continual review of boundaries is resource intensive for council and communities and does not provide certainty for landholder around future investment. Council also needs to support economic opportunities for communities. | Noted.<br>See theme 16.                                                                                                                                                                                                                                                                                                     |
| 67             | Support submission 36.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Noted.                                                                                                                                                                                                                                                                                                                      |
| 68             | Victorian Farmers Federation Bellarine Branch supports shift of settlement growth from the Bellarine to urban infill and other areas of Geelong. Supports introduction of permanent settlement boundaries for Bellarine. Supports restricting rural living to existing nodes. Requests consultation on any changes to the planning scheme which may impact rural land on the Bellarine.                                                                                                                                           | Noted. See theme 16.                                                                                                                                                                                                                                                                                                        |
| 69             | Comments made in relation to the summary paper. Recommends providing more information on demographics, definitions around housing type, policy context documents, refining some of principles and directions, minor corrections, importance of supporting infrastructure alongside growth and having clear boundaries.                                                                                                                                                                                                            | Much of the clarification sought can be found in the main document. A section will be added on housing definitions/diversity with content provided from the phase 1 issues paper. Changes made to ordering of boundary directions so they are a logical sequence.                                                           |

| Submission No. | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Officer Response                                                                                                                                                                                                                      |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 70             | Recommends land within Drysdale town boundary be maximised with no lots larger than 4000sqm where servicing allows, create green buffers outside the town boundaries for farming and recreation, council to consult with landholders of larger lots with the aim of increasing development within towns and stop continual outward expansion.                                                                                                                                                                                                                                                                                                                                                             | This are falls within the existing township boundary. Further urban consolidation opportunities can be explored as part of future township plans.                                                                                     |
| 71             | Submission relates to the Bellarine. Recommends a damage avoidance model to prevent inappropriate growth, settlement outside existing township boundaries should be regarded as exceptional rather than routine, township boundaries should be frozen with alterations avoided through rigid policy, support the discontinuance of the term growth areas, no further land should be zoned for residential development outside township boundaries unless exceptional, infill development within town boundaries should be managed carefully, create Coastal Protection Zone, need greater consideration of coastal inundation, maintain non-urban breaks between Geelong and the Bellarine and townships. | Noted.<br>See theme 16.                                                                                                                                                                                                               |
| 72             | Interest in area around Russells Road, Whites Road, Williams Road, and Ghazeepore Road being included in the Urban Growth Boundary. Area totals approx. 120 ha of farming zoned land which adjoins the Urban Growth Boundary north of Whites Road. Could be considered a logical and natural addition to the Armstrong Creek Urban Growth Plan/ boundary and be residential land in the future with transition options to adjoining farmland.                                                                                                                                                                                                                                                             | See theme 14.                                                                                                                                                                                                                         |
| 73             | Less ambitious populations figures should be used. Danger Geelong becomes a dormitory suburb of Melbourne, green belts important. High density infill that doesn't impact suburbs can be achieved. Seas level rise needs to be considered. Support protection for agricultural land. Need adequate parks and open space in new areas. Supports BLPS. Supports getting rid of 'growth areas' terminology. Need to protect remaining environmental features. Support ceasing growth on the Bellarine. Restricting greenfield will support infill.                                                                                                                                                           | See theme 16.<br><br>Restricting greenfield to 'force' infill is problematic in terms of impacting supply and affordability. The Strategy is looking at a balanced approach in the shorter term with a move to more infill over time. |

**Attachment 3**

**Key Changes post phase 2 consultation**

| <b>Page Number</b> | <b>Changes</b>                                                                                                                                                                                                               |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5                  | Delete 'what happens next' paragraph                                                                                                                                                                                         |
| 12                 | Introduction headings 'public consultation' and 'housing diversity' added                                                                                                                                                    |
| 17                 | Heading change to 'Public consultation'                                                                                                                                                                                      |
| 18                 | New section on draft strategy consultation – submissions added                                                                                                                                                               |
| 36-37              | New section 'Housing Diversity' in 'Trends in Housing Development' added                                                                                                                                                     |
| 40                 | Two graphs on lot size data added                                                                                                                                                                                            |
| 49                 | 'Housing Diversity' theme added                                                                                                                                                                                              |
| 53                 | Rural living nodes updated to include all areas.                                                                                                                                                                             |
| 54-55              | New section on 'Housing Diversity' added                                                                                                                                                                                     |
| 56                 | Additional next steps to plan growth areas added                                                                                                                                                                             |
| 56                 | 'Sustainable transport' section added                                                                                                                                                                                        |
| 57                 | Add directions around prioritising PSPs and starting pre-planning for PSPs post framework plan adoption.                                                                                                                     |
| 59                 | Definition of 'district town' added                                                                                                                                                                                          |
| 61                 | Minor changes to directions principle 1 a, b, d and principle 2 c                                                                                                                                                            |
| 62                 | Discussion on lot supply under 'permanent settlement boundaries' added                                                                                                                                                       |
| 62                 | Example of considerations for the logical inclusions process added                                                                                                                                                           |
| 62                 | Provision around time frames for logical inclusions identified land and process added                                                                                                                                        |
| 62                 | Discussion on green wedges in non-urban breaks section added                                                                                                                                                                 |
| 64                 | Minor changes to directions c, d and add distinctive landscapes investigation direction.                                                                                                                                     |
| 63                 | Discussion on You Yangs precinct as a potential 'distinctive area' added.                                                                                                                                                    |
| 66                 | Date 2028 changed to 2026 as date for 10,000 people living in central Geelong                                                                                                                                                |
| 66                 | Discussion around public and active transport as part of infill added                                                                                                                                                        |
| 67                 | Consideration of 'rail corridor precinct' and opportunities at Breakwater added                                                                                                                                              |
| 69                 | 'Other opportunities' heading changed to 'Other urban renewal and intensification opportunities'                                                                                                                             |
| 70                 | Add direction for 'rail corridor precinct', add key development areas and increased housing diversity areas in reference to place making, delete f, add infrastructure and transport directions around increasing densities. |

An aerial photograph of the Greater Geelong area, showing a dense residential suburb with many houses and trees. In the background, the city of Geelong and the Port Phillip Bay are visible under a clear blue sky. The image is partially covered by a light blue diagonal shape on the left side.

THE CITY OF  
GREATER GEELONG

# SETTLEMENT STRATEGY

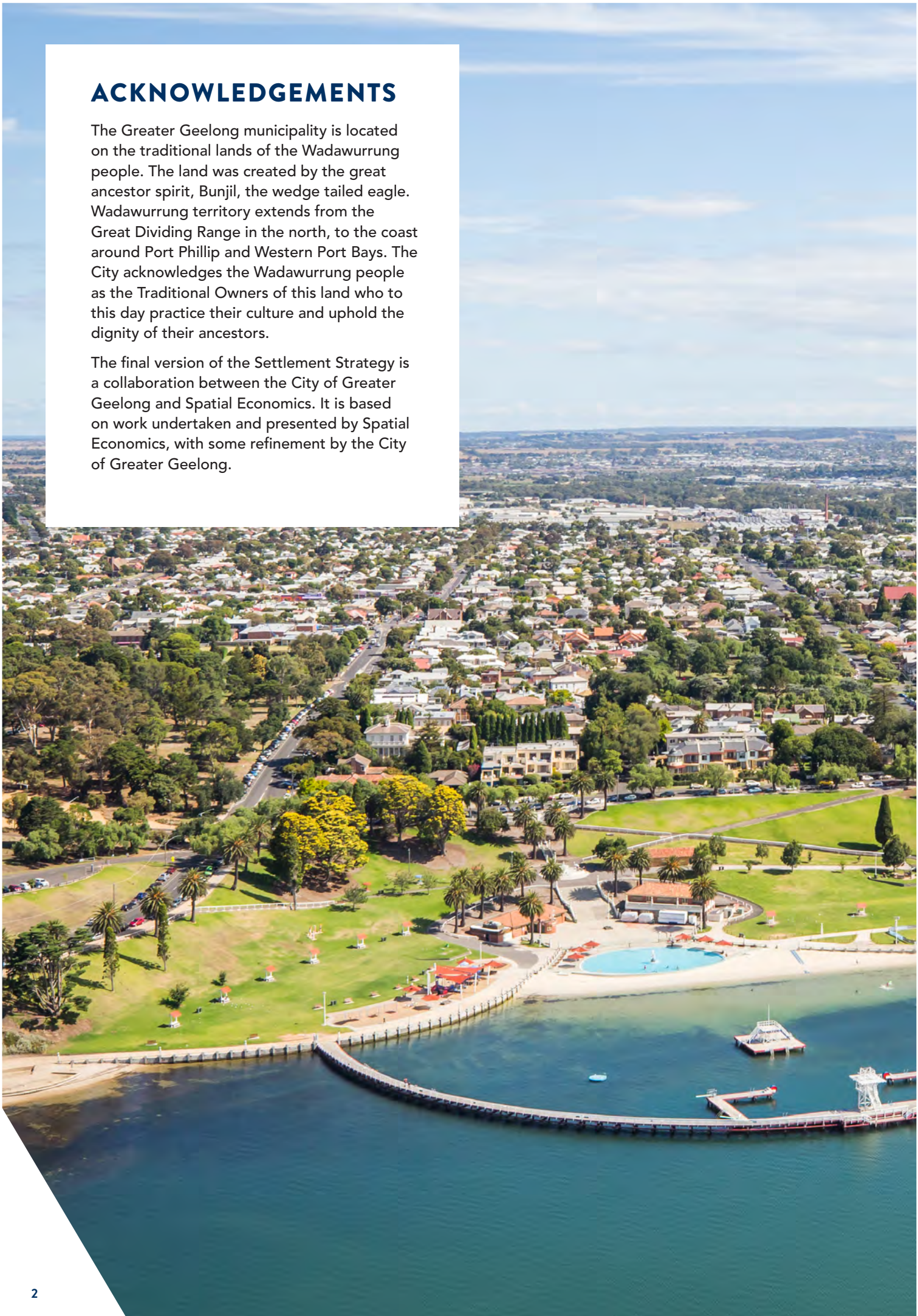
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SEPTEMBER 2018

## ACKNOWLEDGEMENTS

The Greater Geelong municipality is located on the traditional lands of the Wadawurrung people. The land was created by the great ancestor spirit, Bunjil, the wedge tailed eagle. Wadawurrung territory extends from the Great Dividing Range in the north, to the coast around Port Phillip and Western Port Bays. The City acknowledges the Wadawurrung people as the Traditional Owners of this land who to this day practice their culture and uphold the dignity of their ancestors.

The final version of the Settlement Strategy is a collaboration between the City of Greater Geelong and Spatial Economics. It is based on work undertaken and presented by Spatial Economics, with some refinement by the City of Greater Geelong.



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### A planning framework to meet the housing needs of Greater Geelong.

Australia is experiencing strong population growth, with an unprecedented share of this growth happening in Victoria and, in particular, Melbourne.

As Victoria's second city, Geelong's proximity to Melbourne, strong employment growth and affordable housing and lifestyle have seen the population grow from 216,000 to 239,000 people over the last five years. During this time, the growth rate increased from 1.5 per cent, to 2.7 per cent.

It is anticipated that Greater Geelong will continue to experience strong growth and demand for housing over a sustained period.

At the City of Greater Geelong, how we manage population growth, while maintaining what people love about living in this region, is a key issue for us.

Our current planning framework is consistent with state policy and has been developed over a number of years, with extensive community consultation. This strategy aims to build on, and refine, what is already in place.

#### WHAT DOES THE STRATEGY COVER?

This Settlement Strategy provides:

- an overview of our current settlement and housing policies
- an analysis of population and housing trends
- background information about issues and community aspirations and
- recommendations designed to help us provide housing for a growing population, while protecting Geelong's unique lifestyle and environmental values.

The recommendations have been informed by:

- historic and recent housing and development data
- population data from the Australian Bureau of Statistics (ABS) and Victoria in Future
- a review of the current planning framework
- consultation with the housing development industry, government agencies, servicing authorities and the Greater Geelong community.

#### KEY FINDINGS

We can continue to meet future housing needs until 2036 and beyond without creating new areas for residential growth, beyond those already planned.

The current mix of greenfield development and urban consolidation is contributing to housing choice and affordability. This makes Greater Geelong a very attractive place to live.

Based on a population growth scenario of 2.5 per cent, we have a 25+ years supply of residential land already identified. This supply could be extended, if infill development in established areas increases to 50 per cent, and better housing diversity can be achieved in identified growth areas.

To maintain Greater Geelong's lifestyle and housing advantages, this strategy makes a number of recommendations designed to:

- preserve significant landscapes and environments from urban encroachment
- contain urban development within settlement boundaries
- encourage urban consolidation, to increase the contribution it makes to the overall housing supply and
- manage future growth to deliver more sustainable, well-serviced communities.

A full list of consolidated recommendations is provided in the next section.

The following is a consolidated list of the principles and directions set out in the strategy section (see page 57).

### 1. SPATIAL DISTRIBUTION OF GROWTH AND LAND SUPPLY

#### Principle

Provide clear strategic direction on the spatial distribution of residential growth in Greater Geelong.

#### Directions

- a. Direct the majority of future housing needs to urban Geelong (urban infill, Armstrong Creek and the Northern and Western Geelong Growth Areas).
- b. Acknowledge the share of new development on the Bellarine Peninsula should decline over time.
- c. Discontinue the use of the term 'growth area' when describing district towns on the Bellarine.
- d. Ensure development occurs within designated settlement boundaries.
- e. Reconsider the need for and timing of the structure planning review process for townships.

#### Principle

Maintain an adequate supply of residential land.

#### Directions

- a. Adopt a scenarios-based approach to planning for future housing needs. Use regular monitoring and review to adjust planning, if required.
- b. Continue to monitor and review land supply, although new areas for residential development are unlikely to be needed.

#### Principle

Minimise the economic, environmental, visual and servicing impacts of residential development on rural areas.

#### Directions

- a. Maintain the extent of rural hamlets (Breamlea, Ceres and Anakie) to current township zone limits.
- b. Rescind the *Anakie Structure Plan 1996*, as environmental constraints in the area make further residential development undesirable
- c. Limit rural-living developments to existing zoned land in Lara, Drysdale/ Clifton Springs, Wallington, Waurin Ponds, Lovely Banks, Batesford, Fyansford, Leopold, Newcomb, Moolap, Curlewis, Portarlington and Ocean Grove.

## 2. HOUSING DIVERSITY

### Principle

Ensure housing diversity is achieved in existing and growth area communities.

### Directions

- a. Continue to implement and build upon the Housing Diversity Strategy to increase housing diversity in existing communities.
- b. Increase housing diversity in growth areas through the delivery of a broad range of lot sizes, capable of accommodating a variety of different housing types, including the identification of locations appropriate for mixed use, high and medium density housing in strategically identified locations.
- c. Work with interested parties to deliver high quality clever and creative housing solutions that will provide greater housing choice in Geelong.

### Principle

Increase the level of affordable and social housing in Greater Geelong.

### Directions

- a. Support affordable housing in areas suitable for urban consolidation.
- b. Investigate model voluntary agreements, inclusionary zoning and development of surplus government site to deliver social housing.
- c. Work with the state government, community housing and the private sector to deliver more affordable and social housing options.

### 3. MANAGING FUTURE GROWTH

#### Principle

Ensure growth areas are well-planned and deliver sustainable communities.

#### Directions

- a. Ensure the development of new growth areas is guided by a strategic framework plan and infrastructure plan that outlines the orderly and sequential preparation precinct structure plans
- b. Adopt the Northern and Western Geelong Growth Areas framework plan in late 2018/ early 2019. Implement the framework plan into the Greater Geelong Planning Scheme.
- c. At the adoption of the framework plan identify short term priority precinct structure plans based on their capacity to deliver the community vision and sustainable community design aspirations.
- d. Commence the pre-planning for priority precinct(s) to assist the timely delivery of precinct structure plans upon the adoption of the framework plan.
- e. Apply 'One Planet Living' principles to growth area planning and development.

#### Principle

Manage the release of new growth areas to make sure infrastructure, services and facilities are provided in a timely and efficient way.

#### Directions

- a. Advocate for a metro-rate equivalent Infrastructure Contributions Plan levy for Geelong's growth areas.
- b. Advocate for state infrastructure to be delivered in a timely way and for other levels of government to contribute to regional and state infrastructure that isn't funded by development contributions.
- c. Prioritise and promote public transport infrastructure and services in all growth areas.
- d. Use third party funding agreements to pay for the background reports and technical studies needed to prepare precinct structure plans led by the City
- e. Explore opportunities to use private sector funding to assist with delivering infrastructure.
- f. Commence development in at least one new growth area by 2025, by initiating precinct structure planning after the framework plan has been approved.
- g. Monitor and control the budget implications of land releases in growth areas.
- h. Manage the number of precinct structure plans that can be prepared simultaneously.

### 4. BELLARINE PENINSULA

#### Principle

Maintain the unique township, landscape, tourism, farming and environmental values of the Bellarine Peninsula.

#### Directions

- a. Recognise that Drysdale/ Clifton Springs, Leopold and Ocean Grove are fulfilling their roles as district towns.
- b. Discontinue the use of the term 'growth area' in favour of 'district town'.
- c. Acknowledge the share of housing development going to the Bellarine Peninsula should decrease over time.
- d. Review housing opportunities within townships to determine if further localised housing intensification can be achieved.
- e. Ensure development reflects the preferred character of the townships.

### 5. PERMANENT SETTLEMENT BOUNDARIES

#### Principle

Contain growth within identified locations across the municipality.

#### Directions

- a. Pursue options to implement permanent settlement boundaries for Greater Geelong.
- b. Implement permanent boundaries based generally on existing urban areas and areas already identified in policy.
- c. Establish a consultation process to review the appropriateness of this boundary and deal with any significant anomalies or logical inclusions.
- d. Place structure plan reviews on hold until the permanent boundary is known.
- e. Work with the state government and neighbouring councils to consider a regional approach to housing and settlement boundaries.

#### Principle

Maintain the unique identity of Greater Geelong and its townships.

#### Directions

- a. Maintain the non-urban breaks between Geelong and Melbourne (Wyndham), Geelong and the Surf Coast, urban Geelong and the Bellarine Peninsula, and the townships on the Bellarine Peninsula.
- b. Assess areas with special local environmental or landscape values and consider options to help preserve and manage these breaks into the future.
- c. Investigate utilising the Distinctive Areas and Landscapes Bill 2017 to declare the Bellarine Peninsula and You Yangs precinct as areas with unique features that need protection for future generations.

### 6. URBAN CONSOLIDATION

#### Principle

Increase the role of urban consolidation as part of Geelong's overall housing supply.

#### Directions

- a. Facilitate infill development to increase its housing supply contribution to 50 per cent, by 2047.
- b. Support the population target of 10,000 people by 2026 in Central Geelong through increased residential development
- c. Investigate a 'rail corridor precinct' approach to infill opportunities from North Geelong Station through to Breakwater.
- d. Continue to invest in 'place making' activities – that is amenity and local facility improvements – in urban renewal areas, key development and increased housing diversity areas and activity centres.
- e. Review the application of the residential zones as a result of planning scheme amendment VC110 to ensure that the most effective zone approach is being used planning and development.

#### Principle

Articulate the preferred location for increased housing densities.

#### Directions

- a. Continue to support the following policy directions set out in the Housing Diversity Strategy:
  - Direct high-density housing growth to the Central Geelong, Fyans/West Fyans and Waurin Ponds Key Development Areas
  - Maximise opportunities for a diverse mix of housing types around activity centres in Increased Housing Diversity Areas.
  - Support low-scale, medium-density housing in Incremental Change Areas.
- b. Undertake a strategic planning program to increase the contribution of train station environs to future housing needs

#### Principle

Manage the impact of increased housing densities on neighbourhoods.

#### Directions

- a. Prepare design guidelines for areas of housing change to reduce uncertainty about the scale, form and design of neighbourhood developments.
- b. Investigate the infrastructure needs and funding mechanisms available to deliver upgrades as part of planning for increased housing densities.
- c. Ensure new major developments are designed and located to maximise public and active transport options.
- d. Advocate for improved public transport services in established areas to key destinations.

### 7. MONITORING AND REVIEW

#### Principle

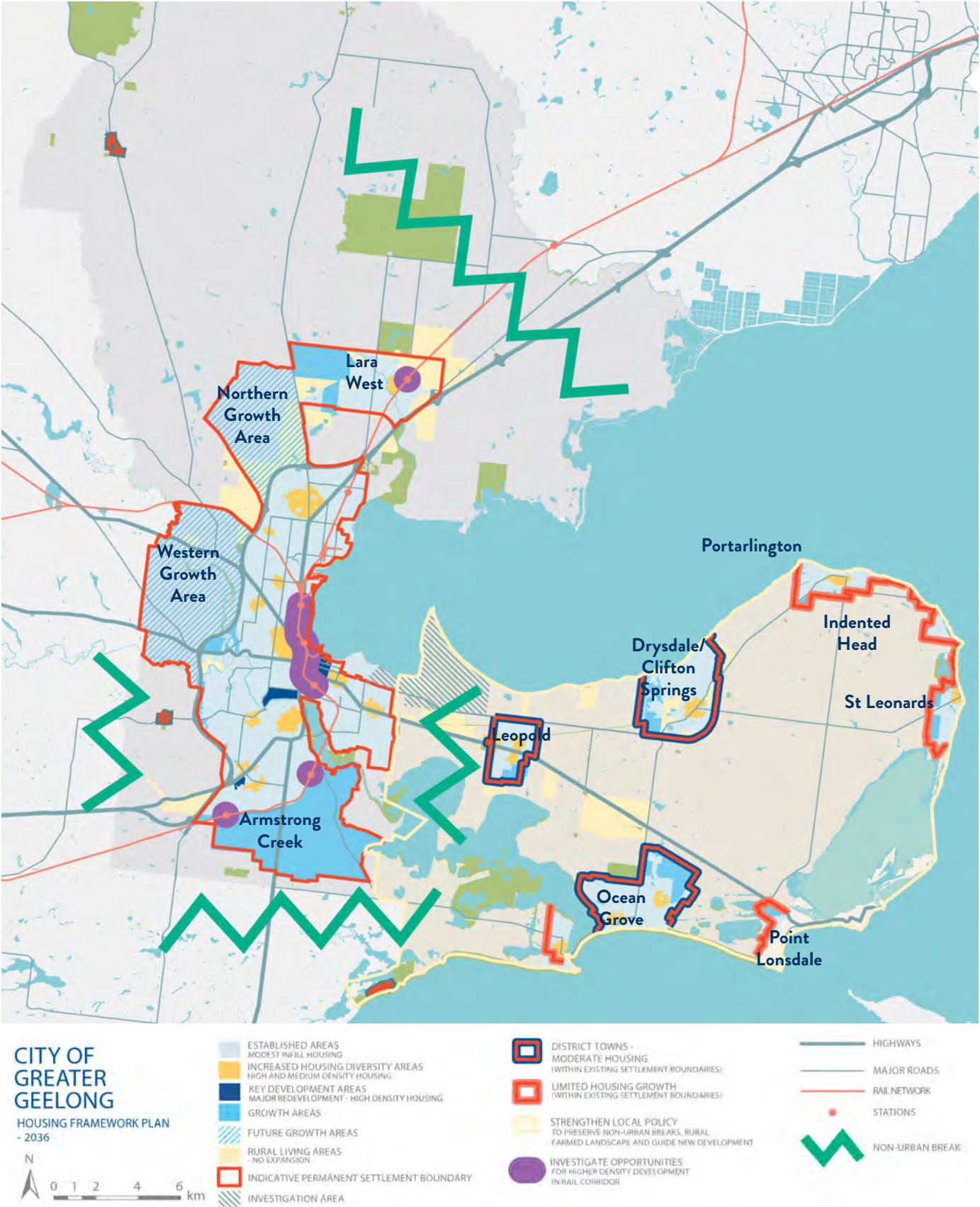
Monitor and review population growth, housing demand and development trends, and make adjustments as required

#### Directions

- a. Work with the state government and other agencies to collect and analyse data.
- b. Monitor annual supply and demand for residential land (all supply types) at multiple levels (estates, townships/ suburbs, growth areas and municipality) to track progress and inform decision-making.
- c. Use actual development data and consultation with the development industry to understand development trends. Update growth scenarios at least every 5 years and update this strategy, as necessary.



FIGURE 1: GREATER GEELONG HOUSING FRAMEWORK PLAN – 2036



# INTRODUCTION

The background of the slide features an abstract geometric design. It consists of several triangular shapes in shades of teal and dark blue, separated by white lines. A large teal triangle is positioned on the left side, and a dark blue triangle is at the bottom right. The overall composition is clean and modern.

The last major review of Greater Geelong's housing and settlement policies was undertaken back in 2006–07, when Greater Geelong's Municipal Strategic Statement was reviewed.

With Geelong experiencing strong levels of growth, it is timely to reflect on how the housing needs of our growing population will be met in the future.

We are already planning for growth and encouraging urban consolidation in a number of key locations. This strategy is an opportunity to review existing policies and articulate our preferred directions for housing and settlement planning going forward.

## REPORT STRUCTURE

This report includes the following sections:

### INTRODUCTION

1. Executive summary
2. Consolidated recommendations
3. Purpose, scope and methodology
4. Public consultation

### BACKGROUND

5. Overview of the relevant state and local policies and planning strategies to provide for future housing needs
6. Current population growth and housing trends
7. Forecasting population growth and housing demand
8. Implications for future housing demand and land requirements
9. Housing affordability

### STRATEGY

10. Spatial Distribution of Growth and Land Supply
11. Housing Diversity
12. Managing Future Growth
13. The Bellarine Peninsula
14. Permanent Settlement Boundary
15. Urban Consolidation
16. Monitoring and Review

### APPENDICES

17. Spatial Economics project team

In late 2016, we commissioned Spatial Economics (see appendix 1 for consultant team details) to review our population and housing demand forecasts and prepare an updated settlement strategy for Greater Geelong.

### The purpose of the strategy is:

- to analyse future housing needs and trends
- to develop a clear policy framework that will guide planning and decision-making and
- to help us meet Greater Geelong's future housing needs.

This strategy is intended to address municipal housing needs until 2036. This meets the requirement of the State Planning Policy Framework that all Victorian councils must plan to accommodate projected population growth over a 15-year period. A key question for the strategy is whether the current policy framework can accommodate forecast growth out to 2051.

The settlement strategy did not start with a 'blank canvas'. Our existing policies and strategic directions have been developed over many years, through detailed investigation and consultative processes. They are a solid foundation from which to build and have shaped community expectations regarding the management of Geelong's future growth.

Within this existing framework, a critical look at the current issues and opportunities faced by Geelong was still needed. From this review, recommendations to improve existing policies, so they reflect contemporary thinking about the sustainable management of urban growth, have been formed.

The strategy reflects our commitment to sustainability and, in particular, the need to balance future development against the valued characteristics of Geelong's urban areas and the Bellarine Peninsula. Effective use of existing and programmed urban infrastructure, facilities and services was also a key consideration.

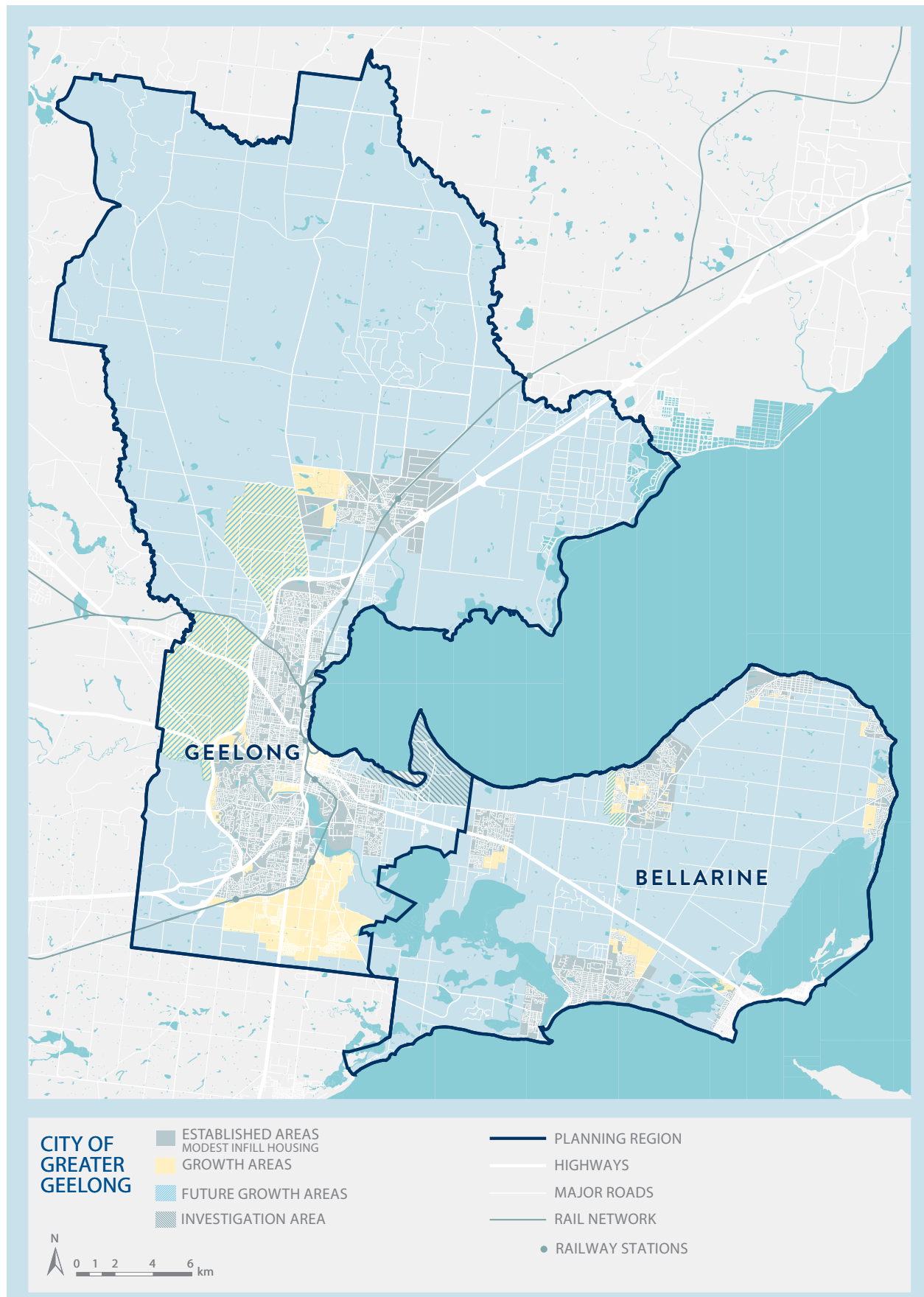
### The Settlement Strategy does not:

- make recommendations about specific boundaries for proposed growth areas and townships, but estimates housing capacity on the basis of the boundaries already identified in strategic planning documents
- address the detailed structure planning of areas identified for future residential growth
- prepare detailed infrastructure lists, or cost estimates, although recommendations have been informed in consultation with Barwon Water and others, to determine the practicality of servicing areas identified for future development
- address other land use types, such as farming, industrial, commercial or public uses, except in cases where these uses may impact upon housing supply policies.

## APPROACH

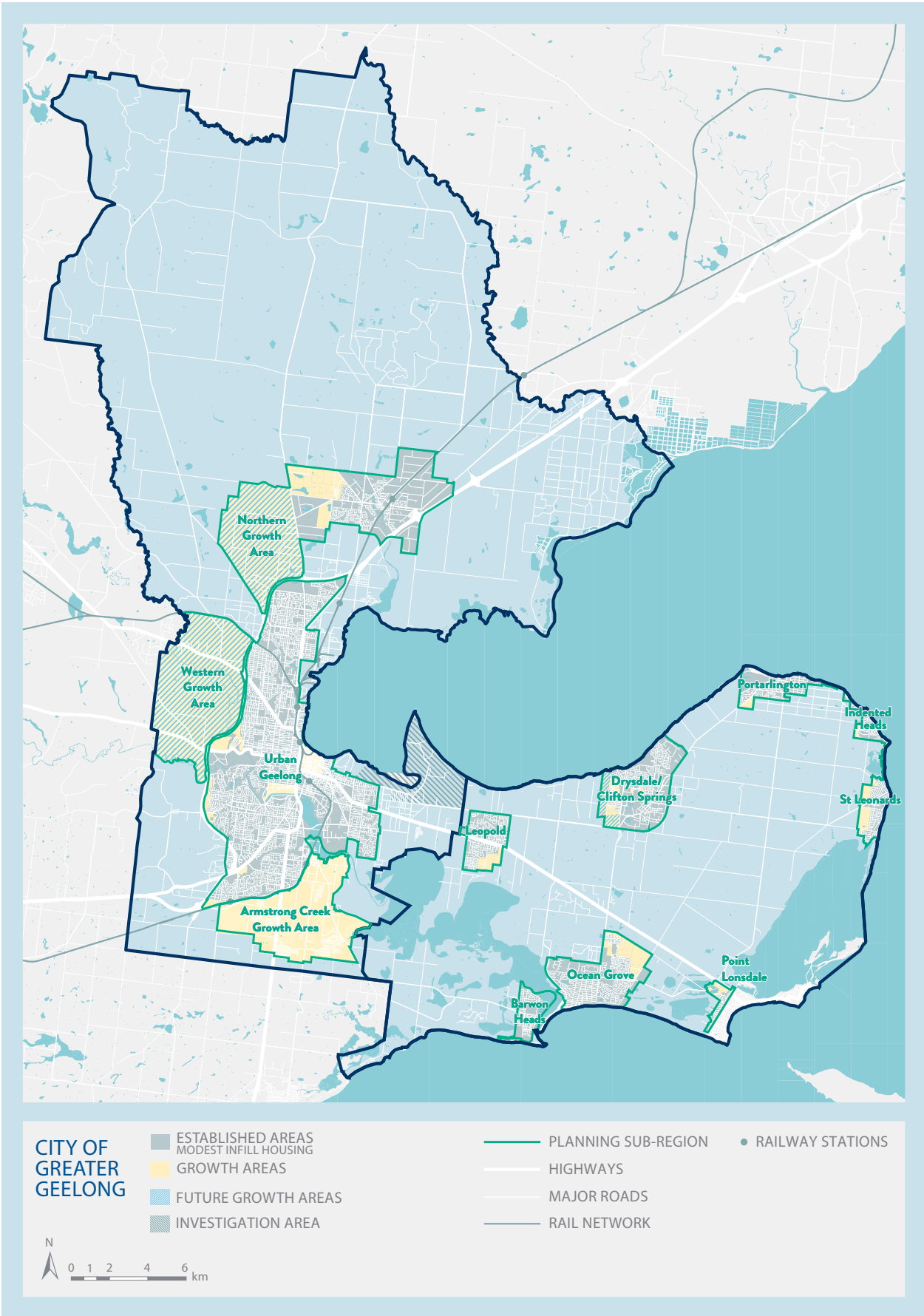
For the purposes of this strategy, Greater Geelong has been divided into 2 distinct geographic areas – ‘Geelong’ and the ‘Bellarine’ (see Figure 2).

**FIGURE 2: Regions of City of Greater Geelong**



Further review and analysis has been done at the sub-region and township levels, as shown in Figure 3.

**FIGURE 3: Sub-regions and townships of the City of Greater Geelong**



### The following was done in preparation for this strategy:

1. We assessed recent official population growth estimates and forecasts for Geelong and prepared five population-growth and housing-demand scenarios. This information was used to help assess Geelong's potential future residential land requirements.
2. We calculated the expected growth in underlying housing demand associated with each of the population-growth scenarios.
3. We reviewed recent housing development trends in Geelong to assess the likely split of future housing development between:
  - urban Geelong and the Bellarine townships and
  - established suburbs, through urban consolidation, and greenfield development in designated growth areas.
4. We analysed the existing planning framework to determine where it can accommodate forecast housing growth. This involved estimating the capacity of:
  - land currently zoned for broad-hectare development
  - land identified in relevant strategic land-use plans for future residential development (unzoned)
  - the two new growth areas (Northern and Western Geelong Growth Areas) already identified in Geelong's strategic planning
  - the established parts of both Geelong and the Bellarine townships.
5. We set out principles and options for ongoing management of identified land supply and additional housing capacity.



## DISCUSSION PAPERS

To forecast likely future population growth and residential land requirements, we analysed the results from detailed reviews of:

- existing dwelling stock
- residential development activity over the last decade
- current residential land stocks and
- recent and forecast population growth.

The data and results from this analysis were set out in six discussion papers covering:

### Population growth scenarios

#### Discussion Paper 1

Various scenarios were considered to cover a range of plausible growth rates and the impact these would have on residential land supply.

Note: Post consultation, a *Population Growth and Development Activity Addendum Nov 2017* was prepared to pick up the findings from two subsequent releases of Australian Bureau of Statistics data. This paper confirmed the upward trend in population growth at the national, state and local (Melbourne and Geelong) levels. Given this trend, a 3 per cent 'growth surge' scenario was developed.

### Background to projecting population growth

#### Discussion Paper 2

This included a discussion of the methodologies and issues involved in the preparation of small area (that is council area, or smaller) population projections, together with details regarding the most recent national, state, regional and greater Geelong population growth forecasts.

### Past population growth trends

#### Discussion Paper 3

This paper provided a historical overview of Geelong's population growth over the last thirty years. It discussed the relationship between population growth and the demand for housing and residential land.

### Characteristics of Geelong's existing dwelling stock

#### Discussion Paper 4

This paper analysed Geelong's existing housing stock and summarised changes in the mix of dwelling types and densities over time.

### Housing development trends and the capacity of areas identified for future residential development

#### Discussion Paper 5

This summarised recent trends in residential land and housing development in Geelong. In addition, it estimated the future housing capacity of areas designated for future housing growth.

### Housing Affordability

#### Discussion Paper 6

Addressed the impact of land supply on housing affordability.

The discussion papers were published in July 2017 to accompany the Council Issues Papers that were released. They were used to encourage community and stakeholder input into the draft settlement strategy. As a result of the public consultation, 55 submissions were received on a wide range of issues. The key themes to come out of the consultation were:

- Geelong will continue to experience strong growth and the City should plan based on the higher growth scenarios.
- Residential land take-up is strong, particularly in the growth townships on the Bellarine and Armstrong Creek.
- Small and fragmented holdings distort the available land supply figures.
- Long-term planning for the Bellarine is required to protect its unique character.
- There is interest in developing land for residential purposes, beyond what is currently identified in urban Geelong and the Bellarine.
- Sustainability and the environment are important in planning for growth.
- Planning needs to progress in the Northern and Western Geelong Growth Areas.
- It is important that infrastructure and services keep up with growth.
- There is support for infill development, especially in Central Geelong.

All submissions were considered as part of the preparation of this strategy.

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- Geelong will continue to experience strong growth and the City should plan based on the higher growth scenarios.
- Small and fragmented holdings distort the available land supply figures.
- Long-term planning for the Bellarine is required to protect its unique character.
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- Sustainability and the environment are important in planning for growth.
- Planning needs to progress in the Northern and Western Geelong Growth Areas.
- It is important that infrastructure and services keep up with growth.
- There is support for infill development, especially in Central Geelong.

All submissions were considered as part of the preparation of this strategy.

### DRAFT SETTLEMENT STRATEGY

The draft Strategy was presented to Council in May 2018 where the second phase of community engagement was endorsed. The draft was exhibited in May-June 2018 with 73 submissions received.

Key issues raised in submissions included:

- requests to identify additional land for residential development and not implement permanent boundaries.
- queries around the accuracy of growth and housing data
- concerns the Strategy is anti-growth
- support for more growth the Bellarine
- the need to expedite growth area planning
- a desire to provide more rural living opportunities
- a lack of innovative housing solutions and
- concern infrastructure is not keeping pace with growth

Supporting submissions included support for:

- introducing a permanent boundary and protecting non-urban breaks
- increasing housing diversity
- protecting farmland and rural/natural landscapes
- infrastructure provision including public transport to keep pace with housing
- planning for growth areas and
- decreasing the level of housing supplied on the Bellarine overtime.

The submissions resulted in a number of changes being made to the draft Strategy. The key changes included:

- addition of a housing diversity section
- addition of sustainable transport discussion
- updated public consultation section
- addition of rail corridor discussion
- additional information on the logical inclusions process
- additional information on growth area planning process
- change to framework plan to include 'indicative' permanent boundary

A report to Council was considered in September 2018 which included: an Officer responses to the key themes raised in the submissions, a summary of the changes made to the draft and a copy of the final Strategy to be adopted. Key recommendations from the Strategy will be introduced into the Greater Geelong Planning Scheme with the Strategy acting as a reference document.





# BACKGROUND

The following section outlines our key considerations in preparing the Settlement Strategy.

### STATE PLANNING POLICY FRAMEWORK

The State Planning Policy Framework provides key directions around settlement, housing, environment, infrastructure and transport.

Relevant considerations for the Settlement Strategy were:

- providing for current and future housing needs
- providing housing choice
- encouraging urban consolidation and limiting urban sprawl
- ensuring orderly planning for new growth areas
- providing infrastructure, services and facilities and protecting distinctive areas.

A key requirement of the state planning policy framework is that all councils maintain at least a fifteen year supply of land for residential development.

**“Continuing to invest in regional Victoria is important to support housing and economic growth, enhance social and economic participation and grow strong, healthy communities.”**

It also says:

**“Development in regional Victoria will need to be in keeping with the character, attractiveness and amenity of individual cities and towns. It will also need to be balanced with protecting productive land, economic resources and biodiversity assets that are critical to the state’s economic and environmental sustainability.”**

### PLAN MELBOURNE 2017–2050

*Plan Melbourne* is a metropolitan planning strategy that defines the future shape of the city and state over the next 35 years. It seeks to integrate long-term land use, infrastructure and transport planning, and support jobs and growth, while building on Melbourne’s legacy of distinctiveness, liveability and sustainability.

Continuing to invest in regional Victoria is one of seven outcomes the plan strives to achieve, stating:

## G21 REGIONAL GROWTH PLAN

The *G21 Regional Growth Plan* is a plan to manage growth and land use pressures to 2050 in the G21 region (made up of includes Greater Geelong, Surf Coast Shire, Golden Plains Shire, Colac Otway Shire and Borough of Queenscliffe). It pulls together the strategic land use and growth planning already done across the region and builds on this, to identify where future residential and employment growth will occur and the critical infrastructure required to support it.

The plan designates Lara, Leopold, Ocean Grove and Drysdale/Clifton Springs as 'urban growth areas' or 'district towns'. Armstrong Creek is nominated as a 'growth area' and Lovely Banks and Batesford are nominated as 'Further Investigation Areas' (now known as the Northern and Western Geelong Growth Areas).

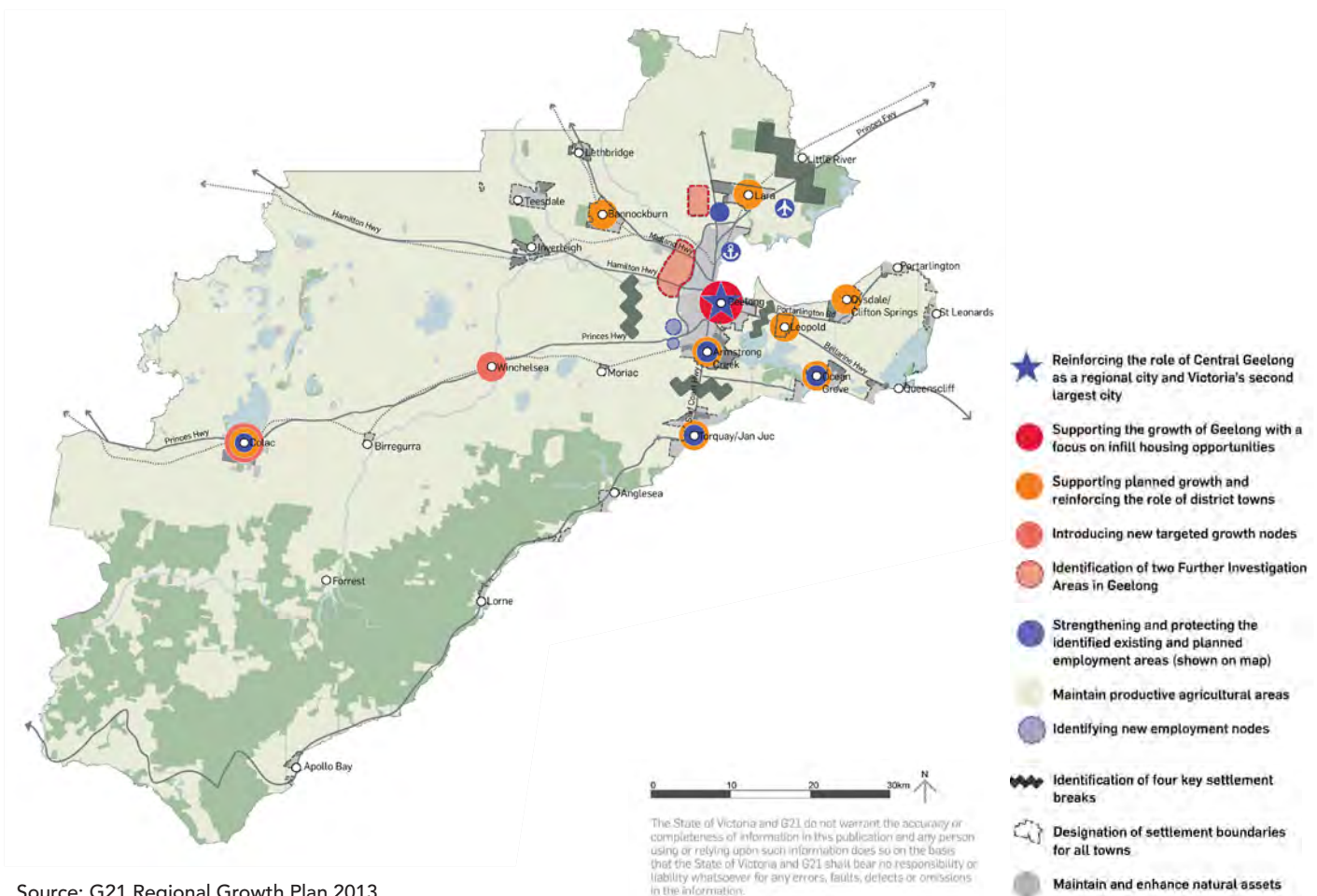
The plan supports growth in district towns, consistent with existing structure plans, by encouraging infill development and providing key services to surrounding areas.

On the Bellarine, it emphasises the need to maintain the farmed landscape character between Geelong and Bellarine towns, requiring settlement boundaries, encouraging rural production, maintaining town identities and related tourism opportunities and minimising impacts on significant wetlands and coastal views.

The *G21 Regional Growth Plan Implementation Plan* provides some guidance around the sequencing of growth and planning.

The State Planning Policy Framework contains key directions from this plan at clause 11.09, Geelong (G21).

**FIGURE 4: G21 Regional Growth Plan - Settlement and Employment Directions**



Source: G21 Regional Growth Plan 2013

## BELLARINE LOCALISED PLANNING STATEMENT

We developed the Bellarine Peninsula Localised Planning Statement collaboratively with the Borough of Queenscliffe, and support from the Department of Transport, Planning and Local Infrastructure (now the Department of Environment, Land, Water and Planning).

The statement builds on the existing strategies and policies of both councils, including the importance of preserving rural uses and the rural landscape, maintaining

non-urban breaks, enhancing township character and identity, protecting environmentally sensitive areas and facilitating growth consistent with structure plans.

The Localised Planning Statement is a reference document in clause 11.05, Planning for distinctive areas and landscapes, in the State Planning Policy Framework.

**FIGURE 5: Bellarine Localised Planning Statement Framework Plan**



### LOCAL PLANNING POLICY FRAMEWORK

#### Municipal Strategic Statement

The Municipal Strategic Statement sets out the key objectives and strategies that will guide land use and development in Greater Geelong.

A number of strategies have been prepared over the years to inform the development of the Municipal Strategic Statement. Some key strategies important to settlement and housing include:

#### Strategic land use directions

- *Housing Diversity Strategy*, 2007 (amended September 2008)
- *Rural Land Use Strategy*, 2007

#### Structure Plans:

- *Central Geelong: Looking Forward, Part A - Structure Plan*, July 2007
- *Central Geelong Action Plan*, December 2013
- *Geelong Western Wedge Framework*, as updated September 2005
- *Armstrong Creek Urban Growth Plan*, Volume 1, May 2010 (amended September 2012)
- *Lara Structure Plan*, April 2011
- *Ocean Grove Structure Plan*, 2015 (amended September 2016)
- *Portarlington Structure Plan*, September 2016 (amended July 2017)
- *Indented Head Structure Plan*, May 2016
- *St Leonards Structure Plan*, 2015
- *Leopold Structure Plan*, 2011 (amended January 2013)
- *Barwon Heads Structure Plan*, 2010 (reviewed 2017)
- *Drysdale Clifton Springs Structure Plan*, 2010
- *Jetty Road Urban Growth Plan*, 2007 (amended September 2008)
- *Point Lonsdale Structure Plan*, 2009 (amended November 2011)
- *Anakie Structure Plan*, 1996
- *West Fyans – Fyans Street Precinct Structure Plan*, 2009
- *Corio Norlane Structure Plan*, 2012

The Municipal Framework Plan identifies Lara, Leopold, Ocean Grove, Drysdale/Clifton Springs and Armstrong Creek as urban growth areas.

Clause 21.06, Settlement and Housing, provides direction around urban growth and urban consolidation, including:

- directing growth to the identified growth locations
- maintaining non-urban breaks between settlements
- providing for development within settlement boundaries and
- supporting infill development in targeted locations.

Clause 21.08, Development and Community Infrastructure, provides direction around development contributions, to be sure infrastructure, open space and transport infrastructure is delivered in an efficient and timely manner, in line with population growth.

The key recommendations of the structure plans noted above are implemented via the local Municipal Strategic Statement at the following clauses:

- 21.09 Central Geelong
- 21.11 Armstrong Creek Urban Growth Area
- 21.13 Lara
- 21.14 Bellarine Peninsula
- 21.16 Anakie
- 21.17 West Fyans-Fyans St Area and
- 21.18 Corio Norlane.

#### Local policy

Local policies are used to implement the objectives and strategies of the Municipal Strategic Statement.

Clause 22.05, Agriculture, Rural Dwellings and Subdivision, provides guidance around housing in rural areas and clause 22.63, Increased Housing Diversity Areas, deals with development within housing diversity areas.

### GREATER GEELONG: CLEVER AND CREATIVE FUTURE

This work represents the voices of more than 16,000 members of the Geelong community.

*Greater Geelong: A Clever and Creative Future* is a 30-year vision that guides all levels of government, community organisations, businesses and anyone wanting to make a genuine contribution to the Geelong city-region.

The community's vision is:

**“By 2047, Greater Geelong will be internationally recognised as a clever and creative city- region that is forward looking, enterprising and adaptive, and cares for its people and environment.”**

At the heart of the 30-year vision are nine community aspirations. The aspiration most relevant to the Settlement Strategy is:

**“Sustainable development that supports population growth and protects the natural environment.”**

The community values we seek to support include:

- green spaces and corridors, including farmland and recreational space, between urban areas
- easy access to open space and parkland near homes
- the uniqueness and significance of natural bushland, coastlines, wetlands, rivers and beaches
- sustainable development that responds to climate change
- design that makes best use of technology for better and more sustainable living
- development that enhances the identity of diverse neighbourhoods
- design excellence and innovation in new buildings and public spaces
- creating high amenity neighbourhoods that are well connected and sustainable.



**The Settlement Strategy is intended to build on, not replace, existing planning policy. This section presents a brief overview of the current housing growth planning framework.**

Future housing demand will be met by a combination of:

- urban consolidation
  - infill development and redevelopment in established suburbs in close proximity to activity centres and train stations
  - completion of development of areas of remnant broad-hectare land within the Geelong Ring Road, such as Highton and Fyansford
  - progressive development of zoned broad-hectare land in Lara
- continuing development of the Armstrong Creek growth area, as per the framework plan
- the longer term development of the Northern and Western Geelong Growth Areas, identified in the G21 Regional Growth Plan
- continuing development of identified broad-hectare land on the Bellarine Peninsula, within Ocean Grove, Portarlington, St Leonards, Drysdale/Clifton Springs and Leopold

The following paragraphs briefly summarise the expected contribution of each of these elements to meeting Geelong's future housing needs.

### URBAN CONSOLIDATION

Our approach to planning for urban consolidation is set out in the *Housing Diversity Strategy*.

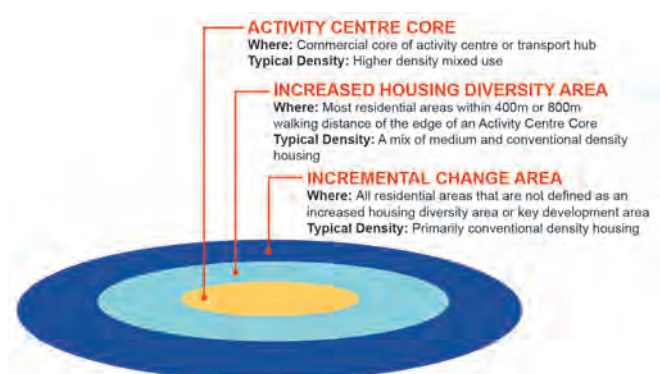
The aims of the strategy are to:

- provide for the development of a range of housing types and densities and encouraging urban consolidation within existing urban areas
- provide certainty to the existing and future community with regard to where different housing types would be supported or discouraged
- provide for a sustainable overall urban structure for the City.

It seeks to do this by dividing the established urban area into three categories:

- Key Development Areas
- Increased Housing Diversity Areas
- Incremental Change Areas.

**FIGURE 6: Housing diversity explanation image**



### KEY DEVELOPMENT AREAS

Key Development Areas have the potential to accommodate significant amounts of new medium and higher-density housing (including housing, as part of mixed-use developments).

The *Housing Diversity Strategy* estimates that the Key Development Areas might accommodate an additional 9,000 dwellings. No time frame was set for achieving this estimated increase in dwelling numbers.

To date, higher density (apartment) developments have formed only a very small part (less than 1 per cent) of Geelong's housing supply. Almost all of these developments have been located in Central Geelong, with a few smaller scale projects in other areas – for example, such as shop top housing developments and other small projects, in other areas.

**FIGURE 7: Key Development Areas**



### CENTRAL GEELONG

The most significant key development area is Central Geelong, an area roughly bound by the bay (north), McKillop Street (south), Swanston Street (east) and Latrobe Terrace (west).

In addition to the *Housing Diversity Strategy*, a series of plans have guided development here, most recently the *Revitalising Central Geelong Action Plan* (2016).

The action plan proposes:

- a mix of retail, office, health, education and cultural/recreation facility developments
- a mix of residential development (private market, social and student housing) and tourist accommodation in the inner city
- the conversion of vacant and underused commercial sites and buildings to residential use
- encouragement of 'shop top' housing.

### WEST FYANS

The West Fyans area in Newtown is about 1.5 kilometres from Central Geelong, and is bound by the Barwon River, Latrobe Terrace, West Fyans Street and Shannon Avenue. The area is currently used for a mixture of industrial and retail uses, and to date there has been no new substantial residential redevelopment. The planning policy for the precinct proposes a mix of medium and higher-density residential developments, along with non-residential uses.

The precinct's location – close to the city, adjacent to high value residential areas and its riverside park environs – suggest that it will be an attractive location for residential development in the medium to long term.

The transition of this precinct will be guided by the *West Fyans/Fyans Structure Plan*, which is currently being reviewed.

### WAURN PONDS

The Waurnd Ponds key development area is a 19 hectare parcel of undeveloped land adjacent to the Waurnd Ponds shopping centre and bound by Colac Road, Rossack Drive and Waurnd Ponds Valley parkland. It is estimated that this area could accommodate about 400 new medium and higher density dwellings. To date, no residential development has occurred.

Increased Housing Diversity Areas are locations where a mix of housing densities would be appropriate. They are generally focused around activity centres (both neighbourhood and higher order centres) and the North Geelong, South Geelong, Lara and Marshall railway stations (see map below).

Increased Housing Diversity Areas are seen as a means to meet the expected demand for medium density housing, providing for greater housing choice and protecting neighbourhood character in established suburbs.

The *Housing Diversity Strategy* estimates that, over time, the Increased Housing Diversity Areas might accommodate an additional 12,000 dwellings.

Increased Housing Diversity Areas are generally zoned residential growth zone.

### Incremental Change Areas

The balance of established suburbs and towns are Incremental Change Areas, where it is expected that detached houses will continue to dominate the housing mix, with some lower-scale medium density redevelopment in appropriate locations. As shown in the map below, Incremental Change Areas make up the bulk of the established suburbs in urban Geelong.

Incremental change Areas are zoned neighbourhood and general residential zone.



### Urban Geelong's growth areas are critical to Geelong's housing supply now, and will be into the future.

While the Bellarine Peninsula has also made a significant contribution to housing supply over the last decade, the question of whether this will continue is a key consideration for this strategy.

#### ARMSTRONG CREEK

Armstrong Creek is a growing community with more than 7,000 new residents to date. The framework plan (below) was adopted in mid-2008 and provides for an estimated remaining capacity of approximately 20,000 dwellings.

The bulk of the housing will be detached and developed at conventional densities (with lot sizes in initial stages typically ranging between 400 and 600 square metres).

The *Armstrong Creek Town Centre Precinct Structure Plan* was completed in 2014. The plan provides for primarily medium and higher-density residential development to the north and east of the town centre, and a component of housing as part of mixed-use development in many parts of the town centre.

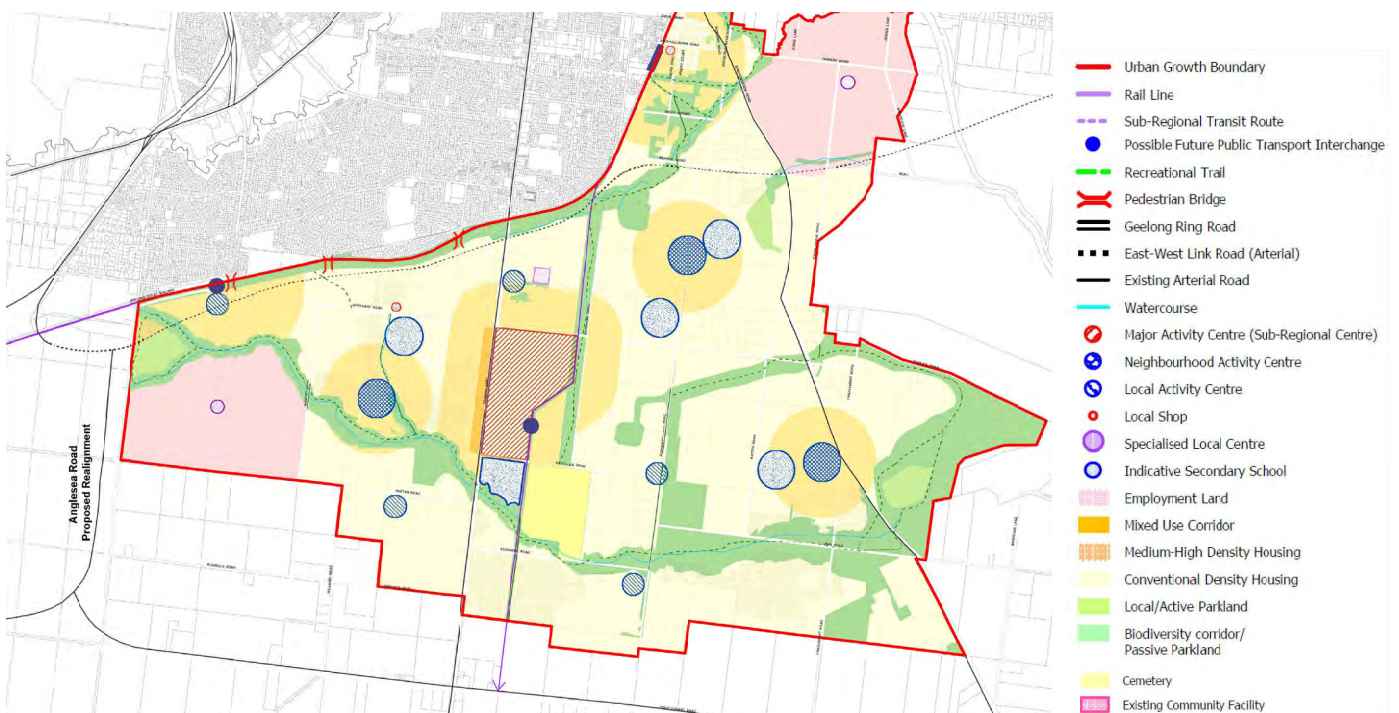
The plan is to construct more than 1,400 dwellings within the town centre. It is too early to determine whether the vision for medium and higher density residential development will be achieved.

High demand and development activity has already delivered a new activity centre and a primary and special needs school. A secondary school will be delivered in the next stage of development.

Five precinct structure plans have been completed, and we are in the process of completing plans for Marshall and Western Industrial.

The continued growth of Armstrong Creek will ultimately support a local population of 55,000–65,000 residents, and 20,000 jobs.

**FIGURE 8: Armstrong Creek Framework Plan**



### LARA

The Lara West Growth Area has the capacity to accommodate 6,000 dwellings. The land is zoned for urban development and a precinct structure plan has been approved. Medium and higher density housing is envisaged around the activity centre.

### NORTHERN AND WESTERN GEELONG GROWTH AREAS

The land within the Northern Growth Area (16,000 dwellings) and the Western Growth Area (18,000 dwellings) has the combined capacity to accommodate 110,000 residents. The project is the largest urban growth project in regional Victoria, comprising 5,367 hectares.

A portion of the Northern Growth Area was rezoned by the Minister for Planning in 2014, to Urban Growth Zone. Before development can begin, a framework plan for both areas, together with precinct structure plans for the initial neighbourhoods, must be completed.

The planning for both the Northern and Western Geelong Growth Areas should encourage a mix of housing types and densities, consistent with state and local policy.

Figure 9: Comparison of the population of the Northern and Western Geelong Growth Areas to other centres

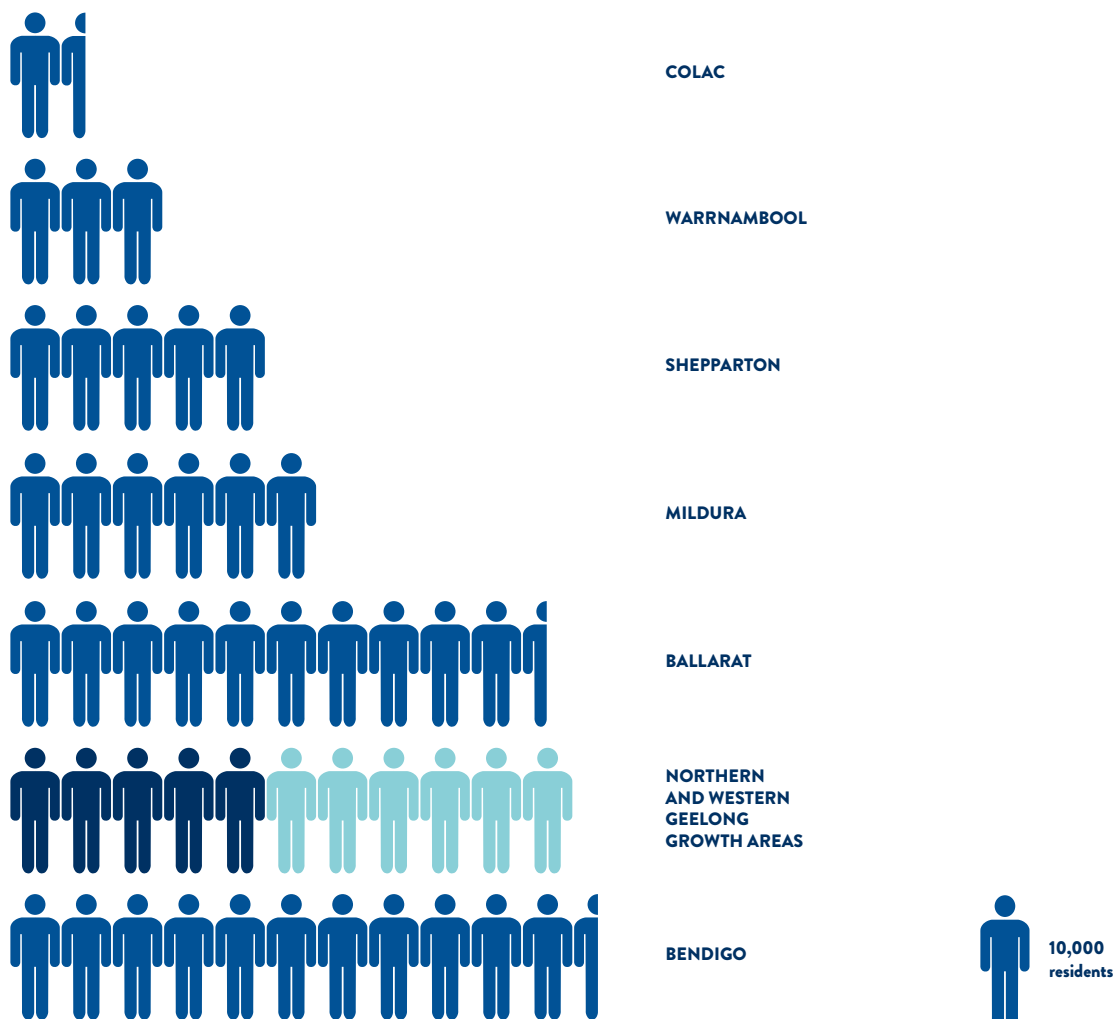
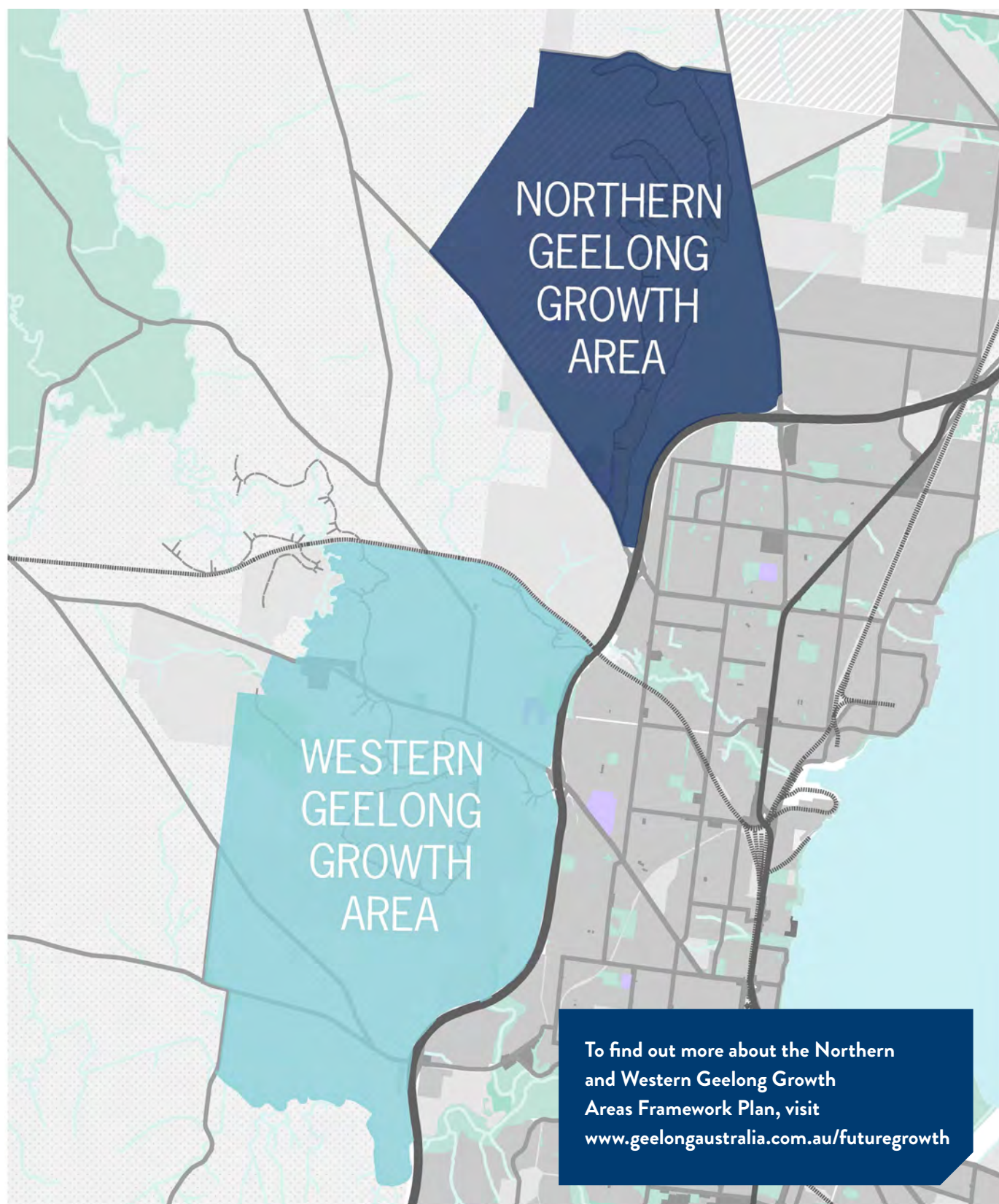


FIGURE 10: Northern and Western Geelong Growth Areas



## BELLARINE PENINSULA

Bellarine Peninsula townships have been supplying 35 per cent of Geelong's new housing since 2016. This contribution appears to have peaked prior to the commencement of large-scale development in Armstrong Creek, when lack of supply in 'urban Geelong' diverted demand to the Bellarine.

The bulk of recent and planned housing supply is concentrated in three townships – Leopold, Ocean Grove, and Drysdale/Clifton Springs. They are all currently designated 'growth areas', providing around 9,000 additional dwellings. The Municipal Strategic Statement and G21 Regional Growth Plan identify that other townships have less capacity for growth, providing a further 3,000 dwellings.

Community support for maintaining the character of the Bellarine has been consistently expressed through township structure plans, the Bellarine Localised Planning Statement and the clever and creative vision.

However, the Bellarine townships have been a major source of new housing, producing approximately 4,000 new dwellings over the last 5 years. Continuing strong population growth forecasts for the Bellarine could increase pressure for more development and the expansion of township boundaries.

Policies for the three major townships are set out in their respective structure plans.

*Leopold Structure Plan* (2011) – there is capacity for the development of an additional 1,456 dwellings using including existing zoned broad-hectare land stocks.

*Ocean Grove Structure Plan* (2015) – provides for a continued mix of dwelling densities within the established township and broad-hectare development, north-east of the existing urban area. Ocean Grove has an estimated broad-hectare land capacity of 3,528 dwellings.

*Drysdale/Clifton Springs Structure Plan* (2010) – estimates a broad-hectare lot capacity of 4,400 (zoned and unzoned). This includes the extension of the Jetty Road growth area to the west

## LAND SUPPLY

The City's planning framework offers a diversity of zoned and planned land supply. The supply by location is summarised in the Table 1 (below) and Figure 11.

**TABLE 1: Major land supply stocks by location, as of 1 January 2017**

|                      | BROAD HECTARE | MAJOR INFILL | MAJOR REDEVELOPMENT | UNZONED      | TOTAL        |
|----------------------|---------------|--------------|---------------------|--------------|--------------|
| Bellarine Peninsula  | 8972          | 39           |                     | 3481         | 12492        |
| Urban Geelong        | 3886          | 785          | 5543                | 411          | 10625        |
| Lara                 | 5297          |              |                     | 715          | 6012         |
| Armstrong Creek      | 18211         |              |                     | 1450         | 19661        |
| Western Growth Area  |               |              |                     | 18000        | 18000        |
| Northern Growth Area |               |              |                     | 16000        | 16000        |
| <b>TOTAL</b>         | <b>36366</b>  | <b>824</b>   | <b>5543</b>         | <b>40057</b> | <b>82790</b> |

Note excludes dispersed infill capacity, rural residential capacity and unidentified major redevelopment sites

## GROWTH AREAS AND LAND SUPPLY

FIGURE 11: Major land supply stocks by location, as of 1 January 2017



## POPULATION TRENDS

Geelong has experienced strong population and housing growth in recent years and this is likely to continue. In the ten years to 2016, the growth rate averaged 1.7 per cent per annum. The most recent census data indicates that growth reached 2.7 per cent per annum in 2015–16. It is not yet clear if this rate of growth will be maintained in the medium to long term.

Projecting future growth in population and housing demand is always problematic. Growth may ease off, or could accelerate – especially if Geelong starts to capture a growing share of Melbourne region housing demand.

If growth is underestimated, it could result in an inadequate housing supply and declining housing affordability, infrastructure shortfalls and potentially rushed and reactive decision-making to cater to the unexpected growth.

Population growth is the main reason for increasing demand for housing and residential land. Greater Geelong's demography has changed significantly over recent years, which reflects its changing role within Victoria's economy and settlement pattern.

### For example:

- In the last two years (2014–2016), population growth has reached an unprecedented level.
- Population has been growing at a rate higher than Victoria and Greater Melbourne, although this growth is still less than the fast growing municipalities in Melbourne's growth areas.
- Over the last two years, population growth has exceeded that of Victoria's nine next largest regional centres combined.

The table below shows this change is a comparatively recent phenomenon

**TABLE 2: Average annual population growth (2001–2016)**

|                   | 1991–2001 | 2001–2011 | 2011–2016 | 2014–2016 |
|-------------------|-----------|-----------|-----------|-----------|
| Greater Geelong   | 1,000     | 2,400     | 4,600     | 5,600     |
| Greater Melbourne | 31,000    | 69,000    | 111,000   | 120,000   |
| Victoria          | 31,000    | 67,000    | 128,000   | 139,000   |
| Australia         | 199,000   | 307,000   | 374,000   | 353,000   |

**TABLE 3: Average annual population growth rates (2001–2016)**

|                   | 1991–2001 | 2001–2011 | 2011–2016 | 2014–2016 |
|-------------------|-----------|-----------|-----------|-----------|
| Greater Geelong   | 0.6%      | 1.2%      | 2.0%      | 2.5%      |
| Greater Melbourne | 0.9%      | 1.8%      | 2.5%      | 2.6%      |
| Victoria          | 0.8%      | 1.5%      | 2.2%      | 2.3%      |
| Australia         | 1.1%      | 1.5%      | 1.6%      | 1.5%      |

There are a number of factors that have contributed to this change:

- Australia's population growth has reached record levels over the last ten years, although the amount of growth has slowed since its peak in 2008.
- Victoria (along with NSW) has gained an increasing share of Australia's population growth, aided by a downturn in the resources boom in Queensland and Western Australia.
- The Greater Melbourne region, like other state capitals and their surrounds, has a faster rate of growth than the remainder of the state. This is consistent with the ongoing pattern of urbanisation that is occurring around the world.

Greater Geelong is the largest regional city in Victoria and the closest to Melbourne. This means it is well placed to take advantage of the high rate of population growth in Victoria and Melbourne. House prices are lower than Melbourne and there is less traffic congestion. With new transport upgrades, access to Melbourne's employment opportunities and services is good. There are also an increasing range of local employment opportunities.

Between 2011 and 2016, the local employment growth (21 per cent) was double that of population growth (11 per cent), as increases in service sector employment more than compensated for declines in the manufacturing sector.

Factors in the 'perfect demographic storm' Geelong is currently experiencing include:

- Geelong feeds off Australia's, Victoria's and Melbourne's high growth;
- According to 2016 census data, Geelong gains population via migration from overseas, interstate and within Victoria particularly south-west Victoria and this phenomenon is likely to continue.

Between 2010 and 2015, births exceeded deaths by an average 960 per year, compared with 650 per year in the previous five year period. Over the last twenty years birth rates have stabilised, but a larger population aged 20-40 leads to more births.

Deaths have increased too, as the population ages, but continued improvements in life expectancy mean that in Geelong, as in most cities around Australia, the gap between births and deaths is widening.

**TABLE 4: Share of Australia's population growth, 1971–2016**

|           | CAPITAL CITIES % | REST OF STATES (%) | SYDNEY AND MELBOURNE (%) |
|-----------|------------------|--------------------|--------------------------|
| 1971–1981 | 60               | 40                 | 28                       |
| 1981–1991 | 63               | 37                 | 31                       |
| 1991–2001 | 67               | 33                 | 37                       |
| 2001–2011 | 73               | 27                 | 39                       |
| 2011–2016 | 80               | 20                 | 52                       |

Source: ABS catalogue 3218.0

Geelong's relationship with Melbourne has been, and will continue to be, a major influence on growth for the following reasons:

- Melbourne is Australia's fastest growing capital city, with its population projected to reach close to eight million by mid-century.
- As Melbourne grows, competition for land and housing will intensify and housing prices will increase.
- Population growth is likely to lead to greater traffic congestion and the perceived stress associated with 'big city' living
- Melbourne's growth is increasingly shifting to the inner areas and the west –that is, those parts of the city that are closest to Geelong.
- As Melbourne grows upwards and outwards, Geelong will inevitably become relatively more attractive as a housing location, given its cost and congestion advantages, its amenity and its high level of accessibility.
- Geelong offers the best of both worlds – amenity and access to the metropolitan job market, lifestyle and facilities.
- Flexible work arrangements, made possible through electronic communication, may make Geelong a viable option.
- There will continue to be a smaller component of growth driven by the demand for holiday and retirement ('sea change' and 'tree change') housing.

### IMPLICATIONS OF GROWTH

The increasing concentration of population growth in Australia's two largest cities is unlikely to stop, or be reversed. Plan Melbourne sets out the Victorian Government's policy to take pressure off Melbourne by channelling growth into regional Victoria.

Geelong is the best placed, of Victoria's regional cities, to benefit from strong growth in Melbourne. But the extent of this trend, and therefore the pace of Geelong's future population growth, is unpredictable. As Geelong becomes more integrated into the wider regional economy, it is important for Geelong to continue to remain physically separated from Melbourne, in order to retain its distinctive character.

Given the uncertainty in forecasting growth, planning for faster, rather than slower, growth is recommended. The consequences of not planning adequately for strong growth are more severe, and include:

- land and housing shortages, leading to pressure on housing affordability
- restricted housing choices for future residents and
- potential impacts on competitiveness and economic growth.

Land use planning cannot stop population growth in Geelong. People will continue to have children and move here from Melbourne and other parts of regional Victoria. However a sound Settlement Strategy, appropriate land use planning controls and support from the state government will help us to maintain the desirable lifestyle our region offers, for current and future populations.

## HOUSEHOLDS

Increasing demand for housing arises partly through population growth and partly through changing patterns of household formation, and people's living arrangements.

Over time, living arrangements and the average size of households change. Over the last 50–100 years, the average size of households has declined considerably. This means that household growth – the growth in the numbers of dwellings has – outstripped the rate of population growth. Low birth rates flow through to smaller-sized family households and the ageing population is the main driver of a larger proportion of households having just one or two people.

Population growth and household formation patterns create the underlying demand for housing. This is then

realised through the housing market and the choices households make. Affordability is a key constraint. Choices about the type of dwelling and location may be traded off, for example, leading some people to choose a small dwelling in a high cost location over a larger dwelling in a lower cost location.

As people's households and living arrangements change over time, it is likely their housing choices will too. Apart from growth in the number of households, there is also a churn of households who move and change their housing in response to changed personal circumstances

This means that in any one year, the total demand to buy or rent dwellings will be much higher than the growth in households alone. Similarly, the total demand for housing is met only in part by new housing stock. Most of the dwellings purchased in any one year are established houses or apartments.

**TABLE 5: Dwelling stock changes by share**

|      | CITY OF GREATER GEELONG |                                      | URBAN GEELONG  |                                  | BELLARINE PENINSULA |                                  |
|------|-------------------------|--------------------------------------|----------------|----------------------------------|---------------------|----------------------------------|
|      | Dwelling stock          | Av annual growth in preceding period | Dwelling stock | Share of City of Greater Geelong | Dwelling Stock      | Share of City of Greater Geelong |
| 1940 | 7,481                   |                                      | 7,200          | 96%                              | 281                 | 4%                               |
| 1960 | 17,813                  | 516                                  | 16,525         | 93%                              | 1,288               | 7%                               |
| 1980 | 48,380                  | 1,528                                | 39,976         | 83%                              | 8,404               | 17%                              |
| 1990 | 62,352                  | 1,397                                | 49,012         | 79%                              | 13,340              | 21%                              |
| 2000 | 74,878                  | 1,253                                | 57,381         | 77%                              | 17,406              | 23%                              |
| 2010 | 91,302                  | 1,642                                | 68,001         | 74%                              | 23,301              | 26%                              |
| 2015 | 104,752                 | 2,690                                | 76,375         | 73%                              | 28,347              | 27%                              |
| 2016 | 107,377                 | 2625                                 | 78225          | 73%                              | 29152               | 27%                              |

Source: City of Greater Geelong

## HOUSING DIVERSITY

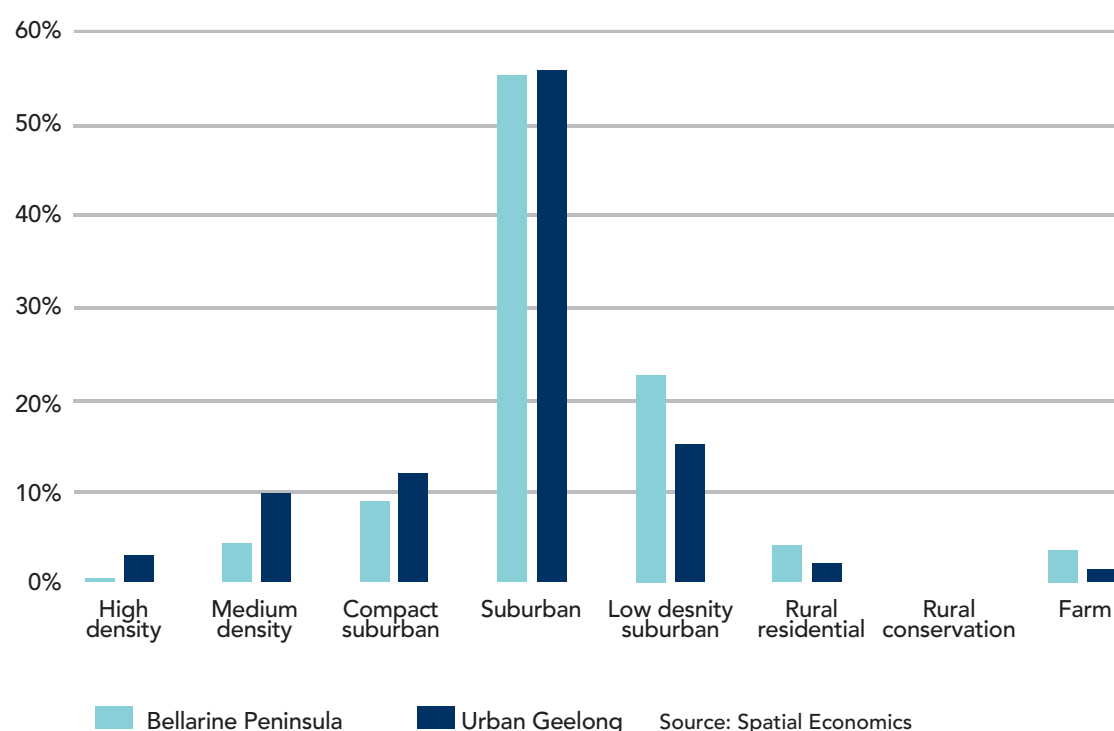
Single detached housing (suburban and compact suburban housing) makes up 84.5 percent of our housing stock, followed by medium density housing (townhouses, units, terraces) at 14.3 percent and high density housing (apartments) at 0.4 percent.

**TABLE 6 – Housing and Density Categories**

| HOUSING AND DENSITY        |                                                                                                      |                      |                                                                                                           |
|----------------------------|------------------------------------------------------------------------------------------------------|----------------------|-----------------------------------------------------------------------------------------------------------|
| High density               | Individual dwelling density is less than 150 sqm. Commonly walk-up flats and apartments              | Low density suburban | Greater than 750 sqm considered large lots, but still within suburban and township areas                  |
| Medium density             | Individual dwelling density is between 150 to 250 sqm. Commonly attached one or two story units      | Rural residential    | Includes all dwellings located on land that is zoned low density residential (ldrz) or rural living (rlz) |
| Compact suburban dwellings | Individual dwellings 250 sqm to 400 sqm. Considered small suburban lots, but with detached dwellings | Rural residential    | Includes all dwellings located on land that is zoned rural conservation (rcz)                             |
| Suburban dwellings         | Suburban dwellings 400 sqm to 750 sqm                                                                | Farm                 | Includes all dwellings located on land that is zoned farm (fz)                                            |

As expected there are higher levels of high and medium density development in urban Geelong (~13 percent) compared with the Bellarine (~5 per cent) and lower levels of low density/rural residential in urban Geelong (17.6 percent) compared to the Bellarine (27 percent).

**FIGURE 12 – Comparison of dwellings in urban Geelong and the Bellarine Peninsula**



State Government policy currently requires a minimum residential density of 15 dwellings per hectare in all new greenfield growth areas. There are no density targets for existing residential areas.

Our *Housing Diversity Strategy* sets out the following density descriptions, however, these are not used as targets:

- High density – 40+ dwellings per hectare
- Medium density – 20 to 40 dwellings per hectare
- Conventional density – 10 to 15 dwellings per hectare

The residential building industry, particularly in greenfield locations, historically provide a uniform suburban product of separate dwellings. To meet increasing density targets and to keep prices down, the most common response is reducing lot sizes while still delivering detached three and four bedroom family homes.

This business model is often described as ‘market driven’ but with so little product diversity available this expressed demand may not reflect the underlying demand. The same property market drivers apply in established urban areas resulting in similar challenges and a lack of diversity in smaller dwelling stock.

This is starting to change with increasing land and development costs, changing demographics and consumer demand which means different forms of medium and higher density housing should be part of the product mix offered all areas.

### HOUSING GROWTH

Over the last five years, there has been an unprecedented level of residential development in Greater Geelong. The extent of this surge in growth is highlighted in Table 5.

The five years to 2016 has seen substantial development in the Armstrong Creek growth area. This has had a growing impact on the distribution of housing growth across Greater Geelong (Table 7), which started to come on line in this period, and substantial increases in the amount of development (greenfield, infill and redevelopment) in Geelong. In contrast there has been a slowing of development in the northern growth area in and around Lara.

**TABLE 7: Dwelling stock changes by location**

| ANNUAL NET DWELLING STOCK CHANGE BY<br>SELECTED LOCATIONS (CALENDAR YEARS) | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         |
|----------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Armstrong Creek Growth Area                                                | 26           | 4            | 49           | 445          | 462          | 665          |
| Lara                                                                       | 251          | 276          | 287          | 148          | 131          | 106          |
| Other ‘urban Geelong’                                                      | 1,176        | 1,012        | 1,072        | 1,603        | 1,457        | 1,626        |
| Drysdale/Clifton Springs                                                   | 113          | 70           | 139          | 265          | 167          | 178          |
| Leopold                                                                    | 179          | 253          | 247          | 296          | 169          | 174          |
| Ocean Grove                                                                | 244          | 147          | 103          | 174          | 245          | 210          |
| Bellarine Peninsula                                                        | 883          | 683          | 709          | 964          | 803          | 794          |
| <b>City of Greater Geelong</b>                                             | <b>2,059</b> | <b>1,695</b> | <b>1,781</b> | <b>2,567</b> | <b>2,260</b> | <b>2,420</b> |

Source: City of Greater Geelong

## TRENDS IN HOUSING DEVELOPMENT

The nature of housing development has also been changing.

Additions to our housing stock occurs in a number of ways:

- greenfield development (either broad hectare development in growth areas, or remnant greenfield lands in urban areas)
- dispersed infill development (usually dispersed small scale redevelopments, within existing residential areas)
- major infill redevelopments of ten dwellings or more in urban areas and
- rural residential developments.

The contribution of each of these forms of development is summarised in the following graph:

**FIGURE 13: Distribution of residential lots constructed by supply type**



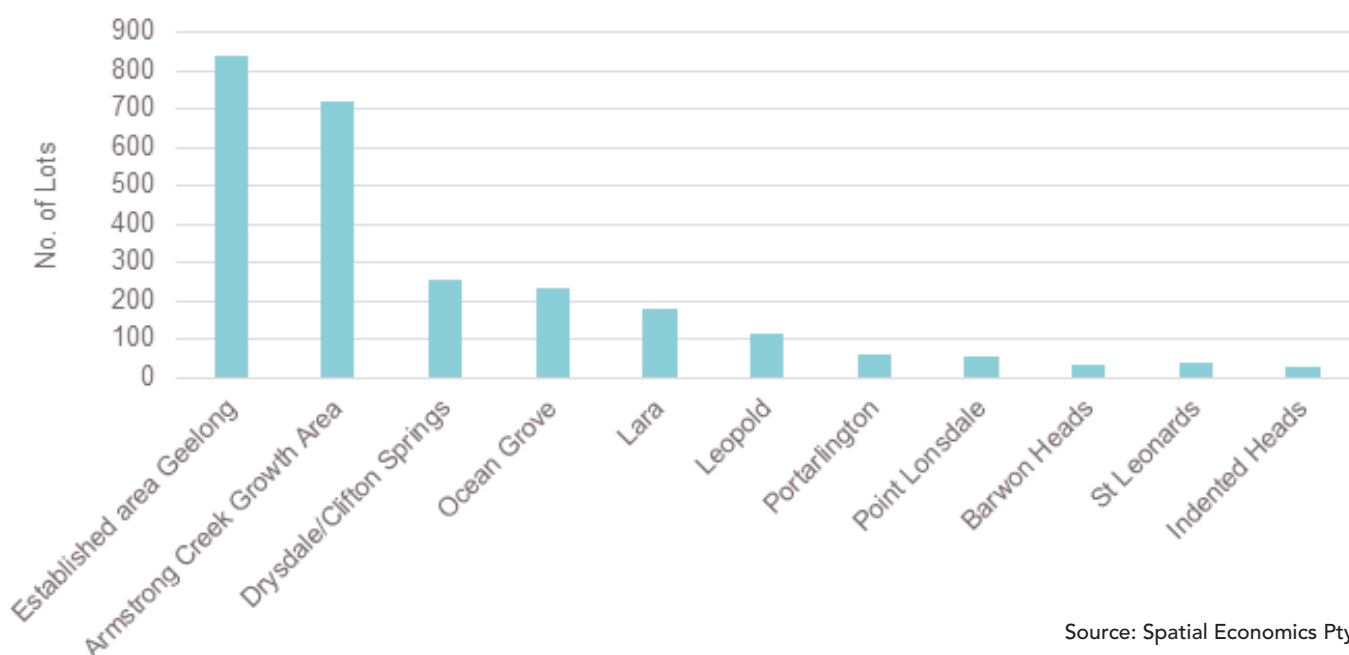
Source: Spatial Economics Pty Ltd

Note: 2017/18 refers to 6 months of the financial year

## SPATIAL DISTRIBUTION OF HOUSING

The spatial distribution of new housing development is summarised in the graph below:

**FIGURE 14: Average annual residential lot construction at sub-regional/ township level (last 5.5 years)**



Source: Spatial Economics Pty Ltd

Over the last decade around two thirds of the housing growth in our municipality has been in urban Geelong –the suburbs generally within the Geelong Ring Road, Lara, the Armstrong Creek growth area, and the established residential areas of Geelong.

Greenfield – that is broad-hectare – development, has accommodated much of the increased demand in urban Geelong. This characteristic is similar to the growth areas in metropolitan Melbourne. In recent years, this has largely occurred in Armstrong Creek, but there has also been significant housing development on areas of remnant greenfield land closer to Central Geelong – for example, Highton and Fyansford.

Broad-hectare development has an important role to play, especially in situations where demand increases unexpectedly. The development industry is usually able to increase supply more quickly in well planned broad-hectare growth areas, than through smaller infill and redevelopment projects in established areas of cities, suburbs and towns.

The result is that an upswing in total demand can often see a relatively short-term spike in greenfield housing production, followed by a gradual return to a more normal broad-hectare share of total development. The effect is to mitigate, but not completely eliminate, the price hike that can occur through unexpected and sudden increases in demand.

### LOT DEVELOPMENT

In greenfield estates across Greater Geelong, the mix of lot sizes being offered to housing consumers has been changing. While average lot size will vary from one estate to another, lots are generally getting smaller. In 2007–08, the overall average lot size was 646 square metres. In 2015–16, it was down to 476 square metres as seen in figure 15.

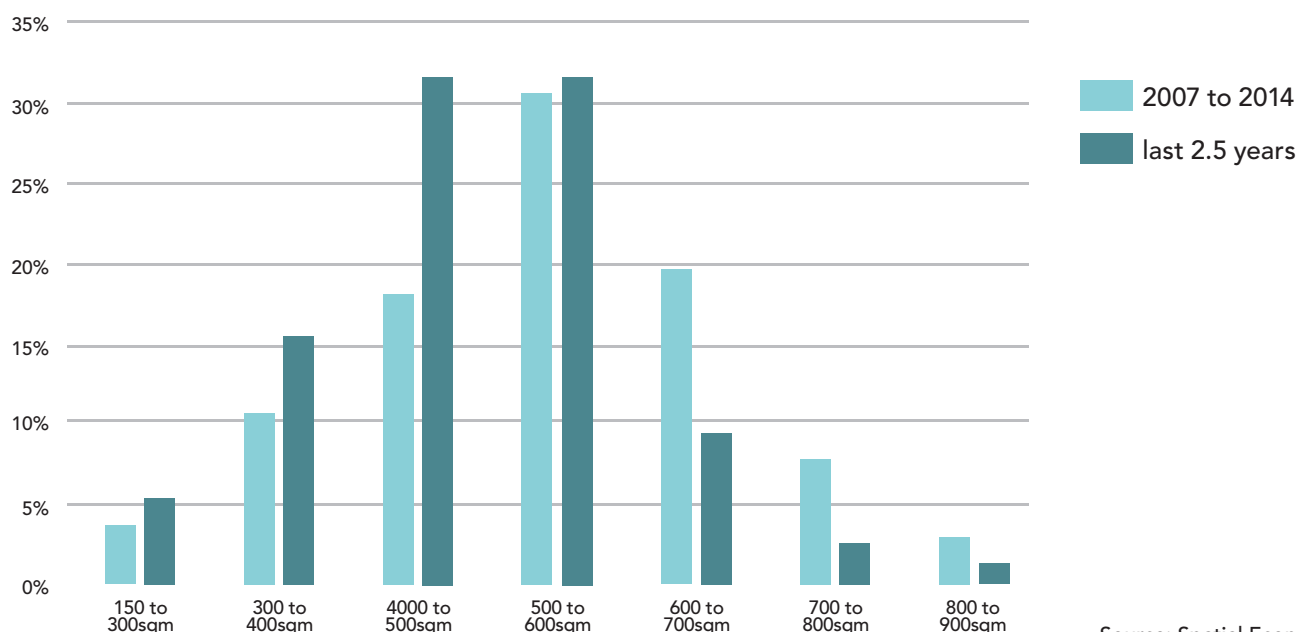
**FIGURE 15: Median lot size over time (greenfield)**



Source: Spatial Economics

There is also less diversity in lot sizes than there was. Lots sized between 400 and 500 square metres have become increasingly common – up from 18 per cent of all lots, to 32 per cent over the last two years. In contrast, there has been a marked decline in lots of over 600 square metres as seen in figure 15.

**FIGURE 16: Lot sizes overtime (greenfield)**



Source: Spatial Economics

## SPATIAL DISTRIBUTION OF HOUSING

This overall increase in density has benefits. It increases the effective number of years of remaining land supply and makes it more cost effective to provide urban services. However, the change has been driven by price pressures and does not necessarily reflect the diversity of housing demands.

### INFILL DEVELOPMENT

From 2006–2016, just over one quarter of all new housing in urban Geelong came from small-scale, dispersed infill development, within established suburbs.

As Geelong continues to grow and change, the capacity for further such dispersed infill development is a major latent land supply source. Demand for such infill development is likely to progressively increase, as land values rise (particularly within prime amenity localities), travel times from broad-hectare developments lengthen and we invest in increased amenity, services and infrastructure within established urban areas.

Dispersed infill residential development has a number of benefits, contributing to urban containment, using existing infrastructure more efficiently and providing more diverse housing options.

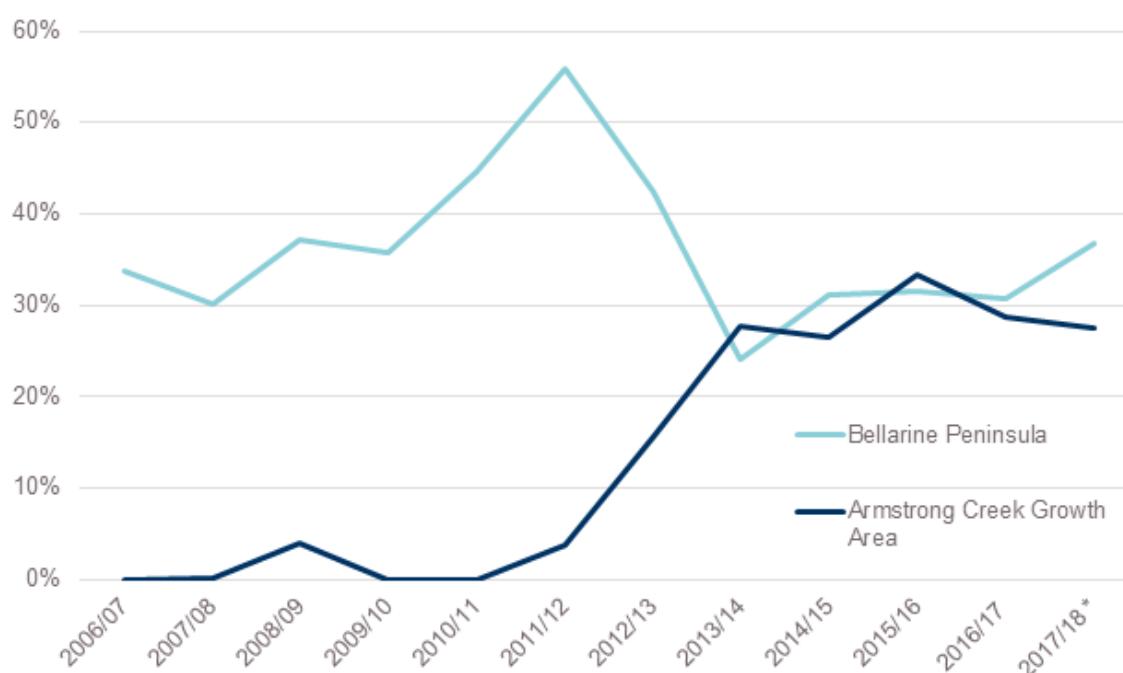
By contrast, there have been relatively few higher-density developments and these have been principally in the inner city area (8 per cent of total projects yielded 4 or more extra dwellings, but these projects accounted for 23 per cent of total extra dwellings).

The demand for such major redevelopments, particularly in Central Geelong, is expected to increase considerably in future. The growing size and diversity of the population and increasing number of professionals in the workforce is likely to mean that more people will choose a smaller dwelling in a central location, with good access to jobs and amenities, in preference to a larger suburban dwelling. This is in line with the Melbourne experience.

Between a quarter and a third of our total new housing supply has been located in townships on the Bellarine Peninsula. This share of growth seems to have peaked before the Armstrong Creek development came on line.

Most of this additional housing has also been on greenfield land (70 per cent, or 7,834 lots since 2006 to January 2018) with the balance coming from the intensification of development within the established areas of townships.

**FIGURE 17: Proportion of total lot construction by location – City of Greater Geelong.**



\*Represents 6 months of the 2017/18 financial year

Source: Spatial Economics

### RURAL RESIDENTIAL DEVELOPMENT

Over the last ten years, rural residential developments represented only 1 per cent of lot construction activity in Greater Geelong. This type of development is discouraged in local planning policy, as it is not sustainable and results in high servicing costs.

### HOUSING TRENDS IN THE BROADER G21 REGION

Key settlements outside the Greater Geelong municipality, but in the broader G21 region, are functionally part of the Geelong region's housing market. Alternatives that supplement the diversity of the region's housing market include:

- Torquay and Jan Juc, which offer a coastal lifestyle in the Surf Coast Shire and
- Bannockburn which offers affordable, semi-rural lifestyle, the in Golden Plains Shire.

Over recent years, Torquay/Jan Juc has seen housing growth of 3.6 percent a year. Bannockburn has had average annual growth of 6.3 percent.

If, for any reason, there are development bottlenecks in these towns, this would add pressure to Geelong's housing market – particularly for rural and coastal properties.



## FORECASTING GEELONG'S POPULATION GROWTH AND HOUSING DEMAND

### PLANNING IN AN ENVIRONMENT OF UNCERTAIN GROWTH RATES

A 20-year settlement strategy needs to look 35 years into the future so that growth 15 years beyond the end of the plan is considered. Population and household growth will be the main factors that drive future demand for housing.

Table 8 shows how much Geelong population growth rates have changed over the last 35 years.

Given the variation, no single projection made at one point in time could have predicted the extent of Geelong's short (5 years), medium (5-15 years) or long term (more than 15 years) future growth.

**TABLE 8: Population, City of Greater Geelong and broader region**

|      | GREATER GEELONG | ABS'S GEELONG SA4 REGION* |
|------|-----------------|---------------------------|
| 1981 | n/a             | 178,000                   |
| 1986 | n/a             | 189,000                   |
| 1991 | 181,000         | 207,000                   |
| 1996 | 184,000         | 212,000                   |
| 2001 | 192,000         | 223,000                   |
| 2006 | 201,000         | 236,000                   |
| 2011 | 216,000         | 257,000                   |
| 2016 | 239,000         | 285,000                   |

Source: ABS catalogue 3218.0

<sup>1</sup> Data for the City of Greater Geelong are not available before 1991.

\*ABS's SA4 region includes the City of Greater Geelong, Surf Coast Shire, the Borough of Queenscliffe and the southern half of Golden Plains Shire.

**TABLE 9: Population change and average annual growth rates**

|           | POPULATION GROWTH       |                          | AVERAGE ANNUAL GROWTH RATE |                          |
|-----------|-------------------------|--------------------------|----------------------------|--------------------------|
|           | City of Greater Geelong | ABS's Geelong SA4 region | City of Greater Geelong    | ABS's Geelong SA4 region |
| 1981–1986 | n/a                     | 13,900                   | n/a                        | 1.5 per cent             |
| 1986–1991 | n/a                     | 14,000                   | n/a                        | 1.4 per cent             |
| 1991–1996 | 2,300                   | 5,300                    | 0.2                        | 0.5 per cent             |
| 1996–2001 | 8,000                   | 11,200                   | 0.9                        | 1.0 per cent             |
| 2001–2006 | 10,000                  | 13,100                   | 1.0                        | 1.2 per cent             |
| 2006–2011 | 14,300                  | 20,600                   | 1.4                        | 1.7 per cent             |
| 2011–2016 | 22,800                  | 28,800                   | 2.0                        | 2.1 per cent             |

# FORECASTING GEELONG'S POPULATION GROWTH AND HOUSING DEMAND

## POPULATION GROWTH SCENARIOS

A practical way forward is to use a range of assumptions when making population, household and dwelling projections. The use of high, medium and low growth scenarios for forward planning, which are regularly updated to account for change, is an accepted approach.

A scenario approach portrays a range of possible population futures, allowing the flexibility to plan for uncertainty and volatility and to respond to change in a planned way.

Five growth scenarios have been developed to look at future levels of demand for housing:

- **Scenario A** is a *long term historic* scenario, using the average long term (1991–2016) population growth rate for the municipality of 1.3 per cent per annum.
- **Scenario B** is the *current official* projections (1.6 per cent per annum). This growth assumption has been used by the Victorian Government in its most recent edition of the official *Victoria in Future* (2016) regional and local government area population projections. It was also used by id consulting in its population growth projections for the City of Greater Geelong prepared in 2014.
- **Scenario C** is a *strong growth* scenario (2 per cent per annum), based on population growth over the last 3–4 years, when growth stepped up to a level not seen in the last 35 years.
- **Scenario D** is in line with the *G21 Regional Growth Plan* aspirational growth scenario of 2.5 per cent population growth per annum. It reflects the rise in population growth and the Australian Bureau of Statistics' most recent 2.7 per cent growth figure, which will likely be maintained going forward.  
  
Scenario D assumes growth will continue to be supplemented through overspill of population and housing demand from Melbourne. Population growth rates of up to 5 per cent have been sustained in Melbourne's growth area municipalities for many years. Greater Geelong is different to those growth areas, as it is an established city with greater population diversity, a range of housing types and an expanding range of local employment opportunities. However, as metropolitan Melbourne is projected to grow by around 100,000 people per year into the future, it is assumed that more people will be attracted to Geelong for its lifestyle benefits and relatively affordable housing.
- **Scenario E** is a *growth surge* scenario, where population growth is 3.0 per cent per annum. This is at the upper end of what might realistically be achieved and reflects the most recent growth figures (2.7 per cent), the growth rates achieved in other peri-urban growth areas and positive employment figures. Unless land in Melbourne's south-west growth area (Wyndham) starts to constrict, it is unlikely growth will rise above 4.0 per cent, which is what Melbourne's growth areas have historically achieved.

**TABLE 10: Projection scenarios City of Greater Geelong, 2016–2036 - population, households and dwellings**

| SCENARIOS:                        | A       | B       | C       | D       | E       |
|-----------------------------------|---------|---------|---------|---------|---------|
| Population in 2036                | 307,400 | 320,800 | 352,300 | 387,900 | 427,121 |
| Population growth, 2016–36        | 72,100  | 85,400  | 116,900 | 152,600 | 191,778 |
| Annual average change – pop'n     | 1.3%    | 1.6%    | 2.0%    | 2.5%    | 3.0%    |
| Households in 2036                | 127,400 | 133,000 | 146,000 | 160,800 | 177,062 |
| Household growth 2016–36          | 32,300  | 37,900  | 50,900  | 65,700  | 81,930  |
| Average annual household change   | 1.5%    | 1.7%    | 2.2%    | 2.7%    | 3.2%    |
| Dwellings in 2036                 | 142,300 | 148,400 | 163,000 | 179,500 | 197,638 |
| Change in dwellings, 2016–2036    | 36,200  | 42,300  | 56,900  | 73,400  | 91,543  |
| Average annual change – dwellings | 1.5%    | 1.7%    | 2.2%    | 2.7%    | 3.2%    |

Source: Spatial Economics Pty Ltd

## FORECASTING GEELONG'S POPULATION GROWTH AND HOUSING DEMAND

All of the scenarios are relevant to the *Settlement Strategy*, given planning must be flexible and robust enough to cope with any of these growth scenarios. No one projection scenario is right or wrong. In the current climate, the low growth projection seems unlikely. However, a national recession or economic downturn could lead to a reduction in overseas migration, as it did in the 1990s, reducing national, state and regional population growth rates.

The aspirational scenario is being realised at the moment and is generating extra demand for housing and associated infrastructure and services. While we are currently experiencing growth at 2.7 per cent, the current five-year growth rate is still at 2.0 per cent. For this reason, scenario D (2.5 per cent) has been used as the primary basis for calculating housing demand, greenfield land adequacy and the timing of future land releases. This allows room to adjust if growth rates do surge to 3.0 per cent, which can be picked up with annual and five-year trend monitoring, without raising expectations and demands around future housing supply requirements.

### GROWTH SCENARIOS AND RESIDENTIAL LAND REQUIREMENTS

It is estimated that almost 75 percent of Greater Geelong's dwelling requirements are met from broad-hectare and major infill residential development. This percentage has been consistent for the last five and a half years. For the purposes of calculating the number of years' land supply remaining, it has been assumed that this percentage will not change. It is sensible to make a conservative 'business-as-usual' assumption on development type as a basis for strategic planning for future land supply.

In practice, it is likely that the percentage of dwelling stock coming from dispersed infill and higher density redevelopment (such as in Central Geelong) will increase as Geelong's population grows.

An estimate of the capacity, in terms of years of supply, for future housing development (scattered small-scale housing intensification and larger scale redevelopment) in established areas has not been undertaken. Given the 'capacity' for housing growth in established areas is influenced not only by planning policies, but also by housing preferences (for detached houses versus town houses and apartments) and by relative property prices – that is, whether the price premium for detached housing in desirable established areas become high enough to make redevelopment for alternative forms of housing viable.

While the potential years of supply in established areas has not been calculated, the overall assessment is that capacity constraints will not set a limit on the share of future housing demand met by urban consolidation – if the demand is there, the capacity can be found.

A housing capacity analysis was undertaken as part of the *G21 Regional Growth Plan*. This identified there was capacity within established urban areas for 80,000 dwellings. If the share of future housing demand met by urban consolidation increases, the estimated years of broad-hectare residential land supply will also increase. For example, a 10 per cent increase in urban consolidation would increase the total identified broad-hectare land supply from 29 years to at least 33 years, under scenario D.

## FORECASTING GEELONG'S POPULATION GROWTH AND HOUSING DEMAND

The Bellarine Peninsula townships currently provide for up to 20 years supply of township development land to the municipal housing supply. This is located predominantly within the existing settlement boundaries of the three district townships of Leopold, Ocean Grove and Drysdale/Clifton Springs, with additional supply at St Leonards.

The demand for housing in broad-hectare developments and land supply (both zoned and unzoned) in growth areas and major infill (remnant broad-hectare) sites has

been estimated to calculate the years of available land supply. The table below shows the estimated years of remaining supply, given the population growth rates assumed in the five growth scenarios.

In summary, when the estimated capacity of the two future growth areas are considered, there is adequate identified capacity to meet likely future broad-hectare housing needs beyond 2040, even assuming continued rapid population growth.

**TABLE 11: Estimated years of broad-hectare and major infill land supply, 1 January 2017**

|                                     | GROWTH SCENARIO        |                       |                   |                      |                  |
|-------------------------------------|------------------------|-----------------------|-------------------|----------------------|------------------|
|                                     | Long term historic (A) | Current/ Official (B) | Strong growth (C) | G21 Aspirational (D) | Growth Surge (E) |
| Zoned                               | 28                     | 24                    | 18                | 14                   | 12               |
| Unzoned(Potential)                  | 5                      | 4                     | 3                 | 2                    | 1                |
| <b>Sub-Total (excl NWGGA)</b>       | <b>32</b>              | <b>28</b>             | <b>21</b>         | <b>16</b>            | <b>13</b>        |
| Northern Growth Area (Lovely Banks) | 12                     | 10                    | 8                 | 6                    | 4                |
| Western Growth Area (Batesford)     | 13                     | 11                    | 9                 | 7                    | 5                |
| <b>Total Identified Supply</b>      | <b>57</b>              | <b>49</b>             | <b>38</b>         | <b>29</b>            | <b>22</b>        |

Source: Spatial Economics Pty Ltd

Notes: Assumed 74% of the supply comes from major infill (remnant broad-hectare and broad-hectare) and no increase in supply from dispersed infill

## LAND SUPPLY AND AFFORDABILITY

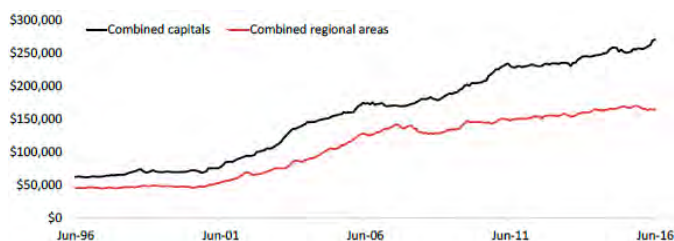
The maintenance of an adequate land supply (both for broad-hectare development and urban consolidation/redevelopment) is critical to maintaining housing affordability in Geelong.

Research has shown it is the land component of house and land packages that has increased the most in real terms. The Australian Government Housing Supply Council's March 2013 overview report on *Housing Supply and Affordability Issues* concluded that:

**“...real construction costs (are) not driving the escalating housing prices, suggesting that the costs of land and land development are the major supply-side drivers of increasing house prices.”<sup>2</sup>**

The extent of the rise in residential land prices over the past two decades is illustrated in the graph below, which shows the trend in the real average cost per square metre of residential land in both Australian capital cities and regional centres.

**FIGURE 18: Median \$ rate/sqm in capital cities vs. regional markets**



Source: CoreLogic<sup>3</sup>

One consequence of this rise in the cost per square metre of residential land is the progressive decline in the average size of residential lots, as developers struggle to keep lot prices affordable for their target market.

Factors contributing to increases in lot prices include:

- increasing broad hectare land prices
- strong demand and population growth
- limited industry capacity to add to land and housing when there is strong upturn in demand
- increasing subdivision design and construction standards, and local infrastructure charges
- complex and time-consuming planning processes and tighter controls on where development can occur.

## Housing Choice

Affordability is not the only important consideration in planning to meet future housing needs. Equally important is providing for a mix of dwelling types appropriate to changing population profiles and satisfying purchaser expectations. The latter include being able to choose between a range of housing types and locations.

Greater Geelong has traditionally provided new home buyers with a range of housing types and locations. This has included:

- broad-hectare development in urban Geelong, including Armstrong Creek and Lara,
- development of remnant broad-hectare land in places, such as Highton and Fyansford,
- small-scale, scattered housing and more targeted opportunities for denser (apartment) style housing.

This is complemented by the availability of both new and established housing in the Bellarine Peninsula townships and in rural living precincts.

However this situation is beginning to change. The stock of remnant broad-hectare sites in urban Geelong is being gradually exhausted. There is limited remaining capacity for rural living development, with demand being increasingly diverted to neighbouring municipalities. Finally, there is the issue of how much more housing development can occur on the Bellarine Peninsula without adversely impacting on its character.

<sup>2</sup> National Housing Supply Council, *Housing Supply and Affordability Issues* 2012 -13, p 90

<sup>3</sup> CoreLogic, 2016, Capital city land prices continue to climb, [www.corelogic.com.au/news/capital-city-land-prices-continue-to-climb#.Ws\\_hEf4cTs0](http://www.corelogic.com.au/news/capital-city-land-prices-continue-to-climb#.Ws_hEf4cTs0), accessed on 13 April 2018

Once the supply of remnant broad-hectare land within urban Geelong is used up – likely to be within three to five years at current consumption rates – ‘urban Geelong’ buyers looking for new housing in greenfield estates will face a choice between Armstrong Creek and Lara. Currently both of these areas primarily serve the low to moderate price segment of the market.

The Northern and Western Geelong Growth Areas have physical and locational characteristics that could result in them being seen as real alternatives to Lara and Armstrong Creek.

Providing more medium and higher density housing can, and should, be part of a strategy to maintain housing choice. However such forms of housing tend to be

significantly more expensive per square metre than detached housing and will not be seen as an attractive alternative by at least some potential buyers.

In terms of future housing types and locations, it is clearly desirable to provide more choice and competition in the land market. This will address housing affordability and maximise the choices available to those seeking to buy or rent housing in Greater Geelong.

If adequate choices are not available within Greater Geelong, it is likely to result in the diversion of demand to adjacent areas, such as Torquay, Jan Juc and Bannockburn. It is also likely to reduce the share of growth attracted to Geelong from the Melbourne market.

IMAGE: 11 York Street Geelong. Source: [www.realestate.com.au](http://www.realestate.com.au)



## SUMMARY OF KEY FINDINGS

Based on an analysis of the background information, we have made the following key findings. These findings are the basis for the development of the Settlement Strategy.

### Population and Housing

- The current growth rate is 2.7 per cent and the five-year average growth rate is 2 per cent. Whilst we are currently experiencing record rates of population growth it is currently a short term trend.
- Geelong is the best-placed regional city to capitalise on Melbourne's strong growth.
- Planning for faster, rather than slower, growth has distinct advantages.
- Over the last 10 years, the share of new housing built on the Bellarine has been approximately 35-37 per cent of all new dwellings, despite only accounting for 27 per cent of all housing stock.
- Average lot sizes are decreasing and becoming more uniform.
- The supply of increasing lot uniformity does not necessarily reflect the demand for more diversity.
- Over the last 10 years, just over 25 per cent of new housing has been small-scale, dispersed infill development in established areas.
- Rural residential development only represents 1 per cent of lot construction.

### Growth and land Supply

- The projections used to develop this strategy are primarily based on the G21 aspirational growth rate of 2.5 per cent (although the other scenarios have been used to test the strategy's robustness).
- There is a 25+-year supply of residential land (existing and identified) available, based on the 2.5 per cent growth rate scenario.
- There is capacity in established urban areas to accommodate housing growth, particularly in Key Development Areas and Increased Housing Diversity Areas.
- Maintaining land supply is critical to housing affordability.

### KEY QUESTIONS TO ADDRESS

The key questions this strategy needs to address include:

- How much future housing will be needed, given a range of realistic assumptions regarding future population growth and the changing formation of households?
- What potential contribution can urban consolidation make towards future housing needs?
- How can housing choice and affordability be influenced?
- Is there a need to identify additional areas for future housing growth?
- How do we maintain Geelong's unique identity and character, while providing for growth?
- How should the balance between future housing development in urban Geelong and the Bellarine Peninsula townships be managed?
- What implications will Geelong's projected strong population growth have in townships on the Bellarine Peninsula?
- How can growth be managed and what are appropriate triggers for additional land releases?
- What impact will the extra infrastructure needed to service population growth have on our budget and resources?



# THE STRATEGY

THIS STRATEGY IS BROKEN INTO SEVEN PARTS:

- Spatial Distribution of Growth and Land Supply
- Housing Diversity
- Managing Future Growth
- Bellarine Peninsula
- Introducing a Permanent Settlement Boundary
- Urban Consolidation
- Monitoring and Review

### Clause 11.02-1 of the State Planning Policy Framework requires planning authorities to plan for projected population growth over 15 years.

It also states:

**“...residential land supply will be considered on a municipal basis, rather than a town-by-town basis”.**

This has implications for planning and future growth of Bellarine Peninsula townships and the release of land in already identified future growth areas of urban Geelong.

There is a view, in parts of the development industry, that the 15-year growth horizon should be applied to the ‘growth area’ townships on the Bellarine Peninsula.

In the past, periodic reviews of township structure plans have created expectation and pressure to progressively extend township boundaries. The term ‘growth area’ was incorrectly interpreted by some to imply that township boundaries can be continuously extended to accommodate growth, in line with market demand.

Some argue that the housing market on the Bellarine is distinct and different from that in Geelong, as it attracts home buyers seeking a sea change or a holiday house in a coastal/rural environment. This notion of a separate market is used to justify calls for an ongoing 15-year land supply in both urban Geelong, and the growth areas on the Bellarine Peninsula.

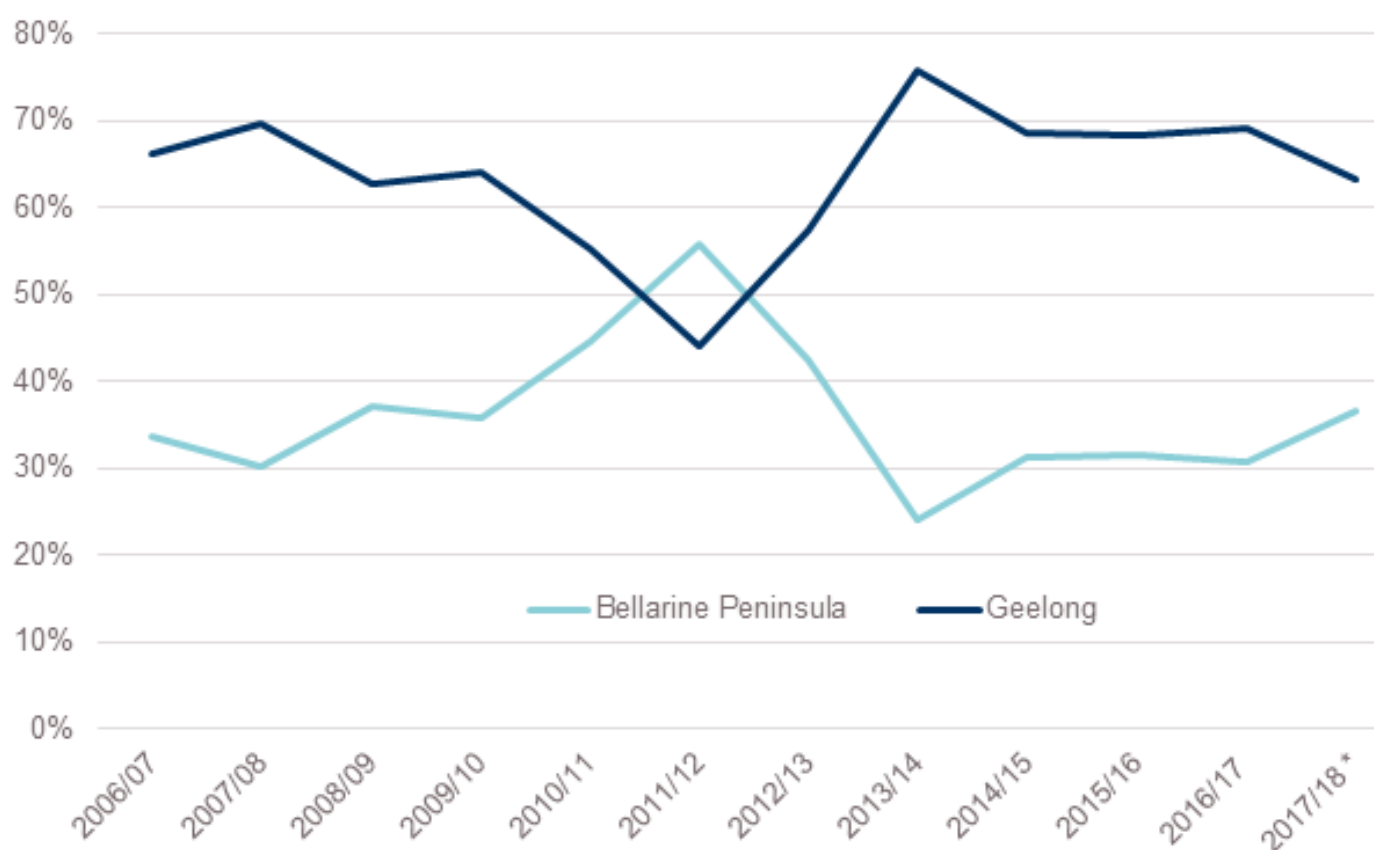
There is no doubt some categories of buyers would not see urban Geelong as an acceptable substitute for Bellarine townships. However, this group accounts for only part of the township market.

For some buyers, housing in townships and broad-hectare estates in urban Geelong are substitutable. This is demonstrated by Figure 16, which shows the Bellarine township share of growth seems to have peaked when choices in urban Geelong were more limited – that is, before new housing in the Armstrong Creek growth area came on line.

We are currently sending mixed messages about development on the Bellarine. While some existing strategies seek to preserve the character and environment of the Bellarine, others nominate these towns as growth areas. Clearer direction is needed to manage future township growth well in the long-term.

In this context, the structure planning process needs to be reconsidered. The current review regime impacts on our resources and raises expectations in the development industry and the community. If the structure planning process were to change, site or localised planning initiatives, regular service and infrastructure reviews and community engagement could still be used to guide the township planning process.

**FIGURE 19: Bellarine Peninsula townships share of City of Greater Geelong lot construction over time**



\*Represents 6 months of the 2017/18 financial year

Moving forward, decisions need to be made about the balance of future land supply (and housing growth) between urban Geelong and Bellarine townships.

The bulk of future housing need should be met in urban Geelong for the following reasons:

- the designation of three major growth areas in Armstrong Creek and the Northern and Western Geelong Growth Areas) and
- increasing housing consolidation, particularly in Key Development Areas.

However, this expectation is not made explicit anywhere in the current housing framework.

### LAND SUPPLY

Our planning framework provides 25+ years of residential land supply under the aspirational growth scenario of a 2.5 per cent growth rate. This more than meets the state government requirement to plan for a 15-year timeframe. There is approximately 20 years supply on the Bellarine, given the township's share of overall growth.

Designating multiple growth areas creates housing location choice and helps maintain competition in the land market. In turn, this results in improved housing affordability.

In the first community engagement phase for this strategy, we received a significant number of submissions from land owners and development industry representatives keen to pursue speculative residential development, outside the urban boundaries identified in existing policy.

## SPATIAL DISTRIBUTION OF GROWTH AND LAND SUPPLY

Areas of interest included:

- Leopold, Drysdale and Ocean Grove, on multiple fronts
- Armstrong Creek, to the south and the west
- Lara West and north of the Northern Growth Area and
- a new residential community at Moolap.

The land supply within existing identified growth areas are sufficient to meet likely demand for greenfield housing to 2046, assuming the G21 aspirational population growth scenario of 2.5 per cent. There is therefore no need to identify or rezone additional residential land as part of this Strategy. This period could be extended by another 15 years, if an increased share of total housing demand is met in established areas, and increased housing diversity and density can be achieved in growth areas.

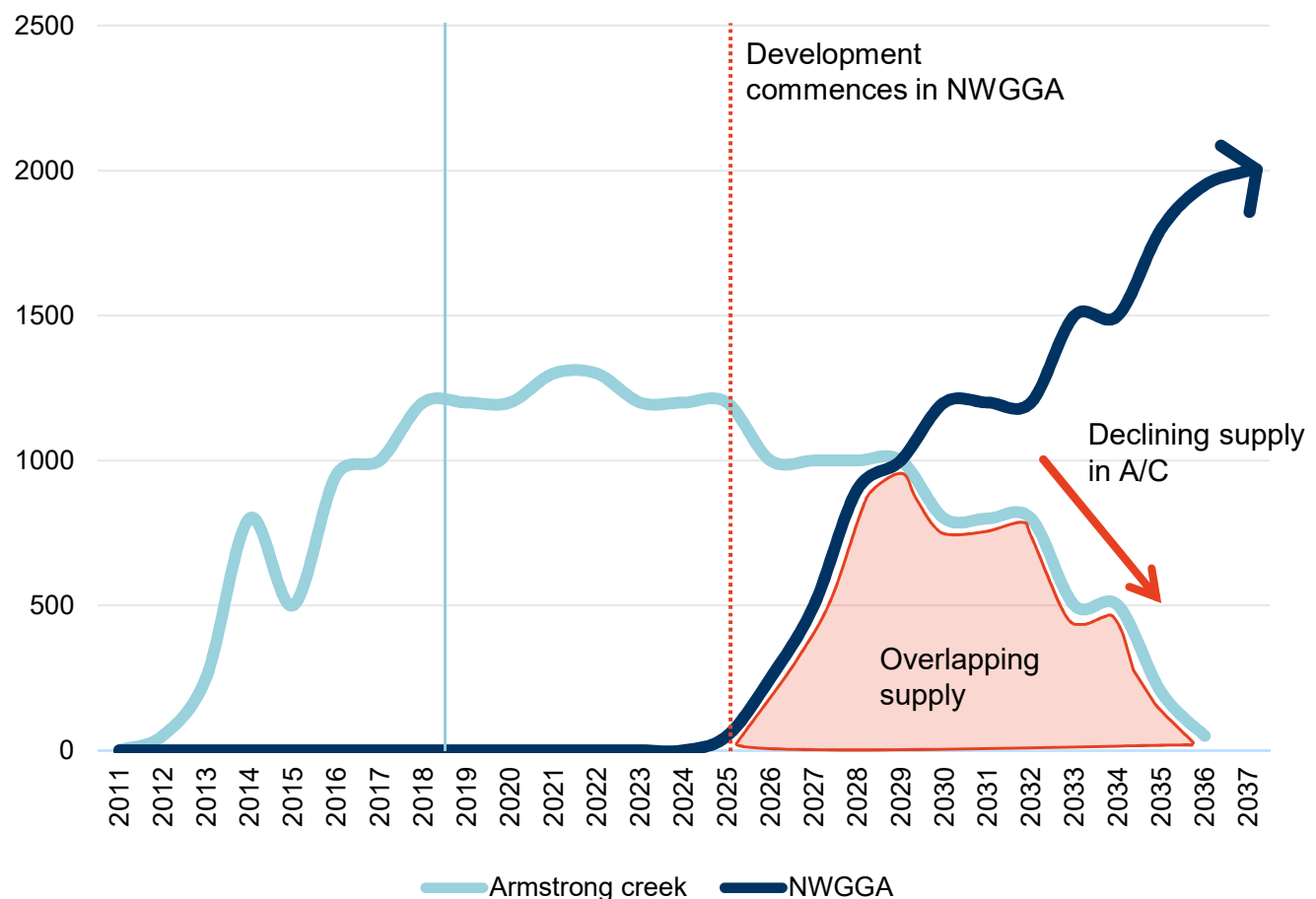
Given the above, we will not support any proposals for rezoning or designating broad-hectare land for residential use, thus creating growth areas beyond those already planned.

For identified growth areas, there are a number of factors that must be considered to make sure that adequate supply is maintained:

### 1. Typical development pattern of growth area development

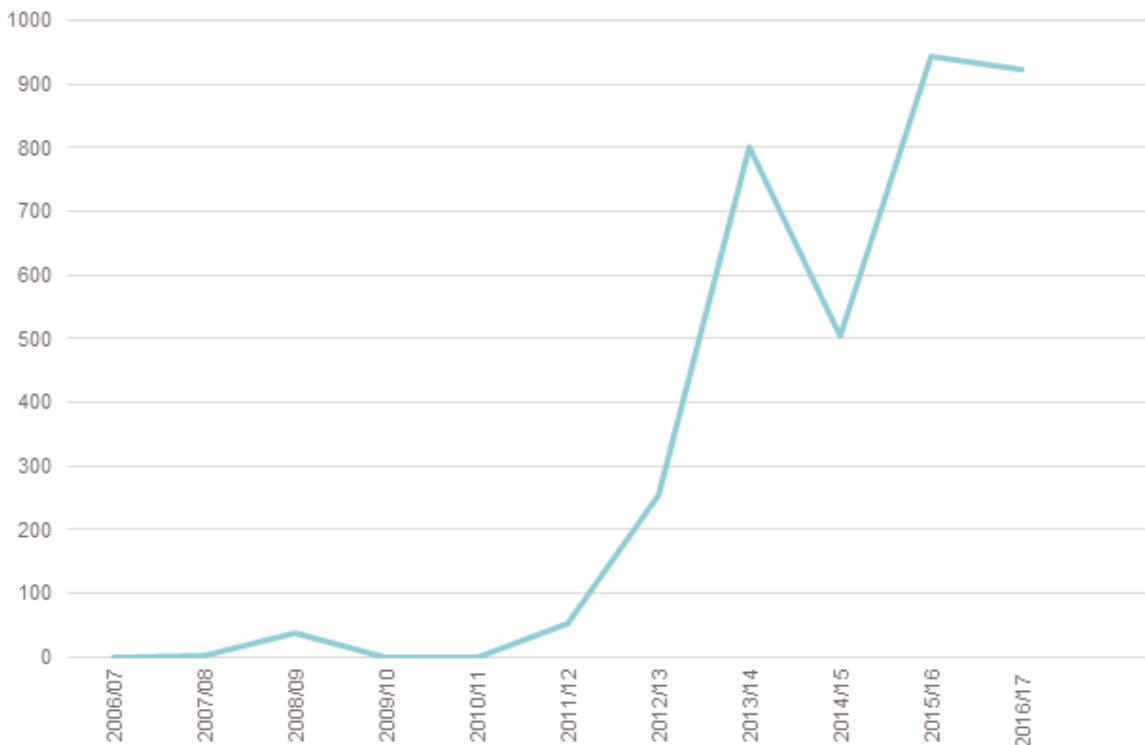
The development of residential growth areas is typically characterised by slow (and slowly accelerating) initial growth rates, followed by a period of more rapid development, as the growth area matures. Finally, a decline in the rate of development occurs as the growth area approaches 'build out'. The rate of development in growth areas can be characterised as typically following a 'bell curve' (as illustrated by the graph below).

**FIGURE 20: Overlapping bell-curves needed to maintain the total broad-hectare supply**



To date, development in Armstrong Creek seems to be following this expected pattern (see Figure 21 below).

**FIGURE 21: Rate of growth in Armstrong Creek**



Growth area development typically follows this pattern for a number of reasons, including:

- delays in the early years for planning approvals and infrastructure development
- owners of broad-hectare land may initially be reluctant to sell their land to developers
- a low number of developers active in the growth area
- market demand for housing in a new area may be uncertain
- as markets mature, more active developers/estates come on board, local facilities and services improve and the demand for new housing increases.

As the remaining broad-hectare land supply begins to significantly decrease – typically at 80 per cent 'build out' – annual lot production slows down. This is because:

- the more difficult and expensive land is left until last
- owners of the remaining broad-hectare land may hold out in the expectation of receiving higher prices at a later date and

- there may be fewer active developers/estates.

When larger, city or region-wide property cycles are overlaid on this typical pattern, it can result in a more uneven growth rate.

### 2. Maximising effective competition in land supply

Maximising housing choice and competition between broad-hectare developers puts downward pressure on prices. Concurrent development of more than one growth area helps achieve this. This is good for Greater Geelong if we are to retain a relative advantage over Melbourne's growth areas, in terms of housing affordability.

Providing land supply to meet forecast population growth over a 15 year timeframe is not sufficient to ensure effective competition. If a significant percentage of remaining supply is in the hands of a small number of land owners/developers, or if the rate of development in existing areas slows because the available land is unusually difficult or expensive to develop, this can impact competition.

However, as Geelong's land supply is not greatly impacted by highly fragmented land holdings – that is, it has three major growth areas and a diversity of other growth fronts and given the profile of lot sizes and development consortiums, competition can be maintained.

### 3. Unexpected upturn in demand

There is the possibility that growth will continue to accelerate and overall housing needs will exceed the numbers presented in the aspirational growth scenario of 2.5 per cent.

The consequences of underestimating growth include:

- delays in planning for growth
- inadequate land supplies and the diversion of demand (as experienced prior to release of Armstrong Creek)
- rising land prices and
- declining housing affordability.

When assessing target release dates for new growth areas, it is prudent to build in a 'buffer' for unexpected upturns in demand. This strategy includes a 'growth surge' scenario (3 per cent growth rate) for this reason, and recommends regular monitoring of housing demand.

### NORTHERN AND WESTERN GEELONG GROWTH AREAS

Should growth continue at current forecast rates, at least part of the Northern and Western Geelong Growth Areas will be required before 2036. There will also be a need for substantial overlap between the effective completion of development in Armstrong Creek and the commencement of development in at least one of the new growth areas. Therefore, planning needs to be in place to allow development to commence in at least one of these new growth areas by 2025.

By doing this, it means we can accommodate growth, even if it exceeds the aspirational rate, or if there is a significant transfer of broad-hectare demand from the Bellarine Peninsula townships to Geelong.

### RURAL LIVING NODES AND RURAL TOWNSHIPS

The major rural living nodes are currently located at Lara, Drysdale/Clifton Springs, Wallington, Lovely Banks and Batesford. There are also smaller nodes in Waurin Ponds, Fyansford, Leopold, Newcomb, Moolap, Curlewis, Portarlington and Ocean Grove. These areas provide lifestyle and housing choice, but are considered inefficient to service and residential development is generally contrary to the objective of maintaining a farmed, rural landscape in these areas.

There are a number of other rural townships and communities which offer lifestyle opportunities. These include Wallington, Breamlea, Anakie and Ceres. These townships have limited services and facilities and are not capable of accommodating growth, beyond what the current zoning regime allows.

We have no plans to expand these townships for the following reasons:

- Wallington – currently zoned as a Rural Living and Farming Zone
- Breamlea – has a number of environmental constraints outlined in the Bushfire Management, Design and Development and Environmental Significance overlays
- Ceres – located in the regionally significant Barrabool Hills landscape.

The *Anakie Structure Plan 1996* discussed the possibility of expanding the township to the south and west. This is no longer appropriate, given the environmental and bushfire constraints that have since been recognised via Bushfire Management and Environmental Significance Overlays.

### PRINCIPLES AND DIRECTIONS – SPATIAL DISTRIBUTION OF GROWTH AND LAND SUPPLY

#### Principle

Provide clear strategic direction on the spatial distribution of residential growth in Greater Geelong.

#### Directions

- a. Direct the majority of future housing needs to urban Geelong (urban infill, Armstrong Creek and the Northern and Western Geelong Growth Areas).
- b. Acknowledge the share of new development on the Bellarine Peninsula should decline over time.
- c. Discontinue the use of the term 'growth area' when describing district towns on the Bellarine.
- d. Ensure development occurs within designated settlement boundaries.
- e. Reconsider the need for and timing of the structure planning review process for townships.

#### Principle

Maintain an adequate supply of residential land.

#### Directions

- a. Adopt a scenarios-based approach to planning for future housing needs. Use regular monitoring and review to adjust planning, if required.
- b. Continue to monitor and review land supply, although new areas for residential development are unlikely to be needed.

#### Principle

Minimise the economic, environmental, visual and servicing impacts of residential development on rural areas.

#### Directions

- a. Maintain the extent of rural hamlets (Breamlea, Ceres and Anakie) to current township zone limits.
- b. Rescind the *Anakie Structure Plan 1996*, as environmental constraints in the area make further residential development undesirable.
- c. Limit rural-living developments to existing zoned land in Lara, Drysdale/Clifton Springs, Wallington, Waurin Ponds, Lovely Banks, Batesford, Fyansford, Leopold, Newcomb, Moolap, Curlewis, Portarlington and Ocean Grove.

**Housing diversity means there is a variety of housing types (houses, units, townhouses and apartments) available in an area to cater for a variety of resident needs at various times in their life.**

With almost 85 per cent of Geelong's housing stock consisting of suburban detached 'family homes' increasing housing diversity will be a key feature of addressing housing needs into the future.

Increasing the City's housing diversity is important for a number of reasons:

- More efficient use of land. Increasing housing densities in existing and planned suburbs reduces the pressure to continually expand into farmland and areas with environmental significance.
- Diversity of housing. Different housing densities can relate to different housing types. Increasing households of singles and couples with no children means the single detached three or four bedroom home that traditionally dominates our suburbs and new estates may not meet everyone's needs.
- A family can "move up" without moving away—say, from a townhouse to a single-family home.
- Young adults looking to move out or empty nesters looking to downsize can stay in the same area
- Providing for a broad socio economic mix in communities due to different price points for different housing types
- More diverse communities are more sustainable in the long term as they are able to maintain a range of services and facilities useful to all age groups.
- Housing affordability. Increasing housing density and diversity has the potential to provide housing at a range of price points.
- Provision of services. Higher densities of housing (and potentially people) can make service provision more efficient.

### DIVERSITY DONE WELL

The need for and benefits of increasing housing diversity apply equally to existing and new master planned communities.

Introducing medium density housing to existing neighbourhoods can be problematic given there is an established neighbourhood character and resident expectations. In master planned communities this problem can be alleviated to some extent as potential

residents will be informed about future land use and development plans including where higher density housing will be located.

In order for medium and high density housing to be embraced by communities it needs to be done well. This means good designs achieving a high level of amenity for future residents and being appropriate for the site and neighbourhood.

Over 25 per cent of Geelong's new housing supply currently comes from small scale medium density developments in established suburbs. If this is to increase to 50 per cent overtime community support must be fostered by ensuring high quality design outcomes are achieved.

### ACHIEVING DIVERSITY

Greater housing diversity and densities are encouraged in activity centres with medium density housing located around activity centres. In established suburbs a more incremental change is expected with medium density (compatible with the scale of family homes) dispersed throughout conventional neighbourhoods with greater respect for neighbourhood character. This approach was established in the *Housing Diversity Strategy* and is further explored under the 'Urban Consolidation' theme.

In master planned communities a net residential density of 15 houses per hectare is typically achieved with single detached dwellings on suburban and compact suburban lots. However, this could also be achieved using a mix of conventional, medium and higher densities as shown in figure 22. The planning for new communities must include provision for a diversity of housing choices, this can be achieved with Council working with the development industry and via various planning mechanisms and development agreements.

## HOUSING DIVERSITY

FIGURE 22: Achieving diversity and density



### CLEVER AND CREATIVE HOUSING SOLUTIONS

We are keen to support clever and creative solutions to increasing housing diversity and affordability.

There are numerous examples of innovative housing solutions such as:

- the ENVI urban micro village on the Gold Coast which offers 70 square metre terrace housing at affordable prices.
- the tiny house movement which can utilise existing suburban backyards. This is often cited as a solution to increasing urban density without impacting on neighbourhood character
- small scale co-housing where an existing single dwelling is converted to accommodate two to three dwellings. An example is the award winning Benn multi-generational family home in Balmain, Sydney.
- the co-housing model which develops a mix of private and communal spaces, a prominent international example is the German Baugruppen (building group) model which offers architecturally designed, sustainable and affordable housing.
- the Nightingale model in Brunswick (a local example similar to the model above) which delivers multi-dwelling, sustainable design that is community led with owner-occupiers not investors financing which also delivers affordability.
- The Primaries warehouse in Fremantle which delivered 40 grouped dwellings with inner communal courtyards.

There is high demand for such housing. The waiting list for apartments delivered under the Nightingale model is over 800 and the Primaries sold out in eight weeks.

The City is keen to attract and work with interested parties to deliver innovative housing solutions including supporting pilot projects in existing and new master planned communities. However, we understand regulation can often be a barrier to innovation and new ways of doing things. To this end we will look at flexible approaches and negotiated outcomes to deliver new approaches to delivering high quality diverse housing outcomes in Geelong.

### AFFORDABLE AND SOCIAL HOUSING

While maintaining an adequate and competitive land supply market, we will also continue to work with the state government, developers and community housing providers to deliver social housing in both new and established communities.

Increasing the supply of social housing in Greater Geelong is possible with:

- existing policies that support greater housing diversity close to activity centres, services and public transport
- new initiatives, such as affordable housing agreements
- use of surplus government land
- work with the development industry, to include social housing as part of the approvals process and
- streamlined planning processes.

State government initiatives, such as the Victorian Social Housing Growth Fund and *Homes for Victorians* strategy will also support future investment in social housing.



IMAGE: The Primaries [www.realestate.com.au](http://www.realestate.com.au)

### PRINCIPLES AND DIRECTIONS – HOUSING DIVERSITY

#### Principle

Ensure housing diversity is achieved in existing and growth area communities.

#### Directions

- a. Continue to implement and build upon the Housing Diversity Strategy to increase housing diversity in existing communities.
- b. Increase housing diversity in growth areas through the delivery of a broad range of lot sizes, capable of accommodating a variety of different housing types, including the identification of locations appropriate for mixed use, high and medium density housing in strategically identified locations.
- c. Work with interested parties to deliver high quality clever and creative housing solutions that will provide greater housing choice in Geelong.

#### Principle

Increase the level of affordable and social housing in Greater Geelong.

#### Directions

- a. Support affordable housing in areas suitable for urban consolidation.
- b. Investigate model voluntary agreements, inclusionary zoning and development of surplus government site to deliver social housing.
- c. Work with the state government, community housing and the private sector to deliver more affordable and social housing options.

### As previously noted, sufficient land has been identified to meet greenfield residential housing needs to 2046.

For this reason, no new or additional residential land is required for the duration of this strategy. The timing of the release and management of new growth fronts has implications for:

- housing supply
- housing choice and affordability and
- our service and infrastructure budgets.

This section explores what we must consider when deciding to release new growth fronts.

#### SEQUENCING

One issue that needs to be decided is whether to develop Armstrong Creek, followed by either the Northern or Western Growth areas, or alternatively allow concurrent development of Armstrong Creek and one or both of the new growth areas. Each option should be considered in light of the known development patterns of growth areas, the need for competition in land supply, the potential for an unexpected upturn in demand and the desire to put downward pressure on the costs of housing.

Based on current growth rates and strong demand, it is likely development of the Armstrong Creek growth area will continue at a rapid pace. Its contribution to housing supply could start to diminish markedly in the next 10 to 15 years.

Given the current rates of growth we are experiencing, the question is no longer when the future growth areas should be released, but how the staging of development should be managed.

To maintain supply, we need a substantial overlap between completing Armstrong Creek and commencing development in at least one of the new growth areas. An approved precinct structure plan and subdivision must therefore be in place to allow construction to commence in at least one new growth front in the next seven years.

#### COSTS OF HOUSING GROWTH

There are significant infrastructure costs associated with broad-hectare development such as social, transport, and utility infrastructure. We are responsible for funding infrastructure in growth areas, in partnership with the Victorian Government and the land developer.

All growth area councils have infrastructure funding shortfalls. The reasons vary, but generally include;

- unfunded regional infrastructure
- the escalating price of land to house community facilities
- escalating construction costs, which outstrip the indexing assumed by the development contribution system and
- the cost of borrowing to finance infrastructure.

The rapid development of Armstrong Creek has forced the City to commit to an ambitious local infrastructure investment program. The current estimated shortfall in infrastructure funding for Geelong's growth areas, where development contribution plans are in place, is in excess of \$100 million. There are other growth fronts without development contribution plans in place, such as Ocean Grove and Leopold. Funding in these areas is being secured through other planning mechanisms – for example, Section 173 agreements – and this adds to our funding obligations.

The scale of funding potentially needed for local infrastructure in the Northern and Western Geelong Growth Areas is therefore a major consideration. A high level infrastructure assessment of our costs and expenditure requirements for these two growth areas form part of the current framework planning. These costs will not be fully understood until the framework planning is completed and integrated infrastructure delivery plan is finalised.

The rate of initial population build-up in new growth areas tends to be slow. It is likely to be a number of years before growth rates reach a level that justify a full range of local infrastructure and services. However, communities in new growth areas expect access to these services and facilities sooner.

Private sector investment and contributions toward funding early investment in local infrastructure could bring development forward. Such contributions would need to be fully explored and underpinned by binding funding agreements. These funding agreements would then help inform decision making about the timing and staging of growth areas.

Investment in new growth areas must be balanced against the need for local infrastructure and place making improvements in established areas. Encouraging intensification of development in Central Geelong, Key Development Areas and Increased Housing Diversity Areas will produce longer term savings, given the cost comparison of delivering infill versus greenfield housing. However, it adds to budget pressures in the short to medium term.

### PLANNING THE NORTHERN AND WESTERN GEELONG GROWTH AREAS

Once completed and adopted, the framework plan for these areas will provide overarching principles for land use and development. This will guide the preparation of more localised precinct structure plans and infrastructure contributions plans. Whilst a significant amount of background work has already taken place, post adoption, the City will be in a position to streamline the planning process by identifying short term, 'priority' precinct structure plans and initiating the pre-planning work required to deliver them, including:

- assessing precincts based on their ability to meet the community vision and sustainable community design principles (see over page)
- undertaking gap analysis of existing technical studies
- establishing individual third party funding agreements to fund additional technical studies
- approving the scope of technical studies

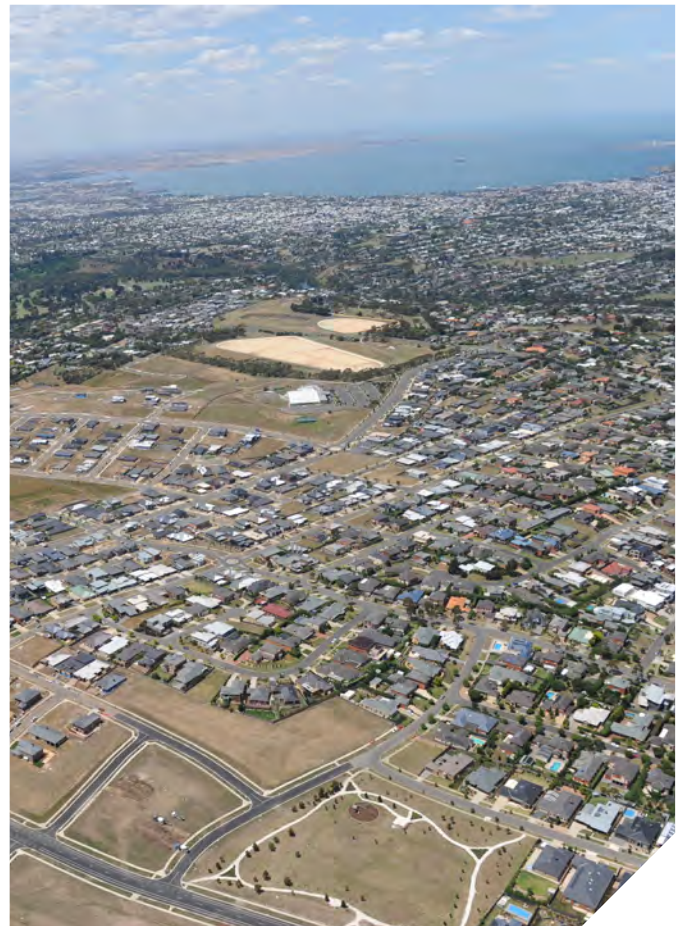
Unlike in the past, growth areas will be divided into precincts based on the framework plan, rather than land ownership or who has majority control of the land. Each precinct structure plan will generally take approximately three years to prepare and will refine the urban structure and infrastructure needed for the new neighbourhood.

We will lead and manage the precinct structure plan process to be certain that it is done strategically and in a logical sequence. This approach is consistent with current growth area planning across Victoria and will allow the City to better manage the impacts of growth. Third-party-

funding agreements will be used to fund the background and technical reports needed to inform each precinct structure plan.

Each precinct structure plan will be complemented by an infrastructure contributions plan. This plan will be the mechanism we use to obtain funding contributions from developers towards urban development costs. As discussed earlier, the current experience of many growth area councils, including Geelong, is that the funding gap between development contributions and actual infrastructure costs can be significant.

The State government's infrastructure contributions plan model sets a standard levy amount that developers in Melbourne must pay. However, this fixed dollar amount is yet to be confirmed for regional areas, including Geelong. Based on the rate and scale of growth in Geelong, we are advocating for a levy equal to metropolitan Melbourne growth areas. The value of the levy and flexibility to apply it will be critical in funding future infrastructure for growth areas.



### SUSTAINABLE TRANSPORT

Critical to delivering more sustainable communities is increasing the usage of active and public transport modes. Reducing the need for car trips and car dependence has a number of reported environmental, social and economic benefits to communities.

It is important walking, cycling and public transport infrastructure is delivered early so residents have the opportunity to establish sustainable transport habits as soon as they move in. This means designing neighbourhoods that prioritise walking and cycling over driving through street design; providing safe, pleasant and direct walking and cycling paths to key destinations; centrally locating key destinations to maximise pedestrian and cycling catchments and providing internal bus routes with frequent services, adequate stops and shelters while communities are establishing not at completion.

### COMMENCING A PRECINCT STRUCTURE PLAN

Given the long timeframes, and uncertainty about the likely take-up rate of land, any decision-making framework must take into account a number of complex factors, as part of the initiation of a precinct structure plan. To this end, we have established a governance structure that will oversee the management of growth areas. Prior to undertaking a precinct structure plan process, Council will formally consider a report addressing the following:

#### Sustainable community design

- the scale of the proposed precinct and whether it has the capacity to deliver a functioning community
- the services and infrastructure needed including stormwater management, drainage, and utilities – and whether it can be provided in a logical, timely and cost-effective manner
- government and other agency support for key infrastructure and service delivery, and lead times for trunk infrastructure
- whether establishing communities will be able to access services and facilities in existing neighbourhoods during the early stages of development and, if not, whether these items can be delivered earlier than expected deliver self-sufficient communities as early as possible
- the measures of success outlined in the clever and creative vision

- affordable housing, social housing, housing diversity and a competitive housing market.
- support for local jobs
- sustainable design, based on the One Planet Living principles
- transport opportunities, with a focus on how integrated, active and public transport will be prioritised to minimise car dependent communities.
- Whether future development is designed (medium and high densities) to support population densities and walkability that will maximise the viability of activity centres, community hubs and amenities, transport corridors and open and recreation spaces.

### Development trends and financial implications

- up-to-date cost and infrastructure investigations and how it will impact on our resources and financial position
- competition in the residential land market
- whether the development avoids land fragmentation and the development of multiple, isolated development fronts
- the municipal lot supply, population, housing and development activity trends
- the likely contribution of the private sector to funding infrastructure, beyond the infrastructure contributions plan
- whether the development can respond to higher than anticipated growth, if required.

The extent to which the above considerations can be delivered and/or addressed by proponents will inform Council decision making around preparation of precinct structure plans.

### PRINCIPLES AND DIRECTIONS – MANAGING GROWTH

#### Principle

Ensure growth areas are well-planned and deliver sustainable communities.

#### Directions

- a. Ensure the development of new growth areas is guided by a strategic framework plan and infrastructure plan that outlines the orderly and sequential preparation precinct structure plans
- b. Adopt the Northern and Western Geelong Growth Areas framework plan in late 2018 / early 2019. Implement the framework plan into the Greater Geelong Planning Scheme.
- c. At the adoption of the framework plan identify short term priority precinct structure plans based on their capacity to deliver the community vision and sustainable community design aspirations.
- d. Commence the pre-planning for priority precinct(s) to assist the timely delivery of precinct structure plans upon the adoption of the framework plan.
- e. Apply 'One Planet Living' principles to growth area planning and development.

#### Principle

Manage the release of new growth areas to make sure infrastructure, services and facilities are provided in a timely and efficient way.

#### Directions

- a. Advocate for a metro-rate equivalent Infrastructure Contributions Plan levy for Geelong's growth areas.
- b. Advocate for state infrastructure to be delivered in a timely way and for other levels of government to contribute to regional and state infrastructure that isn't funded by development contributions.
- c. Prioritise for and promote the early provision of public transport infrastructure and services in all growth areas.
- d. Use third party funding agreements to pay for the background reports and technical studies needed to prepare precinct structure plans led by the City
- e. Explore opportunities to use private sector funding to assist with delivering infrastructure.
- f. Commence development in at least one new growth area by 2025, by initiating precinct structure planning after the framework plan has been approved.
- g. Monitor and control the budget implications of land releases in growth areas.
- h. Manage the number of precinct structure plans that can be prepared simultaneously.

### FUTURE GROWTH OF THE BELLARINE PENINSULA TOWNSHIPS

**The Bellarine Peninsula is valued, not only by residents of Greater Geelong, but also by the many visitors to the region.**

The Bellarine has areas of high environmental and landscape value, growing tourism and primary production industries and a number of attractive townships.

The role of Leopold, Drysdale/Clifton Springs and Ocean Grove as district towns (towns that provide significant housing opportunities and a range of higher order services to smaller coastal towns) is recognised in the *G21 Regional Growth Plan* and Clause 21.14 – Bellarine Peninsula and the Localised Planning Statement. In each case, district towns are nominated for growth consistent with their existing township structure plans. As noted previously, we plan to discontinue the use of the term ‘growth area’ in relation to these towns.

The long-term growth of these townships is constrained to some extent by environmental features and significant landscapes, although all could potentially grow well beyond their current size. If not appropriately controlled, continued outward growth could impact the landscape character and non-urban breaks that are a key part of the Bellarine’s identity and attraction.

The *Bellarine Peninsula Community Vision and Strategic Plan 2006*, developed through an extensive community engagement process, sets out a number of objectives for the future of the Bellarine, including:

- Preserving rural land, and continuing agricultural and horticultural production.  
  
The vision proposed that there should be no rezoning of rural land outside town boundaries and no further rural residential areas. It also argued for clearer planning guidelines to keep agriculture as the primary activity in rural areas of the Bellarine.
- Right-to-farm policies to support agricultural and horticultural industries, and the establishment of buffer zones or ‘soft edges’ around towns and rural residential areas, where necessary, to manage potential rural/urban conflicts.
- Ensuring future planning protects the qualities of the Bellarine that visitors find attractive and communities value, while allowing scope for appropriate tourism development (including in designated rural areas).
- Protection for areas of recognised environmental significance and managing natural habitats to promote biodiversity.

In September 2015, the importance of the Bellarine was recognised through the adoption of the Bellarine Peninsula Localised Planning Statement.

The statement noted that the Bellarine:

**“...features significant wetland areas and open-farmed landscapes with distinct townships” and that it “...retains unique, high-quality rural landscapes associated with extensive areas of cropping and grazing, viticulture and horticulture”.**

The statement also noted

**“the environment on the Bellarine Peninsula is one of the key reasons people are attracted to it, with its strong farmed landscape character between settlements. It also includes significant coasts and environmental landscapes, beaches and waterways, some of international significance. This character is extremely important and highly valued by the local community”.**

During the public consultation phase for this strategy, comments from community groups, residents and land developers included:

**...should retain their seaside village character and the valuable agricultural land should be protected.**

**...On the Bellarine, township current boundaries, as defined in structure planning schemes, ought to be maintained, to keep the township character of the area.**

**...The Bellarine should not continue to grow at the current rate. We are in danger of loving our coast too much and spoiling the very thing that makes it great.**

**...hard growth boundaries need to be set and adhered to ensure maintenance of the character and attraction of the Bellarine.**

**...I would like to suggest that town boundaries on the Bellarine Peninsula are retained. This would help maintain habitat biodiversity and keep existing wildlife corridors.**

**...The Bellarine Peninsula has a unique character and the charm of coastal villages in a largely rural landscape. This character should be retained by undertaking strategic reviews and then adopting town boundaries around each settlement.**

A small number of people also expressed a desire to expand townships, with either conventional residential development, or rural living type development.

Over coming decades, as the population of Geelong and Melbourne continues to grow, the special character of the Bellarine is likely to become more sought after.

Ongoing growth on the scale that has been seen in recent years has the potential to change the character of the Bellarine in a way likely to cause concern among residents of the townships, and in Geelong more generally.

The ongoing tension between development pressures and the protection of the environment, landscape and primary production on the Bellarine will continue to be a critical issue. In this context, the Bellarine Peninsula Localised Planning Statement is of limited value in resolving potential land-use conflicts, or determining appropriate limits on the ongoing growth of the townships. The language used is broad and imprecise, and does not clearly address the strategic choices that need to be made.

While it is not within the scope of this strategy to review structure plans and settlement boundaries, there is a critical need to review the Bellarine Peninsula Localised Planning Statement. This review should identify all areas that need protection from urban encroachment and take a long-term view of growth limits for Bellarine townships.

We have been criticised in the past by Planning Panels for not having clear and consistent strategic policies that govern long-term growth and the contribution we expect Bellarine townships to make towards meeting our future housing needs.

In the absence of these policies, there is a risk that pressure to expand townships will undermine the valued character of both townships, and the Bellarine Peninsula more broadly.

The introduction of permanent settlement boundaries will undoubtedly lead to an increase in demand for infill development within Bellarine townships. Current planning policy already supports smaller-scale, scattered infill development and higher density forms of housing, in and around the main centres. Increases in infill development must be managed well, so as not to adversely affect the character of the townships.

### PRINCIPLES AND DIRECTIONS – BELLARINE PENINSULA

#### Principle

Maintain the unique township, landscape, tourism, farming and environmental values of the Bellarine Peninsula.

#### Directions

- a. Recognise that Drysdale/Clifton Springs, Leopold and Ocean Grove are fulfilling their roles as district towns.
- b. Discontinue the use of the term 'growth area' in favour of 'district town'.
- c. Acknowledge the share of housing development going to the Bellarine Peninsula should decrease over time.
- d. Review housing opportunities within townships to determine if further localised housing intensification can be achieved.
- e. Ensure development reflects the preferred character of the townships.



### INTRODUCING A BOUNDARY

**There is interest in extending Greater Geelong's urban area to accommodate further residential growth in both urban Geelong, and on the Bellarine Peninsula.**

Pressure to expand will continue unless we provide clear policy statements and tools that strengthen existing boundaries, containing growth to strategically identified locations. As previously noted we do not need to identify any additional land for residential development in the short to medium term as part of this Strategy. Adequate land supply and years supply is already identified.

Greater Geelong is a similar distance from Melbourne as certain areas on the Mornington Peninsula, which have already been included within Melbourne's metropolitan urban growth boundary and green wedge zones for fifteen years. It is clear we need to act.

There are two options we should consider to introduce permanent settlement boundaries:

#### Urban growth boundaries

An urban growth boundary was introduced with *Melbourne 2030*, and is controlled by sections of the *Planning and Environment Act*. This tool is currently only used in metropolitan Melbourne, and similar boundaries are yet to be tested in other areas.

#### Distinctive Areas and Landscapes Bill 2017

This recent bill declares the Macedon Ranges region as a 'distinctive area' and features strengthened planning controls and state-level planning protection. As part of the process, a localised planning statement is being developed for the Macedon Ranges.

The bill includes the designation of long-term settlement boundaries, which can only be amended with parliamentary approval (the same as the urban growth boundary). The Bellarine Peninsula has already been declared a 'distinctive area of state significance', under the Planning Scheme (Clause 11.05) and it has a localised planning statement.

#### Defining the Boundary

A permanent settlement boundary should be based on existing residential zones and strategic plans, as these have been developed over a number of years, with extensive community consultation and peer review.

We expect the process to define a permanent settlement boundary would be similar in approach to the 'logical

inclusions' process used to refine Melbourne's urban growth boundary. This would include

- establishing assessment and decision criteria such as land that: supports an enduring and robust permanent boundary, assists infrastructure provision to land already identified for residential development and is contiguous with an existing urban area.
- confirming the appropriateness of current boundaries for urban Geelong and district towns on the Bellarine Peninsula (no changes to other towns)
- a consultation and submissions process
- referrals to infrastructure and service agencies
- establishing the timing of 'logical inclusion' areas given there is no short to medium term need for new residential development fronts
- independent oversight and
- consultations with the Minister for Planning.

Any relevant work outlined in the Municipal Strategic Statement would also need to be addressed. For example, Clause 21.14, Bellarine Peninsula, calls for a structure plan review of long-term growth options for Ocean Grove, by no later than 2021.

A permanent settlement boundary process should commence as soon as resources allow and must precede any further township structure plan reviews.

As continuing growth in Geelong creates development pressures on townships in adjoining areas, there is potential to work with these shires – most notably the Surf Coast Shire and Golden Plains Shire – and the state government, to determine if a regional approach to permanent settlement boundaries is warranted.

### NON-URBAN BREAKS

Non-urban breaks are critical to the identity of our municipality and individual townships and will also help establish permanent settlement boundaries. State, regional and local planning policies call for non-urban breaks between:

- Geelong and Melbourne (Wyndham)
- Geelong and the Surf Coast
- urban Geelong and the Bellarine Peninsula and
- the townships on the Bellarine Peninsula.

There are some physical land constraints and uses that, by their nature, help maintain these breaks. However, in other cases, non-urban breaks will need to be more actively managed. Non-urban areas outside the Urban Growth Boundary in Melbourne are known as green wedges and are managed via a Green Wedge Management Plan. This could be an option for managing the non-urban breaks outside permanent boundaries in Greater Geelong.

### GEELONG AND MELBOURNE (WYNDHAM)

The following areas help maintain non-urban breaks between Geelong and Melbourne:

- the Ramsar wetlands (mainly associated with Melbourne Water's Western Treatment Plant and areas along the northern shore of Corio Bay and Outer Harbour)
- areas reserved for conservation purposes, including the You Yangs Regional Park, part of the Brisbane Ranges National Park, the Serendip Sanctuary and the Mount Rothwell Conservation and Research Centre
- areas with landscape value, such as the Barrabool Hills and You Yangs
- areas containing infrastructure of regional and state significance, such as the Melbourne Water Western Treatment Plant, Avalon Airport and the Point Wilson explosives area.

Further to the last point, the Avalon Corridor Strategy, which is currently being finalised, will strengthen protections around airport operations and significant views of the You Yangs, by introducing planning controls.

The South West Victoria Landscape Assessment Study (Department of Planning and Community Development & Planisphere, 2013) identified areas within this precinct

as having landscape significance. This area also has rich natural, environmental, cultural and heritage values. This area should be investigated to determine whether it may also be appropriate for declaration as a 'distinctive area' under the Distinctive Areas and Landscapes Bill 2017.

### GEELONG AND THE SURF COAST

The Thompson Creek valley is an important non-urban break between Geelong and the Surf Coast that we are committed to preserving, with the Surf Coast Shire. It is also recognised in the *G21 Regional Growth Plan*.

### URBAN GEELONG AND THE BELLARINE PENINSULA

The break between the eastern edge of urban Geelong (Moolap) and Leopold contains farm land, smaller rural residential lots (especially south of Portarlington Road) and pockets of commercial development, along the highways.

A number of landowners have expressed their interest in expanding urban development in Moolap and Leopold, both north and south of Portarlington Road. This is in addition to proposals for residential development of land at Point Henry, which will be guided by the Moolap Coastal Strategic Framework Plan (currently being prepared by the state government).

Factors against urban development here include:

- potential inundation risks associated with future sea level rise
- significant servicing issues, with major investment required if development is to occur
- flood risks exist in the environmentally sensitive surrounds of the Barwon River, including the Reedy Lake and Lake Connewarre system between Geelong and the Bellarine Peninsula.

However, the final alignment of the VicRoads Bellarine Link project, which will connect the Surf Coast Highway to Portarlington Road, might have implications for this area.

The State Planning Policy Framework clearly states that a non-urban break should be maintained here. However, without the support of further development controls and landscape polices, the existing visual break between Newcomb/Moolap and Leopold could be progressively eroded until Leopold functions, and is perceived, as the eastern edge of urban Geelong.

### TOWNSHIPS ON THE BELLARINE PENINSULA

Pressure to expand Bellarine township settlement boundaries, particularly in district towns, may impact our ability to maintain non-urban township breaks and protect the character of the Bellarine.

Areas of environmental and/or landscape significance identified in the Bellarine Peninsula Localised Planning Statement include:

- the Ramsar-listed wetlands surrounding Reedy Lake, Lake Connewarre and the Lake Connewarre State Game Reserve, together with Swan Bay
- almost the whole southern coastline of the Peninsula, together with the Swan Bay foreshore, and a substantial length of coast between Drysdale and Portarlington (these areas are described as being of state or regional significance)

- three large areas of 'significant landscape' – north of Lake Connewarre (between Ocean Grove and Port Lonsdale), on the western shoreline of Swan Bay, and the Murradoc Hill area, east of Drysdale.

However, there are other locally significant features and landscapes not currently identified in the planning statement – for example, rural, farmed landscapes and views along key transport routes. If these are eroded, it will impact on the identity of townships and the broader Bellarine.

Permanent settlement boundaries will help. However, more work must be done to assess landscape, environmental, tourism and rural values on the Bellarine, and make recommendations on how to manage and protect these areas in the future

## PRINCIPLES AND DIRECTIONS – PERMANENT SETTLEMENT BOUNDARIES

### Principle

Contain growth within identified locations across the municipality.

### Directions

- a. Pursue options to implement permanent settlement boundaries for Greater Geelong.
- b. Implement permanent boundaries based generally on existing urban areas and areas already identified in policy.
- c. Establish a consultation process to review the appropriateness of this boundary and deal with any significant anomalies or logical inclusions.
- d. Place structure plan reviews on hold until the permanent boundary is known.
- e. Work with the state government and neighbouring councils to consider a regional approach to housing and settlement boundaries.

### Principle

Maintain the unique identity of Greater Geelong and its townships.

### Directions

- a. Maintain the non-urban breaks between Geelong and Melbourne (Wyndham), Geelong and the Surf Coast, urban Geelong and the Bellarine Peninsula, and the townships on the Bellarine Peninsula.
- b. Assess areas with special local environmental or landscape values and consider options to help preserve and manage these breaks into the future.
- c. Investigate utilising the Distinctive Areas and Landscapes Bill 2017 to declare the Bellarine Peninsula and You Yangs precinct as areas with unique features that need protection for future generations.

### The role of urban consolidation in meeting Geelong's housing needs

Our existing planning framework, designed to increase the share of new housing within established areas, has been in place for over 10 years. It helps us meet future housing needs in a more sustainable and cost-effective way.

One outcome from the recent clever and creative vision process was to increase the contribution of urban consolidation to Geelong's total housing needs from approximately 35 per cent, to 50 per cent.

Over recent years, approximately one quarter of Geelong's total supply of new housing has been delivered by small-scale developments in established Geelong suburbs and Bellarine townships. To date, high-density housing, such as apartment developments in Central Geelong, have played a very small part in meeting Geelong's housing needs.

To increase the percentage of new housing in established areas will require both scattered, small-scale, dispersed infill and a substantial upturn in medium/higher density apartment-type development.

The following factors will likely see the share of new housing in established areas increase significantly:

- changing lifestyle choices of home buyers and renters
- the demographic structure of Geelong's population
- the rising cost of detached housing in Geelong's inner suburbs and on the Bellarine Peninsula and
- a 'demonstration effect' led by a growing trend towards urban consolidation in Melbourne.

The aspirational target of 50 per cent urban consolidation is lower than the *Plan Melbourne* target of 70 per cent. This is for a few reasons:

- Commuting distances and times from Geelong's growth areas are substantially less than in Melbourne's growth areas, and are expected to remain so.
- There is less pressure for households to trade off dwelling type and size for a shorter commute.
- In many established parts of Geelong, housing prices are unlikely to reach a level where the scale of residential infill development now being experienced in Melbourne would be viable.

Although not without its challenges, increasing the contribution of infill development to our municipality's housing needs has its advantages. The current policy and

zoning regime has substantial capacity for small-scale, scattered, infill housing and could support a significant uptake in medium and higher density development.

Facilitating or forcing urban consolidation

How we increase the role of urban consolidation in meeting Geelong's future housing needs is just as important as where we locate it.

We have received submissions that contend broad-hectare development should be limited in order to support (or in effect force) urban consolidation.

These arguments assume that reducing the supply of housing from broad-hectare developments will be offset by an equivalent increase in supply from urban consolidation, and will not have any impact on housing supply and affordability overall. However, the available evidence does not support this view.

Restricting broad-hectare development, as a way of forcing urban consolidation, is likely to reduce both overall housing supply and housing affordability.

Infill development is also seen as superior, with arguments against broad-hectare development such as:

- public infrastructure costs more when compared to infill
- this development is inherently unsustainable
- it cannot be served by effective public transport and
- it's ultimately not an affordable form of housing, when all living costs are considered.

Both of Geelong's future growth areas are being planned from the ground up. This presents a unique opportunity to make sure that development can accommodate bus-based public transport services and encourage cycling and walking. Comprehensively planned growth areas also consider local employment options and ways to incorporate social infrastructure early in the development process. Thus, they need not increase car dependence any more than small-scale, scattered urban consolidation.

The cost trade-off associated with choosing a detached house, in a planned broad-hectare community on the urban fringe, rather than a townhouse or apartment in an established suburb, will be much less in Geelong than in a bigger city, such as Melbourne. The key is to provide choice for those wanting to buy or rent housing.

### REVITALISING CENTRAL GEELONG

The *Revitalising Central Geelong Action Plan* aims to turn the area into a magnet for jobs and growth through investment in the area. Through a combination of new student housing, apartment and office developments, the goal is to have 10,000 people living in Central Geelong by 2026, and 30,000 people working there.

To date, higher density residential development in Central Geelong has been fairly limited. Most major apartment developments have been built in locations close to the waterfront, to take advantage of bay views.

Significant increases in medium and higher density housing development are expected to result from:

- the physical and other attractions of the area
- planned state and local government investment in improving the amenity and vitality of the inner city and
- steps to facilitate site amalgamations and streamline planning approvals.

### HOUSING DIVERSITY STRATEGY

Key Development Areas, Increased Housing Diversity Areas and Incremental Change Areas were first introduced in 2007 as part of the *Housing Diversity Strategy*. They are still considered to be sound policy ten years on.

However, in light of experience and the higher housing growth rates now anticipated for Geelong, they may need to be modified.

Increased Housing Diversity Areas were reviewed in 2013 as part of the *Reformed Residential Zones – Implementation Plan (C300)*. The purpose of the review was to help realise planning policy for these areas.

In 2017, the state government introduced further changes to residential zones by increasing housing opportunities in all zones.

To accommodate these changes, some zone adjustments will be required to most appropriately reflect the intent of the *Housing Diversity Strategy*, as it applies to building heights and neighbourhood character.

The introduction of a permanent settlement boundary will likely lead to an increase in infill development in some locations. The benefits of consolidation need to be balanced against maintaining neighbourhood character and local community expectations. Change is inevitable, however, it can be managed using appropriate zone and overlay controls, and design guidance.



The importance of promoting and providing for active and public transport is equally important in established areas experiencing intensification as it is in planning new growth areas. Building capacity, including transit-orientated development (high quality, mixed use, pedestrian orientated development) around train stations is a key directive but of equal importance is securing bus services that effectively link with train stations and other key destinations such as central Geelong

Given current state government investigations into rail upgrades, it is timely to re-evaluate the extent of development anticipated around train stations (see table 11 below), in consultation with relevant stakeholders, such as land owners, VicTrack and Transport for Victoria. There is potential to expand this work and take a 'rail corridor precinct' approach from North Geelong Station through to Breakwater.

Investigations should be prioritised based on:

- the level of opportunity,
- private sector investment,
- landholder engagement,
- other strategic work being undertaken in the area and
- available resources.

**TABLE 12: Development opportunities around train stations**

| STATION       | CURRENT POLICY                                                                                                                                       | OPPORTUNITY                                                                                                                                                                                                                                                                                                                                                                                                                                      | RECOMMENDATION                                                                                                                                                                                             |
|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Lara          | Increased Housing Diversity Area of 400 metres around the station and town centre.                                                                   | Given recent upgrades to the town centre, and a logical 800-metre walking distance to the station, changes to the boundary should be investigated. These should focus on better integration and transit-oriented development, building on Lara's role as a commuter hub.                                                                                                                                                                         | Further work needed includes: <ul style="list-style-type: none"> <li>Increased Housing Diversity Area review</li> <li>transit-orientated development</li> <li>urban design framework process.</li> </ul>   |
| Corio         | No designation as an Increased Housing Diversity Area.                                                                                               | No change. Limited scope, given industrial nature of adjoining land and the need to maintain industry buffers (major hazard facility buffer).                                                                                                                                                                                                                                                                                                    | None.                                                                                                                                                                                                      |
| North Shore   | Small area has been recommended for Increased Housing Diversity Area, through Corio Norlane Structure Plan, but not included in the planning scheme. | No change. Located within Port environs and intensification of housing development is not supported, due to proximity of major industries.                                                                                                                                                                                                                                                                                                       | None.                                                                                                                                                                                                      |
| North Geelong | Increased Housing Diversity Area of 400 metres.                                                                                                      | <p>A change of the Increased Housing Diversity Area boundary could improve diversity within 800m of the station (towards the bay).</p> <p>Land adjoining, and including, the station should be further investigated for potential as a Key Development Area. Incorporation of residential land in Industrial 1 Zones should also be investigated.</p> <p>Broader consideration of the area is required, including the former Saleyards site.</p> | Further work needed includes: <ul style="list-style-type: none"> <li>North Geelong Structure Plan</li> <li>Increased Housing Diversity Area review</li> <li>Key Development Area investigation.</li> </ul> |

| STATION         | CURRENT POLICY                                  | OPPORTUNITY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | RECOMMENDATION                                                                                                                                                                                 |
|-----------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Central Geelong | Key Development Area                            | <p>We are undertaking the following work with the Department of Environment, Land, Water and Planning:</p> <ul style="list-style-type: none"> <li>• a station master plan</li> <li>• major streetscape works and</li> <li>• reviews of the structure plan and Activity Centre Zone.</li> </ul> <p>Gordon Avenue is one potential urban renewal precinct, within walking distance of the station, being investigated as part of the Pakington Street Urban Design Framework.</p>                                                                                                                                                                                                                 | <p>Continue with:</p> <ul style="list-style-type: none"> <li>• implementation of the Central Geelong Action Plan</li> <li>• preparation of Pakington Street Urban Design Framework.</li> </ul> |
| South Geelong   | Increased Housing Diversity Area of 400 metres. | <p>A change to the Increased Housing Diversity Area boundary could increase diversity within 800m of the station, by extending towards Central Geelong, and south to Fyans Street. Heritage areas and established character will need to be carefully managed.</p> <p>The expansion of the South Geelong Key Development Areas and Increased Housing Diversity Areas would, in effect, create a wider city area, comparable in size to the Melbourne Hoddle Grid.</p> <p>An urban design framework process for the station has commenced. This will include a boundary review and the potential for Key Development Area nomination, focusing on integrated transport-oriented development.</p> | <p>Prepare South Geelong Station Urban Design Framework and include a Increased Housing Diversity Area review, and nomination of Key Development Area.</p>                                     |

| STATION      | CURRENT POLICY                                  | OPPORTUNITY                                                                                                                                                                                                                                                                                                                                                                                        | RECOMMENDATION                                                                                                                        |
|--------------|-------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Marshall     | Increased Housing Diversity Area of 400 metres. | <p>The Marshall Precinct Structure Plan will require a station Urban Design Framework, to guide integrated land use and development.</p> <p>Upgrades to the station and new cross-corridor connections will warrant a review of the existing Increased Housing Diversity Area boundary west of the rail line. This will likely be to a 400 metre maximum, due to existing subdivision layouts.</p> | As well as ongoing Precinct Structure Plan development, further work is needed, including an Increased Housing Diversity Area review. |
| Waurin Ponds |                                                 | <p>An Increased Housing Diversity Area boundary is warranted on a planning policy basis. An investigation should be undertaken to determine capacity.</p> <p>As with other stations, an 800 metre boundary has merit from a policy perspective, which would include part of the Hams Road future rezoning.</p>                                                                                     | Further work is needed, including an Increased Housing Diversity Area review.                                                         |
| Breakwater   |                                                 | <p>Advocate for the current through station area to serve as a park and ride facility. This would maximise development opportunities on the higher value and higher amenity land around the South Geelong station as outlined above.</p>                                                                                                                                                           | Work with the State government to pursue this option as part of the planning for South Geelong.                                       |

### OTHER URBAN RENEWAL AND INTENSIFICATION OPPORTUNITIES

New sites for potential Key Development Areas and Increased Housing Diversity Areas will become available over time, as public institutions and/or businesses and industry close or transition. Each site should be evaluated on its merits. If it is suitable for residential development, the principles of the *Housing Diversity Strategy* should be applied to help determine the scale of development, and the most appropriate zoning.



### PRINCIPLES AND DIRECTIONS –URBAN CONSOLIDATION

#### Principle

Increase the role of urban consolidation as part of Geelong's overall housing supply.

#### Directions

- a. Facilitate infill development to increase its housing supply contribution to 50 per cent, by 2047.
- b. Support the population target of 10,000 people by 2026 in Central Geelong through increased residential development
- c. Investigate a 'rail corridor precinct' approach to infill opportunities from North Geelong Station through to Breakwater.
- d. Continue to invest in 'place making' activities – that is amenity and local facility improvements – in urban renewal areas, key development and increased housing diversity areas and activity centres.
- e. Review the application of the residential zones as a result of planning scheme amendment VC110 to ensure that the most effective zone approach is being used in planning and development.

#### Principle

Articulate the preferred location for increased housing densities.

#### Directions

- a. Continue to support the following policy directions set out in the Housing Diversity Strategy:
  - Direct high-density housing growth to the Central Geelong, Fyans/West Fyans and Waurin Ponds Key Development Areas
  - Maximise opportunities for a diverse mix of housing types around activity centres in Increased Housing Diversity Areas.
  - Support low-scale, medium-density housing in Incremental Change Areas.
- b. Undertake a strategic planning program to increase the contribution of train station environs to future housing needs

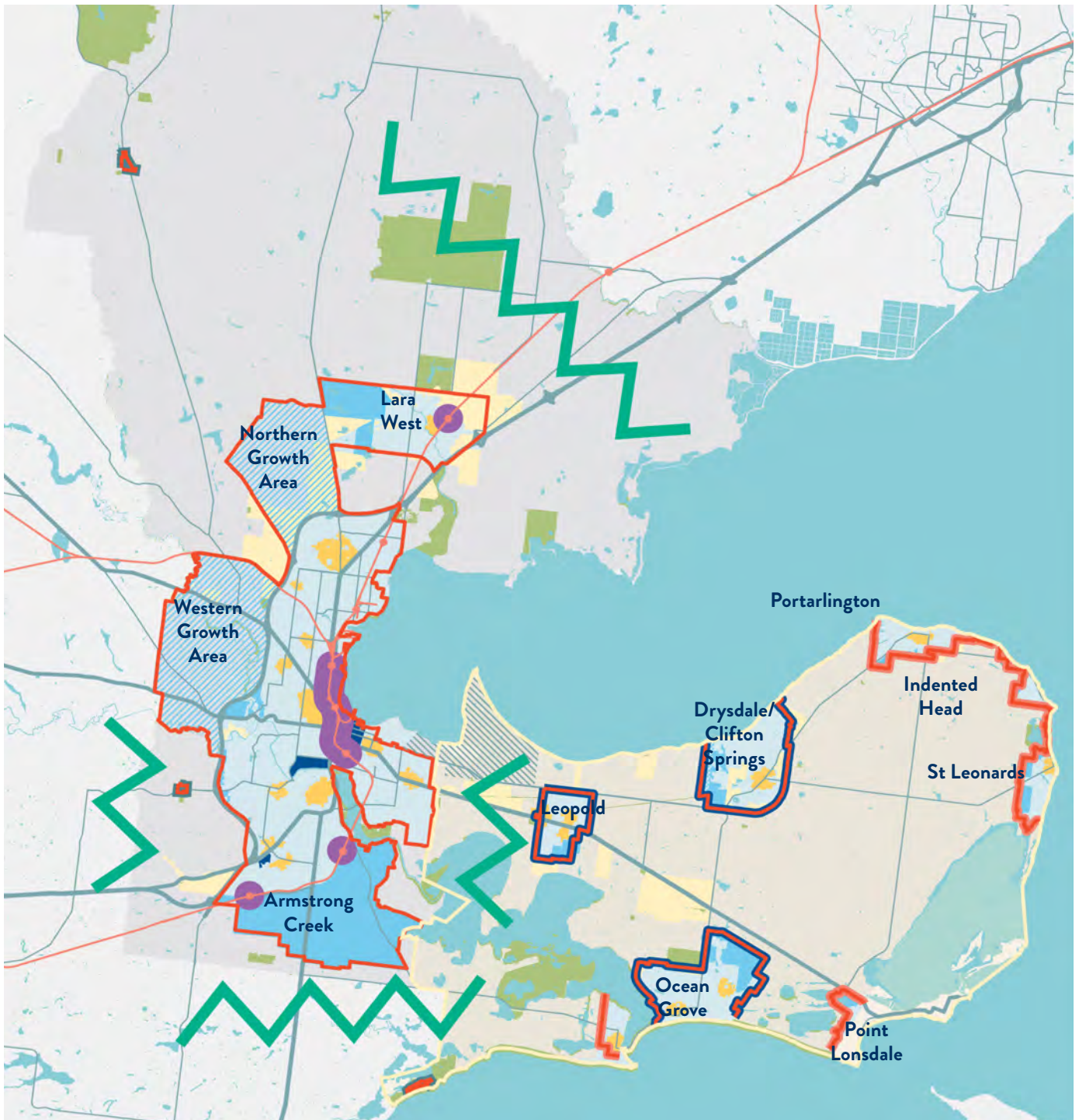
#### Principle

Manage the impact of increased housing densities on neighbourhoods.

#### Directions

- a. Prepare design guidelines for areas of housing change to reduce uncertainty about the scale, form and design of neighbourhood developments.
- b. Investigate the infrastructure needs and funding mechanisms available to deliver upgrades as part of planning for increased housing densities.
- c. Ensure new major developments are designed and located to maximise public and active transport options.
- d. Advocate for improved public transport services in established areas to key destinations.

## OVERALL FRAMEWORK PLAN



### CITY OF GREATER GEELONG

HOUSING FRAMEWORK PLAN  
- 2036



- ESTABLISHED AREAS  
MODEST INFILL HOUSING
- INCREASED HOUSING DIVERSITY AREAS  
HIGH AND MEDIUM DENSITY HOUSING
- KEY DEVELOPMENT AREAS  
MAJOR REDEVELOPMENT - HIGH DENSITY HOUSING
- GROWTH AREAS
- FUTURE GROWTH AREAS
- RURAL LIVING AREAS  
- NO EXPANSION
- INDICATIVE PERMANENT SETTLEMENT BOUNDARY
- INVESTIGATION AREA

- DISTRICT TOWNS -  
MODERATE HOUSING  
(WITHIN EXISTING SETTLEMENT BOUNDARIES)
- LIMITED HOUSING GROWTH  
(WITHIN EXISTING SETTLEMENT BOUNDARIES)
- STRENGTHEN LOCAL POLICY  
TO PRESERVE NON-URBAN BREAKS, RURAL  
FARMED LANDSCAPE AND GUIDE NEW DEVELOPMENT
- INVESTIGATE OPPORTUNITIES  
FOR HIGHER DENSITY DEVELOPMENT  
IN RAIL CORRIDOR

- HIGHWAYS
- MAJOR ROADS
- RAIL NETWORK
- STATIONS
- NON-URBAN BREAK

**The population, household and dwelling forecasts that form the basis of strategic planning are typically sourced from the Victorian Government, or commissioned by specialist consulting groups.**

Forecasts must be regularly assessed against actual development activity, as there is often significant variation. Evidence of this can be seen in the most recent population growth forecasts for Geelong.

A well-designed monitoring program is a key tool for managing development and growth.

Accurate information on population growth, housing demand and residential land and housing supply are all particularly critical to this strategy.

A regular monitoring program can:

- help identify changes in the key 'drivers' of demand
- track where growth is going
- assess how well the Strategy is working
- help fine-tune land use planning policies, to better achieve strategy goals
- help us and our stakeholders to plan for future infrastructure investment and maintenance
- make sure an adequate supply of residential land is maintained
- guide decisions on the staged release of land for urban development
- take early action to address any potential land supply shortfalls, or infrastructure constraints
- contain costs, by helping us deliver infrastructure and services in a planned and coordinated way
- inform our other areas of works.

An effective monitoring program needs to capture the fundamental elements of both demand and supply of residential land.

### DEMAND SIDE INFORMATION

The underlying demand for housing and residential land is driven by population growth and demographic change. An up-to-date understanding of demographic trends is therefore central to an effective monitoring program.

The majority of demographic data is sourced from the 5-yearly Australian Bureau of Statistics Census.

The Census provides data that is very valuable for predicting future trends in housing, including:

- actual population growth
- migration data – where residents have come from or gone to
- changes in household types and sizes
- journey to work data
- housing vacancy rates and
- housing affordability.

However, five years is a long time period. Complementary housing demand indicators that are useful include:

- the annual estimated resident population (released by the ABS)
- residential building approvals and
- residential lot and housing production.

We can also use the data we already collect about building approvals and lot and dwelling construction.

### HOUSING MARKET CONDITIONS

Housing markets provide useful intelligence on housing demand and supply. Information sources include:

- lot and dwelling sales data
- lot and dwelling sale prices, by location
- dwelling rentals by location and housing type/number of bedrooms.

Regular and up-to-date monitoring of information on housing market conditions can work as an early warning system for emerging issues.

### LAND SUPPLY AND DEVELOPMENT

Changes in land and housing development activity and prices for broad-hectare and infill development land must be closely watched, as it can:

- help highlight any emerging land supply problems
- point to emerging changes in demand
- provide valuable insights into the effectiveness of our policies around urban consolidation
- provide up-to-date information on trends in dwelling yields per net developable hectare – and hence the likely capacity of remaining broad-hectare land stocks.

Having said that, existing market yield densities should always be used when assessing future potential yields, to avoid over estimations.

Land supply and development activity should be monitored at multiple levels (growth area or suburb, estate) and by distinct supply types.

The following supply type definitions were used to develop this strategy, and are also appropriate for monitoring performance:

1. **Major Supply:** residential development sites that yield ten or more lots or dwellings, and are sized greater than one hectare. The following sub-categories are included within major supply.
  - a. **Broad-hectare** is defined as residential development on broad-hectare sites (sites that have not been used previously for urban development purposes, or previously subdivided for normal/urban density development) and typically located on/or near the urban fringe.
  - b. **Major Infill** is defined by development or capacity

greater than 10 lots/dwellings per site, within the established urban area. There is potential for debate about the difference between major infill and broad-hectare. Often, major infill sites/developments can be described as remnant broad-hectare – that is, broad-hectare land left undeveloped, with urban development subsequently surrounding the site. Major infill sites are also characterised by having had no previous urban development activities.

2. **Dispersed Infill** is, from a lot/dwelling construction perspective, residential development occurring within the established urban area (not on broad-hectare or major infill sites) that yield less than 10 dwellings per individual construction project. Typically, it entails 'back-yard' style subdivision projects.
3. **High Density** (major redevelopment) is defined by dwelling construction that is of multiple storeys – that is, high-rise style development within an established urban area, yielding 10 or more dwellings per construction project. It is typically located on redevelopment sites –that is, sites that have had a previous urban use.
4. **Rural Residential** is, from a lot construction perspective, all activity on land zoned Rural Residential or Low Density.

It is recommended that the monitoring of the supply and demand for residential land is undertaken annually. An annual monitoring program would identify any significant changes to supply and demand, allowing us to appropriately respond to any emerging issues.

### CONSULTATION

Part of any monitoring program should include targeted consultation with key stakeholders. This is for a number of reasons, but primarily it is to gather and exchange information. The consultation process should seek up-to-date information on:

- the location, composition and construction rates of existing/future development
- site specific land supply issues, ranging from likely yield/density, development timing, land development dependent infrastructure issues
- state planning policies/strategies and planned infrastructure/services
- housing market issues/impediments.

Major stakeholders to be consulted should include:

- relevant state agencies (such as planning, transport and so on)
- infrastructure agencies/providers and
- representatives of the land development industry, such as peak bodies and individual developers.

### ASSESSING ADEQUACY

Supply and demand trend estimates can help us describe projected years of land supply for a given housing market/supply type.

Projected years of supply data can also be used to trigger planning and the release of additional land for development. More importantly, it can also trigger specific strategic land-use planning responses.

Other qualitative assessments that can assist in understanding the residential land market include:

- the number of active developers/land owners, to measure the level of competition in the market
- the number of development fronts that are active, to indicate both competition and emerging supply trends
- issues relating to the pattern of development and the delivery of infrastructure, as particular parcels of land have the potential to affect the timing and viability of development.

#### Key requirements for a successful monitoring program

A successful monitoring program for this strategy must have a number of characteristics, including:

- the information collected must be contained to areas that are small enough to see emerging trends and issues
- robust and accepted methodologies
- transparent objectives, methodology and information sources
- all statistical data must be complemented by consultation, and input from key stakeholders and
- data and analysis must be made available promptly and widely, so key data and conclusions can be challenged.

### PRINCIPLES AND DIRECTIONS – MONITORING AND REVIEW

#### Principle

Monitor and review population growth, housing demand and development trends, and make adjustments as required

#### Directions

- a. Work with the state government and other agencies to collect and analyse data.
- b. Monitor annual supply and demand for residential land (all supply types) at multiple levels (estates, townships/suburbs, growth areas and municipality) to track progress and inform decision-making.
- c. Use actual development data and consultation with the development industry to understand development trends. Update growth scenarios at least every 5 years and update this strategy, as necessary.

# APPENDIX

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## THE SPATIAL ECONOMICS TEAM

Spatial Economics experienced team comprised four consultants:

### Dale Stokes – Town Planner and Urban Economist

Dale is the founder of Spatial Economics and has taken the lead role in development of its tools and methodologies. This includes the development of unique computer based analytical techniques to enable detailed tracking of land and housing development trends. These techniques have, among other things, been used by the Department of Environment, Land, Water and Planning (DELWP) to prepare the first comprehensive data on housing development in Melbourne, Geelong and other major Victorian cities.

Dale Stokes has extensive experience in urban, regional and remote area land use planning, particularly as it relates to housing policy, land supply, transport planning, infrastructure to support settlement development.

His experience includes periods as manager of the land release/urban development programs at both the Victorian and Western Australian planning departments. In Victoria this included responsibility for preparation of the Geelong region Urban Development Program (UDP).

### John Collins – Strategic Planner and Economist

John Collins is a Director of Spatial Economics. He has a degree in economics and over forty years' experience in strategic planning, housing and urban policy and public sector management with both State/Territory (Victoria, New South Wales, South Australia, ACT) and Commonwealth agencies.

He was formerly Executive Director in the Department of Infrastructure and Deputy Secretary in the Department of Sustainability and Environment. In these roles he was responsible for strategic planning for Melbourne and regional Victoria (including preparation of the Melbourne 2030 and Great Ocean Road Region plans).

Prior to his period with the Victorian Government he was an Executive Director in the NSW Department of Planning with responsibility for strategic planning for Sydney, Newcastle, the Central Coast, and the Illawarra.

### Jeremy Reynolds – Demographer & Planner

Jeremy Reynolds has over forty years' experience as a planner and demographer. After working in local government in London, he worked for the Melbourne and Metropolitan Board of Works (1975-1985) and in successive Victorian Government planning departments (1985-2014).

During his period with the MMBW and the planning department he worked on all reviews of strategies for metropolitan development including Melbourne 2030 and Plan Melbourne. He has also worked with Regional Development Victoria on regional growth policies.

Between 1992 and 2014 Jeremy was the planning department's senior demographer and manager of the department's Research Unit. In this role he was responsible for preparation of the Victoria in Future population projections released in 1997, 2000, 2004, 2008 and 2013. He was also responsible for key departmental publications including *Towns in Time* and *Suburbs in Time* (1998–2013), the Melbourne Atlas (2006) and Regional Matters: an atlas of Regional Victoria (2006).

### Chris Wight – Demographer

Chris has extensive experience in demographic and housing research and analysis particularly applied to strategic planning at the state and local government levels. His most recent role with the Victorian Government was to manage housing and demographic research for the Department of Planning and Community Development.

Chris has experience in demographic research as well as broader cross-government policy development. This has included work on:

- demographic analysis and population and household projections'
- analysis of housing growth requirements,
- housing economics and affordability,
- metropolitan strategic planning.

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## **2. IMPLEMENTATION OF THE INFRASTRUCTURE DESIGN MANUAL INTO THE GREATER GEELONG PLANNING SCHEME**

|                         |                                                    |
|-------------------------|----------------------------------------------------|
| <b>Source:</b>          | <b>Planning and Development - City Development</b> |
| <b>Acting Director:</b> | <b>Joanne Van Slageren</b>                         |
| <b>Portfolio</b>        | <b>Sustainable Development</b>                     |

### **Purpose**

To support a request to the Minister for Planning to intervene and prepare a Planning Scheme Amendment to include the Infrastructure Design Manual (IDM) in the Planning Scheme.

### **Background**

The Local Government Infrastructure Design Association (LGIDA) is coordinating a planning scheme amendment request to the Minister for Planning on behalf of 18 regional Councils as the 'first batch' of municipalities to include the IDM in their respective planning schemes. This requires the support of Council to request the Minister for Planning to intervene and prepare the planning scheme amendment.

### **Key Issues**

- The IDM is designed to clearly document and standardise Councils' requirements for the design and development of municipal infrastructure. It also aims to expedite Councils' engineering approvals and ensure that minimum design criteria are met in regard to the design and construction of municipal infrastructure regardless of whether it is constructed by a Council or a developer.
- The IDM has been in operation across regional Victoria for over ten years and is increasingly used and relied upon by local government and VCAT in specifying infrastructure requirements for new development. The IDM has the support of an Independent Planning Panel and a specific Ministerial Advisory Committee.
- Council adopted the IDM 22 September 2009.
- The LGIDA is coordinating batches of regional Councils to seek a group amendment (GC Amendment) to planning schemes to include references to the IDM.
- There are at least 36 municipalities who could form part of the GC amendments. With such a strong level of support, the LGIDA has proposed to submit all documentation to DELWP for the first group amendment, requesting the Minister for Planning to be the Planning Authority and to conduct an amendment under section 20(4). Subsequent GC amendments for additional Councils will follow.
- Officers have supported the inclusion of Greater Geelong in the first batch of Council's to seek an amendment.
- Due to the size of the GC Amendment, the number of municipalities affected and the long term operation and acceptance by industry of the IDM, it is anticipated that the Minister will proceed without the notification process.

**Cr Mason moved, Cr Murrihy seconded -**

**That Council support the:**

- 1) request from the LGIDA to coordinate the Planning Scheme Amendment request to the Minister for Planning;**
- 2) Minister for Planning preparing a GC Amendment to the Greater Geelong Planning Scheme to implement and reference the *Infrastructure Design Manual*.**

**Carried.**

***Financial Implications***

There are no financial implications arising from this report.

***Community Engagement***

The Minister for Planning will be the Planning Authority for this amendment and it will not be subject to public notification. As the IDM is widely accepted and used by the development industry proceeding with a Ministerial amendment without notification is supported.

***Social Equity Considerations***

The IDM standardises Council requirements for the design and development of municipal infrastructure. It aims to provide a consistent approach to ensure the design of development and subdivisions achieve attractive, liveable, walkable, cyclable, diverse and sustainable neighbourhoods for present and future communities. The social effects of this amendment are considered to be beneficial to Council, the region and the community.

***Policy/Legal/Statutory Implications***

The inclusion of the IDM at Clause 21 of every rural and regional planning scheme as a 'Reference document' will ensure that the objectives and principles for the provision and restructure of urban and rural infrastructure can be undertaken in a manner that enhances the performance of the municipality and facilitates growth. Inclusion of the IDM as a reference document in the planning scheme will also ensure that infrastructure requirements are consistent throughout the municipality.

***Alignment to Council Plan***

The proposal supports both the Growing our Economy and Sustainable Built Environment strategic directions of Council Plan.

***Conflict of Interest***

No Council officers involved in the preparation of this report have any direct or indirect interest in the matter this which this report relates, in accordance with Section 80C of the Local Government Act.

***Risk Assessment***

There are no notable risks associated with this amendment.

***Environmental Implications***

The amendment is expected to have positive environmental effects. The IDM provides design criteria for future development to ensure that development does not impact negatively on the environment and is undertaken in an environmentally sustainable manner.

### ***Background***

Clause 56 (Residential Subdivision) was introduced into all planning schemes in 2001.

In 2004, Campaspe Shire Council, Greater Shepparton City Council and Greater Bendigo City Council agreed to work together to develop a common engineering manual to augment Clause 56 documenting common infrastructure standards across the three municipalities. The idea was to minimize disruptions to the development community where standards could be uniform across the borders of the three municipalities. In December 2006, a draft Infrastructure Design Manual was launched across the three municipalities and a seven-week consultation period commenced.

Around the end of 2007, six Gippsland Councils received funding through (then) DPCD to investigate a common guideline for developers. As a result, these Councils also joined the IDM membership group and adopted the IDM in early 2010.

In late 2010, an extensive rollout of presentations to Councils in the west and north of the State was undertaken resulting in a number of other Councils joining the growing list of regional Councils making use of the IDM. In October 2011, the four remaining Councils in the east of the State joined the Group.

Councils mainly joined to provide a consistency of approach to development across the region in order to construct infrastructure to a standard that the council required and that was not reflected within the existing Clause 56 (e.g. road widths, footpaths etc.). It was also used to reduce the number of standard drawings used by councils allowing contractors to be confident with the machinery they needed to perform the works (e.g. kerb and channel profiles).

The IDM is currently utilised by 44 Councils across Victoria, despite not being included in the planning scheme of many of these Councils.

The proposal to include the IDM in the new Planning Policy Framework (PPF) is consistent with all recently introduced Regional Growth Plans and the PPF itself.

Amendment C112 in 2015 to the Greater Shepparton Planning Scheme was the first attempt to amend a Planning Scheme to include references to the IDM. The Panel for that amendment found there was a high level of support for the amendment in submissions, although a number of detailed issues were raised about the proposed Municipal Strategic Statement (MSS) content and some elements of the current IDM. The Panel was satisfied that the IDM was a useful resource that warranted recognition in the Greater Shepparton Planning Scheme and potentially in other rural and regional planning schemes. The Panel recommended that the IDM should be a 'guideline' document and that compliance with its standards should be discretionary and not mandatory.

In June 2015 the Minister for Planning also appointed an Advisory Committee to investigate various issues associated with the broader implementation of the IDM across Victoria.

The Committee invited submissions from all non-metropolitan Councils; regional service authorities and referral authorities; and over 530 regional consultants, developers, practitioners and peak industry groups; and all of the submissions made in relation to the Greater Shepparton C112. The Committee noted that all but one submission provided general support for the IDM, including support for its broader implementation. Submissions commented on the IDM's relationship to Clause 56 and some submissions supported a review of Clause 56.

The Committee concluded that the introduction of the IDM into regional planning schemes should not be delayed (emphasis added) pending a review of Clause 56. The Committee concluded that the IDM was a technically sound and useful document, the scope of the IDM was appropriate and there were appropriate processes in place to manage, review and update the IDM.

### ***Discussion***

The amendment to the Greater Geelong Planning Scheme to implement the IDM is to include:

- Modifications to Clause 21.08 to include updated references to the Infrastructure Design Manual and to include the IDM as a Reference Document – see Attachment 2.

Council officers support Greater Geelong being included in the batch 1 GC Amendment. The IDM has been applied in Geelong since 2009 and is an industry-wide accepted and implemented standard for development and subdivision. It is used regularly by officers, consultants, developers and contractors. The IDM is a regional document that is beneficial for the development industry, reduces variations across Councils, improves efficiencies and ensures that all parties are working towards a standard set of design parameters and requirements. It is a 'living document' with industry-raised issues always considered and changes reviewed. The City of Greater Geelong is a member of the Local Government Infrastructure Design Association with representation on the Board.

Inclusion of the IDM within the Planning Scheme is seen as the natural progression of its implementation and supports the recommendations of the Ministerial Advisory Committee.

**Attachment 3**

**– Proposed Amendment to the Greater Geelong Planning Scheme**

GREATER GEELONG PLANNING SCHEME

**21.08**

02/07/2015  
C308  
Proposed  
BCA

**DEVELOPMENT AND COMMUNITY INFRASTRUCTURE**

**Key issues and influences**

The municipality is located on the state and interstate road and rail network, providing direct links to South Australia, south-western Victoria and Melbourne.

Barwon Water services the municipality with water and sewerage infrastructure. There is a need to conserve water resources and develop alternative water sources.

The road and rail linkages between Geelong and Melbourne accommodate significant freight, commuter and tourism traffic and these linkages have been improved by the upgrade of the Princes Freeway and faster rail services.

Freight movements can have a significant impact on amenity in the municipality, particularly east-west freight movements through Central Geelong, and movements to and from the Geelong Port.

There is a need to reduce car dependence by improving public transport, bicycle and pedestrian linkages.

There is a need to provide infrastructure in an efficient and timely manner, particularly in new growth areas.

The efficient delivery of infrastructure is a fundamental element in providing affordable and diverse housing, generating economic growth and managing the municipality in a sustainable manner.

Standardised infrastructure design guidelines provide the opportunity to improve the efficient assessment and development of infrastructure.

The Infrastructure Design Manual prepared by the Local Government Infrastructure Design Association (IDM) has been adopted by Council to assist in this assessment and is included as a Reference Document in this planning scheme.

The IDM includes guidelines for the design and construction of infrastructure within the municipality, including (among other things) roads, drainage, stormwater, car parking, landscaping, access, earthworks, public lighting and intersection infrastructure.

The IDM complements the objectives and standards of Clause 56 for residential subdivision applications.

The IDM will also be used to assess subdivision and development applications in all other zones and in the development and assessment of Precinct Structure Plans and development plans.

It is necessary to upgrade existing community infrastructure and to provide new community infrastructure to meet the needs of the current and future population.

The provision of a comprehensive, safe and accessible open space network is a key feature of the City of Greater Geelong.

There is a need for all development and infrastructure provision to enhance safety, accessibility and inclusion for all members of the community.

There is a need to provide social infrastructure that responds to Geelong's ageing population.

Avalon Airport is a major economic and tourism asset to the region.

**21.08-2**

02/07/2015  
C308

**Transport**

**Objectives**

- To develop a safe, accessible, equitable and efficient traffic, transport and freight network.
- To improve the appearance of transport routes at key entrances to townships and urban areas.
- To protect and enhance the role of Avalon Airport, including its expansion options and ongoing technical viability and operational requirements.

GREATER GEELONG PLANNING SCHEME

**Strategies**

- Facilitate the development of Geelong Railway Station as Geelong's principal public transport hub.
- Enhance key entrances to townships and urban areas through gateway urban design treatments and landscaping.
- Create and protect reservations for future transport corridors, planned arterial roads and arterial road widening.
- Improve transport links, particularly public transport links, between existing and new residential areas, employment nodes and activity centres.
- Facilitate the development of key freight routes having regard to residential amenity and the natural environment.
- Enhance the industrial and business transport linkages between industrial areas and activity centres and road, rail and port infrastructure.
- Direct freight transport into industrial zones and freight roadways.
- Support the development of an inter-modal freight terminal in the northern area of the municipality.
- Protect Avalon Airport from encroachment of residential, rural living, noise sensitive and other inappropriate use and development.
- Protect the alignment and integrity of the Avalon Airport Rail Link from incompatible use and development.

**21.08-3**

28/01/2010  
C129(Part 1)

**Development contributions**

**Objectives**

- To provide development and community infrastructure in an efficient and timely manner.
- To provide services that respond to the changing needs of the City's population.

**Strategies**

- Ensure that development and community infrastructure is provided in a sustainable and timely manner in all areas, with particular regard to the servicing of new communities in new urban growth areas and large urban infill areas.
- Encourage development to proceed in a staged, contiguous manner which maximises the efficient delivery and use of development and community infrastructure.
- Where development departs from a relevant staging plan or is out-of-sequence in terms of being serviced by council's current capital works program, require the proponent to meet or carry the full capital cost of providing the necessary development and community infrastructure to service the proposed development where appropriate.
- Prepare Development Contribution Plans in designated growth areas across the municipality.

**21.08-4**

28/01/2010  
C129(Part 1)

**Open space**

**Objective**

- To develop a comprehensive, safe and accessible open space network.

**Strategies**

- Require land provided as open space to be usable for its intended recreational purpose.
- Ensure that encumbered land provided as open space adds to the recreational and environmental amenity and diversity of the locality.

GREATER GEELONG PLANNING SCHEME

- Encourage open space areas to be provided in a manner and location that allows for passive surveillance.
- Where practicable, provide passive and active open space areas which serve to protect ecosystems, flora and fauna.
- Where possible, provide linear open spaces which link between activity centres, schools, public transport hubs, parks and recreation areas.
- Where appropriate, require open space enhancements of the private and public realms when residential densities are increased.

**21.08-5 Accessibility**

28/01/2010  
C129 (Part 1)

**Objective**

- To ensure safe access to community and development infrastructure for all members of the community.

**Strategies**

- Where possible, ensure shared recreational, walking and cycling trails provide accessible links between activity centres, schools, public transport hubs, open space and recreation areas.
- Encourage passive surveillance of all recreational areas and trails.
- Require the provision of safe bicycle parking and storage facilities in activity centres, employment nodes, community facilities, recreation areas and public transport hubs.
- Ensure all development and community infrastructure provides safe accessibility for all members of the community.

**21.08-6 Infrastructure Planning, Design and Construction**

05/07/2018  
~~C125~~  
Proposed  
GCXX

**Objective**

- To provide clear and consistent guidelines for the planning, design and construction of infrastructure.

**Strategies**

- Encourage a consistent approach to the design and construction of infrastructure across the municipality.
- Encourage an integrated approach to the planning and engineering assessment of new subdivision and development.
- Encourage new subdivision and development that has regard to the objectives and requirements of the IDM or an approved Precinct Structure Plan.
- Encourage the provision of infrastructure that is responsive to township and local character.

**21.08-7 Implementation**

28/01/2010  
~~C129 (Part 4)~~  
Proposed  
GCXX

- These strategies will be implemented by:

**Using policy and the exercise of discretion**

Where appropriate, require the preparation of a Development Plan, Development Staging Plan and Development Contributions Plan as part of the re-zoning of an area for urban purposes.

Ensuring that land taken for open space through the subdivision process is well situated, of appropriate dimension and forms an integrated part of the existing and future community network of open spaces.

GREATER GEELONG PLANNING SCHEME

Collect equitable development contributions to the capital cost of pre-planned infrastructure that is necessary for community well being, health and safety, through the implementation of Development Contributions Plans.

**Applying zones and overlays**

Apply the Development Contributions Plan overlay to new growth areas as appropriate.

**Further work**

Prepare Development Staging Plans and Development Contributions Plans for the Armstrong Creek and Jetty Road Urban Growth Areas.

Investigate a new east-west link road between Portarlington Road and the Geelong Ring Road.

Support VicRoads future planning for the Outer Metropolitan Ring Transport Corridor.

**References**

*Geelong Transport Strategy*, Victorian State Government and City of Greater Geelong, 2002.

*Study of Open Space Networks*, City of Greater Geelong, 2001.

[\*Infrastructure Design Manual \(as revised\)\*, Local Government Infrastructure Design Association.](#)

### **3. BREAMLEA HOLIDAY PARK MASTER PLAN**

**Source:** City Services - Environment and Waste Services  
**Director:** Guy Wilson-Browne  
**Portfolio:** Environment and Sustainability

#### **Purpose**

For Council to consider and approve the draft Breamlea Holiday Park Master Plan.

#### **Background**

The City of Greater Geelong (CoGG) acts as Committee of Management (CoM) for the Breamlea Holiday Park (Park) and surrounding foreshore (Crown land) on behalf of the Department of Environment, Land, Water and Planning (DELWP).

The Breamlea Holiday Park Master Plan (Master Plan) (**Attachment 2**) aligns with the requirements of State Government policy and best practice guidelines for foreshore caravan parks.

The City has undertaken a competitive tender processes for management of the Park, with the most recent process finalised in 2011. The existing Park Manager who was re-appointed at this time has been managing the Park since 1996. The current contract is due to end in November 2020 as the final three year option of a 3x3x3 year renewable term.

There are a number of other caravan park operators on the Bellarine Peninsula including Barwon Coast Committee of Management and the Borough of Queenscliffe.

Barwon Coast Committee of Management is responsible for the management of Riverview Family Caravan Park, Riverside Camp Ground and Barwon Heads Caravan Park. These caravan parks provide around 1,000 campsites, and for about six weeks in peak summer the Riverside Camping Ground also operates to provide additional sites.

The Borough of Queenscliffe (BoQ) manage four parks, including all year and seasonal sites, with a total of approximately 370 sites. Three parks are managed by BoQ staff with 5.4 total Full Time Equivalents (FTEs) working on-site and 1.0 FTE working in the BoQ office. The management of one seasonal park (approximately 110 non-powered sites) is contracted out using Caretakers Australia at \$350 per day.

The total operating profit for all BoQ parks is approximately \$700,000 to \$800,000 annually which is used to fund improvements and maintenance of community facilities, foreshore infrastructure and coastal protection activities on Crown land.

In comparison to other caravan parks in the region, the Breamlea Holiday Park has fewer and older recreation facilities, has the lowest star rating, has less cabin accommodation and has the lowest fees.

The Master Plan has been prepared to improve safety, management and facilities within the Park with a key objective to increase revenue and maintain the values of the site and foreshore.

The City has undertaken upgrades to the Park including the construction of three eco-friendly villas, upgrades to the amenity blocks, BBQ areas and general store frontage, improved outdoor lighting, installation of an all abilities toilet, new fencing and improved tree management. Through careful management, the Park is operating at a near financial break-even status.

## **Key Issues**

- The Master Plan seeks to maintain a Park that is financially sustainable and attractive to users and deliver a functional mix of accommodation by:
  - consolidating six and twelve month permit sites and casual sites,
  - designating an additional 23 sites as 12-month permit sites,
  - designating an area to be available for use by larger motor-homes, and
  - designating an area for additional cabin accommodation.
- The Draft Master Plan was the subject of a public consultation period for six weeks in September 2017, after being endorsed by Council at its August 2017 meeting. A summary of the comments received during the consultation period is included at **Attachment 3**. All comments received were considered as part of finalising the Master Plan.
- DELWP provided approval for the implementation of the Breamlea Holiday Park Master Plan as consent under the *Coastal Management Act 1995*, by letter dated 17 January 2018 (**Attachment 4**).
- There is a need to review the management arrangements of the Park to provide greater certainty given that this is the only Park that the City manages.

**Cr Mason moved, Cr Mansfield seconded -**

**That Council:**

- 1) Approve the Breamlea Holiday Park Masterplan 2018 (Attachment 2);**
- 2) Note that any financial implications will be subject to Council's annual budget process; and**
- 3) Receive a future report within 6 months on alternative management options for the Breamlea Holiday Park.**

**Carried.**

### ***Financial Implications***

#### **Total Project Cost**

Implementation of lower cost items in the Breamlea Holiday Park Master Plan will be funded from Park income. Larger cost items such as the installation of new cabins, depending on profit levels in future years, may require additional funds from Council subject to the annual budget process.

The Master Plan focuses on improving the operation and facilities of the Park until 2022. Several items of expenditure listed as part of the Master Plan may occur over a longer time period. The cost to implement the full range of actions within the Master Plan is estimated at between \$1.01 million and \$1.41 million, with the variation due to ageing infrastructure and variation in the cost of cabins depending on the final choice of design and construction. The Master Plan indicates that cabins will only be installed subject to funding.

Table 1 Summary of planned expenditure as part of the Master Plan

| <b>Master Plan Action</b>                                                   | <b>Cost Estimate<br/>\$</b> | <b>Estimated<br/>Implementation<br/>Period</b>  | <b>Comment</b>                                               |
|-----------------------------------------------------------------------------|-----------------------------|-------------------------------------------------|--------------------------------------------------------------|
| Develop Cultural Heritage Management Plan (CHMP)                            | \$30,000                    | 0-2 years                                       | Mandatory                                                    |
| Undertake site reconfiguration and introduce online booking system          | \$70,000                    | 0-2 years                                       |                                                              |
| Install underground dump point                                              | \$10,000                    | 0-2 years                                       |                                                              |
| Install / construct 10 new cabins                                           | \$600,000 to \$800,000      | Average of 1-2 cabins installed every 1-2 years | Variation due to designs and constructions methods available |
| Undertake amenity block upgrades                                            | \$100,000 to \$150,000      | Staged completion over 1-5 years                | Variation due to ageing infrastructure                       |
| Undertake upgrades to underground services and enable metering of utilities | \$200,000 to \$350,000      | Staged completion over 1-5 years                | Variation due to ageing infrastructure                       |

Note annual operational and maintenance costs (excluding contractual Park Manager expenditure) are estimated to remain at between \$150,000 and \$200,000 per annum.

***Breamlea Holiday Park***

***2017 2018 & 2016 2018 Financial Report***

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**Income Statement**  
**Financial Years: 2016/2017 and 2017/2018**

|                                                                                                       | 2016/2017             | 2017/2018              |
|-------------------------------------------------------------------------------------------------------|-----------------------|------------------------|
| <b><u>Income</u></b>                                                                                  |                       |                        |
| Casual sites including cabins                                                                         | 217,488               | 248,959                |
| Annual sites                                                                                          | <u>236,630</u>        | <u>228,523</u>         |
| <b>Total income</b>                                                                                   | <u><b>454,119</b></u> | <u><b>477,483</b></u>  |
| <b><u>Expenses</u></b>                                                                                |                       |                        |
| Depreciation                                                                                          | 37,847                | 38,801                 |
| Utilities                                                                                             | 36,152                | 35,256                 |
| General Work and External Services -<br>includes Park Management Fees, CoGG<br>admin, all contractors | 356,876               | 432,021                |
| <b>Total expenses</b>                                                                                 | <u><b>430,875</b></u> | <u><b>506,078</b></u>  |
| <b>Surplus/(deficit) for the year</b>                                                                 | <u><b>23,244</b></u>  | <u><b>(28,595)</b></u> |

## **Income**

The annual income for 2016/2017 was \$454,119 and included a net surplus of \$23,244.

The annual income for 2017/2018 was \$477,483 and included a net deficit of \$28,595.

The difference in the recorded net surplus/deficit is due to the different expense allocation to CoGG administration and operational support. \$30,500 was allocated in 2016/2017 whilst \$112,000 was allocated in 2017/2018. This larger amount is a more accurate representation of this expense and reflects the increased focus on Park management.

A steady increase in total Park income was realised from 2012 (\$402,820) to 2018 (\$477,483). This increase is due to increased total income from casual site (camping & cabins / villas) bookings, as well as annual CPI increases applied to all site fees in recent years. Total income from 12 month sites remained relatively static over this period.

The Park Manager retains any profits from the shop and post office. The total 2016/2017 takings were \$134,300 for the shop and approximately \$800 for the post office. The Park Manager has recently decided to stop offering cooked food at the shop stating an inability to compete with new take away food options at Armstrong Creek.

The Park relies on the natural environment as its main attraction for customers, with the weather playing a key role in Park occupancy levels. In 2017/2018, 44% of casual site income was generated during December and January. By increasing the number of 12 month permit sites by 23, the Master Plan provides the opportunity to increase base income across the entire year which will more than offset the minimal negative impact to casual site income.

Current demand for 12 month sites indicates that proposed newly allocated sites are likely to be occupied within 12-24 months of the Master Plan being approved. Twelve month sites can be utilised as casual sites prior to being allocated.

The introduction of additional cabin accommodation and enhancements to accommodate motor homes, complimented with an online booking facility to improve marketing capability, also seeks to increase bookings across the year. The improvements seek to provide the diversity of accommodation options that correspond with industry trends, without compromising the 'natural environment experience' that attracts many people to Breamlea Holiday Park in the first place.

The Caravan Industry Association of Australia undertook a State of Industry review which is reported to be a 'comprehensive review of all caravanning and camping tourism figures, recreational vehicle manufacturing and registration statistics for 2016'. The review highlights the increased demand for cabin accommodation as part of the camping experience.

In accordance with the *Crown Land (Reserves) Act 1978*, Council is obliged to invest any funds it earns on coastal Crown land back into the maintenance and improvements of coastal infrastructure and natural values.

## **Expenditure**

Total expenditure for 2016/2017 was \$430,875 with expenditure of \$206,000 provided to Park Management as per contractual arrangements. An amount of \$30,500 was allocated to CoGG administration expenditure. Total expenditure for 2017/2018 was \$506,078 with expenditure of \$209,000 provided to Park Management as per contractual arrangements. An amount of \$112,00 was allocated to CoGG administration expenditure which is a more accurate representation of the true cost to CoGG given the level of administration and operational support provided by CoGG (Environment, Finance, Legal, Tree Crew).

The final optional three-year contract term with the current Park Manager ends in November 2020.

### ***Community Engagement***

Community and stakeholder consultation has been an important component of development of the Master Plan.

Initial consultation in 2014 involved a workshop held at the Park with representatives from Council, Park management, DELWP, Country Fire Authority (CFA), the Wathaurung and Parcor Safety Training and Consulting.

A draft Master Plan, refined over a number of years, received in-principal support from DELWP in July 2017 and Council support was provided in August 2017 to commence a six-week public consultation process.

The public consultation process included providing the Draft Master Plan, with an invitation to comment, to all Breamlea Holiday Park 12 month and seasonal site holders, all Breamlea residents and other relevant government and community stakeholders.

The Draft Master Plan and details for comment were also displayed at the Breamlea General Store and published on the 'Have Your Say' section of Council's website. Twelve submissions were received, the details of which were all considered in the development of the proposed final Master Plan. A summary of submissions and Council's responses were published on Council's website as part of the online community consultation process.

The Master Plan requires that nine 12 month site holders be relocated to another available 12 month site. Specific communication has been undertaken with these site holders to confirm the proposed Master Plan will require them to relocate, that relocation can occur over a generous time frame (1-3 years) and that their preferences for site relocation will be considered and resolved prior to offering 12 month sites to other parties. Communication with these affected site holders will continue following any Council approval of the Master Plan.

Notification of Council's approval of the Master Plan will occur on Council's website and via letters to site holders and residents and information displayed at Breamlea General Store.

### ***Social Equity Considerations***

The Breamlea Holiday Park, containing the general store and post office, is central to the fabric of the small Breamlea community.

### ***Policy/Legal/Statutory Implications***

The proposed final Master Plan was submitted to DELWP, as the land owner, in December 2017. DELWP provided their letter of consent dated 17 January 2018 for use and development of Coastal Crown Land with regard to the Breamlea Holiday Park Master Plan in January 2018.

The changes suggested as part of the Master Plan are consistent with requirements of State Government policy and best practice guidelines for foreshore caravan parks.

Twelve month site holders undertake an annual application process with Council, at which time Council assess and confirm whether their application is approved for an additional 12 months. These details are confirmed in the terms and conditions provided to each registered site holder so that there is no guarantee for a term beyond the yearly agreement.

#### ***Alignment to Council Plan***

The Master Plan aligns with the Council Plan 2018-2022 objectives, in particular:

- Growing our tourism and events;
- Innovative finances and technology;
- Effective environmental management.

#### ***Conflict of Interest***

No officer involved in the preparation of this report has a direct or indirect interest.

#### ***Risk Assessment***

Emergency management and occupational health and safety procedures have recently been reviewed and updated as part of preparing the Master Plan. This process included an updated risk assessment for the Park.

The Emergency Management Plan requires an annual inspection by the CFA.

#### ***Environmental Implications***

Breamlea is surrounded by significant environmental areas including the open coast, dunes and wetlands which are inhabited by a diverse array of flora and fauna. The operation of the Park in this sensitive setting is focussed on minimising environmental impacts.

There is no remnant indigenous vegetation within the Park. The existing large Eucalypts include Southern Mahogany, Tuart and Sugar Gum are not indigenous to Breamlea but contribute to landscape, character and amenity.

Ongoing monitoring and management of the trees will continue and a staged tree replacement program using indigenous local provenance Moonah and Coast Manna Gum will be implemented.

The Master Plan includes undertaking a waste management plan.

## PARK ACCOMMODATION

Changes to the layout and operation of the Park have been approved in order to meet State Government policy and best practice guidelines for foreshore caravan parks, including:

- Renumbering sites and making all sites the same size
- Adopting minimum standards for on-site vans
- Adopting State Government permit conditions for 12 month permit sites to increase turnover
- Upgrade site power and water service arrangements to best practice

The reconfigured Park will contain 141 sites including 91 twelve month permit sites and 50 casual sites, of which seven will also be utilised to accommodate larger motor-home vehicles. **A**

Existing cabin and villa accommodation (three new self contained premium villas, five older small basic cabins and one larger basic family cabin) will be enhanced by a dedicated area to expand this type of accommodation.

## 12 MONTH PERMIT SITES

12 month permit sites, along with casual bookings over the Christmas period provide a significant income stream for the park. State government requires 12 month permit sites to be kept together within the park and is a feature of the approved Plan.

## CABINS AND VILLAS

Cabin and villa accommodation are an increasingly popular form of casual year round accommodation. State Government guidelines permit cabins/villas to make up to 15% of park accommodation. Under the current capacity this allows for an additional 11 cabins/villas. The approved Plan enables:

- B** Relocation of 12 month permit sites away from the villas to establish separation between permit sites and villas/cabins and investigate additional en suite cabins to be located adjacent to the villas to consolidate this precinct.
- C** Establishment of a fourth premium villa, in the longer term, as funding becomes available.
- D** The decommissioning of the small older basic cabins as additional new cabins are established.

## CASUAL VAN AND CAMPING AREAS

There is limited casual use of the park outside peak holiday periods. The approved Plan enables:

- Consolidation of casual sites in grouped areas.
- The development of a plan to increase visitation during off peak times.
- Investigation of the installation of a waste dumping facility.

## VEGETATION MANAGEMENT

The existing large Eucalypts contribute to landscape character and amenity of the Park however these trees are not local to Breamlea, require considerable maintenance and many will require removal in the near future.

The approved Plan enables:

- Regular monitoring and assessment of established trees and management including dead wooding to ensure public safety.
- Undertaking a staged tree replacement program using a mix of local species.
- An annual review of fuel management along the Park boundary fence line and buffer zone ahead of each fire season with the implementation clearance zones in accordance with current CFA Guidelines and maintenance of a less flammable understorey.

## EMERGENCY MANAGEMENT

The approved Plan enables the emergency procedures to be reviewed annually and requires regular inspections to ensure appropriate procedures are in place.

The CFA will undertake an annual review of emergency procedures as part of their annual inspection.

## PARK RECREATION FACILITIES

Basic recreation facilities in the Holiday Park include a playground, beach volleyball area, basketball half court and recreation room. The approved Plan enables an upgrade to the existing playground. **E**

## AMENITY BLOCKS AND BBQ AREAS

There are two amenity blocks at the Park. The west block has been recently refurbished while the east block is older. Each amenity block has an adjoining covered barbeque area.

The east block has recently been upgraded to include an all abilities family/bathroom facility at the south east corner of the building.

The approved Plan enables the continuation of upgrades to the east amenity block as funding becomes available. **F**

## CULTURAL HERITAGE VALUES

Breamlea is an area of high cultural heritage significance with more than 60 Aboriginal archaeological sites within a 2km radius of the Holiday Park. The approved Plan requires liaison with the Wadawurrung to confirm the need for a Cultural Heritage Management Plan prior to undertaking any works involving ground disturbance and the protection of known sites of cultural heritage significance.

## RUBBISH/RECYCLING

The central rubbish collection point is on Horwood Drive with individual bins located at barbeque areas, amenity blocks and beach access. The approved Plan enables:

- The development of a Waste Management Plan to ensure waste disposal and collection minimise impacts to amenity with particular attention to peak periods and the use and visual impact of large hard-waste bins.

## Attachment 2



## OVERVIEW

The Breamlea Holiday Park is crown land owned by the State Government and offers a unique holiday destination nestled between coastal sand dunes and Thompson Creek. The Holiday Park, which includes the general store and post office are the only commercial facilities in Breamlea and are very important to the function and social fabric of the town.

The approved Master Plan has been prepared to improve the running and facilities of the Breamlea Holiday Park for the next five years until 2022. The Plan also meets the requirements of State Government policy and best practice guidelines for foreshore caravan parks. Key features of the Plan include:

1. Slight modification of the layout of the Park including:
  - renumbering sites
  - making all sites the same size
  - moving some 12-month permit sites so they are located together
2. The transfer of 23 casual sites to 12-month permit sites.
3. Monitoring the health of trees and replacement as needed using local species to maintain the existing character of the Park.
4. Reducing the fire risk by conducting staged fuel reduction along the Park boundary to maintain a safe clearance zone from caravan sites.
5. Protection of known Aboriginal cultural heritage sites within the Park and undertaking consultation with the Wadawurrung with regard to the need for a Cultural Heritage Management Plan.
6. Establishing approximately ten new cabins/villas in the Park over a 5-10 year period as funding becomes available.

## VEHICLE AND PEDESTRIAN CIRCULATION

The approved Plan enables:

- A review of appropriate methods to maintain the low speed roads and grass verges for shared access and circulation by vehicles and pedestrians within the Park.
- Maintaining beach access to Stingray Bay via 46W and 45W tracks through the dunes and the separate track linking through to Bancoora Surf Life Saving Club and beach.
- Realignment of the road and sites west of the Park office to use space more effectively and remove 'garden' areas that may contribute to increased fire risk. **G**

## HOLIDAY PARK BOOKINGS

The approved Plan enables:

- The establishment of an online booking facility.
- The development of a strategy to increase bookings during non-peak times.

Summary Table of Draft Breamlea Holiday Park Masterplan comments / submissions

|    | Submission Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | CoGG Response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. | From 12 month site holder<br>Masterplan implementation requires this site holder to relocate.<br>Response is that relocation is not the preference and it would cause hardship.                                                                                                                                                                                                                                                                                                                                                                                                                               | City staff have talked through the decision with site holder to put forward a Masterplan that requires a small number of sites to relocate and have indicated this process would occur over a few years and in consultation with the site holder where existing site holders are provided a preference on any new issue of 12 month sites.                                                                                                                                                                                                                                                                                                                                                                    |
| 2. | From 12 month site holder<br>Masterplan implementation requires this site holder to relocate.<br>Response is that they are able to relocate as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 3. | From 12 month site holder<br>Masterplan implementation requires this site holder to relocate.<br>Response is that relocation is not the preference and it would cause inconvenience and be costly. Strongly rejects any relocation of existing 12 month site holders. Does not agree with the premise that more cabins are required and if included could be located closer to the shop/office where the old cabins are currently located. Stated that attention needed to be toward upgrading and maintaining facilities such as the playground and amenities which increasing site fees should be covering. | City staff have talked through the decision with site holder to put forward a Masterplan that requires a small number of sites to relocate and have indicated this process would occur over a few years and in consultation with the site holder where existing site holders are provided a preference on any new issue of 12 month sites. The decision to include more cabins and to locate cabins at the rear of the Park near villas was discussed as necessary to consolidate these to one area and create future efficiencies in management and maintenance. Upgrades to, and improvements of, amenity blocks and waste management during peak times was noted as prioritised as part of the Masterplan. |
| 4. | From 12 month site holder<br>Masterplan implementation requires this site holder to relocate.<br>Response is that relocation is not the preference and it would cause inconvenience and be costly and that there is no good reason to relocate existing 12 month site holders from the area adjacent to the villas, some of which have been using sites for approximately 30 years. Strongly rejects any relocation of existing 12 month site holders. Stated that the amenities requires upgrading and waste management requires improvement during peak times.                                              | City staff have talked through the decision with site holder to put forward a Masterplan that requires a small number of sites to relocate and have indicated this process would occur over a few years and in consultation with the site holder where existing site holders are provided a preference on any new issue of 12 month sites. Upgrades to, and improvements of, amenity blocks and waste management during peak times was noted as prioritised as part of the Masterplan.                                                                                                                                                                                                                        |
| 5. | From 12 month site holder<br>Masterplan implementation requires this site holder to relocate.<br>Response was to provide list of preferred sites to relocate to.                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 6.  | <p>From 12 month site holder</p> <p>Masterplan implementation requires this site holder to relocate. Response is that relocation is not the preference and it would be costly and that there are other areas suitable for larger motorhomes. Strongly rejects any relocation of existing 12 month site holders. Stated that the amenities requires upgrading and waste management requires improvement during peak times and that path outside of upgraded all abilities toilet needs to be improved.</p> <p>Provided a positive comment on previous upgrades and new trees.</p> | <p>City staff have talked through the decision with site holder to put forward a Masterplan that requires a small number of sites to relocate and have indicated this process would occur over a few years and in consultation with the site holder where existing site holders are provided a preference on any new issue of 12 month sites. The decision to place future motorhome spaces along the southern boundary was discussed in terms of available space and access to future waste dump area. Upgrades to, and improvements of, amenity blocks and waste management during peak times was noted as prioritised as part of the Masterplan.</p> |
| 7.  | <p>From 12 month site holder</p> <p>Masterplan implementation requires this site holder to relocate. Response is that they like the approach taken by the Masterplan</p>                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 8.  | <p>From 12 month site holder</p> <p>Response is that the City should be congratulated on the approach taken by the Masterplan and noted that the amenity blocks required improved maintenance.</p>                                                                                                                                                                                                                                                                                                                                                                               | <p>Amenity block upgrades are included in the Masterplan.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 9.  | <p>From 12 month site holder</p> <p>Response is that it is a good idea to consolidate casual camp sites, they are happy with recent improvements such as solar security lights, shower upgrades but believes there should be a mechanism for on-selling vans based on valuation and a waiting list.</p>                                                                                                                                                                                                                                                                          | <p>City staff indicated that the on-selling of vans may be a process considered in the future.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 10. | <p>From seasonal permit holder.</p> <p>Response is that, as a long-term seasonal permit holder they wish to access a 12 month permit site.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                   | <p>City staff indicated that a process would be facilitated for the offer of new 12 month sites if the Masterplan was adopted by Council and that existing 12 month site holders being asked to relocate would be given first preference.</p>                                                                                                                                                                                                                                                                                                                                                                                                           |
| 11. | <p>From the City Municipal Fire Prevention Officer</p> <p>Response is the Bancoora Rd needs to be shown on the Masterplan as it is an important aspect for emergency evacuation.</p>                                                                                                                                                                                                                                                                                                                                                                                             | <p>This change has been made to the Masterplan.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 12. | <p>From casual site holder</p> <p>Response was that many sites are not flat, that old vans are a turn off, that the grounds are well maintained, that the playground required an upgrade and that on the whole the Masterplan is a positive.</p>                                                                                                                                                                                                                                                                                                                                 | <p>The Masterplan , as part of site reconfiguration, will include ensuring sites are sufficiently level. Additional playground equipment has been installed since this casual visit.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |



# Department of Environment, Land, Water & Planning

Barwon South West

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DX 216048

Our Ref: SP461524

17 January 2018

[REDACTED]  
Manager – Environment and Waste Services  
City of Greater Geelong  
PO Box 104  
GEELONG VIC 3220  
[REDACTED]  
[REDACTED]

## **CONSENT FOR USE AND DEVELOPMENT OF COASTAL CROWN LAND BREAMLEA HOLIDAY PARK MASTERPLAN**

Thank you for your correspondence of 22 December 2017 for consent to use coastal Crown land pursuant to Section 38 of the Coastal Management Act 1995. The application is for the approval and implementation of the Breamlea Holiday Park Masterplan.

Pursuant to Section 40 of the Coastal Management Act 1995 and as delegated by the minister, I consent to the proposed use and development subject to the conditions in the enclosed consent notice.

Please note that the proposed fuel reduction burn is subject to additional approvals outside of the Coastal Management Act 1995. Should you wish to continue with the proposed burn, please contact [REDACTED] Senior Forest Fire Management Officer [REDACTED].

In addition, the Aboriginal Heritage Act 2006 requires that the discovery of Aboriginal cultural heritage places or objects on any public land in Victoria be reported to the Office of Aboriginal Affairs Victoria. I understand that you are liaising with the Wadawurrung regarding the need for a cultural heritage management plan for the works. Should a plan be required, it is important to note that works cannot be undertaken until the plan has been prepared.

If you would like to discuss this matter further, please contact [REDACTED] Major Project Support, Barwon South West, [REDACTED].

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Acting Regional Director, Barwon south West  
Enc

### **Privacy Statement**

Any personal information about you or a third party in your correspondence will be protected under the provisions of the Privacy and Data Protection Act 2014. It will only be used or disclosed to appropriate Ministerial, Statutory Authority, or departmental staff in regard to the purpose for which it was provided, unless required or authorised by law. Enquiries about access to information about you held by the Department should be directed to the Privacy Coordinator, Department of Environment, Land, Water and Planning, PO Box 500, East Melbourne, Victoria 8002



#### **4. MAKING AN ORDER IN RELATION TO DOGS IN PUBLIC PLACES ON LAND MANAGED BY THE BELLARINE BAYSIDE FORESHORE COMMITTEE OF MANAGEMENT (BBFCM)**

|                         |                                                |
|-------------------------|------------------------------------------------|
| <b>Source:</b>          | <b>Planning &amp; Development – Local Laws</b> |
| <b>Acting Director:</b> | <b>Joanne van Slageren</b>                     |
| <b>Portfolio</b>        | <b>Community Health and Safety</b>             |

##### **Purpose**

To authorise the making of an Order that sets out the rules applying to dogs in public places on land managed by the Bellarine Bayside Foreshore Committee of Management (BBFCM)

##### **Background**

At its 14 August 2018 Community Focus Council Meeting, Council agreed to adopt dog control orders and enter in to a Domestic Animal Control Agreement with the BBFCM in accordance with Section 26 (2A) of the Domestic Animals Act 1994.

Following this endorsement of the subject dog control orders, it is now necessary to formalise these by Council authorising the making of the Order pursuant to Section 26 (2) of the Domestic Animals Act 1994. This authorisation by Council is the final step in ensuring that the orders have legal standing by being brought into effect in accordance with the relevant legislation. The Order is included in this report as **Attachment 2**.

##### **Key Issues**

- The authorisation of the making of the order will complete the process of legitimising any dog control order on the BBFCM land.
- If the authorisation of the making of the order is not undertaken, the dog control orders will have no legal effect.

**Cr Sullivan moved, Cr Grzybek seconded -**

**That Council:**

- 1) Authorise the making of the Order under Section 26 of the *Domestic Animals Act 1994*; and**
- 2) Delegate to the Manager Health and Local Laws the authority to carry out the required statutory advertising in the making of the Order by Council.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

There are no financial implications with respect to authorisation of the making of this Order by Council.

### ***Community Engagement***

The authorisation of the making of the Order is the final legal and administrative step to legitimise the dog control orders that were agreed upon by Council following extensive community engagement. As a result there is no need for any further community engagement.

### ***Social Equity Considerations***

All matters relating to Social Equity were considered in the 14 August 2018 Report that endorsed the feedback from the community engagement process.

### ***Policy/Legal/Statutory Implications***

In order for the subject dog control orders to have legal effect, Council, after agreeing to adopt the orders and enter in to an Agreement, is now required under Section 26 (2) to formally authorise the 'making' of such orders.

### ***Alignment to Council Plan***

Improved Health and Safety of our Community

- Providing safer public places
- Encouraging responsible pet ownership
- Promoting active living

Informed Social Infrastructure and Planning

- Provide more quality spaces that support active lifestyles

More Inclusive and Diverse Community

- Supporting activities that improve social connections in or community
- Further developing programs that support older people and young people in our community

### ***Conflict of Interest***

There is no conflict of interest with respect to any officer in the preparation of this report.

### ***Risk Assessment***

By implementing enforceable dog control orders on the subject land, Council has the opportunity to improve risk and safety outcomes for its residents who use that space.

### ***Environmental Implications***

There are no environmental implications associated with this report

## COUNCIL ORDER MADE UNDER SECTION 26 OF THE DOMESTIC ANIMALS ACT 1994

At its meeting on [date], Greater Geelong City Council resolved to make the following Order pursuant to section 26(2) of the ***Domestic Animals Act 1994***.

### 1. Application of orders

This order applies to the Bellarine Bayside Coastal Management area.

### 2. Definitions

In this Order:

|                                                                           |                                                                                                                                                                                                                       |
|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <i>Anderson Reserve Seasonal Camp Ground</i>                              | means the area of land south of an imaginary line (extending from Coach Road), and an imaginary line (extending from Pigdon Street), and from The Esplanade to the high-water mark.                                   |
| <i>Batman Park Seasonal Camp Ground</i>                                   | means the area of land approximately 100 metres to the south of an imaginary line (extending from Helen Street) to an imaginary line (extending from Grieve Avenue), and from The Esplanade to the high-water mark.   |
| <i>Bengalat Seasonal Camp Ground and the Karrong Seasonal Camp Ground</i> | means the area of land approximately 350 metres to the south of Dudley Street and an imaginary line (extending from Leviens Road), and from Bluff Road to the high-water mark.                                        |
| <i>Off-Leash Supervised Area</i>                                          | means an area (including an area at or between specified times and on or between specified dates) described as such in the Schedule.                                                                                  |
| <i>On-Leash Controlled Area</i>                                           | means any area (including an area at or between specified times and on or between specified dates) described as such in the Schedule.                                                                                 |
| <i>Owner</i>                                                              | has the same meaning as in the <b><i>Domestic Animals Act 1994</i></b> .                                                                                                                                              |
| <i>Prohibited Area</i>                                                    | means an area (including an area on or between specified times and on or between specified dates) described as such in the Schedule.                                                                                  |
| <i>Taylor Reserve Seasonal Camp Ground</i>                                | means the area of land south of the imaginary line (extending from Jubilee Road) to approximately 50 metres north of an imaginary line (extending from Batman Street), and from The Esplanade to the high-water mark. |

### 3. Owner obligations within an On-Leash Controlled Area

- (1) The Owner of any dog must keep the dog under effective control by means of a chain, cord or leash (not exceeding 2 metres in length) held by the Owner and attached to the dog while the dog is in an On-Leash Controlled Area.

### 4. Owner obligations within an Off-Leash Supervised Area

- (1) A dog may be exercised off a chain, cord or leash in an Off-Leash Supervised Area if:
  - (a) the Owner has a leash in their possession and places their dog back on the leash when leaving the Off-Leash Supervised Area;
  - (b) the Owner is able to demonstrate audible control of the dog;
  - (c) the dog remains in visual and audible range of its Owner to allow it to be effectively recalled at any time;

- (d) The Owner applies necessary recall and restraint to the dog when the dog interacts with other dogs or persons within an Off-Leash Supervised Area, unless permitted otherwise by the Owner of the other dog(s) or the person(s) to enable the safe socialisation of dogs.
  - (e) Dogs do not enter water habitats that contain wildlife or beach nesting birds, or chase wildlife in these areas;
  - (f) Dogs which are attracted to the motion of wheels are controlled at all times; and
  - (g) the Owner has means to pick up and appropriately dispose of dog droppings in an approved receptacle.
- (2) Dogs that are aggressive to people or other dogs, behave in an anti-social manner must be muzzled and are not permitted to be off-leash.
- (3) Dogs that are over-excitable and provide unwanted attention towards people, wildlife or other animals should be kept on-leash.
- (4) Dogs declared menacing, dangerous, or a restricted breed are not permitted to be off-leash.

## 5. Prohibited Areas

- (1) A dog must not enter or remain in any Prohibited Area.
- (2) The prohibition under sub-clause (1) applies in a Prohibited Area regardless of whether or not the dog is on a chain, cord or leash.

## SCHEDULE

### 1. On-Leash Controlled Areas

The following areas are On-Leash Controlled Areas:

| AREA                                                                                                                                                                                                                                              | TIME                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|
| The area of land between the eastern boundary of the Point Richards Flora and Fauna Reserve and the western boundary of the Portarlington Recreation Reserve, and from Boat Road to the north to the rear of southern property line.              | Always                                                                                     |
| The area of land between an imaginary line (extending north from Sproat Street) and another imaginary line (extending north from Fisher Street), and from Newcombe Street to the high-water mark (excluding residential houses within that area). | Always                                                                                     |
| The area of land between an imaginary line (extending north from Grassy Point Road) and another imaginary line (extending north from Henderson Street), and from The Esplanade to the high-water mark.                                            | Always                                                                                     |
| The woodland area of land between Bluff Road, Perret Street and an imaginary line running north-south commencing approximately 50 metres to the west of Lower Bluff Road.                                                                         | Always                                                                                     |
| Within 10 metres of a barbeque area.                                                                                                                                                                                                              | Always                                                                                     |
| The area of land between the Portarlington Sailing Club and an imaginary line (extending north from Sproat Street) and from the northern boundary of the Portarlington Holiday Park to the high-water mark of Portarlington Beach.                | Between 1 March and 12am on Good Friday, and between 11:59pm Easter Monday and 23 December |
| The area of land between an imaginary line (extending north from Fisher Street) and an imaginary line (extending north from Grassy Point Road), and from The Esplanade to the high-water mark.                                                    | Between 24 December and 28/29 February                                                     |

|                                                                                                                                                                                                                                                                    |                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|
| The area of land between an imaginary line (extending north from Henderson Street) and the northern boundary of the Anderson Reserve Seasonal Campground, and from The Esplanade to the high-water mark.                                                           | Between 24 December and 28/29 February               |
| The area of land between the southern boundary of the Anderson Reserve Seasonal Campground and the northern boundary of the Taylor Reserve Seasonal Campground, and from The Esplanade to the high-water mark.                                                     | Between 24 December and 28/29 February               |
| The area of land between the southern boundary of the Taylor Reserve Seasonal Campground and the northern boundary of the Batman Park Seasonal Campground, and from The Esplanade to the high-water mark.                                                          | Between 24 December and 28/29 February               |
| The area of land between the southern boundary of the Batman Seasonal Campground and the northern boundary of the Bengalat Seasonal Camp Ground, and from The Esplanade/Bluff Road to the high-water mark.                                                         | Between 24 December and 28/29 February               |
| The area of land between the southern boundary of the Karrong Seasonal Camp Ground and an imaginary line (extending east of Perret Street, and from an imaginary line running north-south approximately 50 metres west of Lower Bluff Road to the high-water mark. | Between 24 December and 28/29 February               |
| The area of land between the south of Perret Street and an imaginary line (extending east of Beach Road), and from the designated coastal trail to the high-water mark.                                                                                            | Between 24 December and 28/29 February               |
| The designated coastal trail that runs through the Anderson Reserve Seasonal Camp Ground.                                                                                                                                                                          | When the Campground is open, as indicated by signage |
| The designated coastal trail that runs through the Taylor Reserve Seasonal Camp Ground.                                                                                                                                                                            | When the Campground is open, as indicated by signage |
| The designated coastal trail that runs through the Batman Park Seasonal Camp Ground.                                                                                                                                                                               | When the Campground is open, as indicated by signage |
| The designated costal trail the runs through the Bengalat Seasonal Camp Ground and the Karrong Seasonal Camp Ground.                                                                                                                                               | When the Campground is open, as indicated by signage |

## 2. Off-Leash Supervised Areas

The following areas are Off-Leash Supervised Areas:

| AREA                                                                                                                                                                                                           | TIME                                        |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|
| The area of land between Point Richards Road and the western boundary of the Portarlington Holiday Park, and from Boat Road to the high-water mark of Portarlington Beach.                                     | Always                                      |
| Portarlington Recreation Reserve                                                                                                                                                                               | Always                                      |
| The area of land between an imaginary line (extending north from Fisher Street) and an imaginary line (extending north from Grassy Point Road), and from The Esplanade to the high-water mark.                 | Between 1 March and 23 December at any time |
| The area of land between an imaginary line (extending north from Henderson Street) and the northern boundary of the Anderson Reserve Seasonal Campground, and from The Esplanade to the high-water mark.       | Between 1 March and 23 December at any time |
| The area of land between the southern boundary of the Anderson Reserve Seasonal Campground and the northern boundary of the Taylor Reserve Seasonal Campground, and from The Esplanade to the high-water mark. | Between 1 March and 23 December at any time |
| The area of land between the southern boundary of the Taylor Reserve Seasonal Campground and the northern boundary of the Batman Park Seasonal Campground, and from The Esplanade to the high-water mark.      | Between 1 March and 23 December at any time |

|                                                                                                                                                                                                                                                                    |                                                        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| The area of land between the southern boundary of the Batman Seasonal Campground and the northern boundary of the Bengalat Seasonal Camp Ground, and from The Esplanade/Bluff Road to the high-water mark.                                                         | Between 1 March and 23 December at any time            |
| The area of land between the southern boundary of the Karrong Seasonal Camp Ground and an imaginary line (extending east of Perret Street, and from an imaginary line running north-south approximately 50 metres west of Lower Bluff Road to the high-water mark. | Between 1 March and 23 December at any time            |
| The area of land between the south of Perret Street and an imaginary line (extending east of Beach Road), and from the designated coastal trail to the high-water mark.                                                                                            | Between 1 March and 23 December at any time            |
| The Anderson Reserve Seasonal Campground                                                                                                                                                                                                                           | When the Campground is closed, as indicated by signage |
| The Taylor Reserve Seasonal Campground                                                                                                                                                                                                                             | When the Campground is closed, as indicated by signage |
| The Batman Park Seasonal Campground                                                                                                                                                                                                                                | When the Campground is closed, as indicated by signage |
| The Bengalat Seasonal Campground and Karrong Seasonal Campground                                                                                                                                                                                                   | When the Campground is closed, as indicated by signage |

### 3. Prohibited Areas

| AREA                                                                                                                                                                                                                               | TIME                                                                                                            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
| Point Richards Flora and Fauna Reserve                                                                                                                                                                                             | Always                                                                                                          |
| Portarlington Holiday Park                                                                                                                                                                                                         | Always                                                                                                          |
| Within 10 metres of a playground area                                                                                                                                                                                              | Always                                                                                                          |
| The area of land between the Portarlington Sailing Club and an imaginary line (extending north from Sproat Street) and from the northern boundary of the Portarlington Holiday Park to the high-water mark of Portarlington Beach. | (a) Between 24 December and 28/29 February; and<br>(b) Between 12am on Good Friday and 11:59pm on Easter Monday |
| The Anderson Reserve Seasonal Camp Ground, except for the designated coastal trail that runs through the campground.                                                                                                               | When the Campground is open, as indicated by signage                                                            |
| The Taylor Reserve Seasonal Camp Ground, except for the designated coastal trail that runs through the campground.                                                                                                                 | When the Campground is open, as indicated by signage                                                            |
| The Batman Park Seasonal Camp Ground, except for the designated coastal trail that runs through the campground.                                                                                                                    | When the Campground is open, as indicated by signage                                                            |
| The Bengalat Seasonal Camp Ground and the Karrong Seasonal Camp Ground, except for the designated coastal trail that runs through the campground.                                                                                  | When the Campground is open, as indicated by signage                                                            |

## **5. PROTECTING THE HOODED PLOVER THROUGH THE ADOPTION OF THE CITY'S NEW CONSERVATION ACTION PLAN**

**Source:** City Services - Environment and Waste Services  
**Director:** Guy Wilson-Browne  
**Portfolio:** Environment and Sustainability

### **Purpose**

To seek Council approval for the draft Hooded Plover Conservation Action Plan 2018 – 2021, developed to protect the iconic and highly threatened, hooded plover (*Thinornis cucullatus cucullatus*), to be open for six weeks public consultation.

### **Background**

Hooded plovers are an endangered bird species that inhabit our local beaches. Since 2006, the City of Greater Geelong (the City), under the guidance of BirdLife Australia with the support of community volunteers, has implemented a range of actions to help protect the birds.

Hooded plovers breed on two sections of coast managed by the City – one section at Breamlea and the other between Ocean Grove and Point Lonsdale. They also breed on sections of the Bellarine managed by Borough of Queenscliffe, Barwon Coast Committee of Management and Barwon Water.

As hooded plover breeding areas transcend coastal management boundaries multiple agencies including the City are responsible for their protection. There are also non-government agencies and community groups who act to conserve hooded plovers. To bring these groups together and ensure a consistent, well informed management approach, the City formed the Hooded Plover Working Group in 2013. The group consists of representatives from BirdLife Australia, Friends of the Hooded Plover (Bellarine and Breamlea), Barwon Coast Committee of Management, the Borough of Queenscliffe, Parks Victoria, Barwon Water and the City's – Environment and Local Laws Departments. It's primary aim is to work toward National Recovery objectives and ensure a strategic and collaborative approach to hooded plover management.

This focus on collaboration and strategy has been the driver for the compilation of this Conservation Action Plan. The inaugural Plan, which defines the key priorities and targets for hooded plover management for the next five years, was developed by the City's Environment Team in consultation with partner agencies and the community.

### **Key Issues**

The Hooded Plover Conservation Action Plan outlines what the City will do to improve the breeding success of our local hooded plovers. It consolidates current actions and sets a framework for future activities to benefit this vulnerable species, including:

- Support the recovery and long-term survival of the hooded plover;
- Achieve an annual breeding target of 0.4. to 0.5 fledglings per breeding pair;
- Continue to monitor and address hooded plover threats;
- Raise awareness about the hooded plover;
- Apply a collaborative strategic approach towards hooded plover breeding protection;

- Support BirdLife Australia staff and volunteers; and
- Manage hooded plover breeding sites to improve fledging numbers;
- Community activity and predation from dogs and pest animals are threatening hooded plovers and their young. An increasing coastal population is resulting in more people and dogs on our beaches. This is escalating the risk of harm to hooded plovers and increasing the urgency for education of beach users;
- Introduced plant species modifying hooded plover habitat, and
- Habitat, including beach and non-breeding wetland habitat, under threat from changes in land use and new developments.

**Cr Mansfield moved, Cr Mason seconded -**

**That Council approve the draft Hooded Plover Conservation Action Plan (Attachment 2) to be open for six weeks public consultation.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

No additional budget or staff resources will be required to deliver the Plan.

### ***Community Engagement***

The draft Plan was developed under the guidance of the Hooded Plover Working Group consisting of representatives from Friends of the Hooded Plover (Bellarine and Breamlea), BirdLife Australia, Barwon Coast Committee of Management, the Borough of Queenscliffe, Parks Victoria and Barwon Water. Key stakeholders were provided an opportunity to comment on the plan and these comments have been incorporated into this draft.

Once the draft has been endorsed by Council it will be displayed on 'Community Have Your Say' for six weeks and promoted on social media and our website inviting public comment.

### ***Social Equity Considerations***

The City will seek to promote the importance of protecting hooded plovers to a diverse and inclusive range of community groups, clubs and schools. The Plan will be made available in alternate versions, including in other languages and on Read Speaker / HTML.

### ***Policy/Legal/Statutory Implications***

The Plan aligns with Council policy and strategy and fulfils environmental objectives outlined in the Council Plan 2018-2022 and the Environment Management Strategy.

The Plan will help achieve strategic objectives of the Environmental Management Strategy which relate to Ecosystem Health including:

- 2A - Protect, preserve and enhance natural areas and ecosystem health;
- 2B - Increase the extent and resilience of natural habitats, including the amount of area under permanent protection;
- 2C - Increase reporting of programs;
- 2D - Improve knowledge of natural areas and threatening processes; and
- 2F - Enhance stakeholder engagement and partnerships.

### ***Alignment to Council Plan***

This Plan will help achieve two key priorities under the Sustainable Development objective in the Council Plan including;

1. Delivering biodiversity conservation programs; and
2. Preserving nature reserves, rural and coastal environments.

### ***Conflict of Interest***

No officer involved in the preparation of this report has any direct or indirect conflict of interest in the matters raised in this report.

.

***Risk Assessment***

There are no perceivable risks associated with the adoption of this Plan.

***Environmental Implications***

Implementing this Plan will lead to positive environmental implications by reducing negative impacts on an endangered species and our coastal environment.

A photograph of an adult Hooded Plover and its chick on a sandy beach. The adult bird has a black head with a white collar, a red eye, and a red beak. The chick is smaller, with a black head and a white body. They are standing on a beach with many seashells.

THE CITY OF  
GREATER GEELONG

# CONSERVATION ACTION PLAN NO.1 HOODED PLOVER

WORKING TOGETHER FOR OUR  
NATURAL ENVIRONMENT

DRAFT

“When I began my immersion into the parallel world of the Hoodies, I had seen the odd piece of beach signage referring to hooded plovers but had never actually seen a bird, despite being a surfer.

Plover to me meant spur-winged plover. I had a lot to learn about the beach I thought I knew. Now I understand how special these creatures are.

Over millions of years they have evolved the ability to survive solely on the strip of seaweed-strewn sand that divides the Great Southland from the Southern Ocean. If any single entity defines the surf beach of south eastern Australia, it has to be the hooded plover.

I don't want to watch it slide towards extinction if I can do something to help prevent it, and as long as Hoodies keep trying to live, I'll keep trying to be their human ally.”

John Murray  
BirdLife Australia Volunteer,  
Friends of the Hooded Plover, Bellarine Peninsula



**THE CITY OF GREATER GEELONG**  
**HOODED PLOVER**  
**CONSERVATION ACTION PLAN**

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# WHY WE NEED A PLAN

Beach-nesting birds are some of the most threatened birds in the world. As a community, we have a responsibility to support the survival of beach-nesting bird species. The hooded plover (*Thinornis cucullatus cucullatus*), locally known as “Hoodies”, is one such vulnerable species that lives and breeds on the surf beaches within the City of Greater Geelong.

Since 2006, the City, under the guidance of BirdLife Australia, has implemented a range of actions to protect the local Hoodies and support their community volunteers.

In 2013, the City facilitated the formation of a multi-representative working group, the Hooded Plover Working Group. Representatives from local coastal management agencies who manage hooded plover breeding areas make up the group. Our collective aim is to work towards National Recovery objectives developed by BirdLife Australia and to ensure a strategic approach toward all aspects of hooded plover management.

The working group includes: BirdLife Australia, Friends of the Hooded Plover (Bellarine and Breamlea), Barwon Coast Committee of Management, the Borough of Queenscliffe, Parks Victoria, Barwon Water and the City’s – Environment and Local Laws Departments.

This Conservation Action Plan documents the objectives and actions the City is committed to in the local conservation of the hooded plover. This Hooded Plover Action Plan consolidates current actions and sets a framework to focus future activities to achieve the most good for this species.

This plan is intended to be a shared resource for the City, other agencies and volunteers who support the hooded plover program in the field.

## THIS PLAN’S POLICY CONTEXT

It is the City’s intent to commit to the survival of the hooded plover, through the implementation of this Conservation Action Plan, from here on referred to as the Plan.

The Plan is guided by BirdLife Australia’s beach-nesting bird protocols in accordance with national and state threatened species legislation.

## Environmental Protection and Biodiversity Conservation Act 1999 (EPBC Act)

The EPBC Act is the Australian Government’s central piece of environmental legislation. It provides a legal framework to protect and manage nationally and internationally important flora, fauna, ecological communities and heritage places (Australian Government - Department of Environment, 2014). The hooded plover is listed as Vulnerable under this legislation.

## Flora and Fauna Guarantee Act 1988

The key piece of Victorian legislation for the conservation of threatened species and communities and for the management of potentially threatening processes (Department of Environment and Primary Industries, 2014). The hooded plover is listed as Vulnerable under this legislation.

## Flora and Fauna Guarantee Action Statement Number 9.

Action statements are a requirement under the Flora and Fauna Guarantee Act 1988. The Hooded Plover Action Statement outlines research and actions to improve the likelihood of hooded plover species survival.

## The City Plan 2018–22 – Putting Our Community First

The City Plan is the overarching strategic plan for City of Greater Geelong. It outlines how we will work towards making Greater Geelong a clever and creative city-region. One of the 11 strategic priorities is to ensure nature reserves, rural and coastal environments are preserved through the application of sustainable development principles.

## The City’s Biodiversity Strategy 2003

This strategy highlights the role society must play to ensure the long-term survival of the diversity of species that inhabit our local environments, many of which are at threat from human activity and population growth. It prioritises no further species loss and promotes public awareness around biodiversity.

## GUIDING PRINCIPLES

### COLLABORATE

Bring together agencies, community groups and volunteers to work cooperatively to help the hooded plover species survive and thrive.

### LEAD

Provide encouragement, guidance and support to our local community and partners.

### DO THE MOST GOOD

Assess and prioritise actions based on what is likely to be most beneficial.

### CONCENTRATE EFFORT

Work only within our sphere of influence with an understanding of what we are capable of achieving.

### VALUE KNOWLEDGE

Seek out specialised knowledge and data from BirdLife Australia and Hooded Plover Volunteers to guide decision-making.

### EXCEL

Strive for best practice in decision-making, continuous improvement, action and reporting.

### EVALUATE + EVOLVE

Practise adaptive management - measure, review and improve annually.



Young chicks feeding on the open beach. They must find their own food from hatching and are unable to fly until five weeks old.

Photo: Glenn Ehmke

# ABOUT THE EASTERN HOODED PLOVER

There are two subspecies of hooded plover in Australia, the eastern and western subspecies which are separated by the Great Australian Bight.

The eastern hooded plover (*Thinornis culcullatus culcullatus*) is a medium-sized sandy-brown plover with a black head, a white nape and a bright red ring around each eye. Eastern Hoodies live and breed only on high energy sandy beach environments. They once occurred along the southeast coast of Australia between South Australia and southern Queensland, including Tasmania, but are now locally extinct in northern New South Wales and Queensland.

The western hooded plover (*Thinornis cucullatus tregellasi*) only occurs west of the Great Australian Bight in Western Australia. They breed on the south-west Western Australian coast, from Cape Naturaliste to The Great Australian Bight and more typically on lakes up to 250 kilometres inland.

The eastern Hoodies are not abundant and are listed as Vulnerable, under both National and Victorian Threatened Species Legislation. In Victoria, the highest densities of hooded plovers occur on wide beaches with large amounts of beach-washed seaweed. Hoodies require seaweed to provide habitat for their food source, seaweed eating invertebrates such as sand hoppers. Densities are lowest on narrow, steep beaches, where there are few or no dunes, and where human activities are most intensive (BirdLife Australia, 2012).

Outside of the breeding season, the adult and sub-adult birds flock to local beaches and coastal wetlands. They are not migratory but young birds can disperse looking for new territory and partners. The breeding season extends from late August into April. Towards the start of the breeding season the flocks disband and Hoodies pair up. Each pair occupies and defends a breeding territory on a surf beach. These pairings are for life but some Hoodies have been known to change partners. They do however generally return to their same breeding territory.



A nest scrape

Hooded plovers have a very low reproductive survival rate. They have a nest failure rate of up to 95%, with one local pair having up to 9 nesting attempts in a single season. Since 2006 on the Bellarine Peninsula and Surf Coast beaches, 61% of nests have failed to hatch any eggs, and 74% of hatched chicks have failed to fledge (BirdLife Australia data from 2006/07-2015/16).

Around September breeding pairs create a shallow scrape in the sand above the high-tide mark on the beach or in the dunes. Up to three camouflaged eggs are laid into the shallow scrape. The 28 day incubation period begins once all eggs have been laid.

New chicks are tiny, less than seven centimetres long, fluffy and highly camouflaged. They are mobile after hatching and must search for food to feed themselves. Parents warn the chicks of danger but do not feed them.

Chicks are flightless for the first five weeks. During this period they are highly vulnerable to a range of threats. The chicks are very mobile, ranging up to two kilometres along the beach to find food or shelter.



Chick seeking shelter



Adult and 3 unfledged chicks at Breamlea in 2015. All 3 chicks eventually fledged after surviving on the beach for 5 weeks.

Photo: Geoff Gates

# WHERE HOODIES LIVE IN OUR REGION

The City of Greater Geelong supports 6.7% of the Victorian population (estimated at around 570 birds).

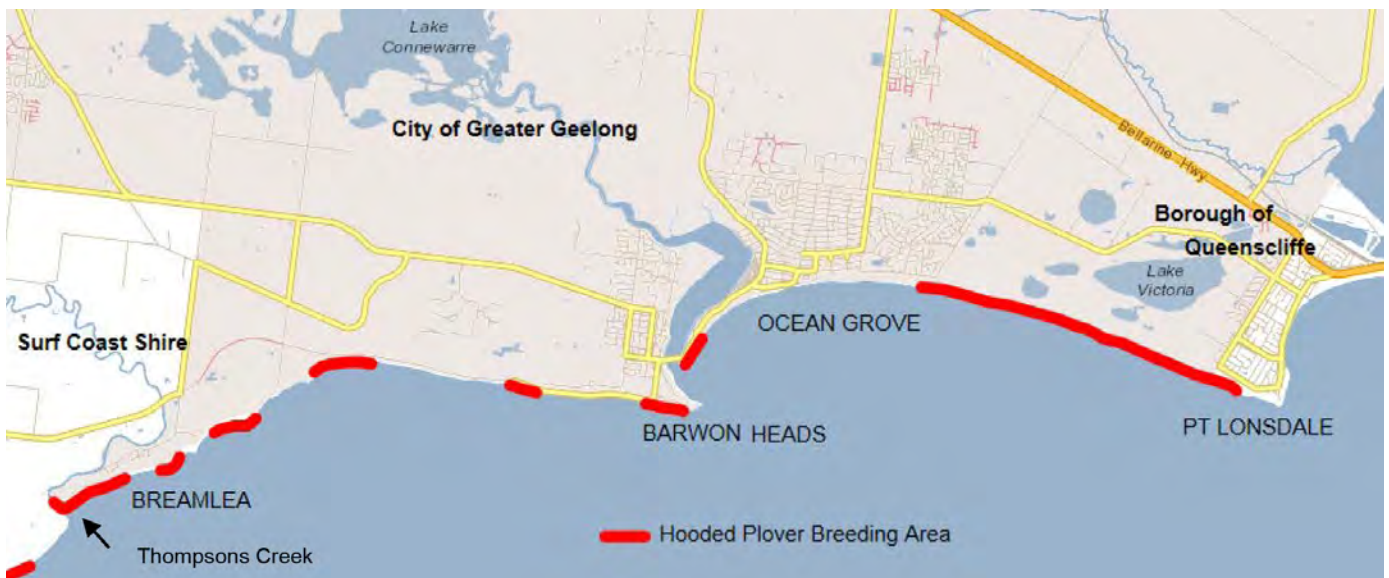
Our Hoodie population is part of the central hooded plover subpopulation which extends from Moggs Creek in the west to South Gippsland in the east.

Our local hooded plovers are a high priority population. This is because their central location facilitates emigration and immigration between neighbouring subpopulations.

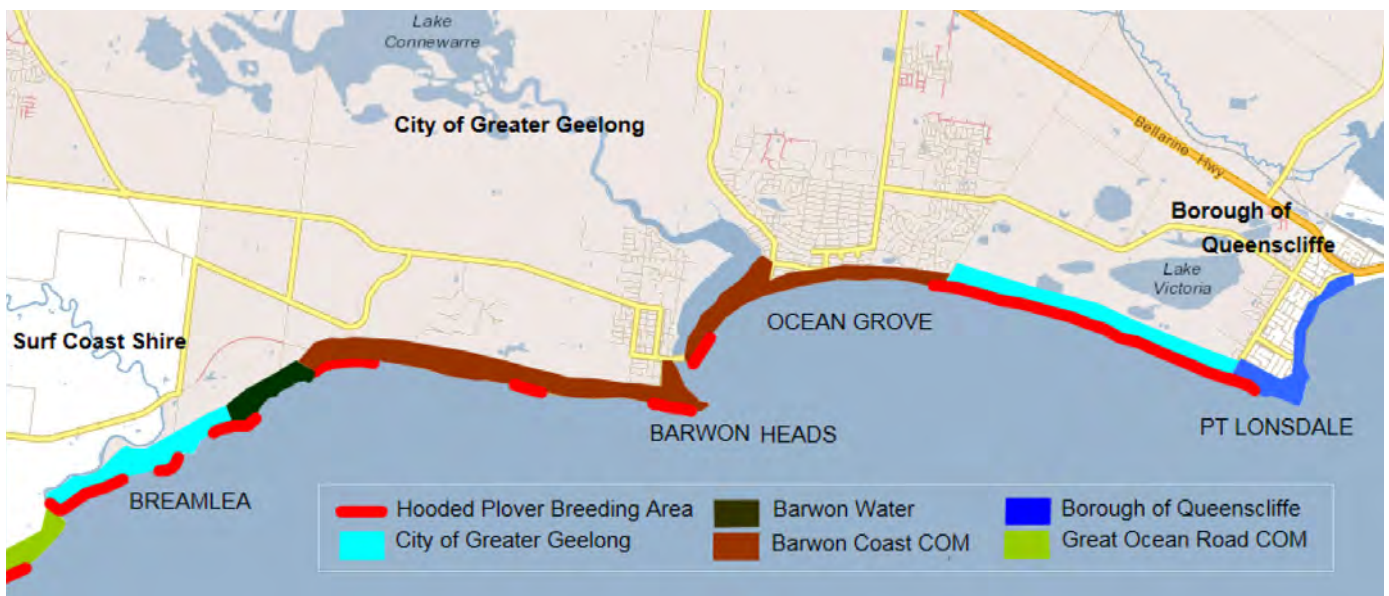
The Bellarine Peninsula ocean beaches extend for 25 kilometres from Thompsons Creek in the west to the Point Lonsdale Lighthouse in the east. Local hoodie breeding sites have been recorded on various sections of these beaches (see Map A below).

We manage approximately nine kilometres of coast, spanning Thompsons Creek to Bancoora Beach, Breamlea and Ocean Grove to Point Lonsdale (see Map B below).

The remaining 16 kilometres is managed by Barwon Coast Committee of Management, the Borough of Queenscliffe and Barwon Water. Adjoining Thompsons Creek, immediately to the west, the coast is managed by the Great Ocean Road Coast Committee and this is also a breeding area for hooded plovers.



Map A. Hooded plovers breed along the ocean coastline, there are eight main sites within the City of Greater Geelong.



Map B. The distribution of hooded plover breeding areas in relation to coastal management boundaries.

# THREATS TO THE HOODED PLOVER

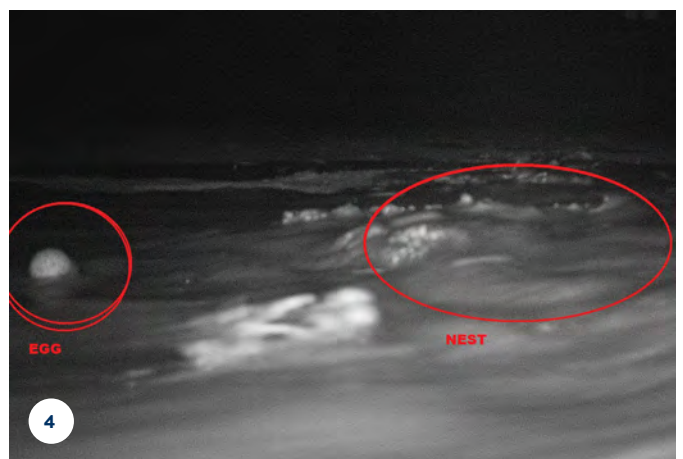
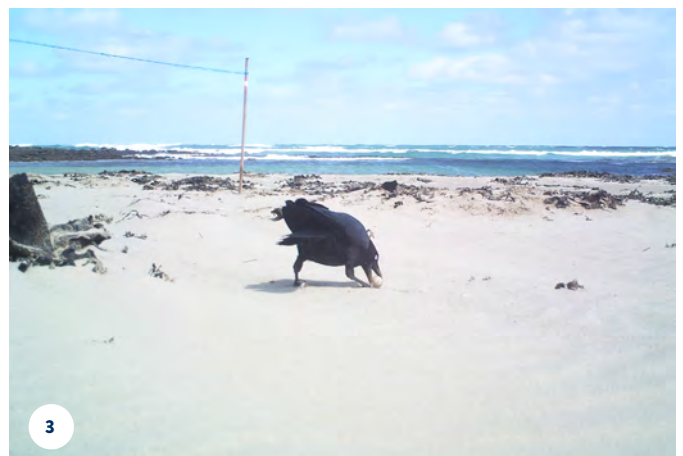
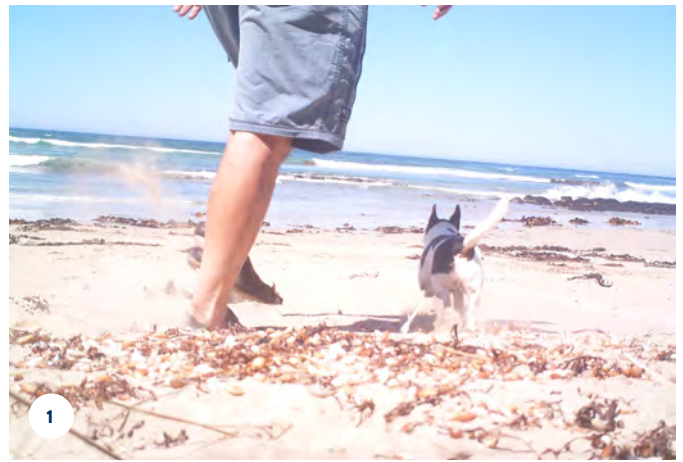
Threats to the survival of hooded plovers in our coastal zones include:

- **Humans** – recreational beach users, horse riders, vehicles, events, boot camps, paragliders, hang gliders.
- **Dogs** – unsupervised dogs, dogs off leash (even if under effective control), and dogs on leash in situations where disturbance keeps Hoodies away from their nest.
- **Predators** – foxes, dogs, cats and native birds (including ravens, magpies and gulls but only when in high densities due to human modified environs).
- **Oil spills**
- **Introduced plant species** – Sea Wheat-grass (*Thinopyrum junceiforme*), Marram grass (*Ammophila arenaria*) and Sea spurge (*Euphorbia paralias*).
- **Climate change and sea level rise infrastructure.**
- **Very high tides and storm events**
- **Coastal population growth and increasing beach user numbers in Hoodie breeding habitats.**
- **Habitat loss or modifications** – including loss of non-breeding wetland habitat.
- **Town and strategic planning incompatible with hooded plover habitat requirements.**

## MONITORING THREATS TO HOODED PLOVERS

Hooded plovers have been banded since the late 1990's and BirdLife Australia's Beach-Nesting Birds project team has been banding Hoodies since 2010. The current banding method is an orange or white flag ID engraved with two letters on the upper leg, and a metal band on the lower leg.

Banding provides valuable data for research and conservation purposes and gives us a wonderful insight into the secret life of Hoodies. Friends of the Hooded Plover volunteers monitor the birds breeding attempts and record threats observed at each site. This data is submitted to BirdLife Australia who examine the local threats and how they change overtime, to inform recovery actions.



Threats caught on camera. 1. A person and off leash dog walking over a nest. 2. A fox investigating a nest. 3. A raven taking an egg. 4. Eggs washing away due to high tides and rough seas.

Photos: Birdlife Australia

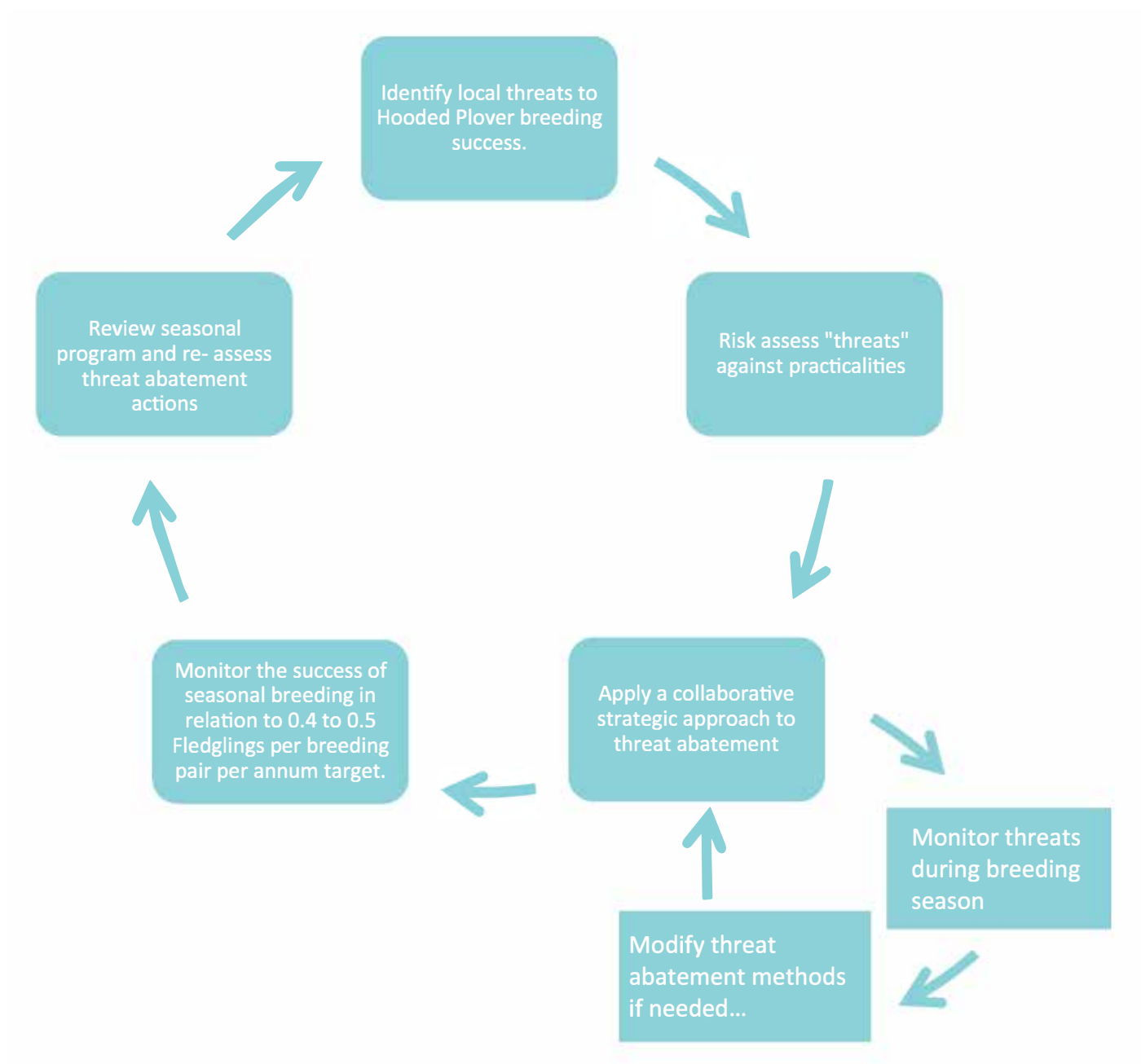
# THE BIG PICTURE

Our aim is to support the recovery and long-term survival of the hooded plover. Survival is dependent on an annual breeding success of at least 0.4 to 0.5 fledglings per breeding pair. This is the target identified by BirdLife Australia.

To achieve this, we must work together to remove threats that impede the breeding success of our local Hoodie population.

We need to underpin our actions with sustainable practices, adaptive and continuous improvement processes and cooperative and lasting partnerships. We need to identify resources and be open to new approaches.

## CONTINUOUS IMPROVEMENT MODEL FOR THE MANAGEMENT OF HOODIE THREATS



A photograph of an adult Hooded Plover and its chick standing on a sandy dune. The adult bird has a black head with a prominent red eye, a white neck, and greyish-brown wings. The chick is smaller, with a mottled brown and white pattern on its head and back, and a white underbelly. They are both facing left. The background is a clear blue sky.

# THE BOLD AND THE BEAUTIFUL

Jennie Turner, Friends of the Hooded Plover, Breamlea

**A Hoodie soap opera, set on Thirteenth and Bancoora Beaches, starring PC as the femme fatale, AY as Don Quixote of our coast and EH as Roadknight Romeo. Binge bird viewing at its best.**

Photo: Glenn Ehmke

Our headliners PC and AY (both banded at Thirteenth Beach) are embroiled in controversy. During the first breeding season they terrorise other Hoodie pairs along the Bellarine and at Breamlea, earning a Bonnie and Clyde reputation as they search for territory.

The following year, after a failed nest, the young, adventurous pair claim a spot on the dune face at Bancoora. With two eggs in their scrape, they get social, hosting a flock of feathery friends from near and far. All fun and games, but unfortunately their eggs don't hatch.

Next breeding season, our young guns' early nesting site east of the Bancoora Surf Club is destroyed by human footprints. They then battle on through a fourth season marked by lows and highs – an unsuccessful early nest at Thirteenth Beach, followed by three incubated eggs on their Bancoora patch, and finally, a single chick successfully fledged who now resides at Aireys Inlet!

Like any good soap opera, there's no happy ever-after. Early in the fifth season, volunteers sight both AY and PC getting amorous ... but not with each other. PC moves back to

her old stamping ground Thirteenth Beach with new partner EH. They incubate a lovenest of three eggs, producing a single thriving chick.

Meanwhile, AY has a change of heart and tries desperately to woo PC back to Bancoora. The feeling's not mutual. Spurned, he's now alone – single and looking to mingle.

What will the next season hold for our Hoodie headliners?

# KEY OBJECTIVES

The City have identified four key objectives to direct management actions:



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## FURTHER INFORMATION

*Hooded Plover* - BirdLife Australia - [www.BirdLife.org.au/bird-profile/hooded-plover](http://www.BirdLife.org.au/bird-profile/hooded-plover)

*A Practical Guide for Managing Beach-nesting Birds in Australia* – BirdLife Australia (2008)- [www.birdlife.org.au/projects/beach-nesting-birds/for-coastal-managers](http://www.birdlife.org.au/projects/beach-nesting-birds/for-coastal-managers)

*Flora and Fauna Guarantee Action Statement #9 Hooded Plover* - Department of Environment, Land, Water and Planning - [www.environment.vic.gov.au/conserving-threatened-species/flora-and-fauna-guarantee-act-1988/action-statements](http://www.environment.vic.gov.au/conserving-threatened-species/flora-and-fauna-guarantee-act-1988/action-statements)

*Barwon Coast Hooded Plover Management Plan Final April 2009* - Barwon Coast - [www.barwoncoast.com.au/hooded-plovers-threatened-bird](http://www.barwoncoast.com.au/hooded-plovers-threatened-bird)

*Environment Protection and Biodiversity Conservation Act 1999 (EPBC Act)* - Australian Government - Department of Environment and Energy - [www.environment.gov.au/epbc](http://www.environment.gov.au/epbc)

# OBJECTIVE 1

## RAISE AWARENESS ABOUT THE HOODED PLOVER

Abbreviations: BirdLife Australia Volunteers (BAV) City of Greater Geelong (The City) BirdLife Australia (BA)

| Action                                                                      |                                                                                                                           | Who             | Timing                                                            | Achievement Target                                                                                                                                                     |
|-----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>1.1 Raise awareness through informative, consistent signage</b>          |                                                                                                                           |                 |                                                                   |                                                                                                                                                                        |
| 1.1.1                                                                       | Manage temporary signage at nesting sites in accordance with <i>BirdLife Australia Beaching Nesting Bird Guidelines</i> . | BAV<br>The City | Once nest site has been established and for its duration.         | Appropriate signage at 100% of nests for the level of beach use.                                                                                                       |
| 1.1.2                                                                       | Maintain permanent signage.                                                                                               | The City        | All year round.                                                   | 100% to be maintained.                                                                                                                                                 |
| <b>1.2 Run broad public educational programs</b>                            |                                                                                                                           |                 |                                                                   |                                                                                                                                                                        |
| 1.2.1                                                                       | Education activities.                                                                                                     | The City<br>BA  | As required, but mostly December – January (peak holiday period). | At least two per season.                                                                                                                                               |
| 1.2.2                                                                       | Advertising campaign.                                                                                                     | The City        | October – March                                                   | Newspaper advertisements – three to six per season.<br><br>External advertising (e.g. bus)<br><br>Advertise in City News.<br><br>Social media – five posts per season. |
| 1.2.3                                                                       | Wardening of nesting sites at high threat locations.                                                                      | BAV             | Variable – chick dependent.                                       | Supervise nests in high threat locations between 6.00am and dusk.                                                                                                      |
| <b>1.3 Run internal training and educational programs</b>                   |                                                                                                                           |                 |                                                                   |                                                                                                                                                                        |
| 1.3.1                                                                       | Local laws training                                                                                                       | BA<br>The City  | Pre patrol (Oct/Nov)                                              | One per year, open to all municipalities.                                                                                                                              |
| 1.3.2                                                                       | Increase internal awareness of staff in other areas of the City.                                                          | The City        | All year                                                          | Two proactive stories per year in internal publications and staff news.<br><br>Targeted communication via email and opportunistic communications throughout the year.  |
| 1.3.3                                                                       | Promote program to senior management and Council.                                                                         | The City        | All year                                                          | Annual report on program and maintain regular communications.                                                                                                          |
| <b>1.4 Monitor the effectiveness of training and communication programs</b> |                                                                                                                           |                 |                                                                   |                                                                                                                                                                        |
| 1.4.1                                                                       | Undertake annual survey of beach users.                                                                                   | The City        | Start and end of the breeding season.                             | Understand beach users knowledge of hooded plovers breeding and how it changes over time.                                                                              |

### SNAPSHOT – GETTING THE MESSAGE OUT THERE

Clear, consistent and engaging materials, resources and education including:

- Temporary signage at established nest sites.
- Directional signage each season, especially in relation to dog controls.

- Conducting training sessions to educate Local Laws officers about species, threats and actions.
- Seasonal advertising and media campaigns.
- Beach patrols during breeding season to help educate beach goers.

- Supporting volunteer wardens during breeding season to help educate beach goers.
- Community-based events educating beach users, new residents, holiday-makers and surf schools.

## OBJECTIVE 2

# APPLY A COLLABORATIVE STRATEGIC APPROACH TOWARDS HOODED PLOVER BREEDING PROTECTION.

Abbreviations: City of Greater Geelong (The City) BirdLife Australia (BA)

| Action                                                    |                                                                                                                                                                                                           | Who            | Timing                        | Achievement Target                                                                                                                                                 |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2.1 Working together with external agencies               |                                                                                                                                                                                                           |                |                               |                                                                                                                                                                    |
| 2.1.1                                                     | Continue the Bellarine Hooded Plover Working Group as the planning mechanism for local hooded plover management.                                                                                          | The City       | All year round                | Two meetings per season. Enough communication to enable collaborative integrated actions and review of yearly results.                                             |
| 2.1.2                                                     | City officers to enter information collected during site visits into BirdLife Australia’s ‘My Beach Bird’ data portal.                                                                                    | The City       | During breeding season        | Data entered after each site visit.                                                                                                                                |
| 2.1.3                                                     | In collaboration with partners, undertake external liaison and communication with local agencies and groups including Bancoora Surf Life Saving Club, Victorian Hang Gliders and Paragliders Association. | The City       | All year round                | All relevant agencies and groups communicated with each year.                                                                                                      |
| 2.2 Working together with internal Departments            |                                                                                                                                                                                                           |                |                               |                                                                                                                                                                    |
| 2.2.1                                                     | Effective internal communication with other departments – marketing, events, local laws, planning and so on.                                                                                              | The City       | All year round                | Regular communication with Local Laws. Weekly contact during the breeding season.<br><br>Keep other departments up to date with program, threats and achievements. |
| 2.2.2                                                     | Ensure hooded plovers are protected during beach events through the inclusion of threat mitigation protocol in permit conditions.                                                                         | The City       | All year round                | All events permitted within the vicinity of breeding areas follow threat mitigation protocol.                                                                      |
| 2.2.3                                                     | Develop and improve methods to enhance beach user awareness of dog controls on local beaches.                                                                                                             | The City       | All year round                | Effective ways of notifying beach users identified and implemented by 2019 breeding season.                                                                        |
| 2.2.4                                                     | Investigate planning control options with strategic planning team to ensure impact of increasing beach use and development on breeding is minimised.                                                      | The City       | June 2019                     | Planning controls in place that prevent coastal development detrimental to Hoodie survival.                                                                        |
| 2.2.5                                                     | Develop coastal action plan with regional coastal board.                                                                                                                                                  | The City       | July 2020                     | Coastal Action Plan in place that prevents development detrimental to survival and supports action to protect habitat.                                             |
| 2.3 Annual review of the the City’s hooded plover program |                                                                                                                                                                                                           |                |                               |                                                                                                                                                                    |
| 2.3.1                                                     | Conduct annual review of Hooded Plover Action Plan and ensure program accords with BirdLife Australia's best practice hooded plover management advice and guidelines.                                     | The City<br>BA | End of yearly breeding season | An effective conservation program that continually improves.                                                                                                       |

### A SNAPSHOT – A WORKING GROUP COMBINING KNOWLEDGE, RESOURCES AND LOCAL ACTION

The Bellarine Hooded Plover Working Group aims to develop a coordinated strategic approach toward hooded plover management including communications, events, activities, threat mitigation works, breeding site management and program review.

The working group includes representatives from:

- Barwon Coast Committee of Management
- Borough of Queenscliffe
- Parks Victoria

- Barwon Water
- Friends of the Hooded Plover Bellarine and Breamlea
- BirdLife Australia
- City of Greater Geelong

## OBJECTIVE 3

### SUPPORT BIRDLIFE AUSTRALIA STAFF AND VOLUNTEERS

Abbreviations: City of Greater Geelong (The City), BirdLife Australia (BA), BirdLife Australia Volunteers (BAV)

| Action                                                                                      |                                                                                                                           | Who                   | Timing                                      | Achievement Target                                                                             |
|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------------------|------------------------------------------------------------------------------------------------|
| 3.1 Provide support to the Friends of the Hooded Plover (Bellarine and Breamlea) Volunteers |                                                                                                                           |                       |                                             |                                                                                                |
| 3.1.1                                                                                       | Supply of signage, fencing materials, chick shelters.                                                                     | The City              | All year round                              | For all nesting sites on City managed beaches.                                                 |
| 3.1.2                                                                                       | Training to assist volunteers in identifying presence of pest animals (foxes and cats) in the vicinity of breeding areas. | The City              | Every second year prior to breeding season. | All volunteers have access to pest animal training.                                            |
| 3.1.3                                                                                       | Assist the local BA Friends of the Hooded Plover groups with volunteer recruitment.                                       | The City              | All year round                              | Promote groups as opportunities arise - for example when presenting to community and students. |
| 3.1.4                                                                                       | Seek and support funding opportunities to further advance hooded plover protection.                                       | The City<br>BA<br>BAV | All year round                              | All grant opportunities identified and support provided for applications.                      |
| 3.2 Maintain a close working relationship with BirdLife Australia                           |                                                                                                                           |                       |                                             |                                                                                                |
| 3.2.1                                                                                       | Work closely with BirdLife Australia staff to maintain best practice hooded plover management.                            | The City              | All year round                              | Continue delivering best practice hooded plover management.                                    |

#### A SNAPSHOT – COMBINING OUR RESOURCES FOR THE GREATER GOOD

The City is committed to taking a lead role in engaging and supporting our community partners.

Partnerships work through the exchange of ideas, knowledge and resources.

##### Our role includes:

- Ensuring materials and resources are supplied and stored locally, with access for volunteers to erect temporary fencing and chick shelters, as needed.

- Supporting BirdLife Australia's volunteer wardens in the field when required.
- Consulting regularly with BirdLife Australia to remain current on knowledge, data, new approaches and opportunities.

## OBJECTIVE 4

### MANAGE HOODED PLOVER BREEDING SITES TO IMPROVE FLEDGING NUMBERS

Abbreviations: BirdLife Australia Volunteers (BAV) City of Greater Geelong (The City) BirdLife Australia (BA)

| Action                                                                                           | Who                                                                                                                                                                                                                 | Timing                       | Achievement Target                                                                                                                                                                                                        |
|--------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>4.1 Reduce impacts from beach users and off leash dogs</b>                                    |                                                                                                                                                                                                                     |                              |                                                                                                                                                                                                                           |
| 4.1.1                                                                                            | Locate nests and ensure beach users are aware of them.                                                                                                                                                              | BAV<br>The City              | Late August to April<br>100% of nests found and the appropriate signage and fencing strategy implemented.                                                                                                                 |
| 4.1.2                                                                                            | Undertake wardening of chicks at high threat beaches.                                                                                                                                                               | BAV                          | Varies – chick dependant.<br>Nests in high threat locations are wardened between 6.00am and dusk.                                                                                                                         |
| 4.1.3                                                                                            | Local Laws Officers and Environmental Ranger to undertake beach patrols targeting Hoodie breeding areas.                                                                                                            | The City                     | Varies – often starting late December – February/March.<br>At least two per week (including weekends) during breeding season.<br>Ensure patrols are undertaken during peak visitor times targeting active breeding sites. |
| 4.1.4                                                                                            | Ensure beach events, beach businesses, surf schools and other activities do not impact on breeding success of hooded plovers.                                                                                       | The City<br>Event organisers | Late August – late April (within breeding season).<br>All activities implement hooded plover Protection Protocols and/or Site Environmental Management Plans (SEMPs).                                                     |
| 4.1.5                                                                                            | Do not allow contractors or sub-contractors to work on Hoodie beaches during breeding season.                                                                                                                       | The City<br>Contractors      | Works should be done April to September (outside breeding season).<br>No disturbance of breeding sites from contracted works.                                                                                             |
| 4.1.6                                                                                            | Maintain a policy of no horses on City beaches or dunes.                                                                                                                                                            | The City                     | All year round<br>No horses using beaches.                                                                                                                                                                                |
| 4.1.7                                                                                            | Maintain a “No vehicle” policy on beaches, except for emergency services and maintenance purposes. Adhere to the City’s strict Standard Operation Procedure for driving on beaches.                                 | The City<br>Contractors      | During hooded plover breeding season.<br>No vehicles on beaches unless required for emergency or management.                                                                                                              |
| 4.1.8                                                                                            | Provide the Victorian Hang Gliders and Paragliding Association with updated information on hooded plover breeding sites.                                                                                            | The City                     | All year round and when new nesting locations are discovered.<br>No disturbance of hooded plover breeding sites from hang gliding or paragliding.                                                                         |
| 4.1.9                                                                                            | Use science based data relating to threats to hooded plovers to inform strategic planning for coastal areas. For example Dog Controls in Public Places policy, Domestic Animal Management Plan, Coast Action Plans. | The City<br>BA               | All year round<br>Ensure all coastal management is based on up to date scientific data, in particular threats to hooded plovers.                                                                                          |
| <b>4.2 Raise beach user awareness of dog regulations through informative, consistent signage</b> |                                                                                                                                                                                                                     |                              |                                                                                                                                                                                                                           |
| 4.2.1                                                                                            | Erect temporary dog regulation signage at breeding sites.                                                                                                                                                           | BAV<br>The City              | Once nest site has been established<br>All dog owners are aware of seasonal dog controls.                                                                                                                                 |
| 4.2.2                                                                                            | Erect temporary signage at car parks to fore warn beach users that hooded plovers are breeding on this beach.                                                                                                       | The City                     | Once nest site has been established<br>Reduce number of users on breeding beaches during breeding season and increase awareness.                                                                                          |

|                                                    | Action                                                                                                                                                                                                               | Who                                           | Timing                                   | Achievement Target                                                           |
|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------------|------------------------------------------------------------------------------|
| 4.2.3                                              | Maintain any permanent dog regulation signage.                                                                                                                                                                       | The City                                      | All year round                           | All beaches have obvious, permanent, maintained and correct dog signage.     |
| 4.2.4                                              | Create and distribute educational material for dog owners such as the 'Dogs on Beaches' guide.                                                                                                                       | The City                                      | Update prior to breeding season (August) | Beach users aware of dog regulations on beaches.                             |
| 4.2.5                                              | Install signage on beach access tracks and at change of regulation sites.                                                                                                                                            | The City                                      | 2018-2019                                | Beach users aware of dog regulations and where changes in regulations occur. |
| 4.2.6                                              | Investigate the feasibility of installing dog regulation zone maps at beach access points.                                                                                                                           | The City                                      | 2019                                     | Beach users informed of dog regulation zones prior to accessing beach.       |
| <b>4.3 Reduce predation by foxes</b>               |                                                                                                                                                                                                                      |                                               |                                          |                                                                              |
| 4.3.1                                              | Implement an integrated fox control program in coordination with other management agencies.                                                                                                                          | The City<br>Contractors<br>Adjoining agencies | August to April.                         | No fox predation of hooded plovers.                                          |
| 4.3.2                                              | Monitor fox presence at hooded plover breeding sites.                                                                                                                                                                | BAV                                           | August to April.                         | All fox visits to breeding sites identified.                                 |
| 4.3.3                                              | Targeted fox control around individual breeding sites.                                                                                                                                                               | The City<br>Contractors                       | As needed                                | No predation of eggs or chicks at active breeding sites.                     |
| <b>4.4 Reduce predation by cats</b>                |                                                                                                                                                                                                                      |                                               |                                          |                                                                              |
| 4.4.1                                              | Monitor cat presence at hooded plover breeding sites.                                                                                                                                                                | BAV                                           | August - April                           | Identify all breeding sites being visited by cats.                           |
| 4.4.2                                              | Instigate a cat trapping program.                                                                                                                                                                                    | The City                                      | As needed                                | No predation of eggs and chicks at active breeding sites.                    |
| <b>4.5 Monitor predation by native predators</b>   |                                                                                                                                                                                                                      |                                               |                                          |                                                                              |
| 4.5.1                                              | Monitor activity of native predators at breeding sites and follow BA advice and protocols to minimise impacts.                                                                                                       | BAV<br>The City                               | August - April                           | All impacts of native predators at breeding sites recorded.                  |
| <b>4.6 Reduce weed threats to breeding habitat</b> |                                                                                                                                                                                                                      |                                               |                                          |                                                                              |
| 4.6.1                                              | Monitor weed species distribution and identify potential threats to hooded plover breeding success.                                                                                                                  | The City                                      | All year round                           | All weed threats to hooded plover habitat identified.                        |
| 4.6.2                                              | Control weed infestations threatening known breeding sites including:<br>Sea Wheat-grass ( <i>Thinopyrum junceiforme</i> )<br>Marram grass ( <i>Ammophila arenaria</i> )<br>Sea spurge ( <i>Euphorbia paralias</i> ) | The City<br>Contractors                       | April - August                           | Reduce the impact of weeds on hooded plover habitat.                         |

## A SNAPSHOT – WALKING THE TALK

Having a positive impact on the number of chicks that successfully fledge demands the implementation of an array of measures, delivered at critical times by a diversity of

people and agencies. It's about walking the talk, getting out in the field and working together to make the numbers count. Refer to BirdLife Australia's - A Practical

Guide for Managing Beach-nesting Birds in Australia (2008) for details of protection measures (see Further Information page).



A tiny day old hooded plover chick.

Photo: Birdlife Australia

**Paul Schefferle**  
Professional Hunter

**“We build up a good rapport with the private landowners and land managers who permit us to access their land because they understand the damage done by the foxes. It needs a collaborative approach. The land management boundaries mean nothing to the foxes. It’s frustrating to see foxes returning to areas we’re not permitted to enter. Foxes breed every year so quickly repopulate or overpopulate areas if not controlled”**

## WHERE TO FROM HERE?

We are committed to continuous improvement. We will measure and report on progress against this plan’s targets each year and consider how we can evolve the actions and the plan itself.

As a group, our working party will critically evaluate each action to consider its value in achieving our four key goals.

We will remain open minded to new ideas, additional partnerships and fresh approaches, always striving to achieve improved outcomes for the hooded plover.

**Andrea Dennett**  
**BirdLife Australia Volunteer Coordinator,**  
**Friends of the Hooded Plover, Bellarine Peninsula**

"An interest in birds or a conservation issue is enough for some people, but for others it becomes a passion.

The Hoodies are such little battlers and you just want to help them. They have everything going against them, yet they're resilient and they just keep battling along.

For me, it's like being converted to a religion. I was converted when a chick hatched on Point Lonsdale beach on the eve of one of the busiest weekends of the year. There were hundreds, perhaps thousands, of people on that beach over the weekend. And there was a wild thunderstorm. Yet, the chick survived it all – the humans, the weather conditions, dogs, foxes and natural predators like gulls and kestrels. When it fledged, we celebrated with champagne on the beach. I was relieved and I was hooked.

We need to keep putting human power towards these chicks. I've seen volunteers working like lollipop ladies during the Rip to River event, parting the beach crowds to allow parent birds to get from the nest to the water's edge and back.

Our typical Hoodie volunteer is 60-plus, female and retired. But we're all types – we have Liz who recently turned 80 and we have 20-somethings keen to help, too.

Over the last five years or so the City of Greater Geelong has come on board and helped turnaround the program, but the work's time-consuming and you have to become hardened to the possibility of disappointment. It's great to be part of a large network of people concerned about Hoodies and other beach nesting birds. Not just our regional coast but interstate and even overseas."



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## **6. CONSOLIDATION OF CENTRAL ADMINISTRATIVE OFFICES – ADVISORY COMMITTEE TERMS OF REFERENCE**

|                   |                                  |
|-------------------|----------------------------------|
| <b>Source:</b>    | <b>Finance &amp; Strategy</b>    |
| <b>Director:</b>  | <b>Peter Anderson</b>            |
| <b>Portfolio:</b> | <b>Leadership and Governance</b> |

### **Purpose**

To establish a new Central Administrative Office Project Advisory Committee (the Committee) and endorse the Committee's terms of reference.

### **Background**

The current Central Administrative Office Project Advisory Committee was established by resolution of Council on 24 April 2018 to provide initial advice regarding the Central Administrative Office building project (the Project). It has concluded its work having achieved all of the objectives listed in its terms of reference and having submitted a final report to Council on 25 September.

Council has committed to consolidating its administrative offices to the 137 Mercer Street Geelong site by resolution adopted at the 25 September 2018 Council meeting.

### **Key Issues**

- Council is able to establish advisory committees by resolution to provide advice to Council on a particular matter. Such committees do not have delegated powers and may not allocate Council funds or resources.
- Further work is required to refine design and delivery matters relating to the Project;
- Council requires consideration and provision of advice about the Project regarding the following matters:
  - design criteria for the Project;
  - financial agreement with proponents;
  - final selection of the successful proponent;
  - opportunities for the project to be a catalyst for further CBD revitalisation projects;
  - preferred future arrangements for civic and ceremonial functions associated with any extension of the Geelong Gallery to part of the existing Town Hall;
  - the business case for expansion of the Geelong Gallery to part of the existing Geelong Town Hall;
  - opportunities for the sale of surplus Council property as part of the financing plan for the Project;
  - general progress of the Project as reported from time to time;
  - other matters relative to the Project that may be referred by Council from time to time or matters referred by management.

- An advisory committee will be best placed to advise Council regarding the Project.
- Terms of reference for the Committee (**Attachment 2**) have been prepared and reflect the ongoing needs of Council in relation to delivery of the Project.

**Cr Aitken moved, Cr Kontelj seconded -**

**That Council:**

- 1) Abolish the Central Administrative Office Project Advisory Committee established by resolution of Council on 24 April 2018 and revokes its terms of reference;**
- 2) Establish a new Central Administrative Office Project Advisory Committee;**
- 3) Endorse the Central Administrative Office Project Advisory Committee terms of reference at Attachment 2 of this report, and with the following amendment to item 3 g) ~~opportunities for the financial debt reduction opportunities~~ such as sale of surplus Council property as part of the financing plan for the project;**
- 4) Appoint at least five Councillors to be members of the new Central Administrative Office Project Advisory Committee; and**
- 5) Appoint the Mayor to be chairperson of the new Central Administrative Office Project Advisory Committee.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

There are no financial implications arising from the subject of this report. Provision of secretariat services and committee resourcing is provided for in the City's 2018-19 budget.

### ***Community Engagement***

The Committee will be tasked with undertaking consultation to inform advice as required.

### ***Social Equity Considerations***

The Committee will allow consideration of social equity issues that arise from consideration of the project and related matters.

### ***Policy/Legal/Statutory Implications***

Formation of the Committee is compliant with the *Local Government Act (Vic) 1989* as well as Council's policies and procedures relating to the establishment of advisory committees.

### ***Alignment to Council Plan***

The work of the Committee will support delivery of the 2018-22 Council Plan strategic priority - Organisational Leadership, Strategy and Governance - which has a key priority of consolidating the City of Greater Geelong offices.

### ***Conflict of Interest***

No Council officers or contractors who have provided advice in relation to this report have declared a conflict of interest regarding the matter under consideration.

### ***Risk Assessment***

The establishment of an advisory committee will support the Council to identify and manage risks associated with the Project.

### ***Environmental Implications***

There are no environmental implications arising from the subject of this report.

# COMMITTEE TERMS OF REFERENCE



|                                                                     |                                |                |
|---------------------------------------------------------------------|--------------------------------|----------------|
| <b>Central Administrative Office<br/>Project Advisory Committee</b> | Document No:                   | CTR            |
|                                                                     | Approval Date:                 | 9 October 2018 |
|                                                                     | Approved By:                   | Council        |
|                                                                     | Review Date:                   | July 2022      |
| Responsible Officer:<br><b>Chief Executive Officer</b>              |                                |                |
|                                                                     | Version No:                    | 01             |
| Authorising Officer:                                                | <b>Chief Executive Officer</b> |                |

## 1. SUMMARY

Council's administrative and civic functions are located over 10 separate locations in and around the Central Geelong Area. The difficulties resulting from fragmented locations have been recognised by Council for many years.

Land at 137 Mercer Street has been selected as the preferred site for a consolidated Administrative Office. This land was first purchased in 2007 for the purpose of establishing a Central Administrative Office building project (the Project). Council in 2015 resolved to support expansion of the Geelong Gallery to the Geelong Town Hall building should sufficient space become available.

Most recently (September 2018) Council resolved in relation to the project:

### **Committee Recommendation**

#### **That Council:**

- 1) Reaffirm its commitment to the new Central Administrative Office Accommodation project and approve the scope to be:
  - 1.1) 10,000m<sup>2</sup> office (gross floor area);
  - 1.2) 120 car parks; and
  - 1.3) Active street level retail (allow 300m<sup>2</sup>).
- 2) Require any additional scope to the project (e.g. additional car parks and/or early learning centre) be the subject of a separate business case and budget discussion and be considered in the context of any future CBD car parking strategy and/or Social Infrastructure Plan to be completed;
- 3) Confirm the site selection criteria as:
  - 3.1) Capacity of site to accommodate a building with a minimum floor plate size of 1,200m<sup>2</sup>;
  - 3.2) Access to site;
  - 3.3) Site opportunities and constraints;
  - 3.4) Civic presence;
  - 3.5) Economic development/revitalisation of Central Geelong; and
  - 3.6) Site availability.
- 4) Confirm the project budget to be up to \$91m (per existing 2018/19 budget and strategic resource plan);
- 5) Confirm that its preference is to be the owner of the project;
- 6) Fund the project from borrowings but reduce the net cost of borrowings to \$50m over the first 5 years from sale of surplus property assets and/or by increasing revenue yield from commercial assets (minimum value \$41m);
- 7) Confirm that the future use of the City Hall should, subject to sufficient Government funding being available, include the extension of the Geelong Art Gallery and part of City Hall be retained for civic meeting and ceremonial functions;
- 8) Support establishment of the new Central Administrative Office Accommodation project on land owned by the Council at 137 Mercer Street Geelong as part of a larger civic precinct development; and

- 9) **Adopt the Submission Review Panel recommendation in relation to the Central Administrative office Accommodation Project (see Attachment 3).**

## **2. SUPPORTING COUNCIL OBJECTIVES**

The work of the Central Administrative Office Project Advisory Committee (the Committee) will support management and strengthen and support the commitment of the City of Greater Geelong (the City) to deliver this project.

Advice from the committee will help to achieve council's objective of providing for the best outcomes for the local community having regard to the long term and cumulative effects of decisions. In doing this the committee will have regard to the need for council to ensure that:

- resources are used efficiently and effectively; and
- services and facilities provided by council are accessible and equitable;

Advice from the committee will also support council's role, which includes maintaining the viability of council by ensuring that resources are managed in a responsible and accountable manner.

## **3. COMMITTEE OBJECTIVES AND FUNCTIONS**

The objective of the committee is to consider and provide advice to council on matters relevant to the project, including:

- a) design criteria to be provided to proponents for the project;
- b) financial agreement with proponents;
- c) final selection of successful proponent;
- d) opportunities for the project to be a catalyst for further CBD revitalisation projects;
- e) preferred future arrangements for civic and ceremonial functions associated with any extension of the Geelong Gallery to part of the existing Town Hall;
- f) the business case for expansion of the Geelong Gallery to part of the existing Geelong Town Hall;
- g) financial debt reduction opportunities such as sale of surplus council property as part of the financing plan for the project;
- h) general progress of the project as reported from time to time; and
- i) other matters relative to the project that may be referred by council from time to time or matters referred by management.

The functions of the committee include:

- a) Considering past reports and decisions as well as current and new strategy documents and externally sourced technical information; and
- b) Undertaking consultation to inform advice as required.

## **4. DEFINITIONS**

**Committee** means the Central Administrative Office Project Advisory Committee

**Project** means the Central Administrative Office building project.

**Site** means the preferred site at 137 Mercer Street, Geelong.

## **5. TERMS OF REFERENCE**

### **5.1. Term**

This committee:

- Commences on the day following the council resolution to adopt the committee's terms of reference; and
- Ends on the day of a council resolution to abolish the committee.

### **5.2. Membership**

#### **5.2.1. Membership & Eligibility**

At least 5 councillors appointed by council as members.

Four council officers nominated by the CEO.

(Eligible Members)

#### **5.2.2. Chairperson**

5.2.2.1. Council, by resolution, will appoint the Mayor to be the chairperson of the committee.

5.2.2.2. The chairperson's term will continue unless otherwise determined by council.

#### **5.2.3. Nomination of Eligible Members**

5.2.3.1. Council's Chief Executive Officer shall nominate council officer representatives.

#### **5.2.4. Appointment of Eligible Members**

5.2.4.1. Council shall appoint councillors as members of the committee.

5.2.4.2. The Chief Executive Officer shall appoint council officers as members of the committee.

#### **5.2.5. Length of Appointment**

5.2.5.1. Eligible members will be appointed for the life of the committee unless otherwise determined by council.

5.2.5.2. Eligible members must remain as such in order to maintain committee membership. If an eligible member no longer meets the criteria to be an eligible member during their term, their committee membership will be revoked and a new eligible member appointed in accordance with the selection process for the remainder of the term.

### **5.3. Authority**

5.3.1. The committee is an advisory committee for the purposes of the *Local Government Act 1989*. It does not have delegated authority, and reports to council as required.

5.3.2. The committee may appoint working groups to pursue specific projects and issues on an as needed basis.

5.3.3. The committee has no financial delegation authority.

### **5.4. Meeting Procedure**

5.4.1. The Chief Executive Officer in consolidation with the Mayor, will convene committee meetings.

- 5.4.2. The committee will meet as required (as a guide the committee should meet at least six times a year).
- 5.4.3. A meeting of the committee will not be called with less than two weeks' notice to all members, unless exceptional circumstances exist.
- 5.4.4. A quorum for a meeting shall be one more than half of the membership of the committee.
- 5.4.5. Meeting minutes and agendas will be circulated at least one week prior to the meeting.

## **5.5. Reporting**

The committee will report to council as required by its chairperson. Generally the committee will ensure it reports in a timely manner to council.

## **5.6. Secretariat**

The Chief Executive Officer shall appoint a council officer to provide secretariat services to the committee.

## **5.7. Facilities & Resources**

Adequate human and financial resources shall be provided to ensure the effective operation of the committee.

## **5.8. Evaluation**

The committee will review its objectives, activities and participation annually.

# **6. QUALITY RECORDS**

**Quality Records shall be retained for at least the period shown below.**

| Record                   | Retention/Disposal Responsibility | Retention Period | Location |
|--------------------------|-----------------------------------|------------------|----------|
| Meeting minutes/Agenda's | Committee                         | PROV             | EDRMS    |
| Correspondence           | Committee                         | PROV             | EDRMS    |
| Submissions              | Committee                         | PROV             | EDRMS    |

## **7. RURAL AND PERI URBAN ADVISORY COMMITTEE UPDATE**

**Source:** Investment & Attraction - Economic Development  
**Director:** Brett Luxford  
**Portfolio:** Environment and Sustainability

### **Purpose**

To provide Council with an update on the activities of the Rural and Peri Urban Advisory Committee and to outline the Committee's recommendations to Council.

### **Background**

On 13 February 2018, Council resolved to establish a Rural and Peri-Urban Advisory Committee to advise Council regarding key strategic and service matters affecting the rural and peri-urban community of the municipality. Cr Mason was appointed Chair of the Committee.

Public expressions of interest were sought for membership of the Committee. Following an interview process, members of the Committee, listed in **Attachment 2**, were appointed by the Chief Executive Officer in accordance with the Terms of Reference.

The Committee initially met on 1 June 2018 and has since met monthly.

### **Key Issues**

- After reviewing a number of previously commissioned reports relating to the Geelong saleyards and agribusiness in the region, as well as the minutes of the Saleyards Advisory Group and other publicly available reports (all listed in **Attachment 3**), the Committee has identified four priority areas which will form the basis of Committee agendas and discussion going forward. Those priorities are:
  - Biosecurity;
  - Livestock exchange;
  - Information exchange; and
  - Truck wash facilities.
- The Committee notes that all of these priorities are interdependent.
- The Committee has also identified a number of specific issues affecting rural and peri-urban communities in the municipality, including:
  - Biosecurity:
    - Department of agriculture tagging and traceability requirements;
    - Meat and livestock association requirements;
    - Analysis of threats, risk mitigation and emergency response;
    - Vulnerability of local agricultural, tourist and other industries; and
    - Local Government support for State and Commonwealth policies.
  - Settlement Strategy: including best practice management of rural and peri - urban farms and maintaining the right to farm within urban breaks.

- Social needs:
  - o Men's (and Women's) Shed, peer education and collaboration;
  - o Further development of rural community values;
  - o Cost of not having Local Government ongoing support for agricultural and rural lifestyle communities;
  - o Educational needs, particularly for new settlers and "lifestylers" that need ongoing guidance and orientation;
  - o Economic benefit locally, including value-add and new industries.
- Environmental considerations:
  - o Pest, plants and animals, exotic species, prohibited weeds and feral animals on public and private land;
  - o Best agricultural environmental management practice; and
  - o Implications for One Planet Living and Zero Carbon goals.
- Other services/activities which could support each other in a rural environment:
  - o Community Hub;
  - o Coordinated livestock and produce markets within established yearly calendars;
  - o Support for 'think local', including support local procurement and markets;
  - o Social and cultural activities; and
  - o Energy production.
- In response to the priorities and issues identified by the Committee, the Committee has developed a workplan (Attachment 4).
- As a result of its meetings and deliberations to date, the Committee recommends to Council that:
  - a. *A scoping study for a multi- purpose small-scale livestock and information exchange in the G21 region (Scoping Study) to be commissioned that pulls together existing reports, industry information and analyses existing data relating to the local use of saleyards including demographics of the users, with further consideration to economic, social and environmental benefits and the current behaviours and needs of stakeholders;*
  - b. *The Committee supports, in principle, a shared funding arrangement between stakeholder Councils for the Scoping Study. The Committee recommends that the Council engage with each interested Council to determine each Council's cost contribution; and*
  - c. *That the outcomes of the Scoping Study be the subject of further recommendations from the Committee to the Council.*

**Cr Mason moved, Cr Sullivan seconded -**

**That Council:**

- 1) Note the update of the activities of the Committee;**
- 2) Note the recommendations of the Committee;**
- 3) Refer the consideration of an allocation of adequate funding to conduct the Scoping Study to the 2019/20 budget process; and**
- 4) Request the Chief Executive Officer to engage with the relevant Councils to determine each Council's cost contribution to the Scoping Study.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

It is anticipated that the cost of a scoping study for a 'small scale livestock and information exchange' would be \$100,000. The cost of implementing the recommendations of the Committee will need to be considered in Council's 2019/2020 budget.

### ***Community Engagement***

The Committee provides an important link between the rural and peri urban communities and Council.

### ***Social Equity Considerations***

The Committee is considering the social implications of adequate facilities and education about issues affecting the rural and peri urban communities in the municipality.

### ***Policy/Legal/Statutory Implications***

The Committee is an advisory committee to Council in accordance with the *Local Government Act (Vic) 1989*.

### ***Alignment to Council Plan***

The establishment and continuation of the Committee aligns with a number of the Council Plan priorities:

- Planned sustainable development
- A more inclusive and diverse community
- Improved health and safety of our community
- Effective environmental management
- A thriving and sustainable economy

### ***Conflict of Interest***

No officer involved in the preparation of this report has any direct or indirect conflict of interest in the matters raised in this report.

### ***Risk Assessment***

The Committee has identified a number of areas which it believes are of importance to the sustainability of rural and peri urban communities in the municipality.

### ***Environmental Implications***

The Committee has considered and will continue to consider environmental issues arising in rural and peri urban areas in the municipality.

**Attachment 2**

**MEMBERS OF THE RURAL AND PERI URBAN ADVISORY COMMITTEE**

- Cr Jim Mason (Chair)
- Fiona Conroy (Community Farmer and VFF Member)
- Joan Lindros (Community -Environmental Networks)
- Stuart Mclean OAM (Community Farmer, Ex Board North-Central Catchment Management Authority (CMA) and Chair of Australian Livestock Association)
- Geoff McFarlane (Community, Retired Department of Agriculture and Advocate of Best Agricultural Management Practices)
- Eric Sharkey (Community Farmer, Ex member Port Philip and Western Port CMA, Member of G21 Agribusiness Forum)
- Cr Carol McGregor (Surf Coast Shire)
- Cr David Evans (Golden Plains Shire)
- Gareth Smith (Officer, Colac Shire – General Manager Development and Community Services and Environment. Ex Corangamite CMA and Landcare)
- Dr Angela Clough (Department of Agriculture, Biosecurity, Emergency Response, - Ballarat and Western Victoria)
- Manager, Economic Development and Events
- Manager, Planning Strategy and Urban Growth
- Manager, Connected Communities
- Manager, Engineering Services

**Attachment 3**

**LIST OF REPORTS AND REFERENCES**

Preparing for Change: A New Saleyard user demographic June 2017

<http://www.geelongaustralia.com.au/saleyards/documents/item/8d4d8210ef0d7b2.aspx>

Local (Geelong) Livestock Market Analysis March 2017

<http://www.geelongaustralia.com.au/saleyards/documents/item/8d49b97ad1d8082.aspx>

Kismet Report November 2016 Geelong Saleyards Stakeholder Workshop

<https://www.geelongaustralia.com.au/common/Public/Documents/8d4541f9003ba8f-CoGG-Saleyards-workshop-Nov2016-print%20FINAL.pdf>

Minutes of the Geelong Saleyards Advisory Committee

<https://www.geelongaustralia.com.au/saleyards/documents/item/8d471cdde1a6650.aspx>

Structural Engineers Report 2016

<https://www.geelongaustralia.com.au/common/Public/Documents/8d40888c57da513-Geelong%20Saleyards%20Engineers%20Condition%20Report.doc>

Sustainable Agribusiness Strategy for the G21 Region

<https://www.geelongaustralia.com.au/common/Public/Documents/8d4dd92c20e96d1-FINAL%20Sustainable%20Agribusiness%20Strategy%20for%20the%20G21%20Region%202017-2022%20280717.pdf>

City of Greater Geelong Saleyards Users Survey 2016

***Current Issues for further reading***

Stock and Land 24 Aug 2018 "Saleyards need to become community hubs, to grow and thrive":

<https://www.stockandland.com.au/story/5592456/re-invent-saleyards-to-stay-relevant-says-innovation-director/?cs=4786>

NSW Government – Greater Sydney Peri Urban Bio- Security Program:

[https://www.dpi.nsw.gov.au/\\_data/assets/pdf\\_file/0005/599891/greater-sydney-peri-urban-biosecurity-program.pdf](https://www.dpi.nsw.gov.au/_data/assets/pdf_file/0005/599891/greater-sydney-peri-urban-biosecurity-program.pdf)

Victorian Government – Protecting Victoria's Environment- Biodiversity 2037:

<https://www.landcarevic.org.au/state-government-news/protecting-victorias-environment-biodiversity-2037/>

Victorian Government – Agriculture Victoria Strategy:

[http://agriculture.vic.gov.au/\\_data/assets/pdf\\_file/0011/385949/Agriculture-Victoria-Strategy\\_FINAL.pdf](http://agriculture.vic.gov.au/_data/assets/pdf_file/0011/385949/Agriculture-Victoria-Strategy_FINAL.pdf)

**Attachment 4**

**WORK PLAN**

**PERI URBAN COMMITTEE - PRIORITY ITEMS**

| CATEGORY                                   | TOPICS                                         | STATUS   |
|--------------------------------------------|------------------------------------------------|----------|
| <b>BIO SECURITY</b>                        |                                                |          |
|                                            | Bio Security                                   | Priority |
| <b>ATTENTION TO POLICY FOR ENVIRONMENT</b> |                                                |          |
|                                            | Habitat protection                             |          |
|                                            | Land management sustainability                 |          |
|                                            | Indigenous vegetation                          |          |
|                                            | Wetland management                             |          |
|                                            | Protection of rural land                       |          |
|                                            | Pest, plants and animals                       |          |
|                                            | Revegetation                                   |          |
|                                            | Waste management                               |          |
|                                            | Truck Wash                                     | Priority |
| <b>ROAD INFRASTRUCTURE</b>                 |                                                |          |
|                                            | Roads – maintenance                            |          |
|                                            | Roadside management                            |          |
|                                            | Truck access                                   |          |
| <b>STRATEGIC PLANNING</b>                  |                                                |          |
|                                            | River corridors                                |          |
|                                            | Right to farm - land use                       |          |
|                                            | Rates                                          |          |
|                                            | Access to water                                |          |
| <b>PERI URBAN FARMER</b>                   |                                                |          |
|                                            | Livestock Exchange                             | Priority |
|                                            | Biosecurity                                    | Priority |
|                                            | Information Exchange peri urban farmer         | Priority |
|                                            | Peri urban preparedness for emergency          |          |
|                                            | Information from council to peri urban farmers |          |

## **8. POTATO SHED ACTIVITY REPORT 2017-2018**

**Source:** Investment & Attraction - Arts & Culture  
**Director:** Brett Luxford  
**Portfolio:** Arts, Culture and Heritage

### **Purpose**

To provide Council with an overview of the Potato Shed activities and highlights for the 2017/2018 period.

### **Background**

- The Potato Shed was built as a joint venture between the City of Greater Geelong, Bellarine Secondary College (BSC) and St Ignatius College Geelong (SICG) with additional funding from the State Government. A Joint Use Agreement (JUA) was signed and Council established a Committee of Management under Section 86 of the Local Government Act. The venue opened 15 March 2001.
- The Potato Shed is a multi-arts venue presenting performing arts; live music, art exhibitions; educational and public programmes to residents and visitors to the Bellarine.
- Council, Bellarine Secondary College and St Ignatius College Geelong all contribute financially to the operation of the Potato Shed based on the JUA.

### **Key Issues**

- The Potato Shed activities in 2017/2018 included 102 theatre, dance and music performances along with exhibitions and youth events.
- 108,444 visits were made to the Potato Shed in the 2017/2018 year, including 69,564 general public and 38,880 visits from school students (**Attachment 2**). This was a 4% increase from 16/17.
- The 2017/2018 program showcased a diverse array of performances, dance works and original productions. This included high profile touring productions: La Mama "Birdcage Thursdays"; Melbourne Theatre Company with "Hungry Ghosts"; South Australia Arts with "Rogue Romantic" along with the development of a new work "Dance Hall", in conjunction with award winning international performers Finucane and Smith which then toured Victoria.
- Other highlights included attendance of 8,500 at the 2017 Family Fun Day, and Children's Week Prep Workshops, which attracted participation from most primary schools on the Bellarine.
- The significant ongoing success and popularity of the Potato Shed in 17/18 brought continued challenges. These included managing the needs and expectations of schools, hirers and community groups as well as the increasing demand from the growing population and new groups forming on the Peninsula.

**Cr Mason moved, Cr Sullivan seconded -**

**That Council note the overview of the Potato Shed activities and highlights for 2017/2018.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

Total expenditure for the Potato Shed, both operational and facility renewal, for 17/18 was \$626,027 offset by total income of \$333,365. Net contribution by Council was therefore \$292,622 including depreciation of \$57,616. The Family Fun day is also included.

In accordance with the agreed formula in the JUA, the BSC and SICG contributed \$63,624 to the operating costs and an additional \$20,520 towards facility renewal.

Further income was generated from venue hire, ticketing, grants and some sponsorship.

### ***Community Engagement***

Regular feedback is sought from those who attend performances and participate in programs at the Potato Shed to ensure the venue continually improves and responds to the changing and diverse needs of the community. Community members regularly expressed their ongoing desire for the venue to be re-developed.

### ***Social Equity Considerations***

The Potato Shed has a commitment to promote fairness, justice, and equality to all. The lack of any public transport directly to the venue impacts on this commitment.

### ***Policy/Legal/Statutory Implications***

Through a series of resolutions dating back to 1997, Council agreed to participate as a joint venture partner with Bellarine Secondary College and St Ignatius College in the development and use of the Potato Shed Multi-arts facility. All parties are bound to the conditions of the JUA.

### ***Alignment to Council Plan***

The Potato Shed aligns to the Council Plan and the Clever Creative vision, assisting to create a vibrant arts and culture facility as a highly regarded and inclusive venue.

### ***Conflict of Interest***

There is no direct or indirect interest by Council officers involved in the preparation of this report.

### ***Risk Assessment***

The Potato Shed has obligations under OH&S legislation to provide appropriate equipment and training and to ensure that the venue meets WorkSafe requirements.

### ***Environmental Implications***

The Potato Shed continues to encourage all users and hirers to be waste wise. LED lighting used in foyer, hallways and toilets resulting in a substantial reduction in electricity use. Conversion of theatre lighting to LED continues as budget permits.

# POTATO SHED HIGHLIGHTS 2017-18

**108,444**  
SHED VISITORS

**17 YEARS**  
OF OPERATION



**38,880 SCHOOL  
STUDENT VISITS**



**102**

DANCE, THEATRE  
AND MUSIC  
PERFORMANCES

**HIGH QUALITY  
TOURING PRODUCTIONS**

FROM MELBOURNE THEATRE COMPANY, HIT  
PRODUCTIONS, LA MAMA, GRIFFIN THEATRE  
COMPANY AND INDEPENDENT PRESENTERS

POTATO SHED

CITY OF GREATER  
GEEELONG



## SEASON HIGHLIGHTS

DANCE HALL

THE WITCHES

GLORIOUS

EXPOSING

ROGUE

EDITH

ROMANTIC

## SELL OUT MORNING SHOWTIME SERIES

# 14 HOURS A DAY 7 DAYS A WEEK

THE POTATO SHED OPERATES CLOSE TO CAPACITY REGULARLY TURNING AWAY BOOKINGS DUE TO HIGH DEMAND.



## CHILDRENS WEEK PREP WORKSHOPS

BURSTING AT THE SEAMS WITH MOST BELLARINE PENINSULA PRIMARY SCHOOLS TAKING PART

## 8,500 VISITORS FAMILY FUN DAY



POTATO SHED

CITY OF GREATER  
GEEELONG

## **9. BOROUGH OF QUEENSCLIFFE - GEELONG HERITAGE CENTRE MEMBERSHIP RENEWAL**

**Source:** Investment & Attraction / Arts & Culture  
**Director:** Brett Luxford  
**Portfolio:** Arts, Culture & Heritage

### **Purpose**

To seek Council endorsement for the Borough of Queenscliffe to re-establish its membership of the Geelong Heritage Centre.

### **Background**

The Geelong Regional Library Corporation (GRLC) was established by Greater Geelong City Council (GGCC), Golden Plains Shire (GPS), Surf Coast Shire (SCS) and the Borough of Queenscliffe (BOQ) in March 1997 by agreement made under section 196 of the Local Government Act (Vic) 1989 (Original Agreement).

The Original Agreement was updated in March 2009 and revised in June 2016 with the GRLC operating under the Agreement to Continue the Geelong Regional Library Corporation.

The Geelong Heritage Centre (GHC) was established in 1979. GGCC, GPS and SCS have all had an ongoing governance and operational relationship including an annual municipal contribution to the GHC by all three Councils since its inception.

The BOQ was part of the original arrangement making an annual municipal contribution until July 2002 when it withdrew from the formal GHC arrangement.

Following the review of the Agreement to Continue the Geelong Regional Library Service in June 2016, the Councils entered into a Supplemental Agreement amending the Current Agreement to integrate the operations of the GHC with operations of the GRLC. This Supplemental Agreement reflected that the BOQ did not have a relationship with the GHC.

The BOQ has since requested to re-establish its membership of the GHC. The GRLC Board at its meeting on 13 August 2018 resolved to accept the BOQ request to re-establish its membership of the GHC.

### **Key Issues**

- The BOQ will make an annual municipal contribution to the GRLC Budget and are willing to cover costs associated with the process of determining what formal and legal requirements are required to prepare for this change to be brought into effect.
- Formal approval by the four GRLC member Councils is required to confirm the membership of BOQ.
- The executed Further Supplemental Agreement (2018) is to be forwarded to the Minister for Local Government (Vic.) for approval and published in the Victorian Government Gazette.

**Cr Nelson moved, Cr Kontelj seconded -**

**That Council:**

- 1) Endorse the Geelong Regional Library Corporation Board resolution of 13 August 2018 to accept the Borough of Queenscliffe's request to re-establish its membership of the Geelong Heritage Centre;**
- 2) Authorise the Chief Executive Officer to execute the Deed of Variation to the Further Supplemental Agreement on behalf of the Greater Geelong City Council.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

The BOQ will reimburse the GRLC for the costs associated with re-establishing its membership and the preparation of the Deed of Variation.

The BOQ will make an annual contribution to the GRLC toward the operations of the GHC.

### ***Community Engagement***

The Borough of Queenscliffe is already a member of the GRLC and their return to membership of the GHC is considered to be of benefit to the region's communities.

### ***Social Equity Considerations***

Heritage and social history provides the opportunities for communities to connect and work together in turn contributing to pride in place.

### ***Policy/Legal/Statutory Implications***

At the GRLC Board meeting of Monday 13 August 2018 it was moved by Cr Nathan Hansford and seconded by Cr Margot Smith:

*That the GRLC Board welcomes and approves Borough of Queenscliffe membership of the Geelong Heritage Centre and that the Further Supplemental Agreement 2018 (appended) be approved for forwarding to GRLC member councils and as a direct result re-establish the Borough of Queenscliffe Council access to Geelong Heritage Centre service and collection related provisions.*

Cr Ross Ebbels abstained from the vote.

*Carried.*

The Further Supplemental Agreement has been prepared for approval and signing by GGCC, GPS, SCS and BOQ to confirm the BOQ's membership of the GHC. In recognising the additional service that the Heritage Centre will provide the BOQ, a determination of an initial additional municipal contribution to the GRLC budget has been calculated.

### ***Alignment to Council Plan***

The opportunity to expand the heritage collection and to collaborate with neighbouring municipalities aligns with the priorities and strategic directions of the *Council Plan 2018-22*, in particular the vibrant arts and culture measure of success to increase the number of objects actively cared for within our arts and heritage collections.

### ***Conflict of Interest***

No officers involved in the preparation of this report have a direct or indirect interest in matters to which it relates.

### ***Risk Assessment***

There are no significant risks to Council in supporting the membership of the BOQ of the GHC.

***Environmental Implications***

There are no known direct environmental implications arising from this report.

## **10. REVOCATION OF FLOOD-PRONE AREA DESIGNATION OF NEW LOTS AT WATERMARK, STAGE 7**

**Source:** City Services – Engineering Services  
**Director:** Guy Wilson- Browne  
**Portfolio:** Social and Infrastructure Planning

### **Purpose**

To revoke Council's designation of 12 December 2006 of flood affected land Watermark, Stage 7 as liable to flooding pursuant to Regulation 802 (2) of the Building Regulations 2006.

### **Background**

Council has a statutory obligation under the Building Regulations 2006 to designate land as liable to flooding where it reasonably knows it to be prone to flooding. Conversely, there is an obligation to remove the encumbrance of designation from land that is no longer considered to be flood-prone.

The current designated flood mapping (refer to **Attachment 2**) was designated by Council at its meeting of 12 December 2006, under the provisions of the Building Regulations 2006.

The subject of this report is the residential land at Watermark fronting 228 – 262 Reserve Road, Charlemont. Prior to subdivision the parent lot was used primarily as farmland.

### **Key Issues**

- The flood mapping is subject to a revision due to the subdivision and development at 228 – 262 Reserve Road, Charlemont. Prior to subdivision the parent lot was considered to be liable to flooding. This development site, which is also known as Watermark, Stage 7, achieves flood immunity for newly created lots for flood events up to and including the 100 year Average Recurrence Interval (ARI) event due to approved internal earthworks.
- The earthworks undertaken have resulted in the floodwaters from the 100 year ARI event being contained within the boundaries of the road network (refer **Attachment 3**).
- It should be noted that designation is separate to the creation of flood overlays within the Planning Scheme, which generally follows designation. In the case of this development, the planning scheme amendment to create post-development flood zones or overlays is proposed after the design of the proposed precincts.

**Cr Murnane moved, Cr Nelson seconded -**

**That Council revoke the Council designation of 12 December 2006 of flood affected land Watermark, Stage 7 as liable to flooding pursuant to Regulation 802(2) of the Building Regulations 2006.**

**Carried.**

## **Attachment 1**

### ***Financial Implications***

No impact to budget.

### ***Community Engagement***

A revocation of designation does not warrant public consultation as it constitutes the removal of an encumbrance on land.

Relevant Council databases and flood maps will be revised and updates sent to the Corangamite Catchment Management Authority and Building Control Commission.

### ***Social Equity Considerations***

Council have a responsibility to the community to provide the best possible information on areas that are flood prone.

### ***Policy/Legal/Statutory Implications***

The City has various statutory responsibilities for drainage management and flood management (prevention, response and recovery) as set out in the Local Government Act 1989, Local Government Regulations 1990, Planning and Environment Act 1987, Building Regulations 2006, Water Act 1989, Subdivision Act 1988 and Emergency Management Act 1986.

### ***Alignment to Council Plan***

The recommendations of this report are consistent with Council Plan, in relation to Growing our Economy and promoting a sustainable built environment, sustainable land use and development.

### ***Conflict of Interest***

There are no officer direct or indirect interests with respect to this report.

### ***Risk Assessment***

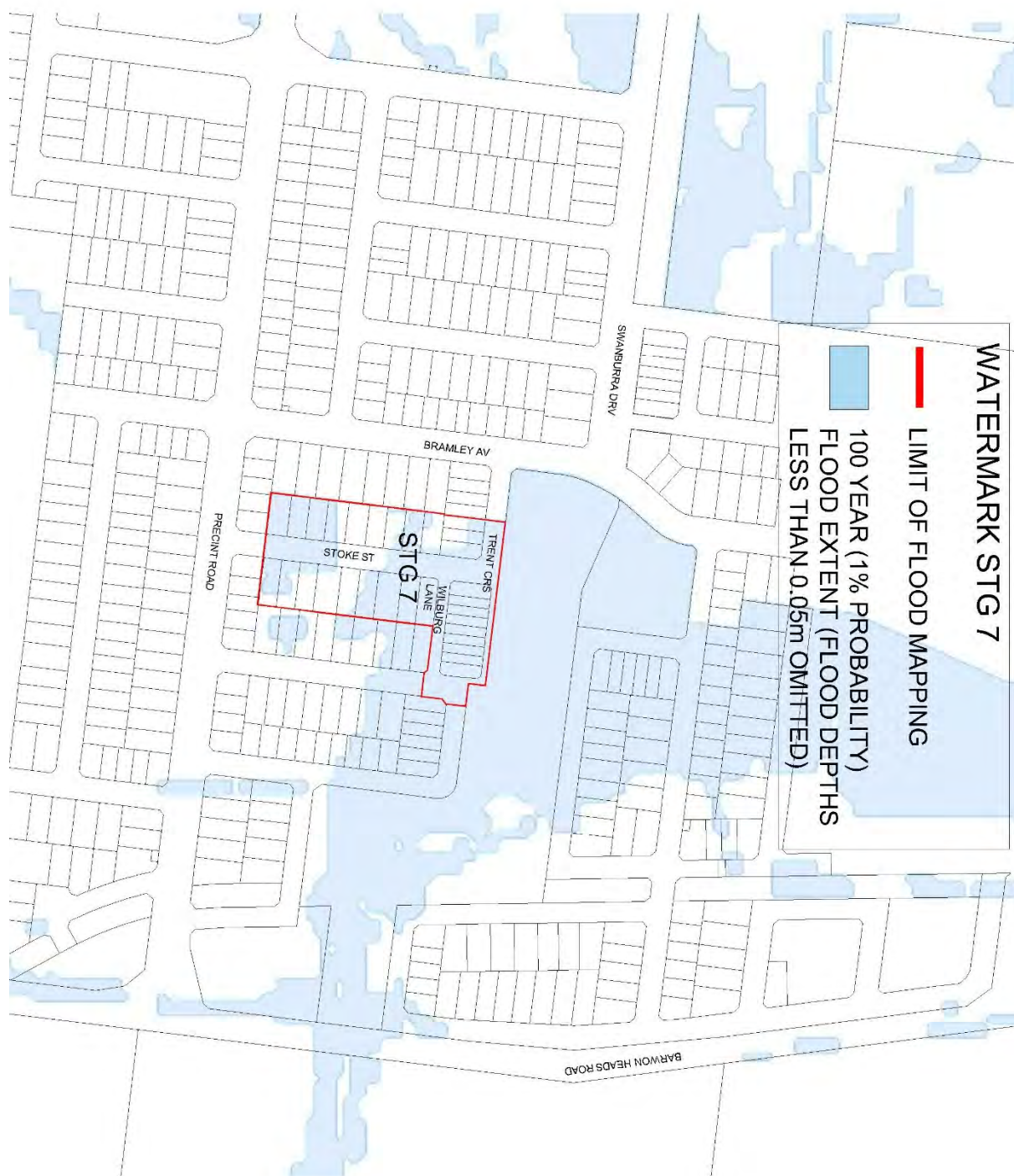
Council also has some risk exposure with any failure to disclose the flood-prone status of a property in a Land Information Certificate.

The revocation of the designation is the final step in minimising Council's risk.

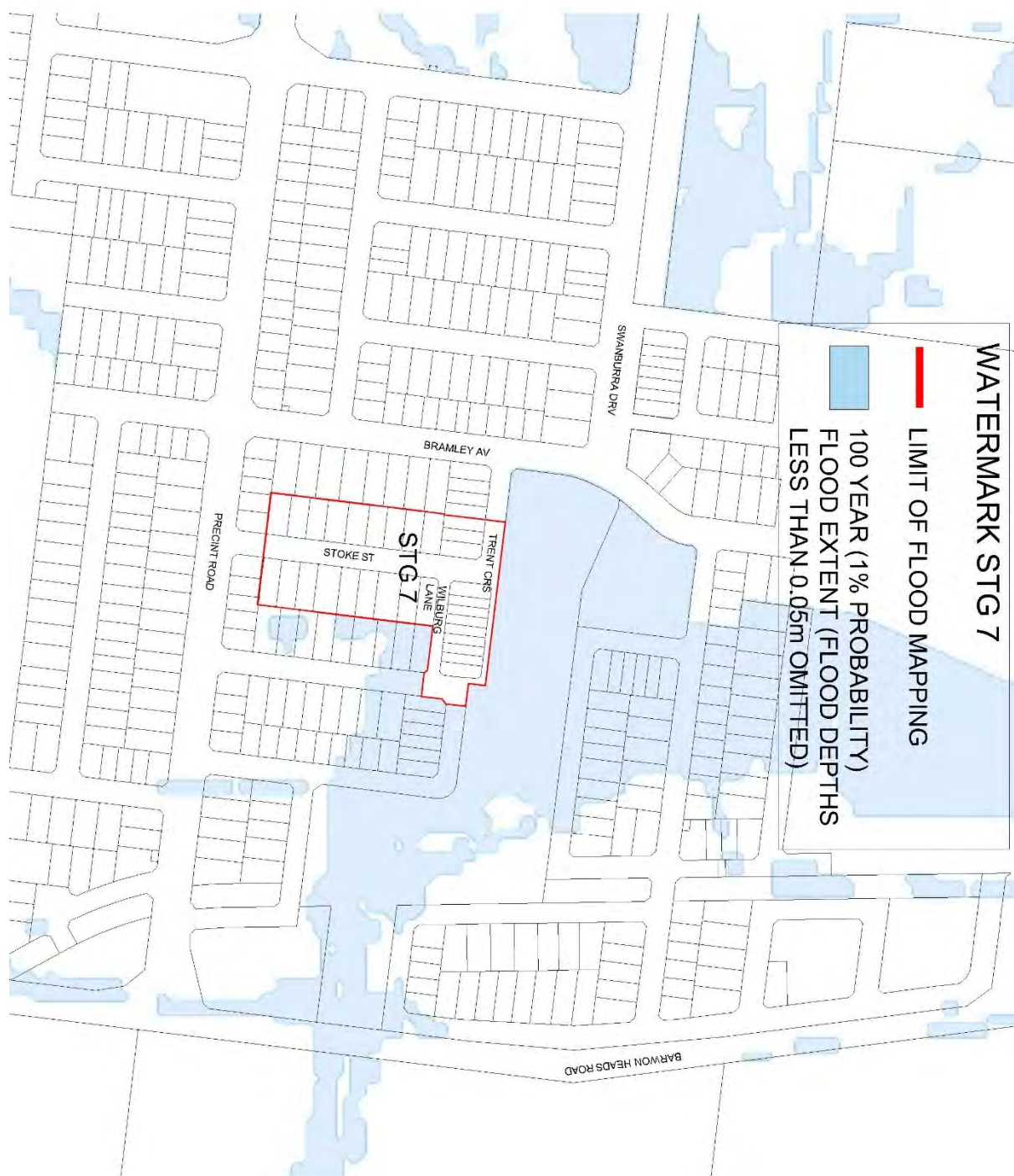
### ***Environmental Implications***

The revocation of flood-prone areas designation and designation of revised flood data through the design of this stage is considered unlikely to result in any known adverse environmental impacts.

**Attachment 2  
CURRENT FLOOD MAP**



**Attachment 3  
REVISED FLOOD MAP**



## **CLOSE OF MEETING**

As there was no further business the meeting closed at 9.52pm. Tuesday, 9 October 2018.

Signed: \_\_\_\_\_  
**Cr Bruce Harwood (Mayor)**

Date of Confirmation:\_\_\_\_\_.