

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017-18	Forecast 2018-19	Budget 2019-20	Strategic Resource Plan Projections			Trend +/-
						2020-21	2021-22	2022-23	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue.	1	3.50%	-1.35%	0.41%	0.55%	2.65%	0.98%	-
Liquidity									
Working Capital	Current assets / current liabilities.	2	145.97%	144.25%	167.10%	136.98%	157.12%	136.20%	-
Unrestricted cash	Unrestricted cash / current liabilities.	3	123.72%	119.69%	142.15%	118.47%	137.69%	110.22%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue.	4	22.73%	28.85%	38.14%	68.18%	92.49%	87.42%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue.		5.28%	5.10%	5.20%	7.56%	18.97%	13.19%	-
Indebtedness	Non-current liabilities / own source revenue.		18.23%	24.00%	29.01%	43.37%	62.85%	59.41%	-
Asset renewal	Asset renewal expenses / Asset depreciation.	5	55.84%	49.74%	47.44%	48.88%	48.38%	50.11%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue.	6	59.24%	63.41%	60.84%	61.58%	59.77%	63.37%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality.		0.41%	0.36%	0.37%	0.37%	0.37%	0.36%	o

Indicator	Measure	Notes	Actual 2017-18	Forecast 2018-19	Budget 2019-20	Strategic Resource Plan Projections			Trend + / o / -
						2020-21	2021-22	2022-23	
Efficiency									
Expenditure level	Total expenses/ no. of property assessments.		\$2,985	\$2,940	\$3,107	\$3,151	\$3,188	\$3,216	+
Revenue level	Residential rate revenue / no. of residential property assessments.		\$1,499	\$1,570	\$1,607	\$1,644	\$1,682	\$1,722	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year.		10.10%	8.48%	9.50%	9.50%	9.50%	9.50%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator.
- o Forecasts that Council's financial performance/financial position indicator will be steady.
- Forecasts deterioration in Council's financial performance/financial position indicator.

Notes to indicators

1. Adjusted underlying result

Changing recurrent surplus whilst underlying revenue continues to increase.

2. Working Capital

Increase in current liabilities balance due to drawing down of loans in 2019-20 and future years offset by stable cash balances.

3. Unrestricted Cash

Increase in draw down of loans in 2019-20 increases current liabilities balance which is reduced in future years.

4. Debt compared to rates

Increase in loan borrowings in 2019-20 and future years is greater than the increase in rates revenue.

5. Asset renewal

Expenditure on renewal projects is remaining constant however depreciation expense is increasing due to the growth in the asset base.

6. Rates concentration

No material variation.