

**THE CITY OF
GREATER GEELONG**

2019-20 ANNUAL BUDGET AND 2018-22 COUNCIL PLAN UPDATE

**ADOPTED
25 JUNE 2019**

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Mayor and CEO's Introduction

The City of Greater Geelong is in a period of tremendous growth and demand for services.

The combined impact of population growth, diversified industries, the world recycling crisis, balancing the need of new infrastructure while maintaining existing infrastructure and delivering our services within the constraints of a rate capped environment, means the City needs to responsibly manage its finances.

Key outcomes from this budget include:

- A strategic and community-led approach to prioritisation and development of community infrastructure.
- A focus on asset renewal investment and key heritage assets.
- Continued investment in the development and revitalisation of central Geelong including support for the City deal.
- Responding to growth and future planning.
- An investment in business productivity improvement including Civic Precinct and Digital Strategy.

The executive summary provides key information about the rate increase, operating result, service levels, cash and investments, capital works, financial position, underlying result and key strategic objectives of the Council.

The 2019-20 Budget has again been developed with four key fiscal objectives:

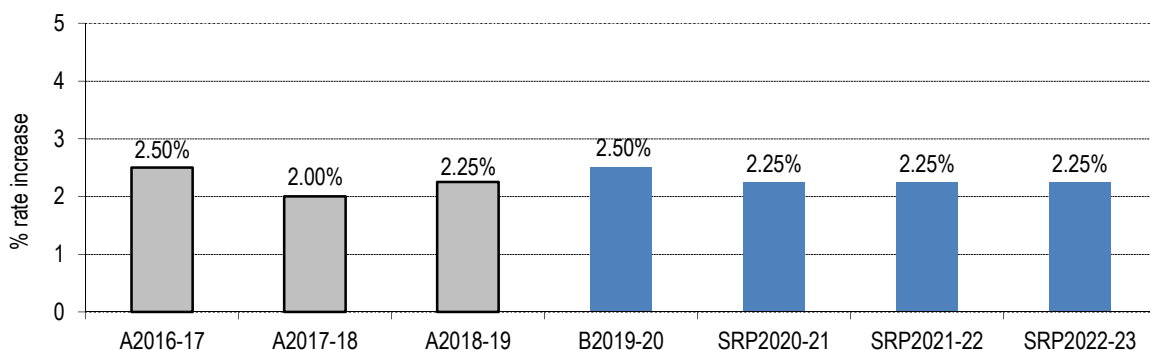
1. Maintain an operating surplus to contribute internal funding for capital works program.
2. Maintain core infrastructure renewal expenditure, whilst increasing expenditure on new community infrastructure.
3. Maintain net financial liabilities at a sustainable level.
4. Maintain funding of service delivery consistent with community expectations.

The Victorian Government has specified a rate cap of 2.50% for 2019-20. The cap applies to the average annual increase of rates and the municipal charge. Council has endorsed a rating strategy that complies with the cap and will not apply to the Essential Services Commission for an exemption to the higher cap.

The 2019-20 capital program forecasts expenditure of \$117.0m. This includes carryover project funding from 2018-19 for incomplete projects of \$27.8m, \$111.5m of new project funding less \$22.3m forecast to carryover into 2020-21.

The City plans to borrow \$35.3m in 2019-20 (including \$6.4m deferred borrowings from 2018-19), to fund the net capital expenditure on infrastructure and new community facilities. The projected total amount of borrowings as at 30 June 2020 is \$91.8m.

1(a). Rate Increases



Rate revenue is 63% of total revenue. The movement in average rates reflects the rate cap and includes Rates and the Municipal Charge. The Waste Collection Service Charge is excluded from the rate cap.

The Essential Services Commission measure rate increases as the movement in rates and municipal charge for all rateable property. The 2018-19 base average rate is calculated as \$1,557.54 and the 2019-20 Budget proposes this will increase by 2.50% to \$1,596.51.

Future year rate increases are assumed unchanged at 2.25% in the absence of any forward planning guidance from the Minister for Local Government. This assumption will be subject to future announcement on an annual basis.

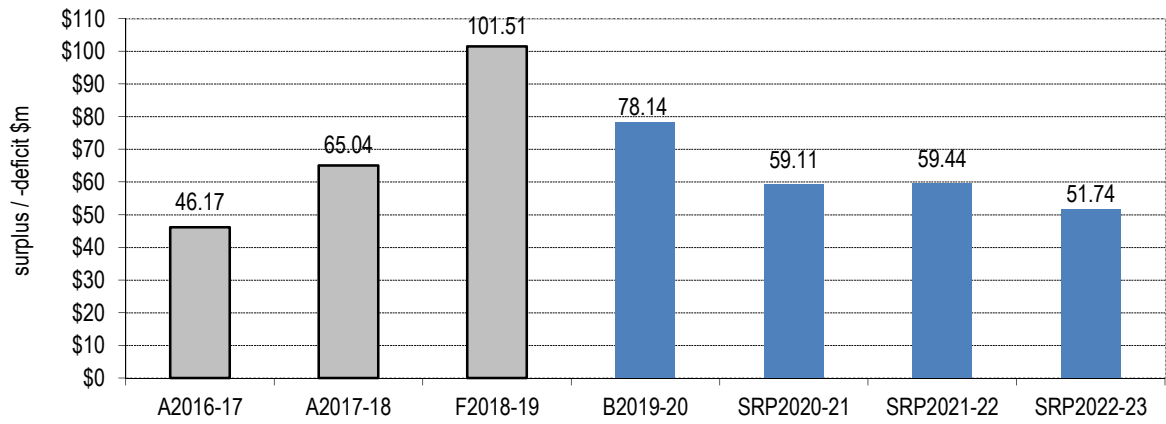
1(b). Average Residential Rates

Residential Movement	2018-19 Budget Rates on Avg. CIV \$	2019-20 Budget Rates on Avg. CIV \$
Residential Capital Improved Value	482,976	546,151
Rates (CIV x Rate in \$)	1,151.90	1,180.70
Municipal Charge	102.00	105.25
Total Rates (Include. Municipal Charge)	1,253.90	1,285.95
Waste Collection Service	316.90	332.00

The average movements in Rates and Municipal Charge totals \$32.05 or a 2.6% increase for the 2019-20 year. The Municipal Charge recovers some of the fixed cost of governance. The separate Waste Collection Service Charge includes the impact of higher cost waste collection and recycling processing operations together with EPA levy increases. The Landfill EPA levy increases to \$65.40/tonne equivalent to \$35.88 per Waste Collection Service Charge.

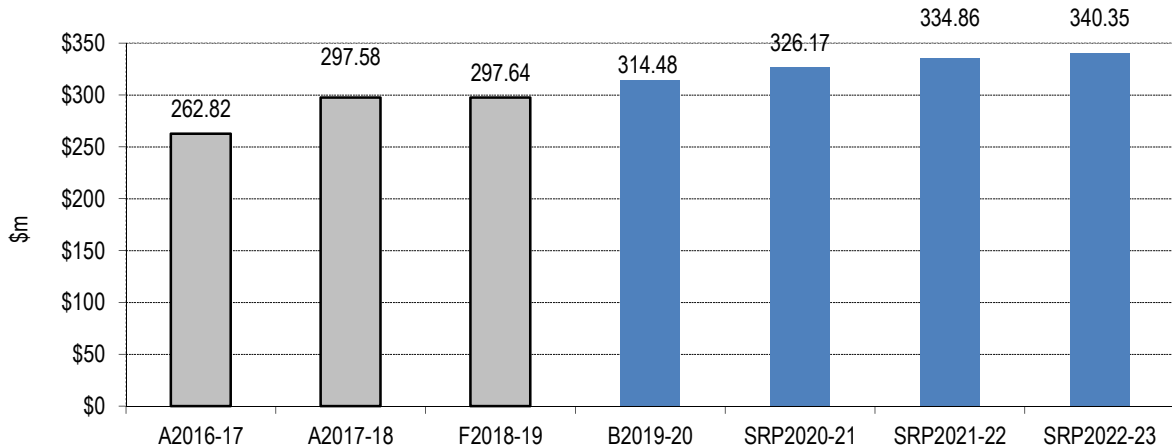
The 2019-20 rate notices will include the 2019 valuations where the average residential valuation increase was 13.1% with the rate in the dollar adjusted accordingly. However where the residential property valuation has increased by greater than the average, then the increase in rates may be greater than the \$32.05 applicable to the average property. The rates and charges for individual residential properties may increase or decrease by different percentage amounts dependent on whether the valuation of the property may be higher or lower relative to the average valuation of other residential properties in the municipal district. In addition the City exercises discretion in the setting of differential rates to increase one differential higher than the rate cap relative to others as part of responding to relative valuation movements or as part of implementing the rating strategy.

2. Overall Result



The expected overall result (comprehensive income result) for the 2018-19 year is a surplus of \$101.5m, which is an increase of \$36.5m over 2017-18 primarily due to non-monetary contributions \$20.7m and increase rates & charges \$19.8m. The overall result for 2019-20 includes recurrent increases in rates & charges, depreciation expense and salaries growth. The 2019-20 underlying (recurrent) result is a surplus of \$1.4m.

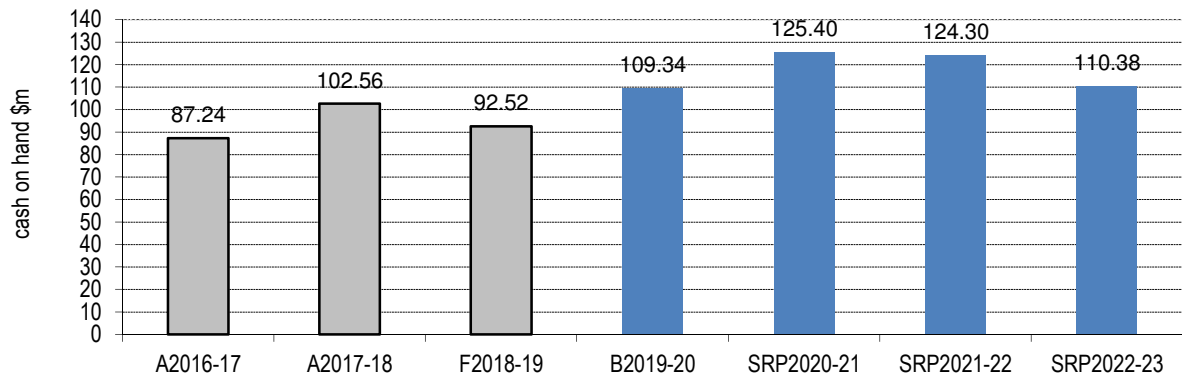
3. Services



*Total Service Cost (Recurrent expenditure less depreciation).

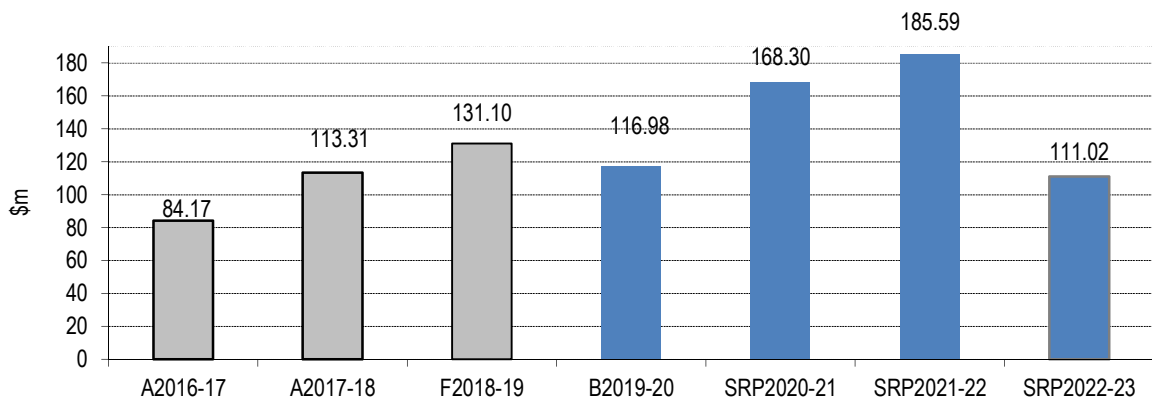
The cost of services delivered to the community for the 2019-20 year is expected to be \$314.48m which is an increase of \$16.8m over the 2018-19 forecast actual. A key influencing factor in the development of the 2019-20 budget has been the maintenance of existing service funding levels and the inclusion of mandatory and other community funding increases only.

4. Cash and Investments



Closing cash balances are affected by the timing of borrowing programs. New borrowings of \$26.0m are forecast to be taken up in 2018-19 versus the budget of \$42.0m with borrowings of \$6.4m deferred to 2019-20. Additional borrowings of \$28.9m are proposed in 2019-20, for a total of \$35.3m. These new borrowings will fund Community Services Infrastructure, Armstrong Creek, Jetty Road and Lara West developer contribution projects and the civic accommodation building. The proposed June 2020 cash balance at \$109.3m is adequate to meet required balances. The 2018-19 capital program assumes \$27.8m of capital funds will not be expended until 2019-20 year.

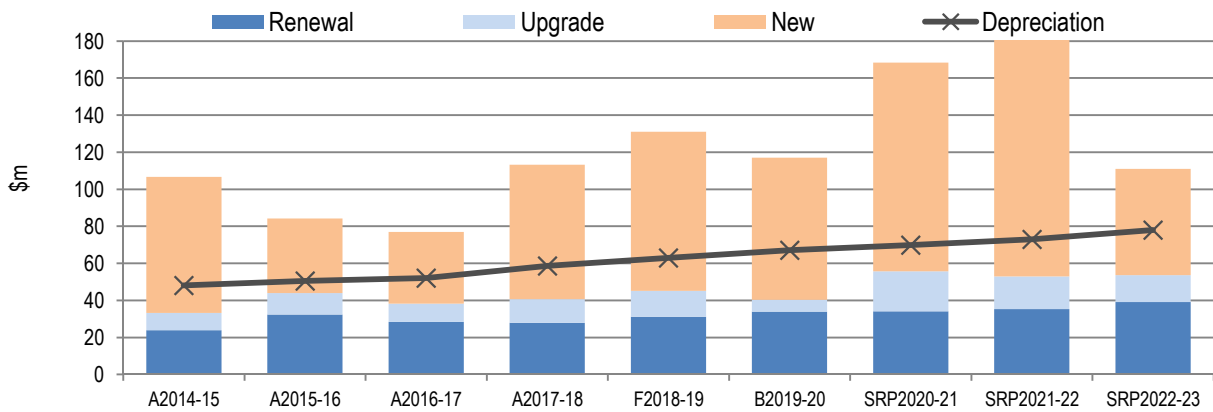
5. Capital Works



Capital works expenditure for the 2019-20 year is proposed at \$117.0m including carryover from 2018-19 forecast at \$27.8m, less carryover into 2019-20 forecast at \$22.3m. The expenditure by major asset categories includes \$8.9m on parks and leisure, \$14.9m on plant and equipment, \$62.2m on roads, footpaths, kerb and channel and drains, \$19.1m on buildings, \$8.6m on land, \$16.7m on community facilities, and \$8.8m on other, less (\$22.3m) to carryover into 2020-21. The capital expenditure program includes key funding for core programs, ageing infrastructure, a range of recreation and leisure projects, community facilities and completion of 2018-19 projects.

The capital works program is summarised by project category and by classification as renewal, upgrade or new project.

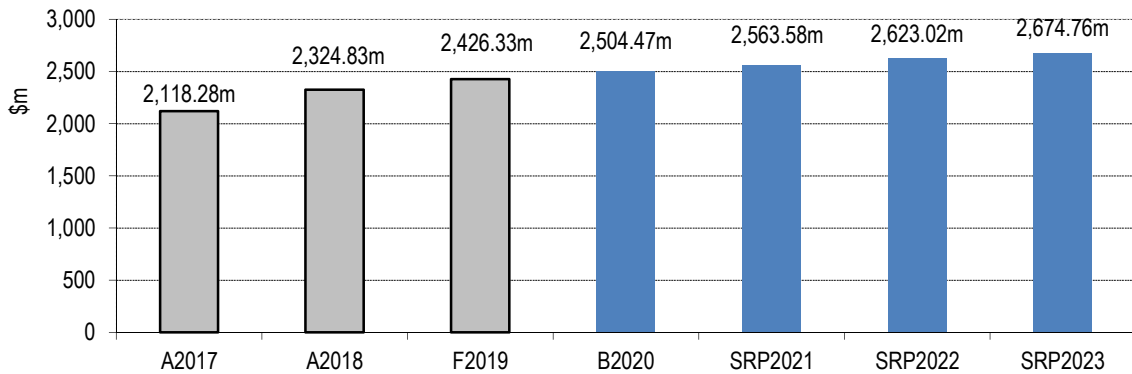
The graph below highlights the ratio of renewal and upgrade expenditure to depreciation.



The percentage of renewal / upgrade capital expenditure is a long term indicator. The trend indicates that the City is allocating insufficient resources to renewal / upgrade capital expenditure relative to new.

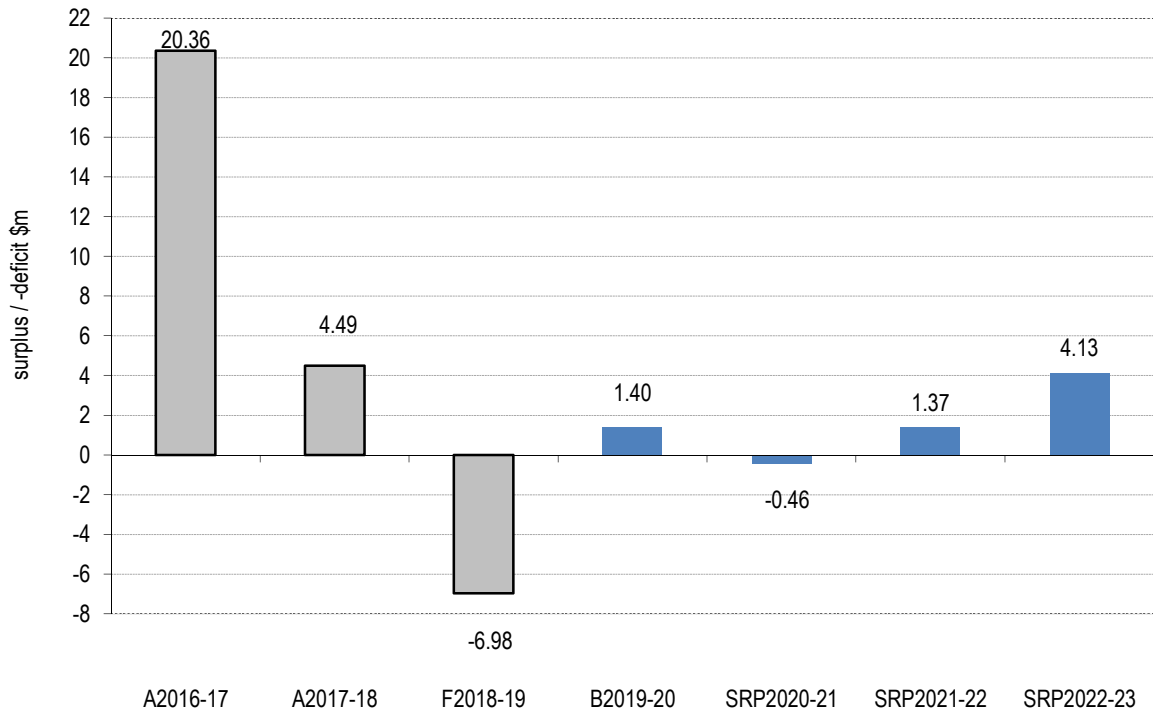
A key driver of the investment in new infrastructure is growth across the municipality.

6. Financial Position



Net assets (net worth) will increase by \$78.1m to \$2,504.5m with Property Plant and Equipment increasing by \$90.3m, net current assets increasing by \$10.1m and loan borrowings net of repayments increasing by \$26.2m.

7. Underlying Result



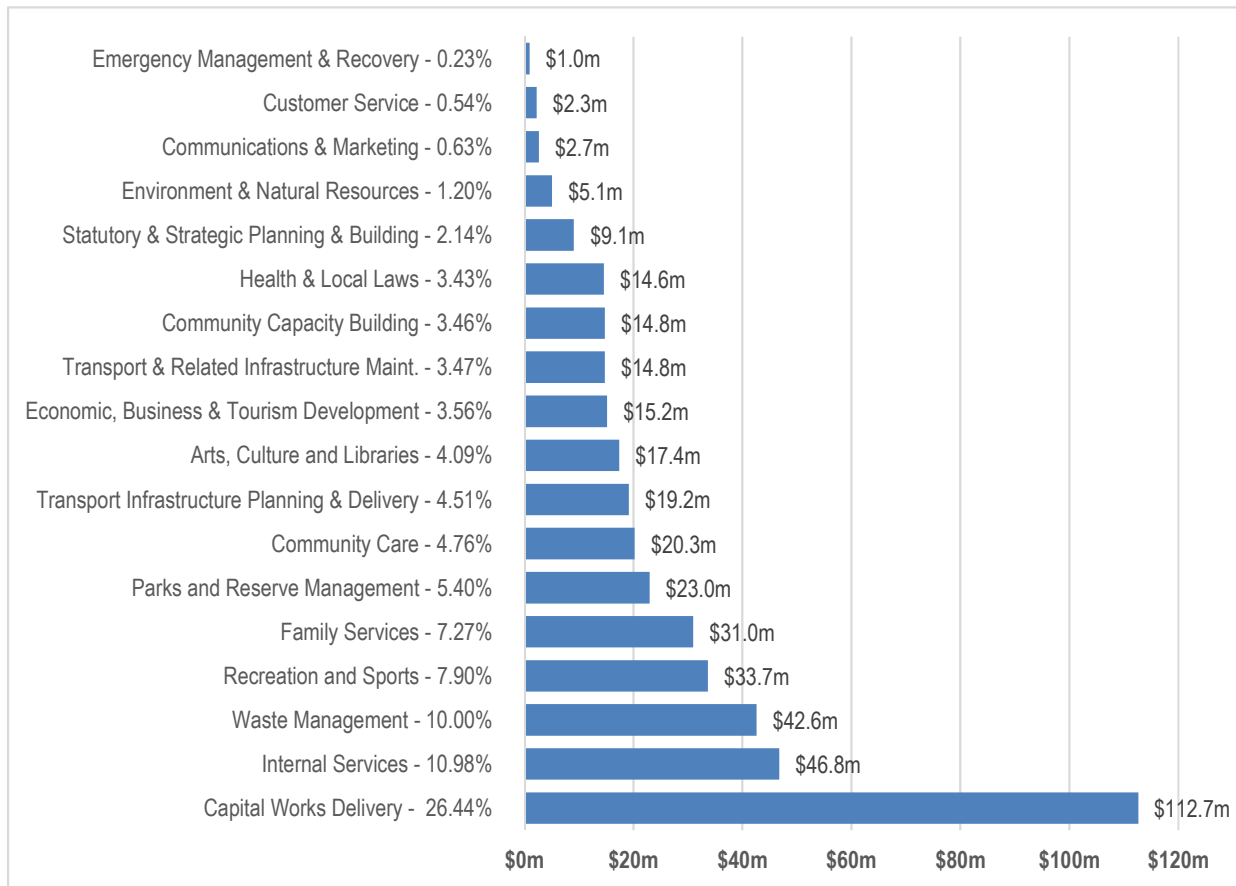
A high level Strategic Resource Plan for the years 2019-20 to 2022-23 has been developed to assist Council in adopting a budget within a longer term financial framework. The key objective of the plan is financial sustainability in the medium to long term, whilst still achieving the City's strategic objectives as specified in the Council Plan. The plan indicates the challenges to achieving surpluses under the rate capping assumptions. The City will need to undertake a review of services that are provided to the community, with the aim of reducing the level of ratepayer subsidy for services. The 2019-20 result however provides a underlying (recurrent) result where depreciation, growth in interest costs associated with loan borrowing program and growth in operating costs for service delivery is fully funded.

8. Strategic Objectives

The annual budget includes a range of activities and initiatives to be funded that will contribute to achieve the strategic objectives specified in the Council Plan. The strategic objectives as set out in the Council Plan are the key strategies for achieving these objectives for the 2019-20 year.

The annual budget converts the activities and initiatives identified into financial terms to ensure there are sufficient resources for their achievement. The City's detailed financial commitments to achieving the plan.

9. Where rates are spent



The above chart provides an indication of how the City allocates \$426.2m expenditure (total expenses \$381.6m less non cash items \$68.0m plus capital works delivery \$112.6m) across the main services that it delivers. It shows gross expenditure allocated to each service area.

This budget demonstrates our continued commitment to responsible financial management, service planning and business improvement. From our decisions as a Council, to the services we deliver, we are striving to achieve excellence and to put our community first. More detailed budget information is available throughout this document.

Cr Bruce Harwood
Mayor

Martin Cutter
Chief Executive Officer

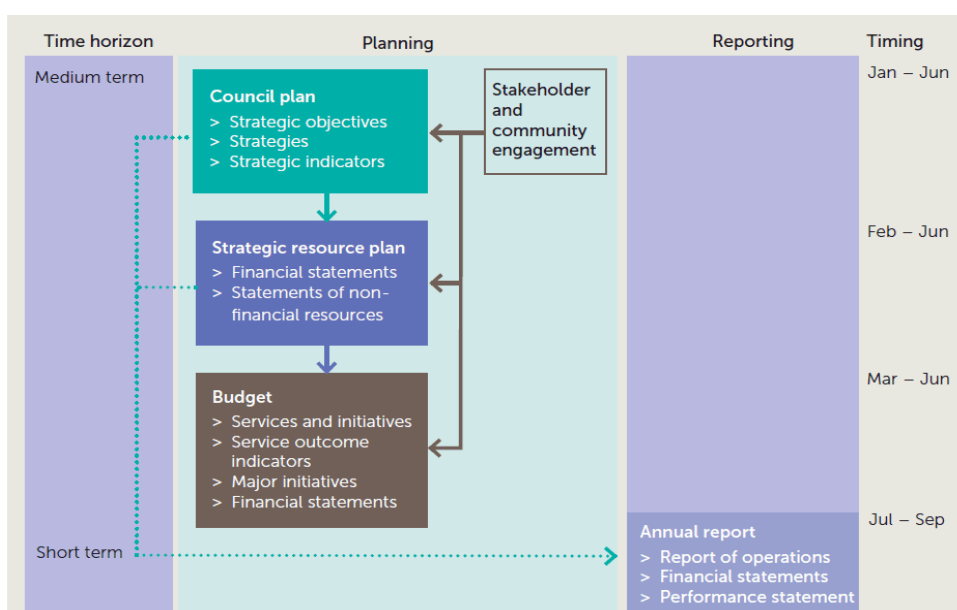
1. Link to the Council Plan

Annual Plan

This section describes how the annual budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the City in identifying community needs and aspirations over the long term (the Community Vision; Greater Geelong: A Clever and Creative Future), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that the City requires to achieve the strategic priorities described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic priorities specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, the City of Greater Geelong has a 30-year community vision, Greater Geelong: A Clever and Creative Future, purpose and values. The Council Plan is aligned to the 30-year community vision.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key Planning Considerations

Service Level Planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning— most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our community vision, our purpose and values

Our long-term community vision - Greater Geelong: A Clever and Creative Future

By 2047, Greater Geelong will be internationally recognised as a clever and creative city-region that is forward looking, enterprising and adaptive, and cares for its people and environment.

This vision was developed from the voices of over 16,000 people in 2017. This vision identifies and articulates the community's aspirations and outcomes of a successful region.

Our purpose and values guide our approach to everything we do.

Our purpose

Working together for a thriving community

Our values

Respect and encourage each other

Create a healthy and safe environment for all

Embrace new ideas and better ways to work

Make people the centre of our business

1.3 Strategic priorities

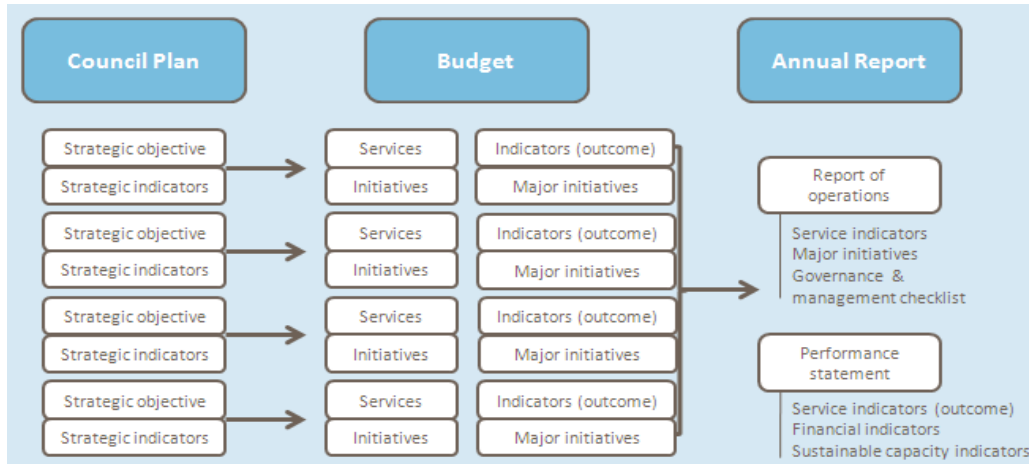
Council Plan 2018–22 – Putting Our Community First outlines how we will work towards making Greater Geelong a clever and creative city-region. It will guide the City of Greater Geelong's resources to deliver infrastructure, services and programs to the community in a sustainable way.

The 11 strategic priorities we will focus on for the next four years are:

Strategic Objective	Description
1 Improved health and safety of our community	The health and safety of our community is vital. We will address family violence, homelessness, food shortages and public safety.
2 Informed social infrastructure and planning	We will strive for social equity in the infrastructure and services we deliver for our community.
3 A more inclusive and diverse community	We want to recognise all members of the Geelong community and not leave anyone behind.
4 Planned sustainable development	We will use sustainable principles to guide development of growth areas and help protect our townships.
5 Effective environmental management	We will show leadership to address waste, climate change and environmental challenges.
6 Vibrant arts and culture	We treasure Geelong's culture and heritage and will help our creative community to grow.
7 Integrated transport connections	Our focus will be on improving our public and active transport, and better connecting our networks.
8 A thriving and sustainable economy	We will capitalise on Geelong's incredible economic opportunities.
9 Growing our tourism and events	Our tourism and events offering is strong, but we aim to grow it further.
10 Innovative finances and technology	Clever and sustainable financial management, matched with digital growth, will advance our future.
11 Organisational leadership, strategy and governance	We will be the 'leading voice' of the community by delivering confident governance and strategic planning.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019-20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The services being funded as part of the Budget are grouped into macro areas as shown below.



Source: Department of Environment, Land, Water and Planning

Service Group

External Services

- Arts and Culture
- Capital Projects
- Central Geelong and Waterfront
- City Development
- City Works / Fleet
- Corporate Communications and Marketing
- Community Care
- Connected Communities
- Customer Service
- Economic Development
- Emergency Management and Fire Prevention
- Engineering Services
- Environmental Services
- Events Services
- Family Services
- Health and Local Laws
- Healthy Communities
- Leisure Services (pools)
- Parks and Gardens
- Planning Strategy and Urban Growth
- Recreation Facilities (stadiums, halls, golf, buses, administration, etc.)
- Smart City Office
- Social Planning and Investment
- Tourism
- Waste Services

Internal Services

- Business Improvement
- Digital Information and Technology
- Document Management Services
- Financial Services
- Governance and Legal Services
- People and Culture
- Program Integration and Development
- Property and Procurement
- Strategy and Program Delivery

2.1 Strategic Priority 1

Improved health and safety of our community

The health and safety of our community is vital. We will address family violence, homelessness, food shortages and public safety.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital Program	Initiatives	<i>Exp</i>	2,063
		<i>Rev</i>	-
		<i>NET</i>	2,063
Non Capital Program	Initiatives	<i>Exp</i>	724
		<i>Rev</i>	-
		<i>NET</i>	724

Major Initiatives

- 1) Implement a strategic response to address food shortages in the Geelong region.

Other Initiatives

- 2) Healthy and Connected Communities Grant Program.
- 3) Geelong Animal Welfare Society facility upgrades.
- 4) Mental Health Strategy and Action Plan.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities*	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management*	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety*	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health (MCH)*	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

* refer to table at end of section 2.2 for information on the calculation of Service Performance Outcome Indicators

2.2 Strategic Priority 2

Informed social infrastructure and planning

We will strive for social equity in the infrastructure and services we deliver for our community.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital	Initiatives	<i>Exp</i>	21,540
		<i>Rev</i>	699
		<i>NET</i>	20,841
Non Capital	Initiatives	<i>Exp</i>	2,378
		<i>Rev</i>	50
		<i>NET</i>	2,328

Major Initiatives

- 1) Complete planning to upgrade children's centres and construct and open new centres.
- 2) Acquire land for new community infrastructure.

Other Initiatives

- 3) Children Services Facilities Upgrades (including childcare centres, kindergartens and occasional care).
- 4) Community Halls Upgrade.
- 5) Playground Development Program.
- 6) Toilet Block Renewal / Replacement Program.
- 7) Hendy Street Child and Family Centre.
- 8) Rosewall Community Hub.
- 9) Drysdale Integrated Children's Centre.
- 10) Purnell Road Child and Family Centre.
- 11) Lara Family Hub - Enhanced Early Learning Centre.
- 12) Drysdale Regional Community and Learning Hub - design and development.
- 13) Lara Regional Library - design and development.
- 14) Jetty Road - Children's and Community Hub - design and development.
- 15) Armstrong Creek West Neighbourhood Activity Centre Community Sports Pavilion.
- 16) Ocean Grove North (Kingston) - Sports Pavilion - design and construction.
- 17) Armstrong Creek West Precinct active open space planning and design.
- 18) Armstrong Town Centre - Community Facilities - masterplan.
- 19) Armstrong Creek West Hub design and construction.
- 20) Polworth Pavilion and West Oval - pavilion construction.
- 21) Herne Hill Reserve Pavilion detailed design.
- 22) Highton Province Estate playground development.
- 23) Corio City Learning and Care Centre demolition/site redevelopment - public playground.
- 24) Drysdale/Clifton Springs Regional Sports Precinct stage two.
- 25) North Geelong Football, Netball and Cricket Clubs.
- 26) WG Little Playground sub-regional playground development.
- 27) Bellarine Peninsula Aquatic Facility Feasibility Study.
- 28) Ocean Grove Memorial Reserve Master Plan.
- 29) Shell Reserve Corio - netball court and cricket net design.
- 30) Community Facility Infrastructure Funds Grants (CFIF) - social infrastructure and planning.
- 31) St Leonards Early Childhood Centre - land/site acquisition.
- 32) Bell Park-Bell Post Hill Enhanced Early Learning Centre - land/site acquisition.

2.1 Strategic Priority 3

A more inclusive and diverse community

We want to recognise all members of the Geelong community and not leave anyone behind.

Services

Service area	Description of services provided	2019-20	
			Budget \$'000
Capital	Initiatives	<i>Exp</i>	4,370
		<i>Rev</i>	264
		<i>NET</i>	4,106
Non Capital	Initiatives	<i>Exp</i>	1,616
		<i>Rev</i>	-
		<i>NET</i>	1,616

Major Initiatives

- 1) Continue to invest in programs and facilities to support gender equity in sport.

Other Initiatives

- 2) Disability Access Upgrade Program.
- 3) Kevin Kirby Reserve ambulant toilet facility.
- 4) Moorabool St changing places and unisex toilets.
- 5) St Albans Football and Cricket Club - Change room upgrade.
- 6) Barwon Soccer Club Stage 2 Changeroom Development.
- 7) Veteran Affairs memorials.
- 8) Community Support Infrastructure Fund - private groups and clubs.
- 9) Corio-Norlane Christmas decorations/events.
- 10) Reconciliation Action Plan development.
- 11) Social Inclusion Framework.
- 12) Rippleside Playground Design.
- 13) Geelong Seniors Festival Program.
- 14) Children's Week Grants.
- 16) Sponsorship of Christmas Carols.
- 17) Support of Neighbourhood Houses.
- 18) Northern Bellarine bus shelters - disability access upgrades.

2.1 Strategic Priority 4 Planned sustainable development

We will use sustainable principles to guide development of growth areas and help protect our townships.

Services

Service area	Description of services provided	2019-20 Budget	
			\$'000
Capital	Initiatives	<i>Exp</i>	5,832
		<i>Rev</i>	-
		<i>NET</i>	5,832
Non Capital	Initiatives	<i>Exp</i>	4,932
		<i>Rev</i>	2,238
		<i>NET</i>	2,694

Major Initiatives

- 1) Develop the Sparrovale Wetlands Master Plan and begin construction.
- 2) Commence a Precinct Structure Plan in each of the Northern and Western Geelong Growth Areas.

Other Initiatives

- 3) Armstrong Creek South Precinct Deviation Channel - land acquisition.
- 4) Environment Reserves Capital Improvement Program.
- 5) Coastal Maintenance Infrastructure.
- 6) Developer Contribution Plans management process improvement and review.
- 7) Armstrong Creek Precinct Structure Plan reviews.
- 8) Municipal Strategic Statement Review.
- 9) Land Supply Monitoring Program.
- 10) Municipal Heritage Strategy - implementation.
- 11) Prepare, review and update Structure Plans for townships, precincts and places.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

2.1 Strategic Priority 5

Effective environmental management

We will show leadership to address waste, climate change and environmental challenges.

Services

Description of services provided		2019-20 Budget \$'000	
Capital	Initiatives	<i>Exp</i>	975
		<i>Rev</i>	24
		<i>NET</i>	951
Non Capital	Initiatives	<i>Exp</i>	3,200
		<i>Rev</i>	-
		<i>NET</i>	3,200

Major Initiatives

- 1) Continue the hard waste collection service trial.
- 2) Develop and adopt the Waste and Resource Recovery Strategy.

Other Initiatives

- 3) Energy efficiency and renewable energy upgrades to Council buildings.
- 4) New property mobile bins.
- 5) Staceys Road decontamination and processing shed.
- 6) Plastic Wise Options for Council facilities and events.
- 7) Diversion of food organics from kerbside collection.
- 8) Environment and Sustainability Grant Program.
- 9) Restoring rural and regional landscapes.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.1 Strategic Priority 6

Vibrant arts and culture

We treasure Geelong's culture and heritage and will help our creative community to grow.

Services

Service area	Description of services provided	2019-20 Budget	
			\$'000
Capital	Initiatives	<i>Exp</i>	1,020
		<i>Rev</i>	-
		<i>NET</i>	1,020
Non Capital	Initiatives	<i>Exp</i>	2,099
		<i>Rev</i>	
		<i>NET</i>	2,099

Major Initiatives

- 1) Continue remedial works of Osborne House.

Other Initiatives

- 2) Renew Geelong - Stage 2.
- 3) Chamber Music at Memorial Oval.
- 4) Creative Communities Grants Program.
- 5) Major Heritage Fund.
- 6) Geelong Art Gallery Contribution.
- 7) Courthouse Youth Arts Support.
- 8) Courthouse Back to Back Support.
- 9) Geelong Maritime Museum Support.
- 10) Potato Shed business case for redevelopment.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / Municipal population] x100

2.1 Strategic Priority 7

Integrated transport connections

Our focus will be on improving our public and active transport, and better connecting our networks.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital	Initiatives	<i>Exp</i>	45,090
		<i>Rev</i>	7,295
		<i>NET</i>	37,795
Non Capital	Initiatives	<i>Exp</i>	342
		<i>Rev</i>	-
		<i>NET</i>	342

Major Initiatives

- 1) Lead the regional Fast Rail Advocacy Alliance.

Other Initiatives

- 2) Street Construction Sub Program - special rates and charges.
- 3) Highton Bowls Club Car Park.
- 4) Kerb and Channel Renewal Program.
- 5) Drainage Renewal Program.
- 6) Roads Other.
- 7) Footpath Construction Sub Program - special rates and charges.
- 8) Design and Investigation Program - Traffic Management Projects - Road and Street Management - Core Program.
- 9) Traffic Major Works.
- 10) Bridge Upgrades - Major Renewal Works.
- 11) Tivoli Drive Construction - Year 2.
- 12) Coriyule Road - Stormwater drainage outfall stage 2.
- 13) Gheringhap Street and Drainage Construction program.
- 14) Reseal - Road Surfacing Program - Core Program.
- 15) Fixing Country Roads Program - Stage 2.
- 16) Footpath Renewal Program - Core Program.
- 17) Bellarine Rail Trail Sealing Drysdale - Cycle Strategy Implementation.
- 18) Pedestrian Bridge over Barwon River Development.
- 19) Murradoc Road Footpath Link.
- 20) Peninsula Park and Ride.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads

2.1 Strategic Priority 8

A thriving and sustainable economy

We will capitalise on Geelong's incredible economic opportunities.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital	Initiatives	<i>Exp</i>	1,885
		<i>Rev</i>	-
		<i>NET</i>	1,885
Non Capital	Initiatives	<i>Exp</i>	345
		<i>Rev</i>	30
		<i>NET</i>	315

Major Initiatives

- 1) Trial a flexible parking solution for the CBD.

Other Initiatives

- 2) St Leonards Shopping Centre Upgrade.
- 3) Separation Street Community Precinct amenities upgrade.
- 4) Highton Village – laneways/service lane redevelopment - detailed design.
- 5) Little Malop Street (Central) Master Plan.
- 6) Revitalising Central Geelong Action Plan communications and engagement activities.
- 7) G21 region multi- purpose small-scale livestock and information exchange in the G21 region - scoping study.
- 8) Northern Economic Growth Cluster.
- 9) UNESCO City of Design.

2.1 Strategic Priority 9

Growing our tourism and events

Our tourism and events offering is strong, but we aim to grow it further.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital	Initiatives	<i>Exp</i>	950
		<i>Rev</i>	-
		<i>NET</i>	950
Non Capital	Initiatives	<i>Exp</i>	4,976
		<i>Rev</i>	-
		<i>NET</i>	4,976

Major Initiatives

- 1) Support Geelong Yacht Club to implement stage one of the Geelong Waterfront Safe Harbour Master Plan.

Other Initiatives

- 2) Geelong Botanic Gardens Sustainable Visitor facility.
- 3) Underwater Sculpture Park construction.
- 4) Waterfront Infrastructure Action Plan.
- 5) Geelong-Korea ABL team - event support.
- 7) Head of the Schoolgirls - Geelong Rowing precinct operational support.
- 8) Geelong Major Events funding.
- 9) Sponsorship Geelong community events.
- 10) Head of the Schoolgirls Rowing Regatta 2020-2024 - pontoons.
- 11) Eastern Beach Painting Program.

2.1 Strategic Priority 10

Innovative finances and technology

Clever and sustainable financial management, matched with digital growth, will advance our future.

Services

Service area	Description of services provided		2019-20 Budget \$'000
Capital	Initiatives	<i>Exp</i>	5,095
		<i>Rev</i>	-
		<i>NET</i>	5,095
Non Capital	Initiatives	<i>Exp</i>	-
		<i>Rev</i>	-
		<i>NET</i>	-

Major Initiatives

- 1) Commence Digital Transformation with a focus on customer experience.

Other Initiatives

- 2) Licence Plate Recognition - Parking Patrolling.
- 3) Bellarine Enhanced Broadband Installation and other Smart City initiatives.

2.1 Strategic Priority 11

Organisational leadership, strategy and governance

We will be the 'leading voice' of the community by delivering confident governance and strategic planning.

Services

Description of services provided		2019-20 Budget \$'000	
Service area			
Capital	Initiatives	<i>Exp</i>	10,300
		<i>Rev</i>	-
		<i>NET</i>	10,300
Non Capital	Initiatives	<i>Exp</i>	655
		<i>Rev</i>	-
		<i>NET</i>	655

Major Initiatives

- 1) Commence design and development of the Civic Precinct.

Other Initiatives

- 2) New Corio / New Station Estates Voluntary Purchase Scheme.
- 3) Contract Document Refresh.
- 4) G21 Contribution.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019-20 has been supplemented with projection to 2022-23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government Planning and Reporting regulations 2014.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- *AASB 16 Leases*
- *AASB 15 Revenue from Contracts with Customers*, and
- *AASB 1058 Income of Not for Profit Entities*.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on the City is estimated to be as follows:

- *AASB 16 Leases* – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not for Profit Entities* – Change the way that councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement.

These new standards have the potential to impact the timing of how the City of Greater Geelong recognises income.

Comprehensive Income Statement

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual 2018-19 \$'000	2019-20 \$'000	Projections		
				2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
Income						
Rates and charges	4.1.1	238,620	249,024	251,946	261,567	271,260
Statutory fees and fines	4.1.2	14,439	15,297	15,679	16,071	16,473
User fees	4.1.3	56,241	58,421	59,881	61,378	62,913
Grants - Operating	4.1.4	45,244	58,852	60,323	61,831	63,377
Grants - Capital	4.1.4	27,245	12,048	18,465	7,294	6,444
Contributions - monetary	4.1.5	7,897	7,529	5,773	12,973	13,473
Contributions - non-monetary	4.1.5	67,418	56,500	35,000	30,000	30,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(3,302)	(6,043)	(592)	6,846	(3,210)
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits/(losses) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	8,231	8,014	8,979	9,448	9,622
Total income		462,033	459,641	455,455	467,408	470,352
Expenses						
Employee costs	4.1.7	160,255	167,711	172,928	177,546	181,578
Materials and services	4.1.8	104,819	116,574	120,362	119,946	119,839
Depreciation and amortisation	4.1.9	62,893	67,080	69,931	72,903	78,002
Bad and doubtful debts		900	920	940	960	960
Borrowing costs		2,813	3,466	5,850	9,691	10,705
Other expenses	4.1.10	28,847	25,753	26,332	26,925	27,531
Total expenses		360,527	381,504	396,343	407,971	418,614
Surplus/(deficit) for the year		101,507	78,137	59,113	59,437	51,738
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation increment /(decrement)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods						
(detail as appropriate)		-	-	-	-	-
Total comprehensive result		101,507	78,137	59,113	59,437	51,738

Balance Sheet

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual 2018-19 \$'000	2019-20 \$'000	Projections		
			2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	
Assets						
Current assets						
Cash and cash equivalents		92,518	109,338	125,399	124,301	110,382
Trade and other receivables		13,000	13,300	13,600	13,900	14,200
Other financial assets		200	200	200	200	200
Inventories		893	958	980	1,003	1,024
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		-	-	-	-	-
Total current assets	4.2.1	106,611	123,796	140,179	139,404	125,806
Non-current assets						
Trade and other receivables		1,569	1,585	1,601	1,617	1,633
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		10,694	10,694	10,694	10,694	10,694
Property, infrastructure, plant and equipment		2,447,118	2,537,410	2,660,138	2,784,816	2,842,513
Investment property		-	-	-	-	-
Intangible assets		-	-	-	-	-
Total non-current assets	4.2.1	2,459,381	2,549,689	2,672,432	2,797,127	2,854,840
Total assets		2,565,992	2,673,485	2,812,611	2,936,530	2,980,646
Liabilities						
Current liabilities						
Trade and other payables		21,575	22,312	22,989	23,125	23,303
Trust funds and deposits		3,000	3,000	3,000	3,000	3,000
Provisions		33,341	35,753	36,858	37,835	38,684
Interest-bearing liabilities	4.2.3	9,055	13,019	39,490	24,766	27,380
Total current liabilities	4.2.2	66,972	74,084	102,338	88,726	92,366
Non-current liabilities						
Provisions		16,173	16,136	15,969	9,790	5,847
Interest-bearing liabilities	4.2.3	56,517	78,797	130,724	214,996	207,676
Total non-current liabilities	4.2.2	72,690	94,933	146,693	224,785	213,523
Total liabilities		139,662	169,017	249,031	313,511	305,889
Net assets		2,426,331	2,504,468	2,563,580	2,623,020	2,674,757
Equity						
Accumulated surplus		1,405,517	1,487,993	1,532,887	1,590,056	1,661,565
Reserves		1,020,814	1,016,475	1,030,693	1,032,964	1,013,192
Total equity		2,426,331	2,504,468	2,563,580	2,623,020	2,674,757

Statement of Changes in Equity

For the four years ending 30 June 2023

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2019 Forecast Actual					
Balance at beginning of the financial year		2,324,824	1,281,952	990,542	52,330
Surplus/(deficit) for the year		101,507	101,507	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(29,960)	-	29,960
Transfers from other reserves		-	52,018	-	(52,018)
Balance at end of the financial year		2,426,331	1,405,517	990,542	30,272
2020 Budget					
Balance at beginning of the financial year		2,426,331	1,405,517	990,542	30,272
Surplus/(deficit) for the year		78,137	78,137	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	(27,055)	-	27,055
Transfers from other reserves	4.3.1	-	31,369	-	(31,369)
Balance at end of the financial year	4.3.2	2,504,468	1,487,968	990,542	25,958
2021					
Balance at beginning of the financial year		2,504,468	1,487,968	990,542	25,958
Surplus/(deficit) for the year		59,113	59,113	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(45,793)	-	45,793
Transfers from other reserves		-	31,600	-	(31,600)
Balance at end of the financial year		2,563,580	1,532,887	990,542	40,151
2022					
Balance at beginning of the financial year		2,563,580	1,532,887	990,542	40,151
Surplus/(deficit) for the year		59,437	59,437	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(49,262)	-	49,262
Transfers from other reserves		-	46,993	-	(46,993)
Balance at end of the financial year		2,623,020	1,590,056	990,542	42,420
2023					
Balance at beginning of the financial year		2,623,020	1,590,056	990,542	42,420
Surplus/(deficit) for the year		51,738	51,738	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	(29,490)	-	29,490
Transfers from other reserves		-	49,262	-	(49,262)
Balance at end of the financial year		2,674,757	1,661,566	990,542	22,648

Statement of Cash Flows

For the four years ending 30 June 2023

	Notes	Forecast	Strategic Resource Plan Projections			
		Actual 2018-19 \$'000	Budget 2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		238,526	248,933	251,873	261,495	271,186
Statutory fees and fines		14,439	15,297	15,679	16,071	16,473
User fees		60,262	62,446	63,933	65,429	66,966
Grants - operating		45,444	58,852	60,523	62,031	63,577
Grants - capital		25,115	12,048	18,465	7,294	6,444
Contributions - monetary		7,897	6,029	5,773	12,973	13,473
Interest received		1,886	1,900	2,200	2,500	2,500
Dividends received		-	-	-	-	-
Trust funds and deposits taken		-	-	-	-	-
Other receipts		6,345	7,814	6,779	6,948	7,122
Net GST refund / payment		11,700	11,700	11,700	11,700	11,700
Employee costs		(157,980)	(165,059)	(171,711)	(176,473)	(180,644)
Materials and services		(145,871)	(142,695)	(143,032)	(143,314)	(143,334)
Trust funds and deposits repaid		-	-	-	-	-
Other payments		(17,873)	(19,030)	(20,142)	(20,598)	(21,034)
Net cash provided by/(used in) operating activities	4.4.1	89,890	98,234	102,040	106,057	114,428
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(131,105)	(116,977)	(168,298)	(185,590)	(111,022)
Proceeds from sale of property, infrastructure, plant and equipment		17,093	12,784	9,770	24,577	1,836
Payments for investments		-	-	-	(6,000)	(3,750)
Proceeds from sale of investments		-	-	-	-	-
Loan and advances made		-	-	-	-	-
Payments of loans and advances		-	-	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(114,012)	(104,193)	(158,528)	(167,013)	(112,936)
Cash flows from financing activities						
Finance costs		(2,813)	(3,466)	(5,850)	(9,691)	(10,705)
Proceeds from borrowings		26,022	35,299	91,417	109,038	20,060
Repayment of borrowings		(9,127)	(9,055)	(13,019)	(39,490)	(24,766)
Net cash provided by/(used in) financing activities	4.4.3	14,082	22,778	72,549	59,857	(15,411)
Net increase/(decrease) in cash & cash equivalents		(10,040)	16,819	16,061	(1,098)	(13,919)
Cash and cash equivalents at the beginning of the financial year		102,558	92,518	109,338	125,399	124,301
Cash and cash equivalents at the end of the financial year		92,518	109,338	125,399	124,301	110,382

Statement of Capital Works

For the four years ending 30 June 2023

Notes	Forecast	Budget	Strategic Resource Plan Projections		
	Actual 2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000
Property					
	10,372	19,123	36,208	56,208	4,093
	34,150	16,709	20,238	24,653	1,987
	12,574	8,610	12,109	7,966	8,354
	57,096	44,441	68,555	88,827	14,434
Plant and equipment					
	8,577	4,986	4,914	4,335	5,961
	413	597	499	499	499
	4,828	9,317	6,877	2,882	1,642
	13,818	14,900	12,290	7,716	8,102
Infrastructure					
	14,180	8,895	36,811	33,631	23,551
	18,795	27,367	31,410	27,410	18,453
	11,373	21,842	12,494	10,494	8,176
	4,389	10,699	9,057	9,057	7,988
	2,224	2,306	2,224	2,224	2,224
	4,653	1,402	678	678	678
	1,299	985	3,996	3,996	3,996
	3,278	6,424	5,001	3,826	3,648
	60,191	79,921	101,671	91,316	68,714
	-	-	22,285	36,503	38,772
	-	(22,285)	(36,503)	(38,772)	(19,000)
	131,105	116,977	168,298	185,590	111,022
4.5.1					
Represented by:					
	86,034	76,574	112,583	132,715	57,327
	31,142	33,879	34,180	35,270	39,090
	13,929	6,524	21,535	17,605	14,605
	131,105	116,977	168,298	185,590	111,022
4.5.1					
Funding sources represented by:					
	29,497	12,048	15,271	3,100	4,850
	9,805	11,059	6,042	6,806	1,223
	65,781	58,571	55,568	66,646	84,889
	26,022	35,299	91,417	109,038	20,060
	131,105	116,977	168,298	185,590	111,022
4.5.1					

Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget 2019-20 \$'000	Strategic Resource Plan Projections		
	Actual		2020-21	2021-22	2022-23
	2018-19 \$'000		\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	150,270	161,242	166,294	170,743	174,601
Employee costs - capital	6,336	6,298	6,440	6,585	6,733
Total staff expenditure	156,606	167,540	172,734	177,328	181,334
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
FTE (non-capital)	1,601.0	1,692.8	1,697.8	1,702.8	1,707.8
FTE (capital)	57.8	56.3	56.3	56.3	56.3
Total staff numbers	1,658.8	1,749.1	1,754.1	1,759.1	1,764.1

A summary of human resources expenditure categorised according to the organisational structure of the City is included below:

Department	Budget 2019-20 \$'000	Comprises			
		Permanent Full Time \$'000	Permanent Part time \$'000	Casual \$'000	Temporary \$'000
Chief Executive / Governance, Strategy & Performance	13,235	9,508	1,973	296	1,457
Customer & Corporate Services	13,377	11,324	1,336	-	717
City Services	37,811	26,392	9,581	83	1,755
Community Life	68,626	33,837	20,978	6,222	7,590
Planning, Design & Development	19,201	12,527	5,902	-	772
Economy, Investment & Attraction	8,993	5,886	1,578	643	885
Total permanent staff expenditure	161,242	99,475	41,347	7,245	13,175
Casual staff / Supplementary Labour	3,421				
Capitalised labour costs	6,298				
Total expenditure	170,961				

A summary of the number of full time equivalent (FTE) City of Greater Geelong staff in relation to the above expenditure is included below:

Department	Budget 2019-20 \$'000	Comprises			
		Permanent Full Time \$'000	Permanent Part time \$'000	Casual \$'000	Temporary \$'000
Chief Executive / Governance, Strategy & Performance	111	73	20	4	14
Customer & Corporate Services	120	99	14	-	7
City Services	410	275	116	1	18
Community Life	776	364	233	84	95
Planning, Design & Development	192	119	65	-	8
Economy, Investment & Attraction	84	49	18	9	8
Total permanent	1,693	979	466	98	150
Casual staff / Supplementary Labour	33				
Capitalised labour	56				
Total staff	1,782				

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. The City needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in the City's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the strategic resource planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019-20 the FGRS cap has been set at 2.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of Council's average rates and charges.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.50% in line with the rate cap.

The level of required rates and charges has been considered in this context, with reference to the City's other sources of income and the planned expenditure on services and works to be undertaken for the community.

Waste Management Charge

The Waste Collection Service charge is calculated based on a fee for service, including direct, indirect and overhead costs. The charge for 2019-20 will increase from \$316.90 to \$332.00 or 4.8%.

Service Rates & Charges - Additional Bin Service

A section 162 Service Charge known as Additional Bins Service was introduced in 2016-17. Households may apply for an additional garbage bin, upsized garbage bin, recycling bin or green waste bin. The charges for 2019-20 are \$146.85 for a 140L garbage bin, \$105.25 to upgrade to a 240L garbage bin, \$82.40 for a recycling bin and \$95.30 for a green waste bin.

Special Rates and Charges

Council has declared a special rate in respect of the central business district of Geelong applicable to non-residential, non-exempt properties. Ratepayers are billed via the annual rate notice. The charge is calculated by a rate in the dollar against the properties valuation. For 2019-20 the rate is \$0.00063761. Properties rated as cultural and recreational are charged at a lower rate in the dollar, for 2019-20 the rate is \$0.00019887. This charge will raise \$1.17m for 2019-20. The special rate is the Central Activities Area (CAA) rate and is in addition to other rates and charges. The purpose of the special rate is to promote the CAA as a commercial shopping precinct using events, marketing and media.

Other special rate and charge schemes for 2019-20 include street construction of \$1.52m and footpath construction of \$0.7m.

Waivers

Council declares a waiver under section 171 of the LGA for specific qualifying properties.

The waivers include:

Housing Support Waiver - Residential property used for transitional, emergency or crisis housing.

Rates Assistance Waiver - for qualifying residential and farm land properties where the valuation has increased by greater than 50%.

New Corio Estate Waiver - for New Corio estate property where property encumbrances prevent owners from making any demands on Council services now and into the future.

For further information refer to the Rating Strategy.

Rebates

Council declares a rebate under section 169 of the LGA. A farm rebate is available for qualifying farm land. The rebate set at 33.3% recognises the benefit to the community in encouraging the retention of large lot primary holdings. Council has declared a transitional rebate for 25% of the difference between the cultural and recreational differential and the otherwise applicable differential.

For further information please refer to the Rating Strategy.

Total rates and charges for 2019-20 are estimated at \$249,023,823.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget	Change	
	\$'000	\$'000	\$'000	%
General rates*	178,780	186,797	8,017	4.5%
Municipal charge*	12,521	13,255	734	5.9%
Waste management charge	34,871	37,634	2,763	7.9%
Service rates and charges	467	732	265	56.8%
Special rates and charges	11,010	9,263	(1,747)	(15.9%)
Supplementary rates and rate adjustments	1,650	1,900	250	15.2%
Interest on rates and charges	485	515	30	6.2%
Waivers	(258)	(70)	188	(72.9%)
Rebates	(1,443)	(1,233)	210	(14.6%)
Cultural and Recreational rates	213	230	17	8.1%
Total rates and charges	238,296	249,024	10,728	4.5%

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2018-19 cents/\$CIV	2019-20 cents/\$CIV	Change
General rate for rateable residential properties	0.002385	0.00216185	(9.4%)
General rate for rateable vacant land	0.003740	0.00315616	(15.6%)
General rate for rateable commercial properties	0.005390	0.00522789	(3.0%)
General rate for rateable The Point residential	0.002385	0.00216185	(9.4%)
General rate for rateable The Point vacant	0.003740	0.00315616	(15.6%)
General rate for rateable The Point commercial	0.005390	0.00522789	(3.0%)
General rate for rateable industrial properties	0.006797	0.00618097	(9.1%)
General rate for mixed use properties	0.003617	0.00326233	(9.8%)
General rate for farm properties	0.002385	0.00172948	(27.5%)
General rate for cultural and recreational	0.001789	0.00162139	(9.4%)
General rate for petroleum properties	0.006797	0.00618097	(9.1%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
Residential	123,948	129,997	6,049	4.9%
Vacant Land	7,876	8,996	1,120	14.2%
Commercial	29,260	30,975	1,715	5.9%
The Point Residential	143	232	89	62.2%
The Point vacant land	71	133	62	87.3%
The Point commercial	50	45	(5)	(10.0%)
Industrial	11,714	12,034	320	2.7%
Mixed Use	788	795	7	0.9%
Farm	4,039	3,690	(349)	(8.6%)
Petroleum	986	896	(90)	(9.1%)
Total amount to be raised by general rates	178,875	187,793	8,918	5.0%
*Cultural and Recreational Land.	213	235	22	10.3%

*as per the Cultural and Recreational Lands Act 1963.

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2018-19	2019-20	Change	
	Number	Number	\$'000	%
Residential	107,637	110,102	2,465	2.3%
Vacant Land	5,633	6,198	565	10.0%
Commercial	5,847	5,927	80	1.4%
The Point Residential	101	150	49	48.5%
The Point vacant land	35	73	38	108.6%
The Point commercial	3	3	0	0.0%
Industrial	2,095	2,153	58	2.8%
Mixed Use	336	330	(6)	(1.8%)
Farm (with Rebate)	998	991	(7)	(0.7%)
Petroleum	1	1	0	0.0%
Total number of assessments	122,686	125,928	3,242	2.6%
*Cultural and Recreational Land.	52	53	1	1.9%

*as per the Cultural and Recreational Lands Act 1963.

4.1.1(e) The basis of valuation to be used is the Capital Improved Value.

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
Residential	53,195,630	60,132,285	6,936,655	13.0%
Vacant Land	2,275,803	2,850,291	574,488	25.2%
Commercial	5,508,196	5,924,888	416,692	7.6%
The Point Residential	90,930	107,250	16,320	17.9%
The Point vacant land	38,030	42,070	4,040	10.6%
The Point commercial	9,334	8,670	(664)	(7.1%)
Industrial	1,773,274	1,946,875	173,601	9.8%
Mixed Use	213,625	243,390	29,765	13.9%
Farm (with Rebate)	1,613,732	2,133,454	519,722	32.2%
Petroleum	145,100	145,100	0	0.0%
Total value of land	64,863,654	73,534,273	8,670,619	13.4%
*Cultural and Recreational Land.	124,146	144,866	20,720	16.7%

*as per the Cultural and Recreational Lands Act 1963.

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2018-19	2019-20	\$	%
Municipal	102.00	105.25	3.25	3.2%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

The Municipal Charge represents a fixed contribution on all rateable assessments to recover some of the fixed and unavoidable costs of governance.

The charge is applied to all rateable properties and is proposed to be increased from \$102.00 to \$105.25.

Where rates are a variable charge levied on CIV at a rate in the dollar, the municipal charge is a fixed contribution on all ratepayers.

Type of Charge	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
Municipal	12,521	13,255	734	5.9%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2018-19	2019-20	\$	%
<i>Waste Management Charge</i>	316.90	332.00	15.10	4.8%
Total	316.90	332.00	15.10	4.8%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
<i>Waste Management Charge</i>	34,871	37,634	2,763	7.9%
Total	34,871	37,634	2,763	7.9%

4.1.1(k) Fair Go Rates System Compliance.

The City of Greater Geelong is fully compliant with the State Government's Fair Go Rates System.

	2018-19	2019-20
Total Rates	\$187,183,778	\$196,137,630
Number of rateable properties	122,686	125,928
Base Average Rates	\$1,525.71	\$1,557.54
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$1,560.04	\$1,596.51
Maximum General Rates and Municipal Charges Revenue	\$191,395,067	\$201,045,409
Budgeted General Rates and Municipal Charges Revenue	\$190,070,965	\$200,051,302

4.1.1(l) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

2019 valuation objections may affect the estimated amounts to be raised by rates and charges, however, these are not expected to be significant. Other items that may affect the amount of rates and charges raised include:

- The making of supplementary valuations (2019-20: estimated \$1.9m and 2018-19: \$1.65m).
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(m) Differential rates

Refer to the 2019-20 Rating Strategy for rating differentials, land use and rating objectives.

4.1.2 Statutory fees and fines

	Forecast Actual		Budget	
	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	4,244	4,514	269	6.3%
Town planning fees	2,433	2,230	(203)	(8.4%)
Permits	4,268	4,524	256	6.0%
Registrations	3,492	4,029	536	15.3%
Total statutory fees and fines	14,439	15,297	858	5.9%

Commentary has been provided for the major movements in the fees and charges which are greater than 10% or \$100,000.

Infringements and costs	Increase in fines and costs associated with animal and parking infringements off set by council election fines in 2018-19.
Town Planning Fees	Decrease in planning permits.
Permits	Increase in building permits and inspections, subdivision permits and statutory planning permits.
Registrations	Increase in income for food act registrations, animal registrations and caravan parks.

4.1.3 User fees

	Forecast Actual		Budget	
	2018-19	2019-20	Change	
	\$'000	\$'000	\$'000	%
Aged services	2,595	2,790	196	7.5%
Arts & culture	214	196	(17)	(8.2%)
Building services	3,192	3,403	212	6.6%
Family and children's services	6,652	7,327	675	10.1%
Leisure centre and recreation	18,277	19,183	906	5.0%
Local laws	40	63	23	57.5%
National wool museum	233	262	29	12.5%
Other fees and charges	422	599	177	41.9%
Parking	10,334	9,846	(488)	(4.7%)
Parks	648	664	16	2.4%
Rental and leasing	2,491	2,615	124	5.0%
Road works	758	1,082	324	42.7%
Waste management services	10,386	10,390	4	0.0%
Total user fees	56,241	58,421	2,179	3.9%

Commentary has been provided for the major movements in the fees and charges which are greater than 10% or \$100,000.

Aged services	Increase in income for personal care and domestic assistance through the community home support program and care services provided to agencies.
Building services	Increase in design and supervision fees for subdivisions.
Family and children's services	Additional income associated with the opening of the Purnell Road and Drysdale Child and Family Centres.
Leisure centre and recreation	Increased income associated to with learn to swim classes, green fees and facilities hire.
Local Laws	Additional income associated with Animal Pound services.
National wool museum	Increase in income associated with general admission to the National Wool Museum and facility hire.
Other fees and charges	Increase in debt collection fees due to a new contractor being awarded the debt collection contract resulting in a change of fee structure.
Parking	Decrease in street parking income associated with a 12 month trial starting 1 December 2019 for the first 30 minutes free parking in all 2 hour on-street parking zones in the Geelong CBD. This is partially offset by an increase in off street parking permits.
Rental and leasing	Increase in income associated with commercial property and lease management.
Road works	Additional income relating to road reinstatements.

Refer to appendix 7 & 8 for further information.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018-19 \$'000	Budget 2019-20 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	34,911	49,558	14,648	42.0%
State funded grants	37,211	14,251	(22,961)	(61.7%)
Total grants received	72,122	63,809	(8,313)	(11.5%)
(a) Operating Grants				
Recurrent - Commonwealth				
Financial Assistance Grants	10,214	20,837	10,623	104.0%
Family Services	9,418	11,464	2,047	21.7%
General home care	13,476	14,840	1,365	10.1%
Other	306	234	(72)	(23.6%)
Recurrent - State Government				
Aged care	2,566	2,606	40	1.6%
School crossing supervisors	900	821	(79)	(8.8%)
Family Services	6,436	7,071	634	9.9%
Other	1,562	887	(675)	(43.2%)
Total recurrent grants	45,244	58,852	13,608	30.1%
Total non-recurrent grants	0	0	0	0.0%
Total operating grants	45,244	58,852	13,608	30.1%
(b) Capital Grants				
Recurrent - Commonwealth				
Roads to Recovery	1,497	2,184	686	45.8%
Total recurrent grants	1,497	2,184	686	45.8%
Non-recurrent - Commonwealth Government				
Recreation	580	332	(249)	(42.8%)
Other	0	0	0	0.0%
Non-recurrent - State Government				
Roads	6,942	6,328	(613)	(8.8%)
Recreation	85	133	49	57.6%
Buildings	11,805	1,686	(10,119)	(85.7%)
Central Geelong Revitalisation	4,500	1,100	(3,400)	(75.6%)
Environment	943	0	(943)	(100.0%)
Other	894	285	(609)	(68.1%)
Total non-recurrent grants	25,748	9,864	(15,883)	(61.7%)
Total capital grants	27,245	12,048	(15,197)	(55.8%)
Total Grants	72,489	70,900	(1,589)	(2.2%)

Financial Assistance Grants	Receipt of 50% of 2018-19 allocation from Grants Commission in June 2018.
Family Services	Additional revenue expected to be received for Child Care benefit due to opening of new centres.
Roads to Recovery	Additional Funding expected to be received in 2019-20 as part of the program to complete projects.
Roads	Additional funding for projects in 2018-19 including Building Better Bike Connections (\$4M).
Buildings	Funding received in 2018-19 for three new Integrated Children's Centres in the municipality and a Community Complex in Armstrong Creek.

4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2018-19 \$'000	2019-20 \$'000	\$'000	%
Monetary	7,897	7,529	(368)	(4.7%)
Non-monetary	67,418	56,500	(10,918)	(16.2%)
Total contributions	75,316	64,029	(11,287)	(15.0%)

Monetary Developer Contributions for Armstrong Creek received earlier than expected due to accelerated growth.

Non-monetary Assets received from developers in the DCP growth areas earlier than expected.

4.1.6 Other income

	Forecast Actual	Budget	Change	
	2018-19 \$'000	2019-20 \$'000	\$'000	%
Interest	1,886	1,900	14	0.7%
Retails Sales	1,198	1,328	129	10.8%
Other	5,146	4,786	(360)	(7.0%)
Total other income	8,231	8,014	(217)	(2.6%)

Other Recovery of costs for building remediation and stabilisation works.

4.1.7 Employee costs

	Forecast Actual		Budget	Change	
	2018-19		2019-20		
	\$'000		\$'000	\$'000	%
Wages and salaries	132,977		147,477	14,500	10.9%
WorkCover	2,383		2,553	171	7.2%
Superannuation	12,021		13,252	1,231	10.2%
Casual Staff / Supplementary Labour	11,945		3,319	(8,626)	(72.2%)
Fringe Benefits Tax	661		597	(64)	(9.7%)
Other	269		512	244	90.6%
Total employee costs	160,255		167,711	7,456	4.7%

Casual staff / Supplementary Labour The 2018-19 Actual includes significant over budget expenditure for coverage of unfilled vacant positions, positions required due to growth and absence due to leave.

Other Redundancy payments are lower than budgeted in 2018-19.

4.1.8 Materials and services

	Forecast Actual		Budget	Change	
	2018-19		2019-20		
	\$'000		\$'000	\$'000	%
Materials	8,829		9,582	754	8.5%
Contract Payments	41,789		45,193	3,404	8.1%
Building Maintenance	4,611		4,792	181	3.9%
Plant/Equipment/Vehicle Costs	6,846		9,669	2,823	41.2%
Utilities	10,795		12,480	1,685	15.6%
Office Administration	6,612		7,177	565	8.5%
Information Technology	2,669		3,017	347	13.0%
Insurance	1,349		2,055	706	52.3%
Levies	6,309		6,274	(34)	(0.5%)
Geelong Regional Library Corporation	9,877		10,603	726	7.4%
Consultants	5,133		5,731	598	11.7%
Total materials and services	104,819		116,574	11,755	11.2%

Plant/Equipment/Vehicle Costs Increased plant hire at Stacey's Road Transfer Station. Reduced expenditure at Pt Henry and Drysdale Transfer Stations during 2018-19. Increased prices for vehicle consumables ie. fuel, oil etc.

Utilities Under utilisation for electricity and gas predominately at Leisure Centres in 2018-19.

Insurance Claims in 2018-19 are less than expected but budget for 2019-20 has been kept static.

Consultants Reduced expenditure against budget in 2018-19 but offset in 2019-20 due to major projects including Northern & Western Geelong Growth Areas and other PSP projects.

4.1.9 Depreciation and amortisation

	Forecast Actual	Budget	Change	
	2018-19 \$'000	2019-20 \$'000	\$'000	%
Property	10,965	11,874	909	8.3%
Plant & equipment	6,554	6,967	413	6.3%
Infrastructure	45,374	48,239	2,865	6.3%
Total depreciation and amortisation	62,893	67,080	4,187	6.7%

Additional depreciation on completion of new Assets.

4.1.10 Other expenses

	Forecast Actual	Budget	Change	
	2018-19 \$'000	2019-20 \$'000	\$'000	%
Auditors Remuneration	188	250	61	32.4%
Councillors' Allowances	432	448	15	3.6%
Contributions	6,008	3,968	(2,039)	(33.9%)
Other	5,890	6,516	626	10.6%
Waste Disposal and Recycling	9,884	7,155	(2,729)	(27.6%)
Marketing, Promotion and Advertising	1,499	1,559	60	4.0%
Events and Functions	988	1,133	145	14.7%
Operating Lease Rentals	3,957	4,724	767	19.4%
Total other expenses	28,847	25,753	(3,094)	(10.7%)

Auditors Remuneration	Timing of Internal Audit projects.
Contributions	Contribution to Multipurpose activity centre in Armstrong Creek being constructed on Education Department Land and 2019 Airshow not occurring in 2019-20.
Waste Disposal and Recycling	Increased cost in 2018-19 due to diversion of garbage to Wyndham.
Events and Functions	General increase across all areas to ensure support for ongoing events and functions.
Operating Lease Rentals	Annual increases on buildings and outgoings.

4.2 Balance Sheet

4.2.1 Assets

Cash Increase in Cash and Cash Equivalents is a result of 2018-19 deferred loans of \$6.4m being drawn in 2019-20, offset by net Capital carryover into 2018-19 of \$27.8m reducing to \$22.3m into 2020-21.

4.2.2 Liabilities

Interest-bearing liabilities Increased due to Loans for Capital projects being drawn down during the year.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018-19	2019-20
	\$	\$
Amount borrowed as at 30 June of the prior year	48,677	65,572
Amount proposed to be borrowed	26,022	35,299
Amount projected to be redeemed	(9,127)	(9,055)
Amount of borrowings as at 30 June	65,572	91,816

	2018-19	2019-20	2020-21	2021-22	2022-23
New loan funding					
Community Services Infrastructure	3,260	15,600	6,400	7,350	3,250
Indoor Sport Centre Development	0	0	600	4,000	0
Armstrong Creek	1,077	2,628	29,068	10,050	8,100
Jetty Rd	0	415	7,305	6,738	(690)
Lara West	0	106	6,150	13,320	(600)
Northern Arc	0	0	500	10,000	10,000
Ocean Grove North (Kingston) - Sports Pa	0	150	3,153	0	0
Civic Accommodation	1,000	10,000	30,000	50,000	0
LED Streetlighting	0	0	8,241	7,580	0
Deferred Loans from 16-17	20,685	0	0	0	0
Deferred Loans from 18-19	0	6,400	0	0	0
Total New Loans	26,022	35,299	91,417	109,038	20,060

4.3 Statement of Changes in Equity

4.3.1 Reserves

Reduction due to carryover amount being reduced in 2019-20 as projects are completed.

4.3.2 Equity

Major increase is as a result of the increased surplus in 2018-19.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Rates and Charges	Increase in expected revenue due to growth within the municipality.
Grants - operating	Full year of Financial Assistance Grants to be received in 2019-20.
Grants - capital	Decreased funding for Capital projects to be received from Government departments.

4.4.2 Net cash flows provided by/used in investing activities

Payments for property, infrastructure, plant and equipment	Decreased expenditure in 2019-20 due to completion of carried over projects.
Proceeds from sale of property, infrastructure, plant and equipment	Reduced land sales identified in 2019-20.

4.4.3 Net cash flows provided by/used in financing activities

Proceeds from borrowings	Increased loan borrowings to be drawn down during the year to fund Capital projects.
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4.5 Capital Works program

This section presents a listing of the capital works projects that will be undertaken for the 2019-20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual	Budget	Change	
	2018-19 \$'000	2019-20 \$'000	\$'000	%
Property	57,096	42,639	(14,457)	(25.3%)
Plant and equipment	13,818	11,608	(2,210)	(16.0%)
Infrastructure	60,191	62,730	2,539	4.2%
Total	131,105	116,977	(14,128)	(10.8%)

Property: 2018-19 includes construction of three integrated childrens centres in the municipality and a community complex in Armstrong Creek plus land acquisitions at Armstrong Creek. These integrated children's centres are continuing to be constructed in 2019-20, in addition to the Civic accommodation building.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	44,441	36,545	5,900	1,996	1,040	0	12,773	30,628
Plant and equipment	14,900	8,617	6,237	46	0	0	14,900	0
Infrastructure	79,921	46,001	28,196	5,724	11,008	11,059	53,182	4,671
Sub-Total (Incl carryover from 2018-19)	139,262	91,162	40,333	7,767	12,048	11,059	80,857	35,299
Carryover to 2019-20	(22,285)	(14,588)	(6,454)	(1,243)	0	0	(22,285)	0
Total	116,977	76,574	33,879	6,524	12,048	11,059	58,571	35,299

The 2018-19 Program of \$138.0m is detailed in Appendix 3 and 4. The program highlights the significant allocation of funds to new assets relative to renewal and upgrade.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY								
Buildings	16,653	11,527	3,530	1,596	0	0	6,653	10,000
Community Facilities	16,677	16,377	300	0	160	0	502	16,015
Land	3,778	3,778	0	0	0	0	3,565	213
TOTAL PROPERTY	37,108	31,682	3,830	1,596	160	0	10,720	26,228
PLANT AND EQUIPMENT								
Fleet	4,396	245	4,151	0	0	0	4,396	0
Minor Plant & Equipment	517	403	68	46	0	0	517	0
Computers and Telecommunications	6,673	5,124	1,549	0	0	0	6,673	0
TOTAL PLANT AND EQUIPMENT	11,585	5,772	5,767	46	0	0	11,585	0
INFRASTRUCTURE								
Parks & Leisure	6,424	1,835	764	3,825	524	0	5,580	320
Roads	26,347	7,211	19,036	100	4,274	8,684	12,900	490
Drainage	15,120	13,899	1,221	0	0	600	12,659	1,861
Footpaths and Bikepaths	5,199	1,835	3,364	0	0	1,700	3,499	0
Kerb & Channel	2,306	0	2,306	0	0	0	2,306	0
Waste Management	855	855	0	0	0	0	855	0
Streetscapes	935	20	405	510	0	0	935	0
Miscellaneous	5,544	5,544	0	0	0	75	5,469	0
Design & Construction	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	62,730	31,199	27,096	4,436	4,798	11,059	44,203	2,671
TOTAL CAPITAL WORKS	111,424	68,653	36,693	6,078	4,958	11,059	66,509	28,899

4.5.3 Works carried forward from the 2018-19 year

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY								
Buildings	2,470	0	2,070	400	160	0	2,310	0
Community Facilities	32	32	0	0	720	0	(2,663)	1,975
Land	4,831	4,831	0	0	0	0	2,406	2,425
TOTAL PROPERTY	7,333	4,863	2,070	400	880	0	2,053	4,400
PLANT AND EQUIPMENT								
Fleet	590	120	470	0	0	0	590	0
Minor Plant & Equipment	80	80	0	0	0	0	80	0
Computers and Telecommunications	2,644	2,644	0	0	0	0	2,644	0
TOTAL PLANT AND EQUIPMENT	3,314	2,844	470	0	0	0	3,314	0
INFRASTRUCTURE								
Parks & Leisure	2,471	1,183	0	1,289	942	0	1,529	0
Roads	1,020	1,020	0	0	0	0	(980)	2,000
Drainage	6,722	6,522	200	0	600	0	6,122	0
Footpaths and Bikepaths	5,500	4,600	900	0	4,168	0	1,332	0
Kerb & Channel	0	0	0	0	0	0	0	0
Waste Management	547	547	0	0	0	0	547	0
Streetscapes	50	50	0	0	500	0	(450)	0
Miscellaneous	880	880	0	0	0	0	880	0
Design & Construction	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	17,191	14,802	1,100	1,289	6,210	0	8,981	2,000
TOTAL CAPITAL WORKS	27,838	22,510	3,640	1,689	7,090	0	14,348	6,400

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017-18	Forecast 2018-19	Budget 2019-20	Strategic Resource Plan Projections			Trend +/-
						2020-21	2021-22	2022-23	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue.	1	3.50%	-1.35%	0.41%	0.55%	2.65%	0.98%	-
Liquidity									
Working Capital	Current assets / current liabilities.	2	145.97%	144.25%	167.10%	136.98%	157.12%	136.20%	-
Unrestricted cash	Unrestricted cash / current liabilities.	3	123.72%	119.69%	142.15%	118.47%	137.69%	110.22%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue.	4	22.73%	28.85%	38.14%	68.18%	92.49%	87.42%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue.		5.28%	5.10%	5.20%	7.56%	18.97%	13.19%	-
Indebtedness	Non-current liabilities / own source revenue.		18.23%	24.00%	29.01%	43.37%	62.85%	59.41%	-
Asset renewal	Asset renewal expenses / Asset depreciation.	5	55.84%	49.74%	47.44%	48.88%	48.38%	50.11%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue.	6	59.24%	63.41%	60.84%	61.58%	59.77%	63.37%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality.		0.41%	0.36%	0.37%	0.37%	0.37%	0.36%	o

Indicator	Measure	Notes	Actual 2017-18	Forecast 2018-19	Budget 2019-20	Strategic Resource Plan Projections			Trend + / o / -
						2020-21	2021-22	2022-23	
Efficiency									
Expenditure level	Total expenses/ no. of property assessments.		\$2,985	\$2,940	\$3,107	\$3,151	\$3,188	\$3,216	+
Revenue level	Residential rate revenue / no. of residential property assessments.		\$1,499	\$1,570	\$1,607	\$1,644	\$1,682	\$1,722	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year.		10.10%	8.48%	9.50%	9.50%	9.50%	9.50%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator.
- o Forecasts that Council's financial performance/financial position indicator will be steady.
- Forecasts deterioration in Council's financial performance/financial position indicator.

Notes to indicators

1. **Adjusted underlying result**
Changing recurrent surplus whilst underlying revenue continues to increase.
2. **Working Capital**
Increase in current liabilities balance due to drawing down of loans in 2019-20 and future years offset by stable cash balances.
3. **Unrestricted Cash**
Increase in draw down of loans in 2019-20 increases current liabilities balance which is reduced in future years.
4. **Debt compared to rates**
Increase in loan borrowings in 2019-20 and future years is greater than the increase in rates revenue.
5. **Asset renewal**
Expenditure on renewal projects is remaining constant however depreciation expense is increasing due to the growth in the asset base.
6. **Rates concentration**
No material variation.

Appendices

Appendix 1	Budgeted Income Statement
Appendix 2	Impact of Current Year on 2019-20 Budget
Appendix 3	2019-20 Capital Project listing by Asset Category
Appendix 4	Capital Projects 2018-19 Carryover to 2019-20 by Asset Category
Appendix 5	2019-20 Non Capital Projects Program by Division
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Appendix 9	Glossary

Budgeted Income Statement

4 Year Plan

	Budget	Forecast	Plan	Plan	Plan	Plan
	2018-19	2018-19	2019-20	2020-21	2021-22	2022-23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
RECURRENT INCOME						
Rates and Charges	227,286	228,313	240,763	249,639	259,230	268,894
Government Grants	43,135	45,244	58,852	60,323	61,831	63,377
User Charges	55,005	56,241	58,421	59,881	61,378	62,913
Other Fees and Charges	13,434	14,439	15,297	15,679	16,071	16,473
Sundry Income	5,799	7,435	7,730	7,924	8,122	8,325
Interest Investments	1,901	1,886	1,900	2,200	2,500	2,500
Total Recurrent Income	346,560	353,558	382,962	395,646	409,132	422,482
RECURRENT EXPENDITURE						
Employee Related						
Salaries	148,874	150,270	161,242	166,294	170,743	174,601
Workcover	2,405	2,337	2,553	2,630	2,709	2,790
	151,279	152,607	163,795	168,923	173,452	177,391
Goods and Services						
General Works - Materials	9,660	8,926	9,582	9,798	10,018	10,244
General Works - Plant, Vehicle Costs	7,710	6,921	9,669	9,886	10,109	10,336
General Works - External Services	93,593	98,280	100,001	102,251	102,852	102,005
Administration	9,258	9,271	10,370	11,314	11,598	11,859
Interest Expense	2,893	2,813	3,466	5,850	9,691	10,705
Professional Services	5,272	7,402	7,460	7,628	7,799	7,975
Utilities	11,988	11,415	12,480	12,761	11,048	11,297
Efficiency Dividend	0	0	(2,400)	(2,000)	(1,500)	(1,200)
	140,374	145,027	150,629	157,488	161,616	163,221
Depreciation	62,893	62,893	67,080	69,931	72,903	78,002
Landfill Provision	0	0	0	0	0	0
(Gain)/Loss on Sale of Plant & Equipment	7	7	61	(240)	(205)	(260)
Total Recurrent Expenditure	354,553	360,533	381,565	396,102	407,766	418,354
Recurrent Surplus / (Deficit)	(7,993)	(6,975)	1,397	(456)	1,366	4,128
NON-RECURRENT INCOME						
Capital Grants and Income	31,320	36,794	21,663	19,711	8,540	7,690
Developer Cash Contributions	4,570	5,435	4,559	5,690	12,890	13,390
Gain / (Loss) on Sale of Property	3,145	5,025	3,208	2,668	10,141	30
Recognition of Infrastructure	45,000	67,418	56,500	35,000	30,000	30,000
Total Non-Recurrent Income	84,035	114,672	85,930	63,069	61,571	51,110
NON-RECURRENT EXPENDITURE						
Loss on Disposal of Infrastructure	6,190	6,190	6,190	3,500	3,500	3,500
Non Council Assets/Prior Yr Adj	0	0	0	0	0	0
Unfunded Superannuation	0	0	0	0	0	0
Disbursements	0	0	3,000	0	0	0
Total Non-Recurrent Expenditure	6,190	6,190	9,190	3,500	3,500	3,500
Non-Recurrent Surplus / (Deficit)	77,845	108,482	76,740	59,569	58,071	47,610
NET SURPLUS / (DEFICIT)	69,852	101,507	78,137	59,113	59,437	51,738

Impact Of Current Year On 2019-20 Budget

This section of the report analyses the variances from the current budget year and assesses whether there will be any significant impacts on the 2019-20 Budget.

1. Operating Performance

	Budget 2018-19 \$'000	Projection 2018-19 \$'000	Forecast 2018-19 \$'000	Variance Projection v Forecast Actual \$'000
Operating				
Revenue	346,560	346,639	353,558	6,919
Expenditure	(354,553)	(363,913)	(360,533)	3,380
Recurrent result - Surplus/ (Deficit)	(7,993)	(17,274)	(6,975)	10,299
Non-operating				
Revenue	84,035	84,989	114,672	29,683
Expenditure	(6,190)	(6,190)	(6,190)	-
Non Recurrent - Surplus/ (Deficit)	77,845	78,799	108,482	29,683
Net surplus (deficit)	69,852	61,525	101,507	39,982

Amendments to the 2018-19 Budget were made for carryover of Discretionary and Capital Programs and other budget amendments.

The amendments were: Operating - Discretionary program carryover net expenditure plus other recurrent amendments (\$9.28m) and Non Operating \$0.95m.

The forecast operating performance for the year ending 30 June 2019 is a recurrent deficit of (\$6.9m), which is \$10.3m favourable compared to the projection. After non-operating items, the operating surplus is \$101.5m, which is \$39.9m favourable compared to the projection.

The 2019-20 favourable operating variances include Federal Grants income \$2.0m, Rates income \$1.0m, Waste Services \$1.1m, Planning application fees \$0.9m, Sundry income \$0.9m and Discretionary Project savings \$5.0m. This has been partially offset by unfavourable variances for Salaries/Supplementary Labour (\$1.0m).

The \$10.3m favourable projected operating result provides the opportunity for internal financing of the Capital Works program and reduce planned Loan Borrowings.

The favourable variance in Non operating is mainly due to increased Non-monetary contributions (recognition of infrastructure) \$22.4 and increased Capital Grants \$4.5m.

2. Cash Performance

	Budget 2018-19 \$'000	Forecast 2018-19 \$'000	Variance \$'000
Net Cash Inflow from operations	92,875	89,890	(2,985)
Cash Inflow from Investing activities	8,992	17,093	8,101
Funds available	101,867	106,983	5,116
Capital expenditure	(128,169)	(131,105)	(2,936)
Net Borrowing movements	32,346	14,082	(18,264)
Net Increase/(Decrease) Cash held	6,044	(10,040)	(16,084)
Cash at beginning of year	81,621	102,558	20,937
Cash at end of year	87,665	92,518	4,853

Cash balances at 30 June 2019 are expected to be \$92.5m, an increase of \$4.9m on the budget mainly due to higher opening cash balance \$20.9m, higher proceeds from sale of land & buildings \$5.2m, higher grants received \$8.2m, higher statutory fees & fines \$1.8m, offset by higher materials & services costs (\$15.1m), capital expenditure (\$2.9m), the deferment of budgeted loans of (\$6.4m), and recurrent deficit (\$6.9m). The cash balance is adequate to meet future commitments as follows: Long Service Leave \$22.3m, Statutory Reserves \$3.8m and Refundable Deposits \$5.9m.

3. Capital Performance

	Budget 2018-19 \$'000	Projection 2018-19 \$'000	Forecast Actual 2018-19 \$'000	Variance Projection v Forecast Actual \$'000
Capital Income	19,630	32,274	39,464	7,190
Capital Expenditure	(130,684)	(153,715)	(145,873)	7,842
Carryover to 2019-20 - Income	-	-	(13,070)	(13,070)
Carryover to 2019-20 - Expenditure	26,500	26,500	27,838	1,338
Total Net Capital works	(84,554)	(94,941)	(91,641)	3,300

The projected capital performance for the year ending 30 June 2019 shows that the net capital works program for the 2018-19 year will be underspent by \$3.3m compared to the projection. This variance is due to identified savings and a number of projects being behind schedule, including Horseshoe Bend Precinct - Barwon Heads Rd to Harriot Rd \$1.7m, Jetty Road - Tivoli Drive Curlewis \$0.9m, Drysdale Landfill Cell 5 \$0.7m, in addition to the early receipt of funding for the Gheringhap St Pipe \$2.4. This is partly offset by construction being ahead of schedule for Purnell Rd Child & Family Centre (\$2.0m). It is forecast that \$27.8m of Capital works projects expenditure and \$13.1m of Capital income will need to be carried forward and completed in the 2019-20 year.

4. Matters Significant to the 2019-20 Budget

The net projected 2018-19 operating result and adherence to budget provides a sound basis for development of the 2019-20 Budget. Many challenges including implications from asset growth and Developer Contribution Plan commitments, Enterprise Agreement effective July 2017, Capital Works program and Borrowing commitments have been absorbed into the 2019-20 Operating Budget.

As a result of the variances between the forecast actual and budgeted results for the 2018-19 year, the following matters have influenced the preparation of the 2019-20 Annual Budget:

- Favourable operating performance relative to projection of \$10.3m with Supplementary Rates \$1.2m, Waste Services \$1.1m, Planning application fees \$0.9m, Sundry Income \$0.9m, partially offset by unfavourable variances for Salaries/Supplementary Labour (\$1.0m).
- Capital expenditure is forecast at \$131.1m with carryover estimated at \$27.8m into 2019-20.
- Projects commenced in 2018-19 with further funding proposed in 2019-20: Civic Accommodation Building \$10.0m, Drysdale Integrated Children's Centre \$7.5m, Purnell Rd Children & Family Centre \$6.0m, Horseshoe Bend Precinct, Sparrovale Wetlands Land Acquisitions \$4.4m, Gheringhap St Pipe \$5.4m, Digital Transformation Project \$4.2m, Fixing Country Roads \$3.0m, Harriot Road Drainage Outfall \$1.5m and Tivoli Drive Construction \$1.4m.
- Rates growth achieved in 2018-19 provides additional rateable properties in 2019-20 of 2.60% of 125,929 properties.
- Council's Enterprise Agreement was finalised in 2018 with agreed increments to be flowed through in 2019-20 at 2.25%.
- Estimated impact of increased EPA levies from \$64.30/t to \$66.87/t effective 1 July 2018.
- Planned loan borrowings increased from \$12.1m to \$26.0m with \$6.4m deferred into 2019-20.
- Property sales of \$14.5m are expected to be achieved in 2018-19 versus a budget of \$10.3m providing an opportunity to reduce borrowings.
- Impact of Hardwaste Collection Service as a trial in 2018-19 that will continue in 2019-20 with a forecast cost \$3m. Recycling processing cost penalties imposed by Councils contractor from 1 February 2018 through 2018-19 will continue in 2019-20. These costs are passed onto ratepayers via the Recycling and Waste Collection Service Charge.
- Central Geelong Revitalisation initiatives include the Gheringhap street drain project which commenced in 2018-19 \$3m and will be completed in 2019-20 with \$5.4m of funding allocated.
- Community Investment & Support fund (which defines Grant programs, Sponsorships & donations, Strategic partnerships, Geelong major events and Community Facility Infrastructure fund) was reviewed in 2018-19 with changes impacting on Grants scheme for 2019-20. Additional funds allocated as part of the 2019-20 budget indicate the acceptance of the fund in providing support to community based organisations.

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
PROPERTY								
C15825	City Services	Capital Projects	Capital Projects Design Program	Funds for design work on Capital projects.	New Asset	44,000	0	44,000
C20407	City Services	Capital Projects	Disability Access	Identification and completion of works, designs, plans and estimates of community facilities that do not provide equal accessibility to people with disabilities.	Asset Upgrade	340,000	0	340,000
C20408	City Services	Capital Projects	Children Services Facilities Upgrades	Upgrade of children's service facilities including childcare centres, kindergartens and occasional care venues to ensure compliance with Children service regulations and continuation of service delivery.	Asset Upgrade	405,000	0	405,000
C20409	City Services	Capital Projects	Community Halls Upgrade	Upgrades to major halls to maintain a standard of venue delivery.	Asset Upgrade	219,000	0	219,000
C20301	City Services	City Works	Corio Depot Enhancements	Improve safety in operations at Corio depot by way of fixing the current structural safety issues on the stock bin retain walls whilst removing the "falling from height" risk when operating above. Whilst taking advantage of this work which is required to mitigate safety concerns, additional stock bins will be added to future proof the depot.	Asset Upgrade	65,000	0	65,000
C20330	City Services	Environment & Natural Resources	Energy Efficiency and Renewable Energy - Capital Works	Continue to build on the Zero Carbon Buildings Program by retrofitting Council buildings with energy efficiency (lighting upgrades) and renewable energy (solar) upgrades. Six buildings have been identified: The Arena, Belmont Library, Geelong West Library, Potato Shed, Belmont Works Depot and Drysdale Depot.	New Asset	120,000	24,000	96,000
C20501	Community Life	Connected Communities	Parks Hall - Installation of Fire Services	To remove and install new fire services involving a new water tapping, hydrant and fire hose reel.	Asset Upgrade	20,000	0	20,000
C18512	Community Life	Social Planning & Investment	Building Design - Core Program	Emergency design requirements for safety and emerging priorities, specifications for sports floodlighting.	New Asset	22,500	0	22,500
C19202	Customer & Corporate Services	Property, Procurement & Assets	Accommodation Project	Development of office accommodation and civic functions.	New Asset	10,000,000	0	10,000,000
C09201	Customer & Corporate Services	Property, Procurement & Assets	Office Alteration / Improvement Program	Ongoing program of minor office alterations and improvements.	Asset Upgrade	86,060	0	86,060
C09203	Customer & Corporate Services	Property, Procurement & Assets	Roof Safety Access Program	Provide safe roof access systems on Council buildings.	Asset Upgrade	0	0	0
C10206	Customer & Corporate Services	Property, Procurement & Assets	Toilet Block Renewal / Replacement Program	Ongoing program of public toilet refurbishment ensuring they meet community needs and expectations.	Asset Upgrade	260,000	0	260,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C12202	Customer & Corporate Services	Property, Procurement & Assets	Building Renewals	Annual building renewals funding for Roof replacements and switchboard upgrades.	Asset Renewal	2,070,462	0	2,070,462
C18202	Customer & Corporate Services	Property, Procurement & Assets	Skylight Protection Program	Contracted service (4 year program - year 2) - as a result of a workplace incident we are placing skylight replacement and covers on all skylights on COGG owned buildings.	New Asset	190,000	0	190,000
C19203	Customer & Corporate Services	Property, Procurement & Assets	Osborne House Remedial Works	Continuation of remediation works.	Asset Renewal	1,000,000	0	1,000,000
C20203	Customer & Corporate Services	Property, Procurement & Assets	Food Relief Centre	Project to strategically address food shortages in the municipality (subject to business case).	New Asset	1,000,000	0	1,000,000
C20204	Customer & Corporate Services	Property, Procurement & Assets	Kevin Kirby Reserve Toilets	A simple ambulant toilet facility for Kevin Kirby Reserve.	New Asset	150,000	0	150,000
C20205	Customer & Corporate Services	Property, Procurement & Assets	Moorabool Street Public Toilets	Replace existing underground male and female toilets with above ground changing places and unisex toilets.	Asset Renewal	460,000	0	460,000
C16516	Economy, Investment & Attraction	Arts & Culture	Potato Shed Facility Renewal	Funding as part of agreement between CoGG, Bellarine Secondary College and Catholic Regional College for critical facility maintenance and improvement.	Asset Upgrade	63,000	24,720	38,280
C20801	Economy, Investment & Attraction	Arts & Culture	Potato Shed – Catwalk Access Compliance	To carry out works in order to make the Theatre Catwalk Access compliant to current safe work practices. The area currently has access issues via a single upright ladder and entry system.	Asset Upgrade	44,000	0	44,000
C20802	Economy, Investment & Attraction	Arts & Culture	Potato Shed – Loading Dock Compliance	To carry out works in order to make the loading dock useable and compliant to current safe work practices. Due to the current design the flooring system is unable to be used for unloading road cases and other equipment loading into the theatre.	Asset Upgrade	9,200	0	9,200
C20803	Economy, Investment & Attraction	Arts & Culture	Heritage Loom - Australian Standard Electrical Systems Upgrade	This is a legislative compliance issue. Electrical system upgrades to NWM heritage object: 1910 Administer Jacquard carpet loom.	Asset Upgrade	25,000	0	25,000
C20601	Planning, Design & Development	Health & Local Laws	Animal Pound Upgrade	Resealing of kennels for the housing of impounded dogs under the Domestic Animals Act as identified in annual compliance audit undertaken by Dept of Economic, Jobs, Transport, Agriculture, Resources as part of the Code of Practice for Domestic Animal Businesses.	Asset Upgrade	60,000	0	60,000
Total Buildings						16,653,222	48,720	16,604,502

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C15851	City Services	Capital Projects	Hendy Street Child and Family Centre	The project will include replacement, integration, and expansion of the existing stand-alone 30 place kindergarten and maternal and child health centre into a purpose built facility to meet local population and changing service delivery requirements.	New Asset	60,000	0	60,000
C16804	City Services	Capital Projects	Rosewall Community Centre	The Rosewall Community Hub concept design provides 800sqm flexible multi purpose spaces for the delivery of a neighbourhood house program and place based community development programs in an improved open space setting. The infrastructure incorporates multi purpose spaces, a demonstration kitchen and café, arts program space, men's shed program space, a changing places facility and flexible co-working spaces for business start ups and service delivery with complimentary landscaped open space.	New Asset	137,000	0	137,000
C16805	City Services	Capital Projects	Drysdale Integrated Childrens & Family Centre	Progress completion of design and construction of Drysdale Integrated Children's Centre in accordance with Council approval.	New Asset	7,500,000	80,000	7,420,000
C17244	City Services	Capital Projects	Geelong Botanic Garden Sustainable Visitor Facility	Deliver Visitor Facilities for Geelong Botanic Gardens' 90,000 visitors. Integrate the building into the landscape for accessibility, functional group space and sustainable use.	New Asset	850,000	0	850,000
C17247	City Services	Capital Projects	Purnell Road Child and Family Centre	Design & Construction of CFC centre, including adjustment to current budget provision of \$12M currently allocated to this project in Council Strategic Resource Plan to accommodate annual cost escalations of 6% p.a.	New Asset	6,000,000	80,000	5,920,000
C20401	City Services	Capital Projects	Lara Family Hub - Enhanced Early Learning Centre	The project will include replacement, integration, and expansion of the existing stand-alone 30 place kindergarten and maternal and child health centre into a purpose built facility to meet local population growth and changing service delivery requirements.	Asset Renewal	200,000	0	200,000
C20412	City Services	Capital Projects	Ocean Grove North (Kingston) - Sports Pavilion - Design and Construction	Design and construction of sports pavilion within the Ocean Grove (north) development area.	New Asset	150,000	0	150,000
C09811	Community Life	Leisure & Recreation Services	Concrete/Concourse Core Renewal Program	The Concrete/Concourse Core Replacement Program is an annual planned replacement program that is essential to the leisure and aquatic centre operations. The program addresses the ageing infrastructure of the concrete and concourse surfaces at the leisure and aquatic centres.	Asset Renewal	100,000	0	100,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20507	Community Life	Social Planning & Investment	Armstrong Town Centre - Community Facilities - Masterplan	To develop a Masterplan for all community facilities located in the Armstrong Creek Town Centre (as required within the ACTC Development Contributions Plan - including Neighbourhood House, Library, Community Centre, Integrated Civic and Culture Complex, Aquatic Centre, Indoor Stadium).	New Asset	80,000	0	80,000
C68151	Planning, Design & Development	Planning & Growth	Armstrong Creek West Hub	DCP funded project required to design and construct the Armstrong Creek West Hub.	New Asset	250,000	0	250,000
C68157	Planning, Design & Development	Planning & Growth	ACWP - NAC Active Open Space - Community Pavilion (northern) CI-OS-2	DCP funded project required to design and construct the Armstrong Creek West Neighbourhood Activity Centre Community Sports Pavilion. Initial costs to scope, design and tender the facility.	New Asset	150,000	0	150,000
C68852	Planning, Design & Development	Planning & Growth	Lara Regional Library - Design and Development CI-C-1	DCP funded project required to design and construct the permanent Lara Regional Library to replace the existing temporary library.	New Asset	200,000	0	200,000
C68904	Planning, Design & Development	Planning & Growth	Jetty Road - Children's & Community Hub - Design and Development C002	DCP funded project required to design and develop the Jetty Road Children's and Community Centre to meet the needs of the expanding population in the Curlewis growth area. Facility to include development of an early childhood and maternal services area and neighbourhood community hub.	New Asset	200,000	0	200,000
C68905	Planning, Design & Development	Planning & Growth	Drysdale Regional Community and Learning Hub - Design and Development C003	DCP funded project required to design and construct the Drysdale Regional Community and Learning Hub to replace the existing library and senior citizens centre within the Drysdale Town Centre.	New Asset	300,000	0	300,000
C16607	Planning, Design & Development	Planning & Growth	DCP ACWP CI_OS_1 & DI_OS_1 Regional Active Open Space Planning & Design	CI_OS_1 & DI_OS_1 Regional Active Open Space is identified in the Precinct Structure Plan for Armstrong Creek as a land acquisition item to accommodate soccer, hockey, tennis, play and active transport connections. This funding will secure the site from Vic Roads.	New Asset	500,000	0	500,000
Total Community Facilities						16,677,000	160,000	16,517,000
C20505	Community Life	Social Planning & Investment	St Leonards Early Childhood Centre - Land/Site Acquisition	This project relates to land acquisition for the future development and provision of the St Leonards Early Childhood Centre required under conditions of the S173 agreement.	New Asset	1,000,000	0	1,000,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20506	Community Life	Social Planning & Investment	Bell Park-Bell Post Hill Enhanced Early Learning Centre - Land/Site Acquisition	Acquisition of land to enable the consolidation and development of early childhood facilities to replace the following existing assets: Bell Park MCH Centre; Bell Park Kindergarten; Bell Post Hill MCH Centre; Bell Post Hill Kindergarten, and Hamlyn Heights MCH Centre.	New Asset	2,000,000	0	2,000,000
C11206	Customer & Corporate Services	Property, Procurement & Assets	New Corio / New Station Estates Voluntary Purchase Scheme	Purchase of land in the New Corio and New Station Estates Corio, being old and inappropriate subdivisions comprising total of 847 small lots.	New Asset	300,000	0	300,000
C68401	Planning, Design & Development	Planning & Growth	ACSP - Armstrong Creek Deviation Channel - Land (C68401) 2nd year	Land acquisition project funded via development contributions from the Armstrong Creek South Precinct (developer funding agreement - S173). Land to be compulsory acquired to facilitate the delivery of the Armstrong Creek South Precinct and allow broader benefits for the Armstrong Creek catchment.	New Asset	478,060	0	478,060
Total Land Acquisition						3,778,060	0	3,778,060
TOTAL PROPERTY						37,108,282	208,720	36,899,562
PLANT & EQUIPMENT								
C20331	City Services	City Works	Construction Tip Truck	The CoGG Construction Unit operates as 5 Construction Crews. The unit currently owns one 6m3 Tip Truck and hires four. This project is to purchase a 2nd 6m3 Tip Truck and cease the inefficient hire arrangement.	New Asset	145,000	0	145,000
C20332	City Services	City Works	Construction 1.2 Tonne Rollers and Trailers	CoGG Construction Unit currently utilises 1.2 Tonne Rollers, DPU compactors (walk behind operated) and Wacker Plate compactors (walk behind operated) to achieve the set CoGG, IDM and VicRoads compaction requirements under Kerb and Channel and within carriageways for excavations under 1.2m in width. This project is to add two 1.2 Tonne Rollers to the Construction Fleet.	New Asset	100,000	0	100,000
C02313	City Services	Fleet	Light Fleet Program	Light Fleet Replacement Program.	Asset Renewal	1,863,627	824,492	1,039,135
C02314	City Services	Fleet	Heavy and Dedicated Plant Replacement - Core Program	Heavy and dedicated plant replacement program.	Asset Renewal	2,287,000	453,000	1,834,000
Total Fleet						4,395,627	1,277,492	3,118,135
C02320	City Services	Fleet	Minor Plant & Equipment - Replacements - Core Program	Fund from which minor plant and equipment replacement can be purchased.	Asset Renewal	67,500	0	67,500

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20201	Customer & Corporate Services	Digital, Information & Technology	Additional ReX and HPE CM Licenses	Once ReX was implemented in June 2016, ELT signed off in December of the that year, the initiative to progressively shut down Council's network drives and get staff working from within ReX as much as possible (barring some exceptions).	New Asset	213,244	0	213,244
C09202	Customer & Corporate Services	Property, Procurement & Assets	Furniture Replacement	Annual capital allocation for furniture and equipment replacement.	Asset Upgrade	46,000	0	46,000
C20605	Planning, Design & Development	Health & Local Laws	Licence Plate Recognition - Parking Patrolling	2 x licence plate recognition units, including associated software and vehicle.	New Asset	190,000	0	190,000
Total Minor Plant & Equipment						516,744	0	516,744
C05207	Customer & Corporate Services	Digital, Information & Technology	Minor Acquisitions Program - Core Program	Funding of minor items below \$20K via IT Steering Committee for hardware, software and minor infrastructure items.	New Asset	219,000	0	219,000
C05208	Customer & Corporate Services	Digital, Information & Technology	IT Asset Replacement Program - Core Program	Based on cycle replacement.	Asset Renewal	1,549,000	0	1,549,000
C20202	Customer & Corporate Services	Digital, Information & Technology	Digital Transformation	Through effective stakeholder engagement, it has become evident there are many inefficient business processes, supported by an ageing technology platform, which lack integrations and no longer deliver optimal business outcomes. The Digital Transformation Program is intended to rectify this.	New Asset	4,155,000	0	4,155,000
C19206	Economy, Investment & Attraction	Smart City	Bellarine Enhanced Broadband Installation and other Smart City Initiatives (TBC)	The City in partnership with Deakin University and AARNET are proposing to install and run high capacity optical fibre from South Geelong train station along the Bellarine Rail Trail corridor to Queenscliff. In addition, as part of the establishment of the Smart City Office and supporting the commitments outlined in City Deal (yet to be finalised), this funding would be used to implement projects from the Smart City Strategy which is to be reviewed.	New Asset	750,000	0	750,000
Total Computers & Telecommunications						6,673,000	0	6,673,000
TOTAL PLANT & EQUIPMENT						11,585,371	1,277,492	10,307,879
INFRASTRUCTURE								

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C19413	City Services	Capital Projects	Polworth Pavilion and West Oval - Pavilion Construction	Demolition of the existing pavilion and construction of a new pavilion, including social areas and amenities to meet current best practice building designs and sporting guidelines. Detailed design is currently underway for this project. In addition, the Victorian Government has made a commitment of \$7.4m.	Asset Upgrade	300,000	0	300,000
C19418	City Services	Capital Projects	St Albans Football & Cricket Club - Change Room Upgrade	Upgrade existing change rooms to compliant, female-friendly facilities for players and umpires. Designs for this upgrade will be completed by June 2019 with \$80k allocated from the 2018-19 budget which will bring the project through from concept right up to the construction phase.	Asset Upgrade	1,000,000	0	1,000,000
C19421	City Services	Capital Projects	Highton Bowls Club Car Park	Car park to be bituminised to accommodate increased usage. A recent audit of the 438 captured carparks within the City of Greater Geelong revealed that the Highton Reserve Carpark is in the top 10 carparks most in need of rectification works which highlights the importance and urgency of this project.	Asset Upgrade	600,000	0	600,000
C20402	City Services	Capital Projects	Herne Hill Reserve	This project will redevelop the main pavilion at Herne Hill Reserve in line with Master Plan recommendations. Demolish the pavilion known as the St Peters Cricket pavilion and consolidate operations into one shared use facility.	Asset Upgrade	140,000	0	140,000
C20406	City Services	Capital Projects	Highton Province Estate Playground Development	Landscape and playspace design and construction.	New Asset	50,000	0	50,000
C20410	City Services	Capital Projects	Playground Development Program Implementation - Core Program	Playground development program to bring existing playgrounds up to standard to legislative requirements and the needs of the community.	Asset Upgrade	551,450	0	551,450
C20411	City Services	Capital Projects	Ground Renovation Program - Core Program	Improvements to sports fields in response to drought conditions.	Asset Renewal	230,086	0	230,086
C20413	City Services	Capital Projects	Barwon Soccer Club Stage 2 Changeroom Development	Stage 2 of change room development at Grovedale Recreation Reserve. This will ensure that the facility is compliant with standards for competition as well as provide gender neutral change rooms for females.	New Asset	300,000	174,000	126,000
C20414	City Services	Capital Projects	Corio City Learning and Care Centre Demolition /Site Redevelopment - Public Playground	Demolition of existing asset and reclamation of open space for public playground in accordance with Council resolution.	New Asset	350,000	0	350,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20416	City Services	Capital Projects	Drysdale/Clifton Springs Regional Sports Precinct Stage 2	Stage 2 development of the Drysdale Sporting Precinct will provide necessary infrastructure to support the growing Bellarine population. This project is entirely funded by the Victorian Government.	New Asset	150,000	0	150,000
C20417	City Services	Capital Projects	North Geelong Football, Netball & Cricket Clubs	Funding support for works associated with the Clubroom upgrade - detailed planning, design and upgrade of social / clubrooms.	Asset Upgrade	700,000	350,000	350,000
C08308	City Services	Environment & Natural Resources	Environment Reserves Capital Improvement Program	A program of priority capital works as identified in adopted conservation and environment reserves management plans.	Asset Upgrade	414,000	0	414,000
C20309	City Services	Environment & Natural Resources	Coastal Maintenance Infrastructure	The City of Greater Geelong's Environment Unit is responsible for the management and maintenance of all infrastructure along approximately 500 Ha of coastal reserve stretching over 42km. Significant infrastructure in these reserves provides public access and mitigates risk.	Asset Renewal	50,000	0	50,000
C20310	City Services	Environment & Natural Resources	Clifton Springs Golf Course Landslide Remediation	A number of significant landslides have occurred along the escarpment adjacent to the Clifton Springs Golf Course. The land instability may be attributed to severe rain events of Autumn 2017. The proposed project would include treatment of stormwater and remediation of the landslides through the construction of reinforced earthen walls and rock shute.	Asset Renewal	200,000	20,000	180,000
C10850	Community Life	Leisure & Recreation Services	Gymnasium Equipment Changeover Program	The Gymnasium Equipment Core Replacement Program is part of Leisure Services 10 year gymnasium asset replacement program and councils long term financial plan.	Asset Renewal	283,520	0	283,520
C17504	Community Life	Leisure & Recreation Services	Aquatic Play Annual Equipment Maintenance and Upgrade Program	The Aquatic Play Equipment Core Renewal and Upgrade Program is an annual planned asset management program that is essential to the leisure and aquatic centre operations. The program addresses equipment renewal and upgrade of aquatic play structure at the 4 Leisure Centres and 2 outdoor pools.	Asset Upgrade	120,000	0	120,000
C20509	Community Life	Social Planning & Investment	Fenced Dog Park Development	Design and development of two fenced dog parks at two separate priority locations.	New Asset	600,000	0	600,000
C20510	Community Life	Social Planning & Investment	WG Little Playground Sub-regional Playground Development	Development of a sub-regional playground.	New Asset	264,523	164,523	100,000
C18802	Economy, Investment & Attraction	Arts & Culture	Underwater Sculpture Park	Commissioning of sculptures following the completion of planning, design and construction of the artificial reef. This is the second stage of a major tourism attraction and environmental initiative.	New Asset	100,000	0	100,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20804	Economy, Investment & Attraction	Arts & Culture	Chamber Music at Memorial Oval	Proposal is for audio equipment to include PA, amps, speakers, Drum kit, lights, sound deadening, microphones etc. Project provides entertainment options for young people.	New Asset	20,000	0	20,000
Total Parks & Leisure						6,423,579	708,523	5,715,056
C02301	City Services	Engineering Services	Street Construction Sub Program - Special Rates & Charges - Core Program	Ongoing program of construction of road and drainage projects in accordance with approved schedule funded via Special Rates and Charges Schemes.	New Asset	3,300,000	1,520,000	1,780,000
C02306	City Services	Engineering Services	Asphalting - Road Surfacing Program - Core Program	Resurfacing of sealed road surfaces with asphalt to maintain a waterproof surface and ensure the long term integrity of the road pavement.	Asset Renewal	6,050,000	0	6,050,000
C02310	City Services	Engineering Services	Road Rehabilitation Program - Core Program	Renewal / replacement of road pavements in full block sections.	Asset Renewal	3,933,000	0	3,933,000
C02311	City Services	Engineering Services	Roads Other - Core Program	Renewal / Replacement of bridges, major culverts, bus shelters, laneways, carparks and street furniture and other sundry road and street related infrastructure.	Asset Renewal	412,000	0	412,000
C02321	City Services	Engineering Services	Design & Investigation Program - Capital Projects - Core Program	Ongoing investigation and design program for road construction projects throughout the municipality.	New Asset	98,000	0	98,000
C02323	City Services	Engineering Services	Local Roads Construction Sub Program - Road & Street Management - Core Program	Ongoing program of local road works including road construction, provision of roundabouts, etc.	New Asset	821,000	0	821,000
C02340	City Services	Engineering Services	VicRoads Funded Works	This program relates to VicRoads funded projects on Council assets.	New Asset	500,000	500,000	0
C02342	City Services	Engineering Services	Reseal - Road Surfacing Program - Core Program	Resurfacing of sealed road surfaces with spray seal or scrap rubber reseal to maintain a waterproof surface and ensure the long term integrity of the road pavement.	Asset Renewal	1,842,000	0	1,842,000
C03301	City Services	Engineering Services	Major Culvert Guardrail Replacement / Installation - Core Program	Ongoing program of replacement or installation of guardrail over major culverts in accordance with approved schedule.	Asset Renewal	110,277	0	110,277
C08302	City Services	Engineering Services	Traffic Major Works	Construction of Major Traffic Works as listed in the prioritised traffic projects core list.	Asset Renewal	686,000	0	686,000
C08320	City Services	Engineering Services	Design & Investigation Program - Traffic Management Projects - Road & Street Management - Core Program	Ongoing investigation and design program for projects involving traffic management treatments throughout the municipality.	New Asset	92,000	0	92,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C09303	City Services	Engineering Services	Bridge Upgrades - Major Renewal Works	Major renewal works on road and pedestrian bridges across municipality.	Asset Renewal	425,000	0	425,000
C14306	City Services	Engineering Services	Capital Renewal of Civil Assets in Parks	Renewal of Civil Assets (Roads, Gravel Surfaces, Kerbs, Car Parks).	Asset Renewal	257,254	0	257,254
C15320	City Services	Engineering Services	Federal Roads Program (Roads to Recovery)	Next stage of federally funded program for the renewal of roads and road related assets.	Asset Renewal	2,183,504	2,183,504	0
C17310	City Services	Engineering Services	Griffin Gully Carpark Construction	Upgrading of existing gravel carpark to a sealed asphalt carpark. Pavement construction included in this project. Location of the project is on the foreshore at the point where The Esplanade meets Western Beach Rd.	Asset Renewal	120,000	0	120,000
C20305	City Services	Engineering Services	Burvilles Rd/Surf Coast Highway Intersection Signals	Completion of intersection signals and partial realignment of Burvilles Road.	New Asset	500,000	0	500,000
C20306	City Services	Engineering Services	Charlemont Rd South Upgrade	Upgrade Charlemont Road South, Armstrong Creek to address growth area development and increased traffic volumes.	New Asset	250,000	0	250,000
C20324	City Services	Engineering Services	Fixing Country Roads Program - Stage 2	Round 2 of the Fixing Country Roads Program requires a co-contribution from Council to enable the grant from Rural Roads Victoria to be considered. Greater Geelong City Council has been recognised as a Regional Council and thus is required to contribute at a 1:1 ratio. The grant funding is up to \$1.5 million.	Asset Renewal	3,000,000	1,500,000	1,500,000
C20327	City Services	Engineering Services	Repair of Historical Town Placemaking Signage	Funding for signage at entry points to town. Face plates to be replaced and blocks cleaned.	Asset Renewal	17,000	0	17,000
C20329	City Services	Engineering Services	Northern Bellarine Bus Shelters	The Northern Bellarine Transport Action Group together with Bellarine Community Health have identified priority bus stops in each Northern Bellarine township which do not meet the Disability Standards for Accessible Public Transport (DSFAPT) 2002 despite being among the most well used stops.	Asset Upgrade	100,000	90,000	10,000
C68156	Planning, Design & Development	Planning & Growth	Boundary Road and Baanyip Boulevard Traffic Signals and link road. DI_RO_01 - Armstrong Creek West Development Contributions Plan. Year 1 - Develop Functional Design	Install traffic signals at the intersection of Boundary Road and Baanyip Boulevard, realign Boundary Road to join with new signals as identified in the Armstrong Creek West Precinct Structure Plan.	New Asset	150,000	0	150,000
C68853	Planning, Design & Development	Planning & Growth	Patullos Rd East - Road Widening/Shared User Path (Multi year x 2)	Design of widened road and shared user path between O'Hallorans Rd and Kees Rd, Lara. Construction to be undertaken in future year as per DCP schedule and Long Term Financial Plan.	New Asset	100,000	0	100,000

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C68902	Planning, Design & Development	Planning & Growth	Tivoli Drive Construction - Year 2	Construction of new North-South connector road with intersection signals at Portarlinton Road and pedestrian signals at the Bellarine Rail Trail.	New Asset	1,400,000	0	1,400,000
Total Roads						26,347,035	5,793,504	20,553,531
C17812	City Services	Capital Projects	Gheringhap St & Drainage Construction Program	Microtunnelling underground drainage from Mercer Street through to an outlet at the Bay. Stage 1 of the Gheringhap Street drainage augmentation project commenced in February 2019. The project will span two financial years and be completed late 2019.	New Asset	5,440,000	0	5,440,000
C19315	City Services	Capital Projects	Harriott Road Drainage Outfall	Design and construction of a stormwater drain from Barwon Heads Road to the proposed Sparrowvale Wetlands.	New Asset	1,500,000	0	1,500,000
C02315	City Services	Engineering Services	Flood Studies & Strategies	Ongoing investigation and design program to enable implementation of projects identified through the program of drainage catchment studies.	New Asset	394,000	0	394,000
C02317	City Services	Engineering Services	Drainage Construction Sub Program - Flood & Drainage Management - Core Program	Ongoing program of drainage related works including upgrading main drainage infrastructure.	New Asset	675,000	0	675,000
C02343	City Services	Engineering Services	Drainage Renewal Program - Core Program	Renewal of drainage infrastructure to reduce the likelihood of property flooding events.	Asset Renewal	1,221,000	0	1,221,000
C20307	City Services	Engineering Services	Coriyule Rd - Stormwater Drainage Outfall Stage 2	Following the completion of Stage 1 of the Coriyule stormwater outlet pipe, Stage 2 is now required to be completed to extend the pipe an additional 1.8km along Scarborough Road to an outfall into Port Philip Bay.	New Asset	2,000,000	1,333,333	666,667
C68206	Planning, Design & Development	Planning & Growth	Sparrovale Wetlands Implementation Year 2 Project Costs	Implementation of the Sparrovale Wetlands Project. Delivery of this implementation plan will ensure the effective transition from degraded farmland to a functional, integrated and sustainable wetland system.	New Asset	1,490,000	0	1,490,000
C68207	Planning, Design & Development	Planning & Growth	Sparrovale Wetlands Construction Year 2	Year 1 construction of the Sparrovale Wetlands Project. Construction of this wetland facility will ensure the subject site transitions effectively from degraded farmland to a functional, integrated and sustainable wetland system.	New Asset	2,400,000	0	2,400,000
Total Drainage						15,120,000	1,333,333	13,786,667
C02303	City Services	Engineering Services	Footpath Construction Sub Program - Special Rates & Charges - Core Program	Ongoing program of new footpath construction in accordance with approved schedule funded via Special Rates and Charges Schemes.	New Asset	1,280,364	610,000	670,364

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C02307	City Services	Engineering Services	Footpath Renewal Program - Core Program	Footpath Renewal Program - Core Program.	Asset Renewal	2,944,000	0	2,944,000
C20308	City Services	Engineering Services	Bellarine Rail Trail Sealing Drysdale - Cycle Strategy Implementation	This project proposal is to seal the Bellarine Rail Trail between High Street, Drysdale and the new off road path being constructed along the Drysdale bypass. It also includes a realignment of the trail at the Drysdale station.	Asset Renewal	220,000	0	220,000
C20321	City Services	Engineering Services	Pedestrian Bridge over Barwon River Development	Investigation, Assessment and Design for a new pedestrian bridge over the Barwon River linking West Fyans St to Barwon Boulevard creating an additional safe link between the west and east sides of the river.	New Asset	150,000	0	150,000
C20322	City Services	Engineering Services	Footpath Construction - Colac Road - Broughton Dve to Sth Valley Rd	Provide footpath connection between Aldi Supermarket, Retirement Village and surrounding services at both ends. Include new link to bus stop for safe public access.	New Asset	150,000	0	150,000
C20325	City Services	Engineering Services	Murradoc Road Footpath Link	Construct a footpath along Murradoc Road south side from shopping centre to the bowling club.	New Asset	254,760	35,000	219,760
C20333	City Services	Engineering Services	Shared Trails Masterplan & Design	Master Plan of Greater Geelong and Bellarine Shared Trails.	Asset Renewal	200,000	0	200,000
Total Footpaths/Bikepaths						5,199,124	645,000	4,554,124
C02308	City Services	Engineering Services	Kerb and Channel Renewal Program - Core Program	Replacement of kerb and channel in full block sections.	Asset Renewal	2,306,000	0	2,306,000
Total Kerb & Channel						2,306,000	0	2,306,000
C04308	City Services	Waste Services	New Property Mobile Bins - Core Program	Supply of mobile bins to new and additional occupancy residential properties and for new commercial customers.	New Asset	525,000	0	525,000
C20320	City Services	Waste Services	Staceys Road Decontamination and Processing Shed	A greenwaste receival shed is required for the Stacey's Road composting site. This shed will be utilised to receive greenwaste from trucks delivering to the facility. It will then be used to undertake all decontamination activities to remove contamination from the material collected from the Geelong community. Once this has been completed the material will be mulched and formed into windrows.	New Asset	330,000	0	330,000
Total Waste Management						855,000	0	855,000
C20323	City Services	Engineering Services	St Leonards Shopping Centre Upgrade	Upgrade and maintenance of streetscape in St Leonards Shopping precinct to include drainage improvements, street furniture, garden beds, information sign/noticeboard, town welcome sign, toilet area clean up and pedestrian crossing works.	Asset Upgrade	400,428	0	400,428

2019-20 Capital Projects by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20805	Economy, Investment & Attraction	Arts & Culture	Veteran Affairs	Proposal for funds to provide additional funds to Veteran's memorials.	New Asset	20,000	0	20,000
C20807	Economy, Investment & Attraction	Central Geelong & Waterfront	Little Malop Street (Central) Masterplan	Delivery of a comprehensive master plan and complete set of design and construction documents to enable capital works to be undertaken to fully refurbish Little Malop Street (Central / Mall) and its adjoining side streets.	Asset Renewal	250,000	0	250,000
C20603	Planning, Design & Development	Planning & Growth	Separation Street Community Precinct Amenities Upgrade	Reinvigorate the Separation Shopping Strip public space. Site planning and site investigations for amenity upgrades, including toilet facilities. Consultation phase to include facilitated community and trader engagement and participation including with both the design and delivery of amenity upgrades.	Asset Renewal	155,000	0	155,000
C20604	Planning, Design & Development	Planning & Growth	Highton Village – Laneways/Service Lane Redevelopment - Detailed Design	Detailed design for the redevelopment of Highton Walk and Village Way in Highton Village.	Asset Upgrade	110,000	0	110,000
Total Streetscapes						935,428	0	935,428
C06210	Customer & Corporate Services	Financial Services	Capital Program Project Management - Capitalised Salaries	Annual allowance for salaries associated with delivering the Capital Projects Program - based on current approved headcount.	New Asset	3,044,233	50,800	2,993,433
C20508	Customer & Corporate Services	Program Integration & Development	Community Infrastructure Grants	The Community Facility Infrastructure Funding program is offered to support funding for the planning and delivery of capital works projects within the City of Greater Geelong - in or on Council owned community and sporting facilities.	New Asset	2,000,000	0	2,000,000
C20602	Planning, Design & Development	Health & Local Laws	Flexible Parking Solutions Geelong CBD	Funding support to run free timed CBD on-street parking trial program first thirty minutes free Monday to Friday (in 2 hour or less time zones for one transaction per day) during the 2019-20 financial year.	New Asset	500,000	0	500,000
Total Miscellaneous						5,544,233	50,800	5,493,433
TOTAL INFRASTRUCTURE						62,730,399	8,531,160	54,199,239
TOTAL EXPENDITURE - CAPITAL PROJECTS						111,424,052	10,017,372	101,406,680

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
PROPERTY								
C19321	City Services	Engineering Services	Disability Access	Identification and completion of works, designs, plans and estimates of community facilities that do not provide equal accessibility to people with disabilities.	Asset Upgrade	400,000	160,000	240,000
C12202	Customer & Corporate Services	Property, Procurement & Assets	Building Renewal Works	Annual building renewals funding for roof replacements and switchboard upgrades.	Asset Renewal	600,000	0	600,000
C19203	Customer & Corporate Services	Property, Procurement & Assets	Osborne House Remedial Works	To commence the restoration of Osborne House following closure for mould and structural issues.	Asset Renewal	950,000	0	950,000
C19205	Customer & Corporate Services	Property, Procurement & Assets	Beach House Landlord Works	Installation of disability access and immediate safety repairs to the Beach House facility at Eastern Beach as contribution to Landlord fit out.	Asset Renewal	500,000	0	500,000
C19604	Planning, Design & Development	Health & Local Laws	Animal Pound - General Purpose Building	An older existing building has been listed on the asbestos register. It is proposed to remove the asbestos containing products and reline the building with approved products including appropriate insulation and ventilation.	Asset Renewal	20,000	0	20,000
Total Buildings						2,470,000	160,000	2,310,000
C15851	City Services	Capital Projects	Hendy St Family and Children's Centre	Construction of the Hendy Street Family & Children's Hub including land purchase and development of multi-room kindergarten and provision for community space.	New Asset	200,000	0	200,000
C16804	City Services	Capital Projects	Rosewall Community Hub	The Rosewall Community Hub concept design provides 800sqm flexible multi purpose spaces for the delivery of a neighbourhood house program and place based community development programs in an improved open space setting. The infrastructure incorporates multi purpose spaces, a demonstration kitchen and café, arts program space, men's shed program space, a changing places facility and flexible co-working spaces for business start ups and service delivery with complimentary landscaped open space.	New Asset	20,000	0	20,000
C16805	City Services	Capital Projects	Drysdale Integrated Childrens & Family Centre	Progress completion of design and construction of Drysdale Integrated Children's Centre in accordance with Council approval.	New Asset	-636,780	720,000	-1,356,780
C17233	City Services	Capital Projects	Cloverdale Community Centre Extension	Works undertaken to ensure this facility is suitable for the delivery of community services, activities and events.	New Asset	35,000	0	35,000
C17244	City Services	Capital Projects	Geelong Botanic Garden Sustainable Visitor Facility	Deliver Visitor Facilities for Geelong Botanic Gardens' 90,000 visitors. Integrate the building into the landscape for accessibility, functional group space and sustainable use.	New Asset	300,000	0	300,000
C17247	City Services	Capital Projects	Purnell Road Child and Family Centre	Design & Construction of CFC.	New Asset	-2,004,574	0	-2,004,574

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C18423	City Services	Capital Projects	Northern ARC Detailed Design and Contract Documentation	Detailed design phase of stage 1 of the Northern ARC Health and Wellbeing Hub development. This follows on from the concept and schematic design phase that has already been approved for funding. Both of these phases will be combined under the one contract with the option of the second phase being activated on approval. This process will allow Council the flexibility to activate the detailed design phase, should we attract the required external funding.	New Asset	880,000	0	880,000
C19425	City Services	Capital Projects	St Marys Social Room Extension	Extension of facility.	New Asset	700,000	0	700,000
C14807	Community Life	Social Planning & Investment	Simonds Stadium Players Stand	This project will enable the masterplan for the Players Stand and associated lighting to be completed.	New Asset	50,000	0	50,000
C18811	Economy, Investment & Attraction	Central Geelong & Waterfront	Mineral Spa and Wellness Centre	Funding is sought towards the cost for the delivery of basic services infrastructure to the MSWC site on Hearne Pde. An application has been made to RDV to fund approximately 50% of the cost.	New Asset	288,000	0	288,000
C68151	Planning, Design & Development	Planning & Growth	Armstrong Creek West - NAC Community Complex - Design	The Neighbourhood Activity Centre community complex is identified as a key Developer Contribution Plan infrastructure item to be delivered to service the community of the Armstrong Creek West precinct.	New Asset	200,000	0	200,000
Total Community Facilities						31,646	720,000	-688,354
C17507	Community Life	Social Planning & Investment	Land Acquisition Fyansford	Provision for a community facility to accommodate the needs of the local community is subject to s173 obligations. Community infrastructure provision based on former assessment undertaken by developer.	New Asset	1,696,250	0	1,696,250
C11206	Customer & Corporate Services	Property, Procurement & Assets	New Corio / New Station Estates Voluntary Purchase Scheme	Purchase of land in the New Corio and New Station Estates Corio, being old and inappropriate subdivisions comprising total of 847 small lots.	New Asset	200,000	0	200,000
C18604	Planning, Design & Development	Planning & Growth	Griggs Creek Pedestrian Bridge - East Bank Land Acquisition	Land acquisition or carriageway easement to facilitate pedestrian bridge construction and shared path along eastern bank of Griggs Creek. The ped bridge abutment and shared path are located on Department of Education Land.	New Asset	685,503	0	685,503

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C68201	Planning, Design & Development	Planning & Growth	DCP - HBP - DI_LA_22 Sparrovale Wetlands Land Acquisition	Second Year of land acquisition of 1-87 Groves Road, Armstrong Creek. This land will be developed for drainage works and environmental purposes as detailed in the Armstrong Creek Horseshoe Bend Precinct Development Contributions Plan and Precinct Structure Plan. This acquisition will be by the Compulsory Acquisition process as outlined in The Land Acquisition & Compensation Act 1986.	New Asset	1,070,700	0	1,070,700
C68202	Planning, Design & Development	Planning & Growth	DCP - HBP - Sparrovale Wetlands DI_LA_23	First year of Land Acquisition of Part 109-215 Sparrovale Road, Charlemont. The land will be developed for drainage works and environmental purposes as detailed in the Armstrong Creek Horseshoe Bend Development Contributions Plan and Precinct Structure Plan. This acquisition will be by the Compulsory Acquisition process as outlined in The Land Acquisition & Compensation Act 1986.	New Asset	524,000	0	524,000
C68401	Planning, Design & Development	Planning & Growth	ACSP - Armstrong Creek Deviation Channel - Land 2nd year	Land acquisition project funded via development contributions from the Armstrong Creek South Precinct (developer funding agreement - S173). Land to be compulsory acquired to facilitate the delivery of the Armstrong Creek South Precinct and allow broader benefits for the Armstrong Creek catchment.	New Asset	343,000	0	343,000
C68851	Planning, Design & Development	Planning & Growth	Lara West Intersection Land Acquisition	This projects involves the acquisition of land covered by Public Acquisition Overlay on the corner of Patullos Rd, Elcho Rd and O'Hallorans Rd.	New Asset	312,000	0	312,000
Total Land Acquisition						4,831,453	0	4,831,453
TOTAL PROPERTY						7,333,099	880,000	6,453,099
PLANT & EQUIPMENT								
C02314	City Services	Fleet	Heavy and Dedicated Plant Replacement - Core Program	Heavy and dedicated plant replacement program.	Asset Renewal	470,000	0	470,000
C19423	City Services	Infrastructure Operations	Belmont Depot Washbay	A machinery and plant washbay to service Councils largest municipal works depot to be legislatively compliant and meet the current and future needs.	New Asset	120,000	0	120,000
Total Fleet						590,000	0	590,000

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C17801	Economy, Investment & Attraction	Arts & Culture	Public Art Strategy Project Delivery	To deliver public art strategy, which is the key driving document for commissioning new public art across the municipality which will enhance public amenity through the arts. The project will continue to respond to internal capital projects, community lead and developer projects and also create the capacity for leveraging additional funding from other funding partners.	New Asset	80,000	0	80,000
Total Minor Plant & Equipment						80,000	0	80,000
C19101	Chief Executive	People & Culture	Contractor Management System	CAMMS Contractor Management module.	New Asset	75,000	0	75,000
C05207	Customer & Corporate Services	Digital Information & Technology	Minor Acquisitions Program - Core Program	Funding of minor items below \$20K via IT Steering Committee for hardware, software and minor infrastructure items.	New Asset	43,258	0	43,258
C05208	Customer & Corporate Services	Digital Information & Technology	IT Asset Replacement Program - Core Program	Based on cycle replacement.	New Asset	943,132	0	943,132
C18205	Customer & Corporate Services	Digital Information & Technology	Smart City Infrastructure Opportunities	Installation of a LoRaWan low powered sensor network across the municipality to enable the use of smart sensors. The IoT (Internet of Things) network is an important piece of infrastructure to enable the use of numerous sensors for services such as, parking management, environmental monitoring, movement and people counting and waste management. 150 sensors will be installed.	New Asset	88,000	0	88,000
C18206	Customer & Corporate Services	Digital Information & Technology	Single View of Customer Project	There are nine customer databases in the organisation serving line of business requirements. This project would define and implement the best fit technology to consolidate these disparate databases into a cohesive, single view of customer platform.	New Asset	250,000	0	250,000
C19204	Customer & Corporate Services	Digital Information & Technology	ICT Strategy Projects	Implementation of ICT strategy.	New Asset	700,000	0	700,000
C19206	Customer & Corporate Services	Digital Information & Technology	Smart City Project Initiatives	This funding is to be used to implement projects from the Smart City Strategy.	New Asset	180,000	0	180,000
C19207	Customer & Corporate Services	Digital Information & Technology	Public WiFi and Enhanced Broadband Geelong Pilot	Implementation of Public WiFi pilot	New Asset	365,000	0	365,000
Total Computers & Telecommunications						2,644,390	0	2,644,390
TOTAL PLANT & EQUIPMENT						3,314,390	0	3,314,390
INFRASTRUCTURE								
C18403	City Services	Capital Projects	McDonald Reserve Changeroom Upgrade	Upgrade to the change rooms at McDonald Reserve	Asset Upgrade	0	168,000	-168,000
C19422	City Services	Capital Projects	South Barwon FNC Netball Change Rooms	South Barwon Football & Netball Club changerooms.	New Asset	366,000	282,000	84,000

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C19401	City Services	Capital Projects	Kingston Park Sub-Regional Playground	Upgrade to the Kingston Park playground to provide modern and accessible equipment to engage and encourage children's play.	Asset Upgrade	20,000	0	20,000
C19402	City Services	Capital Projects	East Geelong Football Netball Club Umpire Change Room Upgrade	This project will upgrade the non-compliant umpire change facility and provide modern, unisex amenities at Richmond Crescent Oval.	Asset Upgrade	381,000	0	381,000
C19405	City Services	Capital Projects	Northern Skate Park development	Following the completion of concept designs, cost estimates and extensive consultation regarding this project, it is now ready to be implemented. This project will deliver the Northern Skate Park, located at Stead Park in Corio. This project consists of a range of skating elements, particularly for young people, which complements the existing recreation infrastructure in the low socio-economic area of Corio.	New Asset	300,000	0	300,000
C19412	City Services	Capital Projects	Grovedale FNC Changeroom Upgrade	Changeroom upgrade at Burdoo Reserve for the Grovedale Football & Netball Club. This project is connected to a State Government funding application.	Asset Upgrade	150,000	0	150,000
C19415	City Services	Capital Projects	St Josephs Football Club / Netball Changeroom Upgrade	Upgrade facilities.	Asset Upgrade	150,000	0	150,000
C19417	City Services	Capital Projects	Bell Park Sport & Recreation Club - Lighting upgrade	Floodlighting upgrade for Bell Park Sport & Recreation Club at 34-70 Calvert Street, Hamlyn Heights.	Asset Upgrade	15,350	0	15,350
C19427	City Services	Capital Projects	Beacon Point Preschool Playground	Construction of a new playground at the Kinder.	New Asset	66,700	0	66,700
C19428	City Services	Capital Projects	Construction of King Lloyd Reserve Light Towers	Light Tower Construction.	New Asset	200,000	133,368	66,632
C18307	City Services	Environment & Natural Resources	Clifton Springs Boat Harbour Upgrade	Clifton Springs Fishing Jetty extension	Asset Upgrade	0	64,000	-64,000
C18514	Customer & Corporate Services	Program Integration & Development	CISF - Ocean Grove Tennis Club	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	Asset Upgrade	400,000	163,500	236,500
C18511	Customer & Corporate Services	Program Integration & Development	Unified Grants Scheme - Capital Grants	Funding available for Capital Grants for Council owned assets. Competitive scheme for community organisation.	Asset Upgrade	172,255	0	172,255
C18802	Economy, Investment & Attraction	Arts & Culture	Underwater Sculpture Park	Commissioning of sculptures following the completion of planning, design and construction of the artificial reef. This is the second stage of a major tourism attraction and environmental initiative.	New Asset	250,000	130,000	120,000
Total Parks & Leisure						2,471,305	940,868	1,530,437
C19322	City Services	Engineering Services	Fenwick St - Pedestrian Crossing	Fenwick St - Pedestrian Crossing	New Asset	20,000	0	20,000

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C68902	Planning, Design & Development	Planning & Growth	Tivoli Drive Construction - Year 2	R003, known as Tivoli Drive is a new connection between the Jetty Road growth area and the Portarlinton Road. Works consist of a new set of signals on Portarlinton Road, approximately 600m of new road, a pedestrian/cyclist signal crossing at the Bellarine Rail Trail, footpaths and connection to the newly built roads in the subdivision.	New Asset	1,000,000	0	1,000,000
Total Roads						1,020,000	0	1,020,000
C02309	City Services	Engineering Services	Drainage Renewal Program - Core Program	Drainage Renewal Program - Core Program	Asset Renewal	200,000	0	200,000
C02317	City Services	Engineering Services	Drainage Construction Sub Program - Flood and Drainage Management - Core Program	Ongoing program of drainage related works including upgrading main drainage infrastructure.	New Asset	800,000	0	800,000
C17301	City Services	Engineering Services	Elcho Channel SRC Scheme	Construction of wetland including planting and outfall structure. Widening of Elcho Channel and construction of underground storm water pipes.	New Asset	4,400,000	5,981,000	-1,581,000
C19301	City Services	Engineering Services	Wandana Gully 2 Landscaping and Water Treatment	Landscaping and water treatment works.	New Asset	1,000,000	0	1,000,000
C19315	City Services	Engineering Services	Harriott Road Drainage Outfall	Design and construction of a stormwater drain from Barwon Heads Road to the proposed Sparrovale Wetlands.	New Asset	10,000	0	10,000
C17812	Economy, Investment & Attraction	Central Geelong & Waterfront	Gheringhap St & Drainage Construction Program	Microtunnelling underground drainage from Mercer Street through to an outlet at the Bay. Stage 1 of the Gheringhap Street drainage augmentation project commenced in February 2019. The project will span two financial years and be completed late 2019.	New Asset	0	600,000	-600,000
C68206	Planning, Design & Development	Planning & Growth	DCP - HBP - Sparrovale Wetlands Project Implementation	Implementation of the Sparrovale Wetlands Project. Delivery of a this implementation plan will ensure the effective transition from degraded farmland to a functional, integrated and sustainable wetland system.	New Asset	312,459	0	312,459
Total Drainage						6,722,459	6,581,000	141,459
C18424	City Services	Capital Projects	Building Better Bike Connections	Building Better Bike Connections.	New Asset	4,100,000	4,168,341	-68,341
C02307	City Services	Engineering Services	Footpath Renewal Program - Core Program	Footpath Renewal Program - Core Program.	Asset Renewal	500,000	0	500,000
C19316	City Services	Engineering Services	Cycle Strategy Implementation - Stage 1 of the Lara Southern Link (Lara to Corio)	This project aims to continue development works to assist cyclists and the sport of cycling throughout the City. The project will continue the work previously carried out according to the implementation schedule of the Cycle Strategy.	New Asset	500,000	0	500,000

Capital Projects 2018-19 Carryover to 2019-20 by Category

Project Number	Division	Business Unit	Project Name	Description	Project Type	2019-20		
						Expenditure \$	Income \$	Net \$
C20308	City Services	Engineering Services	Bellarine Rail Trail Sealing Drysdale - Cycle Strategy	This project proposal is to seal the Bellarine Rail Trail between High Street, Drysdale and the new off road path being constructed along the Drysdale bypass. It also includes a realignment of the trail at the Drysdale station.	Asset Renewal	400,000	0	400,000
Total Footpaths/Bikepaths						5,500,000	4,168,341	1,331,659
C16303	City Services	Waste Services	Composting Site Setup Works	Funding was approved in 2015-2016 towards the establishment of a greenwaste processing facility within the municipality to sustainably manage greenwaste into the future.	New Asset	169,000	0	169,000
C16307	City Services	Waste Services	Drysdale Landfill - Stormwater PAN Compliance	Works undertaken regarding the management of stormwater on the site.	New Asset	38,000	0	38,000
C16310	City Services	Waste Services	Hede Street Landfill Investigative Works	Following on from the discovery of landfill gas in an industrial development site off Hede Street South Geelong significant works are anticipated to be required in order to determine the extent of this landfill gas issue.	New Asset	190,000	0	190,000
C19305	City Services	Waste Services	Drysdale Landfill - Leachate Extraction - Automation	Drysdale landfill operates under an EPA licence, on the condition that leachate levels within the landfill are appropriately managed. Historically leachate levels within the landfill have been maintained through a labour-intensive manual process. In light of EPA's focus on leachate management, the current extraction process is not sufficient to demonstrate compliance with the licence condition. Automation of the leachate extraction process is required to demonstrate licence compliance.	New Asset	150,000	0	150,000
Total Waste Management						547,000	0	547,000
C19804	Economy, Investment & Attraction	Arts & Culture	Road Trauma Public Art Memorial	Memorial sculpture to be designed and constructed to recognise victims of road trauma.	New Asset	50,000	0	50,000
C15829	Economy, Investment & Attraction	Central Geelong & Waterfront	Central Geelong Advancement Fund	Funding of Central Geelong Action Plan capital works projects to upgrade the public realm. Specific projects to be determined by the Central Geelong Task Force.	New Asset	0	500,000	-500,000
Total Streetscapes						50,000	500,000	(450,000)
C19503	Customer & Corporate Services	Program Integration & Development	Community Facilities Infrastructure Fund	Community Facilities Infrastructure Grants	New Asset	880,000	0	880,000
Total Miscellaneous						880,000	0	880,000
TOTAL INFRASTRUCTURE						17,190,764	12,190,209	5,000,555
TOTAL EXPENDITURE - CAPITAL PROJECTS						27,838,253	13,070,209	14,768,044

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
GOVERNANCE, STRATEGY & PERFORMANCE					
Corporate Communication & Marketing	Revitalising Central Geelong Action Plan Communications and Engagement Activities	To provide adequate funding for staff, to support the communication, marketing and stakeholder engagement activities for the next 12 months of the various Revitalising Central Geelong projects - including further blocks of the Malop St Green Spine, the Gheringhap St drain project, the railway precinct planning, and laneways breakthroughs.	80,000	0	80,000
Corporate Communication & Marketing	Corio-Norlane Christmas Decorations/Events	For the staging of a major local community Christmas event and other complementary elements (pending budget) for the residents of our northern suburbs.	60,000	0	60,000
Legal Services	Contract Document Refresh	Legal assistance in the re-writing of Contract Precedents (Contract templates) for use by the City when engaging suppliers, service providers, consultants and construction/civil contractors under Contract.	100,000	0	100,000
CITY SERVICES					
Engineering Services	Barwon Heads Traffic and Parking Study	Study to investigate implementing improved traffic and parking management in and around Barwon Heads and the improved amenity to Barwon Heads.	80,000	0	80,000
Environment & Natural Resources	Project Management Contingency	Contingency for environmental related project, to be confirmed.	350,000	0	350,000
Waste Services	Hard Waste Service	Provision of hard waste service to residential properties.	3,000,000	0	3,000,000
Waste Services	Implementation of Waste Strategy	The City has developed the Waste and Resource Recovery Strategy in 2018-19. This strategic blueprint for waste and resources management set the vision 'to achieve zero waste to landfill from all Council's operations and services, and to support the community to achieve the same.'	30,000	0	30,000
Waste Services	Plastic Wise Options For Council Facilities and Events	In Parallel to the development of the Waste and Resource Recovery Strategy Council has requested that options be developed for reducing plastic waste in its own operations.	55,000	0	55,000
Waste Services	Diversion of Food Organics from Kerbside Collection	Kerbside bin audits have identified that there are 34% of food organics content in the kerbside garbage collected by the City. This proposed project aims to investigate the options for the City to divert this portion of recoverable material away from landfill and recover this resource.	30,000	0	30,000
COMMUNITY LIFE					
Connected Communities	Fence Removal - Bell Park Sports & Recreation Club	Removal of the old school bus shelter fence.	3,000	0	3,000

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
Healthy Communities	Mental Health and Wellbeing Action Plan	A Mental Health and Wellbeing Action Plan will outline how Council's role in mental health and wellbeing (identified in a recent scoping paper) will be fulfilled. The action plan will identify priority actions, which focus on improving community mental wellbeing, as well as Council staff.	50,000	0	50,000
Healthy Communities	People Sleeping Rough Storage	Address issue that rough sleeper's belongings are being left in CBD streets and being stolen and/or thrown out as rubbish by COGG.	15,000	0	15,000
Healthy Communities	Reconciliation Action Plan Development	A plan that is owned and supported by our Traditional Owners and Aboriginal and Torres Strait Islander people living in our municipality is essential to the successful implementation of the plan, and associated benefits of this.	15,000	0	15,000
Healthy Communities	Social Inclusion Framework	In September 2017, Council adopted the Social equity principles to guide staff on how to ensure social inclusion underpins all decision making. This project will ensure that Council's aspiration for achieving social inclusion is measured against indicators and consistently experienced by all community members in an equitable way. A Social Inclusion Strategy will deliver an action plan, and strengthen our organisational capacity to sustain inclusive practices.	95,000	0	95,000
Leisure & Recreation Services	Bellarine Peninsula Aquatic Facility Feasibility Study	The project consists of a feasibility study to review aquatic facility needs on the Bellarine Peninsula. Potential location and scope of additional aquatic facilities will need to be determined for the best response to demand and operating sustainability. The study will include community consultation, demographic growth analysis, and the review of past studies including the 2006 Bellarine Leisure Needs Study and the 2016 Leisure Services Aquatic Infrastructure Report.	150,000	0	150,000
Leisure & Recreation Services	The Geelong Arena Annual Cyclical Maintenance Program	The Geelong Arena Annual Cyclical Maintenance Program is an annual planned asset management program that is essential to the continual operation of the venue. The program addresses the planned maintenance compliance issues as outlined in the Hunt Report at the time of the purchase of the Arena in 2001. While the Hunt report planned maintenance activities have now expired there are still ongoing compliance activities to be undertaken.	75,000	0	75,000
Social Planning & Investment	Ocean Grove Memorial Reserve Master Plan	Development of a Master Plan for Ocean Grove Memorial Reserve to assist in identifying, opportunities, issues and improvements to guide the prioritisation of infrastructure upgrades into the future.	60,000	0	60,000
Social Planning & Investment	Portarlington Recreation Reserve - Facility Improvements	The current structures and facilities at the Portarlington Recreation Reserve have been developed largely by the utilisation of volunteer local labour under the auspices of the former Shire of Bellarine over many years. While they have served the sporting clubs and the general community well over the past half-century, they are now nearing the end of their useful life.	50,000	50,000	0

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
Social Planning & Investment	Rippleside Playground Design	Develop a plan for the Rippleside playground and surrounding park. Design a new regional playground utilising universal design principles to replace the existing outdated, unsuitable facility and plan for the associated infrastructure such as path connections, accessible toilet and park infrastructure. The existing facility requires replacing and has reached the end of its useful life. It was originally designed by the community and replacement will involve extensive consultation.	100,000	0	100,000
Social Planning & Investment	Shell Reserve Corio - Netball Court & Cricket Net Design	Undertake design for cricket net relocation and additional netball court.	30,000	0	30,000
CUSTOMER & CORPORATE SERVICES					
Digital Information & Technology	Payment to HP Financial Services	The ReX implementation in 2016 included a financed component where money was borrowed from HP Financial Services and was due to be repaid over 5 years – annual payments. This is the fifth payment of 5.	73,537	0	73,537
PLANNING, DESIGN & DEVELOPMENT					
Planning & Growth	Works In Kind Reimbursement St Leonards Growth Area 2	Development contributions in St Leonards Growth Area 2 are subject to a Shared Infrastructure Funding Plan and S173 Agreements. The two properties in Leviens Rd are the first to develop and value of infrastructure delivered as works-in-kind will exceed developer's liability (contribution) estimated at \$2.0m.	2,000,000	638,950	1,361,050
Planning & Growth	Northern and Western Geelong Growth Areas	Project will deliver a framework plan for Greater Geelong's long term population growth. Includes the commencement of two PSPs as directed by the Minister for Planning. Income includes \$750,000 per PSP via third party funding agreements with developers and \$100,000 in VPA grant funding for transport strategy. City costs include \$100,000 in co-contribution to VPA grant, \$100,000 for a short term staff contract and \$230,000 for planning scheme amendment.	2,030,000	1,600,000	430,000
Planning & Growth	DCP Management Process Improvement and Review	Council has a statutory requirement to undertake a review of Development Contributions Plans every 5 years. All 7 DCPs are due for a review. This project will determine if updates to the DCP are required. The DCP - reconciliation project undertaken this year will provide key input into the review and the May 2019 DCP Audit. Recommendations identified from the reconciliation will be implemented as part of this review.	300,000	0	300,000
Planning & Growth	Northern and Western Growth Areas Project Manager	Extend the contract of the NWGGA Project Manager for a further two years. CEO has approved extension and the contract is being extended.	157,000	0	157,000
Planning & Growth	Armstrong Creek PSP Reviews	Council has a statutory requirement to undertake a review of Precinct Structure Plans older than 5 years. All 7 Precinct Structure Plans (Armstrong Creek, Lara West and Jetty Road) are due for a review. This project will investigate if development is achieving the vision and objectives; if recent policy changes require updates; if corrections to errors are required. The project will include detailed technical work.	150,000	0	150,000

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
Planning & Growth	Structure Planning	Council is required to prepare, review and update Structure Plans for townships, precincts and places to implement our planning frameworks and meet our housing needs. This includes reviewing planning issues as appropriate including housing capacity and diversity, urban character, environment issues and infrastructure needs. The Housing Diversity Strategy also identifies the need to prepare Structure Plans for increased Housing Diversity Areas.	150,000	0	150,000
Planning & Growth	Municipal Strategic Statement Review	This project will allow Council to update its Municipal Strategic Statement to align with the new format of the Planning Policy Framework introduced into all planning schemes in Victoria through amendment VC148 on 31 July 2018.	50,000	0	50,000
Planning & Growth	Land Supply Monitoring Program	This project will see the continuation of the existing program of housing development and land supply activity monitoring. This data is critical to Council's housing supply monitoring, settlement strategy development and infrastructure planning. This project will involve the collection of both land supply and housing development data. This project will deliver an update to the innovative land supply monitoring tool and create open source data that other researchers and developers can use.	30,000	0	30,000
Urban Design & Heritage	Municipal Heritage Strategy - Implementation	This project allows for part of the implementation of the Municipal Heritage Strategy. It includes the review of heritage policies and support of the education activities of the Heritage Advisory Committee.	30,000	0	30,000
ECONOMY, INVESTMENT & ATTRACTION					
Arts & Culture	Refresh Potato Shed Business Case for Redevelopment	Stage one of a three stage process to position Council and the partner schools to secure State Government funding for the redevelopment of the Potato Shed. Stage one will review and refresh the existing business case (completed in 2010) and include detailed consultation with key partners, users, stakeholders and funding bodies. In 2010 Council approved redevelopment, dependant on securing sufficient funding from the State. The venue remains under significant pressure.	30,000	0	30,000
Arts & Culture	Renew Geelong	Stage two of a two stage project committed to by both the City of Greater Geelong and the State Government. Renew Geelong seeks to revitalise the city centre of Geelong by working with the key stakeholders to fill more than 60 shopfronts and associated offices with arts and creative industries bringing back vibrancy and community pride to the City.	75,000	0	75,000
Central Geelong & Waterfront	Eastern Beach Painting Program	Eastern Beach has significant heritage assets that require ongoing painting. Assets include the swimming enclosure promenade, post and rail fencing, picnic shelters, light poles, stairs balustrades, seats.	60,000	0	60,000

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
Central Geelong & Waterfront	Waterfront Infrastructure Action Plan	The Waterfront Infrastructure Action Plan, includes reflection on the Waterfront Masterplan (2011) and updates on projects and initiatives which have since commenced to inform a revision to the Waterfront Asset Management Plan (2013). The development of a Waterfront Infrastructure Action Plan will outline the new, upgrade and renewal works required for the next 5 years and beyond based on technical inspections, consultation, concept development, cost estimates and a priority works assessment.	100,000	0	100,000
Central Geelong & Waterfront	Waterfront Safe Harbour	This project will see improved public access to the precinct, a safer environment for boat users, and the redevelopment of the Victorian Sailing School and Royal Geelong Yacht Club (RGYC).	3,000,000	0	3,000,000
Economic Development & Events	A scoping study for a multi- purpose small-scale livestock and information exchange in the G21 region (Scoping Study).	The Scoping Study will assess the feasibility of a multi use multi purpose livestock and information exchange to support the peri urban farmer. It is intended the cost will be shared across councils in the G21 Region. The study will assess user requirement, current sales channels, preferred sales channels, volumes, current services in the market, and make recommendations to the Peri Urban Committee.	100,000	30,000	70,000
Economic Development & Events	Geelong-Korea ABL team - Event Support	Geelong has secured the hosting of the Geelong-Korea international team at the Geelong Baseball Centre during the Aust Baseball League season for 2018 and 2019 seasons. There are venue and field presentation requirements to be an ABL compliant venue. In addition to team support during the establishment of the team in the first few years, to retain the Korean participation in Geelong as their Home Venue.	130,000	0	130,000
Economic Development & Events	Head of the Schoolgirls - Geelong Rowing Precinct Operational Support	As part of the City securing the HOSG Regatta in Geelong for a further 5 years (2020-2024) a commitment was made to undertake two feasibility reports on: - improve movements on the Barwon River Rail Trail during the event. - requirements and associated costs to transition the existing Barwon River buoying system to the required Albano System for this level of competition.	30,000	0	30,000
Economic Development & Events	Northern Economic Growth Cluster	This is the second year of the approved 2018-19 funding to develop and promote employment opportunities for the North of the municipality. This work is a joint project between Strategic Planning and Economic Development.	75,000	0	75,000
Economic Development & Events	UNESCO City of Design	In October 2017, Geelong was designated as Australia's first and only City of Design by the UNESCO Creative Cities Network. The designation has the potential to have the biggest impact on supporting the implementation of Geelong's Clever and Creative Vision. The objective over the next 12 months is to build an understanding of the designation with stakeholders, to activate the Geelong community and facilitate activities to support design thinking and activities.	80,000	0	80,000

2019-20 Non Capital Projects Program

Business Unit	Project Name	Description	2019-20		
			Expenditure \$	Income \$	Net Expenditure \$
Investment & Attraction Admin	Regional Fast Rail Alliance	Additional funding to support the commitment of \$50,000 made in 2018-19 for a New Spirit of progress Regional fast rail alliance strategy document. The strategy document will set out a clear vision for regional fast rail and how the communities intend to achieve and what that will mean for broader economic and social policy. Completion of a needs analysis study is required.	50,000	0	50,000
NON CAPITAL PROJECTS TOTAL			13,128,537	2,318,950	10,809,587

2019-20 Community Investment & Support Fund

Division	Cost Centre Description	Job No.	Job Description	2018-19 Budget \$	2019-20 Budget \$	Comments
Grant Programs						
City Services/Planning, Design & Development	Environment & Natural Resources/Planning & Growth	R61147	Environment & Sustainability Grant Program	65,000	85,000	Grants to community organisations for projects consistent goals and outcomes of Council's strategic objectives relating to environment and sustainability e.g. City Plan; Environment Management Strategy; supported by the Future Proofing Geelong initiative for projects that meet the objectives of the Low Carbon Growth Plan. Amounts generally up to \$5k some up to \$10k. \$20k increase in 2019-20 relates to projects aligning with the Community Zero Carbon Action plan.
Community Life	Community Development & Engagement	D57908	Healthy & Connected Communities Grant Program (Formerly known as the Community Grants Program)	243,000	243,000	Grants for NFP's community organisation/groups. Objective is to meet City Plan priority areas of Community Wellbeing: Healthy Lifestyles; Healthy Environments; Connected, creative and strong communities. Includes \$3,000 that was previously allocated to Neighbourhood Watch - so has been consolidated into the grants program.
Community Life	Connected Communities	R57902	Geelong Seniors Festival Program	24,000	24,000	Grants for community organisations who wish to run activities/events as part of the Seniors Festival Program held annually in October. Grants approx. up to \$450.
Community Life	Family Services	R54605	Childrens Week Grants	5,000	5,000	Grants to support activities/events during Children's Week - held in October annually. Grants approximately up to \$350.
Customer & Corporate Services	Community Support Infrastructure Fund	D57913	Grants for Private Groups & Clubs	0	1,000,000	An avenue for private groups and clubs to receive grants.
Economy, Investment & Attraction	Enterprise Geelong	D60290	Business Incubator/Entrepreneurial Support	150,000	0	The City will provide support and leadership in fostering growth in the Startup/Entrepreneurial community, by partnering with local entities to create an environment where Geelong is seen as the regional home of innovation. This support will be in the form of direct partnerships with industry, including programs such as the Runway Project. Assist local businesses to participate in incubation and mentoring programs, so they are ready to attract venture and startup capital, to grow in Geelong. 2018-19 was final year of Grant program.
Economy, Investment & Attraction	Event Services	D11707	Head of the Schoolgirls Rowing Regatta 2020-2024	0	50,000	One off grant - As part of the bid to secure the HOSG Regatta in Geelong for a further 5 years (2020-2024) the City committed to provide extended launch facilities for boats. This will be achieved by the provision of a grant to Rowing Geelong to manufacture, purchase and own two purpose made floating pontoons which will be used to extend the launch facilities at the Barwon River.
Economy, Investment & Attraction	Central Geelong Revitalisation	D81104	Major Heritage Fund	200,000	200,000	The Central Geelong Major Heritage Fund aims to support the restoration of heritage building facades, which will improve the quality and attractiveness of streets within Central Geelong. Budget bid to be confirmed.

2019-20 Community Investment & Support Fund

Division	Cost Centre Description	Job No.	Job Description	2018-19 Budget \$	2019-20 Budget \$	Comments
Economy, Investment & Attraction	Arts & Culture	R57703	Creative Communities Grants Program	220,000	220,000	Grants to community festivals and seeding grants for groups or programs related to Arts. Grants for Community Festivals; Community Arts Programs; Profession Development; and quick response amounts up to \$6,000 for Festivals/Programs, smaller grants for Professional Development & Quick Response.
Grants Sub Total				907,000	1,827,000	

CISF Community Facility Infrastructure Fund

Community Life	Community Development & Engagement	Various	Community Facility Infrastructure Grants	1,000,000	2,000,000	Community Facility Infrastructure Grants.
Community Services	Community Development	R57457	East Timor Admin (Belun Fund)			Donation (Not to continue in 2009-2010)
CISF Sub Total				1,000,000	2,000,000	

Sponsorships & Donations

Economy, Investment & Attraction	Event Services	D11731	Sponsorship 'Geelong Community Events'	10,000	0	Geelong Show, Gala Day, Geelong Highland Gathering, Anzac Day, Australia Day Committee & Geelong Racing Club. Funding for various other community events, including Pako Festa Sponsorship Geelong Christmas Carols.
		D11747		15,000	0	
		D11768		12,000	0	
		R11760		10,000	10,000	
		R11703		35,000	0	
		D11775		16,000	0	
		D117B6		0	300,000	
D117B7	60,000	80,000				
Community Life	Place Based Community Development	D57909	Sponsorship Christmas Carols	10,000	10,000	Funding for Christmas Carols Including Regional Christmas carols.
		D57910		10,000	10,000	
Donations Sub Total				178,000	410,000	

Strategic Partnerships

City Services	Operations	R37220	Emergency Management	1,800	1,800	Contribution to CREST (Citizens Radio Volunteers).
City Services	Environment & Natural Resources	D61166	Friends of Buckley Falls	15,000	0	To provide funding for the Geelong Environment Council - Friends of Buckley Falls.
City Services	Environment & Natural Resources	D61171	Bellarine Catchment Network	20,000	20,000	To support the Bellarine Catchment Network in providing environment projects for the Bellarine Peninsula community.

2019-20 Community Investment & Support Fund

Division	Cost Centre Description	Job No.	Job Description	2018-19 Budget \$	2019-20 Budget \$	Comments
Community Life	Community Development & Engagement	D57902	Recreation Sponsorships	6,000	6,000	Support for BisSport and locally held State and National Championships. Contribution towards BisSport, but this amount is allocated to Barwon Sports Academy to manage this funding program (as there are other financial contributors to this program).
Community Life	Connected Communities	R57904	Neighbourhood Houses	169,000	169,000	Neighbourhood Houses grants (13 at \$12,500 plus 1 at 6,500).
Community Life	Connected Communities	D57906	Life Education Van	8,000	8,000	Contribution to operating costs.
Community Life	Community Development & Engagement	D57911	Peninsula Park & Ride	12,000	12,000	Contribution to the Ocean Grove/Barwon Heads shuttle bus that is managed by Barwon Coast for 6 weeks over the summer period.
Community Life	Community Development & Engagement	D57901	GCA Agreement	254,809	257,017	As per Council report 27/11/18 - allocation will be \$251,361 in 2018-19 p.a. plus CPI (2.25%) for a further two years.
Community Life	Community Development & Engagement	D57903 D61166	Park Stewardship Funds	10,000	25,000	Council commitment to groups to develop parks (including Hoffman Walk, Friends of Buckley Falls).
Community Life	Community Development & Engagement	D57904	Surf Life Saving Grants	48,750	48,750	Commitment to professional life guards at Ocean Grove, Barwon Heads and Bancoora.
Community Life	Community Development & Engagement	D57905	Barwon Sports Academy	56,375	60,760	Council contribution - \$59,423 cash and \$4K in kind (Memberships etc.) (as per 2018-19 Agreement) (2.25% CPI increase).
Community Life	Community Development & Engagement	D57912	Geelong Cement Bowls Club	6,000	0	Council contribution towards upgrade of clubroom furniture.
Community Life	Community Development & Engagement	D57907	Give Where We Live	20,000	20,000	A strategic partnership agreement for 2019-20 (Note: Strategic Partnerships review to be completed in 2019-20 for 2021).
Community Life	Health, Equity & Planning	D55913	Active Geelong - Partnership	0	50,000	Strategic Partnership to support the Municipal Health and Wellbeing plan as a once off contribution in 2019-20.
Customer & Corporate Services	Community Support Infrastructure Fund	D57914	Support Vulnerable People - Partnership	0	20,000	Available Strategic Partnership to support charitable groups who provide support programs for vulnerable people within the City of Greater Geelong.
Economy, Investment & Attraction	Arts & Culture	R57603	Geelong Art Gallery	1,262,260	1,290,660	Triennial agreement adopted in 2016-17 (2.25% CPI increase).
Economy, Investment & Attraction	Arts & Culture	R57605	Geelong Maritime Museum	9,000	9,000	Continuation of funding.
Economy, Investment & Attraction	Arts & Culture	R57704	Courthouse Youth Arts	260,065	265,916	Continuation of funding (2.25% CPI increase).
Economy, Investment & Attraction	Arts & Culture	R57706	Courthouse Back to Back	8,393	8,581	Continuation of funding (2.25% CPI increase).

2019-20 Community Investment & Support Fund

Division	Cost Centre Description	Job No.	Job Description	2018-19 Budget \$	2019-20 Budget \$	Comments
Economy, Investment & Attraction	Economic Development	D60260	Economic Development GBE Sponsorship	10,000	10,000	Geelong Business Excellence Awards Sponsorship - Funds go towards a specific award for GBE.
Customer & Corporate Services	Director Finance & Strategy Admin	R20101	G21 Contribution	482,111	494,375	Contribution to G21 Regional Organisation (as per Memorandum of Understanding). (2.5% increase).
Strategic Partnerships Sub Total				2,659,563	2,776,859	
Geelong Major Events						
Economy, Investment & Attraction	Event Services	Various	Events Funding	1,230,000	1,230,000	Funding for the attraction of major events to Geelong.
Economy, Investment & Attraction	Event Services	D11701	Australian International Airshow 2016-2017	420,000	0	Sponsorship of the Australian International Airshow.
Strategic Partnerships Sub Total				1,650,000	1,230,000	
Grand Total				6,394,563	8,243,859	

Fees & Charges Analysis

Each year Council's fees and charges are reviewed as part of the budget process. Existing fees and charges have been increased in line with cost increases, market levels, changes in supply and demand for services and the user pay principles. Council has a continuing commitment to ensure its services are priced fairly to allow for maximum community participation, whilst meeting National Competition Policy requirements for services subject to competition.

Discretionary Fees and Charges

The major movements in Council's discretionary fees and charges include:

City Services

- Fees for waste disposal at the North Geelong and Drysdale transfer stations have increased from \$22.00 to \$22.50 for a car boot. Single Axle trailers have increased by \$1.00 to \$44.50 and heaped single axle trailers have increased by \$1.50 to \$58.50.
- The fee for disposal of multiple animal carcasses have been decreased from \$163.80 to \$149.00. The reduction in fee is due to the classification for this waste type no longer being treated as prescribed waste.
- The fee for commercial collection of an extra bin has increased from \$195.10 to \$260.00, \$64.90 increase in price. This fee has been increased in line with competitors under competitive neutrality policy requirements.
- Reinstatement income has increased in line with a cost analysis of completing the service. Up to 10m² of deep strength asphalt has increased by \$48.40, from \$280.10 to \$328.50.
- New fees have been added in 2019-20 for a new visitor facility opening in the Botanic Gardens. 2 hour hire will be \$145.00, half day hire \$285.00, full day hire \$570.00.

Planning, Design and Development

- Desexed and microchipped dogs have increased from \$41.40 to \$42.40. The pensioner desexed and microchipped dog fees have increased from \$20.70 to \$21.20. Desexed dog fees have increased from \$58.15 to \$59.60. Full fees for the registration of a dog have increased by \$4.65 from \$187.35 to \$192.00. The pensioner full fee for the registration of a dog has increased by \$2.05 to \$96.00.
- Cat fees for a desexed and microchipped cat have increased by \$0.80 to \$32.60. Pensioner fees for a desexed and microchipped cat have increased by \$0.40 from \$15.90 to \$16.30. Desexed cat fees have increased by \$1.20 to \$50.20. The pensioner fee for a desexed cat has increased by \$0.60 from \$24.50 to \$25.10.
- Transfer of food registrations have increased by \$65.00 to \$430.00 and Food Act fast track inspection fees have increased from \$220.00 to \$250.00 to reflect the actual cost associated with issuing the permits.
- Street parking fees for 2019-20 will increase from \$2.90 to \$3.00 per hour.
- The annual fee for a car parking permit at Haymarket car park has increased by \$764.60 to \$2,256.00. Busport and Civic Centre parking reserved permits have increased by \$345.00 to \$2,880.00. Busport and Civic Centre parking unreserved permits have increased by \$376.00 to \$2,880.00. Wesley car parking permits have increased \$764.60 to \$2,256.00. Permit parking for Corio Street and Brougham Street have increased \$764.60 to \$2,256.00. Corio Street casual parking has increased from \$10.70 to \$13.00. Little Ryrie OSCP Parking Permits have increased \$166 to \$2,256.00.
- Statutory planning written requests for information have increased from \$110.00 to \$150.00 in line with the costs associated with providing the service.

- Building fees have increased based on the construction cost fee scale with the complexity of processing the building permit application and carrying out the mandatory building inspections during the phase of the project taken into consideration. An owner builder permit for alterations and additions up to \$5,000 has increased from \$645.00 to \$770.00. A registered builder permit for alterations and additions up to \$5,000 has increased from \$537.00 to \$800.00.

Community Life

- The standard hourly rate for venue hire has increased from \$35.50 to \$36.50. New fees have also been introduced for the addition of the Armstrong Creek East Community Hub and the Leopold Community Hub with the pricing in line with similar Council facilities available for hire.
- Community bus hire has increased from \$62.00 to \$63.50 for 24 hour hire.
- Hire of Council sporting facilities has been increased in line with stage 2 of the Fair Play Strategy. The community rate for seasonal hire summer oval 1 will increase from \$1,802.90 to \$2,772.00.
- Meals on Wheels to Council clients will remain constant at \$9.30 per meal. Full cost meals to agencies will increase by \$0.77 to \$22.22.
- Fees for personal care will increase from \$6.00 to \$7.40. Respite care will increase from \$5.35 to \$7.40 and home care will increase from \$6.20 to \$7.40. These fees are aligned with the Federal client contribution framework. Agency fees for personal & respite care during normal hours will increase \$0.57 to \$62.89.
- Occasional care fees at Council's childcare facilities and integrated children centres will increase by \$11.00 from \$65.00 to \$76.00 for 5 hours.
- School holiday program fees will increase from \$68.00 to \$74.80.
- Long Day Care fees are increasing 4.5% across most childcare facilities and integrated children centres. Ariston, Boorai, and Leopold weekly fees will increase from \$573.00 to \$598.80. Belmont, Drysdale, Corio and Whittington will increase from \$567.00.50 to \$592.50. Fees applicable to the new Child and Family Centres for Drysdale and Purnell Road will be in line with Ariston, Boorai and Leopold.
- Kindergarten fees are set to match the State Government subsidy and are set each calendar year rather than financial year. Four year old kindergarten fees for July to December will remain at the current charge of \$1,542.00, January to June will increase to \$1,580.00. Three year old kindergarten fees for 3.5 hours for July to December will remain at the current charge of \$1,198.00, January to June will increase to \$1,228.00.
- Hire of the Arena auditorium for community groups has increased by 3.1% from \$2,910.00 to \$3,000.00. The commercial rate hire per day for the auditorium has increased from \$4,850.00 to \$5,000.00.
- Leisure centre family memberships have increased by \$72.00 to \$1,860.00. Active adult 12 month memberships have increased by \$24.00 to \$708.00. Learn to swim fees have increased by \$1.05 to \$17.90. Webstar swim school fortnightly fees have increased from \$28.50 to \$30.00. Casual adult gym visits and casual adult swim visits have remained constant at \$17.50 and \$8.00 respectively. A new active adult gold membership has been introduced for members aged 55 plus to provide extended access to Council facilities in comparison to the standard Active Adult membership, this new membership fee is \$810.00.
- A season ticket for the Kardinia or Lara Pool have remained constant at \$405.00. Concession season tickets will remain at \$293.00 and a family season ticket will remain at \$790.00.
- Annual membership fees for the Queens Park Golf Course have increased from \$565.00 to \$590.00 for an adult. Balyang Par 3 has increased from \$370.00 to \$385.00.

Economy, Investment and Attraction

- Carousel rides have remained at the 2018-19 price of \$5.00. Private bookings for 4-6 hours at the Carousel have increased by \$50.00 to \$1,850.00. Children's birthday parties have increased by \$5.00 to \$165.00.

- National Wool Museum admission prices are generally increased biennially with an increase due in 2020-21. The adult general admission price has been held at \$10.00, child admission \$6.00 and family admission at \$30.00.
- The weekly corporate rate for the hire of the Potato Shed (all areas) has increased from \$8,200.00 to \$8,500.00. The daily corporate rate for all areas has increased from \$2,500.00 to \$2,600.00. The daily community rate for hire of all areas has increased by \$50.00 to \$1,000.00.

Statutory Fees and Charges

The major movements in other fees and charges (i.e. statutory charges) include:

- Building Lodgement fees have increased in line with State Government legislation. Commercial and domestic permits where the cost of works is \$5k or greater have increased from \$114.85 to \$118.00.
- Subdivision property information fees have increased from \$95.00 to \$180.00. This fee is partly legislated with building regulations which has been significantly increased across all Victorian Councils.

2019-20 Fees & Charges Price Changes

*Basis of Charge

D = Discretionary A = Act of Parliament L = Local Law

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
City Services						
Subdivisions						
Subdivision Building Site Access Permit	D	140.00	145.00	5.00	3.6%	Fee has been increased by CPI (2.5%) and then rounded to the nearest \$5.
Subdivision Property Information Fees	A	95.00	180.00	85.00	89.5%	Partly legislated with building regulations which has been significantly increased across all Victorian councils. Fee is consistent with other councils.
Subdivision Road Opening Permit	D	140.00	150.00	10.00	7.1%	Fee has been increased by CPI (2.5%) and then rounded to the nearest \$10 so the fee is not the same as Building Site Access Permit fee therefore creating less admin confusion.
Vehicle Crossing Permits (Stand)	D	200.00	205.00	5.00	2.5%	Fee has been increased by CPI (2.5%) and then rounded to the nearest \$5.
Reinstatements						
Up to 10m ² Deep Strength Asphalt	D	280.10	328.50	48.40	17.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Asphalt Path	D	160.10	187.80	27.70	17.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Concrete Path - 75mm	D	186.20	207.20	21.00	11.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Concrete Kerb	D	197.40	219.70	22.30	11.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Bluestone Pitcher	D	214.00	700.40	486.40	227.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Segmental Block Pavers	D	190.50	318.70	128.20	67.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Up to 10m ² Bitumen Rd	D	160.10	187.80	27.70	17.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Transfer Stations						
Car Boot	D	22.00	22.50	0.50	2.3%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Utilities, Vans, Single Axle trailers	D	43.50	44.50	1.00	2.3%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Single axle trailers (heaped) min	D	57.00	58.50	1.50	2.6%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Tandem Trailers (waterline)	D	57.00	58.50	1.50	2.6%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Tandem Trailers (heaped) min	D	114.00	117.50	3.50	3.1%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Tandem Caged Trailer	D	171.00	176.00	5.00	2.9%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Commercial Collection - Extra Bins	D	195.10	260.00	64.90	33.3%	This service is an optional service that commercial properties can choose to engage the City for. The fee has been increase in line with competitors under the competitive neutrality requirements.
Other Recycling Service	D	152.44	185.00	32.56	21.4%	This service is an optional service that commercial properties can engage the City for. This increase is to reflect the change in the recycling industry caused by the China Sword policy which has significantly increased the gate fee payable for recycling. Users of this service would pay considerably more than this to engage private contractors to deliver this even at this increased rate.
Green Waste Service	D	135.90	140.00	4.10	3.0%	Based on acceptable CPI increase.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Waste Disposal						
Poultry	D	192.60	198.40	5.80	3.0%	Based on overall landfill fee increase of 3% (as per landfill model).
Animal Carcass (single)	D	49.00	50.50	1.50	3.1%	Based on overall landfill fee increase of 3% (as per landfill model).
Animal Carcass (multiple)	D	163.80	149.00	(14.80)	(9.0%)	The classification for this waste type has changed and it no longer is a prescribed waste therefore this rate aligns with the standard municipal/industrial waste rate.
Industrial Waste	D	144.70	149.00	4.30	3.0%	Based on overall landfill fee increase of 3% (as per landfill model).
Seaweed	D	122.60	126.30	3.70	3.0%	Based on overall landfill fee increase of 3% (as per landfill model).
Mattresses	D	23.50	24.00	0.50	2.1%	Based on overall landfill fee increase of 3% (as per landfill model) rounded down to nearest \$0.50 increment.
Fish Waste	D	192.60	198.40	5.80	3.0%	Based on overall landfill fee increase of 3% (as per landfill model).
Green Waste (clean)	D	131.30	135.20	3.90	3.0%	Based on overall landfill fee increase of 3% (as per landfill model).
Tyres	D	10.00	10.00	0.00	0.0%	Not increased as costs to recycle these have not risen and it is better for the City to have these delivered by residents to Resource Recovery Centres rather than having them dumped within the municipality.
Parks						
Botanic Gardens - Childrens Program	D	9.00	9.30	0.30	3.3%	CPI increase and rounded.
Botanic Gardens - Visitor Facilities Hire - 2 hours	D	0.00	145.00	145.00	0.0%	Recognising a new visitor facilities will open during 2019-20 FY. Unit rate has been based on current hire costs at Botanic gardens and cleaning costs.
Botanic Gardens - Visitor Facilities Hire - half day	D	0.00	285.00	285.00	0.0%	Recognising a new visitor facilities will open during 2019-20 FY. Unit rate has been based on current hire costs at Botanic gardens and cleaning costs.
Botanic Gardens - Visitor Facilities Hire - Full day	D	0.00	570.00	570.00	0.0%	Recognising a new visitor facilities will open during 2019-20 FY. Unit rate has been based on current hire costs at Botanic gardens and cleaning costs.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Customer and Corporate Services						
Revenue						
Property & Valuations Rate Search over 7 years	D	70.00	75.00	5.00	7.1%	
Renumbering Charge to Subdividers	D	85.00	90.00	5.00	5.9%	
Planning, Design and Development						
Statutory Planning						
Change of Use	A	1,240.70	1,240.70	0.00	0.0%	Fee set by State Government.
Amend a Permit - change statement or conditions	A	1,240.70	1,240.70	0.00	0.0%	Fee set by State Government.
Written request for information	D	110.00	150.00	40.00	36.4%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Planning Scheme Amendment Application Fee	A	2,872.00	2,872.00	0.00	0.0%	Fee set by State Government.
Building Services						
1675 - Build - Stat - Council Consents - all matters except easements	A	273.45	283.40	9.95	3.6%	Fee set by State Government.
1896 - Build - Stat - Application for council assessment - Building surveyor	D	112.75	121.50	8.75	7.8%	Fee increase required to meet the net cost of providing the service.
Build Permits - Own Build - Alterations & Additions - Up to \$5,000	D	645.00	770.00	125.00	19.4%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permits - Regd Build - Alterations & Additions - Up to \$5,000	D	537.00	800.00	263.00	49.0%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permit - Own build - relocation of dwelling (inc alts & adds) - \$50k - \$100k	D	3,400.00	8,000.00	4,600.00	135.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permit - Regd build - relocation of dwelling (inc alts & adds) - \$50k - \$100k	D	3,200.00	7,500.00	4,300.00	134.4%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permit - Own Build - Masts/Antennas, Retaining Walls - \$10,001 - \$25,000	D	865.00	2,000.00	1,135.00	131.2%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permit - Regd Build - Masts/Antennas, Retaining Walls - \$10,001 - \$25,000	D	730.00	1,500.00	770.00	105.5%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Build Permits - Own Build - Class 2 to Class 9 - \$500,001 - \$600,000	D	4,404.00	8,920.00	4,516.00	102.5%	Fees have been increased based on cost analysis of completing the task to be economically viable.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Build Permits - Regd Build - Class 2 to Class 9 - \$500,001 - \$600,000	D	3,992.00	5,053.00	1,061.00	26.6%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Building Permit - Places of Public Entertainment - 0 to 1,000 people	D	700.00	800.00	100.00	14.3%	Fees have been increased based on cost analysis of completing the task to be economically viable.
Building Permit - Places of Public Entertainment - 10,000 to 15,000 people	D	3,125.00	2,950.00	(175.00)	(5.6%)	Fees have been increased based on cost analysis of completing the task to be economically viable.
Local Laws & Traffic						
Street Parking Fees per hour	D	2.90	3.00	0.10	3.4%	
Reserve Car Park Space - metered	D	43.75	44.85	1.10	2.5%	
Reserve Car Park Space - unmetered	D	23.50	24.10	0.60	2.6%	
Busport reserved space	D	2,535.00	2,880.00	345.00	13.6%	
Busport unreserved permit	D	1,880.00	2,256.00	376.00	20.0%	
Civic centre car park reserved space	D	2,535.00	2,880.00	345.00	13.6%	
Civic centre car park unreserved permit	D	1,880.00	2,256.00	376.00	20.0%	
Civic centre casual parking	D	2.90	3.00	0.10	3.4%	
Wesley car parking permits	D	1,491.40	2,256.00	764.60	51.3%	
Wesley casual Parking	D	2.90	3.00	0.10	3.4%	
Little Ryrie OSCP Parking Permits	D	2,090.00	2,256.00	166.00	7.9%	
Haymarket month permit	D	1,491.40	2,256.00	764.60	51.3%	
Haymarket day parking	D	10.80	13.00	2.20	20.4%	
Brougham Street Office Permits	D	1,491.40	2,256.00	764.60	51.3%	
Corio Street Casual Parking	D	10.80	13.00	2.20	20.4%	
Corio Street Permit Parking	D	1,491.40	2,256.00	764.60	51.3%	
Parking Fine	D	79.00	81.00	2.00	2.5%	
Parking Fine (Higher Fee)	D	159.00	161.00	2.00	1.3%	
Local Law Permits	D	104.80	107.40	2.60	2.5%	
Local Law Permit Application	D	26.80	27.45	0.65	2.4%	
Animal Registrations						
Dog Registration - Full	D	187.35	192.00	4.65	2.5%	
Dog over 10 years old	D	64.80	66.40	1.60	2.5%	
Dangerous Dog (Guard Dog)	D	187.35	192.00	4.65	2.5%	As per the Domestic Animals Act - this fee must align with the fee for a Full Dog.
Dog Breeder	D	64.80	66.40	1.60	2.5%	
Dog Working Dog	D	64.80	66.40	1.60	2.5%	
Dog Member Canine Association	D	64.80	66.40	1.60	2.5%	
Dog Obedience Trained	D	64.80	66.40	1.60	2.5%	

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Dog Microchipped (registrations after 2014)	D	187.35	192.00	4.65	2.5%	Laws changed in 2014 - the only registrations to attract a discounted fee are desexed animals - applicable for new registrations only.
Dog Desexed	D	58.15	59.60	1.45	2.5%	
Dog Desexed and Microchipped	D	41.40	42.40	1.00	2.4%	
Dog Pensioner Desexed	D	29.00	29.80	0.80	2.8%	50% of full fee category as per legislation.
Dog Pensioner Microchipped (registrations after 2014)	D	93.65	96.00	2.35	2.5%	50% of full fee category as per legislation.
Dog Pensioner Microchipped and Desexed	D	20.70	21.20	0.50	2.4%	
Dog Pensioner Fee - Full	D	93.95	96.00	2.05	2.2%	50% of full fee category as per legislation.
Cat Registration - Full	D	142.80	146.35	3.55	2.5%	Legislation no longer allows this category.
Cat Desexed	D	49.00	50.20	1.20	2.4%	
Cat Pensioner Desexed	D	24.50	25.10	0.60	2.4%	50% of full fee category as per legislation.
Cat Desexed and Microchipped	D	31.80	32.60	0.80	2.5%	
Cat Pensioner Microchipped and Desexed	D	15.90	16.30	0.40	2.5%	50% of full fee category as per legislation.
Cat Microchipped	D	55.50	56.90	1.40	2.5%	
Release Fee - Dog	D	80.00	82.00	2.00	2.5%	
Release Fee - Cat	D	80.00	82.00	2.00	2.5%	
Release Fee - Livestock	D	82.25	84.90	2.65	3.2%	
Domestic Animal Business Registration (5 or less animals)	D	80.00	82.00	2.00	2.5%	
Environmental Health						
Transfer of Registration-Food	D	365.00	430.00	65.00	17.8%	Fee increase required to meet the net cost of providing the service.
Health Consult-Inspect Fee-Food <300m2	D	185.00	195.00	10.00	5.4%	Fee increase required to meet the net cost of providing the service.
Health Consult-Inspect Fee-Food >300m2	D	364.00	380.00	16.00	4.4%	Fee increase required to meet the net cost of providing the service.
Health Consult-Inspect Fee-Food Fastrack	D	220.00	250.00	30.00	13.6%	Fee increase required to meet the net cost of providing the service.
Health Class 1 Prem-Base Rate	D	487.00	600.00	113.00	23.2%	Fee increase required to meet the net cost of providing the service.
Health Class 1 Prem-Hospital	D	790.00	900.00	110.00	13.9%	Fee increase required to meet the net cost of providing the service.
Health Class 1 Prem-Child Care Fac	D	487.00	570.00	83.00	17.0%	Fee increase required to meet the net cost of providing the service.
Health Class 1 Prem-Aged Services-Meals	D	285.00	300.00	15.00	5.3%	Fee increase required to meet the net cost of providing the service.
Health Class 2 Prem - Base Rate	D	487.00	570.00	83.00	17.0%	Fee increase required to meet the net cost of providing the service.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Health Class 2 Prem-Motel Kitchenette/B&B(light breakfast)	D	128.00	135.00	7.00	5.5%	Fee increase required to meet the net cost of providing the service.
Health Class 2 Prem-Supermarket(butdelbakpfd)	D	1,340.00	1,500.00	160.00	11.9%	Fee increase required to meet the net cost of providing the service.
Health Temp Prem 1-Oper (High Risk)	D	171.00	190.00	19.00	11.1%	Fee increase required to meet the net cost of providing the service.
Health Temp Prem (High Risk)	D	487.00	570.00	83.00	17.0%	Fee increase required to meet the net cost of providing the service.
Food Premises Rating (B) Performance Fee	D	67.00	75.00	8.00	11.9%	Fee increase required to meet the net cost of providing the service.
Design Fees- Health	D	218.00	240.00	22.00	10.1%	Fee increase required to meet the net cost of providing the service.
Health Class 2 Char/NFP 25% base rate	D	125.00	142.00	17.00	13.6%	Fee increase required to meet the net cost of providing the service.
Initial Registration Food Premises- base rate plus 50%	D	730.00	855.00	125.00	17.1%	Fee increase required to meet the net cost of providing the service.
Re-Issue Certificate/Document	D	50.00	55.00	5.00	10.0%	Fee increase required to meet the net cost of providing the service.
Community Life						
Occasional Care						
Occasional Care Fee - 1 hour	D	15.00	17.00	2.00	13.3%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees.
Occasional Care Fee - 3 hours	D	44.00	49.00	5.00	11.4%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees.
Occasional Care Fee - 4 hours	D	55.00	63.00	8.00	14.5%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees.
Occasional Care Fee - 5 hours	D	65.00	76.00	11.00	16.9%	Fee increase required to minimise the net cost of providing the service and gain some parity with Long Day Care fees.
School Holiday Program		68.00	74.80	6.80	10.0%	
Long Day Care						
Ariston Child Care, Boorai Integrated Children's Centre, Leopold Integrated Children's Centre, Purnell Road CFC, Drysdale CFC	D	Weekly \$573 Daily \$122 Sessions \$80	Weekly \$598.80 Daily \$127.50 Sessions \$82	Weekly \$25.80 Daily \$5.50 Sessions \$2	Weekly 4.5% Daily 4.5% Sessions 2.5%	Fees set to minimise the net cost of providing the service with the majority cost increase offset by the new federal government fee subsidy.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
City Learning & Care Belmont, Drysdale, Corio, Whittington	D	Weekly \$567 Daily \$118 Sessions \$73	Weekly \$592.50 Daily \$123.3 Sessions \$74.80	Weekly \$25.50 Daily \$5.30 Sessions \$1.80	Weekly 4.5% Daily 4.5% Sessions 2.5%	Fees set to minimise the net cost of providing the service with the majority cost increase offset by the new federal government fee subsidy.
Kindergarten Development Services						
4 Yr Old Kindergarten Fees - Jul to Dec	D	1,505.00	1,542.00	37.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
4 Yr Old Kindergarten Fees - Jan to Jun	D	1,542.00	1,580.00	38.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
3 Yr Old Kindergarten Fees 3.5 hrs - Jul to Dec	D	1,169.00	1,198.00	29.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
3 Yr Old Kindergarten Fees 3.5 hrs - Jan to Jun	D	1,198.00	1,228.00	30.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
3 Yr Old Kindergarten Fees 6 hrs - Jul to Dec	D	2,004.00	2,054.00	50.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
3 Yr Old Kindergarten Fees 6 hrs - Jan to Jun	D	2,054.00	2,105.00	51.00	2.5%	Fees based on minimising the net cost of providing the service and are closely aligned with State government kindergarten funding.
Community Care						
Personal Care	D	6.00	7.40	1.40	23.3%	Commencing a second fee structure aligned with the Federal client contribution framework.
Personal Care - Hardship Fee	D	3.00	3.00	0.00	0.0%	Scheduled Fees as determined by the State Government.
Home Care	D	6.20	7.40	1.20	19.4%	Commencing a second fee structure aligned with the Federal client contribution framework.
General Care - Hardship Fee	D	3.10	3.10	0.00	0.0%	Scheduled Fees as determined by the State Government.
Respite Care	D	5.35	7.40	2.05	38.3%	Commencing a second fee structure aligned with the Federal client contribution framework.
Respite Care - over 18	D	5.35	7.40	2.05	38.3%	Replaced by Respite Care fee above.
Home Maintenance - Low	D	15.30	18.35	3.05	19.9%	Commencing a second fee structure aligned with the Federal client contribution framework.
Community Aged Care Packages	D	46.56	47.96	1.40	3.0%	Based on a client contribution that can't be more than 17.5% of the pension - fee is agreed by the Home Care Packages Barwon Alliance.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Program for Young People - Personal Care	D	6.00	6.10	0.10	1.7%	Scheduled Fees as determined by the State Government.
Program for Young People - Respite Care	D	5.35	5.40	0.05	0.9%	Scheduled Fees as determined by the State Government.
Program for Young People - Home Care	D	6.30	6.30	0.00	0.0%	Scheduled Fees as determined by the State Government.
Personal / Respite Care Agency - Normal	D	56.24	62.89	6.65	11.8%	Commencing a second fee structure aligned with the Federal client contribution framework.
Personal / Respite Care Agency - Evening	D	81.16	81.73	0.57	0.7%	Commencing a second fee structure aligned with the Federal client contribution framework.
Personal / Respite Care Agency - Weekend	D	95.38	100.57	5.19	5.4%	Commencing a second fee structure aligned with the Federal client contribution framework.
Personal / Respite Care Agency - Public Holiday	D	116.34	119.44	3.10	2.7%	Commencing a second fee structure aligned with the Federal client contribution framework.
Food Distribution Services						
Meal Charges to Clients	D	9.30	9.30	0.00	0.0%	
Meal Charges to Agencies	D	21.45	22.22	0.77	3.6%	
Food Services - Hardship Fee	D	3.70	3.70	0.00	0.0%	Required by DH for clients experiencing financial hardship.
Community Halls and Buses						
Virginia Todd Hall Hourly Rate	D	35.50	36.50	1.00	2.8%	
Armstrong Creek East Hub Hourly Rate - Community Rooms	D	35.50	36.50	1.00	2.8%	New fee for Armstrong Creek East Hub.
Armstrong Creek East Hub Hourly Rate - Multipurpose Rooms	D	21.50	22.50	1.00	4.7%	New fee for Armstrong Creek East Hub.
Armstrong Creek East Hub Hourly Rate - Childrens Room	D	25.50	26.50	1.00	3.9%	New fee for Armstrong Creek East Hub.
Armstrong Creek East Hub Hourly Rate - Meeting Room	D	21.50	22.50	1.00	4.7%	New fee for Armstrong Creek East Hub.
Leopold Community Hub Hourly Rate - First Floor	D	61.00	63.00	2.00	3.3%	New fee for Leopold Community Hub.
Leopold Community Hub Hourly Rate - Community Rooms	D	35.50	36.50	1.00	2.8%	New fee for Leopold Community Hub.
Leopold Community Hub Hourly Rate - Meeting Room	D	25.50	26.50	1.00	3.9%	New fee for Leopold Community Hub.
Centenary Hall Whole Venue Weekend Hourly Rate	D	125.50	129.00	3.50	2.8%	
Cobbin Farm Whole Venue Weekday Hourly Rate	D	71.00	73.00	2.00	2.8%	
Cobradah House Hourly Rate	D	35.50	36.50	1.00	2.8%	Standardise fee - in line with similar hall hire hourly rates.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Geelong West Town Hall Whole Venue Weekend Hourly Rate	D	178.50	183.00	4.50	2.5%	
Lara Hall - Whole Venue Hourly Rate	D	50.50	52.00	1.50	3.0%	
St Leonards Reserve Hall Hourly Rate	D	35.50	36.50	1.00	2.8%	Standardise fee - in line with similar hall hire hourly rates.
Mt Duneed Hall Hourly Rate	D	21.50	22.50	1.00	4.7%	
Parks Hall Hourly Rate Main Hall	D	35.50	36.50	1.00	2.8%	
Newcomb Hall Whole Venue Hourly Rate	D	50.50	52.00	1.50	3.0%	
Community Bus 24 hour hire	D	62.00	63.50	1.50	2.4%	Increased by CPI.
Sporting Facilities Hire						
Casual Hire Summer - Community 1 Oval - Community Rate	D	300.30	308.00	7.70	2.6%	Fee & Charges structure as per the Fair Play Strategy.
Casual Hire Summer - Community 1 Oval - Commercial Rate	D	751.30	770.00	18.70	2.5%	Fee & Charges structure as per the Fair Play Strategy.
Casual Hire Winter - Community 1 Oval - Community Rate	D	308.00	315.70	7.70	2.5%	Fee & Charges structure as per the Fair Play Strategy.
Casual Hire Winter - Community Oval 1 - Commercial Rate	D	770.00	788.70	18.70	2.4%	Fee & Charges structure as per the Fair Play Strategy.
Seasonal Hire Summer- Community 1 Oval-Community Rate	D	1,802.90	2,772.00	969.10	53.8%	Fee & Charges structure as per the Fair Play Strategy.
Seasonal Hire Summer- Community 1 Oval-Commercial Rate	D	27,316.00	27,999.00	683.00	2.5%	Fee & Charges structure as per the Fair Play Strategy.
Seasonal Hire Winter- Community 1 Oval-Community Rate	D	2,772.00	3,444.00	672.00	24.2%	Fee & Charges structure as per the Fair Play Strategy.
Seasonal Hire Winter- Community 1 Oval-Commercial Rate	D	27,999.00	28,699.00	700.00	2.5%	Fee & Charges structure as per the Fair Play Strategy.
Waterworld, Splashdown, Leisurelink, BASC						
Monthly membership	D	90.00	90.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
3 months membership	D	500.00	518.00	18.00	3.6%	
12 months membership	D	1,080.00	1,080.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Family monthly debit	D	149.00	155.00	6.00	4.0%	
Family 12 months	D	1,788.00	1,860.00	72.00	4.0%	
Corporate Adult Monthly Membership	D	81.00	81.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Corporate Adult 12 mths	D	972.00	972.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Corporate Adult Renew 12 mths	D	810.00	810.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Corporate Family monthly debit	D	130.00	139.50	9.50	7.3%	
Corporate Family 12 month	D	1,560.00	1,674.00	114.00	7.3%	
Active Adults monthly debit	D	57.00	59.00	2.00	3.5%	
Active Adults Membership 12 months	D	684.00	708.00	24.00	3.5%	
Gym Adult	D	17.50	17.50	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Gym Concession	D	14.00	14.00	0.00	0.0%	20% discount on the Gym adult fee.
Swimming Adult	D	8.00	8.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Swimming Concession	D	6.00	6.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
School Swimming	D	3.90	4.10	0.20	5.1%	
Learn to Swim	D	16.85	17.90	1.05	6.2%	
Webstar Learn to Swim	D	28.50	30.00	1.50	5.3%	
Webstar Private Lesson	D	97.00	100.00	3.00	3.1%	
Crèche Casual visit 30 mins (member)	D	3.10	3.30	0.20	6.5%	
Crèche Casual visit 30 mins (non member)	D	5.20	5.50	0.30	5.8%	
Occasional care 3 hr	D	27.30	30.00	2.70	9.9%	
Kardinia / Lara Pool						
Season ticket (adult)	D	405.00	405.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Season ticket (concession)	D	293.00	293.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Season ticket (family)	D	790.00	790.00	0.00	0.0%	Prices held as fees are at the top of the market as per benchmarking.
Golf						
Queens Park Adult Green Fee	D	25.00	27.00	2.00	8.0%	Prior year fee listed in fees and charges document as \$28.00 but only \$25.00 was charged.
Queens Park Memberships Adult 12mths	D	565.00	590.00	25.00	4.4%	
Queens Park Memberships Pensioner 12mths	D	440.00	460.00	20.00	4.5%	
Queens Park Student Green Fee	D	17.00	17.50	0.50	2.9%	
Elcho Adult Green Fee	D	26.00	27.00	1.00	3.8%	
Elcho Park Memberships Adult 12mths	D	550.00	575.00	25.00	4.5%	
Elcho Park Memberships Pensioner 12mths	D	430.00	450.00	20.00	4.7%	
Elcho Park Student Green Fees	D	17.00	17.50	0.50	2.9%	
Balyang Adult Membership	D	370.00	385.00	15.00	4.1%	
Balyang Adult Green Fee	D	13.90	15.00	1.10	7.9%	Prior year fee listed in fees and charges document as \$15 but only \$13.90 was charged.
Balyang Concession Adult Green Fee	D	12.30	12.90	0.60	4.9%	

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
Arena						
Function Room - Community Rate	D	235.00	240.00	5.00	2.1%	40% of the commercial rate.
Function Room - Private/Commercial Rate	D	390.00	400.00	10.00	2.6%	Fee increased in line with cost recovery.
Annex Hire - Community Group	D	3,950.00	4,100.00	150.00	3.8%	Fee increased in line with cost recovery.
Annex Hire - Commercial use - per day	D	6,600.00	6,800.00	200.00	3.0%	Fee increased in line with cost recovery.
Auditorium Hire - Community Group per day	D	2,910.00	3,000.00	90.00	3.1%	40% of the commercial rate.
Auditorium Hire - Commercial use per day	D	4,850.00	5,000.00	150.00	3.1%	Fee increased in line with cost recovery.
Auditorium Hire - Promoter Rate (concerts only)	D	6,000.00	6,200.00	200.00	3.3%	Fee increased in line with cost recovery.
Auditorium Hire - Basketball court per hour	D	85.00	88.00	3.00	3.5%	Fee increased in line with cost recovery.
Auditorium Hire - Basketball court per hour community rate	D	51.00	55.00	4.00	7.8%	Fee increased in line with cost recovery.
Corio Leisure Time Centre						
Futsal Stars Development & Transition (per player)	D	10.00	10.50	0.50	5.0%	
Meeting Room - after 5pm	D	27.00	27.00	0.00	0.0%	
Sports Club (per Child)	D	9.50	10.00	0.50	5.3%	
Squash Casual before 5pm	D	10.00	10.00	0.00	0.0%	Rates held to encourage more participation and improve the utilisation of the courts.
Squash After 5pm	D	17.50	17.50	0.00	0.0%	Rates held to encourage more participation and improve the utilisation of the courts.
Synthetic Pitch Hire Affiliate Half Pitch before 4pm	D	51.00	52.50	1.50	2.9%	
Synthetic Pitch Hire Local Tournaments & Events Per Day	D	640.00	650.00	10.00	1.6%	
BVAC						
Badminton	D	9.00	9.20	0.20	2.2%	
Badminton Casual User	D	16.00	16.00	0.00	0.0%	
Sunday Market Outdoor Stall	D	24.00	24.00	0.00	0.0%	
Sunday Market Online Booking Outdoor Stall	D	19.00	19.50	0.50	2.6%	Reduced fee for payments made via the online booking system to encourage online bookings.
Sunday Market Indoor Stall	D	31.00	31.00	0.00	0.0%	
Sunday Market Indoor Booking Indoor Stall	D	21.00	21.50	0.50	2.4%	Reduced fee for payments made via the online booking system to encourage online bookings.
Sports Club (per Child)	D	9.50	10.00	0.50	5.3%	
Court Three Cricket Casual Hire	D	57.50	59.00	1.50	2.6%	
Economy, Investment & Attraction						
National Wool Museum						
NWM General Admission	D	10.00	10.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM General Admission Child	D	6.00	6.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM General Admission Family	D	30.00	30.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM General Admission School	D	5.00	5.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM Membership Adult	D	45.00	45.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.

Description	*Basis of Charge	Charge 2018-19 \$ per unit	Charge 2019-20 \$ per unit	Movement in price per unit Inc/(Dec) \$	% Movement Inc/(Dec)	Comment
NWM Membership Family	D	70.00	70.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
Commercial Kitchen rental - day rate	D	500.00	500.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM Strachan Room - Hourly Rate	D	220.00	220.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
NWM Auction and Multifunction Room - Hourly Rate	D	220.00	220.00	0.00	0.0%	Biennial rate - fees increased in 2018-19.
Potato Shed						
Facility Hire - Community Rate - All areas daily	D	950.00	1,000.00	50.00	5.3%	
Facility Hire - Community Rate - All areas weekly	D	4,200.00	4,500.00	300.00	7.1%	
Facility Hire - Community Rate - All areas weekend	D	1,850.00	1,950.00	100.00	5.4%	
Facility Hire - Community Rate - Auditorium daily	D	420.00	460.00	40.00	9.5%	
Facility Hire - Community Rate - Multipurpose daily	D	260.00	280.00	20.00	7.7%	
Facility Hire - Corporate Rate - All areas daily	D	2,500.00	2,600.00	100.00	4.0%	
Facility Hire - Corporate Rate - Auditorium daily	D	1,000.00	1,200.00	200.00	20.0%	
Facility Hire - Corporate Rate - All areas weekly	D	8,200.00	8,500.00	300.00	3.7%	
Facility Hire - Corporate Rate - Foyer daily	D	85.00	95.00	10.00	11.8%	
Facility Hire - Corporate Rate - Multipurpose daily	D	670.00	700.00	30.00	4.5%	
Carousel						
Wedding - Ceremony 1 hour	D	450.00	460.00	10.00	2.2%	
Private Booking 4-6 hours	D	1,800.00	1,850.00	50.00	2.8%	
Admission - Child	D	5.00	5.00	0.00	0.0%	Standardise fee - all admission now \$5.00 - 4.2% increase for a child in 18/19
Admission - Adult	D	5.00	5.00	0.00	0.0%	Standardise fee - all admission now \$5.00
Admission - Concession	D	5.00	5.00	0.00	0.0%	Standardise fee - all admission now \$5.00
Multiride x 10 ticket	D	45.00	45.00	0.00	0.0%	
Childrens Birthday Parties	D	160.00	165.00	5.00	3.1%	
Group Booking 10 - 19	D	4.50	4.50	0.00	0.0%	Standardise fee - all group bookings now \$4.50
Group Booking 20 - 49	D	4.50	4.50	0.00	0.0%	Standardise fee - all group bookings now \$4.50
Group Booking 50 plus	D	4.50	4.50	0.00	0.0%	Standardise fee - all group bookings now \$4.50

Glossary of Terms

Act	Local Government Act 1989.
Accounting standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund the capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	<p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.</p> <p>The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the City which can be masked in the net surplus (or deficit) by capital-related items.</p>
Annual budget	<p>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3.</p> <p>Plan under section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other sources required.</p>
Annual report	The annual report prepared by the City under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal	<p>Local Government (Planning and Reporting) Regulations 2014 - Regulation 5.</p> <p>Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to original capability.</p>
Asset upgrade	<p>Local Government (Planning and Reporting) Regulations 2014 - Regulation 5.</p> <p>Expenditure which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond its original life.</p>
Borrowing strategy	<p>Local Government (Planning and Reporting) Regulations 2014 - Regulation 5.</p> <p>A borrowing strategy is the process by which the City's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.</p>

Glossary of Terms

Balance sheet	<p>The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Budget preparation requirement	<p>Under the Act, a Council is required to prepare and adopt an annual budget by 30 June each year.</p>
Capital expenditure	<p>Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.</p>
Capital works program	<p>A detailed list of capital works expenditure that will be undertaken during the 2019-2020 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.</p>
Carry forward capital works	<p>Carry forward capital works are those that are incomplete in the current budget year due to unavoidable delays and will be completed in the following budget year.</p>
Community plan / vision	<p>A "community owned" document or process which identifies the long term needs and aspirations of the City, and the medium and short term goals and objectives which are framed within the long term plan.</p>
Comprehensive income statement	<p>The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Council plan	<p>Means a Council Plan prepared by the City under section 125 of the <i>Local Government Act 1989</i>. This document sets out the strategic objectives of the City and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.</p>
Current year rate increase (Rating information)	<p>A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors influencing the rate change.</p>
Differential rates	<p>When the City intends to declare a differential rate (e.g. business and residential), information prescribed by the Act under section 161 must be disclosed in the Annual Budget.</p>

Glossary of Terms

Discretionary reserves	Discretionary reserves are funds earmarked by the City for various purposes. Councils can by resolution, change the purpose of these reserves.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential to ensuring that a council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which the Council's current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve the City's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation then the City's investment in those assets will reduce, along with the capacity to deliver services to the community.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Legislative framework	The Act, Regulations and other laws and statutes which set the City's governance, planning and reporting requirements.
Local Government model financial report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning And Reporting) Regulations 2014	Regulations, made under section 243 of the Act prescribe: <ul style="list-style-type: none">(a) the content and preparation of the financial statements of a council.(b) the performance indicators and measures to be included in a budget, revised budget and annual report of a council.(c) the information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report.(d) Other matters required to be prescribed under Parts 6 and 7 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non financial resources	Local Government (Planning and Reporting) Regulations 2014 - Regulation 5. Resources of a non financial nature (such as human resources, information systems and processes, asset management systems) that are consumed by an organisation in the achievement of its strategic resource plan goals.

Glossary of Terms

Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by the City's Strategic Resource Plan.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (<i>impact of current year on 2017-2018 budget</i>)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate cap	The maximum annual rate of increase that councils can apply to their rates revenue, as advised by the Minister for Local Government under Section 185D of the Local Government Act 1989.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's Budget financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	Section 128 of the Act permits a Council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.

Glossary of Terms

Road Management Act 2004	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the Local Government Act 1989.
Services, initiatives and major initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the Council plan during the current year and have a major focus in the budget.</p>
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9.
Statement of cash flows	<p>The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The cash flows statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>
Statement of changes in equity	The statement of changes in equity shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Statement of human resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.

Glossary of Terms

Strategic resource plan (SRP) Section 125(2)(d) of the Act requires that a Council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in Section 126.

Section 126 of the act states that:

- the strategic resource plan is a plan of the resources required to achieve the council plan strategic objectives.
- the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years.
- the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years.
- the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan.
- council must review their strategic resource plan during the preparation of the council plan.
- council must adopt the strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.

In preparing the strategic resource plan, councils should comply with the principles of sound financial management as prescribed in the Act being to:

- prudently manage financial risks relating to debt, assets and liabilities.
- provide reasonable stability in the level of rate burden.
- consider the financial effects of council decisions on future generations.
- provide full, accurate and timely disclosure of financial information.

In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.

Unrestricted cash Unrestricted cash represents all cash and cash equivalents other than restricted cash.

Valuations of Land Act 1960 The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.