

# MINUTES

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## COUNCIL MEETING

**Tuesday 24 June 2025**  
**6:00 pm**

**City Hall**  
**57 Little Malop Street, Geelong 3220**

**LIVE STREAMED ON THE CITY'S WEBSITE:**

[www.geelongaustralia.com.au/meetings](http://www.geelongaustralia.com.au/meetings)

### **COUNCIL:**

Cr S Kontelj (Kardinia Ward) - Mayor  
Cr R Nelson (Barrabool Hills Ward) - Deputy Mayor  
Cr E Sinclair (Charlemont Ward)  
Cr M Cadwell (Cheetham Ward)  
Cr E Wilkinson (Connewarre Ward)  
Cr A Aitken (Corio Ward)  
Cr A Katos (Deakin Ward)  
Cr E Kontelj (Hamlyn Heights Ward)  
Cr T Sullivan (Leopold Ward)  
Cr R Story (Murradoc Ward)  
Cr C Burson (You Yangs Ward)

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**Present:** Cr S Kontelj  
Cr R Nelson  
Cr T Sullivan  
Cr A Aitken  
Cr E Wilkinson  
Cr E Sinclair  
Cr A Katos  
Cr E Kontelj  
Cr M Cadwell  
Cr R Story  
Cr C Burson

**Also Present:** A Wastie (Chief Executive Officer), T Edwards (Executive Director, Corporate Services), M McKay (Acting Executive Director, Placemaking), J Stirton (Executive Director, City Infrastructure), A Basford (Executive Director City Life), J Douglas (Manager Council & Corporate Governance) E Ryan (Senior Governance Advisor – Council Business) D Pangrazio (Governance Advisor – Council Business).

**Opening:** The Mayor declared the meeting open at 6.03pm.

## **1. PROCEDURAL MATTERS**

### **1.1. Acknowledgement of Country**

Council acknowledges the Wadawurrung People as the Traditional Owners of the Land, Waterways and Skies. We pay our respects to their Elders, past, present and emerging. We acknowledge all Aboriginal and Torres Strait Islander people who are part of our Greater Geelong community today.

### **1.2. Apologies**

Nil

### **1.3. Leaves of Absence**

#### **RESOLUTION – Item 1.3.1**

**Cr E Wilkinson moved, Cr A Aitken seconded -**

That Leave of Absence be granted to Cr M Cadwell from 2 June 2025 to 23 June 2025, inclusive.

**Carried.**

#### **RESOLUTION – Item 1.3.2**

**Cr E Kontelj moved, Cr E Wilkinson seconded –**

That Leave of Absence be granted to Cr R Story from 9 August 2025 to 18 August 2025, inclusive.

**Carried.**

### **1.4. Declarations of Conflicts of Interest**

Cr A Katos declared a Conflict of Interest in relation to item 4.1 due to a close longstanding friendship with one of the Tenderers.

Cr R Nelson declared a Conflict of Interest in relation to item 2.1 due to a working relationship with a director of one of the companies being awarded funding.

Cr R Nelson declared a Conflict of Interest in relation to item 2.1 due to the receipt of a gift from the Geelong Football Club who is recommended for funding award.

Cr A Aitken declared a Conflict of Interest in relation to item 2.1 due to the receipt of a gift from the Geelong Football Club who is recommended for funding award.

Cr T Sullivan declared a Conflict of Interest in relation to item 2.1 due to the receipt of a gift from the Geelong Football Club who is recommended for funding award.

## **1.5. Confirmation of Minutes**

### **RESOLUTION - Item 1.5.1**

**Cr A Katos moved, Cr E Wilkinson seconded -**

That the Minutes of the Council Meeting held on 27 May 2025 be confirmed.

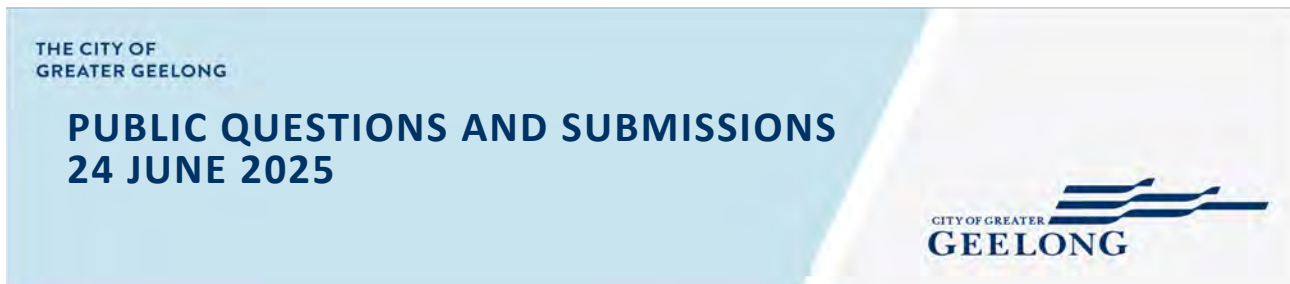
**Carried**

## **1.6. Public Question and Submission Time**

Question and Submission Time is an opportunity for questions to be addressed to Council and while the minutes record the general content, they do not purport to be a transcript of what was said by individuals. Likewise, Councillor or Officer verbal responses are in summary form only. Views expressed may not be the views of Council.

The following persons submitted questions prior to the Council Meeting and presented them at the Council Meeting, on the following subjects:

- Owen Willoughby - Major Events & Economic Development
- Barry White - Serendip Sanctuary
- Anne Preston - Informal Meetings
- Marg Burke (One Fire Reconciliation Group) – Reconciliation
- John Winkler - Budget / Kyema-Lipson Drainage



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**SUBMITTER 1. OWEN WILLOUGHBY****Subject: MAJOR EVENTS & ECONOMIC DEVELOPMENT****Relevant City Department: Placemaking****Question 1:**

Good evening Mr Mayor and Councillors, I hope you are doing well, before I ask my question, I just wanted to thank you for the work you do for our community. Q1. What kind of Major events will the council, look to holding in Geelong when the Events committee is formed?

**Question 1 Response:**

*Thank you for your question Owen,*

*The Geelong Major Events Committee has been operating since 1998. Acting on behalf of Council, it manages a dedicated funding pool to attract, support and grow major events that deliver economic, social and cultural benefits to the region.*

*A key initiative in the draft Council Plan is the creation of a Regional Major Events Partnership - an informal, collaborative approach that brings the right people around the table. It's about connecting major venues and facilities across the region to attract new events to Geelong. The aim is to build a strong, year-round calendar that reflects the City's identity.*

*Geelong hosts a strong line-up of sporting, cultural and community events. We aim to welcome more international-level championships, and expanding further into arts, cultural and creative events.*

**Question 2:**

When the exhibition centre is complete, does the council have any other plans for big projects to improve Geelong and It's local economy? such as facilities like the Exhibition centre?

**Question 2 Response:**

*The Geelong Convention and Exhibition Centre is a game-changer for the region. Once complete, it will unlock new business, tourism and cultural opportunities, boosting weekday visitation to the CBD through conferences and events.*

*In the lead-up to the Victorian State Election, Council will be advocating for a suite of priority projects to support Geelong's continued growth, particularly as a major events destination including:*

- *Geelong Gallery redevelopment;*
- *Completion of the Cultural Precinct; and*
- *Regional Indoor Sports and Events Centre*

*These projects will elevate Geelong's profile and help cement our place as one of Regional Australia's leading destinations for major events.*

**SUBMITTER 2. BARRY WHITE****Subject: SERENDIP SANCTUARY****Relevant City Department: Placemaking****Question 1:**

My name is Barry White from the Lara Care Group. A petition will be presented regarding Serendip Sanctuary tonight. This concerns the You Yangs Precinct Master Plan and Stakeholder Reference Group with a focus on Serendip Sanctuary. The Plan lacked reference to Serendip's wildlife as its main attraction and its threatened species breeding and release program. We thought that the lack of reference to wildlife must have been an oversight given that it was such an important part of the Serendip experience. We discovered this was no oversight. It was always intended by Parks Vic that Serendip would become an open urban park. By the end of 2022 most of the displayed wildlife had been removed without notice and associated infrastructure was being removed. This was before the Plan had been publicly released and reviewed by the Stakeholder Reference Group. Despite the Plan highlighting the importance of tourism to the region and Geelong more generally, Parks Victoria was removing the very essence of its value and attraction. In 2024 we responded to Parks Vic's request for a 'Serendip Wildlife Experience' Plan. We received no response. An earlier petition was launched in 2021 around the same issues, this attracted over 18000 signatures. This also was ignored.

Q1: will council support tonight's petition, and initiate action that was requested throughout 2024, for joint consultation before we lose an important taxpayer funded community asset and centrepiece to tourism development in our north?

**Question 1 Response:**

*Thank you for your question Barry.*

*The next item on the agenda will consider petitions. Council has received the Serendip Sanctuary Petition to be tabled this evening for councillors' consideration. A formal response to the petition will be provided in the weeks following the meeting.*

*Please know officers are working to arrange a meeting between the City's CEO and the new CEO of Parks Victoria to discuss Serendip Sanctuary.*

**SUBMITTER 3. ANNE PRESTON****Subject: INFORMAL MEETINGS****Relevant City Department: City Life****Question 1:**

I have an email dated 6 May 2025 from Manager, Community Safety & Regulation, clarifying for me when the meeting relating to drones in the local law was held with Mayor Stretch Kontelj, Councillor Eddy Kontelj and Councillor Burson and what was discussed at that meeting.

The email states "The Executive Director, City Life and I, met with the Mayor, Cr Kontelj & Cr Burson on the 22 April, (all councillors were extended an invite to this meeting) I explained the Local Law 2024 engagement process, feedback received and rational for leaving the permit requirements in the Local Law. We also explained the process of amending the local law, as well as our existing plan to let the new local law run for the first year and come back in 2026 with any proposed amendments."

The date of this meeting fell on the date of the April Council meeting, but no mention of the meeting was tabled in either of the April or May minutes. Why was this meeting, of which all the councillors were invited, not noted in the Record of Informal Meetings of Councillors?

**Question 1 Response:**

*Thank you for your question Anne and follow up.*

*A record of Informal Meetings of Councillors relating to the briefing you have mentioned will be included in the July Council Meeting Agenda. This was not previously included due to an oversight.*

**SUBMITTER 4. MARG BURKE (ONE FIRE RECONCILIATION GROUP)****Subject: RECONCILIATION****Relevant City Department: City Life****Question 1:**

In March 2025 we asked a question about the COGG Reconciliation Action Plan noting that it was due for completion by 2021, and a review by staff presented to Council and endorsed in June 2022. The March Council response was that the progression and redevelopment of this plan was an operational responsibility. Can council please provide an update of the progress of the RAP implementation and what next steps are planned?

**Question 1 Response:**

*Thank you for your question Marg.*

*On behalf of One Fire Reconciliation Group. The Reconciliation Action Plan (RAP) activities remain an operational responsibility. Efforts are underway to build the capacity required to deliver meaningful outcomes for the First Nations community.*

*Council is aware that while a commitment to the development of a Reconciliation Action Plan remains a priority under our Diversity Equity and Inclusion Strategy 2025, we continue to refer to our Reflect RAP for guidance. Council officers have been working with Reconciliation Australia to ensure the next RAP is developed appropriately.*

*Our commitment to reconciliation is also demonstrated through supporting events such as Reconciliation Week and NAIDOC Week and sponsoring activities that advance Reconciliation.*

**Question 2:**

The Walk for Truth led by Travis Lovett the Yoorrook Deputy Chair Commissioner passed through Geelong earlier this month and the more than a thousand people who attended heard about the absolute importance of truth telling and deep listening by the wider community as an important step in the Reconciliation journey. Can you advise what actions CoGG are currently undertaking to support truth telling within the Geelong area, noting that Awareness and Engagement are one of the 7 key strategic pillars in the Victorian Aboriginal and Local Government Strategy?

**Question 2 Response:**

*Councillors and senior leaders at the City demonstrated their support for the Walk for Truth agenda through active participation in the event. The strong show of community support for Commissioner Lovett and the Walk for Truth here in Geelong is deeply appreciated. Council hopes that Yoorrook's final report will provide the necessary direction and backing for both state and local governments to build stronger partnerships, deeper relationships, and more meaningful outcomes.*

*Council acknowledges the rich diversity of First Nations communities across Victoria and recognises that the VALG Strategy and its pillars serve as broad guidance. The implementation of the Strategy at the local level relies heavily on partnerships. Council also highlights the ongoing need for greater support from the State Government to assist local governments in applying the Strategy effectively.*

**SUBMITTER 5. JOHN WINKLER****Subject: BUDGET / KYEMA-LIPSON DRAINAGE****Relevant City Department: City Infrastructure  
Executive Director James Stirton****Question 1:**

This question is being submitted in the absence of the Budget Referrals 2025-26 to 2028-29 report being published online prior to the question time deadline today. I will update my question as appropriate as soon as the budget Report is published. My question is in relation to the long committed Kyema-Lipson Drainage upgrade which was not included in the draft budget. At the ordinary council meeting of the 22nd April Council requested the community to provide their input to the draft budget to get it right. 143 of the 380 submissions received were in support of the Kyema-Lipson Drainage upgrade.

What is council doing to ensure the project is completed ASAP without any further delays?

**Question 1 Response:**

*Thanks for your questions John.*

*I acknowledge the local community's interest in the delivery of drainage works to resolve flash flooding within the Kyema Drive area and recognise all the work you have done to advocate for your community and ensure our Councillors are fully informed of the Kyema-Lipson drainage upgrade project.*

*As we have spoken about in the past, there are many areas within our municipality susceptible to flash flooding. The City undertakes continual review of potential flood mitigation options and priorities for all areas across Greater Geelong. A key part of this is to ensure that time and resources are allocated to projects which deliver the most significant benefits in achieving flood mitigation relative to the investment made.*

*Whilst the Kyema-Lipson project is not funded within this budget cycle, officers will continue its advocacy efforts to seek grant opportunities to progress this project, continue our proactive elevated maintenance regimes within the area, and continue to keep you and your neighbours informed of progress.*

## **1.7. Petitions**

### **1. Save Serendip Sanctuary**

Cr Burson presented a petition on behalf of David Greenwood, the Lara Community and supporting signatories. The petition requests from support from Council in gaining greater transparency, community consultation and action with respect to the Serendip Sanctuary redevelopment.

The petition includes approximately 1007 signatures.

### **2. Norlane Community Centre**

Cr Aitken presented a petition on behalf of the Norlane Community Centre and supporting signatories. The petition requests that Council amend the budget so that the Norlane Community Centre redevelopment be prioritised and allocated the appropriate funding in the 2026-2027 budget.

The petition includes approximately 156 signatures.

## **RESOLUTION – Item 1.7.2**

**Cr A Aitken moved, Cr A Katos seconded –**

**That Council notes the contents of the petition, thanks the Norlane Community Centre for the highly regarded work it delivers in the northern suburbs of Geelong and refers the funding request to the 2026–27 Budget process for consideration.**

**Carried.**

## 2. REPORTS

*Cr's R Nelson, A Aitken and T Sullivan declared a conflict of interest in item 2.1 and left the meeting at 6.32pm, prior to the discussion of this item.*

### 2.1. Budget Referrals 2025-26 to 2028-29

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

#### Purpose

1. To consider any conflict of interest that Councillors may have in the 2025-26 to 2028-29 Budget.

#### Background

2. In developing the 2025-26 to 2028-29 Budget an extensive range of activities and initiatives have been considered for funding.
3. Councillors who may have a conflict of interest, either general or material are required to disclose the nature of the conflict of interest in accordance with the Governance Rules and remove themselves from discussion and voting on the matter.

#### Key Matters

4. The proposed 2025-26 to 2028-29 Budget contains items in which a Councillor has indicated they have a conflict of interest.
5. The *Local Government Act 2020* (the Act) and *Local Government (Governance and Integrity) Regulations 2020* (the Regulations) provides for an exemption from conflict-of-interest requirements when preparing or adopting a budget under Part 4 of the Act, when:
  - 5.1. Council has previously approved the matter in which the Councillor has an interest, including funding, and the Councillor has disclosed the conflict of interest at the time the matter was approved by Council.
6. Any items proposed for inclusion in the Budget in which a Councillor has indicated a conflict of interest are to be dealt with by separate resolution.
7. Once all declarations have been made and the item which is the subject of any declaration is determined by Council, all Councillors are able to vote on Agenda Item 2, being the Proposed 2025-2026 to 2028-29 Budget.

**RESOLUTION - Item 2.1**

**Cr A Katos moved, Cr E Kontelj seconded -**

**That Council funds from the Sponsorships and Donations section of the proposed 2025-26 to 2028-29 Budget;**

- 1. Sponsorship of the Geelong Football Club for 2025-26; and**
- 2. Sponsorship for Active Geelong for 2025-26.**

**Carried**

***Financial Sustainability***

8. Financial implications are addressed in the proposed 2025-26 to 2028-29 Budget.

***Community Engagement***

9. There is no proposed community engagement with this report.

***Social Equity and Sustainability***

10. There are no social equity or sustainability implications associated with this report.

***Relevant Law/Policy/Legal Implications***

11. This report satisfies the requirements under section 129(g) of the Act and section 7(1) (r) of the Regulations. Conflict of Interest disclosures are made in accordance with the Governance Rules and Conflict of Interest Policy.

***Alignment to Community Plan and Vision***

12. This report aligns with Our Community Plan 2021-2025 strategic priority:  
High-performing council and organisation.

***Conflict of Interest***

13. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

14. Declaration of conflict of interests in accordance with legislative requirements mitigates the risk of failing to adopt the Budget.

***Environmental Sustainability***

15. There are no environmental sustainability implications associated with this report.

**Attachments**

Nil

*Cr's R Nelson, A Aitken and T Sullivan returned to the meeting at 6.34pm.*

## **2.2. Adoption of 2025-26-2028-29 Budget, 2025-26 to 2028-29 Revenue and Rating Plan and Declaration of 2025-26 Rates and Charges**

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

### **Purpose**

1. To adopt the 2025-26 to 2028-29 Budget, the 2025-26 to 2028-29 Revenue and Rating Plan and the declaration of 2025-26 Rates.

### **Background**

2. In accordance with section 94 of the *Local Government Act 2020 (the Act)*, Council must prepare and adopt a budget for each financial year and the subsequent 3 financial years by 30 June each year and must ensure it contains all required statements, reports and data as prescribed by the Act.
3. In accordance with section 93 of the *Local Government Act 2020*, Council must prepare and adopt a Revenue and Rating Plan by the next 30 June after a general election for a period of at least the next 4 financial years.
4. In addition, Council must ensure the budget considers the following:
  - 4.1. If the Council intends to declare a differential rate for any land, the matters specified in section 161(2) of the *Local Government Act 1989*.

### **Key Matters**

5. The 2024-25 Proposed Budget includes:
  - 5.1. The budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, Statement of Capital Works and Statement of Human Resources;
  - 5.2. The strategic objectives to be undertaken during the financial year and service performance outcome indicators in relation to each strategic objective as per the draft 2025-26 to 2028-29 Council Plan;
  - 5.3. Financial Performance Indicators and Targeted Performance Indicators (Service);
  - 5.4. 2025-26 to 2028-29 Capital Program; and
  - 5.5. 2025-26 Fees and Charges schedule.
6. The 2025-26 to 2028-29 Revenue and Rating Plan aims to provide a medium-term plan for how Council will generate sufficient income to deliver the Council Plan,

maintain its programs and services and fund the ongoing infrastructure and asset management needs.

7. On 5 June 2025, the Submissions Review Panel met and considered submissions to the 2025-26 to 2028-29 Proposed Budget and 2025-26 to 2028-29 Revenue and Rating Plan.
8. The budget adjustments following community consultation period have been included in the 2025-26 to 2028-29 Budget in Table1 below:

<b>Table 1 – Adjustments from Draft Budget to Final Budget</b>		
<b>Item</b>	<b>Explanation</b>	<b>2025-26 Budget Impact  \$'000</b>
<b>Operating Adjustments</b>		
Aged Care	<p>Represents the additional estimated costs to Council for continued delivery of aged care services under the legislated federal government model in the 2025-26 financial year.</p> <p>There are several factors that will influence future revenue and expenditure adjustments that are currently unknown, including transition costs, unit pricing, service level delivery targets and client contribution caps, creating uncertainty in our financial plans and position over the 4 year plan.</p>	(819)
Parking	<p>Adjustment from draft budget due to further refinement of the free 2P Parking parameters. Overall reduction in revenue for the Free 2P initiative is \$2.2 million.</p> <p>With the implementation of free 2P parking, capped fees on 3P &amp; 4P parking bays have been removed.</p>	1,543
Materials & Services	Various minor reductions in expenditure across operations in materials and services expenditure.	500
Digital Innovation Program	A review of the timing of planned expenditure for Council's IT Digital Innovation Program resulting in \$3 million of funding in 2025-26 moved forward to future financial years.	3,000
Federal Assistance Grant	Following the Federal Budget on 25 March 2025, the Victorian Local Government Grants Commission finalised its preliminary recommendations for the allocation of the general-purpose grants and local	(657)

	roads grants for 2025-26 and estimates provided indicated a lower than what was assumed in the draft budget.	
Interest Revenue	Adjustment reflects Council's updated forward estimates of a short term increase in cash available to invest in term deposits in 2025-26, generating additional interest income	602
Maternal Child & Health Funding	Reduction in MCH Funding for Sleep & Settling Parent Information Sessions due to recent notification from State government that they would no longer be funding this activity.	(205)
Heritage Grant	Recategorisation of the Community Heritage grant for one year to fund renewal works of the Hitchcock Gates.	100
Central Geelong	New funding initiative for a Central Geelong market	(100)
Pako Festa	Increase funding for Pako Festa in line with previous year allocation.	(20)
Fees & Charges	<p>Impact to revenue for adjustments relating to the following fees and charges:</p> <ul style="list-style-type: none"> <li>- Admin Fee on Refunds reduced from \$35.00 to \$0 in comparison to draft budget</li> <li>- Introduction of EV Charging Idle Fee in EV charging parking bays as a component of parking fees.</li> <li>- Heaped Single Axle Waste Disposal Fee reduced from \$107.00 to \$80.00 in comparison to draft budget</li> <li>- Permit to Burn Fee reduced from \$73.00 to \$0 in comparison to draft budget, effective from November 2025</li> <li>- Low Impact Film Fee reduced from \$150.00 to \$0 in comparison to draft budget</li> <li>- Community Event Permit Fee reduced from \$100.00 in comparison to draft budget</li> </ul>	(271)
Rates	Adjustment to overall income based on Stage 4 valuation received from Valuer-General for the 2025-26 rating year	332

Barwon Heads Football & Netball Club	Funding to subsidise maintenance of Howard Harmer Reserve	(20)
Active Geelong	Continuation of partnership to achieve the strategic actions from the Community Health and Wellbeing Strategy	(50)
<b>Total Operating Adjustments</b>		<b>3,935</b>
<b>Capital Program Adjustments</b>		
Sports Lighting	An additional budget allocation to increase funding to \$1mil for new sport lighting across the municipality.	500
Hitchcock Gates	Recategorisation of the Community Heritage grant for one year to fund renewal works of the Hitchcock Gates.	100
North Bellarine Aquatic Centre Stage 2	Rephasing of project expenditure with \$3.5 mil reduction to FY26 and corresponding increase to FY27. This change does not represent a delay in the completion date just a reshaping of the expected expenditure timing.	(3,500)
Hamlyn Park	Rephasing of project expenditure with an increase to FY26 and corresponding decrease to FY27. This change reflects a change in project planning with a combined design & construct tender process now planned to be undertaken which is expected to save significant time.	865
Queens Park	Rephasing of project expenditure with an increase to FY26 and corresponding decrease to FY27. This change reflects a change in project planning with a combined design & construct tender process now planned to be undertaken which is expected to save significant time.	650
Wandana Gully No 3 – Morena Street Reserve	Rephasing of project expenditure with a decrease to FY26 and corresponding increase to FY27. Unexpected delays due to Environmental Management Plan and potential issues with native vegetation.	(1,900)
Organics Processing Upgrade	Rephasing of project expenditure with a decrease to FY26 and corresponding increase to FY27. This change does not represent a delay in the completion	(3,500)

	date just a reshaping of the expected expenditure timing.	
North Shore Football & Netball Club	Funding for new safety nets at Windsor Park.	95
Mt Duneed Footpath Planning	Funding to commence planning for provision of pedestrian connections in Mt Duneed.	150
<b>Total Capital Program Adjustments</b>		<b>(6,540)</b>

**RESOLUTION - Item 2.2**

**Cr A Katos moved, Cr A Aitken seconded -**

**That Council:**

- 1. Adopt the 2025-26 to 2028-29 Budget (Attachment 1);**
- 2. Adopt the 2025-26 to 2028-29 Revenue and Rating Plan (Attachment 2);**
- 3. Notes submissions to the proposed Budget and Revenue and Rating Plan were considered at the Submissions Panel Hearing on 5<sup>th</sup> June 2025 (Attachment 3);**
- 4. Declare the amount of rates and charges intended to be raised for the period 1 July 2025 to 30 June 2026 as follows:**
  - 4.1. An amount of \$332,755,051 be declared as the amount which Council intends to raise by General Rates and the Waste Management Charge, calculated as follows:**
    - 4.1.1. General Rates \$265,253,168**
    - 4.1.2. Waste Management Charge \$67,501,883.**
- 5. Declare the rates and charges for the period 1 July 2025 to 30 June 2026 as detailed in:**
  - 5.1. 2025-26 Declaration of Rates and Charges (Attachment 4);**
  - 5.2. Section 4.1 of the 2025-26 Budget (Attachment 1); and**
  - 5.3. 2025-26 Revenue and Rating Plan (Attachment 2) as required under section 94 (2)(i) of the *Local Government Act 2020* and s161(2) of the *Local Government Act 1989*.**
- 6. Note general rates must be paid in full by 15 February 2026 or by four instalments made on or before the following dates:**

- 6.1. Instalment 1 – 30 September 2025**
- 6.2. Instalment 2 – 30 November 2025**
- 6.3. Instalment 3 – 28 February 2026**
- 6.4. Instalment 4 – 31 May 2026**
- 7. Subject to Council’s Hardship Policy; require any person pay interest on any amounts of rates and charges which:**
  - 7.1. That person is liable to pay; and**
  - 7.2. Have not been paid by the dates specified above in accordance with section 172 of the *Local Government Act 1989*.**
- 8. Note there are no new Borrowings for the 2025-26 period.**
- 9. Authorise the Chief Financial Officer to levy and recover the General Rates and Annual Service Charges in accordance with the *Local Government Act 1989* in accordance with all relevant Council policies.**

**Carried**

### ***Financial Sustainability***

9. The 2025-26 Budget complies with rate cap legislation, limiting rate increases to 2.5% which is 0.5% lower than the Ministerial cap of 3.0%. Changes in rates, fees and charges have been structured to meet the financial requirements as proposed for the 2025-26 financial year.
10. Expenditure includes the continuation of council services to the community.
11. The budget includes recurrent operating surplus of \$0.51 million.
12. The capital program includes total expenditure of \$204.34 million in 2025-26.
13. There are no new borrowings proposed for 2025-26.

### ***Community Engagement***

14. Following endorsement by Council of the Proposed 2025-26 Budget on 22 April 2025, a process of community engagement has been undertaken with a total of 380 submissions received in response to the proposed Budget and Revenue and Rating Plan. The submissions were considered at a hearing on 5 June 2025.
15. To acknowledge and address the feedback received for the 2025-26 to 2028-29 Budget and Revenue & Rating Plan, a response will be sent to each person who made a budget submission, detailing consideration of the key points.
16. In accordance with the requirements under the Act, once the budget is adopted, a public notice will be placed in the newspaper on Wednesday 25 June 2025.

### ***Social Equity and Sustainability***

17. The 2025-26 to 2028-29 Budget identifies the sources and allocation of resources to implement the social initiatives which impact the community.

### ***Relevant Law/Policy/Legal Implications***

18. The budget is prepared to comply with the requirements of the *Local Government Act 2020*, *Local Government Act 1989* and the Local Government (Planning and Reporting) Regulations 2020. The process also recognises the need to align the budget to the direction and allocation of resources identified in the Council Plan.

### ***Alignment to Community Plan and Vision***

19. This report aligns with Our Community Plan 2021-2025 strategic priority:  
High-performing council and organisation.  
Strong local economy.
20. This report aligns with the Community led 30-year Vision, "Greater Geelong: A Clever and Creative Future" community aspiration:  
A prosperous economy that supports jobs and education opportunities.

***Conflict of Interest***

21. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

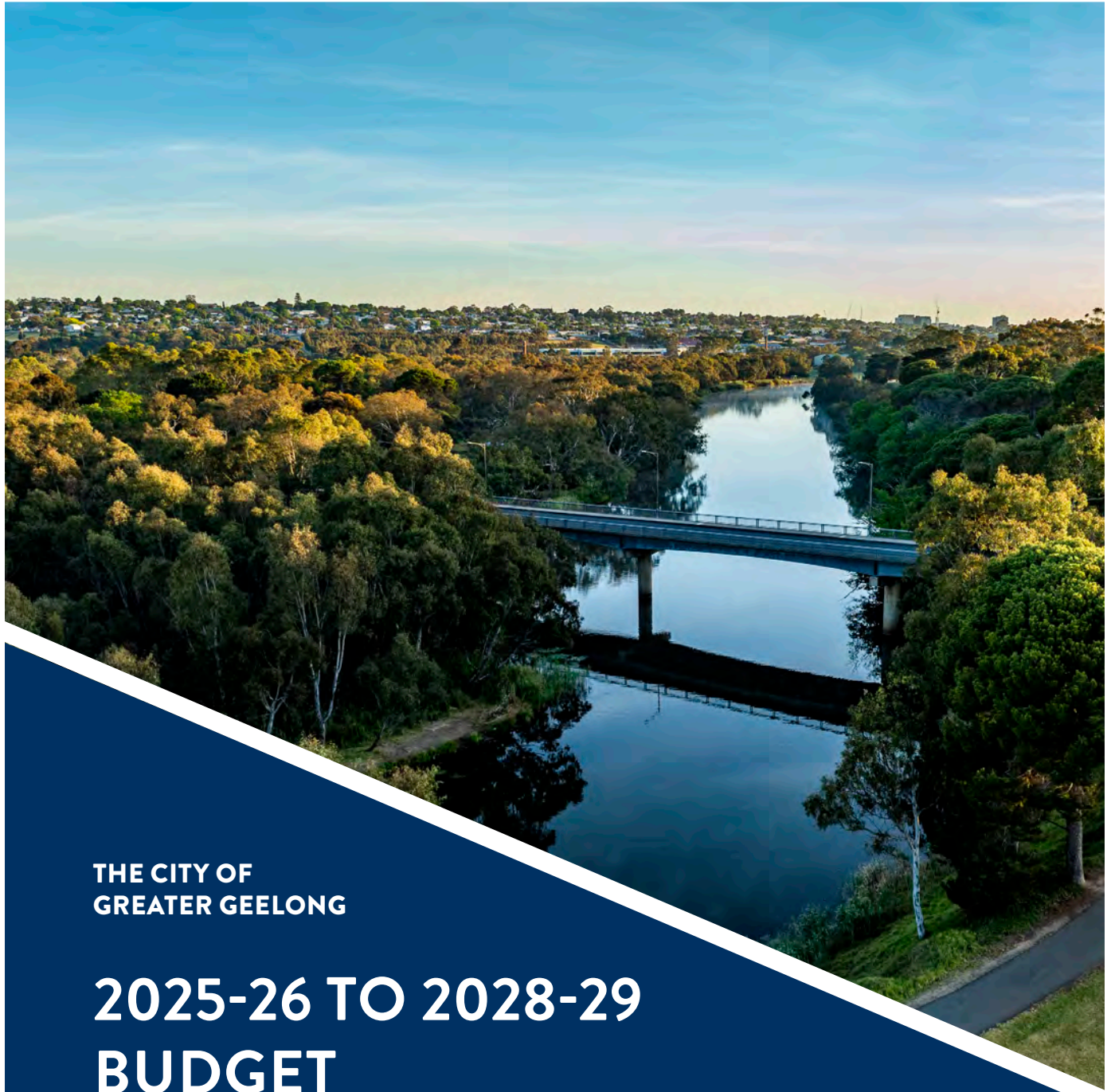
22. In accordance with the Local Government Act 2020 Council must adopt an annual budget each year.
23. The budget has been developed in accordance with a timetable to ensure sufficient time to achieve the adoption timeframe and to include community consultation, meetings of the executive and preparation of the proposed 2025-26 to 2028-29 Budget. The timetable provides a framework to manage risk for Council to meet its statutory obligations to avoid adverse implications if the process is delayed.

***Environmental Sustainability***

24. The budget identifies the sources and allocation of the resources to implement the many environmental initiatives that impact on the community as outlined in the draft Council Plan 2025-29.

**Attachments**

1. 2025-26 to 2028-29 Budget [**2.2.1** - 126 pages]
2. 2025-26 Four Year Revenue and Rating Plan [**2.2.2** - 30 pages]
3. 2025-26 to 2028-29 Proposed Budget - Submissions Review Panel Minutes 5 June 2025 [**2.2.3** - 40 pages]
4. 2025 26 Declaration of Rates and Charges [**2.2.4** - 15 pages]



**THE CITY OF  
GREATER GEELONG**

# **2025-26 TO 2028-29 BUDGET**



**ADOPTED 24 JUNE 2025**



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**Disclaimer**

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

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## Mayor's Introduction

The 2025–26 City of Greater Geelong Budget comes at a pivotal time, with decisions made now set to influence the region's future for the next decade and beyond.

As a Council, it is crucial we continue to deliver the infrastructure and services our community needs, while reducing debt and getting our finances back on track.

This aligns with the Municipal Monitors' Final Report to the Minister for Local Government, which outlines the critical importance of financial sustainability to Geelong's long term prosperity.

Our long-term financial journey begins with the 2025-26 budget, which aims to reduce our projected debt at 30 June 2029 from \$205 million to \$136 million.

To achieve this mission, the budget identifies \$17 million of property sales this financial year. It also proposes no new borrowing over the next four years.

This freeze on borrowing has required Council to make difficult decisions and exercise great restraint.

The City of Greater Geelong is one of the largest local governments in Victoria and manages significant resources and assets.

However, our municipality's relative size heightens the impact of rapidly inflating construction costs, which in turn increases the expenditure required to build and maintain Council assets.

This demands prudent judgement, as we acutely feel the impacts of inflation, interest rates and substantially higher construction costs.

From infrastructure upgrades to social programs, we have carefully allocated every dollar to maximise its impact.

Despite the ongoing financial pressures, we remain dedicated to delivering essential services and infrastructure for our community.

Our capital works program will remain a key priority, with a forecasted investment of \$765 million over the four-year period.

We've also increased our 4-year asset renewal spend from \$234 million in the previous budget to \$315 million, to make the most of our existing infrastructure and facilities.

While fiscal responsibility is the core focus of this budget, we have also taken measures to ease cost-of-living pressures for our residents and ratepayers.

This year's budget limits rate increases to 2.5 percent – half a percent lower than the 3.0 percent rate cap set by the Victorian Government and saving ratepayers an estimated \$1.1 million.

It also includes free two-hour parking in central Geelong, to ease the cost of living and support the revitalisation of our CBD.

This budget, our first as a Council, represents an important first step toward our long-term goal of reducing debt and progressing towards budgeting for consistent cash surpluses.

It ensures we can continue to deliver much-needed services and infrastructure for our community while prioritising long-term fiscal responsibility, creating capacity to adapt to future economic challenges and opportunities.



  
**CR Stretch Kontelj**  
Mayor  
City of Greater Geelong

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## Executive Summary

Each year Council prepares an annual budget and plan which outlines the priorities for the next financial year, and beyond. This is part of the four-year budget cycle. The budget is a rolling four-year plan which outlines the financial and non-financial resources the Council has and requires to achieve its strategic objectives.

The budget is developed in line with Council's ongoing commitment to financial sustainability, flexibility, and responsible financial management. This budget continues to balance commitment to the community as well as maintaining a focus on priority investments.

Council remains committed and focused to a continuous cycle of planning and review to ensure it delivers the best possible outcomes for the community. It does so within the Council's strategic framework and the need to be financially sustainable.

Each year Council has the difficult challenge of balancing financial influences with community needs and expectations. This year, as was the case last year, is particularly challenging given the upward pressure on costs for service and asset provision, ongoing property development and population driving service demand, with revenue not keeping pace.

The budget for 2025-26 sees Council with a projected underlying operating surplus of \$0.51m.

Council has set the overall rate increase to 2.50%, being 0.50% less than the State Government's rate cap of 3.00%. Over the period of this budget, Council is aiming to further simplify the rating system and look to provide a more equitable distribution of rates payable between the rating differentials. This will see sectors of the community with average rates increasing below the rate cap while others will see increases above the rate cap.

Key outcomes from this budget include:

1. Strategic and community needs led approach to the budget and for the prioritisation of expenditure and investment.
2. Responding to growth and future planning and balancing these with the immediate community priorities.
3. Reviewing the opportunity for asset realisation and sales over the period to support the focus on financial sustainability.
4. A continued drive for business investment in the City of Greater Geelong.
5. A focus on investment in asset renewal and key heritage assets.

The 2025-26 Budget has been developed with the following key fiscal objectives:

1. Commitment to financial stewardship to ensure the ongoing financial sustainability of the City.
2. Increased investment in infrastructure renewal as well as expenditure on new community infrastructure in key growth areas.
3. Maintain debt at a sustainable level as well as maintaining adequate liquidity.
4. Maintain service delivery consistent with community needs.
5. Continued investment in sustainable initiatives to improve the environment.

## Financial Snapshot

	2024-25 Forecast \$000's	2025-26 Budget \$000's	Movement
Total Income	692,162	728,047	5.2%
Total Operating Expenditure	487,328	517,565	(6.2%)
<b>Total Surplus/(Deficit) for the Year</b>	<b>204,834</b>	<b>210,482</b>	<b>2.8%</b>
<b>Underlying Operating Surplus/(Deficit)</b>	<b>5,437</b>	<b>509</b>	<b>(90.6%)</b>
<b>Cash Balance</b>	<b>187,601</b>	<b>188,974</b>	<b>0.7%</b>
<b>Capital Works Program Expenditure</b>	<b>158,234</b>	<b>204,342</b>	<b>(29.1%)</b>

### 1. INCOME AND EXPENDITURE

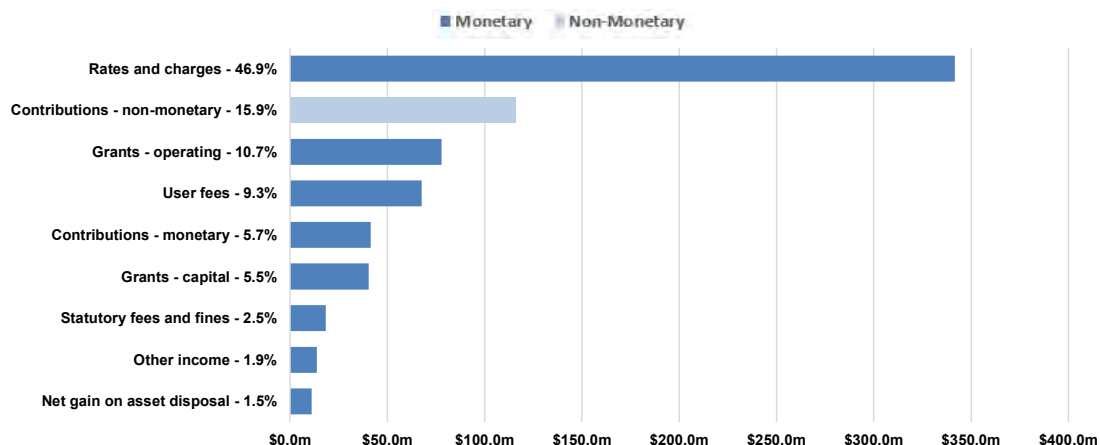
#### 1(a) Total Income and Expenditure

In 2025-26 the City is budgeting for total revenue of \$728.0mil. This includes monetary revenue of \$618.5mil and non-monetary revenue of \$109.6mil. Assets contributed to the City by developers comprises the majority of the non-monetary revenue.

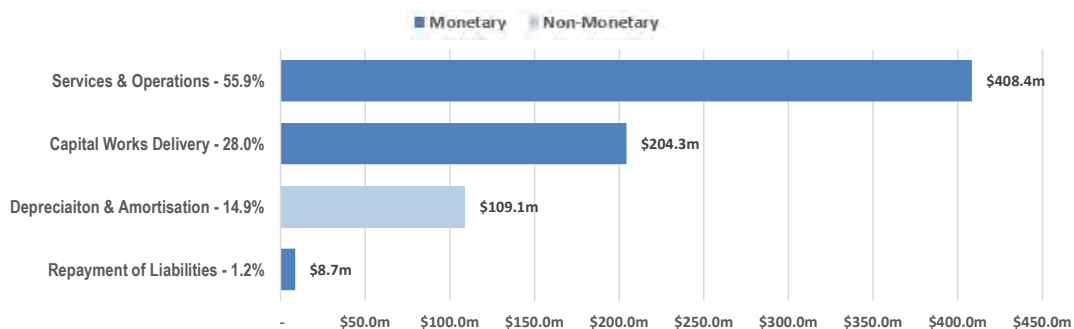
The total allocation of expenditure in the 2025-26 budget is \$730.6mil. This includes monetary expenditure of \$621.5mil and non-monetary expenditure of \$109.1mil. Depreciation expenses relating to our assets comprises the majority of the non-monetary expenditure.

	2025-26 Budget		Total
	Monetary	Non-Monetary	
Total Income	\$618.5M	\$109.6M	\$728.0M
Operating Expenditure *	(\$408.4M)	(\$109.1M)	(\$517.6M)
<b>Total Surplus/(Deficit) for the Year</b>	<b>\$210.1M</b>	<b>\$0.4M</b>	<b>\$210.5M</b>
Capital Program *	(\$204.3M)	-	(\$204.3M)
Repayment of Liabilities *	(\$8.7M)	-	(\$8.7M)
<b>Net Position for the Year</b>	<b>(\$3.0M)</b>	<b>\$0.4M</b>	<b>(\$2.6M)</b>
<i>* Total Allocation of Expenditure</i>	<i>(\$621.5M)</i>	<i>(\$109.1M)</i>	<i>(\$730.6M)</i>

#### 1(a) Sources of Income

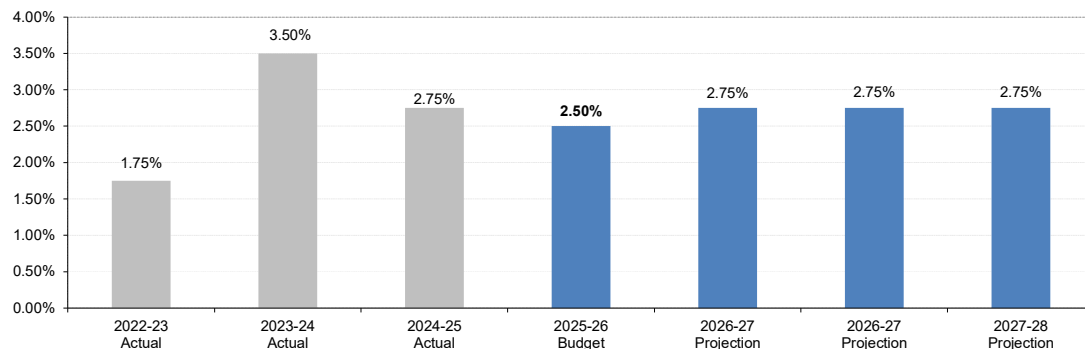


#### 1(b) Allocation of Expenditure



## 2. RATES REVENUE

### 2(a) Rate Increases



Rate revenue is 46.9% of total income and 66.0% of operating revenue. The increase in rates for 2025-26 has been contained to 2.5%, which is lower than the State Government announced rate cap of 3.0%. Excluded from the rate cap calculation is the waste collection service charge.

Future year rate increases for the following 3 years are assumed to be 2.75% and this assumption will be subject to future announcements from the Minister for Local Government on an annual basis.

### 2(b) Average Rates Payable by Differential (excluding waste charge)

	2024-25	2025-26	Change	
	\$	\$	\$	%
Residential	1,543.52	<b>1,582.11</b>	38.59	2.5%
Vacant land	1,966.76	<b>2,015.93</b>	49.17	2.5%
Commercial/industrial	4,676.76	<b>4,793.68</b>	116.92	2.5%
Mixed use	2,887.18	<b>2,959.36</b>	72.18	2.5%
Farm	3,272.89	<b>3,354.71</b>	81.82	2.5%
Cultural and Recreational	8,216.66	<b>8,609.84</b>	393.18	4.8%

In total, rates will increase on average 2.5% which is lower than the State Government announced rate cap of 3.0%. As detailed in the table above average rate movements will differ by each rating differential, because of property valuation changes and the outcomes of Councils' medium term rating strategy.

Average residential rates will increase by \$38.59 or 2.5% for the 2025-26 year. Average commercial/industrial rate payers will increase by \$116.92 or 2.5% for the 2025-26 year.

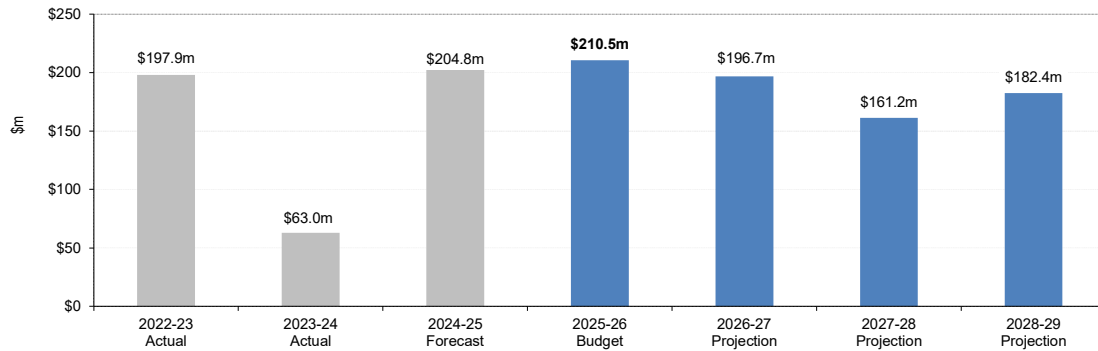
The 2025-26 rate notices will include the 2025 valuations, where the average residential valuation movement was (1.9%) and commercial/industrial 7.7%. The rates and charges for individual properties will increase or decrease by different percentage amounts dependent on whether the valuation of the property is higher or lower relative to the average valuation of other properties in the municipality.

The City exercises discretion in the setting of differential rates to increase one differential higher than the rate cap relative to others. From 2022-23, Council has commenced to reduce the relativity between commercial/industrial and residential over the medium term. For 2025-26 the commercial/industrial relativity to residential is 177.3%.

### 3. RESULTS

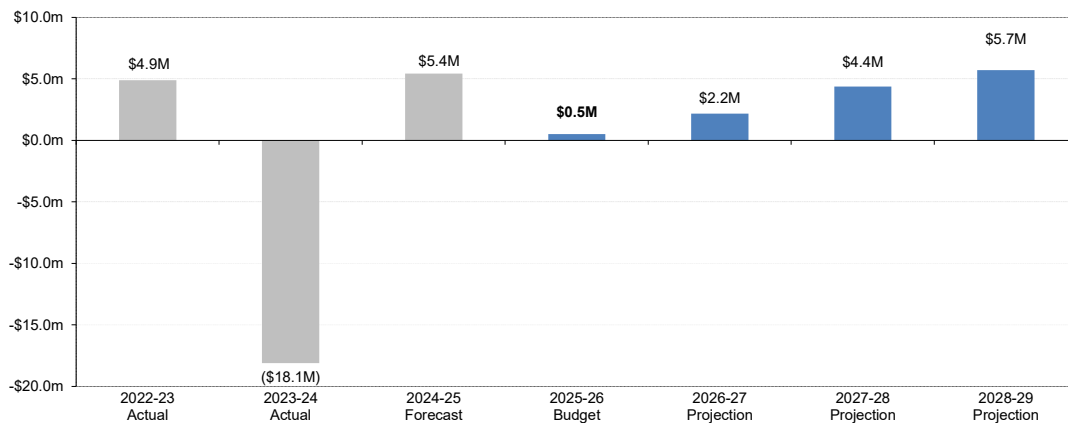
#### 3(a) Total Surplus/Deficit

The 2025-26 budget shows a total surplus of \$210.5mil.



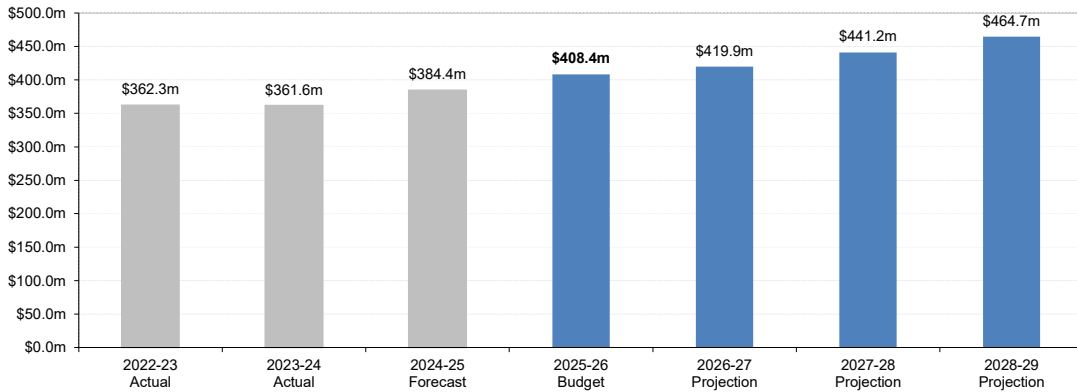
#### 3(b) Underlying Operating Result

The operating result is a \$0.51mil surplus for the 2025-26 financial year. Future years show a trend to an underlying operating surplus position. This is linked to Council's direction to strive towards a 1% operating margin and the key assumption Council will be able to identify and achieve approximately \$87 million of structural efficiencies in operations and service delivery over the 4 year plan.



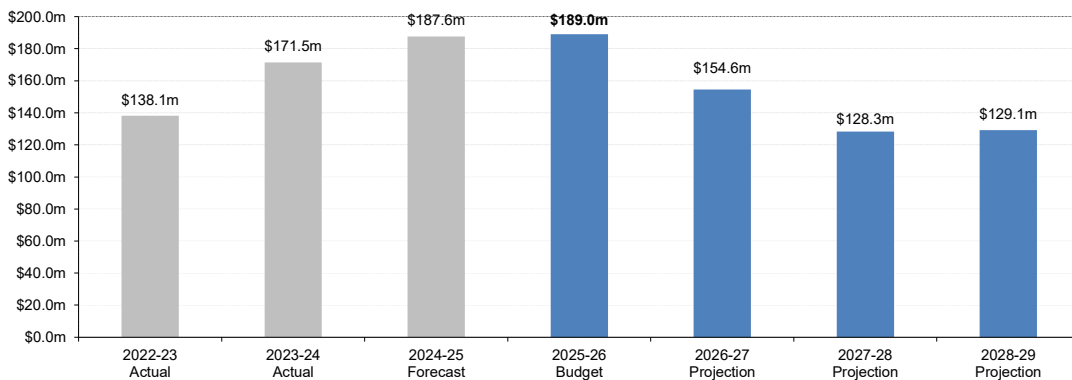
#### 4. SERVICES

The cost of services delivered to the community for the 2025-26 year is expected to be \$408.4m which is an increase of \$24.0m over the 2024-25 forecast. An efficiency and savings target of \$16.6mil has been included in the 2025-26 budget. The key influencing factors are the rapid growth of our community, the increased price of materials, external services and employee costs.



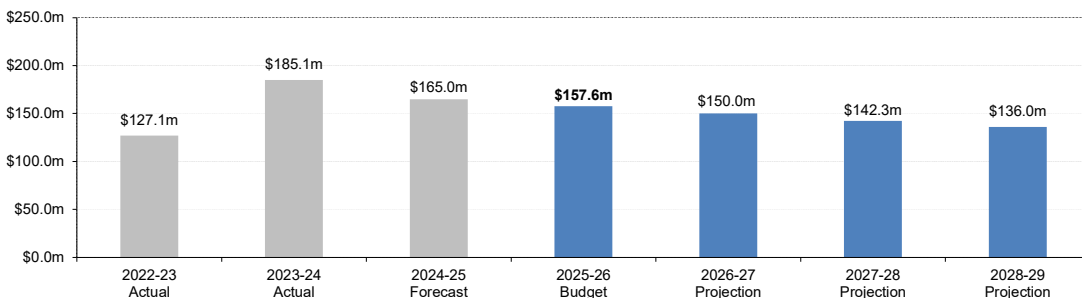
#### 5. CASH & BORROWINGS

##### 5(a) Cash & Investments



Cash on hand as at 30 June 2026 is projected to be \$189.0m. Cash levels are expected to decrease by \$58.5m over the next 4 years as \$63.8m of cash reserves funded from developers will be utilised to deliver the associated infrastructure and a further \$4.3m reduction due to our total planned allocation of expenditure being greater than the total monetary income.

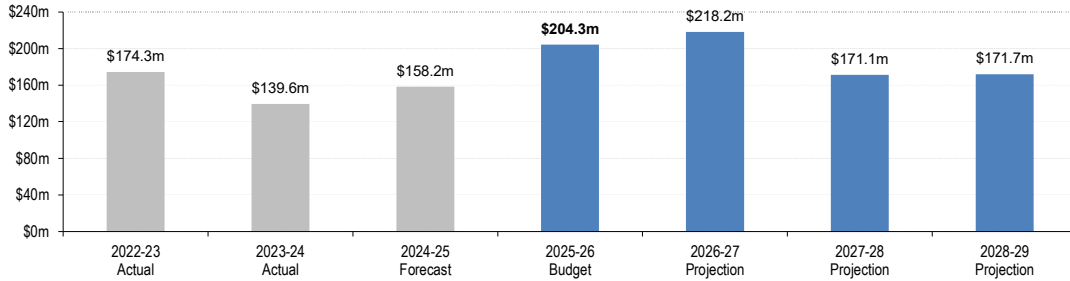
##### 5(b) Loan Balances



There are no planned borrowings over the next 4 years. This will result in a closing loan balance of \$157.6m as at 30 June 2026, continuing to decrease to \$136.0m by 30 June 2029. This is aligned to Council's key financial strategy to reduce the value of borrowing portfolio by identifying and selling Council properties that are considered surplus to Council and community needs.

## 6. CAPITAL WORKS

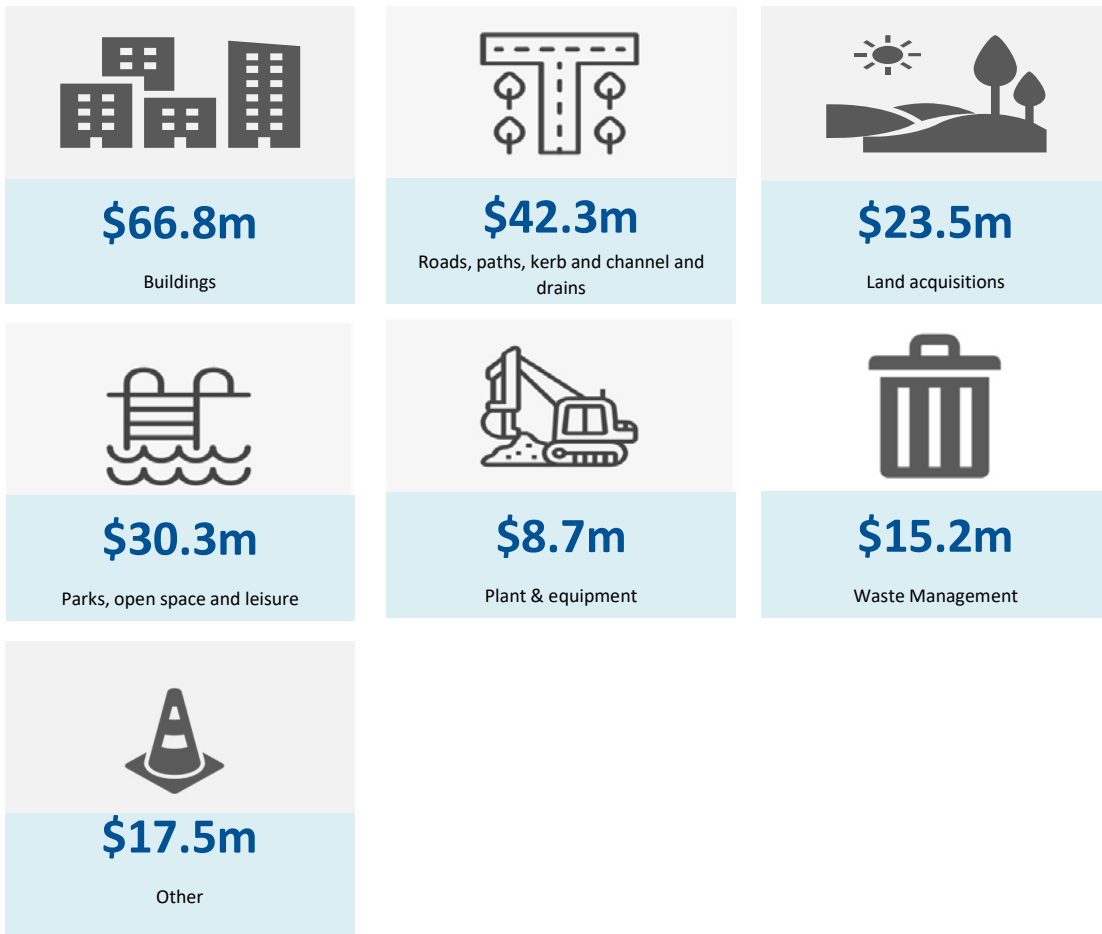
### 6(a) Capital Works Expenditure



The City will continue investing in its capital program, focusing on improving existing assets that require renewal or upgrade while also supporting the development of new infrastructure to accommodate growth across the municipality.

Investment for the 2025-26 year is proposed to be \$204.3m. The program is expected to deliver key funding for core renewal programs, as well as investments in Infrastructure, property and plant and equipment.

### 6(b) Capital Expenditure by Category



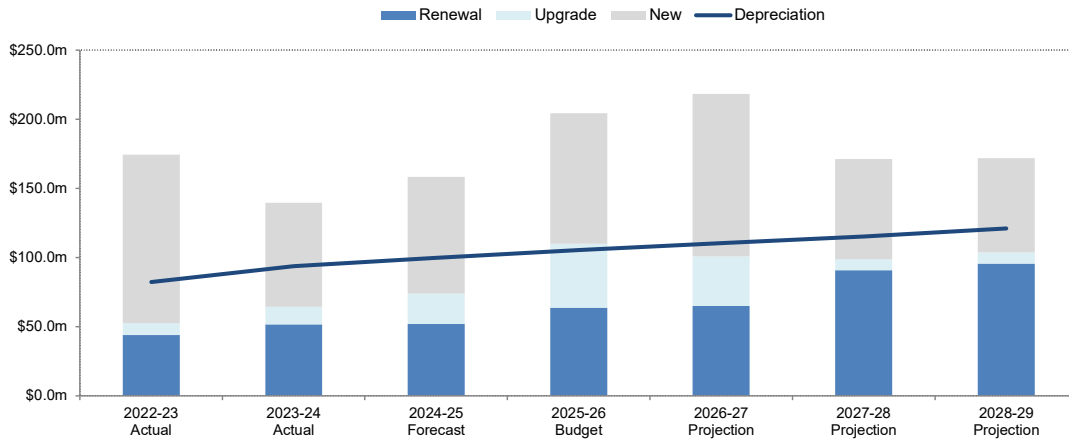
**6(c) Capital Spend by Classification**

The graph below highlights the ratio of renewal and upgrade expenditure to depreciation.

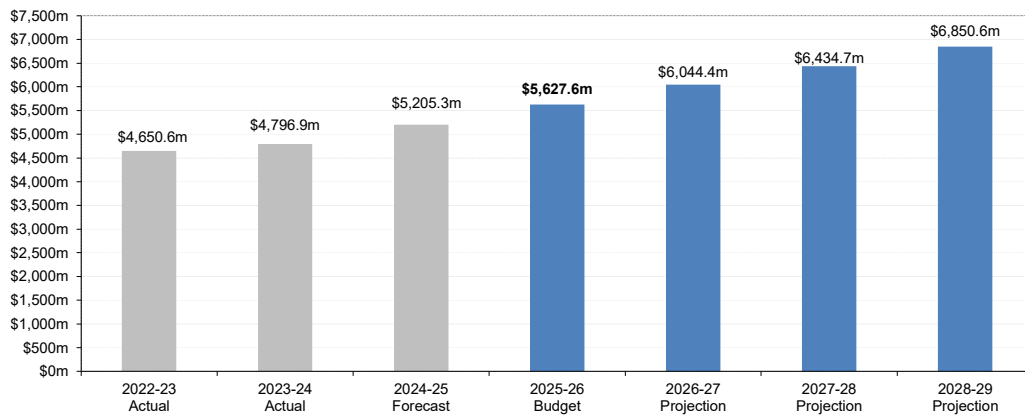
The percentage of renewal / upgrade capital expenditure is a long-term indicator of how well the City is maintaining its current asset base. The trend indicates the City is allocating further resources to renewal / upgrade capital expenditure during the projected period.

Investment in existing assets through renewal has been a key focus of the development of the capital program.

A key driver of the investment in new infrastructure is growth across the municipality and the Armstrong Creek Land Acquisition Program.



**7. Net Assets**



Net assets (net value) will increase by \$422.3m to \$5,627.6m as at 30 June 2026.

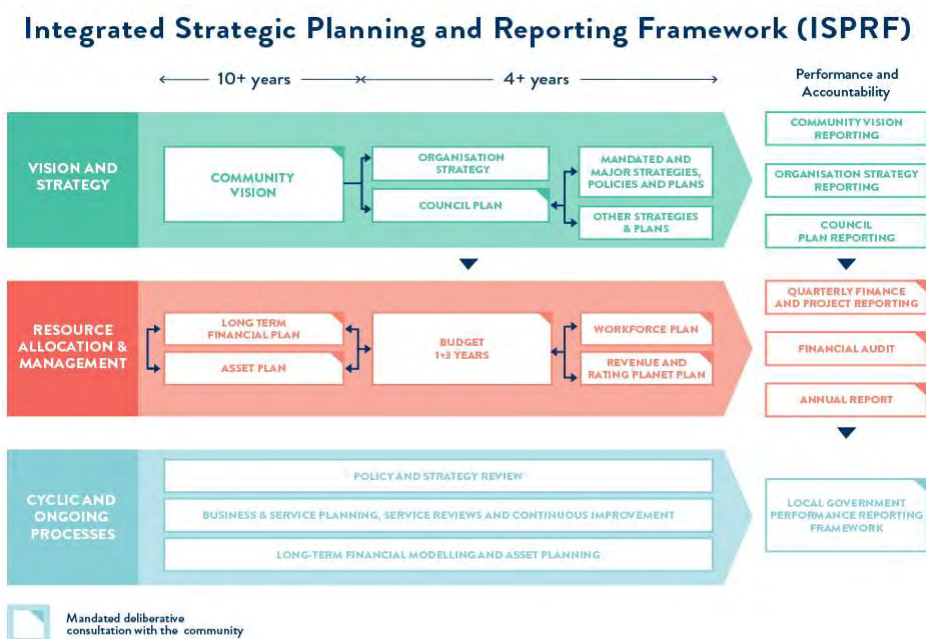
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## 1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a council’s adopted Community Engagement Policy and Public Transparency Policy.

## 1.2 Our purpose

### Our Vision

*By 2047, Greater Geelong will be internationally recognised as a clever and creative city-region that is forward looking, enterprising and adaptive and cares for its people and environment.*

*The community-led 30-year vision, Greater Geelong: A Clever and Creative Future, was developed in 2016 following a considerable deliberative engagement process which captured the voices of over 16,000 community members.*

### Our Purpose

*Working together for a thriving community.*

### Our values

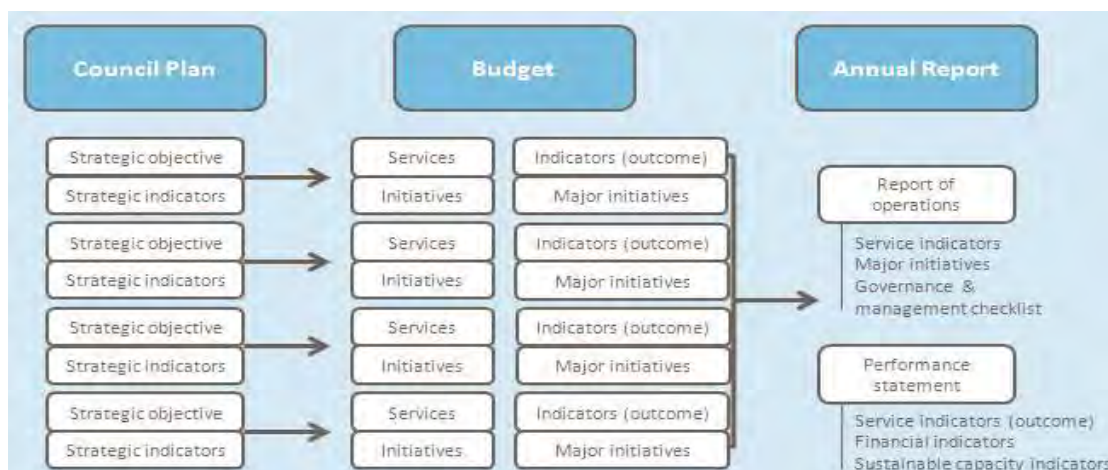
*Respect and encourage each other  
Embrace new ideas and better ways to work  
Create a healthy and safe environment for all  
Make people the centre of our business*

## 1.3 Strategic objectives

Strategic Objective	Description
1. Plan, deliver, manage and optimise core and critical infrastructure across the region	We aim to ensure sustainable growth by developing, delivering, managing, and optimising essential infrastructure. This includes making sure our community facilities and public spaces are accessible and fit for purpose, and maintaining well-connected, multi-modal transport networks.
2. Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities	We are committed to enhancing the health and wellbeing of our community by providing accessible services and facilities. We want everyone to have the resources and capacity to control their health and wellbeing, and to ensure that Greater Geelong is a caring, fair, and inclusive community.
3. Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community	We are focused on attracting new businesses, events, and investments to our region. We support local businesses, industry clusters, and precincts to thrive and work on developing workforce capacity and ensuring there is enough land supply to enable sustainable growth and business expansion.
4. Champion our unique heritage and culture	We are dedicated to preserving and celebrating Greater Geelong's unique cultural heritage. We aim to increase engagement in arts, culture, and heritage experiences, and support investment in creative, cultural, and sports hubs. We want to make sure our region's distinctive cultural identity is shared and celebrated.
5. Protect and enhance our unique natural environment and surrounds	We are committed to safeguarding our natural habitats and areas of important biodiversity. We support reducing emissions and increasing our community's resilience to climate change impacts. We also promote waste minimisation and effective resource recovery through circular economy practices.
6. Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement	We aim to uphold the highest standards of integrity and manage our finances responsibly. We endeavour to engage meaningfully with our community to ensure transparency and accountability in all our activities. Together we work to foster a culture of trust and collaboration between the council and the community.

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2025-26 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report, is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Directions

The Council Plan 2025–29 is the key plan of the Greater Geelong City Council. It tells our community what our Councillors are aiming to achieve during their four-year term.

All newly elected councils in Victoria are required to develop a council plan following council elections.

The plan will guide decisions about policy, programs, services, resources and performance, to ensure the social, economic and environmental sustainability of our region. While the plan is for four years, it will be reviewed annually and supported by an annual budget.

The strategic direction we’ve chosen to guide us is:

**We are committed to advancing community outcomes for a thriving Greater Geelong**

To achieve this, our six strategic objectives are:

1. Plan, deliver, manage and optimise core and critical infrastructure across our growing region
2. Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities
3. Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community
4. Champion our unique heritage and culture
5. Protect and enhance our unique natural environment and surrounds
6. Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement

*Section 90 of the Local Government Act 2020 requires a Council to prepare and adopt a Council Plan after a general election. The Council Plan must include: a) the strategic direction of Council, b) the strategic objectives for achieving the strategic direction and c) Council's initiatives and priorities for services, infrastructure and amenity.*

*The Council Plan and Strategic Objectives are currently in draft. The Strategic Objectives, as well as the associated Major Initiatives and Other Initiatives, will be updated in the final budget upon the completion of the Council Plan.*

## 2.2 Strategic Objective 1 - Plan, deliver, manage and optimise core and critical infrastructure across the region

As Geelong and surrounding areas experience rapid population growth, it's challenging to balance the need for infrastructure with sustainable development. We need to focus on maintaining and improving community assets like roads, footpaths, open spaces, and buildings to meet the needs of the growing population. In Geelong's growth areas, planning should prioritise delivering infrastructure along with affordable and diverse housing to create sustainable and well-connected communities. It's also important to keep advocating for state and federal government investment in essential infrastructure, such as better and expanded public transport networks to maintain the liveability of our region.

Key outcomes we intend to achieve are:

- Responsible and sustainable growth and development.
- Community facilities and public spaces are accessible and fit for purpose.
- Multi-modal transport networks are well-connected and accessible.

We will track our progress towards these outcomes via indicators such as:

- Increase the kilometres of transport infrastructure
- Asset renewal and upgrade expense compared to depreciation above 85%
- Increase the provision of open space
- Increase the proportion of housing construction within existing urban areas

**Services**

Service area	Description of services provided	2023-24	2024-25	2025-26	
		Actual \$'000	Forecast \$'000	Budget \$'000	
Asset & Infrastructure Maintenance	Manage and maintain a diverse range of community infrastructure including community facilities, buildings, local roads, drains and footpaths for Council and the community.	<i>Inc</i>	3,659	2,550	1,995
		<i>Exp</i>	34,747	30,856	35,738
		<i>Surplus/ (deficit)</i>	(31,088)	(28,307)	(33,743)
Civil Infrastructure Management	Provide and manage the City's transport related infrastructure assets, including roads, footpaths and drainage.	<i>Inc</i>	5,860	4,758	5,661
		<i>Exp</i>	11,096	11,855	13,337
		<i>Surplus/ (deficit)</i>	(5,237)	(7,098)	(7,677)
Major Projects	Plan, manage, and deliver the construction of new and renovation of existing large-scale, complex infrastructure projects.	<i>Inc</i>	65	61	94
		<i>Exp</i>	1,474	1,357	1,286
		<i>Surplus/ (deficit)</i>	(1,409)	(1,296)	(1,191)
Planning & Building	Provide planning services, advice, education, and enforcement to ensure that existing and new developments meet planning and building regulations.	<i>Inc</i>	7,193	8,671	11,220
		<i>Exp</i>	21,257	21,077	27,878
		<i>Surplus/ (deficit)</i>	(14,065)	(12,406)	(16,658)
Strategic Asset Management	Ensure the City's assets are fit for purpose, safe and managed to minimize unnecessary expenses related to asset ownership, maintenance, and replacement.	<i>Inc</i>	-	-	-
		<i>Exp</i>	778	925	1,171
		<i>Surplus/ (deficit)</i>	(778)	(925)	(1,171)
<b>Strategic Objective 1 - Plan, deliver, manage and optimise core and critical infrastructure across the region</b>			<b>(52,577)</b>	<b>(50,032)</b>	<b>(60,439)</b>

### Major initiatives

- Accelerate planning for housing, employment land and major infrastructure development in response to the Plan for Victoria
- Develop and implement the Public Realm Strategy to guide the landscape character, transport and economic outcomes of key streets
- Develop and commence implementation of a new Integrated Transport Strategy
- Continue to advocate for, invest in, and deliver community sport and recreation infrastructure across Greater Geelong
- Improve and expand regional sporting facilities as part of the Regional Sports Infrastructure Program
- Invest in flood management and mitigation initiatives across Greater Geelong

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	2023-24 Actual	2024-25 Forecast	2025-26 Budget
Statutory Planning	Service Standard	Planning applications decided within required time frames (percentage of regular and VicSmart planning application decisions made within legislated time frames)	78.60%	70.00%	70.00%
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	96.30%	94.90%	96.56%

### **2.3 Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities**

A healthy community is one where everyone has the opportunity to experience their best possible health and wellbeing. Data highlights pressing health issues impacting our community, including mental health issues and food security. With some members of our community among the most at risk of social exclusion in Victoria, we must apply a social equity lens to all our policies, programs and services so we can find and address barriers and create better opportunities for all.

Addressing these significant and complex challenges requires a whole-of-community approach. By working alongside other stakeholders and community groups, we aim to deliver liveable and accessible places, promote active and healthy lifestyles, deliver equitable services and programs, support community connections and create environments where everyone feels welcome and valued for their unique contribution – regardless of age, ability, gender, cultural background, geographic location or income status.

Key outcomes we intend to achieve are:

- A community that is fair, compassionate and inclusive.
- Services and facilities that enhance health and wellbeing are accessible to all.
- A community with the resources and capacity to control their health and wellbeing.

We will track our progress towards these outcomes via indicators such as:

- Maintain participation rates in City-operated community services
- Increase utilisation of the City's swim, sport and leisure facilities
- Increase the number of Gender+ Impact Assessments completed

**Services**

Service area	Description of services provided		2023-24	2024-25	2025-26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Community Development & Wellbeing	Foster opportunities for diverse communities within the municipality to enhance social and health equity, strengthen community connections and participation, and improve access to programs, services, and facilities.	<i>Inc</i>	977	1,630	1,856
		<i>Exp</i>	15,915	19,163	20,882
		<i>Surplus / (deficit)</i>	(14,939)	(17,533)	(19,026)
Diversity, Equity & Inclusion	Promote and foster a culture of diversity, equity and inclusion across our organisation and build community capacity to participate through community partnerships, planning and development initiatives.	<i>Inc</i>	385	308	606
		<i>Exp</i>	2,269	2,131	3,890
		<i>Surplus / (deficit)</i>	(1,884)	(1,823)	(3,284)
Family & Children	Provide programs, events, and services to families with children aged 0 to 6 years to support their health, wellbeing, safety, education and connectedness.	<i>Inc</i>	27,408	28,746	31,607
		<i>Exp</i>	34,984	34,453	37,873
		<i>Surplus / (deficit)</i>	(7,576)	(5,707)	(6,266)
Health & Safety	Protect, improve and promote public health and wellbeing within the community through the management, monitoring and enforcement of regulations and compliance.	<i>Inc</i>	2,560	2,485	2,522
		<i>Exp</i>	4,673	5,372	4,789
		<i>Surplus / (deficit)</i>	(2,113)	(2,888)	(2,267)
Leisure & Recreation	Deliver services, programs and facilities that increase physical activity, wellness and social interaction.	<i>Inc</i>	19,849	25,560	26,687
		<i>Exp</i>	28,721	33,159	35,291
		<i>Surplus / (deficit)</i>	(8,871)	(7,599)	(8,604)
Local Laws	Manage and enforce parking regulations and rules to maximise access, safety, productivity and liveability.	<i>Inc</i>	13,248	14,667	13,704
		<i>Exp</i>	9,631	10,949	11,562
		<i>Surplus / (deficit)</i>	3,617	3,718	2,141

Service area	Description of services provided		2023-24	2024-25	2025-26
			Actual \$'000	Forecast \$'000	Budget \$'000
Pets & Animals	Advocate for responsible pet ownership and safeguarding both the community and the environment from the issues caused by nuisance pets.	<i>Inc</i>	2,539	3,180	3,102
		<i>Exp</i>	3,802	4,187	4,754
		<i>Surplus / (deficit)</i>	(1,263)	(1,007)	(1,653)
Positive Ageing	Provide support services to help older residents and residents with a disability remain active and supported in their home and community.	<i>Inc</i>	22,009	20,993	21,019
		<i>Exp</i>	21,426	19,231	20,535
		<i>Surplus / (deficit)</i>	583	1,762	484
Youth Development	Provide a range of programs, activities and events for young people aged 12-25 across the municipality to connect and engage in their local community, promote skill development and support their social, emotional and mental wellbeing.	<i>Inc</i>	385	770	567
		<i>Exp</i>	2,183	2,614	2,935
		<i>Surplus / (deficit)</i>	(1,798)	(1,843)	(2,368)
<b>Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities</b>			<b>(34,244)</b>	<b>(32,920)</b>	<b>(40,843)</b>

### Major Initiatives

- Review Council's role in the delivery of Aged Care services in response to the Commonwealth's Age Care reforms
- Develop and implement the Domestic Animal Management Plan 2026-29
- Implement the Community Health and Wellbeing Strategy 2025-29
- Ensure equitable access to open space, community sport and recreation facilities and assets across Greater Geelong
- Support participation of women, girls and diverse groups in community sport and recreation

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	2023-24 Actual \$'000	2024-25 Forecast \$'000	2025-26 Budget \$'000
Animal Management	Health and Safety	Animal management prosecutions. (Percentage of successful animal management prosecutions)	100%	-	-
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	7.01	-	-
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major noncompliance outcome notifications that are followed up by Council)	93.46%	-	-
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	28.60%	-	-
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	73.88%	-	-
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	75.29%	-	-

### **2.4 Strategic Objective 3: Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community**

Our economy is evolving to meet the needs of the growing population and new industries. The region is moving beyond its traditional industrial base and diversifying into knowledge-intensive industries, including advanced manufacturing, clean technologies, research and innovation, and creative industries.

By working with partners to leverage our competitive advantages and preparing our workforce for economic changes, we aim to attract investment and stimulate growth while ensuring equal workforce participation for all.

This involves attracting new businesses, events, and investments to the region, supporting local businesses and industry clusters, developing workforce capacity, and ensuring sufficient land supply for sustainable growth and business expansion.

Key outcomes we intend to achieve are:

- New businesses, events and investment are attracted to the region.
- Local businesses, industry clusters and precincts are supported to thrive.
- Greater Geelong attracts, retains and develops workforce capacity and capability.
- Sufficient land supply to enable sustainable growth, business expansion and attraction.

We will track our progress towards these outcomes via indicators such as:

- Increase the economic benefit of major events funded by the City
- Maintain the supply of employment land
- Increase the number of businesses supported through the City's Business Concierge service

**Services**

Service area	Description of services provided	2023-24		2024-25	2025-26
		Actual	Forecast	Budget	Budget
		\$'000	\$'000	\$'000	\$'000
		<i>Inc</i>	-	-	-
		<i>Exp</i>	181	192	201
		<i>Surplus/ (deficit)</i>	(181)	(192)	(201)
Business Services	Foster collaborations and relationships with local businesses and industries to drive economic growth and providing businesses assistance to set up, trade and support business growth.				
		<i>Inc</i>	14	18	11
		<i>Exp</i>	1,588	1,369	1,366
		<i>Surplus/ (deficit)</i>	(1,575)	(1,351)	(1,355)
Economic Development & Performance	Foster an environment that is attractive and conducive to employment growth, investment attraction and business development.				
		<i>Inc</i>	106	129	143
		<i>Exp</i>	2,371	2,399	2,445
		<i>Surplus/ (deficit)</i>	(2,265)	(2,270)	(2,302)
Tourism	Grow and support the visitor economy through leadership, promotion and development.				
<b>Strategic Objective 3: Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community</b>			<b>(4,020)</b>	<b>(3,814)</b>	<b>(3,858)</b>

**Major initiatives**

- Activate Central Geelong
- Champion First Nations products and services
- Increase visitation to Greater Geelong and The Bellarine
- Attract, support and deliver major events across the region
- Support the growth of Greater Geelong businesses
- Grow Geelong's cruise tourism sector
- Increase capacity and capability of Greater Geelong's workforce
- Ensure appropriate supply of industrial land across Greater Geelong

## 2.5 Strategic Objective 4: Champion our unique heritage and culture

Arts, culture, and sporting heritage significantly strengthen a city's cultural, social, economic, and environmental fabric by promoting identity, fostering community, driving economic growth, and enhancing the quality of life. While we have exceptional cultural and sporting facilities, significant cultural collections and programs admired locally, nationally and internationally there is much still to do to meet the needs of our whole community. We need to work collaboratively with industry to support our creative community, enhance cultural offerings and encourage widespread community participation in arts and cultural activities. Cultural heritage preservation, particularly regarding First Nations, requires collaboration, respect, and culturally sensitive planning to ensure both progress and the protection of Indigenous heritage.

Key outcomes we intend to achieve are:

- Increased engagement in arts, culture and heritage experiences across Greater Geelong.
- Increased investment in our creative, cultural and sporting activity hubs.
- Greater Geelong's diverse culture is shared and celebrated.

We will track our progress towards these outcomes via indicators such as:

- Increase visitation to the City's arts & culture facilities/venues in person and online
- Maintain the number of artists, groups and organisations supported by the City (Community Grants Program)
- Increase Aboriginal and Torres Strait Islander cultural projects and participation

**Services**

Service area	Description of services provided		2023-24	2024-25	2025-26
			Actual \$'000	Forecast \$'000	Budget \$'000
Arts, Culture & Heritage	Facilitate support and investment in urban and public art, place activation, creative industries, and heritage and cultural development initiatives.	<i>Inc</i>	1,677	1,733	1,922
		<i>Exp</i>	6,674	6,636	7,779
		<i>Surplus / (deficit)</i>	(4,997)	(4,903)	(5,858)
Events	Attraction, facilitation and support of major events and community events.	<i>Inc</i>	20	25	(45)
		<i>Exp</i>	2,082	2,991	3,168
		<i>Surplus / (deficit)</i>	(2,062)	(2,965)	(3,213)
<b>Strategic Objective 4: Champion our unique heritage and culture</b>			<b>(7,059)</b>	<b>(7,868)</b>	<b>(9,070)</b>

**Major Initiatives**

- Strengthen Geelong's artists, arts and cultural organisations and creative enterprises
- Celebrate Geelong's unique culture of art and design
- Protect the cultural heritage of Greater Geelong through review of the Geelong Heritage Strategy.

## 2.6 Strategic Objective 5: Protect and enhance our unique natural environment and surrounds

Our environment faces mounting pressure from population growth, climate change, waste management issues, and water scarcity. As part of a growing global focus on climate and environmental sustainability, our community expects us to show leadership in both policy and work practices. We must work with our community and stakeholders towards zero carbon emissions, better resource recovery mechanisms, protecting and enhancing our natural environment and building resilience to climate impacts such as temperature rise, sea level rise and extreme weather events.

Key outcomes we intend to achieve are:

- Natural habitat and areas of important biodiversity are identified, protected, connected and restored.
- Significant reductions in emissions and increased community resilience to climate change impacts.
- Minimise waste and manage effective recovery of resources

We will track our progress towards these outcomes via indicators such as:

- Decrease the volume of greenhouse gas emissions from City-managed operations
- Increase the amount of hectares of natural habitat on City managed land
- Decrease the amount of (kerbside) waste produced each year per household

**Services**

Service area	Description of services provided	2023-24	2024-25	2025-26
		Actual \$'000	Forecast \$'000	Budget \$'000
		<i>Inc</i> 285	567	368
		<i>Exp</i> 32,620	33,968	37,805
		<b><i>Surplus/ (deficit)</i></b> (32,335)	<b>(33,401)</b>	<b>(37,437)</b>
Parks & Natural Assets	Create, maintain and improve green public spaces including sporting facilities, recreational grounds, gardens, parks, streetscapes and natural habitats across the municipality.	<i>Inc</i>	73,451	84,987
		<i>Exp</i>	60,240	65,833
		<b><i>Surplus/ (deficit)</i></b>	<b>13,211</b>	<b>19,154</b>
Waste Management	Provide waste and circular economy programs, including residential and commercial waste collection, recycling initiatives, community education, and waste site operations.	<i>Inc</i>	73,451	84,987
		<i>Exp</i>	60,240	65,833
		<b><i>Surplus/ (deficit)</i></b>	<b>13,211</b>	<b>19,154</b>
<b>Strategic Objective 5: Protect and enhance our unique natural environment and surrounds</b>		<b>(19,124)</b>	<b>(18,527)</b>	<b>(18,284)</b>

**Major initiatives**

- Develop and implement the Geelong Growth Areas Strategic Assessment
- Implementation of the Environment Strategy Action Plan 2024-26
- Upgrade existing resource recovery facilities to prepare for new Food Organics and Green Organics (FOGO) and glass kerbside collection services
- Design, deliver, and renew resource recovery and waste recycling infrastructure for the region

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	2023-24 Actual	2024-25 Forecast	2025-26 Budget
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill.)	50.99%	51.30%	50.00%

### **2.7 Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement**

With social inequity, rapid population growth, rising cost of living and ageing infrastructure among the issues placing pressure on our existing resources, we must make strategic decisions that ensure we continue to deliver services, programs, and infrastructure that are equitable and valuable.

We need to prioritise transparency and accountability, ensuring decisions are informed by data and financially responsible and stakeholders are actively engaged.

We will strive to deliver value and impact through strong partnerships and effective advocacy to ensure that the needs and interests of our community are represented and addressed. By collaborating with various stakeholders, we can leverage collective strengths to achieve positive outcomes.

Key outcomes we intend to achieve are:

- Public funds and assets are used equitably and efficiently.
- Decision making is evidence-based, transparent and strategically aligned.
- Community engagement, strong partnerships and effective advocacy delivers value and impact.

We will track our progress towards these outcomes via indicators such as:

- Delivery of capital project program
- Increase the number of grants secured that support strategic initiatives
- Increase community engagement and participation opportunities

**Services**

Service area	Description of services provided		2023-24	2024-25	2025-26
			Actual \$'000	Forecast \$'000	Budget \$'000
Customer Services	Respond to customer enquiries and requests by providing relevant information, advice and assistance with council services and processes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,508	2,516	2,907
		<i>Surplus/ (deficit)</i>	(2,508)	(2,516)	(2,907)
Financial Management	Provide financial management, compliance, reporting, budgeting, and payment services.	<i>Inc</i>	987	1,088	1,180
		<i>Exp</i>	11,515	10,445	10,180
		<i>Surplus/ (deficit)</i>	(10,529)	(9,356)	(8,999)
Governance & Risk	Support to council in managing risks, ensuring compliance, and maintaining sound governance practices by ensuring adherence to legal frameworks and best practice.	<i>Inc</i>	161	101	155
		<i>Exp</i>	7,294	10,781	9,591
		<i>Surplus/ (deficit)</i>	(7,133)	(10,680)	(9,436)
Government Relations and Advocacy	Represent community interests and needs to decision-makers, advocating for projects, funding, services and policy changes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	-	868	1,288
		<i>Surplus/ (deficit)</i>	-	(868)	(1,288)
Information Technology Management	Provide critical information and communications technology throughout council, to its remote sites and to the community.	<i>Inc</i>	258	-	-
		<i>Exp</i>	12,039	19,598	28,392
		<i>Surplus/ (deficit)</i>	(11,781)	(19,598)	(28,392)
Legal & Integrity	Provide advice to the City on a wide range of legal matters, ensuring compliance with laws and regulations.	<i>Inc</i>	345	166	121
		<i>Exp</i>	4,091	4,427	4,980
		<i>Surplus/ (deficit)</i>	(3,745)	(4,261)	(4,858)

Service area	Description of services provided		2023-24	2024-25	2025-26
			Actual \$'000	Forecast \$'000	Budget \$'000
Marketing & Communication	Engage with the community and organisation, sharing information, and promoting council initiatives through various channels such as social media, websites, publications and community events.	<i>Inc</i>	21	41	41
		<i>Exp</i>	4,108	4,146	6,245
		<i>Surplus/ (deficit)</i>	(4,087)	(4,106)	(6,203)
People & Culture	Provide advice, support, and leadership on all people-related matters including recruitment and retention, workforce planning, performance management, and workplace relations while ensuring compliance with legislative requirements and relevant industrial instrument.	<i>Inc</i>	-	-	-
		<i>Exp</i>	9,521	10,934	11,183
		<i>Surplus/ (deficit)</i>	(9,521)	(10,934)	(11,183)
Strategy & Performance	Manage strategic and business planning, performance reporting, corporate project governance, and change management enablement.	<i>Inc</i>	-	-	-
		<i>Exp</i>	4,578	3,765	4,615
		<i>Surplus/ (deficit)</i>	(4,578)	(3,765)	(4,615)
<b>Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement</b>			<b>(53,882)</b>	<b>(66,083)</b>	<b>(77,881)</b>

**Major initiatives**

- Enhance customer service experience
- Strengthen the Council's long term financial sustainability
- Deliver the Service Review Program
- Drive good governance and a strong safety culture
- Increase opportunities for community engagement and contribution in Council decision making

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	2023-24 Actual	2024-25 Forecast	2025-26 Budget
Governance	Consultation and engagement	Satisfaction with community consultation and engagement (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	49	54	54

### Service Performance Outcome Indicators

Refer to table at end of section 2.7 for information on the calculation of Service Performance Outcome Indicators.

Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
Statutory Planning	Service standard	Planning applications decided within required time frames. (Percentage of regular and VicSmart planning application decisions made within legislated time frames)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level. (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership. (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of successful animal management prosecutions)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food Safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

**2.8 Reconciliation with budgeted operating result**

<b>Strategic Objective</b>	<b>Surplus/ (Deficit) \$'000</b>	<b>Expenditure \$'000</b>	<b>Income / Revenue \$'000</b>
Strategic Objective 1 - Plan, deliver, manage and optimise core and critical infrastructure across the region	(60,439)	79,410	18,971
Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities	(40,843)	142,512	101,669
Strategic Objective 3: Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community	(3,858)	4,012	154
Strategic Objective 4: Champion our unique heritage and culture	(9,070)	10,947	1,877
Strategic Objective 5: Protect and enhance our unique natural environment and surrounds	(18,284)	103,638	85,354
Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement	(77,881)	78,090	1,498
<b>Total</b>	<b>(210,374)</b>	<b>418,609</b>	<b>209,523</b>
<b>Expenses added in:</b>			
Depreciation & amortisation	(109,126)		
Interest expenditure	(5,124)		
Efficiency & Savings Targets	16,589		
<b>Surplus/(Deficit) before funding sources</b>	<b>(308,036)</b>		
<b>Funding sources added in:</b>			
Rates revenue	271,693		
Federal Assistance Grant	29,683		
Interest on investments	7,169		
<b>Total funding sources</b>	<b>308,545</b>		
<b>Operating surplus/(deficit) for the year</b>	<b>509</b>		

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### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2025-26 has been supplemented with projections to 2028-29

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Comprehensive Income Statement  
Income Statement Converted to Cash  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1	323,128	<b>341,652</b>	362,184	384,263	408,313
Statutory fees and fines	4.1.2	16,301	<b>18,328</b>	19,256	20,231	21,151
User fees	4.1.3	65,848	<b>67,662</b>	70,161	73,713	77,067
Grants - operating	4.1.4	74,868	<b>77,794</b>	71,963	73,942	75,976
Grants - capital	4.1.4	20,930	<b>40,306</b>	39,152	4,867	4,867
Contributions - monetary	4.1.5	39,053	<b>41,515</b>	30,881	24,469	40,778
Contributions - non-monetary	4.1.5	137,907	<b>116,012</b>	120,652	125,478	127,988
Net gain (or loss) on disposal of property, infrastructure, plant and equipment	4.1.6	(2,147)	<b>11,018</b>	3,405	707	726
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits (or loss) of associates and joint ventures		-	-	-	-	-
Other income	4.1.7	16,275	<b>13,760</b>	11,574	11,666	12,856
<b>Total income / revenue</b>		<b>692,162</b>	<b>728,047</b>	<b>729,229</b>	<b>719,336</b>	<b>769,721</b>
<b>Expenses</b>						
Employee costs	4.1.8	203,906	<b>210,553</b>	220,950	235,098	250,152
Materials and services	4.1.9	152,423	<b>171,382</b>	173,115	179,337	186,177
Depreciation	4.1.10	99,617	<b>105,358</b>	110,226	115,129	121,010
Amortisation - intangible assets	4.1.11	1,726	<b>1,727</b>	1,727	1,470	1,340
Depreciation - right of use assets	4.1.12	1,522	<b>2,042</b>	685	388	341
Allowance for impairment losses		-	-	-	-	-
Borrowing costs		5,755	<b>5,124</b>	2,823	3,216	2,989
Finance costs - leases		179	<b>164</b>	106	70	56
Other expenses	4.1.13	22,200	<b>21,215</b>	22,938	23,450	25,306
<b>Total expenses</b>		<b>487,328</b>	<b>517,565</b>	<b>532,570</b>	<b>558,158</b>	<b>587,370</b>
<b>Surplus/(deficit) for the year</b>		<b>204,834</b>	<b>210,482</b>	<b>196,659</b>	<b>161,177</b>	<b>182,350</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation gain/(loss)		203,611	211,755	220,226	229,035	233,615
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)</b>						
		-	-	-	-	-
<b>Total other comprehensive income</b>		<b>203,611</b>	<b>211,755</b>	<b>220,226</b>	<b>229,035</b>	<b>233,615</b>
<b>Total comprehensive result</b>		<b>408,445</b>	<b>422,237</b>	<b>416,885</b>	<b>390,212</b>	<b>415,966</b>

**Income Statement Converted to Cash**

For the four years ending 30 June 2029

NOTES	Forecast	Budget	Projections		
	Actual 2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Surplus/(deficit) for the year</b>	204,834	<b>210,482</b>	196,659	161,177	182,350
<b>Adjustment for Non-Cash Items</b>					
Contributions - non-monetary	(137,907)	(116,012)	(120,652)	(125,478)	(127,988)
Depreciation & amortisation	102,865	109,126	112,637	116,987	122,690
Written-Down Value of Asset Disposals	3,892	6,456	485	507	530
<b>Total Non-Cash Items</b>	<b>(31,150)</b>	<b>(429)</b>	<b>(7,530)</b>	<b>(7,985)</b>	<b>(4,768)</b>
<b>Adjustment for Capital Expenditure</b>					
Capital Expenditure	(158,234)	(204,342)	(218,204)	(171,135)	(171,695)
<b>Total Capital Expenditure</b>	<b>(158,234)</b>	<b>(204,342)</b>	<b>(218,204)</b>	<b>(171,135)</b>	<b>(171,695)</b>
<b>Adjustment for Financing Items</b>					
New Borrowings/Refinancing	-	-	-	-	-
Loan Repayments	(20,085)	(7,423)	(7,555)	(7,690)	(6,347)
Lease Repayments	(718)	(1,274)	(1,360)	(720)	(399)
<b>Total Financing Items</b>	<b>(20,803)</b>	<b>(8,697)</b>	<b>(8,915)</b>	<b>(8,410)</b>	<b>(6,746)</b>
<b>Net Cash Position for the Year</b>	<b>(5,353)</b>	<b>(2,986)</b>	<b>(37,989)</b>	<b>(26,353)</b>	<b>(858)</b>
<b>Adjustment for Reserve Movements</b>					
Reserve Drawdown/(Replenishment)	5,700	6,759	21,160	22,123	13,801
<b>Cash Surplus/(Deficit) for the Year</b>	<b>346</b>	<b>3,773</b>	<b>(16,829)</b>	<b>(4,230)</b>	<b>12,943</b>
<b>Total Cash Surplus/(Deficit) for the 4-Year Budget : 2025-26 to 2028-29</b>					<b>(4,343)</b>

**Balance Sheet**

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		75,040	<b>75,590</b>	77,301	70,573	77,474
Trade and other receivables		24,702	<b>26,181</b>	26,925	28,043	30,741
Other financial assets		112,561	<b>113,384</b>	77,301	57,742	51,649
Inventories		1,266	<b>1,279</b>	1,292	1,305	1,318
Prepayments		4,373	<b>5,391</b>	5,072	3,598	3,690
Non-current assets classified as held for sale		9,479	<b>9,479</b>	9,479	9,479	9,479
Contract assets		-	-	-	-	-
Other assets		2,222	<b>2,394</b>	2,347	2,120	2,138
<b>Total current assets</b>	4.2.1	<u>229,643</u>	<u><b>233,698</b></u>	<u>199,718</u>	<u>172,858</u>	<u>176,489</u>
<b>Non-current assets</b>						
Trade and other receivables		13,672	<b>14,491</b>	14,903	15,521	17,015
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		10,586	<b>10,586</b>	10,586	10,586	10,586
Property, infrastructure, plant & equipment		5,268,388	<b>5,688,684</b>	6,137,055	6,547,068	6,958,825
Right-of-use assets	4.2.4	4,288	<b>2,246</b>	1,562	1,174	833
Investment property		-	-	-	-	-
Intangible assets		10,284	<b>8,557</b>	6,830	5,360	4,020
<b>Total non-current assets</b>	4.2.1	<u>5,307,218</u>	<u><b>5,724,564</b></u>	<u>6,170,936</u>	<u>6,579,709</u>	<u>6,991,279</u>
<b>Total assets</b>		<u>5,536,861</u>	<u><b>5,958,262</b></u>	<u>6,370,653</u>	<u>6,752,567</u>	<u>7,167,769</u>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		39,425	<b>42,579</b>	44,602	40,128	41,317
Trust funds and deposits		17,434	<b>17,957</b>	18,496	19,051	19,622
Contract and other liabilities		23,079	<b>24,333</b>	23,092	23,840	24,588
Provisions		50,844	<b>53,773</b>	56,874	60,156	63,631
Interest-bearing liabilities	4.2.3	7,423	<b>7,555</b>	7,690	6,347	3,427
Lease liabilities	4.2.4	1,274	<b>1,360</b>	720	399	367
<b>Total current liabilities</b>	4.2.2	<u>139,480</u>	<u><b>147,557</b></u>	<u>151,474</u>	<u>149,921</u>	<u>152,952</u>
<b>Non-current liabilities</b>						
Provisions		30,336	<b>30,336</b>	30,336	30,336	30,336
Interest-bearing liabilities	4.2.3	157,558	<b>150,003</b>	142,313	135,966	132,539
Lease liabilities	4.2.4	4,165	<b>2,805</b>	2,085	1,685	1,319
<b>Total non-current liabilities</b>	4.2.2	<u>192,058</u>	<u><b>183,143</b></u>	<u>174,733</u>	<u>167,987</u>	<u>164,193</u>
<b>Total liabilities</b>		<u>331,538</u>	<u><b>330,701</b></u>	<u>326,207</u>	<u>317,908</u>	<u>317,145</u>
<b>Net assets</b>		<u>5,205,323</u>	<u><b>5,627,561</b></u>	<u>6,044,446</u>	<u>6,434,658</u>	<u>6,850,623</u>
<b>Equity</b>						
Accumulated surplus		2,368,222	<b>2,585,463</b>	2,803,283	2,986,583	3,182,735
Asset Revaluation Reserves		2,769,970	<b>2,981,725</b>	3,201,951	3,430,986	3,664,601
Other Cash Reserves		67,131	<b>60,372</b>	39,212	17,088	3,287
<b>Total equity</b>		<u>5,205,323</u>	<u><b>5,627,561</b></u>	<u>6,044,446</u>	<u>6,434,658</u>	<u>6,850,623</u>

**Statement of Changes in Equity**

For the four years ending 30 June 2029

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2025 Forecast Actual</b>					
Balance at beginning of the financial year		4,796,878	2,157,689	2,566,359	72,831
Surplus/(deficit) for the year		204,834	204,834	-	-
Net asset revaluation gain/(loss)		203,611	-	203,611	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	5,700	-	(5,700)
<b>Balance at end of the financial year</b>		<b>5,205,323</b>	<b>2,368,222</b>	<b>2,769,970</b>	<b>67,131</b>
<b>2026 Budget</b>					
Balance at beginning of the financial year		5,205,323	2,368,222	2,769,970	67,131
Surplus/(deficit) for the year		210,482	210,482	-	-
Net asset revaluation gain/(loss)		211,755	-	211,755	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	6,759	-	(6,759)
<b>Balance at end of the financial year</b>	4.3.2	<b>5,627,561</b>	<b>2,585,463</b>	<b>2,981,725</b>	<b>60,372</b>
<b>2027</b>					
Balance at beginning of the financial year		5,627,561	2,585,463	2,981,725	60,372
Surplus/(deficit) for the year		196,659	196,659	-	-
Net asset revaluation gain/(loss)		220,226	-	220,226	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	21,160	-	(21,160)
<b>Balance at end of the financial year</b>		<b>6,044,446</b>	<b>2,803,283</b>	<b>3,201,951</b>	<b>39,212</b>
<b>2028</b>					
Balance at beginning of the financial year		6,044,446	2,803,283	3,201,951	39,212
Surplus/(deficit) for the year		161,177	161,177	-	-
Net asset revaluation gain/(loss)		229,035	-	229,035	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	22,123	-	(22,123)
<b>Balance at end of the financial year</b>		<b>6,434,658</b>	<b>2,986,583</b>	<b>3,430,986</b>	<b>17,088</b>
<b>2029</b>					
Balance at beginning of the financial year		6,434,658	2,986,583	3,430,986	17,088
Surplus/(deficit) for the year		182,350	182,350	-	-
Net asset revaluation gain/(loss)		233,615	-	233,615	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	13,801	-	(13,801)
<b>Balance at end of the financial year</b>		<b>6,850,623</b>	<b>3,182,735</b>	<b>3,664,601</b>	<b>3,287</b>

**Statement of Cash Flows**

For the four years ending 30 June 2029

Notes	Forecast	Budget	Projections			
	Actual		2026-27	2027-28	2028-29	
	2024-25	2025-26	2026-27	2027-28	2028-29	
	\$'000	\$'000	\$'000	\$'000	\$'000	
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	
<b>Cash flows from operating activities</b>						
Rates and charges	322,912	<b>339,954</b>	361,329	382,979	405,215	
Statutory fees and fines	18,730	<b>19,610</b>	20,457	21,480	22,361	
User fees	63,666	<b>66,656</b>	69,536	73,012	76,008	
Grants - operating	80,679	<b>78,689</b>	70,648	74,704	76,304	
Grants - capital	20,930	<b>40,306</b>	39,152	4,867	4,867	
Contributions - monetary	39,053	<b>41,515</b>	30,881	24,469	40,778	
Interest received	8,563	<b>7,169</b>	4,814	3,241	3,093	
Dividends received	-	-	-	-	-	
Trust funds and deposits taken	-	-	-	-	-	
Other receipts	8,957	<b>6,426</b>	6,542	8,193	9,490	
Net GST refund / payment	-	-	-	-	-	
Employee costs	(200,981)	<b>(209,089)</b>	(219,400)	(233,457)	(248,415)	
Materials and services	(169,113)	<b>(189,010)</b>	(192,174)	(204,158)	(208,662)	
Short-term, low value and variable lease payments	-	-	-	-	-	
Trust funds and deposits repaid	-	-	-	-	-	
Other payments	-	-	-	-	-	
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	<b>193,396</b>	<b>202,226</b>	191,787	155,330	181,039
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment	(158,272)	<b>(204,342)</b>	(218,204)	(171,135)	(171,695)	
Proceeds from sale of property, infrastructure, plant and equipment	1,744	<b>17,474</b>	3,890	1,214	1,255	
Payments for investments	-	-	-	-	-	
Proceeds from sale of investments	-	-	-	-	-	
Loans and advances made	-	-	-	-	-	
Payments of loans and advances	-	-	-	-	-	
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	<b>(156,528)</b>	<b>(186,868)</b>	(214,314)	(169,921)	(170,439)
<b>Cash flows from financing activities</b>						
Finance costs	(5,934)	<b>(5,288)</b>	(2,930)	(3,286)	(3,045)	
Proceeds from borrowings	-	-	-	-	-	
Repayment of borrowings	(20,085)	<b>(7,423)</b>	(7,555)	(7,690)	(6,347)	
Interest paid - lease liability	-	-	-	-	-	
Repayment of lease liabilities	(718)	<b>(1,274)</b>	(1,360)	(720)	(399)	
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	<b>(26,737)</b>	<b>(13,985)</b>	(11,844)	(11,696)	(9,791)
Net increase/(decrease) in cash & cash equivalents	10,131	<b>1,373</b>	(34,371)	(26,288)	809	
Cash and cash equivalents at the beginning of the financial year	177,470	<b>187,601</b>	188,974	154,603	128,314	
<b>Cash and cash equivalents at the end of the financial year</b>		<b>187,601</b>	<b>188,974</b>	154,603	128,314	129,123

**Statement of Capital Works**

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024-25	2025-26	2026-27	2027-28	2028-29
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		49,018	23,494	8,711	5,719	8,836
Land improvements		-	-	-	-	-
<b>Total land</b>		<b>49,018</b>	<b>23,494</b>	<b>8,711</b>	<b>5,719</b>	<b>8,836</b>
<b>Buildings</b>						
Buildings		22,735	64,782	60,243	34,527	48,595
Heritage buildings		345	2,000	2,000	3,000	1,000
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
<b>Total buildings</b>		<b>23,079</b>	<b>66,782</b>	<b>62,243</b>	<b>37,527</b>	<b>49,595</b>
<b>Total property</b>		<b>72,097</b>	<b>90,276</b>	<b>70,954</b>	<b>43,246</b>	<b>58,431</b>
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		3,987	6,428	6,859	8,813	9,502
Fixtures, fittings and furniture		378	352	366	446	470
Computers and telecommunications		2,311	1,942	1,981	2,642	2,838
Library books		-	-	-	-	-
<b>Total plant and equipment</b>		<b>6,676</b>	<b>8,722</b>	<b>9,206</b>	<b>11,901</b>	<b>12,810</b>
<b>Infrastructure</b>						
Roads		27,114	29,567	37,416	47,066	43,521
Bridges		310	610	310	419	452
Footpaths and cycleways		9,225	12,874	5,023	6,446	6,185
Drainage		4,622	6,449	7,670	7,933	7,897
Recreational, leisure and community facilities		4,777	5,688	5,820	10,276	19,769
Waste management		2,935	15,183	38,727	10,114	1,517
Parks, open space and streetscapes		18,052	24,566	32,904	25,169	12,184
Aerodromes		-	-	-	-	-
Off-street car parks		-	-	-	-	-
Other infrastructure		12,425	10,405	10,174	8,564	8,928
<b>Total infrastructure</b>		<b>79,460</b>	<b>105,344</b>	<b>138,044</b>	<b>115,988</b>	<b>100,454</b>
<b>Total capital works expenditure</b>	4.5.1	<b>158,234</b>	<b>204,342</b>	<b>218,204</b>	<b>171,135</b>	<b>171,695</b>
<b>Represented by:</b>						
New asset expenditure		84,306	94,363	117,500	72,400	68,022
Asset renewal expenditure		51,943	63,664	64,923	90,750	95,492
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		21,985	46,315	35,781	7,986	8,180
<b>Total capital works expenditure</b>	4.5.1	<b>158,234</b>	<b>204,342</b>	<b>218,204</b>	<b>171,135</b>	<b>171,695</b>
<b>Funding sources represented by:</b>						
Grants		20,930	40,306	39,152	4,867	4,867
Contributions		39,053	22,514	30,157	34,981	43,206
Council cash		98,251	141,522	148,894	131,287	123,622
Borrowings		-	-	-	-	-
<b>Total capital works expenditure</b>	4.5.1	<b>158,234</b>	<b>204,342</b>	<b>218,204</b>	<b>171,135</b>	<b>171,695</b>

**Statement of Human Resources**

For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual				
	2024-25	2025-26	2026-27	2027-28	2028-29
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	203,906	<b>210,553</b>	220,950	235,098	250,152
Employee costs - capital	2,526	<b>9,421</b>	10,026	10,670	11,355
<b>Total staff expenditure</b>	<b>206,432</b>	<b>219,975</b>	<b>230,976</b>	<b>245,767</b>	<b>261,507</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	1,794.2	<b>1,868.9</b>	1,915.6	1,963.4	2,012.5
<b>Total staff numbers</b>	<b>1,794.2</b>	<b>1,868.9</b>	<b>1,915.6</b>	<b>1,963.4</b>	<b>2,012.5</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
	2025-26	Full Time	Part time		
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive	<b>910</b>	910	-	-	-
City Infrastructure	<b>49,620</b>	42,955	4,782	933	951
City Life	<b>85,751</b>	37,518	36,446	9,108	2,679
Corporate Services	<b>41,476</b>	27,023	8,763	1,927	3,762
Placemaking	<b>26,523</b>	19,768	4,230	759	1,767
<b>Total permanent staff expenditure</b>	<b>204,279</b>	128,173	54,221	12,727	9,158
Other employee related expenditure	6,274				
<b>Total employee costs - operating</b>	<b>210,553</b>				
Capitalised labour costs	9,421				
<b>Total staff expenditure</b>	<b>219,975</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
	2025-26	Full Time	Part time		
Chief Executive	<b>3.0</b>	2.0	-	-	1.0
City Infrastructure	<b>460.7</b>	321.3	130.7	1.0	7.6
City Life	<b>827.6</b>	288.2	320.1	199.1	20.2
Corporate Services	<b>297.2</b>	223.6	40.0	6.4	27.1
Placemaking	<b>184.8</b>	153.4	24.8	1.2	5.3
<b>Total staff FTE - Operating</b>	<b>1,773.3</b>	988.5	515.7	207.8	61.2
Supplementary labour and other	24.5				
<b>Total FTE - Operating</b>	<b>1,797.8</b>				
Capitalised labour costs	71.2				
<b>Total FTE</b>	<b>1,868.9</b>				

**Summary of Planned Human Resources Expenditure**

For the four years ending 30 June 2029

	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Chief Executive</b>				
Permanent - Full time	654	686	730	777
Women	654	686	730	777
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Permanent - Part time	-	-	-	-
Women	-	-	-	-
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
<b>Total Chief Executive</b>	<b>654</b>	<b>686</b>	<b>730</b>	<b>777</b>
<b>City Infrastructure</b>				
Permanent - Full time	35,498	37,251	39,636	42,174
Women	6,451	6,770	7,203	7,664
Men	29,047	30,482	32,433	34,510
Persons of self-described gender	-	-	-	-
Permanent - Part time	14,446	15,159	16,130	17,163
Women	2,625	2,755	2,931	3,119
Men	11,821	12,404	13,199	14,044
Persons of self-described gender	-	-	-	-
<b>Total City Infrastructure</b>	<b>49,944</b>	<b>52,410</b>	<b>55,766</b>	<b>59,337</b>
<b>City Life</b>				
Permanent - Full time	30,097	31,583	33,605	35,757
Women	23,642	24,810	26,398	28,089
Men	6,393	6,708	7,138	7,595
Persons of self-described gender	62	65	69	74
Permanent - Part time	33,434	35,085	37,331	39,722
Women	26,264	27,560	29,325	31,203
Men	7,101	7,452	7,929	8,437
Persons of self-described gender	69	72	77	82
<b>Total City Life</b>	<b>63,530</b>	<b>66,667</b>	<b>70,936</b>	<b>75,478</b>
<b>Corporate Services</b>				
Permanent - Full time	32,389	33,989	36,165	38,481
Women	21,683	22,754	24,211	25,761
Men	10,706	11,235	11,955	12,720
Persons of self-described gender	-	-	-	-
Permanent - Part time	5,801	6,087	6,477	6,892
Women	3,883	4,075	4,336	4,614
Men	1,918	2,012	2,141	2,278
Persons of self-described gender	-	-	-	-
<b>Total Corporate Services</b>	<b>38,190</b>	<b>40,076</b>	<b>42,642</b>	<b>45,373</b>
<b>Placemaking</b>				
Permanent - Full time	22,193	23,289	24,780	26,367
Women	14,597	15,318	16,298	17,342
Men	7,487	7,857	8,360	8,895
Persons of self-described gender	109	115	122	130
Permanent - Part time	3,589	3,766	4,007	4,264
Women	2,361	2,477	2,636	2,805
Men	1,211	1,271	1,352	1,439
Persons of self-described gender	18	19	20	21
<b>Total Placemaking</b>	<b>25,782</b>	<b>27,055</b>	<b>28,787</b>	<b>30,631</b>
<b>Casuals, temporary and other expenditure</b>	<b>32,453</b>	<b>34,055</b>	<b>36,236</b>	<b>38,556</b>
<b>Total employee costs - operating</b>	<b>210,553</b>	<b>220,950</b>	<b>235,098</b>	<b>250,152</b>
<b>Capitalised labour costs</b>	9,421	10,026	10,670	11,355
<b>Total staff expenditure</b>	<b>219,975</b>	<b>230,976</b>	<b>245,767</b>	<b>261,507</b>

	2025-26 FTE	2026-27 FTE	2027-28 FTE	2028-29 FTE
<b>Chief Executive</b>				
Permanent - Full time	2.0	2.0	2.0	2.0
Women	2.0	2.0	2.0	2.0
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Permanent - Part time	-	-	-	-
Women	-	-	-	-
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
<b>Total Chief Executive</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b>City Infrastructure</b>				
Permanent - Full time	321.3	329.3	337.6	346.0
Women	58.4	59.8	61.3	62.9
Men	262.9	269.5	276.2	283.1
Persons of self-described gender	-	-	-	-
Permanent - Part time	130.7	134.0	137.4	140.8
Women	23.8	24.4	25.0	25.6
Men	107.0	109.7	112.4	115.2
Persons of self-described gender	-	-	-	-
<b>Total City Infrastructure</b>	<b>452.0</b>	<b>463.3</b>	<b>474.9</b>	<b>486.8</b>
<b>City Life</b>				
Permanent - Full time	288.2	295.4	302.8	310.3
Women	226.4	232.0	237.8	243.8
Men	61.2	62.7	64.3	65.9
Persons of self-described gender	0.6	0.6	0.6	0.6
Permanent - Part time	320.1	328.1	336.3	344.8
Women	251.5	257.8	264.2	270.8
Men	68.0	69.7	71.4	73.2
Persons of self-described gender	0.7	0.7	0.7	0.7
<b>Total City Life</b>	<b>608.3</b>	<b>623.5</b>	<b>639.1</b>	<b>655.1</b>
<b>Corporate Services</b>				
Permanent - Full time	223.6	229.2	234.9	240.8
Women	149.7	153.4	157.3	161.2
Men	73.9	75.8	77.7	79.6
Persons of self-described gender	-	-	-	-
Permanent - Part time	40.0	41.0	42.1	43.1
Women	26.8	27.5	28.2	28.9
Men	13.2	13.6	13.9	14.3
Persons of self-described gender	-	-	-	-
<b>Total Corporate Services</b>	<b>263.6</b>	<b>270.2</b>	<b>277.0</b>	<b>283.9</b>
<b>Placemaking</b>				
Permanent - Full time	153.4	157.3	161.2	165.2
Women	100.9	103.4	106.0	108.7
Men	51.8	53.1	54.4	55.7
Persons of self-described gender	0.8	0.8	0.8	0.8
Permanent - Part time	24.8	25.4	26.1	26.7
Women	16.3	16.7	17.1	17.6
Men	8.4	8.6	8.8	9.0
Persons of self-described gender	0.1	0.1	0.1	0.1
<b>Total Placemaking</b>	<b>178.2</b>	<b>182.7</b>	<b>187.3</b>	<b>192.0</b>
<b>Casuals and temporary staff</b>	<b>293.5</b>	<b>300.8</b>	<b>308.4</b>	<b>316.1</b>
<b>Total staff FTE - Operating</b>	<b>1,797.8</b>	<b>1,842.6</b>	<b>1,888.7</b>	<b>1,935.8</b>
<b>Capitalised labour</b>	71.2	72.9	74.8	76.6
<b>Total staff numbers</b>	<b>1,868.9</b>	<b>1,915.6</b>	<b>1,963.4</b>	<b>2,012.5</b>

## 4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2025-26 the FGRS cap has been set at 3.0%. Council will apply a rate cap of 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5%. This is lower than the rate cap by 0.5%.

#### Waste Management Charge

The recycling and waste collection service charge is calculated based on cost reflective principles to cover the costs of collection, recycling and landfill disposal. These include direct, indirect and overhead costs. The charge for 2025-26 will increase from \$473.25 to \$509.55 or 7.7%.

#### Service rates and charges

Households may apply for an additional garbage bin, upsized garbage bin, recycling bin or green waste bin. The charges for 2025-26 are \$148.40 to upgrade to a 240L bin, \$108.05 for a recycling bin and \$100.35 for a green waste bin.

#### Special rates and charges

There are no new special rates and charges schemes planned during 2025-26.

#### Waivers

Council declares the following waivers for 2025-26 under section 171 of the Act for specific qualifying properties:

- Housing support waiver - residential property used for transitional, emergency or crisis housing.
- Rates assistance waiver - for qualifying residential and farm properties where the valuation has increased by greater than 50%.
- New Corio Estate waiver - for New Corio Estate properties where property encumbrances prevent owners from making any demands on Council services now and into the future.
- Financial hardship policy - support is available to individuals and businesses in exceptional hardship circumstances determined at the sole discretion of the Chief Executive Officer.

This will raise total rates and charges for 2025-26 to \$341,651,923.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2024-25		2025-26	Change	%
	Forecast	Actual	Budget		
	\$'000		\$'000		
General rates*	253,111		265,253	12,142	4.80%
Waste management charge	62,873		68,943	6,070	9.65%
Service rates and charges	634		1,016	382	60.19%
Supplementary rates and rate adjustments	4,606		4,644	38	0.82%
Waivers	(16)		(52)	(36)	230.83%
Interest on rates and charges	1,491		1,400	(91)	(6.13%)
Cultural and recreational rates	428		448	20	4.61%
<b>Total rates and charges</b>	<b>323,128</b>		<b>341,652</b>	<b>18,524</b>	<b>5.73%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2024-25 cents/\$CIV*	2025-26 cents/\$CIV*	Change
General rate for rateable residential properties	0.00201164	<b>0.00210278</b>	4.53%
General rate for rateable commercial/industrial properties	0.00391729	<b>0.00372769</b>	(4.84%)
General rate for rateable vacant land	0.00275846	<b>0.00284213</b>	3.03%
General rate for rateable farm properties	0.00101016	<b>0.00101198</b>	0.18%
General rate for rateable mixed use properties	0.00305012	<b>0.00310451</b>	1.78%
General rate for rateable cultural & recreational properties	0.00150873	<b>0.00157708</b>	4.53%

(\* Use CIV or NAV depending on the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2024-25 \$'000	2025-26 \$'000	Change \$'000	%
Residential	196,034	<b>205,538</b>	9,504	4.85%
Commercial/industrial	42,894	<b>44,878</b>	1,984	4.63%
Vacant land	10,401	<b>10,888</b>	487	4.68%
Farm	2,974	<b>3,106</b>	132	4.44%
Mixed use	808	<b>843</b>	35	4.33%
<b>Total amount to be raised by general rates</b>	<b>253,111</b>	<b>265,253</b>	<b>12,142</b>	<b>4.80%</b>
Cultural & recreational land*	428	<b>448</b>		

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2024-25 Number	2025-26 Number	Change Number	%
Residential	126,621	<b>129,913</b>	3,292	2.60%
Commercial/industrial	9,087	<b>9,362</b>	275	3.03%
Vacant land	6,217	<b>5,401</b>	(816)	(13.13%)
Farm	930	<b>926</b>	(4)	(0.43%)
Mixed use	295	<b>285</b>	(10)	(3.39%)
<b>Total number of assessments</b>	<b>143,150</b>	<b>145,887</b>	<b>2,737</b>	<b>1.91%</b>
Cultural & recreational land*	52	<b>52</b>		

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2024-25 \$'000	2025-26 \$'000	Change \$'000	%
Residential	99,681,715	<b>97,745,442</b>	(1,936,273)	(1.94%)
Commercial/industrial	11,177,067	<b>12,039,206</b>	862,139	7.71%
Vacant land	3,850,880	<b>3,830,950</b>	(19,930)	(0.52%)
Farm	3,000,215	<b>3,069,700</b>	69,485	2.32%
Mixed use	269,775	<b>271,675</b>	1,900	0.70%
<b>Total value of land</b>	<b>117,979,652</b>	<b>116,956,973</b>	<b>(1,022,679)</b>	<b>(0.87%)</b>
Cultural & recreational land*	283,196	<b>283,886</b>		

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2024-25	2025-26	\$	%
Waste management charge	473.25	<b>509.55</b>	36.30	7.67%
Waste management charge applicable multi-sites	182.60	<b>196.40</b>	13.80	7.56%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2024-25	2025-26	Change	
	\$'000	\$'000	\$'000	%
Waste management charge	61,399	<b>67,354</b>	5,956	9.70%
Waste management charge applicable multi-sites	135	<b>148</b>	13	9.70%
<b>Total</b>	<b>61,533</b>	<b>67,502</b>	<b>5,969</b>	<b>9.70%</b>

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2024-25	2025-26	Change	
	Budget	Budget	\$'000	%
General rates	253,445	<b>265,253</b>	11,808	4.66%
Waste management charge	62,831	<b>68,943</b>	6,112	9.73%
Service rates and charges	1,439	<b>1,016</b>	(423)	(29.40%)
Supplementary rates and rate adjustments	5,000	<b>4,644</b>	(356)	(7.12%)
Waivers	(62)	<b>(52)</b>	10	(16.14%)
Interest on rates and charges	1,200	<b>1,400</b>	200	16.67%
Cultural and recreational rates	261	<b>448</b>	187	71.54%
<b>Total</b>	<b>324,114</b>	<b>341,652</b>	<b>17,538</b>	<b>5.41%</b>

4.1.1(j) Fair Go Rates System Compliance

Greater Geelong City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2024-25	2025-26
	\$	\$
Total Rates	\$ 246,669,011	\$ 258,783,579
Number of rateable properties	143,152	145,887
Base Average Rate	\$ 1,723.13	\$ 1,773.86
Maximum Rate Increase (set by the State Government)*	<b>2.75%</b>	<b>2.50%</b>
Capped Average Rate	\$ 1,771.05	\$ 1,818.21
Maximum General Rates and Municipal Charges Revenue	\$ 253,452,048	\$ 265,253,202
Budgeted General Rates and Municipal Charges Revenue	\$ 253,444,843	\$ 265,253,168
Budgeted Supplementary Rates	\$ 5,000,000	\$ 4,643,945
<b>Budgeted Total Rates and Municipal Charges Revenue</b>	<b>\$ 258,444,843</b>	<b>\$ 269,897,113</b>

\* The State Government has allowed for a maximum rate increase of 3.0% in 2025-26, however Council will provide for an increase of 2.5%

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2025-26: estimated \$4.6m and 2024-25: \$5.0m)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(l) Differential rates

Refer to better practice guide for details on disclosing differential rates.

## 4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Permits	6,044	<b>6,937</b>	893	14.8%
Infringements and costs	4,720	<b>5,631</b>	911	19.3%
Registrations	4,812	<b>4,908</b>	96	2.0%
Other	724	<b>852</b>	127	17.6%
<b>Total statutory fees and fines</b>	<b>16,301</b>	<b>18,328</b>	<b>2,027</b>	<b>12.4%</b>

Permits Introduction of Landscape Plan Checking & Inspection fee in 2025-26. All revenue from permits is budgeted to increase due to expected increase in growth and price. Price increases for the majority of permits is set and regulated by the State Government.

Registrations All revenue from registrations is budgeted to increase due to expected increase in growth and price. Price increases for the majority of permits is set and regulated by the State Government.

## 4.1.3 User fees

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Leisure centre and recreation	25,519	<b>26,676</b>	1,158	4.54%
Waste Management Services	13,877	<b>14,798</b>	921	6.64%
Parking Fees	8,197	<b>7,247</b>	(951)	(11.60%)
Child care/children's programs	5,303	<b>5,502</b>	198	3.74%
Development Services	3,279	<b>4,000</b>	721	21.99%
Lease & Rental Income	3,173	<b>2,894</b>	(279)	(8.80%)
Aged and health services	2,058	<b>2,155</b>	98	4.75%
Building Services	2,185	<b>1,633</b>	(553)	(25.29%)
Retail Sales	1,579	<b>1,463</b>	(116)	(7.35%)
Other Fees and Charges	677	<b>1,295</b>	617	91.14%
<b>Total user fees</b>	<b>65,848</b>	<b>67,662</b>	<b>1,814</b>	<b>2.76%</b>

Leisure centre and recreation Revenue is expected to increase in 2025-26 in line with increases in utilisation of facilities across the network.

Parking Fees Free 2P parking in the CBD will result in decreased revenue from parking fees in 2025-26.

Lease & Rental Income The decreased lease and rental income reflects the expectation that Council will sell the property at 200 Princes Highway, Corio and enter fewer other leasing arrangements.

Building Services A combination of reduced Street Occupancy, Permits, lodgements and lower approval volumes due to economic decline, along with absence of the 3 yearly caravan park fees, are impacting the 2025-26 revenue.

## 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	2024-25 \$'000	2025-26 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of Grants				
Commonwealth funded grants	70,416	77,818	7,402	11%
State funded grants	25,381	40,282	14,901	59%
<b>Total grants received</b>	<b>95,797</b>	<b>118,100</b>	<b>22,303</b>	<b>23%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	28,455	29,683	1,228	4%
Positive Aging	18,375	18,352	(23)	(0%)
Family & Children	11,927	12,806	879	7%
Other	526	252	(274)	(52%)
<b>Recurrent - State Government</b>				
Family & Children	10,758	11,847	1,090	10%
School Crossings	1,152	1,187	35	3%
Positive Aging	548	511	(37)	(7%)
Youth Services	398	353	(45)	(11%)
Other	901	595	(305)	(34%)
<b>Total recurrent grants</b>	<b>73,040</b>	<b>75,588</b>	<b>2,548</b>	<b>3%</b>
<b>Non-recurrent - Commonwealth Government</b>				
Health & Safety	224	-	(224)	(100%)
Other	24	-	(24)	(100%)
<b>Non-recurrent - State Government</b>				
Family & Children	618	1,352	734	119%
Planning & Building	253	166	(87)	(34%)
Youth Services	315	150	(165)	(52%)
Arts, Culture & Heritage	103	40	(63)	(61%)
Waste Management	43	284	240	556%
Other	248	215	(33)	(13%)
<b>Total non-recurrent grants</b>	<b>1,828</b>	<b>2,206</b>	<b>379</b>	<b>21%</b>
<b>Total operating grants</b>	<b>74,868</b>	<b>77,794</b>	<b>2,927</b>	<b>4%</b>
<b>(b) Capital Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Roads	3,441	4,333	891	26%
<b>Non-recurrent - Commonwealth Government</b>				
Buildings	1,237	8,937	7,700	622%
Roads	1,225	-	(1,225)	(100%)
Recreational, leisure and community facilities	1,234	1,014	(220)	(18%)
Parks, open space and streetscapes	3,747	2,440	(1,307)	(35%)
<b>Non-recurrent - State Government</b>				
Buildings	106	20,861	20,755	19641%
Heritage buildings	150	-	(150)	(100%)
Plant, machinery and equipment	-	-	-	-
Computers and telecommunications	100	-	(100)	(100%)
Roads	1,760	-	(1,760)	(100%)
Bridges	-	300	300	-
Footpaths and cycleways	1,816	-	(1,816)	(100%)
Recreational, leisure and community facilities	580	193	(387)	(67%)
Waste management	66	-	(66)	(100%)
Parks, open space and streetscapes	3,973	2,228	(1,745)	(44%)
Other infrastructure	1,494	-	(1,494)	(100%)
<b>Total capital grants</b>	<b>20,930</b>	<b>40,306</b>	<b>19,376</b>	<b>93%</b>
<b>Total Grants</b>	<b>95,797</b>	<b>118,100</b>	<b>22,303</b>	<b>23%</b>

**Operating Grants**

Financial Assistance Grants 2025-26 budget assumes that grant funding will be received in the financial year to which it relates. Funding amount is also assumed to increase consistent with prior years.

Family services Increased funding for Long Day Care, Free Kinder and children & family support programs.

Aged Care Decreased funding will be received for delivery of the Commonwealth Home Support Program and Support at Home due to changes in Commonwealth legislation relating to Aged Care services.

**Capital Grants**

Buildings 2025-26 income includes \$15.8m in State and Federal funding for stage two of the Northern Bellarine Aquatic Centre.

Roads 2025-26 income includes \$4.3m in recurrent Federal funding in relation to the Roads to Recovery and Black Spot programs.

Parks, open space and streetscapes 2025-26 income includes \$2.9m in funding for the Drysdale Sporting Precinct and \$1.2m in Federal funding for the Leopold Sports Precinct.

**4.1.5 Contributions**

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	
Monetary	39,053	41,515	2,462	6.30%
Non-monetary	137,907	116,012	(21,895)	(15.88%)
<b>Total contributions</b>	<b>176,960</b>	<b>157,527</b>	<b>(19,434)</b>	<b>(10.98%)</b>

Monetary Developer Contributions expected to be received in 2025-26 are consistent with the 2024-25 forecast.

Non-Monetary This reflects the change in timing in value at which infrastructure is transfer to the City from developers.

**4.1.6 Net gain (or loss) on disposal of property, infrastructure, plant and equipment**

	Forecast	Budget	Change
	2024-25	2025-26	\$'000
	\$'000	\$'000	\$'000
<b>Recurrent</b>			
Proceeds from Sale of Plant & Equipment	606	836	230
Written Down Values	(395)	(464)	(68)
<b>Net Gain/(Loss) - Recurrent</b>	<b>210</b>	<b>372</b>	<b>162</b>
<b>Non-Recurrent</b>			
Proceeds from Sale of Property	-	16,843	16,843
Asset Sale Costs	-	(505)	(505)
Road Discontinuation	1,139	300	(839)
Written Down Values & Disposals	(3,496)	(5,992)	(2,496)
<b>Net Gain/(Loss) - Non-Recurrent</b>	<b>(2,358)</b>	<b>10,646</b>	<b>13,003</b>
<b>Net Gain/(Loss)</b>	<b>(2,147)</b>	<b>11,018</b>	<b>13,165</b>

Proceeds from Sale of Property Properties identified as surplus to requirements to be sold to reduce debt.

## 4.1.7 Other income

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	8,563	<b>7,169</b>	(1,394)	(16.28%)
Reimbursements and recoveries	2,847	<b>4,273</b>	1,426	50.09%
Other	4,865	<b>2,318</b>	(2,547)	(52.35%)
<b>Total other income</b>	<b>16,275</b>	<b>13,760</b>	<b>(2,515)</b>	<b>(15.45%)</b>

Interest	Interest income is expected to decrease due to a reducing cash balance in 2025-26.
Reimbursements and recoveries	Income from NWGGA (North West Geelong Growth Area) relating to funding agreements for the Batesford North and Elcho Road West Precinct Structure Plans, during 2025-26.
Other	Other income expected to decrease due to one-off funding received in 2024-25 relating to capital projects, partly offset by the income from the addition of the container deposit scheme in 2025-26.

## 4.1.8 Employee costs

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	172,430	<b>180,094</b>	(7,664)	(4.44%)
Superannuation	18,681	<b>18,914</b>	(233)	(1.25%)
WorkCover	5,693	<b>5,271</b>	422	7.41%
Supplementary Labour	3,023	<b>2,537</b>	487	16.09%
Other	3,675	<b>3,404</b>	270	7.35%
Fringe Benefits Tax	405	<b>333</b>	72	17.83%
<b>Total employee costs</b>	<b>203,906</b>	<b>210,553</b>	<b>6,647</b>	<b>3.26%</b>

Wages and salaries	The recently approved Enterprise Agreement 2024 includes an increase to base salaries of 3.0% from 1 October 2024 and an annual lump sum of \$400 payable on 1 July 2025.
Superannuation	The minimum super guarantee percentage increased by 0.5% to 12.00% in 2024-25.
WorkCover	Improvement in WorkCover performance has resulted in reduced WorkCover premiums.

## 4.1.9 Materials and services

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
Contract Payments	63,147	<b>72,863</b>	(9,716)	(15.39%)
Waste Disposal & Recycling	12,804	<b>16,787</b>	(3,983)	(31.11%)
Maintenance/Plant/Equipment/Vehicle Costs	14,698	<b>14,094</b>	604	4.11%
Consultants	10,067	<b>18,717</b>	(8,650)	(85.93%)
Utilities	9,754	<b>10,570</b>	(816)	(8.37%)
Levies	9,989	<b>6,236</b>	3,753	37.57%
Materials	7,275	<b>7,650</b>	(375)	(5.16%)
Information Technology	6,475	<b>7,671</b>	(1,196)	(18.47%)
Insurance	849	<b>568</b>	280	33.03%
Other	17,366	<b>20,226</b>	(2,860)	(16.47%)
Efficiency Target	-	<b>(4,000)</b>	4,000	-
<b>Total materials and services</b>	<b>152,423</b>	<b>171,382</b>	<b>(18,959)</b>	<b>(12.44%)</b>

Contractors	Contractor costs are budgeted to increase due to expected service volume growth and increased service prices. Repairs and maintenance of building, facilities, parks and reserves are the primary driver for the increased costs.
Waste Disposal & Recycling	Increased waste disposal cost reflects contracted price increases, gate fee increases driven by the rise in the EPA levy, and an increase on the volume of kerbside collections related to population growth.
Consultants	<p>Increased consultancy spend relating to the Digital Innovation Program, to implement new technology systems, platforms and software solutions to uplift digital capability to meets the needs of the City.</p> <p>Increased spend also expected on the urban growth project, Northern and Western Geelong Growth Area (NWGGA). The project is a key element of the City's plan to address Geelong's long-term population growth needs as part of a clever and creative future.</p>
Levies	Decreased costs of the EPA Levy due to less disposal to Drysdale, which is offset the increase in waste disposal cost paid to dispose waste at other landfills.
Information Technology	Increased investment for Digital, Information & Technology, for it to align to the City's IT strategy and to help support the increasing demand and capability of the organisation.

## 4.1.10 Depreciation

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Property	14,889	16,360	(1,470)	(9.88%)
Plant & equipment	6,039	9,826	(3,787)	(62.71%)
Infrastructure	78,689	79,172	(483)	(0.61%)
<b>Total depreciation</b>	<b>99,617</b>	<b>105,358</b>	<b>(5,740)</b>	<b>(5.76%)</b>

The expected increase in 2025-26 depreciation reflects the increasing value of Council's assets. The increasing value of Council's assets are driven by increased replacement costs of existing assets and new assets constructed and acquired through the capital works program.

## 4.1.11 Amortisation - Intangible assets

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Computer Software	1,340	1,340	(0)	-
Landfill	386	387	1	0.26%
<b>Total amortisation - intangible assets</b>	<b>1,726</b>	<b>1,727</b>	<b>1</b>	<b>0.06%</b>

## 4.1.12 Depreciation - Right of use assets

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Right of use assets	1,522	2,042	(520)	(34.18%)
<b>Total depreciation - right of use assets</b>	<b>1,522</b>	<b>2,042</b>	<b>(520)</b>	<b>(34.18%)</b>

## 4.1.13 Other expenses

	Forecast	Budget	Change	
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Contributions	20,002	19,236	765	3.83%
Community Grants	2,068	1,850	219	10.59%
Sponsorships	91	129	(38)	(41.88%)
Other	39	-	39	100.00%
<b>Total other expenses</b>	<b>22,200</b>	<b>21,215</b>	<b>985</b>	<b>4.44%</b>

Contributions Contributions will increase for the Geelong Regional Library Corporation in line with the average rates increase of 2.50%. No contribution to the biannual Avalon Airshow as it will not be held in 2025-26.

Community Grants The 2025-26 budget for community grants has remained consistent with the overall 2024-25 budget allocation, however with a 50% decrease in community infrastructure grants.

## 4.2 Balance Sheet

### 4.2.1 Assets

Property, infrastructure, plant and equipment      The increasing value of Council's assets are driven by increased replacement costs of existing assets and new assets constructed and acquired through the capital works program.

### 4.2.2 Liabilities

Interest-bearing liabilities      There are no planned borrowings in 2025-26 or over the next 4 years, resulting in a repayment of borrowings and lower levels of debt.

Trade and other payables      The increase in 2025-26 reflects the expected increase in expenditure and subsequent payments to suppliers.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	2024-25	2025-26	2026-27	2027-28	2028-29
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	185,066	<b>164,981</b>	157,558	150,003	142,313
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	(20,085)	<b>(7,423)</b>	(7,555)	(7,690)	(6,347)
<b>Amount of borrowings as at 30 June</b>	<b>164,981</b>	<b>157,558</b>	<b>150,003</b>	<b>142,313</b>	<b>135,966</b>

No new borrowings are planned in the 4 year budget.

### 4.2.4 Leases by category

As a result of the introduction of *AASB 16 Leases*, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	2024-25	2025-26
	\$'000	\$'000
<b>Right-of-use assets</b>		
Property	4,275	<b>2,217</b>
Vehicles	13	<b>29</b>
Other, etc.	-	-
<b>Total right-of-use assets</b>	<b>4,288</b>	<b>2,246</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	1,274	<b>1,360</b>
Plant and equipment	-	-
Other, etc.	-	-
<b>Total current lease liabilities</b>	<b>1,274</b>	<b>1,360</b>
<b>Non-current lease liabilities</b>		
Land and buildings	4,165	<b>2,805</b>
Plant and equipment	-	-
Other, etc.	-	-
<b>Total non-current lease liabilities</b>	<b>4,165</b>	<b>2,805</b>
<b>Total lease liabilities</b>	<b>5,438</b>	<b>4,165</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5%.

### 4.3 Statement of Changes in Equity

#### 4.3.1 Reserves

Council establishes Reserves to account for income that has been received from a specific source that has a future application. A Revaluation Reserve is required under the Australian Accounting Standards to recognise changes in asset value.

	Forecast	Budget	Projections		
	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
Developer Contributions Reserves	51,850	<b>53,699</b>	39,212	17,088	3,287
Waste Reserve	15,281	<b>6,673</b>	-	-	-
<b>Total</b>	<b>67,131</b>	<b>60,372</b>	<b>39,212</b>	<b>17,088</b>	<b>3,287</b>
Revaluation Reserves	2,769,970	<b>2,981,725</b>	3,201,951	3,430,986	3,664,601
<b>Total Reserves</b>	<b>2,837,101</b>	<b>3,042,097</b>	<b>3,241,163</b>	<b>3,448,074</b>	<b>3,667,888</b>

#### 4.3.2 Equity

The equity position is expected to increase due to the comprehensive net result surplus and revaluation of assets. Cash reserves are reducing over the 4-year period as \$63.8m of cash reserves funded from developers will be utilised to deliver the associated infrastructure.

### 4.4 Statement of Cash Flows

#### 4.4.1 Net cash flows provided by/used in operating activities

Rates and charges	Increase in expected revenue due to growth within the municipality and a 2.50% average rate increase.
Grants - Capital	Increase in capital grants expected in 2025-26, including \$15.8m in State and Federal funding for stage two of the North Bellarine Aquatic Centre.
Materials and services	Increased costs due to inflationary impacts and requirements to support service growth.

#### 4.4.2 Net cash flows provided by/used in investing activities

Payments for property, infrastructure, plant and equipment Increased investment in the capital program in 2025-26 as compared to 2024-25.

Proceeds from sale of property, infrastructure, plant Expected sale of excess assets during 2025-26, which will assist with the repayment of debt.

#### 4.4.3 Net cash flows provided by/used in financing activities

Proceeds from borrowings There are no planned borrowings in 2025-26 or over the next 4 years.

#### 4.5 Capital works program

This section presents a listing of the capital works projects to be undertaken for the 2025-26 year, classified by expenditure type and funding source. This covers the capital program developed for the current budget and any carried forward amounts from prior years.

##### 4.5.1 Summary

	Forecast	Budget	Change	%
	Actual	2025-26		
	2024-25	2025-26		
	\$'000	\$'000	\$'000	
Infrastructure	79,460	105,344	25,883	32.57%
Plant and equipment	6,676	8,722	2,046	30.65%
Property	72,097	90,276	18,179	25.21%
<b>Total</b>	<b>158,234</b>	<b>204,342</b>	<b>46,108</b>	<b>29.14%</b>

	Project Cost	Asset expenditure types				Summary of Funding Sources				
			New	Renewal	Expansion	Upgrade	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure	105,344	36,562	44,933	-	23,850	10,509	5,237	89,598	-	
Plant and equipment	8,722	775	7,764	-	183	-	-	8,722	-	
Property	90,276	57,026	10,967	-	22,283	29,798	17,277	43,202	-	
<b>Total</b>	<b>204,342</b>	<b>94,363</b>	<b>63,664</b>	<b>-</b>	<b>46,315</b>	<b>40,306</b>	<b>22,514</b>	<b>141,522</b>	<b>-</b>	

The 2025-26 program of \$204.3 million is detailed in Appendix 2. The program highlights the significant allocation of funds to new assets relative to renewal and upgrade. Aligning with our financial sustainability goals, all capital works have been reviewed for cost escalations and scope of works changes. The capital program has been reforecast to include the total expected spend for each year.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	23,494	23,494	-	-	-	-	6,939	16,555	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	64,782	33,532	8,967	-	22,283	29,798	10,337	24,647	-
Heritage buildings	2,000	-	2,000	-	-	-	-	2,000	-
Building improvements	-	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-	-
<b>TOTAL PROPERTY</b>	<b>90,276</b>	<b>57,026</b>	<b>10,967</b>	<b>-</b>	<b>22,283</b>	<b>29,798</b>	<b>17,277</b>	<b>43,202</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment	6,428	350	5,945	-	132	-	-	6,428	-
Fixtures, Fittings and Furniture	352	184	117	-	51	-	-	352	-
Computers and Telecommunications	1,942	241	1,702	-	-	-	-	1,942	-
Library books	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>8,722</b>	<b>775</b>	<b>7,764</b>	<b>-</b>	<b>183</b>	<b>-</b>	<b>-</b>	<b>8,722</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	29,567	1,857	25,862	-	1,849	4,333	909	24,325	-
Bridges	610	300	310	-	-	300	-	310	-
Footpaths and Cycleways	12,874	8,721	4,003	-	150	-	1,335	11,539	-
Drainage	6,449	-	3,757	-	2,692	-	-	6,449	-
Recreational, leisure and community facilities	5,688	1,339	1,003	-	3,347	1,207	349	4,133	-
Waste Management	15,183	4,003	-	-	11,180	-	-	15,183	-
Parks, Open Space and Streetscapes	24,566	10,875	9,387	-	4,305	4,669	2,312	17,586	-
Aerodromes	-	-	-	-	-	-	-	-	-
Off-street Car Parks	-	-	-	-	-	-	-	-	-
Other Infrastructure	10,405	9,467	611	-	326	-	332	10,072	-
<b>TOTAL INFRASTRUCTURE</b>	<b>105,344</b>	<b>36,562</b>	<b>44,933</b>	<b>-</b>	<b>23,850</b>	<b>10,509</b>	<b>5,237</b>	<b>89,598</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>204,342</b>	<b>94,363</b>	<b>63,664</b>	<b>-</b>	<b>46,315</b>	<b>40,306</b>	<b>22,514</b>	<b>141,522</b>	<b>-</b>

2026-27

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	8,711	8,711	-	-	-	-	755	7,956	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	60,243	40,040	11,209	-	8,994	29,478	13,705	17,060	-
Heritage buildings	2,000	-	2,000	-	-	-	-	2,000	-
Building improvements	-	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-	-
<b>TOTAL PROPERTY</b>	<b>70,954</b>	<b>48,752</b>	<b>13,209</b>	<b>-</b>	<b>8,994</b>	<b>29,478</b>	<b>14,461</b>	<b>27,016</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment	6,859	850	5,874	-	135	-	-	6,859	-
Fixtures, Fittings and Furniture	366	188	126	-	52	-	-	366	-
Computers and Telecommunications	1,981	245	1,736	-	-	-	-	1,981	-
Library books	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>9,206</b>	<b>1,283</b>	<b>7,736</b>	<b>-</b>	<b>186</b>	<b>-</b>	<b>-</b>	<b>9,206</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	37,416	8,711	27,175	-	1,530	4,649	3,991	28,776	-
Bridges	310	-	310	-	-	-	-	310	-
Footpaths and Cycleways	5,023	1,450	3,573	-	-	-	772	4,251	-
Drainage	7,670	1,487	3,437	-	2,746	-	1,487	6,183	-
Recreational, leisure and community facilities	5,820	3,065	931	-	1,824	-	2,065	3,755	-
Waste Management	38,727	18,827	-	-	19,900	-	-	38,727	-
Parks, Open Space and Streetscapes	32,904	24,282	8,022	-	600	5,026	7,092	20,787	-
Aerodromes	-	-	-	-	-	-	-	-	-
Off-street Car Parks	-	-	-	-	-	-	-	-	-
Other Infrastructure	10,174	9,643	532	-	-	-	289	9,885	-
<b>TOTAL INFRASTRUCTURE</b>	<b>138,044</b>	<b>67,465</b>	<b>43,978</b>	<b>-</b>	<b>26,601</b>	<b>9,675</b>	<b>15,696</b>	<b>112,673</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>218,204</b>	<b>117,500</b>	<b>64,923</b>	<b>-</b>	<b>35,781</b>	<b>39,152</b>	<b>30,157</b>	<b>148,894</b>	<b>-</b>

2027-28

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	5,719	5,719	-	-	-	-	1,669	4,050	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	34,527	18,315	14,011	-	2,201	-	13,216	21,312	-
Heritage buildings	3,000	-	3,000	-	-	-	-	3,000	-
Building improvements	-	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-	-
<b>TOTAL PROPERTY</b>	<b>43,246</b>	<b>24,034</b>	<b>17,011</b>	<b>-</b>	<b>2,201</b>	<b>-</b>	<b>14,885</b>	<b>28,362</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment	8,813	-	8,675	-	138	-	-	8,813	-
Fixtures, Fittings and Furniture	446	192	202	-	53	-	-	446	-
Computers and Telecommunications	2,642	250	2,392	-	-	-	-	2,642	-
Library books	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>11,901</b>	<b>442</b>	<b>11,269</b>	<b>-</b>	<b>190</b>	<b>-</b>	<b>-</b>	<b>11,901</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	47,066	7,561	37,955	-	1,550	4,867	3,967	38,231	-
Bridges	419	-	419	-	-	-	-	419	-
Footpaths and Cycleways	6,446	1,037	5,409	-	-	-	240	6,207	-
Drainage	7,933	-	5,132	-	2,801	-	-	7,933	-
Recreational, leisure and community facilities	10,276	8,372	1,274	-	630	-	8,372	1,905	-
Waste Management	10,114	10,114	-	-	-	-	-	10,114	-
Parks, Open Space and Streetscapes	25,169	13,023	11,534	-	612	-	7,270	17,899	-
Aerodromes	-	-	-	-	-	-	-	-	-
Off-street Car Parks	-	-	-	-	-	-	-	-	-
Other Infrastructure	8,564	7,816	748	-	-	-	248	8,316	-
<b>TOTAL INFRASTRUCTURE</b>	<b>115,988</b>	<b>47,924</b>	<b>62,469</b>	<b>-</b>	<b>5,594</b>	<b>4,867</b>	<b>20,097</b>	<b>91,024</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>171,135</b>	<b>72,400</b>	<b>90,750</b>	<b>-</b>	<b>7,986</b>	<b>4,867</b>	<b>34,981</b>	<b>131,287</b>	<b>-</b>

2028-29

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	8,836	8,836	-	-	-	-	2,869	5,967	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	48,595	28,844	17,514	-	2,237	-	20,689	27,905	-
Heritage buildings	1,000	-	1,000	-	-	-	-	1,000	-
Building improvements	-	-	-	-	-	-	-	-	-
Leasehold improvements	-	-	-	-	-	-	-	-	-
<b>TOTAL PROPERTY</b>	<b>58,431</b>	<b>37,680</b>	<b>18,514</b>	<b>-</b>	<b>2,237</b>	<b>-</b>	<b>23,558</b>	<b>34,873</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
Heritage Plant and Equipment	-	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment	9,502	-	9,360	-	142	-	-	9,502	-
Fixtures, Fittings and Furniture	470	197	218	-	54	-	-	470	-
Computers and Telecommunications	2,838	258	2,580	-	-	-	-	2,838	-
Library books	-	-	-	-	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>12,810</b>	<b>455</b>	<b>12,159</b>	<b>-</b>	<b>196</b>	<b>-</b>	<b>-</b>	<b>12,810</b>	<b>-</b>
<b>INFRASTRUCTURE</b>									
Roads	43,521	1,173	40,767	-	1,582	4,867	1,173	37,481	-
Bridges	452	-	452	-	-	-	-	452	-
Footpaths and Cycleways	6,185	1,016	5,170	-	-	-	207	5,979	-
Drainage	7,897	-	5,012	-	2,885	-	-	7,897	-
Recreational, leisure and community facilities	19,769	17,865	1,255	-	649	-	17,825	1,944	-
Waste Management	1,517	1,517	-	-	-	-	-	1,517	-
Parks, Open Space and Streetscapes	12,184	195	11,358	-	631	-	195	11,989	-
Aerodromes	-	-	-	-	-	-	-	-	-
Off-street Car Parks	-	-	-	-	-	-	-	-	-
Other Infrastructure	8,928	8,121	807	-	-	-	248	8,680	-
<b>TOTAL INFRASTRUCTURE</b>	<b>100,454</b>	<b>29,887</b>	<b>64,819</b>	<b>-</b>	<b>5,747</b>	<b>4,867</b>	<b>19,648</b>	<b>75,939</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>171,695</b>	<b>68,022</b>	<b>95,492</b>	<b>-</b>	<b>8,180</b>	<b>4,867</b>	<b>43,206</b>	<b>123,622</b>	<b>-</b>

#### 4.7 Proposals to lease council land

This section presents a summary of Council's proposals to lease council land to external parties in the 2025-26 financial year.

Leases for City owned and managed land:

The City leases land, including buildings, in compliance with section 115 of the *Local Government Act 2020*.

Section 115 - Lease of land

(1) A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.

(2) Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.

(3) A Council must include any proposal to lease land in a financial year in the budget, where the lease is -

- a) for one year or more and;
  - (i) the rent for any period of the lease is \$100 000 or more a year; or
  - (ii) the current market rental value of the land is \$100 000 or more a year; or
- b) for 10 years or more.

(4) If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's Community Engagement Policy in respect of the proposal before entering into the lease.

The leases listed here are included in the Budget to comply with section 115 (3). Some leases listed do not obviously meet the requirements, however, a commercial market rental value of the building could potentially exceed \$100,000 if leased for its highest and best use, ("the use of an asset that maximises its potential and is physically possible, legally permissible and financially feasible") This may particularly apply to Kindergartens, Preschools and Neighbourhood Houses. These are operated by a third party with a subsidised community rent due to the permitted use to provide community services and benefits.

To ensure transparency, these proposed leases have been included in the list below.

Permitted Use	Address	Suburb	Proposed Term	Section	Proposed Annual Rental (\$)
Art Gallery	49 Lt Malop Street	Geelong	21 years	(3)(b) >10 years	\$1
Café	25 Park Crescent	South Geelong	5 + 5 years	(3)(b) >10 years	\$7,500
Western Beach Boat Club	54-70 Western Foreshore Road	Geelong	21 years	(3)(b) >10 years	\$20,000
Domestic Animal Pound and Animal Welfare	321-325 Portarlington Road	Moolap	1 + 1 years	3(a)(ii)	\$1
Golf Course	150 Queens Park Road	Highton	21 years	(3)(b) >10 years	To be confirmed

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### 5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

#### Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections		Trend	
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	+/-
<b>Governance</b>									
<b>Consultation and engagement</b> (Council decisions made and implemented with community input)	<b>Satisfaction with community consultation and engagement</b> Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	49.00	54.00	54.00	54.00	54.00	54.00	o
<b>Roads</b>									
<b>Condition</b> (sealed local roads are maintained at the adopted condition standard)	<b>Sealed local roads below the intervention level</b> Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	96.30%	94.90%	96.56%	96.69%	96.82%	96.96%	+
<b>Statutory planning</b>									
<b>Service standard</b> (planning application processing and decisions are in accordance with legislative requirements)	<b>Planning applications decided within the relevant required time</b> Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	78.60%	70.00%	70.00%	70.00%	70.00%	70.00%	o
<b>Waste management</b>									
<b>Waste diversion</b> (amount of waste diverted from landfill is maximised)	<b>Kerbside collection waste diverted from landfill</b> Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	50.99%	51.30%	49.84%	49.84%	49.84%	49.84%	-

**Targeted performance indicators - Financial**

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	+/-
<b>Liquidity</b>									
<b>Working Capital</b> (sufficient working capital is available to pay bills as and when they fall due)	<b>Current assets compared to current liabilities</b> Current assets / current liabilities	5	160.08%	164.64%	<b>158.38%</b>	131.85%	115.30%	115.39%	-
<b>Obligations</b>									
<b>Asset renewal</b> (assets are renewed as planned)	<b>Asset renewal compared to depreciation</b> Asset renewal and upgrade expense / Asset depreciation	6	67.83%	74.21%	<b>104.39%</b>	91.36%	85.76%	85.67%	o
<b>Stability</b>									
<b>Rates concentration</b> (revenue is generated from a range of sources)	<b>Rates compared to adjusted underlying revenue</b> Rate revenue / adjusted underlying revenue	7	69.89%	65.58%	<b>65.95%</b>	67.73%	68.31%	68.85%	o
<b>Efficiency</b>									
<b>Expenditure level</b> (resources are used efficiently in the delivery of services)	<b>Expenses per property assessment</b> Total expenses / no. of property assessments	8	\$3,273	\$3,404	<b>\$3,616</b>	\$3,630	\$3,711	\$3,810	+

## 5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	+/-
<b>Operating position</b>									
<b>Adjusted underlying result</b> (an adjusted underlying surplus is generated in the ordinary course of business)	<b>Adjusted underlying surplus (or deficit)</b> Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	(4.14%)	1.10%	<b>0.10%</b>	0.40%	0.78%	1.00%	<b>+</b>
<b>Liquidity</b>									
<b>Unrestricted cash</b> (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	<b>Unrestricted cash compared to current liabilities</b> Unrestricted cash / current liabilities	10	75.52%	86.37%	<b>87.15%</b>	76.18%	74.19%	82.27%	<b>o</b>
<b>Obligations</b>									
<b>Loans and borrowings</b> (level of interest-bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings compared to rates</b> interest-bearing loans and borrowings / rate revenue	11	60.56%	51.06%	<b>46.12%</b>	41.42%	37.04%	33.30%	<b>-</b>
<b>Loans and borrowings</b> (level of interest-bearing loans and borrowings is appropriate to the size and nature of Council's activities)	<b>Loans and borrowings repayments compared to rates</b> Interest and principal repayments on interest-bearing loans and borrowings / rate revenue		5.77%	8.05%	<b>3.72%</b>	2.89%	2.86%	2.30%	<b>-</b>
<b>Indebtedness</b> (level of long term liabilities is appropriate to the size and nature of a Council's activities)	<b>Non-current liabilities compared to own-source revenue</b> Non-current liabilities / own source revenue		46.13%	45.79%	<b>40.48%</b>	37.45%	34.24%	31.57%	<b>-</b>
<b>Stability</b>									
<b>Rates effort</b> (rating level is set based on the community's capacity to pay)	<b>Rates compared to property values</b> Rate revenue / CIV of rateable properties in the municipal district	12	0.27%	0.28%	<b>0.29%</b>	0.30%	0.30%	0.31%	<b>o</b>
<b>Efficiency</b>									
<b>Revenue level</b> (resources are used efficiently in the delivery of services)	<b>Average rate per property assessment</b> General rates and municipal charges / no. of property assessments	13	\$2,245	\$2,323	<b>\$2,396</b>	\$2,478	\$2,565	\$2,659	<b>+</b>

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**5c. Additional indicators**

The following table presents additional indicators that are not prescribed indicators in the *Local Government (Planning and Reporting) Regulations 2020*. These indicators are used by the Department of Treasury and Finance to conduct credit assessments of councils under the Treasury Corporation of Victoria (TCV) loans framework. Subject to these financial covenants being satisfied over the prior three years to the budget year, the budget year, and subsequent three projected financial years, a borrowing limit will be determined under the framework.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	+/-
<b><i>TCV loans framework indicators</i></b>									
Interest Cover Ratio	EBITDA (Earnings before interest, taxes, depreciation, and amortisation) / interest expenses	14	26	17	<b>19</b>	20	22	24	+
interest-bearing liabilities to own source revenue	interest-bearing liabilities / own source revenue (rates & charges)	15	41.79%	38.80%	<b>34.83%</b>	32.15%	29.01%	26.14%	-

**Notes to indicators****5a****1. Satisfaction with community consultation and engagement**

The target for this measure has been set considering past data, the City's current resource levels, and a review of engagements and projects of significant community interest in the past 12 months. It is forecast that this will continue with the City's measure potentially increasing in the year ahead as there will be a particular focus on Neighbourhood Conversations and a Have Your Say membership drive.

**2. Sealed local roads below the intervention level**

In setting the targets, the City used its strategic modelling software which ingests road condition information and agreed levels of service to project the overall condition of the road network. To account for the inherent variability of yearly intervention percentages, the City has averaged the overall surface condition over 10 years.

**3. Planning applications decided within the relevant required time**

The target has been set based on the City's historical performance, overlaid with benchmarking for comparable Councils which also process complex statutory planning applications.

**4. Kerbside collection waste diverted from landfill**

Targets have been set in accordance with past data and reasonable predictions about the future state.

The targets reflect a predicted yearly increase of 3% in waste and garden organics tonnages in accordance with forecast population growth. From 2024-25, the tonnage of mixed recycling processed by the City would decrease due to the introduction of the Victorian Government's Container Deposit Scheme, which will remove containers from the City's mixed recycling processing.

**5. Working Capital**

Cash deficits over the 4 year budget will result in a decreasing cash position and therefore a decreasing working capital ratio.

**6. Asset renewal**

With a strong focus on asset renewal, increased investment over the 4 year budget to achieve a minimum 85% renewal rate.

**7. Rates concentration**

High level of growth driving increase in rates revenue, which remains in-line with expected increases in other revenue sources of Council.

**8. Expenditure level**

Expenditure levels increasing in-line with expected growth and cost increases.

**5b**

**9. Adjusted underlying result**

An adjusted underlying deficit is expected in 2025-26, with adjusted underlying surpluses projected in future years requiring \$80mil of efficiency realisation over the 4 years.

**10. Unrestricted Cash**

High level of reserve drawn-down to fund for capital works in four-year program will result in reduced unrestricted cash over the 4 year budget.

**11. Debt compared to rates**

Rates revenue will increase due to property growth and the rate cap, while debt levels will reduce with no planned borrowings in 2025-26 or over the next 4 years.

**12. Rates effort**

No material variations expected.

**13. Revenue level**

Revenue levels are expected to increase in-line with expected growth and cost increases.

**5c**

**14. Interest cover ratio**

The EBITDA of Council is sufficient to cover expected interest.

**15. interest-bearing liabilities to own source revenue**

The own source revenue of Council is expected to increase, while debt levels will reduce with no planned borrowings in 2025-26 or over the next 4 years.

## Appendices

Appendix 1	Budgeted Income Statement
Appendix 2	2025-26 Capital Project Program
Appendix 3	Community Support
Appendix 4	2025-26 Fees and Charges Listing
Appendix 5	Glossary

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## Budgeted Income Statement

For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual 2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
<b>Operating Income</b>					
Rates & Charges	322,502	<b>340,636</b>	361,729	384,263	408,313
Fees, Charges & Other	86,584	<b>92,103</b>	95,839	100,691	105,273
Government Grants	74,868	<b>77,794</b>	71,963	73,942	75,976
Interest Received	8,563	<b>7,169</b>	4,814	3,241	3,093
Gain/Loss on Sale of Property	210	<b>372</b>	389	407	426
<b>Total Operating Income</b>	<b>492,727</b>	<b>518,075</b>	<b>534,735</b>	<b>562,544</b>	<b>593,080</b>
<b>Operating Expenditure</b>					
Salaries & Wages	203,906	<b>210,553</b>	220,950	235,098	250,152
Materials & Services	142,669	<b>160,812</b>	162,010	167,670	173,919
Depreciation	102,865	<b>109,126</b>	112,637	116,987	122,690
Community Support	22,161	<b>21,215</b>	22,938	23,450	25,306
Utilities	9,754	<b>10,570</b>	11,105	11,667	12,258
Interest Expense	5,934	<b>5,288</b>	2,930	3,286	3,045
<b>Total Operating Expenditure</b>	<b>487,290</b>	<b>517,565</b>	<b>532,570</b>	<b>558,158</b>	<b>587,370</b>
<b>Underlying Operating Surplus/(Deficit) for the Year</b>	<b>5,437</b>	<b>509</b>	<b>2,166</b>	<b>4,385</b>	<b>5,710</b>
<b>Non-Recurrent Income</b>					
Capital Grants & Income	20,930	<b>40,306</b>	39,152	4,867	4,867
Developer Contributions	39,053	<b>41,515</b>	30,881	24,469	40,778
Gain on Sale of Property	-	<b>10,646</b>	3,016	300	300
Recognition of Infrastructure	137,907	<b>116,012</b>	120,652	125,478	127,988
Net Asset Revaluation Gain	203,611	<b>211,755</b>	220,226	229,035	233,615
Other Capital Income	3,903	<b>1,494</b>	792	1,678	2,708
<b>Total Non-Recurrent Income</b>	<b>405,404</b>	<b>421,728</b>	<b>414,719</b>	<b>385,827</b>	<b>410,256</b>
<b>Non-Recurrent Expenditure</b>					
Loss on Disposal of Infrastructure	2,396	-	-	-	-
Prior Year Adjustments	-	-	-	-	-
<b>Total Non-Recurrent Expenditure</b>	<b>2,396</b>	-	-	-	-
<b>Total Comprehensive Surplus/(Deficit) for the Year</b>	<b>408,445</b>	<b>422,237</b>	<b>416,885</b>	<b>390,212</b>	<b>415,966</b>

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Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Buildings</b>							
<b>Collendina Reserve, Ocean Grove facility upgrade</b>	Provide facility upgrades to existing pavilion, including gender neutral facilities.	1,824,300	455,000	<b>1,369,300</b>	-	-	-
<b>Chilwell Library Community Hub</b>	Construction of upgrades at Chilwell library including meeting rooms and toilets.	2,397,010	-	<b>2,397,010</b>	-	-	-
<b>Lara West - Eastern Multipurpose Community Centre</b>	Lara West - Eastern Child and Community Centre Design & Construction, including early years and community spaces.	-	-	-	-	182,553	1,642,976
<b>Landy Field - Upgrade of Facilities (Inc Pavilion)</b>	Refurbishment of facilities including upgrades to the pavilion.	4,800,000	2,400,000	<b>2,400,000</b>	2,477,598	-	-
<b>Armstrong Creek West Precinct - Neighbourhood Activity Centre Active Open Space - Community Pavilion</b>	Design and construct the Armstrong Creek West Neighbourhood Activity Centre Community Sports Pavilion.	-	-	-	126,007	294,017	3,780,215
<b>Armstrong Creek Growth Area Community Complex</b>	Construction of a community complex in the Armstrong Creek growth area.	10,000,000	6,029,446	<b>3,970,554</b>	1,956,191	-	-
<b>Armstrong Creek East Precinct - Local Activity Centre - Community Complex</b>	Armstrong Creek East Precinct Local Activity Centre - Design and construction of a new Hub including early years and community spaces.	3,000,000	-	<b>3,000,000</b>	500,000	-	-
<b>Armstrong Creek West Precinct - Local Activity Centre - Community Complex</b>	Armstrong Creek West Precinct. Design and construction of a new Hub including early years and community spaces	-	-	-	-	188,500	1,696,497
<b>Bellarine Aquatic &amp; Sports Centre - Chemical Storage Building Upgrade</b>	Construction of a chemical storage building and upgraded learn to swim offices at Bellarine Aquatic & Sports Centre.	258,056	-	<b>258,056</b>	-	-	-
<b>North Bellarine Aquatic Centre Stage 2</b>	Stage 2 of the North Bellarine Aquatic Centre development.	16,000,000	15,863,966	<b>136,034</b>	191,089	-	-
<b>Ocean Grove Memorial Reserve Upgrade</b>	Sports lighting upgrade and facility improvements.	530,575	550,000	<b>19,425</b>	-	-	-
<b>Commonwealth Games Legacy Asset Delivery</b>	Costs associated with the City's management of Commonwealth Games Legacy asset delivery.	239,538	-	<b>239,538</b>	143,945	-	-
<b>Wallington Reserve - All Abilities Pavilion Redevelopment</b>	Redevelopment of the sports pavilion at Wallington Reserve to address accessibility issues.	3,900,000	917,647	<b>2,982,353</b>	31,816	-	-
<b>Hamlyn Park - Female Friendly Changeroom</b>	Female friendly changerroom upgrades at Hamlyn Park.	1,020,000	-	<b>1,020,000</b>	680,000	-	-
<b>Windsor Park Pavilion Upgrades</b>	The delivery of Pavilion upgrade and extension at Windsor Park.	2,360,000	1,895,971	<b>464,029</b>	-	-	-

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Winter Reserve Netball Change Room &amp; Court Upgrade</b>	Construction of netball facilities and storage and new netball court adhering to Netball Victoria Facility Guidelines.	1,312,243	535,575	<b>776,668</b>	-	-	-
<b>McDonald Reserve Pavilion Upgrade</b>	Refurbishment and extension of the existing pavilion at McDonald Reserve.	1,300,000	1,300,000	-	-	-	-
<b>Queens Park Female Friendly Change room</b>	Female friendly change room upgrades at Queens Park.	780,000	-	<b>780,000</b>	520,000	-	-
<b>Norlane Community Centre</b>	Staged construction works at the Norlane Community Centre.	1,349,320	-	<b>1,349,320</b>	-	-	-
<b>NAC - Multi-Purpose Stadium</b>	The delivery of a multi-use stadium in the Armstrong Creek precinct.	-	-	-	6,690,553	-	-
<b>Armstrong Horseshoe Bend Precinct - Local Activity Centre - Community Complex</b>	Armstrong Creek Horseshoe Bend Precinct - Local Activity Centre - Design and construction of a new Hub including early years and community spaces.	187,491	-	<b>187,491</b>	1,687,419	8,437,096	8,437,096
<b>Lara West - District Active Open Space - Community Pavilion</b>	Design and construct the Lara West District Active Open Space Community Pavilion.	-	-	-	-	137,036	319,752
<b>Lara West - Multi-Purpose Stadium</b>	Design and construct of a multi-purpose stadium at Lara West.	150,373	-	<b>150,373</b>	601,493	751,867	6,014,932
<b>Armstrong Creek West Precinct - Regional Active Open Space - Community Pavilion</b>	Design and construct the Armstrong Creek Regional Active Open Space Community Pavilion.	-	-	-	-	136,517	318,540
<b>Armstrong Creek Horseshoe Bend Precinct - Regional Active Open Space - Community Pavilion</b>	Design and construct the community pavilion as part of the regional active open space (northern) in the Armstrong Creek Horseshoe Bend precinct.	185,105	-	<b>185,105</b>	1,240,201	4,164,854	3,665,072
<b>Armstrong Creek East Precinct - Local Activity Centre Active Open Space Reserve - Community Pavilion</b>	Design and construct the Armstrong Creek East Precinct Local Activity Centre community pavilion.	12,252	-	<b>12,252</b>	326,710	3,862,525	-
<b>Armstrong Creek Horseshoe Bend Precinct - Southern Active Open Space - Community Pavilion</b>	Design and construct the Armstrong Creek Horseshoe Bend Precinct Local Activity Centre community pavilion.	-	-	-	-	74,587	174,037
<b>Armstrong Creek East Precinct - Regional Active Open Space Reserve - Community Pavilion</b>	Design and construct the Armstrong Creek East Precinct Regional active open space reserve community pavilion.	-	-	-	-	-	138,842
<b>Armstrong Creek Horseshoe Bend Precinct - Central Active Open Space - Community Pavilion</b>	Design and construct the Armstrong Creek Horseshoe Bend Precinct central active open space community pavilion.	-	-	-	-	-	57,458

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Armstrong Creek Horseshoe Bend Precinct - Western Active Open Space - Play Fields and Athletics</b>	Design and construct the Armstrong Creek Horseshoe Bend Precinct western active open space play fields.	-	-	-	-	-	81,581
<b>Lara Early Years Library and Community Hub</b>	Design and construct the permanent Lara Regional Library to replace the existing temporary library.	-	-	-	-	-	2,366,372
<b>Jetty Road - Childrens and Community Hub</b>	Design and construct facility which includes the development of an early childhood and maternal services area and neighbourhood community hub.	-	-	-	-	-	62,300
<b>Wurriki Nyal Fit Out Costs</b>	Leasehold fitout upgrades to level two and ground floor of Wurriki Nyal.	1,728,000	-	<b>1,728,000</b>	-	-	-
<b>Animal Pound - Office Block Upgrade</b>	Upgrade the office block at the animal pound facility	250,000	-	<b>250,000</b>	-	-	-
<b>Core Capital Program - Buildings</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with building assets	11,197,681	27,159	<b>11,170,522</b>	13,439,404	16,269,509	19,810,268
<b>Total Buildings</b>		<b>64,781,944</b>	<b>29,974,765</b>	<b>34,807,179</b>	<b>30,612,426</b>	<b>34,499,061</b>	<b>48,565,936</b>
<b>Heritage buildings</b>							
<b>Osborne House Remedial Works</b>	Remediation works to bring the building to an occupiable state.	2,000,000	-	<b>2,000,000</b>	2,000,000	3,000,000	1,000,000
<b>Total Heritage buildings</b>		<b>2,000,000</b>	-	<b>2,000,000</b>	<b>2,000,000</b>	<b>3,000,000</b>	<b>1,000,000</b>
<b>Land</b>							
<b>Armstrong Creek Land Acquisition Program</b>	Land acquisition required to support the Armstrong Creek DCP Precincts.	23,494,138	-	<b>23,494,138</b>	5,951,143	1,233,602	3,883,289
<b>Northern and Western Geelong Growth Areas - Commonwealth Biodiversity Approvals</b>	Provision for the implementation of the Commonwealth biodiversity approvals for the Northern and Western Geelong Growth Areas.	-	-	-	2,450,000	2,835,563	2,273,490
<b>Total Land</b>		<b>23,494,138</b>	-	<b>23,494,138</b>	<b>8,401,143</b>	<b>4,069,165</b>	<b>6,156,779</b>
<b>Property Total</b>		<b>90,276,082</b>	<b>29,974,765</b>	<b>60,301,317</b>	<b>41,013,569</b>	<b>41,568,226</b>	<b>55,722,715</b>

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Plant and Equipment</b>							
<b>Plant, machinery and equipment</b>							
North Bellarine Aquatic Centre Stage 2 - Fit Out	Fit out costs relating to stage two of the North Bellarine Aquatic Centre	-	-	-	850,000	-	-
Grab Truck Purchase	Additional grab truck to address increase in dumped rubbish requests	350,000	-	350,000	-	-	-
Core Capital Program - Plant, machinery and equipment	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with plant & equipment assets	6,077,516	-	6,077,516	6,008,983	8,812,858	9,501,718
<b>Total Plant, machinery and equipment</b>		<b>6,427,516</b>	<b>-</b>	<b>6,427,516</b>	<b>6,858,983</b>	<b>8,812,858</b>	<b>9,501,718</b>
<b>Fixtures, fittings and furniture</b>							
Core Capital Program - Fixtures, fittings and furniture	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with fixture & fitting assets	351,830	-	351,830	365,581	446,451	469,744
<b>Total Fixtures, fittings and furniture</b>		<b>351,830</b>	<b>-</b>	<b>351,830</b>	<b>365,581</b>	<b>446,451</b>	<b>469,744</b>
<b>Computers and telecommunications</b>							
Core Capital Program - Computers and telecommunications	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with computer and telecommunication assets	1,942,446	-	1,942,446	1,981,295	2,642,042	2,838,327
<b>Total Computers and telecommunications</b>		<b>1,942,446</b>	<b>-</b>	<b>1,942,446</b>	<b>1,981,295</b>	<b>2,642,042</b>	<b>2,838,327</b>
<b>Plant and Equipment Total</b>		<b>8,721,793</b>	<b>-</b>	<b>8,721,793</b>	<b>9,205,858</b>	<b>11,901,350</b>	<b>12,809,788</b>

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Infrastructure</b>							
<b>Bridges</b>							
<b>Barwon River - Shared Trails &amp; Pedestrian Bridge</b>	The detailed design of trails north and south of the Barwon River connecting to existing trails and of a pedestrian bridge across the Barwon River	300,000	300,000	-	-	-	-
<b>Core Capital Program - Bridges</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with bridge assets	310,049	-	<b>310,049</b>	310,049	418,814	451,871
<b>Total Bridges</b>		<b>610,049</b>	<b>300,000</b>	<b>310,049</b>	<b>310,049</b>	<b>418,814</b>	<b>451,871</b>
<b>Drainage</b>							
<b>Retarding Basin &amp; Water Treatment - Armstrong Creek Town Centre</b>	Construction of retarding basin and water treatment within the Armstrong Creek Town Centre precinct.	-	-	-	1,486,612	-	-
<b>Core Capital Program - Drainage</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with drainage assets	6,449,251	-	<b>6,449,251</b>	6,182,890	7,932,985	7,897,367
<b>Total Drainage</b>		<b>6,449,251</b>	-	<b>6,449,251</b>	<b>7,669,503</b>	<b>7,932,985</b>	<b>7,897,367</b>
<b>Footpaths and cycleways</b>							
<b>Special Rates and Charges - Civil Infrastructure</b>	Ongoing program of construction in accordance with approved schedule funded via Special Rates and Charges Schemes.	3,902,505	1,015,971	<b>2,886,534</b>	678,304	797,777	809,093
<b>Ocean Grove bike track</b>	Planning and construction of bike track	3,419,421	-	<b>3,419,421</b>	-	-	-
<b>Scenic Road - Bicycle Path</b>	Footpath on Scenic Road from Highett Road to Province Blvd.	1,080,000	-	<b>1,080,000</b>	-	-	-
<b>Off-Road Shared Trail Network</b>	Trails and shared path network for Armstrong Creek growth area.	319,181	-	<b>319,181</b>	317,478	239,543	206,617
<b>Mount Duneed Footpath Upgrades</b>	Planning work for footpath construction in Mount Duneed	150,000	-	<b>150,000</b>	-	-	-
<b>Core Capital Program - Footpaths and cycleways</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with footpath and cycleway assets	4,003,305	-	<b>4,003,305</b>	3,572,772	5,408,884	5,169,586
<b>Total Footpaths and cycleways</b>		<b>12,874,412</b>	<b>1,015,971</b>	<b>11,858,441</b>	<b>4,568,554</b>	<b>6,446,204</b>	<b>6,185,296</b>

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Other Infrastructure</b>							
LED Lighting and Smart Control Delivery	This project involves a bulk change out of existing light fittings to more efficient LED's with Smart Control technology	100,000	248,000 -	148,000 -	248,000 -	248,000 -	248,000
Traffic Lights at Roslyn Rd and Thornhill Rd	The detailed design and construction of traffic lights at the Roslyn Rd and Thornhill Rd intersection.	1,248,593	-	1,248,593	1,248,593	-	-
Convention and Exhibition Centre - Public Realm	Contribution to the external urban space that will be publicly accessible around the site of the Geelong Convention and Exhibition Centre.	1,500,000	-	1,500,000	-	-	-
Armstrong Creek West - Boundary Road and Baanyip Boulevard Traffic Signals and Link Road	Install traffic signals at the intersection of Boundary Road and Baanyip Boulevard, realign Boundary Road to join with new signals as identified in the Armstrong Creek West Precinct Structure Plan.	150,000	-	150,000	150,000	-	-
Avalon Beach Boat Ramp and Carpark Upgrade	Avalon Beach Boat Ramp and Carpark Upgrade	16,362	-	16,362	-	-	-
Animal Pound - Sewer Main Upgrade	Upgrade the sewer main at the animal pound facility	310,000	-	310,000	-	-	-
Heritage Asset Renewal	Renewal of heritage assets across the City	100,000	-	100,000	-	-	-
Windsor Park Safety Netting	Installation of safety netting at Windsor Park facility	95,000	-	95,000	-	-	-
Core Capital Program - Other Infrastructure	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with other infrastructure assets	6,884,782	42,895	6,841,887	8,775,752	8,563,881	8,927,580
<b>Total Other Infrastructure</b>		<b>10,404,737</b>	<b>290,895</b>	<b>10,113,842</b>	<b>9,926,345</b>	<b>8,315,881</b>	<b>8,679,580</b>
<b>Parks, open space and streetscapes</b>							
Wandana Gully Landscaping and Water Treatment (#2) - Province Estate Highton	These works capture remediation, civil (Cholet Reserve – Green Space) and fully landscaping of higher embankments within Gully #02 including Cholet Reserve.	60,000	-	60,000	-	-	-
Drysdale Sporting Precinct Master Plan Stage 2	Design and construction of the Drysdale Sub-Regional Sporting Precinct Masterplan. Builds upon existing uses and to ultimately deliver on the strategic (and sustainable) vision for the Precinct	5,000,000	2,911,956	2,088,044	3,767,468	-	-

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Rippleside Playground</b>	Design and construct a new regional playground utilising universal design principles to replace the existing outdated, unsuitable facility including to plan and deliver for the associated infrastructure such as path connections, accessible toilet and park infrastructure.	199,999	-	<b>199,999</b>	-	-	-
<b>Province Estate Highton - Wandana Gully - no 3</b>	These works capture remediation and fully landscaping of higher embankments within Gully #03	211,520	-	<b>211,520</b>	1,900,000	-	-
<b>Lara Recreation Reserve Master Plan Stage 2 Implementation – Oval 3 - Baseball Project</b>	Design and construction for Lara Recreation Reserve Master Plan Implementation including a new Oval 3 multi-purpose building and reconstruction of baseball field to new orientation.	397,008	-	<b>397,008</b>	-	-	-
<b>Lara Golf Club Irrigation Upgrade</b>	Installation of new irrigation system and decommissioning of existing as per concept plan.	2,281,934	-	<b>2,281,934</b>	-	-	-
<b>Armstrong Creek East Precinct - Local Activity Centre Active Open Space Reserve - Playing Fields</b>	Design and construct local activity centre active open space reserve playing fields in the Armstrong Creek East Precinct.	650,000	-	<b>650,000</b>	5,959,606	6,481,153	-
<b>Sparrovale Wetlands Project Implementation</b>	Development of the Sparrovale Masterplan and management of the Sparrovale Wetlands 550 hectare site.	858,836	-	<b>858,836</b>	1,288,254	1,093,302	-
<b>Armstrong Creek West - Neighbourhood Activity Centre Active Open Space - Play Fields</b>	Design and Construction of sporting fields and supporting infrastructure within the Armstrong Creek West Neighbourhood Active Open Space Reserve.	365,503	-	<b>365,503</b>	2,055,953	2,055,953	-
<b>Geelong Waterfront Basketball Court</b>	Construction of a new outdoor basketball court, including LED lighting and fencing on the Geelong waterfront.	50,000	50,000	-	-	-	-
<b>Lara Driving Range</b>	Development of a driving range at Lara Golf Club.	949,734	-	<b>949,734</b>	-	-	-
<b>Devlins Road Active Open Space</b>	Detailed design and construction of a pavilion, sports fields, sports lighting and other associated infrastructure at Devlins Road Reserve, Ocean Grove.	250,000	-	<b>250,000</b>	4,285,000	3,389,051	-
<b>Leopold Sports Precinct Upgrades</b>	Female changerooms including public toilets, additional netball practice facility and carpark.	1,241,282	1,241,282	-	-	-	-
<b>Sparrovale Dog Park</b>	The delivery and construction of Sparrovale Dog Park, Charlemont.	550,000	465,385	<b>84,615</b>	-	-	-
<b>Myers Reserve Masterplan Implementation</b>	Myer Reserve masterplan implementation works.	750,000	-	<b>750,000</b>	-	-	-
<b>Jetty Road - Foreshore Reserve - Improvements</b>	Protection and rehabilitation of the foreshore reserve.	775,030	-	<b>775,030</b>	-	-	-

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Armstrong Creek Horseshoe Bend Precinct - Playground Equipment</b>	The purchase and installation of playground equipment at local parks.	-	-	-	-	3,985	195,283
<b>Core Capital Program - Parks, open space and streetscapes</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with parks, open space and streetscape assets	9,975,625	-	9,975,625	8,622,311	12,146,019	11,988,760
<b>Total Parks, open space and streetscapes</b>		<b>24,566,470</b>	<b>4,668,623</b>	<b>19,897,847</b>	<b>27,878,592</b>	<b>25,169,463</b>	<b>12,184,043</b>
<b>Recreational, leisure and community facilities</b>							
<b>Portarlington Recreation Reserve Master Plan</b>	To deliver implementation of the Portarlington Recreation Reserve masterplan.	1,260,621	1,217,340	43,281	-	-	-
<b>Thomson Recreation Reserve Upgrade</b>	Upgrade works at Thomson Recreation Reserve.	886,891	-	886,891	-	-	-
<b>Armstrong Creek West Precinct - Regional Active Open Space - Play Fields</b>	Design and Construction of sporting fields and supporting infrastructure within the Armstrong Creek West Regional Active Open Space Reserve.	-	-	-	292,315	1,169,259	6,577,084
<b>Armstrong Creek Horseshoe Bend - Southern Active Open Space - Play Fields</b>	Design and construct the Armstrong Creek Horseshoe Bend Precinct Southern Active Open Space Play Fields.	133,669	-	133,669	534,674	3,027,143	3,007,543
<b>Lara West - District Active Open Space - Play Fields</b>	Design and construct the Lara West District Active Open Space Play Fields.	143,409	-	143,409	573,637	3,226,706	3,226,706
<b>Armstrong Creek West Precinct - Local Activity Centre Active Open Space - Play Fields</b>	Design and construct the Armstrong Creek West local activity centre active open space play fields.	-	-	-	-	-	270,569
<b>Armstrong Creek Horseshoe Bend Precinct - Regional Active Open Space - Play Fields</b>	Design and construct the playing fields as part of the regional active open space (northern) in the Armstrong Creek Horseshoe Bend precinct.	-	-	-	-	106,229	247,867
<b>Armstrong Creek East Precinct - Regional Active Open Space Reserve - Playing Fields</b>	Design and construct regional active open space reserve playing fields at the Armstrong Creek East precinct.	-	-	-	-	396,794	1,587,176
<b>Armstrong Creek East Precinct - Regional Park - Playground Equipment</b>	Provision of playground equipment within the Armstrong Creek East Precinct.	61,472	-	61,472	553,248	-	-
<b>Armstrong Creek Horseshoe Bend Precinct - Central Active Open Space - Play Fields</b>	Design and construct the Armstrong Creek Horseshoe Bend Precinct central active open space play fields.	-	-	-	111,402	445,608	2,948,244
<b>Kardinia Aquatic Centre - Pool Boiler Electrification</b>	The upgrade/electrification of the Kardinia Pool boiler.	594,000	-	594,000	1,206,000	-	-

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
Sport Lighting Program	Program to support the installation of new sport lighting across the municipality	1,000,000	-	1,000,000	1,000,000	-	-
<b>Core Capital Program - Recreational, leisure and community facilities</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with recreational, leisure and community facility assets	1,608,385	-	1,608,385	1,548,752	1,904,504	1,904,011
<b>Total Recreational, leisure and community facilities</b>		<b>5,688,447</b>	<b>1,217,340</b>	<b>4,471,106</b>	<b>5,820,027</b>	<b>10,276,243</b>	<b>19,769,200</b>
<b>Roads</b>							
Intersection - Reserve Road - Horseshoe Bend Road - Drews Road	The construction of a signalised intersection at Reserve Road/Horseshoe Bend Road/ Drews Road.	754,543	-	754,543	1,340,360	5,663,999	-
Intersection - Surf Coast Hwy - Boundary Road	Construction of a signalised intersection - Surf Coast Hwy and Boundary Road	385,000	-	385,000	2,863,100	954,367	-
Lara West - Patullos Rd East - Road Widening and Shared User Path	Design of widened road and shared user path between O'Hallorans Rd and Kees Rd, Lara.	560,800	-	560,800	3,675,876	-	-
Intersection - New Burvilles Road and Connector F - Signals Only	Design and construct the New Burvilles Road and Connector F Intersection at Armstrong Creek- Signals only.	75,842	-	75,842	682,581	-	-
Intersection - Internal North South/East West Collector Road	Upgrade to Signalised intersection - Centennial Boulevard / Greenvale Drive.	-	-	-	68,928	620,356	-
Intersection - Horseshoe Bend Road and LAC access - Signals Only	Design and construct the Armstrong Creek Intersection Horseshoe Bend Road and LAC access, signals only.	80,461	-	80,461	80,461	321,845	321,845
Intersection - East West Link Road and Barwon Heads Road - Sewer Confluence relocation	Relocation of the sewer confluence in the Armstrong Creek Northeast Industrial Precinct.	-	-	-	-	-	565,835
East West Link Road - Interim Construction	The interim construction of the East West Link road in the Armstrong Creek Northeast Industrial Precinct.	-	-	-	-	-	285,164
<b>Core Capital Program - Roads</b>	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with road assets	27,710,538	4,332,618	23,377,920	24,055,767	34,638,039	37,481,482
<b>Total Roads</b>		<b>29,567,186</b>	<b>4,332,618</b>	<b>25,234,568</b>	<b>32,767,073</b>	<b>42,198,605</b>	<b>38,654,326</b>

Project Name	Description	2025-26 Expenditure \$	2025-26 Income \$	2025-26 Net Cost \$	2026-27 Net Cost \$	2027-28 Net Cost \$	2028-29 Net Cost \$
<b>Waste Management</b>							
<b>New Bin Supply - Waste Collection and Recycling Systems</b>	Supply of mobile bins to new and additional occupancy residential properties and for new commercial customers.	1,103,158	-	<b>1,103,158</b>	1,226,814	1,364,332	1,517,264
<b>Organics Processing Facility Upgrade</b>	Staceys Road Compost Works - Site upgrades to accommodate FOGO processing.	9,050,000	-	<b>9,050,000</b>	16,050,000	-	-
<b>Establishment of new Resource Recovery Centre</b>	Plan, design and construct City's third resource recovery centre.	300,000	-	<b>300,000</b>	4,000,000	4,000,000	-
<b>Improvement of public safety at Geelong Resource Recovery Centre</b>	Investigate, plan, design and construct in stages to reconfigure and improve safety, traffic and efficiency at GRRC.	1,200,000	-	<b>1,200,000</b>	3,000,000	-	-
<b>Sorting/Decontamination Line at Pt Henry for FOGO - Facility Upgrades</b>	Upgrades to the existing grinding and decontamination process at Pt Henry for FOGO processing - Facility Upgrades.	700,000	-	<b>700,000</b>	850,000	-	-
<b>Sorting/Decontamination Line at Pt Henry for FOGO - Equipment Purchase</b>	Upgrades to the existing grinding and decontamination process at Pt Henry for FOGO processing - Equipment Purchase.	2,300,000	-	<b>2,300,000</b>	-	-	-
<b>Purchase and rollout of kerbside glass bins</b>	Mandated by the Victorian Government to introduce kerbside glass collection service by 2027.	-	-	-	8,600,000	-	-
<b>Waste hub - transfer station, circular economy &amp; green waste</b>	Plan, design and construct a Waste Hub to process our waste post Drysdale landfill closure.	300,000	-	<b>300,000</b>	5,000,000	4,750,000	-
<b>Drysdale Landfill Upgrades</b>	Upgrades to Drysdale Landfill including Oil Shedding and Drain Basin	80,000	-	<b>80,000</b>	-	-	-
<b>Dangerous Waste Material Storage Upgrades</b>	Upgrade storage of dangerous waste materials at depots to ensure EPA compliance	50,000	-	<b>50,000</b>	-	-	-
<b>Public Litter Enclosures Renewal</b>	Upgrade current enclosures that are in poor condition and a lower than required capacity.	100,000	-	<b>100,000</b>	-	-	-
<b>Total Waste Management</b>		<b>15,183,158</b>	-	<b>15,183,158</b>	<b>38,726,814</b>	<b>10,114,332</b>	<b>1,517,264</b>
<b>Infrastructure Total</b>		<b>105,343,709</b>	<b>11,825,447</b>	<b>93,518,262</b>	<b>127,666,957</b>	<b>110,872,527</b>	<b>95,338,946</b>
<b>Grand Total</b>		<b>204,341,585</b>	<b>41,800,212</b>	<b>162,541,372</b>	<b>177,886,384</b>	<b>164,342,103</b>	<b>163,871,450</b>

**2025-26 COMMUNITY SUPPORT**

Name	2024-25 Budget \$	2025-26 Budget \$	Description
<b>Community Grants</b>			
Artists & Creatives Professional Development	15,000	15,000	Grants for local artists and creative to develop their creative skills, business skills and professional practice.
Arts Projects	120,000	100,000	Grants to support artists, creatives and the cultural sector to develop new works or activities and contemporary arts practice.
Children's Week	9,000	20,000	Grants for activities that celebrate the health, development and well-being of children.
Clean Economy	50,000	50,000	Grants for businesses to establish proof of concept for clean technologies and circular economy solutions that benefit the Geelong community.
Clever and Creative Seed	25,000	25,000	Grants for artists and creatives to initiate, explore or activate new ideas or new approached to their work.
Climate Change Partnerships	180,000	180,000	Partnership grants for the Geelong community to lead the way in adapting to a changing climate.
Community Events	200,000	200,000	Grants for moderate sized public events that provide economic and community benefits to the Greater Geelong region.
Community Infrastructure	3,000,000	1,500,000	Grants for the planning and delivery of community led infrastructure projects that increase community access to places, spaces, services, and provide facilities that foster and facilitate positive health and wellbeing outcomes.
Creative Commissions	60,000	80,000	Grants for established, professional artists and creatives to deliver new, large-scale creative projects with the City of Greater Geelong.
Environmental Sustainability	70,000	70,000	Grants for the initiation, development and delivery of projects that enhance our natural environment and drive environmental sustainability actions across the Geelong region.
First Nations Cultural Heritage	100,000	100,000	Grants for projects that recognise, restore, protect and preserve Aboriginal Cultural Heritage.
Healthy & Connected Communities	263,000	263,000	Grants for projects, activities or events that respond to a community need and promote inclusion and positive health and wellbeing within the community.
Geelong Heritage	100,000	-	Grants to support conservation of heritage buildings in Greater Geelong. Paused for 2025–26. The Geelong Heritage Strategy will review broader support options for heritage property owners, which may inform a future grants program.
Neighbourhood Houses	182,500	182,500	Support to Neighbourhood Houses for operating costs and community development projects.
Neighbourhood Houses: Christmas in the Community	40,000	40,000	Support to Neighbourhood Houses for community celebrations across the municipality during the Christmas period.
Positive Ageing	24,000	24,000	Grants for community hosted activities and experiences such as workshops, dances, concerts and sporting activities that celebrate our ageing community.
<b>Community Grants Total</b>	<b>4,438,500</b>	<b>2,849,500</b>	
<b>Partnerships</b>			
Active Geelong	50,000	50,000	Partnership to achieve strategic actions from the Community Health and Wellbeing Strategy 2025/26
Advanced Fibre Cluster	12,750	12,500	Advanced Fibre Cluster Geelong to support the growth of advanced fibre and composite materials' manufacturing in the Geelong region.
Barwon Heads Football Netball Club	-	20,000	Funding to subsidise Barwon Heads Football Netball Club (BHFNC) for maintenance of Howard Harmer Reserve.
Barwon Sports Academy	61,975	64,975	Council contribution to operating costs and memberships.

## 2025-26 COMMUNITY SUPPORT

Name	2024-25 Budget \$	2025-26 Budget \$	Description
Bellarine Catchment Network	20,000	20,000	To support the Bellarine Catchment Network in providing environment projects for the Bellarine Peninsula community.
Bis-Sport Sponsorship	6,000	6,000	Partnership with Barwon Sports Academy to support elite athletes to compete.
Committee for Geelong - Membership	4,000	4,000	Committee for Geelong works collaboratively with an authoritative group of stakeholders and influencers to design Geelong's best future.
Courthouse Back to Back	9,650	7,567	Annual Facilities support.
Deakin University	10,000	10,000	Deakin University Scholarship Pledge and local secondary schools.
Emergency Management	2,250	2,250	Contribution to Citizens Radio Emergency Services Teams (CREST).
Future Geelong	40,000	30,000	Future Geelong is an event that casts a spotlight on the region's key issues and opportunities. A blueprint to ensure Geelong remains the most desirable city to work, play and live in.
G21 Contribution	338,750	338,750	Contribution to G21 Geelong Regional Alliance.
Geelong Chamber of Commerce	78,010	81,060	
- Eco Dev Gold Corporate Partnership	7,460	7,460	Geelong Chamber Gold Corporate Partnership Proposal.
- Corporate Partner Luncheon	10,000	11,000	Annual Corporate Partner Luncheon.
- Geelong Small Business Festival	50,000	51,200	Geelong Small Business Festival.
- Geelong Business Excellence Awards	10,550	11,400	Geelong Business Excellence Awards.
Geelong Cricket Association	266,090	287,230	Partnership for turf wicket maintenance program.
Geelong Food Share	150,000	150,000	Contribution to assist in providing food aid to individuals and families who might otherwise struggle to access nutritious food.
Geelong Football Club	18,000	20,000	Sponsorship and activation.
Geelong Gallery	1,365,339	1,365,339	Funding Agreement to support core operations.
Geelong Gaol Museum	9,200	5,000	Annual support for the conservation and care of the Geelong Gaol Museum collection.
Geelong Manufacturing Council	10,000	25,000	Geelong Manufacturing Council for growing skills and capabilities, stimulate innovation, product and market diversification and enhance the entrepreneurial ecosystem in Geelong.
Geelong Maritime Museum	9,780	4,890	Annual support for the conservation and care of the Geelong Maritime Museum collection.
Geelong Regional Library	15,511,667	16,402,751	
- Geelong Regional Library - Cash Contribution	14,515,900	14,724,570	Funding provided to GRLC as a cash contribution.
- Geelong Regional Library - CoGG Service Contributions	995,767	1,678,181	Funding provided to GRLC for other operating facility costs i.e. cleaning & utilities, to library services.
Give Where You Live	60,000	60,000	Foundation Platinum Partnership for Community Engagement and Connected Program.
Older Adult Centres	99,000	99,000	Contribution to programming for Older Adults activities.
Parks, Gardens, Landcare support	25,000	25,000	Support for community groups to care for parks and reserves.
Platform Arts	299,940	313,587	Funding Agreement to support core operations being: Working across multiple creative platforms, to champion a new generation of thinkers, makers, risk-takers and agitators.
Regional Capitals Australia - Membership	10,000	10,000	The Regional Capitals Australia provide an alliance, a reference group, a 'strength-in-numbers' body that understands all things 'regional capitals'.
Regional Cities Victoria Contribution (RCV) - Membership	32,400	32,400	Regional Cities Victoria is an alliance of regional cities dedicated to achieving real change in regional Victoria through policy development and active implementation of those policies.

**2025-26 COMMUNITY SUPPORT**

Name	2024-25 Budget \$	2025-26 Budget \$	Description
Runway HQ Limited	1,000	4,000	Runway HQ Ltd which supports Startups residing in regional Victoria.
Swan Bay Catchment Program	40,000	40,000	Partnership program to protect and enhance native vegetation and waterways within the Swan Bay Catchment on the Bellarine Peninsula.
Western Heights Secondary College	42,945	43,164	Contribution to Western Heights Secondary College to cover the operating costs associated with the Vines Road Community Hub library.
<b>Partnerships Total</b>	<b>18,583,746</b>	<b>19,534,463</b>	
<b>Events</b>			
Australia Day Committee (Geelong) Inc. Committee	35,700	35,700	Free family fun day at Rippleside Park on 26th January.
Australian International Airshow	630,000	-	Sponsorship payment of the Australian International Airshow. Event held every two years.
- Airshow	505,000	-	Sponsorship
- Chalet & Trade Stand	125,000	-	Chalet & Trade Stand
ANZAC Day	20,000	30,000	ANZAC Day - Music Services and Traffic control.
Cadel Evans Great Ocean Road Race	260,200	280,000	Cadel Evans Great Ocean Road Race - Marketing & Sponsorship.
Community Christmas Carols	80,000	85,000	Christmas Carol events across the region, including Denis Walter Carols by the Bay and Christmas Eve Johnstone Park.
Major Events to be confirmed	1,200,000	1,200,000	Funding for the attraction of major events to Geelong.
New Years Eve Celebration	58,000	60,000	New Years Eve Fireworks Display, and cost to support the celebration including traffic control and cleaning costs.
Pako Festa	100,000	100,000	Commitment to support regional signature community event.
Run4Geelong	15,000	45,000	Naming rights partner for a three-year term, from 2025 to 2027.
<b>Events Total</b>	<b>2,398,900</b>	<b>1,835,700</b>	
<b>Total Community Support</b>	<b>25,421,146</b>	<b>24,219,663</b>	

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**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

Basis of Charge:  
A = Act of Parliament D = Discretionary L = Local Law

Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
<b>City Infrastructure</b>					
<b>Design and Services</b>					
Saleyards Truck Wash	D	0.34	3.75	3.75	-
<b>Development Planning</b>					
Additional Inspection Fee	D	-	100.00	64.50	35.50
Asset Protection Permit	D	-	250.00	166.00	84.00
Road Opening - Minor Works - Additional Fee	D	-	-	53.50	-
Road Opening - Minor Works - Naturestrip MINOW2	D	-	99.00	97.00	2.00
Road Opening - Minor Works - Roadway, Shoulder, Footpath MINOW1	D	-	154.10	151.00	3.10
Standard Vehicle Crossing Permits	D	-	243.90	239.00	4.90
<b>Geelong Botanic Garden</b>					
Annual Agreement	D	14.45	159.00	156.00	3.00
Annual Agreement - ad hoc	D	1.41	15.50	15.00	0.50
Annual Agreement - Friends	D	1.45	16.00	16.00	-
Booked Program - 60 mins	D	0.51	5.60	5.50	0.10
Booked Program - 90 mins	D	0.61	6.70	6.60	0.10
Booked Program < 20 students	D	1.13	12.40	12.00	0.40
Childrens Program	D	1.04	11.40	11.00	0.40
Events - 2hr	D	29.18	321.00	314.00	7.00
Events - 5hr	D	39.45	434.00	425.00	9.00
Weekdays - full day	D	14.00	154.00	151.00	3.00
Weekdays - half day	D	7.14	78.50	77.00	1.50
<b>Infrastructure Planning</b>					
Flood Assessment Fee - 2nd and subsequent consultations per hour (first consultation free)	D	-	70.00	-	70.00
Flood Assessment Fee - basic enquiry (flood advice)	D	-	50.00	-	50.00
Flood Assessment Fee - consent / endorsement - pre VicSmart permits	D	-	231.40	-	231.40
Flood Assessment Fee - standard (flood advice)	D	-	231.40	-	231.40
Property Information Request – including LPOD	D	-	231.40	152.00	79.40
Property Information Request LPOD - Section (i) only	D	-	-	199.00	-
WWRR - Major Works over 50kmh - Roadway, Shoulder, Footpath	A	-	725.00	703.80	21.20
WWRR - Major Works over 50kmh - Naturestrip	A	-	101.00	98.00	3.00
WWRR - Major Works up to 50kmh - Roadway, Shoulder, Footpath	A	-	395.40	383.80	11.60
WWRR- Major Works up to 50kmh - Naturestrip	A	-	395.40	383.80	11.60
WWRR Street Occupation - Carpark /day	D	-	23.00	-	23.00
WWRR Street Occupation - Initial Application	D	-	50.00	-	50.00
WWRR Street Occupation - Over Permit Timeframe - road reserve width x length of work TMP impact /m2/day	D	-	0.70	-	0.70
<b>Parks and Gardens Administration</b>					
Standpipe Permits	D	-	65.00	61.50	3.50

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
<b>Street and Parks Trees</b>					
Tree Planting and Establishment	D	45.73	503.00	492.00	11.00
Tree Removal - 5m - 10m in height	D	143.27	1,576.00	1,545.00	31.00
Tree Removal - 10m + in height	D	244.27	2,687.00	2,634.00	53.00
Tree Removal - up to 5m in height	D	76.45	841.00	824.00	17.00
<b>Waste Collection Services</b>					
Commercial Bin Service - Garbage	D	66.18	728.00	646.00	82.00
Commercial Bin Service - Green Waste	D	15.36	169.00	167.00	2.00
Commercial Bin Service - Organics	D	94.55	1,040.00	-	1,040.00
Commercial Bin Service - Recycling	D	21.64	238.00	234.00	4.00
<b>Waste Collection Services - Facility</b>					
Ute Heaped	D	7.27	80.00	90.50	- 10.50
Ute Waterline	D	7.27	80.00	67.50	12.50
Single Axle Trailer Waterline	D	7.27	80.00	67.50	12.50
Waste Single axle trailers (heaped) min	D	7.27	80.00	90.50	- 10.50
Fire Extinguishers	D	0.64	7.00	-	7.00
Metreage	D	9.73	107.00	90.50	16.50
Minimum charge/ Half boot load	D	1.82	20.00	20.00	-
Pres Waste Mattresses	D	2.55	28.00	27.00	1.00
Single Axle Caged Heaped Trailer	D	19.45	214.00	181.00	33.00
Single Axle Caged Trailer	D	14.55	160.00	136.00	24.00
Solar Panels	D	2.68	29.50	-	29.50
Tandem Caged Heaped Trailer	D	38.86	427.50	362.00	65.50
Tandem Caged Trailer	D	29.18	321.00	271.00	50.00
Waste Car Boot	D	3.64	40.00	34.50	5.50
Waste Car tyres on rims	D	1.09	12.00	11.50	0.50
Waste Car tyres up to 1M diameter each	D	1.00	11.00	10.50	0.50
Waste Concrete/Build-Build rubble/concrete	D	21.59	237.50	201.00	36.50
Waste Tandem Trailers (heaped) min	D	19.45	214.00	181.00	33.00
Waste Tandem Trailers (waterline)	D	9.73	107.00	90.50	16.50
Waste Truck Tyres	D	3.36	37.00	35.50	1.50
<b>Waste Disposal Services - Facility</b>					
Ute Heaped	D	7.27	80.00	90.50	- 10.50
Ute Waterline	D	7.27	80.00	67.50	12.50
Single Axle Trailer Waterline	D	7.27	80.00	67.50	12.50
Waste Single axle trailers (heaped) min	D	7.27	80.00	90.50	- 10.50
Fire Extinguishers	D	0.64	7.00	6.80	0.20
Metreage	D	9.73	107.00	90.50	16.50
Minimum charge/ Half boot load	D	1.82	20.00	20.00	-
Pres Waste Mattresses	D	2.55	28.00	27.00	1.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Single Axle Caged Heaped Trailer	D	19.45	214.00	181.00	33.00
Single Axle Caged Trailer	D	14.55	160.00	136.00	24.00
Solar Panels	D	2.68	29.50	28.50	1.00
Tandem Caged Heaped Trailer	D	38.86	427.50	362.00	65.50
Tandem Caged Trailer	D	29.18	321.00	271.00	50.00
Waste Car Boot	D	3.64	40.00	34.50	5.50
Waste Car tyres on rims	D	1.09	12.00	11.50	0.50
Waste Car tyres up to 1M diameter each	D	1.00	11.00	10.50	0.50
Waste Concrete/Build-Build rubble/concrete	D	21.59	237.50	201.00	36.50
Waste Tandem Trailers (heaped) min	D	19.45	214.00	181.00	33.00
Waste Tandem Trailers (waterline)	D	9.73	107.00	90.50	16.50
Waste Truck Tyres	D	3.36	37.00	35.50	1.50
Asbestos maximum single axle trailer (domestic quantities only)	D	6.91	76.00	64.50	11.50
Pres Waste Animal Carcass (multiple)	D	25.09	276.00	233.00	43.00
Pres Waste Animal Carcass (single)	D	8.55	94.00	79.50	14.50
Pres Waste Clean Fill	D	16.09	177.00	149.00	28.00
Pres Waste Fish waste	D	32.14	353.50	298.00	55.50
Pres Waste Greenwaste (clean)	D	23.45	258.00	218.00	40.00
Pres Waste Industrial Waste	D	25.09	276.00	233.00	43.00
Pres Waste Poultry	D	32.14	353.50	298.00	55.50
Pres Waste Scallop Shell	D	32.14	353.50	298.00	55.50
Pres Waste Seaweed	D	22.27	245.00	207.00	38.00
<b>City Life</b>					
<b>Abandoned Vehicles</b>					
Abandoned Vehicles - Impound Release Fee - Motor Cycles & Vehicles	D	-	376.00	367.00	9.00
<b>Agencies</b>					
Home, Personal and Respite Care Agency - Evening / Saturday	D	9.09	100.00	95.00	5.00
Home, Personal and Respite Care Agency - Normal	D	7.09	78.00	73.00	5.00
Home, Personal and Respite Care Agency - Public Holiday	D	13.45	148.00	139.00	9.00
Home, Personal and Respite Care Agency - Sunday	D	11.36	125.00	117.00	8.00
<b>Alfresco Dining Fees &amp; Permits</b>					
A Frame Advertising Sign occupying footpath (can only be placed in a 0-60km/h speed zone)	D	-	222.00	217.00	5.00
Alfresco Dining Application Fee	D	-	46.00	45.00	1.00
Alfresco Dining Chair Fee (Central Activity Area) - per chair	D	-	21.00	20.00	1.00
Alfresco Dining Chair Fee (Non-Central Activity Area) - per chair	D	-	15.00	15.00	-
Alfresco Dining Fixed Furniture Fee - per m2	D	-	46.00	45.00	1.00
Alfresco Dining Transfer Fee	D	-	46.00	45.00	1.00
<b>Animal Impound &amp; Release Fees</b>					
Impound Release Fee - cat and dog	D	-	192.00	128.00	64.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Impound Release fees - Livestock (per animal)	D	-	98.00	96.00	2.00
Labour & Vehicle Charge - Impounded Livestock - all days other than Sunday (per animal)	D	-	115.00	112.00	3.00
Labour & Vehicle Charge - Impounded Livestock - Sundays (per animal)	D	-	137.00	134.00	3.00
Returned Animal to Owner (dogs and cats)	D	-	49.00	48.00	1.00
Sustenance Charge - larger than sheep (per day, per animal)	D	-	25.00	24.00	1.00
Sustenance Charge - sheep or smaller (per day, per animal)	D	-	23.00	22.00	1.00
<b>Animal Permit Fees</b>					
Ad-Hoc Inspections of Domestic Animal Business, Multiple Animal Permits or Declared Dogs	D	-	118.00	115.00	3.00
Domestic Animal Business Registration - annually, per business application	D	-	259.00	253.00	6.00
Multiple Animal Permit - New Application	D	-	164.00	160.00	4.00
Multiple Animal Permit - Renewal (no change in permit conditions & no inspection required)	D	-	46.00	45.00	1.00
<b>Animal Registration Fees</b>					
Cat - approved enclosure	D	-	34.00	-	34.00
Dangerous Dog (Guard Dog)	D	-	218.00	213.00	5.00
Desexed dog and cat	D	-	68.00	66.00	2.00
Cat - approved enclosure concession	D	-	10.00	-	10.00
Dangerous dog - residential	D	-	302.00	295.00	7.00
Desexed dog and cat - concession	D	-	34.00	33.00	1.00
Menacing dog	D	-	248.00	242.00	6.00
Restricted breed	D	-	302.00	295.00	7.00
Unsterilised dog	D	-	214.00	209.00	5.00
Unsterilised dog - concession	D	-	108.00	105.00	3.00
<b>Animal Registration Information Fees</b>					
Public printing of Animal registration record cost per record	D	-	11.00	11.00	-
Viewing of CoGG animal registration database	D	-	30.00	29.00	1.00
<b>Animals at Large/Prohibited</b>					
Animal infringement offences are established and issued in accordance with the Domestic Animals Act 1994. For a full list of fees please see <a href="https://www.legislation.vic.gov.au/in-force/acts/domestic-animals-act-1994/081">https://www.legislation.vic.gov.au/in-force/acts/domestic-animals-act-1994/081</a>	A	-	-	-	-
<b>Arena</b>					
Arena - Annex Hire - Basketball per court per hour - after 5pm	D	4.36	48.00	47.00	1.00
Arena - Annex Hire - Basketball per court per hour - all other times	D	3.55	39.00	38.00	1.00
Arena - Annex Hire - Casual Shoot Around per person	D	0.47	5.20	5.00	0.20
Arena - Annex Hire - Commercial Use - per day	D	526.00	5,786.00	5,645.00	141.00
Arena - Annex Hire - Community Group	D	315.73	3,473.00	3,388.00	85.00
Arena - Annex Hire - School Tournament Days 3 courts - per hour	D	2.64	29.00	28.00	1.00
Arena - Auditorium Court Hire - per hour	D	8.64	95.00	-	95.00
Arena - Auditorium Hire - Commercial Use per day	D	526.00	5,786.00	5,645.00	141.00
Arena - Auditorium Hire - Community Group per day	D	315.73	3,473.00	3,388.00	85.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Arena - Contractors - Cleaners	D	6.45	71.00	69.00	2.00
Arena - Contractors - First Aid - Commercial	D	5.55	61.00	59.00	2.00
Arena - Contractors - First Aid - Community	D	5.55	61.00	59.00	2.00
Arena - Contractors - House Technician	D	7.09	78.00	76.00	2.00
Arena - Contractors - Road Crew	D	7.09	78.00	76.00	2.00
Arena - Contractors - Security	D	5.45	60.00	59.00	1.00
Arena - Contractors - Trades - Rigger, electrician, plumber, etc	D	13.91	153.00	149.00	4.00
Arena - Fire Isolation (min 4 hrs) - Fire Services After Hours 7pm to 7am	D	77.36	851.00	830.00	21.00
Arena - Fire Isolation (min 4 hrs) - Fire Services Daytime 7am to 5pm	D	29.45	324.00	316.00	8.00
Arena - Function Room - Community Groups per hour	D	2.91	32.00	31.00	1.00
Arena - Function Room - Council Depts per day	D	13.09	144.00	140.00	4.00
Arena - Function Room - Private/Commercial Group per hour	D	2.91	32.00	31.00	1.00
Arena - Function Room - Staff member hire per hour	D	2.91	32.00	31.00	1.00
Arena - Labour Crew - Box Office Attendant	D	5.45	60.00	58.00	2.00
Arena - Labour Crew - Chief Fire Warden	D	7.27	80.00	78.00	2.00
Arena - Labour Crew - Event Supervisor	D	6.45	71.00	69.00	2.00
Arena - Labour Crew - FOH Supervisor	D	6.45	71.00	69.00	2.00
Arena - Labour Crew - Labour Crew	D	5.45	60.00	58.00	2.00
Arena - Labour Crew - Safety Officer	D	7.27	80.00	78.00	2.00
Arena - Labour Crew - Ticket Checker/Usher	D	5.45	60.00	58.00	2.00
Arena - Options - Tea/Coffee per person	D	0.47	5.20	5.00	0.20
Arena - Public Holiday Rates - Box Office Attendant	D	9.45	104.00	101.00	3.00
Arena - Public Holiday Rates - Chief Fire Warden	D	14.91	164.00	160.00	4.00
Arena - Public Holiday Rates - Event Supervisor	D	12.73	140.00	137.00	3.00
Arena - Public Holiday Rates - FOH Supervisor	D	11.00	121.00	118.00	3.00
Arena - Public Holiday Rates - Labour Crew	D	9.45	104.00	101.00	3.00
Arena - Public Holiday Rates - Safety Officer	D	14.91	164.00	160.00	4.00
Arena - Public Holiday Rates - Ticket Checker/Usher	D	9.45	104.00	101.00	3.00
Arena - Services - Catering fee per person	D	0.10	1.10	1.00	0.10
Arena - Services - Linen - table cloths each	D	1.86	20.50	20.00	0.50
Arena - Services - Two-way radio	D	2.00	22.00	21.00	1.00
Arena - Venue Bump In/Out Day - Events	D	78.91	868.00	847.00	21.00
<b>Casual Parking</b>					
Casual Parking - Wesley	D	-	-	3.60	- 3.60
Off Street - Capped All Day Parking Fee	D	1.40	15.40	15.00	0.40
On-street - Capped All Day Parking Fee	D	0.91	10.00	7.20	2.80
On-Street Parking - per hour fee	D	0.34	3.70	3.60	0.10
Reserve Car Park Space - Metered	D	4.64	51.00	50.00	1.00
Reserve Car Park Space - unmetered	D	2.55	28.00	27.00	1.00
Reserved Car Parking Spaces (Long Term) Metered	D	3.73	41.00	40.00	1.00
Reserved Car Parking Spaces (Long Term) Non- Metered	D	2.18	24.00	23.00	1.00

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<b>Commonwealth Home Support Program</b>					
Home Care, Personal Care, Respite Care - High	D	-	75.00	73.00	2.00
Home Care, Personal Care, Respite Care - Low	D	-	10.25	10.00	0.25
Home Care, Personal Care, Respite Care - Medium	D	-	27.00	26.00	1.00
<b>Community and Recreation</b>					
Casual Hire - BMX- Commercial Rate	D	13.91	153.00	149.00	4.00
Casual Hire - BMX- Community Rate	D	4.55	50.00	49.00	1.00
Casual Hire - Bowls- Commercial Rate	D	6.00	66.00	64.00	2.00
Casual Hire - Bowls- Community Rate	D	2.00	22.00	21.00	1.00
Casual Hire - Community 1 Oval - Commercial Rate	D	100.18	1,102.00	1,075.00	27.00
Casual Hire - Community 1 Oval - Community Rate	D	33.36	367.00	358.00	9.00
Casual Hire - Community 1 Pitch - Commercial Rate	D	57.64	634.00	619.00	15.00
Casual Hire - Community 1 Pitch - Community Rate	D	19.27	212.00	207.00	5.00
Casual Hire - Community 2 Oval - Commercial Rate	D	65.73	723.00	705.00	18.00
Casual Hire - Community 2 Oval - Community Rate	D	21.91	241.00	235.00	6.00
Casual Hire - Community 2 Pitch - Commercial Rate	D	32.91	362.00	353.00	9.00
Casual Hire - Community 2 Pitch - Community Rate	D	10.91	120.00	117.00	3.00
Casual Hire - Community 3 Oval - Commercial Rate	D	32.91	362.00	353.00	9.00
Casual Hire - Community 3 Oval - Community Rate	D	10.91	120.00	117.00	3.00
Casual Hire - Community 3 Pitch- Commercial Rate	D	20.27	223.00	218.00	5.00
Casual Hire - Community 3 Pitch- Community Rate	D	6.73	74.00	72.00	2.00
Casual Hire - Court- Commercial Rate	D	4.73	52.00	51.00	1.00
Casual Hire - Court- Community Rate	D	1.59	17.50	17.00	0.50
Casual Hire - Criterium Track- Commercial Rate	D	10.00	110.00	107.00	3.00
Casual Hire - Criterium Track- Community Rate	D	3.36	37.00	36.00	1.00
Casual Hire - Goldsworthy Reserve - 1 hour	D	4.82	53.00	52.00	1.00
Casual Hire - Goldsworthy Reserve - 2 hours	D	9.73	107.00	104.00	3.00
Casual Hire - Goldsworthy Reserve - 3 hours	D	14.45	159.00	155.00	4.00
Casual Hire - Goldsworthy Reserve - Daily	D	19.09	210.00	205.00	5.00
Casual Hire - Reserve- Commercial Rate	D	13.91	153.00	149.00	4.00
Casual Hire - Reserve- Community Rate	D	4.55	50.00	49.00	1.00
Casual Hire - Velodrome- Commercial Rate	D	2.73	30.00	29.00	1.00
Casual Hire - Velodrome- Community Rate	D	0.95	10.50	10.00	0.50
Seasonal Hire - Athletics- Commercial Rate	D	1,087.45	11,962.00	11,670.00	292.00
Seasonal Hire - Athletics- Community Rate	D	163.09	1,794.00	1,750.00	44.00
Seasonal Hire - BMX- Commercial Rate	D	460.36	5,064.00	4,940.00	124.00
Seasonal Hire - BMX- Community Rate	D	69.00	759.00	740.00	19.00
Seasonal Hire - Bowls- Commercial Rate	D	191.73	2,109.00	2,058.00	51.00
Seasonal Hire - Bowls- Community Rate	D	28.82	317.00	309.00	8.00
Seasonal Hire - Community 1 Oval- Commercial Rate	D	3,326.00	36,586.00	35,694.00	892.00
Seasonal Hire - Community 1 Oval- Community Rate	D	498.91	5,488.00	5,354.00	134.00
Seasonal Hire - Community 1 Pitch- Commercial Rate	D	1,918.82	21,107.00	20,592.00	515.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Seasonal Hire - Community 1 Pitch- Community Rate	D	287.73	3,165.00	3,088.00	77.00
Seasonal Hire - Community 2 Oval- Commercial Rate	D	2,174.73	23,922.00	23,339.00	583.00
Seasonal Hire - Community 2 Oval- Community Rate	D	326.27	3,589.00	3,501.00	88.00
Seasonal Hire - Community 2 Pitch- Commercial Rate	D	1,087.45	11,962.00	11,670.00	292.00
Seasonal Hire - Community 2 Pitch- Community Rate	D	163.09	1,794.00	1,750.00	44.00
Seasonal Hire - Community 3 Oval- Commercial Rate	D	1,087.45	11,962.00	11,670.00	292.00
Seasonal Hire - Community 3 Oval- Community Rate	D	163.09	1,794.00	1,750.00	44.00
Seasonal Hire - Community 3 Pitch- Commercial Rate	D	671.55	7,387.00	7,207.00	180.00
Seasonal Hire - Community 3 Pitch- Community Rate	D	100.73	1,108.00	1,081.00	27.00
Seasonal Hire - Court- Commercial Rate	D	156.00	1,716.00	1,674.00	42.00
Seasonal Hire - Court- Community Rate	D	23.36	257.00	251.00	6.00
Seasonal Hire - Criterium- Commercial Rate	D	328.36	3,612.00	3,524.00	88.00
Seasonal Hire - Criterium- Community Rate	D	49.18	541.00	528.00	13.00
Seasonal Hire - Reserve- Commercial Rate	D	460.36	5,064.00	4,940.00	124.00
Seasonal Hire - Reserve- Community Rate	D	69.00	759.00	740.00	19.00
Seasonal Hire - Velodrome- Commercial Rate	D	97.09	1,068.00	1,042.00	26.00
Seasonal Hire - Velodrome- Community Rate	D	14.55	160.00	156.00	4.00
<b>Community Halls &amp; Buses</b>					
St. Leonards Reserve Hall Hourly Rate	D	-	-	41.00	- 41.00
Additional Cleaning Fee	D	3.27	36.00	-	36.00
Cobbin Farm Hourly Rate - Chapel Weekday	D	3.91	43.00	41.00	2.00
Cobbin Farm Hourly Rate - Chapel Weekend	D	12.91	142.00	137.00	5.00
Cobbin Farm Hourly Rate - Homestead Weekday	D	3.91	43.00	41.00	2.00
Cobbin Farm Hourly Rate - Homestead Weekend	D	7.73	85.00	82.00	3.00
Cobbin Farm Hourly Rate - Whole Venue Weekday	D	7.73	85.00	82.00	3.00
Cobbin Farm Hourly Rate - Whole Venue Weekend	D	13.91	153.00	148.00	5.00
Cobradah House Hourly Rate	D	3.91	43.00	41.00	2.00
Community Bus 24-Hour Hire	D	6.73	74.00	71.00	3.00
Geelong West Town Hall Hourly Rate - Main Hall Weekday	D	10.09	111.00	107.00	4.00
Geelong West Town Hall Hourly Rate - Main Hall Weekend	D	14.64	161.00	156.00	5.00
Geelong West Town Hall Hourly Rate - Supper Room Weekday	D	5.73	63.00	61.00	2.00
Geelong West Town Hall Hourly Rate - Supper Room Weekend	D	7.55	83.00	80.00	3.00
Geelong West Town Hall Hourly Rate - Whole Venue Weekday	D	14.64	161.00	156.00	5.00
Geelong West Town Hall Hourly Rate - Whole Venue Weekend	D	19.27	212.00	205.00	7.00
Lara Hall Hourly Rate - Main Hall	D	3.91	43.00	41.00	2.00
Lara Hall Hourly Rate - Meeting Room	D	2.91	32.00	31.00	1.00
Lara Hall Hourly Rate - Whole Venue	D	5.64	62.00	60.00	2.00
Marcus Hill Memorial Hall Hourly Rate	D	3.91	43.00	41.00	2.00
Mt. Duneed Hall Hourly Rate	D	2.36	26.00	25.00	1.00
Newcomb Hall Hourly Rate - Main Hall	D	3.91	43.00	41.00	2.00
Newcomb Hall Hourly Rate - Meeting Room	D	2.91	32.00	31.00	1.00
Newcomb Hall Hourly Rate - Whole Venue	D	5.64	62.00	60.00	2.00

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Parks Hall Hourly Rate - Bayview Room	D	2.36	26.00	25.00	1.00
Parks Hall Hourly Rate - Kitchen	D	2.36	26.00	25.00	1.00
Parks Hall Hourly Rate - Main Hall	D	3.91	43.00	41.00	2.00
Parks Hall Hourly Rate - Parkview Room	D	2.91	32.00	31.00	1.00
Parks Hall Hourly Rate - Whole Venue	D	9.00	99.00	96.00	3.00
Virginia Todd Hall Hourly Rate	D	3.91	43.00	41.00	2.00
<b>Community Hubs</b>					
Armstrong Creek East Community Hub Community Space 1	D	3.91	43.00	42.00	1.00
Armstrong Creek East Community Hub Community Space 2	D	2.91	32.00	31.00	1.00
Armstrong Creek East Community Hub Community Space 3	D	2.91	32.00	31.00	1.00
Armstrong Creek East Community Hub Meeting Room 2	D	2.45	27.00	26.00	1.00
<b>Community Inclusion</b>					
Acacia Commercial (Casual) Per Day	D	15.82	174.00	169.00	5.00
Acacia Commercial (Casual) per hour	D	2.09	23.00	22.00	1.00
Acacia Commercial (Regular) Per Day	D	12.64	139.00	135.00	4.00
Acacia Commercial (Regular) per hour	D	1.73	19.00	18.00	1.00
Acacia Community (Casual) Per Day	D	12.64	139.00	135.00	4.00
Acacia Community (Casual) per hour	D	1.73	19.00	18.00	1.00
Acacia Community (Regular) Per Day	D	11.09	122.00	118.00	4.00
Acacia Community (Regular) per hour	D	1.55	17.00	16.00	1.00
Banksia Commercial (Casual) Per Day	D	22.09	243.00	236.00	7.00
Banksia Commercial (Casual) per hour	D	3.00	33.00	32.00	1.00
Banksia Commercial (Regular) Per Day	D	18.55	204.00	197.00	7.00
Banksia Commercial (Regular) per hour	D	2.45	27.00	26.00	1.00
Banksia Commercial Weekend per hour	D	5.82	64.00	62.00	2.00
Banksia Community (Casual) Per Day	D	18.55	204.00	197.00	7.00
Banksia Community (Casual) per hour	D	2.45	27.00	26.00	1.00
Banksia Community (Regular) Per Day	D	14.73	162.00	157.00	5.00
Banksia Community (Regular) per hour	D	2.00	22.00	21.00	1.00
Banksia Community Weekend (additional hours) per hour	D	4.82	53.00	51.00	2.00
Banksia Community Weekend (Less than 6 hrs) per hour	D	3.64	40.00	39.00	1.00
Casual Hirer's Public Liability Insurance	D	2.55	28.00	27.00	1.00
Correa Commercial (Casual) Per Day	D	20.00	220.00	214.00	6.00
Correa Commercial (Casual) per hour	D	2.64	29.00	28.00	1.00
Correa Commercial (Regular) Per Day	D	14.73	162.00	157.00	5.00
Correa Commercial (Regular) per hour	D	2.00	22.00	21.00	1.00
Correa Community (Casual) Per Day	D	14.73	162.00	157.00	5.00
Correa Community (Casual) per hour	D	2.00	22.00	21.00	1.00
Correa Community (Regular) Per Day	D	12.64	139.00	135.00	4.00
Correa Community (Regular) per hour	D	1.73	19.00	18.00	1.00
Dianella Hall / Kitchen Commercial (Casual) Per Day	D	24.27	267.00	259.00	8.00

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Dianella Hall / Kitchen Commercial (Casual) per hour	D	3.18	35.00	34.00	1.00
Dianella Hall / Kitchen Commercial (Regular) Per Day	D	18.73	206.00	197.00	9.00
Dianella Hall / Kitchen Commercial (Regular) per hour	D	2.45	27.00	26.00	1.00
Dianella Hall / Kitchen Community Weekend per hour	D	5.82	64.00	62.00	2.00
Dianella Hall / Kitchen Community (Casual) Per Day	D	18.55	204.00	197.00	7.00
Dianella Hall / Kitchen Community (Casual) per hour	D	2.45	27.00	26.00	1.00
Dianella Hall / Kitchen Community (Regular) Per Day	D	14.82	163.00	157.00	6.00
Dianella Hall / Kitchen Community (Regular) per hour	D	2.00	22.00	21.00	1.00
Dianella Hall / Kitchen Community Weekend (additional hours) per hour	D	4.82	53.00	51.00	2.00
Dianella Hall / Kitchen Community Weekend (Less than 6 hrs) per hour	D	3.64	40.00	39.00	1.00
Marveloo - Outside Greater Geelong (up to 80km from Geelong CBD) - Commercial per Day	D	9.09	100.00	-	100.00
Marveloo - Outside Greater Geelong (up to 80km from Geelong CBD) - NFP per Day	D	4.55	50.00	-	50.00
Marveloo - Within Greater Geelong and BoQ- Commercial per Day	D	4.55	50.00	-	50.00
Moonah Commercial (Casual) Per Day	D	20.00	220.00	214.00	6.00
Moonah Commercial (Casual) per hour	D	2.64	29.00	28.00	1.00
Moonah Commercial (Regular) Per Day	D	14.73	162.00	157.00	5.00
Moonah Commercial (Regular) per hour	D	2.00	22.00	21.00	1.00
Moonah Community (Casual) Per Day	D	14.73	162.00	157.00	5.00
Moonah Community (Casual) per hour	D	2.00	22.00	21.00	1.00
Moonah Community (Regular) Per Day	D	12.64	139.00	135.00	4.00
Moonah Community (Regular) per hour	D	1.73	19.00	18.00	1.00
<b>Fire prevention</b>					
Failing To Comply With A Notice To Comply	L	-	528.00	514.00	14.00
Fire Prevention - Default clearing Fee	D	-	270.00	262.00	8.00
Fire Prevention Penalty Notice	A	-	2,035.00	1,976.00	59.00
Permit to burn - from November 2025	D	-	-	73.00	73.00
Permit to burn - until November 2025	D	-	73.00	73.00	-
<b>Food Premises Fees</b>					
Food Premises - Admin Changes including reissuing documentation	D	-	55.00	53.00	2.00
Food Premises - Class 1 - base rate, includes aged care; rehab centres and hospitals with limited meals	D	-	683.00	666.00	17.00
Food Premises - Class 1 - child care facility	D	-	683.00	666.00	17.00
Food Premises - Class 1 - day programs with limited meal services (off-site food production)	D	-	340.00	332.00	8.00
Food Premises - Class 1 - hospitals, manufacturing kitchens	D	-	1,023.00	998.00	25.00
Food Premises - Class 2 - Charity/NFP/service clubs/community group & sporting clubs (with bar) - small/seasonal	D	-	312.00	304.00	8.00
Food Premises - Class 2 - multiple kitchens	D	-	1,044.00	1,019.00	25.00
Food Premises - Class 2 - base rate. Includes cafes/restaurants, bakeries, caterers, green grocers, mobile food vehicles, home occupations (PHF/meals/catering), supermarkets (small/medium), large clubs/RSL (i.e. with restaurant), school canteens (i.e. trade 4-5 days week with PHF produced onsite, or secondary school) - commercial or school-run.	D	-	646.00	630.00	16.00
Food Premises - Class 2 - Charity/NFP/service clubs/community group & sporting clubs (without bar) - small/seasonal - or their mobile vehicles/temporary premises; school-run before & after school care or canteen (minimal food preparation)	D	-	161.00	157.00	4.00
Food Premises - Class 2 - food factories, manufacturing kitchens	D	-	738.00	720.00	18.00

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Food Premises - Class 2 - small scale/occasional operations. Includes home occupations, accommodation/B&B (meals to guests only), low-risk & small-scale manufacturer, before & after school care (not school-run), school canteens (operate up-to 3 days/week, PHF produced onsite) - commercial or school run.	D	-	312.00	304.00	8.00
Food Premises - Class 2 - supermarket (large/multiple production areas)	D	-	1,672.00	1,631.00	41.00
Food Premises - Class 2/3 - additional registration for off-site trading (temporary premises associated with registered fixed premises)	D	-	73.00	71.00	2.00
Food Premises - Class 2/3 - senior citizen groups	D	-	79.00	77.00	2.00
Food Premises - Class 2/3 - Vending Machines	D	-	79.00	77.00	2.00
Food Premises - Class 3 and 3A - accommodation meals/B&B (with PHW Act registration)	D	-	161.00	157.00	4.00
Food Premises - Class 3 - bakery, large convenience store/supermarket, large food/drink manufacturer (including brewery/distillery/winery)	D	-	646.00	630.00	16.00
Food Premises - Class 3 - base rate. Includes accommodation/B&B meals (without PHW registration), mobile & temporary premises, home-based businesses, green-grocers, before & after school care or canteen (not school-run), wholesalers/distributors	D	-	312.00	304.00	8.00
Food Premises - Class 3 - Charity/NFP/Church Community Meals/Senior Citizens Groups & Temporary Food	D	-	79.00	77.00	2.00
Food Premises - Class 3 - Charity/NFP/service clubs/community group & sporting clubs (with or without bar) or their mobile vehicles/temporary premises; meals-on-wheels services; school-run before & after school care or canteen.	D	-	161.00	157.00	4.00
Food Premises - Class 3A - base rate, includes accommodation meals (without PHW registration), home-based businesses.	D	-	312.00	304.00	8.00
Food Premises - existing premises consultancy fee (alterations)	D	-	216.00	211.00	5.00
Food Premises - Fast Track Fee - Application or Inspection; additional inspection fee	D	-	283.00	276.00	7.00
Food Premises - Fines & Infringements - per unit (failure to register, non-compliance)	A	-	204.00	198.00	6.00
Food Premises - new premises consultancy fee (requested without registration)	D	-	425.00	415.00	10.00
Food Premises Rating (CS/Major Non-Compliance) Performance Fee	D	-	200.00	195.00	5.00
Food Premises Rating (D-F/Critical Non-Compliance) Performance Fee	D	-	335.00	326.00	9.00
<b>Golf Courses</b>					
Green Fees Competition	D	1.17	12.90	12.00	0.90
Balyang Adult Green Fee	D	1.50	16.50	16.00	0.50
Balyang Adult Membership - 12 months	D	39.82	438.00	425.00	13.00
Balyang Adult Membership - 3 months	D	13.73	151.00	146.00	5.00
Balyang Child Green Fee	D	1.32	14.50	14.00	0.50
Balyang Concession Adult Green Fee	D	1.32	14.50	14.00	0.50
Balyang Concession Membership - 12 months	D	32.45	357.00	346.00	11.00
Balyang Concession Membership - 3 months	D	11.09	122.00	118.00	4.00
Balyang Family Membership - 12 months	D	76.36	840.00	815.00	25.00
Balyang Golf Club Hire - 1 Club	D	0.19	2.10	2.00	0.10
Balyang Group Concession	D	1.23	13.50	13.00	0.50
Balyang Junior Membership - 12 months	D	15.64	172.00	167.00	5.00
Balyang School Group	D	0.94	10.30	10.00	0.30
Elcho Adult Green Fee	D	3.00	33.00	31.00	2.00
Elcho Adult Green Fee - Weekend and Public Holiday Rate	D	3.45	38.00	-	38.00
Elcho Green Concession and Students u/21	D	2.36	26.00	24.00	2.00
Elcho Green Concession and Students u/21 - Weekend and Public Holiday Rate	D	2.82	31.00	-	31.00
Elcho Green Students u /17 years of age	D	2.00	22.00	20.00	2.00
Elcho Green Students u /17 years of age - Weekend and Public Holiday Rate	D	2.45	27.00	-	27.00

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Elcho M/Ship Adult 12 months	D	62.64	689.00	641.00	48.00
Elcho M/ship Pensioner / Concession 12 months	D	49.00	539.00	502.00	37.00
Elcho M/ship Student 12 month	D	31.64	348.00	324.00	24.00
Elcho Park - 9 holes	D	2.25	24.70	23.00	1.70
Elcho Park - 9 holes - Weekend and Public Holiday Rate	D	2.70	29.70	-	29.70
Queens Park 9 Holes	D	2.18	24.00	22.00	2.00
Queens Park 9 Holes - Weekend and Public Holiday Rate	D	2.64	29.00	-	29.00
Queens Park 9 Holes Junior	D	1.55	17.00	16.00	1.00
Queens Park 9 Holes Junior - Weekend and Public Holiday Rate	D	2.00	22.00	-	22.00
Queens Park Adult Green Fee	D	3.09	34.00	32.00	2.00
Queens Park Adult Green Fee - Weekend and Public Holiday Rate	D	3.55	39.00	-	39.00
Queens Park Junior 12 Month Membership	D	14.73	162.00	151.00	11.00
Queens Park M/ship Adult 12 months	D	64.18	706.00	657.00	49.00
Queens Park M/ship Pensioner / Concession 12 months	D	50.18	552.00	514.00	38.00
Queens Park M/ship Student 12 months	D	34.82	383.00	357.00	26.00
Queens Park Pensioner / Concession Green Fee	D	2.18	24.00	22.00	2.00
Queens Park Pensioner / Concession Green Fee - Weekend and Public Holiday Rate	D	2.64	29.00	-	29.00
Queens Park Student Green Fee	D	2.00	22.00	20.00	2.00
Queens Park Student Green Fee - Weekend and Public Holiday Rate	D	2.45	27.00	-	27.00
<b>Home Care Packages</b>					
Care Management - Level 1 (fortnightly)	D	-	63.40	61.46	1.94
Care Management - Level 2 (fortnightly)	D	-	111.40	108.08	3.32
Care Management - Level 3 (fortnightly)	D	-	242.50	235.34	7.16
Care Management - Level 4 (fortnightly)	D	-	367.60	356.86	10.74
HCP fees are relevant until the Support at Home program is implemented	D	-	-	-	-
Home, Personal and respite Care - Public Holiday	D	-	134.00	125.00	9.00
Home, Personal and Respite Care - Sunday	D	-	112.00	105.00	7.00
Home, Personal and Respite Care - Evening/ Saturday	D	-	92.00	86.00	6.00
Home, Personal and Respite Care - Normal	D	-	70.00	66.00	4.00
Package Management - Level 1 (fortnightly)	D	-	55.00	53.34	1.66
Package Management - Level 2 (fortnightly)	D	-	96.50	93.66	2.84
Package Management - Level 3 (fortnightly)	D	-	210.10	203.98	6.12
Package Management - Level 4 (fortnightly)	D	-	318.60	309.26	9.34
<b>Home Modifications</b>					
Home Maintenance - Agency	D	7.09	78.00	75.00	3.00
Home Maintenance - High	D	-	70.00	68.00	2.00
Home Maintenance - Low	D	-	22.00	21.00	1.00
Home Maintenance - Medium	D	-	26.00	25.00	1.00
Home Maintenance - PYP - High	D	-	58.00	56.00	2.00
Home Maintenance - PYP - Low	D	-	17.50	17.00	0.50
Home Maintenance - PYP - Medium	D	-	22.00	21.00	1.00

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<b>Impounding</b>					
Release fee of impounded items - per impoundment	D	-	159.00	155.00	4.00
<b>Indoor Activity Centres</b>					
B/Ball Casual User Shootaround	D	0.41	4.50	4.20	0.30
BVAC Badminton	D	-	-	10.00	- 10.00
BVAC Badminton Casual User	D	1.68	18.50	18.00	0.50
BVAC Belmont Market Online Booking Indoor Stall	D	2.27	25.00	24.00	1.00
BVAC Belmont Market Online Booking Outdoor Stall	D	2.09	23.00	22.00	1.00
BVAC Court Four B/Ball Casual Hire	D	3.18	35.00	35.00	-
BVAC Court One Casual Hire	D	4.25	46.80	45.00	1.80
BVAC Court Three Cricket Casual Hire	D	6.27	69.00	66.00	3.00
BVAC Court Two Casual Hire	D	4.25	46.80	45.00	1.80
BVAC Futsal Stars development & transition (per player)	D	-	-	12.00	- 12.00
BVAC Futsal Stars game phase (per player)	D	-	-	12.00	- 12.00
BVAC Market indoor green food vendor	D	2.27	25.00	24.00	1.00
BVAC Market Power Access	D	1.45	16.00	16.00	-
BVAC Market red food vendor	D	3.93	43.20	42.00	1.20
BVAC Meet Rm	D	2.91	32.00	26.00	6.00
BVAC Sports Club (per child)	D	-	-	11.00	- 11.00
BVAC Sunday Market Clothes Rack Hire	D	-	-	6.00	- 6.00
BVAC Sunday Market Equipment Hire	D	0.56	6.20	6.00	0.20
BVAC Sunday Market Outdoor Stall	D	-	-	28.00	- 28.00
BVAC Sunday Market Stall Casual on the day	D	2.64	29.00	28.00	1.00
BVAC Sunday Market Storage	D	-	-	17.00	- 17.00
CLTC - Futsal Stars Development & Transition (per player)	D	-	-	11.00	- 11.00
CLTC - Sports Club (per Child)	D	-	-	11.00	- 11.00
CLTC - V/Ball & Soccer Casual after 4pm	D	4.25	46.80	43.00	3.80
CLTC - V/Ball & Soccer Casual before 4pm	D	3.64	40.00	40.00	-
CLTC B/Ball After 4pm	D	4.25	46.80	45.00	1.80
CLTC B/Ball Casual before 4pm	D	3.18	35.00	35.00	-
CLTC Badminton After 4pm	D	1.68	18.50	18.00	0.50
CLTC Badminton Casual before 4pm	D	1.36	15.00	15.00	-
CLTC Meet Rm Casual before 5pm	D	-	-	31.00	- 31.00
CLTC Meet Rm User grp schools before 5pm	D	-	-	24.00	- 24.00
CLTC MP Room After 5pm	D	-	-	31.00	- 31.00
CLTC MP Room Casual before 5pm	D	-	-	27.00	- 27.00
CLTC N/Ball O/Door Casual rate	D	1.09	12.00	11.00	1.00
CLTC Squash After 4pm	D	1.82	20.00	20.00	-
CLTC Squash Casual before 4pm	D	1.00	11.00	11.00	-
CLTC Street Soccer	D	2.18	24.00	24.00	-
CLTC Street Soccer before 5pm	D	-	-	24.00	- 24.00

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CLTC Synthetic Pitch Casual Hire Full Pitch after 4pm	D	11.91	131.00	127.00	4.00
CLTC Synthetic Pitch Casual Hire Full Pitch before 4pm	D	10.27	113.00	110.00	3.00
CLTC Synthetic Pitch Casual Hire Half Pitch before 4pm	D	5.45	60.00	59.00	1.00
CLTC Synthetic Pitch Half Pitch Casual Hire After 4pm	D	6.36	70.00	68.00	2.00
CLTC Synthetic Pitch Half Pitch Hire After 4pm	D	6.36	70.00	64.00	6.00
CLTC Synthetic Pitch Hire Affiliate Full Pitch after 4pm	D	8.55	94.00	92.00	2.00
CLTC Synthetic Pitch Hire Affiliate Full Pitch before 4pm	D	7.36	81.00	81.00	-
CLTC Synthetic Pitch Hire Affiliate Half Pitch After 4pm	D	4.55	50.00	49.00	1.00
CLTC Synthetic Pitch Hire Affiliate Half Pitch before 4pm	D	3.91	43.00	42.00	1.00
CLTC Synthetic Pitch Hire Local Tournaments & Events Per Day	D	-	-	710.00	- 710.00
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch after 4pm	D	11.18	123.00	120.00	3.00
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch before 4pm	D	9.55	105.00	102.00	3.00
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch After 4pm	D	5.91	65.00	63.00	2.00
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch before 4pm	D	5.00	55.00	54.00	1.00
CLTC Synthetic Pitch Social Competition 1/2 Pitch Team Fee Per Week	D	7.73	85.00	83.00	2.00
Room Hire - Full Day	D	12.00	132.00	128.00	4.00
Room Hire - Hourly	D	2.91	32.00	31.00	1.00
<b>Kindergarten Services</b>					
3 & 4 yr old Kindergarten Annual Fee	D	-	2,627.00	2,563.00	64.00
<b>Landy Field</b>					
Landy Field Hire - Full day	D	46.82	515.00	500.00	15.00
Landy Field Hire - Half day	D	28.64	315.00	300.00	15.00
Landy Field Hire - Hourly	D	7.50	82.50	80.00	2.50
<b>Leisure Centres</b>					
Direct debit dishonour fee	D	0.94	10.30	10.00	0.30
Group Exercise Adult	D	1.64	18.00	16.00	2.00
Group Exercise Adult x 10	D	14.73	162.00	143.00	19.00
Group Exercise Concession	D	1.23	13.50	12.00	1.50
Slide	D	-	-	6.70	- 6.70
Active Adults 12 Months (only available to existing members)	D	75.40	829.40	759.00	70.40
Active Adults 3 months Renew (only available to existing members)	D	23.55	259.00	199.00	60.00
Active Adults Fortnightly Debit	D	2.90	31.90	29.00	2.90
Active Adults GOLD - 12 months	D	89.82	988.00	909.00	79.00
Active Adults GOLD - 3 months renew	D	23.55	259.10	251.50	7.60
Active Adults GOLD - Fortnightly Debit	D	3.45	38.00	36.10	1.90
Adult M/Ship (funded) 12 months	D	113.55	1,249.00	1,212.00	37.00
Adult M/Ship (funded) 3 months	D	38.64	425.00	412.00	13.00
Adult M/Ship Fortnightly	D	4.36	48.00	44.50	3.50
Adult Renew 12 months (only available to existing members)	D	113.45	1,248.00	1,050.00	198.00
Concession Renew 12 months (only available to existing members)	D	85.09	936.00	788.00	148.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Corp Adult 12 Mth Renew	D	102.11	1,123.20	937.30	185.90
Corp Family 12 Mth Renew	D	204.22	2,246.40	1,611.95	634.45
Corp M/Ship Adult Fortnightly	D	3.93	43.20	40.20	3.00
Corp M/Ship Family Fortnightly	D	7.85	86.40	74.00	12.40
Fam M/Ship Fortnightly	D	8.73	96.00	82.00	14.00
Family Renew 12 months (only available to existing members)	D	226.91	2,496.00	1,900.00	596.00
Accessibility Card 25 visits (gym)	D	26.08	286.90	218.00	68.90
Accessibility Card 25 visits (swim)	D	11.56	127.20	125.00	2.20
Active Adult - 1 month membership	D	12.35	135.90	115.30	20.60
Adult after Entry Swim/Sauna/Spa	D	0.63	6.90	6.80	0.10
Aquatic - 1 month membership	D	11.48	126.30	119.90	6.40
Aquatic Access Concession Adult/Youth - 1 month membership	D	4.96	54.60	51.00	3.60
Aquatic Access Membership Adult - Fortnightly	D	3.05	33.60	31.50	2.10
Aquatic Access Membership Concession Adult/Youth - Fortnightly	D	2.29	25.20	23.50	1.70
Aquatic Access Membership Family - Fortnightly	D	6.11	67.20	63.00	4.20
Aquatic family - 1 month membership	D	18.10	199.10	188.50	10.60
BASC affiliate junior rate per court per hour	D	3.18	35.00	33.50	1.50
BASC affiliate junior rate per half-court per hour	D	1.55	17.00	16.50	0.50
BASC affiliate senior rate per court per hour	D	4.73	52.00	52.00	-
BASC affiliate senior rate per half-court per hour	D	2.36	26.00	26.00	-
BASC after hours hire (staffing) per hour	D	4.55	50.00	50.00	-
BASC casual room hire per hour	D	-	-	49.00	49.00
BASC Gymnastics per class	D	1.64	18.00	18.00	-
BASC Gymnastics Toddler Play (per session)	D	1.00	11.00	11.00	-
BASC multi-purpose room hire	D	-	-	44.00	44.00
BASC school group court hire	D	2.50	27.50	27.50	-
BASC stadium per court per hour	D	4.73	52.00	52.00	-
BASC stadium per half court per hour	D	2.36	26.00	26.00	-
Carnival Hire - per hour	D	30.45	335.00	-	335.00
Casual 25 Metre Lane Hire	D	-	-	41.00	41.00
Casual Basketball	D	0.41	4.50	4.40	0.10
Club 25 Metre Lane Hire	D	-	-	11.50	11.50
Club Diving Pool Hire - per hour	D	6.67	73.40	-	73.40
Club Lane Hire - per hour	D	1.09	12.00	11.50	0.50
Club Whole Pool Hire, Per Hour	D	24.64	271.00	236.00	35.00
Club/School Carnival, Fina Pool	D	-	-	1,930.00	1,930.00
Club/School Carnival, Olympic Pool	D	-	-	1,540.00	1,540.00
Club/School Half Day Carnival	D	-	-	1,008.00	1,008.00
Commercial Diving Pool Hire - per hour	D	13.23	145.55	142.00	3.55
Commercial Lane Hire - per hour	D	3.87	42.60	41.00	1.60
Community Diving Pool Hire - per hour	D	10.00	110.00	-	110.00
Community Lane Hire - per hour	D	2.91	32.00	-	32.00
Concession after Entry Swim/Sauna/Spa	D	0.47	5.20	5.50	0.30

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Concession Off-Peak Membership Fortnightly	D	1.96	21.60	20.00	1.60
Corporate 12 month (Group of 10+ per person)	D	102.11	1,123.20	1,046.00	77.20
Corporate Membership Family Fortnightly	D	-	-	75.00	75.00
Creche 25 visit pass 30 mins (Member)	D	-	85.80	80.00	5.80
Creche 25 visit pass 30 mins (Non-Member)	D	-	149.60	139.00	10.60
Creche Aerobics Staff	D	-	-	7.50	7.50
Creche Casual Visit 30 mins (Member)	D	-	3.90	3.80	0.10
Creche casual Visit 30 mins(Non-Member)	D	-	6.80	6.60	0.20
Full access adult - 1 month membership	D	14.32	157.50	148.70	8.80
Full Access Concession Adult/Youth - 1 month membership	D	6.76	74.40	72.60	1.80
Full Access Concession Adult/Youth M/Ship Fortnightly	D	3.27	36.00	33.50	2.50
Full access family - 1 month membership	D	23.77	261.50	229.70	31.80
Group Exercise Concession x 10	D	11.05	121.50	108.00	13.50
Group Exercise Group	D	22.16	243.80	145.00	98.80
Group Personal Training - Session cost per person	D	1.17	12.90	12.50	0.40
Gym Adult	D	1.83	20.10	19.50	0.60
Gym Adult x 10	D	16.45	180.90	175.00	5.90
Gym Concession	D	1.36	15.00	14.50	0.50
Gym Concession x 10	D	12.27	135.00	131.00	4.00
Gym/Swim/Sauna Superpass	D	2.65	29.20	26.50	2.70
Joining Fee	D	4.86	53.50	52.00	1.50
Kardinia Carnival - Half Day	D	-	-	1,340.00	1,340.00
Kardinia Carnival Hire, Fina Pool	D	-	-	2,666.00	2,666.00
Kardinia Carnival Hire, Olympic Pool	D	-	-	2,142.00	2,142.00
Kardinia Swim Clubs (non-profit) lane hire per hour	D	-	-	11.50	11.50
Learn to Swim - Squad (funded)	D	-	-	21.00	21.00
Learn to Swim (funded)	D	-	22.00	20.00	2.00
Learner's Pool (per hour)	D	-	-	113.00	113.00
Leisure Pool Hire - per hour	D	10.60	116.60	113.00	3.60
Locker Hire (per hour)	D	0.22	2.40	2.30	0.10
Membership Card Replacement	D	0.42	4.60	4.40	0.20
Membership RFID Key Fob/Wrist Band	D	0.82	9.00	6.00	3.00
NACH Auditorium Entire - Commercial Hourly	D	-	-	342.00	342.00
NACH Auditorium Entire - Commercial Hourly (25% Discount)	D	-	-	257.00	257.00
NACH Auditorium Performance - Commercial Hourly	D	-	-	308.00	308.00
NACH Auditorium Performance - Commercial Hourly (25% Discount)	D	-	-	231.00	231.00
Norlane ARC Auditorium Entire - Commercial Daily (Off-Peak)	D	205.64	2,262.00	2,847.00	585.00
Norlane ARC Auditorium Entire - Commercial Daily (Peak)	D	257.09	2,828.00	-	2,828.00
Norlane ARC Auditorium A - Commercial 1/2 Day (Off-Peak)	D	115.09	1,266.00	1,367.00	101.00
Norlane ARC Auditorium A - Commercial 1/2 Day (Peak)	D	143.91	1,583.00	-	1,583.00
Norlane ARC Auditorium A - Commercial Daily (Off-Peak)	D	143.91	1,583.00	2,277.00	694.00
Norlane ARC Auditorium A - Commercial Daily (Peak)	D	179.91	1,979.00	-	1,979.00
Norlane ARC Auditorium A - Commercial Hourly (Off-Peak)	D	34.55	380.00	274.00	106.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Norlane ARC Auditorium A - Community 1/2 Day (Off-Peak)	D	86.36	950.00	1,025.00 -	75.00
Norlane ARC Auditorium A - Community 1/2 Day (Peak)	D	108.00	1,188.00	-	1,188.00
Norlane ARC Auditorium A - Community Daily (Off-Peak)	D	107.91	1,187.00	1,708.00 -	521.00
Norlane ARC Auditorium A - Community Daily (Peak)	D	134.91	1,484.00	-	1,484.00
Norlane ARC Auditorium A - Community Hourly (Off-Peak)	D	25.91	285.00	205.00	80.00
Norlane ARC Auditorium B - Commercial 1/2 Day (Off-Peak)	D	32.91	362.00	342.00	20.00
Norlane ARC Auditorium B - Commercial 1/2 Day (Peak)	D	41.18	453.00	-	453.00
Norlane ARC Auditorium B - Commercial Daily (Off-Peak)	D	41.09	452.00	570.00 -	118.00
Norlane ARC Auditorium B - Commercial Daily (Peak)	D	51.36	565.00	-	565.00
Norlane ARC Auditorium B - Commercial Hourly (Off-Peak)	D	9.91	109.00	69.00	40.00
Norlane ARC Auditorium B - Community 1/2 Day (Off-Peak)	D	24.64	271.00	256.00	15.00
Norlane ARC Auditorium B - Community 1/2 Day (Peak)	D	30.82	339.00	-	339.00
Norlane ARC Auditorium B - Community Daily (Off-Peak)	D	30.82	339.00	427.00 -	88.00
Norlane ARC Auditorium B - Community Daily (Peak)	D	38.55	424.00	-	424.00
Norlane ARC Auditorium B - Community Hourly (Off-Peak)	D	7.36	81.00	52.00	29.00
Norlane ARC Auditorium Entire - Commercial 1/2 Day (Off-Peak)	D	164.45	1,809.00	1,708.00	101.00
Norlane ARC Auditorium Entire - Commercial 1/2 Day (Peak)	D	205.64	2,262.00	-	2,262.00
Norlane ARC Auditorium Entire - Community 1/2 Day (Off-Peak)	D	123.36	1,357.00	1,281.00	76.00
Norlane ARC Auditorium Entire - Community 1/2 Day (Peak)	D	154.27	1,697.00	-	1,697.00
Norlane ARC Auditorium Entire - Community Daily (Off-Peak)	D	154.18	1,696.00	2,135.00 -	439.00
Norlane ARC Auditorium Entire - Community Daily (Peak)	D	192.73	2,120.00	-	2,120.00
Norlane ARC Auditorium Performance - Commercial 1/2 Day (Off-Peak)	D	156.27	1,719.00	1,537.00	182.00
Norlane ARC Auditorium Performance - Commercial 1/2 Day (Peak)	D	195.36	2,149.00	-	2,149.00
Norlane ARC Auditorium Performance - Commercial Daily (Off-Peak)	D	195.36	2,149.00	2,562.00 -	413.00
Norlane ARC Auditorium Performance - Commercial Daily (Peak)	D	244.27	2,687.00	-	2,687.00
Norlane ARC Auditorium Performance - Community 1/2 Day (Off-Peak)	D	117.18	1,289.00	1,153.00	136.00
Norlane ARC Auditorium Performance - Community 1/2 Day (Peak)	D	146.55	1,612.00	-	1,612.00
Norlane ARC Auditorium Performance - Community Daily (Off-Peak)	D	146.45	1,611.00	1,922.00 -	311.00
Norlane ARC Auditorium Performance - Community Daily (Peak)	D	183.09	2,014.00	-	2,014.00
Norlane ARC Commercial Kitchen - Commercial 1/2 Day (Off-Peak)	D	24.64	271.00	69.00	202.00
Norlane ARC Commercial Kitchen - Commercial 1/2 Day (Peak)	D	30.82	339.00	-	339.00
Norlane ARC Commercial Kitchen - Commercial Daily (Off-Peak)	D	30.82	339.00	114.00	225.00
Norlane ARC Commercial Kitchen - Commercial Daily (Peak)	D	38.55	424.00	-	424.00
Norlane ARC Commercial Kitchen - Commercial Hourly	D	7.36	81.00	14.00	67.00
Norlane ARC Commercial Kitchen - Community 1/2 Day (Off-Peak)	D	18.55	204.00	52.00	152.00
Norlane ARC Commercial Kitchen - Community 1/2 Day (Peak)	D	23.18	255.00	-	255.00
Norlane ARC Commercial Kitchen - Community Daily (Off-Peak)	D	23.09	254.00	86.00	168.00
Norlane ARC Commercial Kitchen - Community Daily (Peak)	D	28.91	318.00	-	318.00
Norlane ARC Commercial Kitchen - Community Hourly	D	5.55	61.00	11.00	50.00
Norlane ARC Meeting Room Hire - Commercial 1/2 Day	D	16.45	181.00	205.00 -	24.00
Norlane ARC Meeting Room Hire - Commercial Daily	D	20.55	226.00	342.00 -	116.00
Norlane ARC Meeting Room Hire - Commercial Hourly	D	6.55	72.00	41.00	31.00
Norlane ARC Meeting Room Hire - Community 1/2 Day	D	12.36	136.00	154.00 -	18.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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Norlane ARC Meeting Room Hire - Community Daily	D	15.45	170.00	256.00	- 86.00
Norlane ARC Meeting Room Hire - Community Hourly	D	4.91	54.00	31.00	23.00
Occasional Care 3 hour	D	-	-	33.00	- 33.00
Occasional Care per hour	D	-	12.00	-	12.00
Offpeak Adult M/Ship Fortnightly (only available to existing members)	D	-	-	33.50	- 33.50
Party Deposit	D	9.09	100.00	110.00	- 10.00
Party Inflatable per hour	D	11.73	129.00	121.00	8.00
Party per person	D	2.91	32.00	30.00	2.00
Payroll Corporate Membership Adult Fortnightly	D	3.93	43.20	40.00	3.20
Payroll Corporate Membership Family Fortnightly	D	7.85	86.40	74.00	12.40
Personal Training member 10-pack 30 minutes	D	37.88	416.70	405.00	11.70
Personal Training member 10-pack 60 minutes	D	54.74	602.10	585.00	17.10
Personal Training member 30 minutes	D	4.21	46.30	45.00	1.30
Personal Training member 5-pack 30 minutes	D	21.05	231.50	225.00	6.50
Personal Training member 5-pack 60 minutes	D	30.41	334.50	325.00	9.50
Personal Training member 60 minutes	D	6.08	66.90	65.00	1.90
Personal Training non-member 10-pack 30 minutes	D	46.31	509.40	495.00	14.40
Personal Training non-member 10-pack 60 minutes	D	63.08	693.90	675.00	18.90
Personal Training non-member 30 minutes	D	5.15	56.60	55.00	1.60
Personal Training non-member 5-pack 30 minutes	D	25.73	283.00	275.00	8.00
Personal Training non-member 5-pack 60 minutes	D	35.05	385.50	375.00	10.50
Personal Training non-member 60 minutes	D	7.01	77.10	75.00	2.10
Pool Hire 50 m Lane Hire (per hour)+entry fee	D	-	-	41.00	- 41.00
Reformer Adult	D	0.98	10.80	10.50	0.30
Reformer Adult Membership Add-on (available on Full Access only)	D	3.93	43.20	-	43.20
Reformer Concession	D	0.74	8.10	7.80	0.30
Reformer Concession Membership Add-on (available on Full Access only)	D	2.95	32.40	-	32.40
Reformer x 10 Adult	D	8.84	97.20	93.50	3.70
Reformer x 10 Concession	D	6.63	72.90	70.00	2.90
Reformer x 25 Adult	D	21.60	237.60	229.00	8.60
Reformer x 25 Concession	D	16.20	178.20	172.00	6.20
RFID Wrist Bands	D	-	-	6.00	- 6.00
School Swim and Slide	D	-	-	9.30	- 9.30
School swim Lessons - 30 min 1:10	D	-	8.50	-	8.50
School swim lessons - 45 min 1:10	D	-	11.00	-	11.00
School swim lessons- 30 min 1:6	D	-	10.80	9.80	1.00
School swim lessons- 30 min 1:8	D	-	9.20	8.70	0.50
School swim lessons- 45 min 1:6	D	-	13.60	10.50	3.10
School swim lessons- 45 min 1:8	D	-	11.50	12.50	- 1.00
Shower fee	D	0.18	2.00	2.10	- 0.10
Single Waterslide	D	-	-	3.30	- 3.30
Soccer Junior per person per session	D	0.91	10.00	9.50	0.50
Soccer Junior x 10	D	8.18	90.00	-	90.00

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Sports Multi Visit x 10	D	8.18	90.00	-	90.00
Squad Casual Member	D	0.91	10.00	15.00	- 5.00
Squad Casual Non-Member	D	1.74	19.10	19.00	0.10
Squad Member x 25 visits	D	-	-	330.00	- 330.00
Squad Non-Member x 25 visits	D	-	-	411.00	- 411.00
Swim Adult	D	0.83	9.10	8.80	0.30
Swim Adult x 25	D	18.20	200.20	194.00	6.20
Swim Assessment	D	1.82	20.00	19.90	0.10
Swim Child over 4	D	-	-	6.70	- 6.70
Swim Concession	D	0.62	6.80	6.70	0.10
Swim Concession x 25	D	13.60	149.60	147.00	2.60
Swim Lessons - 60min Group 5-6	D	-	-	15.00	- 15.00
Swim Lessons - 60min Group 7-8	D	-	-	12.00	- 12.00
Swim Locker	D	-	-	2.30	- 2.30
Swim School	D	-	-	4.70	- 4.70
Swim/Sauna/Spa Adult	D	1.45	16.00	15.50	0.50
Swim/Sauna/Spa Concession	D	1.09	12.00	12.00	-
Swim/Spa/Sauna Multi Visit x 10 Adult	D	13.09	144.00	140.00	4.00
Swim/Spa/Sauna Multi Visit x 10 Concession	D	9.82	108.00	107.00	1.00
Toddlers Pool per hour	D	-	-	113.00	- 113.00
Unlimited Ticket Waterslide	D	-	-	16.00	- 16.00
Unlimited Ticket Waterslide (KAC/SD)	D	1.25	13.70	9.70	4.00
Unlimited Ticket Waterslide (Norlane ARC/LL)	D	1.52	16.70	16.00	0.70
Unlimited Ticket Waterslide After Entry	D	-	-	9.70	- 9.70
Unlimited Ticket Waterslide After Entry (KAC/SD)	D	0.63	6.90	13.50	- 6.60
Unlimited Ticket Waterslide After Entry (Norlane ARC/LL)	D	0.90	9.90	-	9.90
Waterslide Hire - per hour	D	17.64	194.00	188.00	6.00
Webstar Learn to Swim	D	-	41.20	37.50	3.70
Webstar Learn to Swim Concession	D	-	30.90	28.00	2.90
Webstar Squad	D	3.75	41.20	37.50	3.70
Webstar Squad Concession	D	2.81	30.90	28.00	2.90
Whole Pool Hire, Per Hour	D	-	-	300.00	- 300.00
<b>Local Laws Infringements</b>					
Local Law offences are liable to the penalty indicated in The City of Greater Geelong Neighbourhood Amenity Local Law 2024 and charged per penalty unit.					
Infringement - 1 penalty unit	A	-	204.00	198.00	6.00
<b>Local Laws Permits &amp; Inspections</b>					
Local Law Inspection under Neighbourhood Amenity Local Law	D	-	118.00	115.00	3.00
Local Law Permit Application under Neighbourhood Amenity Local Law	D	-	30.00	29.00	1.00
<b>Long Day Care</b>					

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

Basis of Charge:  
A = Act of Parliament D = Discretionary L = Local Law

Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
Belmont and Whittington - Hourly Rate	D	-	21.50	20.00	1.50
Belmont and Whittington - Per Day	D	-	158.00	149.00	9.00
Belmont and Whittington - Per Week	D	-	754.00	711.00	43.00
Fee for late child pick-up (15 minute increment)	D	-	36.00	35.00	1.00
Long Day Care per day	D	-	162.50	153.00	9.50
Long Day Care per hour	D	-	23.50	22.00	1.50
Long Day Care per week	D	-	757.00	714.00	43.00
<b>Meal Provision and Distribution Service</b>					
Food Services	D	-	13.40	12.50	0.90
Food Services (Agencies)	D	3.45	38.00	33.00	5.00
Hardship Rate	D	-	4.50	4.00	0.50
<b>Occasional Care</b>					
Occasional Care - 1 hour session	D	-	22.50	21.00	1.50
Occasional Care - 2 hour session	D	-	45.00	42.00	3.00
Occasional Care - 5 hour session	D	-	98.00	92.00	6.00
<b>Onsite Waste Water Management Permits</b>					
Amend a permit (regulation 198)	A	-	174.00	170.00	4.00
Construct, install or alter OWMS (regulation 196(1)(b),(2)) (hourly fee after 8.2 hours - up to a maximum of \$2,005.70)	A	-	103.00	100.00	3.00
Construct, install or alter OWMS (regulation 196(1)(b),(2)) (minimum fee before 8.2 hours)	A	-	822.00	799.00	23.00
Copies of Septic Tank Plans requiring archive search	D	-	118.00	115.00	3.00
Exemption (regulation 199) - minimum fee	A	-	247.00	240.00	7.00
Exemption (regulation 199) (hourly rate after 2.6 hours up to a maximum \$909.50)	A	-	100.00	97.00	3.00
Minor alteration to OWMS (regulation 196(1)(a),(3))	A	-	626.00	609.00	17.00
Renew a permit (regulation 200)	A	-	140.00	136.00	4.00
Septic Tank - Minor Admin Changes or reissuing copies of electronic documentation	D	-	54.00	53.00	1.00
Septic Tank Additional inspection fee	D	-	193.00	188.00	5.00
Septic Tank Fast Track fee	D	-	255.00	249.00	6.00
Septic Tank Permits (Alterations)	D	-	290.00	282.00	8.00
Septic Tank Permits (Installation)	D	-	590.00	575.00	15.00
Septic Tank Re-Issue Expired Permit or Major Administrative Changes	D	-	118.00	115.00	3.00
Transfer a permit (regulation 197)	A	-	167.00	162.00	5.00
<b>Parking Infringements</b>					
Parking Fine - High Range: No Standing Area, Disabled Bays	A	-	204.00	198.00	6.00
Parking Fine - Low Range: Overstay, Fail to Pay	A	-	102.00	99.00	3.00
Parking Fine - Mid Range: Taxi Zone, Footpath, Driveway	A	-	122.00	119.00	3.00
<b>Parking Permits</b>					
Busport - Reserved Permit Parking	D	-	-	3,863.00	- 3,863.00
Busport - Unreserved Permit Parking	D	282.27	3,105.00	3,028.00	77.00

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Haymarket - Unreserved Parking Permit	D	282.27	3,105.00	3,028.00	77.00
Little Ryrie St - Unreserved Parking Permit	D	282.27	3,105.00	3,028.00	77.00
Mobile Business Parking Permit	D	-	-	371.00	371.00
Mobile Courier Parking Permit	D	-	-	124.00	124.00
Private Car Park Agreement Permits	D	2.27	25.00	24.00	1.00
Replacement Parking Permit	D	1.95	21.50	21.00	0.50
Wesley - Unreserved Permit Parking	D	282.27	3,105.00	3,028.00	77.00
<b>Program for Younger People</b>					
PYP Home Care	D	-	7.20	7.00	0.20
PYP Home Care - High	D	-	55.00	54.00	1.00
PYP Home Care - Medium	D	-	17.50	17.00	0.50
PYP Personal Care	D	-	7.20	7.00	0.20
PYP Personal Care - High	D	-	55.00	54.00	1.00
PYP Personal Care - Medium	D	-	11.20	11.00	0.20
PYP Respite	D	-	6.70	6.50	0.20
PYP Respite - High	D	-	55.00	54.00	1.00
PYP Respite - Medium	D	-	7.00	6.60	0.40
<b>Public Health &amp; Wellbeing infringements</b>					
Public Health & Wellbeing infringements (per unit)	A	-	204.00	790.00	586.00
<b>Public Health Premises</b>					
Health Premises - Admin Changes including reissuing documentation	D	-	54.00	53.00	1.00
Health Premises - low risk - once off registration	D	-	367.00	358.00	9.00
Health Premises - medium/high risk - annual registration	D	-	367.00	358.00	9.00
Health Premises Existing Registration Consultancy Fee - Alteration	D	-	216.00	211.00	5.00
Health Premises Initial Registration Consultancy Fee	D	-	273.00	266.00	7.00
Health Premises Rating (D-F) Performance Fee	D	-	86.00	84.00	2.00
Health Premises Transfer of Registration	D	-	220.00	215.00	5.00
Health Prescribed Accommodation - (06-50 people)	D	-	340.00	332.00	8.00
Health Prescribed Accommodation - (51-80 people)	D	-	427.00	417.00	10.00
Health Prescribed Accommodation - (80 + people)	D	-	529.00	516.00	13.00
Health Prescribed Accommodation - Charity /NFP/Church Community Meals/Senior Citizens Groups	D	-	171.00	167.00	4.00
<b>Use &amp; Occupying Public Space</b>					
Application Fee Roadside Trading (non-refundable)	D	-	98.00	94.00	4.00
Bulk Rubbish Container - Accredited (monthly)	D	-	49.00	48.00	1.00
Busking, Spruiking & Pavement Art Fees (monthly)	D	-	10.00	10.00	-
Goods for Sale occupying footpath (annually)	D	-	234.00	228.00	6.00
Real Estate agent portable signs occupying footpath (annually) - per application	D	-	137.00	134.00	3.00
Roadside Trading Permit Fee (annually)	D	-	237.00	231.00	6.00
Shipping Container (monthly)	D	-	49.00	48.00	1.00

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Street Occupation per day (no building permit)	D	3.36	37.00	36.00	1.00
Transfer of A Frame Advertising Sign occupying footpath (annually)	D	-	98.00	96.00	2.00
Transfer of Goods for Sale occupying footpath (annually)	D	-	98.00	96.00	2.00
<b>Corporate Services</b>					
<b>Legal Services Admin</b>					
2600 - FOI fees	A	-	33.68	32.70	0.98
<b>Marketing</b>					
0001 - Signage, Banners and Billboards - 50 Banners - Production (includes install, 2 week booking, removal and storage)	D	799.55	8,795.00	8,539.00	256.00
0002 - Signage, Banners and Billboards - 50 Banners - Additional 2 weeks	D	159.91	1,759.00	1,708.00	51.00
0003 - Signage, Banners and Billboards - 50 Banners - Install, 2 week booking, remove and store	D	266.55	2,932.00	2,847.00	85.00
0004 - Signage, Banners and Billboards - Mobile Billboard - Production (includes install, 2 week booking, removal and storage)	D	213.18	2,345.00	2,277.00	68.00
0005 - Signage, Banners and Billboards - Mobile Billboard - Additional 2 weeks	D	53.36	587.00	570.00	17.00
0006 - Signage, Banners and Billboards - Mobile Billboard - Install, 2 week booking, remove and store	D	106.64	1,173.00	1,139.00	34.00
0007 - Signage, Banners and Billboards - Hovells Creek - Production (includes install, 2 week booking, removal and storage)	D	426.45	4,691.00	4,554.00	137.00
0008 - Signage, Banners and Billboards - Hovells Creek - Additional 2 weeks	D	213.18	2,345.00	2,277.00	68.00
0009 - Signage, Banners and Billboards - Hovells Creek - Install, 2 week booking, remove and store	D	266.55	2,932.00	2,847.00	85.00
Community Information Board	D	14.18	156.00	151.00	5.00
<b>Revenue, Property and Valuations</b>					
0011 - P&R Land Information Certificates	A	-	30.60	29.70	0.90
0013 - P&R Sales / Misc / Fencing	D	1.00	11.00	10.70	0.30
1002 - Rates Rate Reprint between 1 and 7 years	D	1.52	16.70	16.30	0.40
1003 - P&V Rate search over 7 years	D	8.77	96.50	94.00	2.50
2651 - Complaint Costs (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	955.00	955.00
2652 - Judgement (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	101.00	101.00
2653 - Warrant (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	371.00	371.00
2654 - Summons for Oral Examination (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	368.00	368.00
2655 - Attachment of Earnings (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	181.00	181.00
2656 - Substituted Service Fee (FY26 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	168.00	168.00
2950 - Admin Fee on Refunds	D	-	-	30.00	30.00
998 - P&R Renumbering Charge to Subdividers	D	10.27	113.00	110.00	3.00
Collection Listing Fee	D	2.27	25.00	25.00	-
Field Call	D	11.36	125.00	125.00	-
Probate Search	D	4.09	45.00	45.00	-
<b>Placemaking</b>					
<b>Building Services - Building Permits</b>					
Building Permit - External Municipality Charge (includes travel within 100km of municipality)	D	37.45	412.00	400.00	12.00
Building Permit - Feasibility Consultation Report	D	-	-	700.00	700.00
Building Permit - Occupancy Permit	D	-	-	550.00	550.00
Building Permit - Owner Builder Charge (nominal fee plus 30% for FY25 and FY26)	D	-	-	-	-

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Building Permit - Partial Compliance - Commercial	D	46.82	515.00	500.00	15.00
Building Permit - Partial Compliance - Domestic	D	23.36	257.00	250.00	7.00
Building Permit - Performance Solution - Major - Commercial	D	140.45	1,545.00	1,500.00	45.00
Building Permit - Performance Solution - Major - Domestic	D	84.27	927.00	900.00	27.00
Building Permit - Performance Solution - Minor - Commercial	D	46.82	515.00	500.00	15.00
Building Permit - Performance Solution - Minor - Domestic	D	28.09	309.00	300.00	9.00
Building Permit - Section 10 Determination	D	14.45	159.00	155.00	4.00
Building Permit - Site Inspection - Lapsed	D	31.82	350.00	-	350.00
Building Permit - Site Inspection - Major	D	23.36	257.00	250.00	7.00
Building Permit - Site Inspection - Minor	D	14.00	154.00	150.00	4.00
<b>Building Services - Building Permits - Assessment Charges</b>					
Building Permits - Assistant Building Surveyor (per hr)	D	7.45	82.00	80.00	2.00
Building Permits - Building Inspector (per hr)	D	9.36	103.00	100.00	3.00
Building Permits - Municipal Building Surveyor (per hr)	D	23.36	257.00	250.00	7.00
Building Permits - Registered Building Surveyor (per hr)	D	14.00	154.00	150.00	4.00
Building Permits - Technical Officer (per hr)	D	6.55	72.00	70.00	2.00
<b>Building Services - Building Permits - Variations, Dispensations</b>					
Building Permit - Amendment - Major	D	30.36	334.00	325.00	9.00
Building Permit - Amendment - Minor	D	14.00	154.00	150.00	4.00
Building Permit - Extension of Time - up to 12 months	D	28.64	315.00	310.00	5.00
Building Permit - Extension of Time - up to 6 months	D	14.45	159.00	155.00	4.00
<b>Building Services - Caravan Park Registrations</b>					
Caravan Park Registration or Renewal Fee (per unit)	A	-	16.81	16.33	0.48
Schedule of works - Extension of Time	D	7.00	77.00	-	77.00
Schedule of works - Site Reinspection	D	14.32	157.50	-	157.50
Schedule of works - Updates	D	3.64	40.00	-	40.00
<b>Building Services - Copies of Documents</b>					
Copies of Plans - Commercial Documentation Archive File (per Building Permit)	D	-	-	225.00	225.00
Copies of Plans - Commercial Documentation per Building Permit	D	15.91	175.00	150.00	25.00
Copies of Plans - Commercial Lodgement Application Fee	D	9.09	100.00	159.00	59.00
Copies of Plans - Commercial Occupancy Permit Only	D	10.00	110.00	-	110.00
Copies of Plans - Domestic Documentation Archive File (per Building Permit)	D	-	-	75.00	75.00
Copies of Plans - Domestic Documentation per Building Permit	D	7.27	80.00	50.00	30.00
Copies of Plans - Domestic Lodgement Application Fee	D	3.64	40.00	53.00	13.00
Copies of Plans - Fast Track Administration Fee	D	4.91	54.00	53.00	1.00
Copies of Plans - Owner Consent Authority (per owner)	D	6.82	75.00	73.00	2.00
<b>Building Services - Council Consents</b>					
Council Consent - Protection of the Public	A	-	334.50	325.00	9.50

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Council Consent - Adjoining Neighbours Comments - Council Advertising (Charge per Property)	D	6.82	75.00	73.00	2.00
Council Consent - Administrative Fee (Re-stamping)	D	6.82	75.00	73.00	2.00
Council Consent - Amendment	D	18.27	201.00	196.00	5.00
Council Consent - Build Over Easements	A	-	345.00	320.20	24.80
Council Consent - Council Comments (Built without Council Consent)	D	43.18	475.00	455.00	20.00
Council Consent - Extension of Time	D	9.36	103.00	100.00	3.00
Council Consent - Land Liable to Flooding	A	-	329.60	320.20	9.40
Council Consent - Siting	A	-	461.40	448.30	13.10
<b>Building Services - Enforcement Administrative Fee</b>					
Enforcement - Extension of Time	D	15.00	165.00	-	165.00
Enforcement - Invoice Processing	D	9.09	100.00	-	100.00
Enforcement - Reattendance Fee	D	14.32	157.50	-	157.50
<b>Building Services - Lodgement Fees</b>					
Private Building Surveyor - Section 30 Lodgement	A	-	138.30	134.40	3.90
<b>Building Services - Occupancy Permits - Places of Public Entertainment</b>					
Division 2 - Occupancy Permit - Community Event (More than 5,000 people)	D	77.64	854.00	830.00	24.00
Division 2 - Occupancy Permit - Major Business Event (10,001 plus people)	D	299.64	3,296.00	3,200.00	96.00
Division 2 - Occupancy Permit - Medium Business Event (5,001 to 10,000 people)	D	152.55	1,678.00	1,630.00	48.00
Division 2 - Occupancy Permit - Minor Business Event (0 to 5,000 people)	D	91.27	1,004.00	975.00	29.00
Division 2 - Temporary Structure Siting Approval (per structure)	D	40.09	441.00	405.00	36.00
Division 3 - Temporary Occupancy Permit	D	140.45	1,545.00	1,500.00	45.00
Division 3 - Temporary Occupancy Permit - Extension of Time	D	14.00	154.00	150.00	4.00
Place of Public Entertainment - Fast Track Fee	D	14.00	154.00	150.00	4.00
Place of Public Entertainment - Re-Inspection Fee	D	23.36	257.00	250.00	7.00
<b>Building Services - Property Information Requests</b>					
Building Information Request - Building Permit Details (51.1)	A	-	53.60	52.10	1.50
Building Information Request - Fast Track Fee	D	4.95	54.50	53.00	1.50
Building Information Request - Land in Special Areas (51.2)	A	-	53.60	52.10	1.50
Building Information Request - Mandatory Inspection and Approval Dates (51.3)	A	-	53.60	52.10	1.50
Protection Works - Owner Consent Authority (per owner)	D	6.82	75.00	73.00	2.00
Protection Works Notice - Request Owners Details Application	D	4.55	50.00	11.00	39.00
<b>Building Services - Road Occupation Permits</b>					
Street Occupation Permit - Amendment	D	10.73	118.00	115.00	3.00
Street Occupation Permit - Extension of Time	D	14.64	161.00	157.00	4.00
Street Occupation Permit - Fast Track Fee	D	14.00	154.00	150.00	4.00
Street Occupation Permit - Lodgement Fee	D	28.09	309.00	300.00	9.00
Street Occupation Permit - Long Term Car Parking - Metered	D	-	-	40.00	40.00
Street Occupation Permit - Long Term Car Parking - Unmetered	D	-	-	23.00	23.00

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Street Occupation Permit - m2 Gantry Occupation Fee per day	D	0.07	0.80	0.50	0.30
Street Occupation Permit - m2 Street Occupation Fee per day	D	0.11	1.20	0.70	0.50
Street Occupation Permit - Minor Works Lodgement Fee	D	14.91	164.00	160.00	4.00
Street Occupation Permit - Pre Application Meeting High Complexity	D	45.45	500.00	-	500.00
Street Occupation Permit - Pre Application Meeting Med Complexity	D	18.18	200.00	-	200.00
Street Occupation Permit - Pre Application Meeting Site Visit	D	14.32	157.50	-	157.50
Street Occupation Permit - Restricted Carparking	D	6.82	75.00	-	75.00
Street Occupation Permit - Secondary Department Approval	D	15.91	175.00	-	175.00
Street Occupation Permit - Short Term Car Parking - Metered	D	4.68	51.50	50.00	1.50
Street Occupation Permit - Short Term Car Parking - Unmetered	D	2.53	27.80	27.00	0.80
<b>Building Services - Swimming Pool &amp; Spa Registrations</b>					
Swimming Pool & Spa - Certificate of Compliance Lodgement	A	-	23.20	22.50	0.70
Swimming Pool & Spa - Certificate of Non Compliance Lodgement	A	-	437.10	424.60	12.50
Swimming Pool & Spa - Compliance Inspection - Initial Inspection	D	32.73	360.00	355.00	5.00
Swimming Pool & Spa - Compliance Inspection - Subsequent/Decommission Inspection	D	15.18	167.00	165.00	2.00
Swimming Pool & Spa - Extension of Time for Certificate of Compliance Lodgement	D	6.82	75.00	73.00	2.00
Swimming Pool & Spa - Information Search Fee	A	-	53.60	52.10	1.50
Swimming Pool & Spa - Registration Fee	A	-	36.10	35.10	1.00
<b>Carousel - Private Hire</b>					
Carousel - Private Hire - Functions, events, Photography, Film Shoots - Per Hour	D	50.00	550.00	500.00	50.00
Childrens Birthday Parties - Package 2 per Child (catered)	D	3.18	35.00	35.00	-
Childrens Birthday Parties - Package 1 per Child (self-catered)	D	1.82	20.00	20.00	-
Private Hire of Carousel - Decking Hire per Function	D	45.45	500.00	450.00	50.00
Private Hire of Carousel - Private Function Booking - Half Day - up to 4 hours	D	145.45	1,600.00	1,500.00	100.00
Private Hire of Carousel - Private Functions Booking - Full Day - up to 8 hours	D	250.00	2,750.00	2,500.00	250.00
<b>Carousel - Ride Tickets</b>					
Adult Carousel Ride Ticket	D	0.55	6.00	5.00	1.00
Carousel Ride Group Booking 10-49 people	D	0.45	5.00	4.50	0.50
Carousel Ride Group Booking 50+ people	D	0.41	4.50	4.00	0.50
Carousel Ride Multi-Ride Ticket (10)	D	4.55	50.00	45.00	5.00
Child Carousel Ride Ticket	D	0.55	6.00	5.00	1.00
Concession Carousel Ride Ticket	D	0.45	5.00	5.00	-
<b>Electric Vehicle (EV) Charging</b>					
User Fees - 22kW Public Electric Vehicle (EV) Chargers (per kWh)	D	0.03	0.28	-	0.28
<b>Event Permit Fees</b>					
Community Event	D	-	-	-	-
Large scale or commercial Event	D	22.73	250.00	-	250.00

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<b>Filming Permit Fees</b>					
Low-Impact Filming - per day	D	-	-	-	-
Standard Filming - per day	D	27.27	300.00	-	300.00
Late fee (requests - less than 5 business days before filming)	D	27.27	300.00	-	300.00
Major Filming Productions - per day	D	54.55	600.00	-	600.00
Student Films	D	-	-	-	-
<b>Landscaping Fee</b>					
a. Landscape Plan Checking and Inspection Fee - Up to \$50,000	D	73.64	810.00	810.00	-
b. Landscape Plan Checking and Inspection Fee - \$50,000 - \$100,000	D	221.36	2,435.00	2,435.00	-
c. Landscape Plan Checking and Inspection Fee - \$100,000 - \$150,000	D	369.09	4,060.00	4,060.00	-
d. Landscape Plan Checking and Inspection Fee - \$150,000 - \$200,000	D	516.82	5,685.00	5,685.00	-
e. Landscape Plan Checking and Inspection Fee - \$200,000 - \$250,000	D	664.55	7,310.00	7,310.00	-
f. Landscape Plan Checking and Inspection Fee - \$250,000 - \$500,000	D	1,107.73	12,185.00	12,185.00	-
g. Landscape Plan Checking and Inspection Fee - \$500,000 - \$750,000	D	1,846.36	20,310.00	20,310.00	-
h. Landscape Plan Checking and Inspection Fee - \$750,000 - \$1,000,000	D	2,585.00	28,435.00	28,435.00	-
i. Landscape Plan Checking and Inspection Fee - \$1,000,000 - \$1,500,000	D	3,693.18	40,625.00	40,625.00	-
j. Landscape Plan Checking and Inspection Fee - \$1,500,000 - \$2,000,000	D	5,170.45	56,875.00	56,875.00	-
k. Landscape Plan Checking and Inspection Fee - \$2,000,000 - \$2,500,000	D	6,647.73	73,125.00	73,125.00	-
l. Landscape Plan Checking and Inspection Fee - \$2,500,000 - \$3,000,000	D	8,125.00	89,375.00	89,375.00	-
<b>National Wool Museum - Facilities Hire</b>					
Labour - Concessional Hourly Rate	D	9.09	100.00	75.00	25.00
Labour - Regular Hourly Rate	D	13.64	150.00	100.00	50.00
NWM Auction and Multifunction Room - Discount and Concession - Full Day - up to 8 hours	D	77.27	850.00	750.00	100.00
NWM Auction and Multifunction Room - Discount and Concession - Half Day - up to 4 hours	D	50.00	550.00	500.00	50.00
NWM Auction and Multifunction Room - Events and Functions - half day - up to 4 hours	D	68.18	750.00	600.00	150.00
NWM Auction and Multifunction Room - Standard - Full Day up to 8 hours	D	90.91	1,000.00	900.00	100.00
NWM Auction Room - Discount & Concession - Half Day - up to 4 hours	D	31.82	350.00	300.00	50.00
NWM Auction Room - Discount and Concession - Full Day up to 8 hours	D	40.00	440.00	400.00	40.00
NWM Auction Room - Events and Functions - Half day - up to 4 hours	D	34.09	375.00	350.00	25.00
NWM Auction Room - Standard - Full Day up to 8 hours	D	50.00	550.00	500.00	50.00
NWM Strachan Room - Standard Half Day up to 4 hours	D	68.18	750.00	650.00	100.00
NWM Strachan Room - Discount and Concession - Full Day - up to 8 hours	D	72.73	800.00	700.00	100.00
NWM Strachan Room - Discount and Concession - Half Day - up to 4 hours	D	50.00	550.00	500.00	50.00
NWM Strachan Room - Standard Full Day up to 8 hours	D	86.36	950.00	850.00	100.00
Security & Out of Hours Costs - Micom Security Call Out - minimum 4 hours	D	54.55	600.00	400.00	200.00
Security & Out of Hours Costs - Museum Staff 5.00pm-9.00am hourly rate	D	18.18	200.00	150.00	50.00
<b>National Wool Museum - General Admission</b>					
NWM Gen Adm Adult	D	-	13.00	12.00	1.00
NWM Gen Adm Child	D	-	8.00	7.00	1.00
NWM Gen Adm Concession	D	-	10.00	9.00	1.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

Basis of Charge:  
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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
NWM Gen Adm Family	D	-	40.00	35.00	5.00
NWM Gen Adm Group	D	-	11.00	10.00	1.00
NWM Gen Adm School	D	-	-	6.00	6.00
NWM Gen Adm School - Museum Educator-led tour - price per student	D	-	9.00	8.00	1.00
NWM Gen Adm School - Museum Educator-led workshop - price per student	D	-	12.00	9.00	3.00
NWM Gen Adm School - Museum Educator-led workshop & self-guided visit - price per student	D	-	12.00	-	12.00
NWM Gen Adm School - Museum Educator-led workshop and tour - price per student	D	-	15.00	-	15.00
NWM Gen Adm School - Self-guided visit - price per student	D	-	6.00	6.00	-
<b>National Wool Museum - Memberships</b>					
NWM M/Ship Adult	D	-	55.00	50.00	5.00
NWM M/Ship Child Age 2-16	D	-	22.00	20.00	2.00
NWM M/Ship Family (2 adults and up to 4 children - Children under 16 years and registered at the same address)	D	-	85.00	80.00	5.00
NWM M/Ship Senior/Student/Concession	D	-	45.00	40.00	5.00
<b>Potato Shed Facility Hire</b>					
P-Shed All Areas Weekend	D	-	-	2,060.00	2,060.00
P-Shed Dance Studio per hour	D	-	-	29.00	29.00
P-Shed Foyer per hour	D	-	-	29.00	29.00
P-Shed Multi-Purpose per hour	D	-	-	29.00	29.00
P-Shed Music Lab per hour	D	-	-	29.00	29.00
P-Shed Theatre Daily	D	-	-	484.00	484.00
P-Shed Theatre Weekend	D	-	-	855.00	855.00
<b>Potato Shed Facility Hire - Miscellaneous</b>					
Basic Archival Filming of Performance	D	14.55	160.00	-	160.00
Front of House Supervisor per hour (3hr minimum call)	D	4.73	52.00	-	52.00
Public Liability extension	D	4.55	50.00	49.00	1.00
Technical Officer per hour (3hr minimum call)	D	4.73	52.00	52.00	-
Cleaning Fee	D	7.68	84.50	82.00	2.50
Lost Key Fee	D	9.82	108.00	105.00	3.00
P-Shed Additional Cleaning - Incorrect pack-up	D	-	-	60.00	60.00
P-Shed Advertising Fee	D	-	-	105.00	105.00
P-Shed Call out - Staff	D	-	-	101.00	101.00
P-Shed Marketing Fee	D	-	-	93.00	93.00
P-Shed Postering Fee	D	-	-	98.00	98.00
P-Shed Pro Rata Sound Performance	D	-	-	30.00	30.00
P-Shed Security Call out	D	-	-	113.00	113.00
P-Shed Ticket Set Up Fee	D	-	-	32.00	32.00
<b>Potato Shed Facility Hire - Set Up &amp; Equipment Hire</b>					
P-Shed Room Set up / Pack up	D	-	-	82.00	82.00
P-Shed Antari F1 Hazer	D	-	-	31.00	31.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
P-Shed Basic filming of performance setup	D	-	-	155.00	- 155.00
P-Shed Basic streaming setup	D	-	-	206.00	- 206.00
P-Shed Data Projector	D	-	-	29.00	- 29.00
P-Shed Electronic Work Platform	D	-	-	60.00	- 60.00
P-Shed Festoons LED non dimmable (20M)	D	-	-	8.00	- 8.00
P-Shed Hollyland wireless intercom per unit	D	-	-	15.00	- 15.00
P-Shed Incorrect pack up	D	-	-	98.00	- 98.00
P-Shed Lecturn Mic	D	-	-	43.00	- 43.00
P-Shed LED Parcan	D	-	-	15.00	- 15.00
P-Shed Microphone lead set (each)	D	-	-	29.00	- 29.00
P-Shed Mirror ball and motor	D	-	-	41.00	- 41.00
P-Shed Pro Rata Lights Performance	D	-	-	29.00	- 29.00
P-Shed ProSTAGE	D	-	-	41.00	- 41.00
P-Shed ProSTAGE Rail 1M	D	-	-	21.00	- 21.00
P-Shed ProSTAGE Rail 2M	D	-	-	26.00	- 26.00
P-Shed Radio Mic w/batteries (each)	D	-	-	29.00	- 29.00
P-Shed Shotbag	D	-	-	2.00	- 2.00
P-Shed Shure Beta 58	D	-	-	10.00	- 10.00
P-Shed Shure sm58	D	-	-	8.00	- 8.00
P-Shed Stage Set up / Pack up per hour	D	-	-	98.00	- 98.00
P-Shed Tea Coffee Bisc. per head	D	-	-	4.00	- 4.00
P-Shed Theatre Set Up	D	-	-	149.00	- 149.00
P-Shed Truss 1m, 2m, 3m & 4way corner (each)	D	-	-	5.00	- 5.00
P-Shed Turbosound IQ 15B	D	-	-	21.00	- 21.00
P-Shed turbosound m10	D	-	-	10.00	- 10.00
P-Shed turbosound m12	D	-	-	10.00	- 10.00
P-Shed Vision switcher	D	-	-	26.00	- 26.00
P-Shed Wired intercom per unit	D	-	-	5.00	- 5.00
Seating Bank Dismantle	D	-	-	355.00	- 355.00
Seating Bank Reinstall	D	-	-	355.00	- 355.00
<b>Potato Shed Hire Fees - Commercial</b>					
Box Office Fee - Commercial (per ticket)	D	0.36	4.00	-	4.00
Dance Studio - per hour	D	4.09	45.00	-	45.00
Full Venue (bump in/rehearsal) per hour	D	16.36	180.00	-	180.00
Full Venue (Production) per hour	D	20.00	220.00	-	220.00
Multi Purpose Room - per hour	D	4.09	45.00	-	45.00
Theatre (bump in/rehearsal) per hour	D	12.27	135.00	-	135.00
Theatre (production) per hour	D	13.64	150.00	-	150.00
Ticketing Set up Fee	D	5.45	60.00	-	60.00
Foyer - per hour	D	4.09	45.00	-	45.00
Music Lab - per hour	D	4.09	45.00	-	45.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
<b>Potato Shed Hire Fees - Community</b>					
Box Office Fee - (per ticket) community rate	D	0.27	3.00	-	3.00
Dance Studio - hourly community rate	D	2.45	27.00	26.00	1.00
Full Venue (bump in/rehearsal) hourly community rate	D	11.36	125.00	-	125.00
Full Venue (Production) hourly community rate	D	11.82	130.00	-	130.00
Full Venue (space only) hourly community rate	D	6.82	75.00	-	75.00
Multi Purpose Room - hourly community rate	D	2.45	27.00	26.00	1.00
Practice Room - hourly community rate	D	2.27	25.00	24.00	1.00
Theatre (bump in/rehearsal) hourly community rate	D	8.64	95.00	-	95.00
Theatre (production) hourly community rate	D	9.09	100.00	-	100.00
Theatre (space only) hourly community rate	D	3.82	42.00	42.00	-
Foyer - hourly community rate	D	2.45	27.00	26.00	1.00
Music Lab - hourly community rate	D	2.45	27.00	26.00	1.00
<b>Skilled Migration Program</b>					
Skilled Migration Program - Certification	D	55.00	605.00	550.00	55.00
<b>Statutory Planning - Advertising Material</b>					
Each Additional Letter	D	0.73	8.00	7.00	1.00
Each Additional Sign	D	9.09	100.00	85.00	15.00
Letter (up to 10) & Sign	D	31.82	350.00	220.00	130.00
<b>Statutory Planning - Certification of Compliance</b>					
Certificate of Compliance	A	-	370.00	359.00	11.00
<b>Statutory Planning - Demolitions Certificates</b>					
Demolition Certificate	A	-	97.00	90.00	7.00
<b>Statutory Planning - Developer Fines &amp; Costs</b>					
Developer Fines and Costs - Breach of Planning & Environment Act - per unit	A	-	202.00	198.00	4.00
<b>Statutory Planning - Extension of Time</b>					
Extension of Time - first request	D	-	430.00	340.00	90.00
Extension of Time - second request	D	-	625.00	500.00	125.00
Extension of Time - third request	D	-	900.00	700.00	200.00
<b>Statutory Planning - Information &amp; Copies of Documents</b>					
Written Request for Information - commercial/industrial/other	D	-	300.00	280.00	20.00
Written Request for Information - residential	D	-	200.00	190.00	10.00
<b>Statutory Planning - Planning Permits - Amended Permit Fees</b>					
a. Amend VicSmart Application - less than \$10,000 (Class 7)	A	-	227.00	221.00	6.00
b. Amend VicSmart Application - \$10,000 or more (Class 7)	A	-	488.00	474.00	14.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
2025-26 Budget**

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Fees & Charges	Basis of Charge	2025-26 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	2024-25 Charge \$ (incl GST if applicable)	Movement in price per unit \$
c. Amend VicSmart Subdivision (Class 9)	A	-	227.00	221.00	6.00
d. Amended VicSmart Other (Class 10)	A	-	227.00	221.00	6.00
e. Amend a Permit - change statement or conditions (Class 2)	A	-	1,496.00	1,454.00	42.00
f. Amendments to Subdivision Permits (Classes 14-18)	A	-	1,496.00	1,454.00	42.00
g. Amended Residential Permit up to \$10,000 (Class 3)	A	-	227.00	221.00	6.00
h. Amended Residential Permit \$10,001 - \$100,000 (Class 4)	A	-	714.00	694.00	20.00
i. Amended Residential Permit \$100,001 - \$500,000 (Class 5)	A	-	1,463.00	1,421.00	42.00
j. Amended Residential Permit \$500,001 - \$2,000,000 (Class 6)	A	-	1,580.00	1,536.00	44.00
k. Amended Residential Permit \$2,000,001 - \$9,999,999 (Class 13)	A	-	3,875.00	3,766.00	109.00
l. Amended Development Permit up to \$100,000 (Class 11)	A	-	1,303.00	1,266.00	37.00
m. Amended Development Permit \$100,001 - \$1,000,000 (Class 12)	A	-	1,757.00	1,707.00	50.00
n. Amended Development Permit \$1,000,001 - \$9,999,999 (Class 13)	A	-	3,875.00	3,766.00	109.00
o. Amend a permit to change the use (Class 1)	A	-	1,496.00	1,453.00	43.00
p. Amend a permit - other (Class 19)	A	-	1,496.00	1,453.00	43.00
<b>Statutory Planning - Planning Permits - Initial Permit Fees</b>					
a. Residential Development - Single Dwelling up to \$10,000 (Class 2)	A	-	227.00	221.00	6.00
b. Residential Development - Single Dwelling - \$10,001 - \$100,000 (Class 3)	A	-	714.00	694.00	20.00
c. Residential Development - Single Dwelling - \$100,001 - \$500,000 (Class 4)	A	-	1,463.00	1,421.00	42.00
d. Residential Development - Single Dwelling - \$500,001 - \$1,000,000 (Class 5)	A	-	1,580.00	1,536.00	44.00
e. Residential Development - Single Dwelling - \$1,000,001 - \$2,000,000 (Class 6)	A	-	1,698.00	1,650.00	48.00
f. Residential Development - Single Dwelling - \$2,000,001 - \$5,000,000 (Class 13)	A	-	3,875.00	3,766.00	109.00
g. Development Buildings & Works up to \$100,000 (Class 11)	A	-	1,303.00	1,266.00	37.00
h. Development Buildings & Works \$100,001 - \$1,000,000 (Class 12)	A	-	1,757.00	1,707.00	50.00
i. Development Buildings & Works \$1,000,001 - \$5,000,000 (Class 13)	A	-	3,875.00	3,766.00	109.00
j. Development Buildings & Works \$5,000,001 - \$15,000,000 (Class 14)	A	-	9,876.00	9,598.00	278.00
k. Development Buildings & Works \$15,000,001 - \$50,000,000 (Class 15)	A	-	29,123.00	28,304.00	819.00
l. Development Buildings & Works \$50,000,001 - \$9,999,999,999 (Class 16)	A	-	65,458.00	63,617.00	1,841.00
m. VicSmart Development Applications up to \$10,000 (Class 7)	A	-	227.00	221.00	6.00
n. VicSmart Development Applications \$10,001 or more (Class 8)	A	-	488.00	474.00	14.00
o. VicSmart Subdivision (Class 9)	A	-	227.00	221.00	6.00
p. VicSmart Application other (Class 10)	A	-	227.00	221.00	6.00
q. Amend or End a s173 Agreement (Reg 16)	A	-	748.00	727.00	21.00
r. Change of Use (Class 1)	A	-	1,496.00	1,453.00	43.00
s. Create, Vary or Remove Easement, Restriction/Right of Way (Class 21)	A	-	1,496.00	1,453.00	43.00
t. Subdivide land - per 100 lots (Class20)	A	-	1,496.00	1,453.00	43.00
u. Subdivision - other (Class 22)	A	-	1,496.00	1,453.00	43.00
v. Development Plans (Reg 18)	A	-	370.00	359.00	11.00
w. Miscellaneous Fees (waiver of car parking requirements etc) (Reg 22)	A	-	1,496.00	1,453.00	43.00
x. Planning - Decision of Responsible Authority (Reg 18)	A	-	370.00	359.00	11.00
y. Re-alignment or Consolidation (Class 19)	A	-	1,496.00	1,453.00	43.00
z. Subdivide an existing building (Class 17)	A	-	1,496.00	1,453.00	43.00
z1. Subdivision of Existing Building or Two lots Only (Class 18)	A	-	1,496.00	1,453.00	43.00

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE  
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<b>Statutory Planning - Pre-Application Advice</b>					
Pre-Application Advice - Type 1	D	15.91	175.00	150.00	25.00
Pre-Application Advice - Type 2	D	27.27	300.00	250.00	50.00
Pre-Application Advice - Type 3	D	63.64	700.00	500.00	200.00
<b>Statutory Planning - Secondary Consents</b>					
Secondary Consents - General	D	-	650.00	575.00	75.00
Secondary Consents - Single Dwelling or Including Alterations to Single Dwellings	D	-	350.00	315.00	35.00
Secondary Consents - VicSmart	D	-	150.00	120.00	30.00
<b>Statutory Planning - Subdivision Certificates</b>					
Alter plan prior to Certification (Sub Reg 7)	A	-	126.00	123.00	3.00
Certification Fee - Plan of Subdivision (Sub Reg 6)	A	-	198.00	193.00	5.00
Certification Fee - Procedural Plan (Sub Reg 6)	A	-	198.00	193.00	5.00
Recertification (Sub Reg 8)	A	-	158.00	155.00	3.00
<b>Strategic Implementation</b>					
a. Planning Scheme Amendment - Adoption Fee	A	-	546.00	531.00	15.00
b. Planning Scheme Amendment - Application Fee	A	-	3,463.00	3,365.00	98.00
c. Planning Scheme Amendment - Consideration of Submission Fee (minimum fee up to 10 submissions)	A	-	17,163.00	16,680.00	483.00
d. Planning Scheme Amendment - Consideration of Submission Fee - 11 to 20 submissions	A	-	34,292.00	33,328.00	964.00
e. Planning Scheme Amendment - Consideration of Submission Fee - 21 or more submissions	A	-	45,841.00	44,552.00	1,289.00

The Act	Means the <b>Local Government Act 2020</b> .
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund the capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Annual budget	Is a plan under Section 94 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	Means a report of the Council's operations of the previous financial year and contains a report of operations, audited financial statements and an audited performance statement.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure which extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none"> <li>(a) enhances an existing asset to provide a higher level of service; or</li> <li>(b) that will increase the life of the asset beyond its original life.</li> </ul>
Australian Accounting standards	Accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under s 296 of the <b>Corporations Act 2001</b> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors. Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Balance Sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year. The balance sheet should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Better practice	Means that in the absence of legislation or a relevant Australian Accounting Standard this commentary is considered by Local Government Victoria to reflect better practice reporting.
Borrowing strategy	A borrowing strategy is the process by which the Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Budget	Means a plan setting out the services and initiatives to be funded for the financial year and subsequent 3 financial years, and how they will contribute to achieving strategic objectives specified in the Community Plan.
Budget preparation requirement	Under Section 94(1) of the Act a Council is required to prepare and adopt an annual budget for each financial year and the subsequent 3 financial years. Council is required to prepare and adopt an annual budget by 30 June each year.

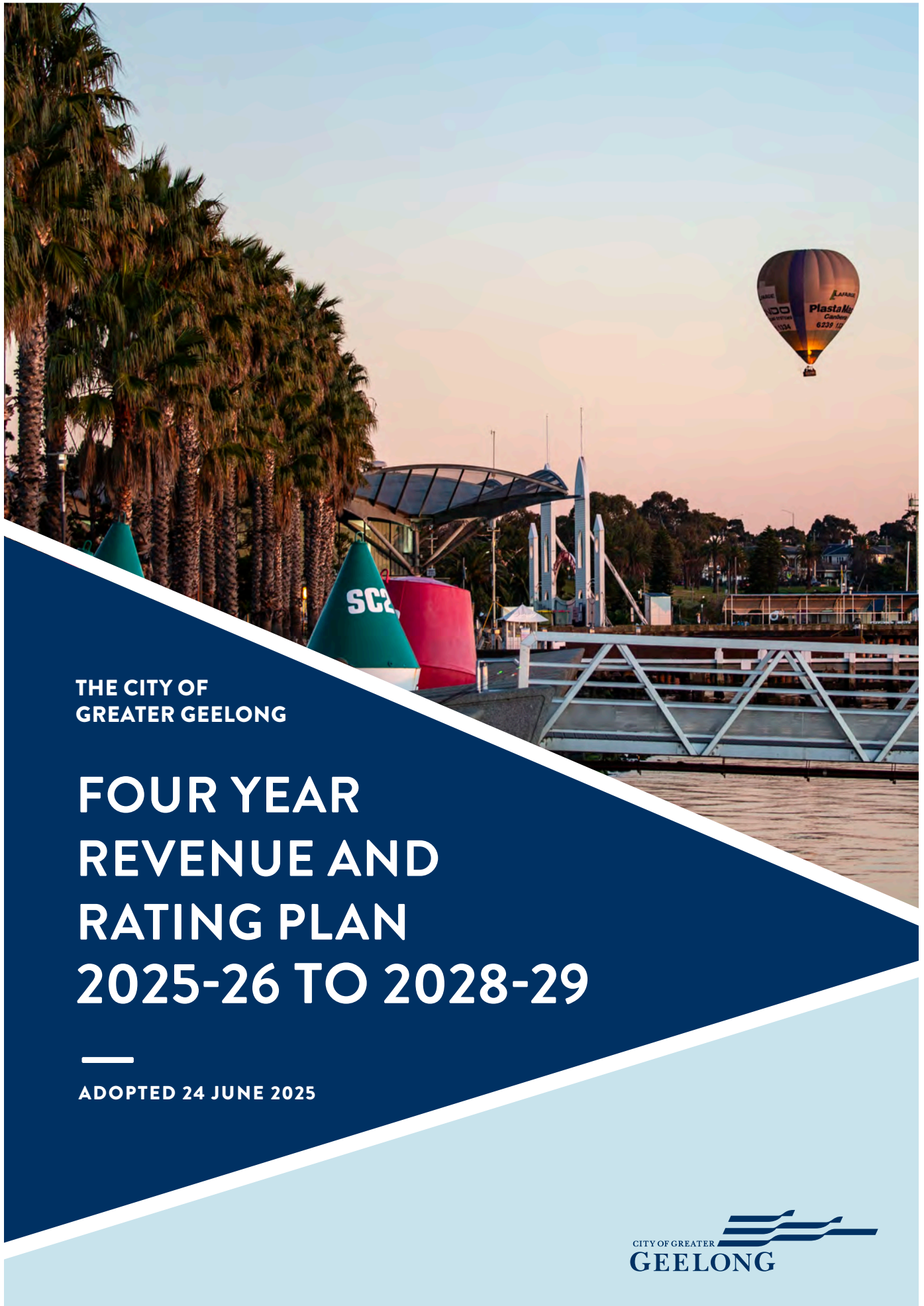
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements and the Local Government Model Financial Report.
Budgeted Financial statements	<p>Budgeted Financial statements are the:</p> <ul style="list-style-type: none"> <li>• Budgeted Comprehensive Income Statement</li> <li>• Budgeted Income Statement converted to Cash</li> <li>• Budgeted Balance Sheet</li> <li>• Budgeted Statement of Changes in Equity</li> <li>• Budgeted Statement of Cash Flows</li> <li>• Budgeted Statement of Capital Works</li> <li>• Statement of Human Resources</li> </ul> <p>The budgeted financial statements must be in the form set out in the Local Government Model Financial Report.</p> <p>This means the financial statements and notes are prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.</p>
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A predetermined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	The budget contains a detailed list of capital works expenditure that will be undertaken during the 2025-26 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works (forward commitments)	Carry forward capital works (also referred to as project deferrals) are those works that are incomplete in the current year due to unavoidable delays and will be completed in the following budget year.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB 101 Presentation of Financial Statements and the Local Government Model Financial Report.
Council plan	Means a Council Plan prepared by Council under Section 90 of the Local Government Act 2020. This document sets out the strategic objectives of the Council and strategies for achieving the objectives as part of the overall strategic planning framework.
Current year rate increase ( <i>Rating information</i> )	A statement included in the budget quantifying the amount of the rate change for the forthcoming year and disclosing any significant factors influencing the rate change.
Differential rates	When a Council intends to declare a differential rate (e.g., business and residential), information prescribed by the Act under section 94(2) must be disclosed in the Council budget.
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution, change the purpose of these reserves.

External Influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control, for example, changes in legislation.
Financial Plan	Means a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The financial plan defines the broad fiscal boundaries for the Council Plan, asset plan, other subordinate policies and strategies and budget processes.
Financial Statements	<p>Part 4 of the Act requires the following documents to include financial statement:</p> <ul style="list-style-type: none"> <li>- Budget</li> <li>- Annual Report</li> </ul> <p>The financial statements to be included in the Budget include:</p> <ul style="list-style-type: none"> <li>- Comprehensive income statement</li> <li>- Balance sheet</li> <li>- Statement of Changes in Equity</li> <li>- Statement of Cash Flows</li> <li>- Statement of Capital Works</li> </ul> <p>The financial statements must be in the form set out in the Local Government Model Financial Report.</p>
Financial sustainability	A key outcome of the four-year budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financial year	Means the period of 12 months ending on 30 June each year.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Heritage asset	Means an asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.
Infrastructure	A category of non-current fixed assets comprising a number of asset classes including roads, drains, footpaths and cycleways, bridges and off-street car parks, recreational leisure and community facilities and parks, open space and streetscapes. Non-current property, plant and equipment excluding land.
Infrastructure strategy	An infrastructure strategy is the process by which the council's current infrastructure and ongoing maintenance requirements can be identified, budgeted capital works implemented and future developments monitored. The key objective of an infrastructure strategy is to maintain or preserve council's existing assets at desired condition levels. If sufficient funds are not allocated to asset preservation, then council's investment in those assets will reduce, along with the capacity to deliver services to the community.
Key (Budget) Assumptions	When preparing a balance sheet of financial position, key assumptions on which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance, planning and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time-to-time including on the Department's Internet website.

Local Government (Planning and Reporting) Regulations 2020	Regulations, made under Section 325 of the Act prescribe: <ul style="list-style-type: none"> <li>(a) the content and preparation of the financial statements of a Council; and</li> <li>(b) the performance indicators and measures to be included in a budget, revised budget and annual report of a Council; and</li> <li>(c) the information to be included in a financial plan, budget, revised budget and annual report.</li> </ul>
Local Road	Means a sealed or unsealed road for which the council is the responsible Road authority under the Road Management Act 2004.
Minister	Means the Minister for Local Government.
New asset expenditure	Means expenditure which creates a new asset that provides a service that does not currently exist.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) consumed by a Council to deliver the services and initiatives in the budget.
Non-recurrent grants	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by the Council's long-term budget.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Own-source revenue	Revenue generated from council operations excluding revenue that is not under the control of Council e.g., Government Grants.
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Planning and accountability framework	Means the key statutory planning and reporting documents that are required to be prepared by councils to ensure accountability to local communities in the performance of functions and exercise of powers under the Act.
Principal Accounting Officer	Means the person designated by a council to be responsible for the financial management of the council.
Projections	Means a financial forecast of future revenues and expenses for the three financial years subsequent to the annual budget year.
Rate cap	The maximum annual rate of increase that Councils can apply to their rates revenue, as advised by the Minister for Local Government under Section 185D of the Local Government Act 1989.

Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's budget, financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Recurrent Surplus/(Deficit)	Recurrent surplus /(deficit) is the net result from on-going recurrent operations.
Regulations	Means the <i>Local Government (Planning and Reporting) Regulations 2020</i> .
Restricted cash	Cash and cash equivalents, within the meaning of Australian Accounting Standards, which are not available for use other than a purpose for which it is restricted and includes cash to be used to fund capital works expenditure from the previous financial year.
Report of operations	Means a report containing a description of the operations of the Council during the financial year and included in the annual report.
Revised budget	Section 95 of the Act permits a council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the Council.
Road Management Act 2004	The purpose of this Act which came into operation from 1 July 2004 is to reform the law relating to road management in Victoria and to make relating amendments to certain Acts, including the Local Government Act 2020.
Services, initiatives and major initiatives	<p>Section 94 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year.</p> <p>The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council plan during the current year and have a major focus in the budget.</p>
Specialised assets	Means assets designed for a specific limited purpose. Specialised assets include buildings such as schools, hospitals, court houses, emergency services buildings (police, fire, ambulance and emergency services), specialised buildings to house infrastructure (pump stations, etc.), some heritage properties and most infrastructure assets.
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works is prepared in accordance with the Local Government Model Financial Statements.

Statement of cash flows	<p>The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The cash flows statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.</p>
Statement of changes in equity	<p>The statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.</p>
Statement of human resources	<p>Means a statement which shows all Council staff expenditure and the number of full-time equivalent Council staff.</p>
Statutory reserves	<p>Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.</p>
Unrestricted cash	<p>Unrestricted cash represents all cash and cash equivalents other than restricted cash.</p>
Valuations of Land Act 1960	<p>The Valuations of Land Act 1960 Section 2 requires a Council to revalue all rateable properties every year.</p> <p>Valuations of Land Act – Section 11.</p>



**THE CITY OF  
GREATER GEELONG**

**FOUR YEAR  
REVENUE AND  
RATING PLAN  
2025-26 TO 2028-29**

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**ADOPTED 24 JUNE 2025**

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The City of Greater Geelong acknowledges Wadawurrung people as the Traditional Owners of this land. It also acknowledges all other Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

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## Preamble

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On 24 June 2025 Council adopted a four-year Revenue and Rating Plan (the Plan) for 2025-26 to 2028-29. The Plan for 2025-26 to 2028-29 incorporates feedback from community engagement during the 2025-26 budget development process as well as outcomes from Council's budget discussions. The Plan will continue to be reviewed and updated on an annual basis.

The Plan explains how the City of Greater Geelong (City) will generate sufficient income to deliver infrastructure, services and programs to ensure the social, economic and environmental sustainability of our region. The Plan also satisfies the Greater Geelong City Council's statutory requirements.

The Plan will introduce changes outlined in the medium and long term strategy section, key features being;

- Maintain where possible, the commercial/industrial rate in the dollar relative to the residential rate at 1.8 times, noting the annual rate cap and valuation changes of other differentials may impact relativity in the future, and
- Increase the farm rate in the dollar to 75% of the residential rate over the long term.

In 2025-26 it is proposed to:

- Increase general rates by a total of 2.5%, which is lower than the State Government rate cap of 3.0% for 2025-26.
- Increase the average commercial/industrial rates payable by 2.5% or \$116.92.
- Increase the average residential rates by 2.5% or \$38.59.
- Increase the average vacant land rates by 2.5% or \$49.17.
- Maintain the farm differential at the lowest rate within the 4 times rule setting the relativity of farm to residential at 48.1%.
- The Plan also includes the City's approach to fees and user charges, operating and capital grants, cash contributions and other non-rate revenue.

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# Introduction

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## **PURPOSE**

The *Local Government Act 2020* requires Council to prepare a Revenue and Rating Plan (the Plan) for a minimum period of four years, following each Council election. Each year the plan will be revised to take into consideration any changes to rating and other revenue strategies.

The purpose of the Plan is to determine the most appropriate, equitable and affordable revenue and rating approach for Council, which in conjunction with other income sources will adequately finance the objectives and actions of Council Plan 2025-26 to 2028-29 and ensure the long-term financial sustainability of Council to meet our community's expectations for service delivery and sound management of the City's assets.

The Plan explains the revenue required to fund council services and activities and how the funding responsibility will be apportioned between rate payers and users of council facilities and services.

In particular, the Plan sets out the system of rates and charges adopted by Council for the purposes of allocating the required rates contribution across the municipality on the most appropriate, equitable and affordable basis.

## **LINKS TO OUR COMMUNITY AND FINANCIAL PLANS**

Legislation requires Council's to develop a new Council Plan every four years aligning with the Council election cycle and allows Council to endorse and adopt a Council Plan by 31 October in the first year of the new council term.

The Council Plan 2025-26 to 2028-29 is currently in development with the Councillors and will set the strategic objectives over the four years to guide the allocation of resources to deliver infrastructure, services and programs to ensure the social, economic and environmental sustainability of our region.

Through a series of workshops, Councillors have identified six strategic objectives for the new Council Plan, subject to amendments and adoption of the final Council Plan.

These draft strategic objectives are summarised below:

Strategic Direction	Description
1. Plan, deliver, manage and optimise core and critical infrastructure across our growing region	We aim to ensure sustainable growth by developing, delivering, managing, and optimising essential infrastructure. This includes making sure our community facilities and public spaces are accessible and fit for purpose, and maintaining well-connected, multi-modal transport networks.
2. Promote, advocate and deliver healthy and equitable outcomes for our communities	We are committed to enhancing the health and wellbeing of our community by providing accessible services and facilities. We want everyone to have the resources and capacity to control their health and wellbeing, and to ensure that Greater Geelong is a caring, fair, and inclusive community.
3. Lead efforts to revitalise and grow our diverse economic precincts	We are focused on attracting new businesses, events, and investments to our region. We support local businesses, industry clusters, and precincts to thrive and work on developing workforce capacity and ensuring there is enough land supply to enable sustainable growth and business expansion.
4. Champion our unique heritage and cultural identity	We are dedicated to preserving and celebrating Greater Geelong's unique cultural heritage. We aim to increase engagement in arts, culture, and heritage experiences, and support investment in creative, cultural, and sports hubs. We want to make sure our region's distinctive cultural identity is shared and celebrated.
5. Protect and enhance our unique and beautiful natural environment	We are committed to safeguarding our natural habitats and areas of important biodiversity. We support reducing emissions and increasing our community's resilience to climate change impacts. We also promote waste minimisation and effective resource recovery through circular economy practices.
6. Commit to the highest levels of integrity, financial stewardship and meaningful community engagement	We aim to uphold the highest standards of integrity and manage our finances responsibly. We endeavour to engage meaningfully with our community to ensure transparency and accountability in all our activities. Together we work to foster a culture of trust and collaboration between the council and the community.

This Plan strongly supports the actions and outcomes of the Strategic Objectives in the following ways:

- Income received from general rates are used to support key direct services and support functions of Local Government (i.e. community grants, statutory planning and administration) and indirect services and amenity (i.e. open space, playgrounds, footpaths and roads).
- The use of fees and charges to support fully or partly subsidised services (i.e. fee for service in long day care, leisure and recreation services).
- Outlines how fees and charges will assist in the supporting growth in in the region.
- The longer-term strategy aims to support the delivery of a strong economy by focussing on the fair distribution of rate income between residential, commercial and industrial rate payers.
- Generating sufficient revenue to maintain service levels.
- Investing in efficiencies in key initiatives to drive cost savings.
- Investing in our people, systems and processes to drive an improved community experience of services delivered by Council.

As part of council's Integrated Strategic Planning and Reporting Framework, a four-year budget is prepared on an annual basis. The key strategies of this Plan will be integrated into the budget document.

The Plan includes increased focus on the following:

- Aligning rating decisions and linkages to long term financial plans.
- Engagement opportunities will continue to be provided for the community to review and provide feedback on the Plan.
- Revenue raising practices covering both rates and other income sources such as fees and charges, operating and capital grants and other non-rate income.

# How we engaged with the community

Community engagement is a key step in the planning process, it has helped shape several strategic plans and key projects for the City. The feedback received from the community engagement has influenced the development of the 2025-26 to 2028-29 Revenue and Rating Plan.

Community Engagement began in February 2025 providing the community with the opportunity to ‘Have Your Say’. We also held broader discussions with a wide range of rating sectors including commercial and residential groups.

This engagement provided valuable insight into community expectations regarding the current rating strategy and timeline for any potential changes. The feedback gathered informed the development of the 2025-26 to 2028-29 rating plan, and on-going engagement will continue to shape future revenue and rating plans.

## ENGAGEMENT UPDATE



The Revenue and Rating Plan is scheduled for review and adoption in June 2025 alongside the 2025-26 Annual Budget.

The City has completed its consultation process for the four-year Plan. This process which included online engagement and face to face meetings with the community groups ran from 5 February to 23 February 2025.

The community was asked seven questions to assess their preference for continuing the current rating strategy or propose alternative strategies.

Seventy-two responses were received from the community during the engagement. A comprehensive review of all responses has been undertaken, resulting in the identification of key thematic areas.

## The summary areas of desired future focus provided by the community

		
<p><b>Cost saving policies</b></p>	<p><b>Back to basics</b></p>	<p><b>Car Parking</b></p>
		
<p><b>Strategies to increase investment in the City</b></p>	<p><b>Lobby to increase State/federal funding</b></p>	<p><b>Increased consultation with the community</b></p>

# What makes up total revenue

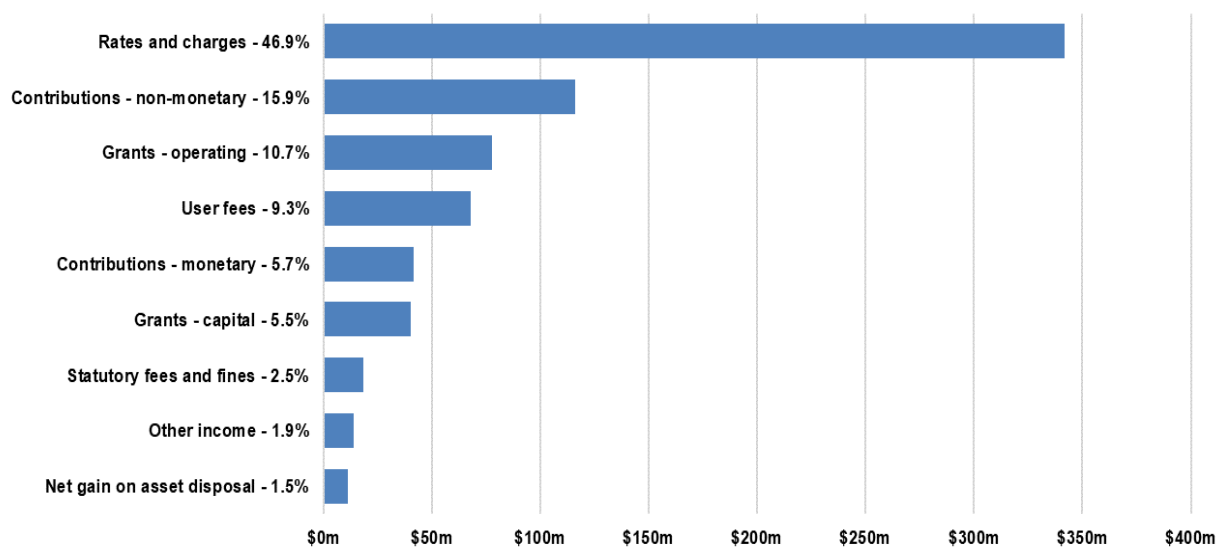
## REVENUE SOURCES

The City requires sufficient revenue to deliver ongoing services, infrastructure and asset management requirements. Some of these services cannot be delivered by the general market (e.g. street lighting, regulatory and compliance activities).

The most significant sources of council funds are:

- General rates and charges;
- Statutory fees and fines;
- User fees and charges;
- Government grants (operating and capital);
- Contributions (both cash and non-cash); and
- Asset sales.

A summary of the City’s revenue as per the Proposed Budget 2025-26 (\$’000) is shown in the graph below.



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# Rates and Charges

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## WHY HAVE A RATING PLAN?

Council must determine the most appropriate apportionment of rate contributions across different rating sectors. This method informs Council's rating strategy and how Council will raise revenue from properties within the municipality.

The rating system comprises the valuation base for each property class and the actual rating instruments allowed under the *Local Government Act (1989)* to calculate a property owners' contribution for rates.

The Plan is underpinned by sound principles, which are well understood, communicated to ratepayers and compliant with current legislation.

Council aims to balance service levels in accordance with the needs and expectations of its community and applies rates to adequately resource its roles and responsibilities.

When setting rates, the City primarily considers its strategic objectives, the rate cap, budget sustainability principles, the current economic climate, other external factors and potential community impacts.

The City currently receives 47.2% of its total revenue by way of property based rates and waste charges. The balance of 52.8% is received from government operational grants, fees and charges, statutory fees and fines and other income. Principles of good governance require council to conduct ongoing or periodic monitoring and review of the impact of major decisions. Consequently, the City is required to regularly review legislative objectives relevant to rating.

## RATING FRAMEWORK

Rates are a property tax levied on the local community to help fund local infrastructure and services. Consequently ratepayer's may not directly receive services equivalent to the amount of the tax (rates) paid. Benefits derived from these services vary in type and are consumed in different quantities over the lifecycle of the ratepayer (e.g. maternal and child health, libraries and aged care services, roads and footpaths, and local laws).

The City's practices and decisions regarding rating are underpinned by:

- Accountability, transparency and simplicity
- Efficiency, effectiveness and timeliness
- Equitable distribution of the rate contribution across the community according to assessment of property values for like uses (horizontal equity is further defined below) and capacity to pay (Vertical equity is further defined below) based on different uses
- A "safety net" approach to assist eligible ratepayers significantly affected by increasing rates
- Compliance with relevant legislation
- Where feasible, services should be funded on a user pays system
- Where specified, local objectives can be achieved using differential rates
- Residual service costs should be apportioned based on property valuation.

In addition to the decisions above, public finance theory sets three major criteria for effective taxation policy:

- Equity - including both horizontal and vertical equity.

## Rates and Charges

- Horizontal equity means ratepayers in similar situations should pay similar amounts. This is achieved mainly by accurate property valuations, undertaken in a consistent manner, their classification into homogenous property classes and the right of appeal against valuation.
- Vertical equity means those who are better off should pay more than those worse off. The rationale applies for the use of progressive and proportional income taxation. It implies a “relativity” dimension to the fairness of the tax contribution.
- Efficiency - has two meaning’s. The tax should not unduly interfere with the efficient operation of the economy and secondly is related to the cost of administering the collection of rates. For Local Government the tax should also be consistent with the major policy objectives of council. Administration costs include the issuing of assessments, collection of rates (including maintaining and improving collection systems), monitoring outcomes, communicating and informing ratepayers, and enforcement and debt recovery.
- Simplicity - for both administrative ease (and therefore lower cost) and to ensure the tax is understood by taxpayers. The latter ensures that the tax system is transparent and capable of being questioned and challenged by ratepayers.

Council has considered the issues concerning equity within the community. The inputs used to calculate rates payable include the following:

- Land use – differential groups;
- Valuation – valuation compared to other properties within land use groups;
- Rate in the dollar – based on the City’s revenue requirements and % contribution by differential group; and,
- Hardship consideration.

Rating equity as it relates to land uses except for the specified objectives in each of the differentials are as follows:

- Commercial/Industrial, and Mixed Use differs from the Residential differential based on:
  - Vertical equity principle is applied because revenue generating uses acknowledge some ratepayers can reduce their council rates though tax deduction.
- Vacant Land – Different from all other differentials to stimulate the development of vacant land to attract new residents and businesses; and
- Farm – Different from all other differentials to stimulate sustainable primary production.

### NO WINDFALL GAIN

The City does not receive any “windfall gain” of additional income when the property valuations change. The revaluation process results in a redistribution of rate revenue across all properties in the municipality. Any increase to total valuations/number of properties of the municipality is adjusted by recalculating the rate in dollar to stay within the rate cap set by State Government.

The rate in the dollar is adjusted for the change to the capital improved value to obtain the same revenue. The rate in the dollar is then adjusted by the rate cap percentage (or council increase) for the budgeted revenue.

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# Rates and Charges

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## **MEDIUM AND LONG TERM RATING PLAN**

The City of Greater Geelong medium term (2025-26 to 2028-29) and long-term (to 2034-35) Revenue and Rating Plan will:

- Review rate increases in line with the State Government rate cap and council requirements, unless significant circumstances warrant a request for a variation to the rate cap.
- Maintain where possible, the commercial/industrial rate in the dollar relative to the residential rate at 1.8 times noting the annual rate cap and valuation changes of other differentials may impact relativity in the future. Set the Farm rate differential at 75% of the residential rates over the long term.
- Continue to review on an annual basis all rating differentials including vacant land, mixed use and other land use types.

The medium to long term plan recognises the current rating differential comparisons within the Local Government sector where average rates paid by commercial/industrial rate payers are in the top quartile and the residential rates are in the lowest quartile.

# Rates and Charges

## RATE CAP

The rate cap is regulated by the Essential Services Commission (ESC).<sup>1</sup> For the 2025-26 financial year the rate cap is set to a maximum of 3.0% increase on the total rates amount levied and not individual rating classes.

Council has elected to increase rates by 2.5% which is a lower rate than the state government rate cap. Waste charges are a separate cost reflective charge excluded from the rate cap calculations.

The Valuer General-Victoria provides the valuations to Council on an annual basis. The actual rate increase for an individual rateable property class is likely to differ from the rate cap (or council increase) percentage due to changes in individual property valuations and changes between property classes.

Where the change in an individual property valuation is higher than the average for all rateable properties, the rate increase for that property may be greater than the change. Where the change in the property valuation is lower than the average for all properties, the rate increase may be lower than the change.

Rate Type	Number of Properties	Average Capital Valuation 2024-25 \$	Average Capital Valuation 2025-26 \$	Valuation Change %
Residential	129,913	767,296	752,392	(1.9%)
Vacant land	5,401	712,994	709,304	(0.5%)
Commercial/Industrial	9,362	1,193,876	1,285,965	7.7%
Mixed use	285	946,579	953,246	0.7%
Farm	926	3,239,973	3,315,011	2.3%
Cultural and recreation land	52	5,446,077	5,459,346	0.2%
<b>Grand Total</b>	<b>145,939</b>			<b>(0.9%)</b>

## Property Valuations

The *Valuation of Land Act 1960* is the principal act in determining property valuations. Generally, each separate occupancy on rateable land must be valued and rated. Contiguous areas of vacant land with more than one title in the same ownership may be consolidated for rating purposes.

For the purpose of rating, an assessment may be levied on any piece of land subject to separate ownership or occupation. In this context, land has been defined to include buildings, structures or improvements and may include automatic teller machines, signage, advertising, radio and mobile telecommunications towers.

Local Government may adopt one of the following three valuation methodologies to value properties in its area (LGA section 157).

<sup>1</sup> The *Local Government Act (Vic) 1989* (the Act) was amended in December 2015 to include Part 8A – Rate Caps, sections 185A to 185G to promote the long- term interests of ratepayers and the community in relation to sustainable outcomes in the delivery of services and infrastructure.

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## Rates and Charges

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**Capital Value:** (CIV) the value of land and other improvements including the house, other buildings and landscaping.

**Site Value:** (SV) the value of the land plus any improvements which permanently affect the amenity or use of the land, such as drainage works, but excluding the value of buildings and other improvements. Also referred to as the unimproved market value of the land.

**Net Annual Value:** (NAV) the value of the rental potential of the land, less the landlords' outgoings (such as insurance, land tax and maintenance costs). For residential and farm properties this must be set at 5% of the CIV (Valuation of Land Act 1960 - section 2).

Council has adopted the Capital Improved Value as the value to which the rate in the dollar will be assessed.

Council applies a capital improved valuation (CIV) method to all properties within the municipality to consider the full development value of the property. This method is applied whether the property is subject to rates or exempt under legislation.

The Valuer General-Victoria has a statutory requirement under the *Valuation of Land Act 1960 section 13DC (5)*, to conduct a review of property values based on market movements and recent sales trends on an annual basis. For the 2025-26 rating year, valuations will be based on values returned as at 1 January 2025.

The valuers undertake a physical inspection of some properties during each revaluation. Other valuations are derived from a formula based on sectors, sub market groups, property condition factors (including age, materials and floor area), influencing factors such as locality and views, and land areas compared to sales trends within each sector/sub-market group. During revaluation, the municipality reviews defined sub-market groups of similar property types. The valuers determine the valuations according to the highest and best use of a property.

In valuing large areas of land without buildings, residential zoning, permits for subdivision or structure plans are indications of potential for subdivision. If the land is capable of subdivision it will be valued accordingly as potential subdivisional land rather than farm land, despite its use. The value of subdivisional land will typically be higher than farm land. The amount of valuation increase will depend on market factors at the time of valuation.

### Supplementary Rates

Between regular valuations, specific circumstances necessitate supplementary valuations. The Valuer-General Victoria is tasked with undertaking supplementary valuations and advises council of valuation and Australian Valuation Property Classification Code (AVPCC) changes. Supplementary valuations bring the value of the affected property into line with the general valuation of other properties in the municipality.

Supplementary valuations are required when properties are:

- physically changed – for example, when buildings are altered, erected or demolished; or
- amalgamated or subdivided; or
- when data held on council's database is corrected.

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# Rates and Charges

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Supplementary valuations are completed in accordance with the circumstances as listed in section 13DF (2) (a)-(o) of the *Valuation of Land Act 1960*.

## Rate Review

Rateable and non-rateable land shall be subject to regular review and audit.

- upon revaluation;
- when building permits or subdivisions occur;
- physically changed – for example, when buildings are altered, erected or demolished;
- where a parcel of land may have more than one land use;
- if the creation of a separate assessment on a parcel of land is required;
- upon sale and transfer of land;
- upon inspection by the City; and
- upon application and inquiry by the ratepayer.

## Objections for Property Valuation

The *Valuation of Land Act 1960* provides that objection to the valuation may be made each year within two months of the issue of the original or amended (supplementary) Rates and Valuation Charges Notice (Rates Notice), or within four months if the notice was not originally issued to the occupier of the land.

Objections must be addressed and resolved according to the procedures outlined in the *Valuation of Land Act* – Division 3 sections 16-21.

The City will continue to advise ratepayers via the Rates, Charges and Valuation Notice (the Rate Notice), brochure, Geelong Australia web site and City News, of their right to object and appeal a valuation.

Property owners can object to the site valuations on receipt of their land tax assessment. Property owners can appeal their land valuation within two months of receipt of council Rate Notice (via the City) or within two months of receipt of their Land Tax Assessment (via the State Revenue Office).

Property owners can lodge objections directly with the Valuer-General Victoria via the Rating Valuation Objections Portal [www.ratingvaluationobjections.vic.gov.au](http://www.ratingvaluationobjections.vic.gov.au).

## DIFFERENTIAL RATING CLASSES

### Ministerial Guidelines

The Local Government Legislation Amendment (Miscellaneous) Act 2012 allows the Minister to set differential rating guidelines for compliance by councils. The final version of the Ministerial Guidelines was gazetted on 26 April 2013 and came into effect from 1 July 2013. Council needs to consider the objectives, the suitable uses and the types of classes of land when introducing a differential rate. There are no new differential rates being introduced as part of the 2025-26 Budget.

# Rates and Charges

## Reasons for Differential Rates

Rating, through the application of varying differentials, recognises the ability of some ratepayers to obtain concessions from the tax deductibility of council rates and provides for a series of differential rates. This considers low economic return to large landholdings, avoid distortions in the market or an ability to contribute above the standard charge.

## DIFFERENTIAL CHARACTERISTICS & RATING OBJECTIVES

**Residential Land** - means any land:

- i. that is used exclusively for residential purposes.

Rating Objective:

- i. That all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of the City generally, including the:
  - a) construction and maintenance of public infrastructure;
  - b) development and provision of health and community services; and
  - c) provision of general support services

**Vacant Land** - means any land:

- i. that does not have the characteristics of Farm Land; and
- ii. on which no building is erected, save for any uninhabitable shed or shelter, the size of which does not exceed 5% of the total area of the land.

Rating Objectives:

- i. That all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of the City generally, including the:
  - a) construction and maintenance of public infrastructure;
  - b) development and provision of health and community services; and
  - c) provision of general support services.
- ii. To encourage the prompt development of vacant land to attract new residents and businesses to the City of Greater Geelong.

These objectives will be met by setting the Vacant Land differential at 135.2% of the Residential Land differential.

**Commercial/Industrial Land** - means any land:

- i. That does not have the characteristics of:
  - a) Farm Land; or
- ii. That is used predominantly for the sale of goods or services or other commercial purposes; or
- iii. predominantly used for industrial purposes, which includes manufacturing, repairing, servicing, processing and reprocessing or warehousing; or
- iv. that is used primarily for the production or conveyance of petroleum and/or petroleum by-products.

# Rates and Charges

## Rating Objective:

- i. That all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of the City generally, including the:
  - a) Construction and maintenance of public infrastructure;
  - b) Development and provision of health and community services; and
  - c) Provision of general support services.
  - d) Enhancement of the economic viability of the commercial sector through targeted programs and projects;
  - e) That the equitable contribution made by commercial/industrial land recognises the income generating capability and tax deductibility of council rates, which is not available to the majority of the residential sector.

## **Mixed Use Land** – means any land:

- i. That has the characteristics of Residential Land combined with the characteristics of Commercial/Industrial Land; and
- ii. That is used partly for residential purposes and partly for commercial/ industrial purposes.

## Rating Objective:

- i. That all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of the City generally, including the:
  - a) Construction and maintenance of public infrastructure;
  - b) Development and provision of health and community services; and
  - c) Provision of general support services.
  - d) Enhancement of the economic viability of the commercial sector through targeted programs and projects;
  - e) That the equitable contribution made by Commercial/Industrial land recognises the income generating capability and tax deductibility of Council rates, which is not available to the majority of the residential sector.

## **Farm Land** – means any land which:

- i. is not less than 2 hectares in area; and
- ii. is used predominantly for the business of grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, beekeeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; or
- iii. has a registered deed of covenant with the Trust for Nature (Victoria) through the Victorian Conservation Trust Act 1972 over the land. Through this deed of covenant, the owner of the land has secured permanent protection for significant natural heritage in the municipality.

To avoid doubt, 'business' for the purposes of identifying Farm Land has the same meaning as that given to it by section 2(1) of the *Valuation of Land Act 1960* for the same purpose, being a business that:

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## Rates and Charges

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- a) has a significant and substantial commercial purpose or character; and
- b) seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- c) is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

### Rating Objectives:

- i. That all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of the City generally, including the:
  - a) Construction and maintenance of public infrastructure;
  - b) Development and provision of health and community services; and
  - c) Provision of general support services.
- ii. To encourage and support the business of primary production.

These objectives will be met by setting the Farm Land differential at 48.1% of the Residential Land differential.

### **Cultural & Recreational Land** – means any land:

- i. that has the characteristics of '*recreational lands*' as defined by the *Cultural and Recreational Lands Act 1963*;

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# Rates and Charges

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## **CULTURAL AND RECREATIONAL LANDS RATES**

Council declares the Cultural and Recreation Rate on all land reserved under and in accordance with the *Cultural and Recreational Lands Act 1963* – section 4.

The *Cultural and Recreational Lands Act 1963* provides that “an amount be payable in lieu of rates in each year being such amount as the municipal council thinks reasonable having regard to the services provided in relation to such lands and having regard to the benefit to the community derived from such recreational lands”.

Instead of calculating the costs to local government in respect to such lands, or the benefits to locals in relation to these properties, Council has set the rate as a concession to the commercial rate. The 2025-26 rate is 42.3% of the commercial rate.

## **REBATES AND CONCESSIONS**

Council provides the following rebates:

### **Pensioner Rebates**

Council administers the State Government funded pension rebate according to the eligibility criteria set by the State Government.

Holders of a Centrelink or Veterans Affairs pension concession card, or a Veteran Affairs Gold card which stipulates TPI or War Widow (excludes Health Care and DVA all conditions, POW, EDA and dependant cards) may claim a rebate on their sole or principal place of residence.

For 2025-26 a government-funded rebate is provided under the Municipal Rates Concession scheme. For 2024-25 the amount is set at \$259.50 or 50% of the rate payment, whichever is the less. The amount for 2025-26 will be \$266.00 or 50% of the rate payment, whichever is the less.. Initial eligibility is maintained unless Centrelink or Department of Veteran Affairs rejects the application during verification. Once pensioner status is accepted, the concession or rebate is deducted from the rate account before the ratepayer makes payment. Concession applications must be lodged by 30 June in each year.

### **Incentives for Prompt Payment**

Council has determined that no incentives for prompt payment will be offered for the year 2025-26.

### **Liability to Pay Rates**

The Local Government Act section 156 makes the owner of the land liable to pay the rates and charges on that land. In certain cases, the occupier, mortgagee or licensee holder is liable to pay the rates.

The Local government Act section 156(6) declares the rate or charge, unpaid interest or costs to be a first charge upon the land.

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# Rates and Charges

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## Electronic Notices

Council encourages ratepayers to receive their annual or instalment rate notices electronically via email by registering on the My Geelong website.

Register with your rate notice at [www.geelongaustralia.com.au/ratesonline](http://www.geelongaustralia.com.au/ratesonline).

Once you have registered you can:

- Receive and manage rate notices and payments
- Receive and manage animal registrations
- Check bin collection days
- Submit service requests.

## Payment Dates for Rates

Council, in accordance with the Act section 167 (1) must allow for the payment of rates by four instalments per annum. Council may allow a person to pay a rate or charge in a single lump sum payment LGA section 167 (2).

The Minister for Local Government fixes instalment and single lump sum payment dates by notice published in the Government gazette.

This is set in accordance with the Act.

Council offers ratepayers the option to pay rates by four instalments due on 30 September, 30 November, 28 February and 31 May each year, or the next working day thereafter should those days be a weekend or public holiday.

Ratepayers may pay in a single lump sum payment provided that payment is received by 15 February or next working day thereafter if that day is a weekend or public holiday.

For 2025-26 there will be no change to the existing payment instalment arrangements.

## Payment Options

The City offers a range of payment options including direct debit, Bpay, internet via [www.geelongaustralia.com.au](http://www.geelongaustralia.com.au), by mail, telephone, over the counter services at customer service centres or Australia Post agencies. Council also facilitates payments through Centrepay, a service which allows Centrelink recipients to have deduction made directly from their entitlements.

Individual payment arrangements can be made by contacting the Revenue team. Any payment arrangement should be set with a known end date which clears the debt within an agreed timeframe preferably within 12 months.

Council incurs costs of collection via agency and merchant service fees for credit card transactions. A payment processing fee on credit card transactions in 2025-26 will be 0.25% from 1 July 2025 to offset the fees charged by financial institutions. If your account is referred to the external debt collection agency for non-payment of rates, you may be charged a \$25 listing fee.

If you overpay your rates, any refunds may take up to 6-8 weeks to be fully processed.

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# Rates and Charges

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## Late Payment of Rates

Council has determined the application of interest penalties will be in accordance with the Act section 172. Late payment of fines and penalties will be applied to any outstanding rates not paid by the due date.

## Interest on Arrears and Overdue Rates

Interest is charged on all overdue rates in accordance with the Act section 172.

Penalty interest is to be charged from the date when each instalment was due, irrespective of whether a lump sum option is available. Interest is applied on July 1<sup>st</sup>, immediately preceding the due date for payment, irrespective of instalment or lump sum payments where no payments have been made.

Under the Local Government Act 1989, Section 172 (2)(a) the interest rate to apply is fixed under section 2 of the Penalty Interest Rates Act 1983, determined by the Minister and published by notice in the Government Gazette. The penalty interest rate of 10% per annum will apply from 1 July 2017. Under Part 2 – Amendment of Local Government Act 1989, the Minister must fix a maximum rate of interest that may be calculated under section 172 (2)(a) by notice published in the Government Gazette. If no rate is declared prior to 1 July 2025, the current rate of 10% will apply.

Whilst Council cannot apply an alternative rate it does have the power to exempt any person from paying the whole or part of any interest amount generally or specifically payable in accordance with the LGA section 172 (2A).

The City offers rate payment deferrals under its hardship provisions for people who demonstrate financial difficulty.

## Debt Recovery - Collection of Overdue Rates

Ratepayers' are responsible for ensuring the City has their current contact information. Amendments to the Act require both the vendor and buyer of a property, or their representatives (e.g. solicitors), must inform the City of the transfer through a notice of acquisition.

Council procedures for the issue of an overdue final notices, may include pre-calculated interest to a forward payment date.

Where an account remains unpaid, the City may take legal action with notice to recover any overdue amount. All fees and court costs are recoverable from the ratepayer. If your account is referred to the external debt collection agency, you may be charged a \$25 listing fee.

If Rates remain in arrears for three years or more, Council may sell the land in accordance with the Local Government Act – section 181.

Council balances supporting ratepayers facing hardship with deterring intentional late payments through their debt collection practices.

# Rates and Charges

## RELIEF AND HARDSHIP POLICIES AVAILABLE TO RATEPAYERS IN DISTRESS

Rates Assistance is reviewed annually as part of the budget process and published in the City's Revenue and Rating Plan and on our website [www.geelongaustralia.vic.gov.au](http://www.geelongaustralia.vic.gov.au).

Ratepayers are encouraged to contact the City to discuss support options available to them.

Applications for hardship will be considered in accordance with sections 170 and 171 of the LGA and as per Council's hardship policy.

### Rates Assistance Waiver

Council declares a waiver to any qualifying ratepayer experiencing an increase in valuation of more than 50% due solely to the annual revaluation.

This measure aims to provide relief to qualifying ratepayers experiencing significant increases solely due to market-driven property valuation increases. Relief is granted subject to the criteria below.

- the property is the principal place of residence;
- the property has been owned by the same ratepayer for both valuation periods;
- the property is rated within the residential or farm differential; and
- have not had an increase in valuation because of improvements made requiring a building permit;
- can demonstrate that they are of low-income status with a maximum income of \$65,189 or less (Statement of Earnings SOE - Centrelink or most recent tax assessment notice).

The amount of the waiver is shown in the table below:

Property valuation increased by:		
50% - 51.9%	Waiver	25%
52% - 53.9%	Waiver	30%
54% - 55.9%	Waiver	35%
56% - 57.9%	Waiver	40%
58% - 59.9%	Waiver	45%
60% or greater	Waiver	50%

The waiver for 2025-26 is granted in accordance with the waiver / hardship provisions of section 171A of the Act. The waste charge is excluded from the waiver.

### Housing Support Waivers

Council declares a Housing Support Waiver of 100% of general rates under section 171 of the LGA for ratepayers in respect of assessments which contain the following types of housing:

- transitional, emergency or crisis housing;
- housing for legatees or war widows, provided by the Geelong Legacy Club or provided by RSL; and
- supported housing for disabled people.

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## Rates and Charges

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This allows Council to waive the fire services property levy under section 27 of the FSPL Act. This waiver recognises that these properties provide for specific needs within the community.

The waste charge is excluded from the waiver.

### **Assistance to Individuals in Hardship or Domestic Violence**

In times of emergency, the City recognises the significant hardship that can be experienced by the members of the community and business. Managing financial hardship is a shared responsibility and the City has a part to play whilst ensuring that it maintains the necessary cashflow to deliver critical services to the community during this time.

Council has determined that the provisions for deferral (the Act section 170) and waiver of rates (the Act section 171 & 171A) may be utilised in accordance with the delegated authority to officers approved by Council.

Promotion of this option will occur on the rate notice, rate brochures and web site.

The City will consider an application for financial hardship relief confidentially and objectively based on the information provided by the person or business in the application and will advise of its decision in writing within 14 days of receiving the application and all supporting information.

The application for deferral does not change the due date for payment of rates.

In all applications for deferral, Ratepayers will be encouraged to continue to pay that portion of the rates, fees and charges or rent that is affordable given their individual circumstances. This will be mutually agreed given the particular circumstances of the Ratepayer's individual case. Where possible, the waste charge should be paid.

Council policy is deferral is appropriate where ratepayers have incurred increases to rates and immediate affordability is an issue.

Council acknowledges an inequity for ratepayers is created where rates are waived which would otherwise be charged against the property assets and recognises the deferral of rates and charges as a more equitable outcome for the entire community.

Council will consider waiving or reducing rates for ratepayers where exceptional circumstances are experienced, and where severe impact can be demonstrated.

Consideration of a waiver can only occur if all relevant financial information has been disclosed to the City with supporting documentation as may be requested. For residential rates the ratepayer needs to meet with a financial

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## Rates and Charges

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counsellor and provide authority for the City to discuss the account. Penalties apply for providing false and misleading information for an application for waiver.

Exceptional circumstances will be determined at the sole discretion of the Chief Executive Officer. Waivers can only be approved by the Chief Executive Officer and are limited to a total value of one instalment of rates, excluding the waste charge.

Where a person or business is dissatisfied with the outcome of their application, the person or business may ask the Chief Financial Officer to review the City's decision by completing and lodging the [Appeal Against Decision](#) form. The Chief Financial Officer will determine the appeal within 14 days from receipt of the form.

### **New Corio Estate Waivers**

For 2025-26 financial year, Council declares a waiver of 100% of general rates under section 171 of the LGA for the class of persons comprised of ratepayers in respect of assessments which are in private ownership within the inappropriate subdivision known as New Corio Estate.

This rates assistance waiver recognises the financial burden associated with ownership of this land. Land within the New Corio Estate is zoned as farming land and the area has been determined to be an inappropriate subdivision due to the difficulty of providing utilities and drainage and due to its distance from other residential areas. The Minister for Environment & Climate Change has approved a native vegetation plan for this land in support of natural temperate grassland of the Victorian Volcanic Plains.

The waiver recognises the ongoing encumbrances on the land that prevent owners from making any demands on council services now and into the future.

### **OTHER SERVICE RATES AND CHARGES COLLECTED VIA THE RATES PROCESS**

#### **Waste Management Charges – LGA section 162**

Council declares a waste management charge in respect to the collection and disposal of refuse. The Recycle and Waste Collection service is based on cost reflective principles to cover the costs of collection, recycling and landfill disposal. The City operates a full domestic garbage, recycling and green waste system providing a three-bin service to all residential and eligible farm households. Private contractors generally undertake all non-residential refuse collections by direct arrangement with the landowner or tenant.

The Recycling and Waste Collection Service charge is levied on the following criteria:

- Geographic existence within those areas of the municipality in which the City provides a domestic refuse collection and disposal service for properties rated under the residential or farming differential. The standard three bin waste collection service charge will be raised irrespective of whether the service is used or not.
- Where during the planning process of high rise and multiple units, it is identified that the standard three bin service is unable to be utilised, the identified multi-unit rate will apply. This charge will be raised in place of the standard annual service charge for properties rated as residential.

The waste management charge does not form part of the rate cap. The waste management charge will increase from \$473.25 to \$509.55 or 7.7%. For identified multi-unit assessments, the charge will be \$196.40 per assessment.

## Rates and Charges

A section 162 service charge was introduced in 2016-17- The Service Charge – Additional Bin Service.

From 1 July 2016 property owners currently receiving the waste collection service charge can apply for the additional bin service via application compliant with the following criteria with upfront payment:

- In all cases of application for additional bins, the City reserves the right to inspect the applicant's existing bins to confirm that they are overloaded. If this cannot be confirmed, the additional bins will not be provided
- The property owner or their authorised agent signs the additional bin application form, provides appropriate supporting evidence and agrees to the application service charge.

Applications that meet the criteria will be billed via the Rate, Valuation & Charges notice in future years. Please note, customers can no longer apply for an additional 140L garbage bin, however some existing households still have the additional 140L garbage bin.

The following costs will apply for the additional bin service per year:

- Garbage bin from 140L to 240L \$148.40
- Garbage bin 140L (discontinued service) \$148.40
- Recycling bin 240L \$108.05
- Green waste bin 240L \$100.35

Pricing table:

Description	Annual Fee	9 month fee	Half yearly fee	3 month fee
	(1 July – 30 Sept)	(1 Oct – 31 Oct)	(1 Jan – 31 Mar)	(1 April – 30 Jun)
Exchange small red to 240L red	\$148.40	\$111.30	\$74.20	\$37.10
Additional 240L yellow	\$108.05	\$81.04	\$54.03	\$27.10
Additional 240L green	\$100.35	\$75.26	\$50.18	\$25.09

### Special Charge Rates – LGA section 163

Council levies special rates and charges to recover the cost of functions that specifically benefit identified ratepayer groups (refer Council Policy Special Rates & Charges).

Council from time to time declares special charges in respect to street schemes, construction of footpaths and area beautification subject to the provisions of LGA S163-S166.

### Ex Gratia Rates

Council seek "Ex Gratia Rates" contributions towards its operational costs from rate-exempt property owners to help fund operational expenses. It is Council's intent to align ex gratia contributions as close, or equivalent, to the applicable rate category for that property as possible, subject to particular circumstances.

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# Rates and Charges

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## **Emergency Services and Volunteer Fund (ESVF)**

The State Government has replaced the Fire Services Property Levy with an Emergency Services and Volunteer Fund effective 1 July 2025.

The Victorian Government requires the City to bill and collect the ESVF by legislation.

Any payments received will be apportioned between your rates and your ESVF. This amount is then forwarded to the Victorian Government. If you pay less than the full amount on your rate notice, your account will be in arrears and penalty interest at the rate of 10 per cent per annum (as set by the State Government) will apply until paid.

The rebate for volunteers will be administered by the Department of Government Services. For more information, visit <https://www.vic.gov.au/Eligible-Volunteers-Rebate-Scheme>.

For more information on the levy, please visit <https://www.dtf.vic.gov.au/emergency-services-and-volunteers-fund>.

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# Fees and Charges

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## USER FEES AND CHARGES

The City provides a wide range of services to its community. In undertaking this role, the City respond to community needs through its planning process and assesses which services Council will support. Of those identified services, the City can advocate for the service, facilitate the service or actively participate and deliver the service.

Examples of user fees and charges provided by the City include:

- Kindergarten & childcare fees
- Leisure Centre, Gym and Pool visitation and membership fees
- Waste management fees
- Aged and health care service fees
- Leases and facility hire fees.

The City periodically reviews and adjusts user fees and charges according to the principles outlined in the Council's Fees and Charges Policy.

The provision of infrastructure and services form a key part of council's role in supporting the local community. In providing these, council must consider a range of 'Best Value' principles including service cost and quality standards, value-for-money, and community expectations and values. Council must also balance the affordability and accessibility of infrastructure and services with its financial capacity and in the interests of long-term financial sustainability.

Councils must also comply with the government's Competitive Neutrality Policy for significant business activities they provide and adjust their service prices to neutralise any competitive advantages when competing with the private sector.

Council has adopted a Fees and Charges Policy that guides in the setting of user fees and charges for council services. This policy and methodology are applied to setting fees consistently across the organisation to enhance accountability and provide transparency to the community in the decision-making process.

A schedule of the current user fees and charges is presented in the City of Greater Geelong annual budget.

## STATUTORY FEES AND CHARGES

Statutory fees and fines are those which council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the state government department responsible for the corresponding services or legislation, and generally councils will have limited discretion in applying these fees.

Examples of statutory fees and fines include:

- Planning and subdivision fees
- Building and Inspection fees
- Infringements and fines
- Land Information Certificate fees

Penalty and fee units are used in Victoria's Acts and Regulations to describe the amount of a fine or a fee.

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## Grants Revenue

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Grant revenue represents income usually received from other levels of government. The City pursues all avenues to obtain external grant funds for programs and prioritised works. Our Community Plan guides us in prioritising new initiatives and improvements to our services and allows us to ensure resources are directed to areas where action is needed to achieve our Council priorities. However, we cannot deliver this alone. Key to our success will be our ability to advocate to and collaborate with:

- State and Federal governments
- other Local Governments, especially those in the G21 region
- peak bodies
- community groups
- local organisations
- businesses.

A large proportion of grants income is made up of the Financial Assistance Grant provided by the Commonwealth Government under the Local Government (Financial Assistance) Act 1995 (Commonwealth) and distributed annually to 79 local governing bodies within Victoria.

The Financial Assistance Grant program consists of two components:

- A general purpose component, which is distributed between the states and territories according to population (i.e., on a per capita basis), and
- An identified local road component, which is distributed between the states and territories according to fixed historical shares.

Both components of the grant are untied, allowing councils to spend the grants according to local priorities. The City applies the local roads component to road rehabilitation projects in its capital works program and utilises the general purpose component to fund the City's operations and capital works.

When preparing its budget and financial plan, council considers its future projects, advocacy priorities, upcoming grant program opportunities, and co-funding options to determine what grants to apply for.

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## Contributions

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Contributions represent funds received by the City, usually from non-government sources, and are usually linked to projects. Contributions can be made to the City in the form of either cash payments or asset hand-overs.

Examples of contributions include:

- Monies collected from developers under planning and development agreements
- Monies collected under developer contribution plans and infrastructure contribution plans
- Contributions from user groups towards upgrade of facilities
- Assets handed over to council from developers at the completion of a subdivision, such as roads, drainage, and streetlights.

Contributions should always be linked to a planning or funding agreement. The City will not undertake any work on a contribution-funded project until a signed agreement outlining the contribution details is in place. Contributions linked to developments can be received well before any council expenditure occurs. In this situation, the funds will be identified and held separately for the specific works identified in the agreements.

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**CITY OF GREATER GEELONG**

WADAWURRUNG COUNTRY  
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[www.geelongaustralia.com.au](http://www.geelongaustralia.com.au)

**CUSTOMER SERVICE CENTRE**

Wurriki Nyal  
137-149 Mercer Street, Geelong  
8.00am – 5.00pm

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# MINUTES

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## SUBMISSIONS REVIEW PANEL HEARING

### 2025-26 to 2028-29 Proposed Budget and Revenue & Rating Plan

**Thursday 5 June 2025**  
**6:00 pm**

City Hall  
57 Little Malop Street, Geelong 3220

**PANEL:**

Cr S Kontelj (Kardinia Ward) - Mayor  
Cr R Nelson (Barrabool Hills Ward) - Deputy Mayor  
Cr E Sinclair (Charlemont Ward)  
Cr M Cadwell (Cheetham Ward)  
Cr E Wilkinson (Connewarre Ward)  
Cr A Aitken (Corio Ward)  
Cr A Katos (Deakin Ward)  
Cr E Kontelj (Hamlyn Heights Ward)  
Cr T Sullivan (Leopold Ward)  
Cr R Story (Murradoc Ward)  
Cr C Burson (You Yangs Ward)



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Agenda for Submissions Review Panel Hearing - 5 June 2025



**PRESENT:** Crs S Kontelj (Chair), R Nelson, E Sinclair, E Wilkinson, A Aitken, A Katos, E Kontelj, T Sullivan, R Story, C Burson

**ALSO PRESENT:** A Wastie (Chief Executive Officer), T Edwards (Executive Director Corporate Services), J Blunt (Chief Financial Officer), A Martin (Chief Governance and Risk Officer), E Ryan (Senior Governance Advisor - Council Business), D Pangrazio (Governance Advisor - Council Business), K Manaszczuk (Senior Administration Officer - Financial Services)

**OPENING:** The Chair declared the meeting open at 5.58pm

## **1. PROCEDURAL MATTERS**

### **1.1. Acknowledgement of Country**

Council acknowledges the Wadawurrung People as the Traditional Owners of the Land, Waterways and Skies. We pay our respects to their Elders, past and present. We Acknowledge all Aboriginal and Torres Strait Islander people who are part of our Greater Geelong community today.

### **1.2. Apologies**

Cr M Cadwell

Mayor S Kontelj (departed 7.15pm)

### **1.3. Declarations of Conflicts of Interest**

### **1.4. Procedure for Hearing Submissions**

The Chair provided a brief description of how the panel hearing will be conducted for the benefit of submitters.



Summary of Verbal Submission

**2. ORDER OF SUBMISSIONS**

Submission #	Topic	Name:	Organisation	Attending	
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
001	<b>Active and Safe Transport Networks</b>	Phillip Bade	Barwon Heads Association	<b>Attended</b>	Proxy Paul Brewster <ul style="list-style-type: none"> <li>• Background on subdivision, traffic congestion in Golf Links Road, Henley St.</li> <li>• Main thoroughfare of Barwon Heads was Hitchcock Avenue. Traffic studies indicate this is no longer the case: Traffic now uses Golf links Road, Bridge road to access bridge to Ocean Grove. Subdivision traffic congestion on Golf Links Road around the Barwon Heads Primary School.</li> </ul>
002	<b>Aged Care Service Provision</b>	Chris Kelly	Staying In Portarlinton	<b>Attended</b>	Proxy Jenny Wills. <ul style="list-style-type: none"> <li>• Seeking funding be incorporated into the budget for:                             <ol style="list-style-type: none"> <li>1. Funding to support older persons to remain living at home through provision of in home services.</li> <li>2. Funding to investigate innovative home care services under new Aged Care model. Benchmark with Councils remaining in Aged Care provision.</li> <li>3. Engagement with older resident in the development of best practice compliance with the new legislative Statement of Rights.</li> </ol> </li> <li>• Information on a community forum on 16 June 2025 for New Age Care Act was provided for Councillors</li> </ul>
007	<b>Budget Feedback</b>	Clare Johnston		<b>Attended</b>	<ul style="list-style-type: none"> <li>• Proposed Budget cuts are to the community driven initiatives endorsed by Council in the Council Plan.</li> <li>• Norlane Community Centre provides significant community benefit through mental Health support food security, community connection, disability support.</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					<ul style="list-style-type: none"> <li>Seeking increased funding for the NCC to meet community demands.</li> <li>All items listed in the Council Plan to be delivered and should be supported with funding to upgrade the facility.</li> <li>Objected to cuts to Pako fest funding – contradicting statement of the City wanting to attract interest.</li> <li>Objected to \$1.7k for office fit outs for commercial return – funds should be directed to community initiatives.</li> </ul>
008	Budget Feedback	Jack Vaughan	Urban Development Inst of Australia, Vic	Apology	Submitter was not in attendance
009	Budget Feedback	Libby Coker	Federal Member for Corangamite	Attended	<ul style="list-style-type: none"> <li>Member for Corangamite representing Bellarine, seeking budget commitment for:</li> <li>Ocean Grove Pedestrian Network – stage 1 completed Jun 24 remains and project remains unfinished</li> <li>Aged Care – Acknowledged work with Dept Health to deliver valued service.</li> <li>Requested Council access Roads to Recovery Federal Funding to complete footpath infrastructure at Mt Duneed Primary School</li> </ul>
011	Cloverdale Community Centre stakeholder relationship	Liz Bonner	Cloverdale Community Centre	Attended	<ul style="list-style-type: none"> <li>Neighbourhood Houses essential social infrastructure promoting community health &amp; wellbeing</li> <li>Organisation under stress, current funding makes service delivery unsustainable.</li> <li>Mental health support – successful model now expanding across Australia</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					<ul style="list-style-type: none"> <li>Core funding for Neighbourhood Houses should be recurrent not part of competitive Community Grants process.</li> <li>Want to partner with the City to achieve more.</li> </ul>
015	Commercial Rate Increases	Cameron Brown		Apology	Submitter was not in attendance
016	Commercial Rate Increases	Robert Serra		Apology	Submitter was not in attendance
019	Community Infrastructure Grant Funding	Aaron Shrimpton	Highton Tennis Club	Attended	Proxy Brian Spong <ul style="list-style-type: none"> <li>Community Infrastructure Grants are main source of funding for capital improvements for local sporting clubs.</li> <li>Tennis club grant application for CIG was unsuccessful due to volume of requests from community for infrastructure projects.</li> <li>Seeking reinstatement of funding to \$3m for Community Infrastructure Grants to respond to demand from sporting clubs.</li> </ul>
023	Community Infrastructure Grant Funding	Ria Kougi	Drysdale Tennis Club	Apology	Submitter was not in attendance
025	Event Funding - ANZAC Day	Marcus McEwen	Lara RSL Sub Branch	Apology	Submitter was not in attendance
031	Fee to Burn Permits	Shayne Hill		Attended	<ul style="list-style-type: none"> <li>Seeking removal of recently introduced Fee for Burn Off Permits from FY26 budget.</li> <li>Retain permit system but remove fee and inspection costs which submitter considers add little value.</li> </ul>

Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					<ul style="list-style-type: none"> <li>• Non payment of permit fees could lead to environment and safety hazards. .</li> </ul>
033	Fee to Burn Permits	Karl Grant		Attended	<ul style="list-style-type: none"> <li>• Imposing a Fee for Burn Permits in current economic environment poses risk of instances of illegal burning.</li> <li>• Noted were the risks of people burning w/o permits or not in line with permit conditions.</li> <li>• Proposed implementation of green waste voucher program for residents. Initiative to drop off green waste at recycling facility for mulch to be purchased by community.</li> </ul>
036	Funding for 2nd Netball Court Osborne Park Nth Geelong	Lee Doherty	Geelong & District Football Netball League	Attended	<p>Proxy Caz Hearn</p> <ul style="list-style-type: none"> <li>• Support request for funding in the budget for a 2<sup>nd</sup> Netball court at North Geelong Football Netball Club.</li> <li>• No dedicated netball toilets, changerooms or equipment storage facilities</li> <li>• Required to meet demand in growing female participation numbers.</li> </ul>
037	Funding for 2nd Netball Court Osborne Park Nth Geelong	Darren Vandenberg	North Geelong FNC	Attended	<ul style="list-style-type: none"> <li>• One of oldest Victorian Sporting Clubs est. 1876</li> <li>• Seeking funding in the budget for a second netball court to meeting growing demand.</li> <li>• Only club in GDFL without at second netball club nor funding to develop one.</li> </ul>
038	Funding for Breakwater Oval upgrades	Scott Smith	Geelong Stars All Abilities	Attended	<ul style="list-style-type: none"> <li>• New club – Geelong All Abilities Sports Club</li> <li>• 5 – 18 sports participation – modified programs for kids not suited to mainstream sports</li> <li>• Temporary housing at Breakwater Oval.</li> <li>• Seeking funding for minor upgrades at oval to create welcoming</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					facility for families, carers and people with a disability.
039	Funding for Business Case - Additional basketball courts (BASC)	Tim Semple	Ocean Grove Breakers Basketball Club	Attended	<ul style="list-style-type: none"> <li>Seeking funding of \$50k be included in the budget for a business case to progress the BASC expansion project to a 'shovel ready' state to take advantage of State Government Funding at the next election.</li> <li>Club has 70 teams, no home court or club/change rooms.</li> <li>Limited training times competing with football teams – resulting in drop off of numbers, further no public access to courts.</li> </ul>
043	Funding for Business Case - Additional basketball courts (BASC)	Eamon Urtone		Apology	Submitter was not in attendance
045	Funding for Business Growth Program	Jeremy Crawford	Geelong Chamber of Commerce	Attended	<ul style="list-style-type: none"> <li>Seeking partnership contribution from Council be included in the budget for establishment of a Business Growth Program and amendment to the budget for Business Services, to be delivered as an economic development initiative.</li> </ul>
047	Funding for Drainage Infrastructure upgrades	Bronwyn Armstrong	Geelong West Stormwater Management Group	Attended	<ul style="list-style-type: none"> <li>Seeking increase in current allocation of \$6m funding in budget for critical drainage upgrades and improvement.</li> <li>Many areas in Geelong impacted by stormwater inundation resulting in mental and financial impacts to impacted households.</li> <li>Prioritise resident safety. Geelong West residents impacted by drainage overflow inundation 31/2 times in past 4 years.</li> <li>Requested reallocation of non essential funding for golf course irrigation and library upgrades when inadequate drainage issues</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					remain unaddressed.
051	Funding for Drysdale Railway Station Public Toilets Upgrade	Marie-Claire Trotter	The Q Train	Apology	Submitter was not in attendance
053	Funding for Kyema-Lipson Drainage Project	John Winkler		Attended	<ul style="list-style-type: none"> <li>Seeking reinstatement of funding to FY26 budget to complete Kyema Drive drainage project.</li> <li>Access to main drain is on V-Line property which restricts preventing necessary maintenance.</li> </ul>
055	Funding for Kyema-Lipson Drainage Project	Pierre Debets		Attended	<ul style="list-style-type: none"> <li>\$1.3m spent on project to date</li> <li>Request to restore funding in FY26 budget to complete project</li> </ul>
056	Funding for Kyema-Lipson Drainage Project	Jackie Sawyer		Attended	<ul style="list-style-type: none"> <li>Concern with major weather events consistently happening which impacts residents of Kyema Drive.</li> <li>Request to reallocate funding Kyema Drive drainage project in FY26 budget.</li> </ul>
061	Funding for Kyema-Lipson Drainage Project	Garry Rice		Attended	<ul style="list-style-type: none"> <li>Anxious resident with mobility issues watching water levels during rain events</li> <li>Request for Council to complete Kyema drainage project</li> </ul>
065	Funding for Kyema-Lipson Drainage Project	Tony Hill		Apology	Submitter was not in attendance



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
079	Funding for Kyema-Lipson Drainage Project	Maryanne Mullahy		Apology	Submitter was not in attendance
083	Funding for Kyema-Lipson Drainage Project	Peter Lang		Apology	Submitter was not in attendance
096	Funding for Kyema-Lipson Drainage Project	Mark Cole		Attending	<ul style="list-style-type: none"> <li>2-5 Feb heavy rain event resulted in street flooding and water ingress to properties in Kyema Drive.</li> <li>Drains unable to cope with volume of water during heavy rain event.</li> <li>Request to reprioritise capital funding to include Kyema drive project in 2025-26 budget.</li> </ul>
097	Funding for Kyema-Lipson Drainage Project	Kylie Grzybek		Apology	Submitter was not in attendance
109	Funding for Kyema-Lipson Drainage Project	Margaret Francese		Apology	Submitter was not in attendance
149	Funding for Kyema-Lipson Drainage Project	Declan Kennedy		Apology	Submitter was not in attendance
151	Funding for Kyema-Lipson	owen casey		Attended - Proxy John	Proxy John Winkler <ul style="list-style-type: none"> <li>Referred to previous correspondence from Council indicating funding</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
	<b>Drainage Project</b>			<b>Winkler</b>	for Kyema Drive drainage project which has subsequently been removed from budget and diminished resident confidence in Council.
<b>152</b>	<b>Funding for Kyema-Lipson Drainage Project</b>	Yatagama Randeepa		<b>Apology</b>	Submitter was not in attendance
<b>183</b>	<b>Funding for Kyema-Lipson Drainage Project</b>	Pavla Chaloupka		<b>Apology</b>	Submitter was not in attendance
<b>185</b>	<b>Funding for Kyema-Lipson Drainage Project</b>	Heather Holland		<b>Apology</b>	Submitter was not in attendance
<b>186</b>	<b>Funding for Kyema-Lipson Drainage Project</b>	Jim Holland		<b>Apology</b>	Submitter was not in attendance
<b>200</b>	<b>Funding for Lara Sporting Club Facility Upgrades</b>	Lachlan Cain		<b>Apology</b>	Submitter was not in attendance
<b>201</b>	<b>Funding for Lara Sporting Club Facility</b>	Yasmin Romania	Lara Sporting Club	<b>Apology</b>	Submitter was not in attendance



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
	<b>Upgrades</b>				
202	Funding for Lara Sporting Club Facility Upgrades	Blake Oleary		Apology	Submitter was not in attendance
225	Funding for Lara Sporting Club Facility Upgrades	Karen Lindorff	Lara FNC	Apology	Submitter was not in attendance
253	Funding for Lara Sporting Club Facility Upgrades	Sharni Van Doren	Lara FNC	Apology	Submitter was not in attendance
P103	Funding for footpath infrastructure in Leopold	Morgan Quick		Attended	<ul style="list-style-type: none"> <li>Advocating for installation of footpath infrastructure on Melaluka road Leopold from highway to bus stop</li> <li>Works are currently on Councils missing links footpath program</li> </ul>
290	Funding for Lara Sporting Club Facility Upgrades	Colby Bruce		Apology	Submitter was not in attendance



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
296	Funding for Lara Sporting Club Facility Upgrades	Jack Goodwin	Lara football	Apology	Submitter was not in attendance
325	Funding for Lara Sporting Club Facility Upgrades	David Greenwood		Apology	Submitter was not in attendance
329	Funding for Lara Sporting Club Facility Upgrades	Brendon Chavasse	Lara Sporting Club	Apology	Submitter was not in attendance
332	Funding for Leopold Cricket Club Facility Upgrades	Callum Whitehead	Leopold Cricket Club	Apology	Submitter was not in attendance
334	Funding for Moolap Tennis Club Facility Upgrades	Matthew Pettigrew	Moolap Tennis Club	Attended	<ul style="list-style-type: none"> <li>• Previous budget submission in 2024 has not resulted in delivery of infrastructure upgrades.</li> <li>• Officers have completed site assessment but persistent issues remain unaddressed.</li> <li>• Facility is outdated, unsuitable for current use and does not meet 2025 standards.</li> <li>• Lack of equitable investment in sporting clubs across Geelong.</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					<ul style="list-style-type: none"> <li>No strategic planning in place for Morel Reserve</li> <li>Seeking funding in FY26 budget to invest in upgrades at Morel Reserve.</li> </ul>
	<b>Mayor departed at 7.13pm</b>	Cr Nelson Chair			
<b>338</b>	<b>Funding for Norlane Community Centre Redevelopment</b>	Stefan Roth		<b>Apology</b>	Submitter was not in attendance
<b>342</b>	<b>Funding for Norlane Community Centre Redevelopment</b>	Rebecca Medley	Norlane Community Centre	<b>Attended</b>	<ul style="list-style-type: none"> <li>Office Manager at Norlane Community Centre</li> <li>Seeking fair and proportional investment in the FY26 budget for NCC and Geelong northern suburbs</li> <li>Requested investment directly supports Council’s Strategic Objectives 1, 2 and 6</li> </ul>
<b>345</b>	<b>Funding for Norlane Community Centre Redevelopment</b>	Esther Konings	Norlane Community Centre	<b>Attended</b>	Proxy Rebecca Medley <ul style="list-style-type: none"> <li>Project staged to address immediate needs specifically food security and the Norlane Community Centre is appreciative of this outcome.</li> <li>Seeking investment in FY26 budget to complete the unfunded stages of the redevelopment project.</li> </ul>
<b>346</b>	<b>Funding for Norlane Community</b>	Nathan Oakes		<b>Attended</b>	<ul style="list-style-type: none"> <li>Volunteer of Norlane Community Centre</li> <li>Socio economic challenges are not helped by lack of funding to northern suburbs in particular lack of funding for NCC</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
	Centre Redevelopment				redevelopment. <ul style="list-style-type: none"> <li>Seeking funding to complete remaining stages of redevelopment project.</li> </ul>
347	Funding for Norlane Community Centre Redevelopment	Sandra Anderson		Apology	Submitter was not in attendance
350	Funding for Oval Maintenance Barwon Heads FNC	Tim Goddard	Barwon Heads FNC	Apology	Submitter was not in attendance
352	Funding for Oval Maintenance Barwon Heads FNC	Rob Mackie		Apology	Submitter was not in attendance
356	Funding for Regional Football Facility	Mike McKinstry	Football Geelong (Soccer)	Attended	<ul style="list-style-type: none"> <li>Seeking funding ~\$700k in FY26 budget for an in depth study and master plan for a regional football facility in Geelong</li> <li>Lack of a regional facility is a long standing issue.</li> <li>Rapid participation growth in sport projected to be 4,700 players by 2030 and putting pressure on current facilities and limits attracting investment and tourism to Geelong</li> </ul>
357	Funding for Regional	George Symeou		Apology	Submitter was not in attendance



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
	<b>Football Facility and Funding for Footpath Infrastructure</b>				
<b>359</b>	<b>Funding for Streetscape upgrades - Geelong West</b>	Dean Vella		<b>Apology</b>	Submitter was not in attendance
<b>360</b>	<b>Funding timeframe for Geelong BMX Club Pavilion</b>	Brian Alexander	Geelong BMX Club	<b>Attended</b>	<ul style="list-style-type: none"> <li>• Seeking support in the Fy26 budget to fund upgrades at club including a new pavilion.</li> <li>• Social, emotional and health benefits of sport</li> <li>• BMX club including volunteers and members with a disability must use public toilet block in main car park, which has no change facilities and impacts females when facilities don't meet their needs.</li> </ul>
<b>362</b>	<b>Increased Funding for Neighbourhood Houses</b>	Fran Fogarty	Barwon Neighbourhood House Network	<b>Attended</b>	<ul style="list-style-type: none"> <li>• Barwon Network supports Neighbourhood Houses and has a strong relationship with Council</li> <li>• Look after neighbourhood houses in partnership with CCL</li> <li>• Advocating for budget allocation for investment in facility upgrades for community centres.</li> <li>• Seeking increase in annual recurring funding for neighbourhood houses.</li> <li>• Currently \$12k annual funding to support operations</li> <li>• \$5k of that is recurrent funding. Seeking an increase in recurrent funding.</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
365	<b>Investment into Performing Arts &amp; Community Theatre</b>	David Greenwood OAM		<b>Apology</b>	Submitter was not in attendance
366	<b>North Shore FNC Goal Nets</b>	Rowland Bone	North Shore FNC	<b>Apology</b>	Submitter was not in attendance
367	<b>North Shore FNC Goal Nets</b>	Paul Brady	North Shore FNC	<b>Attended</b>	Proxy Cr Anthony Aitken <ul style="list-style-type: none"> <li>• North Shore FNC is only club in the GFL without safety nets</li> <li>• Inequity across clubs with some having nets on second ovals while North Shore remains without.</li> <li>• Seeking provision in FY26 budget to fund safety nets.</li> </ul>
368	<b>Pako Festa Funding</b>	Joy Leggo	Cultura	<b>Attended</b>	Proxy Jill Costa <ul style="list-style-type: none"> <li>• Pako Festa current annual economic impact is 80:1</li> <li>• Advocating for full partnership funding for Pako Festa</li> <li>• Event is non-profit making</li> <li>• Costs over past 7 years have risen 50%</li> <li>• Alignment with Councils Strategic Objectives; community health, economic revitalisation, cultural identity and meaningful engagement.</li> <li>• Requesting restoration of full partnership funding in FY26 budget.</li> </ul>
369	<b>Partnership Funding - Active</b>	Patrick Murnane	Active Geelong Inc	<b>Attended</b>	Proxy Dr Hugh Seward <ul style="list-style-type: none"> <li>• Current sedentary lifestyle impacting health and mental wellbeing</li> <li>• Seeking allocation of partnership funding in budget to continue</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
	<b>Geelong</b>				delivery of health and wellbeing initiatives of Active Geelong for community benefit.
<b>370</b>	<b>Recurrent funding for Hope Bereavement Care</b>	Jacinta Bourke	Hope Bereavement Services Inc.	<b>Attended</b>	<ul style="list-style-type: none"> <li>• Not-for-profit providing bereavement support to the community.</li> <li>• Highlighted absence of bereavement support for the community in the proposed budget.</li> <li>• Requested Council formally recognise bereavement care as a vital community service and consider the service in future service planning.</li> <li>• Proposed a partnership arrangement to provide bereavement services.</li> </ul>
<b>371</b>	<b>Restoration of Hitchcock Memorial</b>	David Mackay		<b>Attending</b>	<ul style="list-style-type: none"> <li>• Memorial located in Johnston Park, will be 100 years old in September 2025 and is in urgent need of repair.</li> <li>• Subsidence appears to be in inadvertent consequence of drainage works during establishment of a rain garden around 2018</li> <li>• Seeking funding allocation in the FY26 budget for restoration works given the current heritage status and historical importance.</li> </ul>
<b>374</b>	<b>Sale of North Geelong Saleyards</b>	Jemina Wilson		<b>Apology</b>	Submitter was not in attendance
<b>380</b>	<b>Urban Forest</b>	Jeanne Nel	Cool Geelong	<b>Apology</b>	Submitter was not in attendance
<b>P075</b>	<b>Clubhouse Upgrade</b>	Adam Martin	Eastern Park Bowls Club	<b>Attending</b>	<ul style="list-style-type: none"> <li>• Club in in final stages of 5 -year plan to upgrade facility.</li> <li>• Seeking funding allocation in FY26 budget to complete clubhouse upgrade; toilet, roofing, ceilings and bring up to 2025 standards.</li> <li>• Noted unsuccessful funding attempts both State and Federal.</li> <li>• Club has all female executive team and continued growth in</li> </ul>



Submission #	Topic	Name:	Organisation	Attending	Summary of Verbal Submission
<b>SUBMISSIONS ON 2025-26 TO 2028-29 PROPOSED BUDGET</b>					
					members.
<b>P088</b>	<b>Facility Upgrade</b>	Kim Upston	Norlane West Scout Group		<ul style="list-style-type: none"> <li>• Councillors and ELT invited to visit the facility</li> <li>• Seeking allocation of \$650k funding in FY26 budget for a new facility for Norlane West Scout group.</li> <li>• Current facility donated in 1955 is beyond its safe and functional lifespan and doesn't meet accessibility standards.</li> <li>• An upgrade to the current facility aims to delivery increased youth engagement, empowering young people and form stronger community connections.</li> <li>• Currently there is a reliance on donations fundraising and grants for maintenance.</li> <li>• A \$660k co contribution has been secured from Government for the project.</li> </ul>
<b>P097</b>	<b>Rotunda in Drysdale</b>	Dr Bruce Every	Bellarine North Rotary		<ul style="list-style-type: none"> <li>• Requesting replacement of Rotunda, originally located in Drysdale town centre and removed for the construction of Boronggook library.</li> <li>• Rotary Club agreed on removal of rotunda based on assurances by the City it would be replaced.</li> <li>• Requesting funding allocation in FY26 budget for rotunda replacement.</li> </ul>
		Michelle Osborn		<b>Apology</b>	Submitter was not in attendance
<b>P024</b>		Pat Murnane	Active Geelong	<b>Attended</b>	<ul style="list-style-type: none"> <li>• Endorsement for the submissions made by Dr Hugh Seward and Active Geelong initiative.</li> <li>• Seeking support of \$50k in partnership funding to continue Active Geelong initiatives.</li> </ul>

### 3. REPORTS

#### 3.1. Panel Consideration of Submissions made to the 2025-26 to 2028-29 Proposed Budget and Proposed Revenue and Rating Plan

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

##### Purpose

1. The purpose of the Submissions Review Panel is to consider all submissions received for the 2025-26 to 2028-29 proposed Budget and Revenue and Rating Plan.

##### Background

2. Community engagement gathered feedback during February and March 2025 via the City's Have Your Say Page seeking initiatives and priorities to be considered for inclusion in development of the 2025-26 Budget. One hundred and eleven respondents provided feedback for consideration.
3. At a meeting on 22<sup>nd</sup> April 2025 Council endorsed for community consultation the 2025-26 to 2028-29 proposed Budget (the proposed Budget) and the proposed Revenue and Rating Plan (the Plan). In accordance with the requirements of the *Local Government Act 2020* (the Act) and Council's Community Engagement Policy, the proposed Budget and Revenue and Rating Plan were advertised inviting public submissions for a 28-day consultation period. The submission period closed at 5:00pm on Wednesday 21 May 2025.
4. The Submissions Review Panel is scheduled to meeting on Thursday 5 June 2025 at 6:00pm to consider submissions received.

##### Key Matters

5. Council will receive a report from the Submissions Review Panel and consider recommendations as part of adopting the proposed 2056-26 to 2028-29 Budget and proposed 2025-26 to 2028-29 Revenue and Rating Plan.
6. Council received (491) submissions in total with 380 being received on the proposed Budget, 7 being received on the Revenue and Rating Plan and 111 priorities being submitted for consideration in the development of the 2025-26 to 2028-29 Proposed Budget. Refer Attachment 1 for a list of submissions and topic in order of receipt.
7. All submitters have received an acknowledgement of their submission.

### **Resolution 3.1**

**Cr T Sullivan moved, Cr A Aitken seconded -**

**That the Submissions Review Panel:**

- 1. Acknowledge the submissions received; and**
- 2. Thank the submitters for their submissions; and**
- 3. Having heard all persons wishing to speak to their submissions, recommends that Council consider the submissions at a Council meeting to be held on 24 June 2025.**

**Carried**

**Financial Sustainability**

8. The proposed budget has been developed with Council's ongoing commitment to responsible budgeting and financial sustainability.
9. Key financial measures of operating ratio, liquidity, indebtedness and asset sustainability are all within Council's approved risk levels.
10. The proposed Budget has been prepared in accordance with the direction provided by Council. The proposed Budget as endorsed for release by public consultation on 23 April 2025 has an operating surplus of (insert value).

**Community Engagement**

11. A public notice was published in the Geelong Advertiser and on social media sites on Wednesday 23 April 2025 to commence 28-days of community consultation.

**Social Equity and Sustainability**

12. The proposed Budget identifies the sources and allocation of resources to implement the many social activities which impact the community.

**Relevant Law/Policy/Legal Implications**

13. A copy of the proposed Budget must be made available for public inspection. The proposed Budget is available in electronic format on the Geelong Australia website for inspection, in printed copy at the City's Customer Service centres or upon request.

**Alignment to Community Plan and Vision**

14. This report aligns with Our Community Plan 2021-2025 strategic priority:  
High-performing council and organisation.  
Strong local economy.
15. This report aligns with the Community led 30-year Vision, "Greater Geelong: A Clever and Creative Future" community aspiration:  
A prosperous economy that supports jobs and education opportunities.

**Conflict of Interest**

16. No officer involved in the preparation of this report declared a general or material conflict of interest.

**Risk Assessment**

17. Section 94 of the *Local Government Act 2020*, Council must prepare a budget for each financial year and subsequent 3 years by 30 June each year. The timetable provides for the submission panel report to be item 1 for consideration at the scheduled meeting of Council on Tuesday 22 June 2025.

***Environmental Sustainability***

18. There are no environmental implications related to the submissions review panel hearing.

**Attachments**

1. Submissions Pack Full List of Submissions [3.1.1 - 11 pages]
2. Priorities for Consideration 2025-26 Budget [3.1.2 - 5 pages]

Submission #	Topic	Organisation	Attending
001	Active and safe transport networks	Barwon Heads Assn	Invited
002	Aged Care Service Provision	Staying In Portarlington	Invited
003	Borrowings		Invited
004	Budget Feedback		Invited
005	Budget Feedback		Invited
006	Budget Feedback		Invited
007	Budget Feedback		Attending
008	Budget Feedback	Urban Development Inst of Australia, Vic	Attending
009	Budget Feedback	Federal Member for Corangamite	Attending
010	Capital Works Road Expenditure for unsealed roads		Invited
011	Cloverdale Community Centre stakeholder relationship	Cloverdale Community Centre	Attending
012	Commercial Rate Increases		Invited
013	Commercial Rate Increases		Invited
014	Commercial Rate Increases		Invited
015	Commercial Rate Increases		Attending
016	Commercial Rate Increases		Attending
017	Commercial Rate Increases	Geelong West Business Association	Invited
018	Committee for Geelong Membership	Committee for Geelong	Invited
019	Community Infrastructure Grant Funding	Highton Tennis Club	Attending
020	Community Infrastructure Grant Funding	Geelong West Tennis Club	Invited
021	Community Infrastructure Grant Funding	Newcomb Tennis Club	Invited
022	Community Infrastructure Grant Funding	All Saints Newtown Tennis Club	Invited
023	Community Infrastructure Grant Funding	Drysdale Tennis Club	Attending
024	Community Infrastructure Grant Funding	Ocean Grove Tennis Club	Invited
025	Event Funding - ANZAC Day	Lara RSL Sub Branch	Attending
026	Farm Rating		Invited
027	Fee to Burn Permits		Invited
028	Fee to Burn Permits		Invited
029	Fee to Burn Permits		Invited
030	Fee to Burn Permits		Invited
031	Fee to Burn Permits		Attending
032	Fee to Burn Permits		Invited
033	Fee to Burn Permits		Attending
034	Free 2P Parking		Invited
035	Free 2P Parking		Invited

Submission #	Topic	Organisation	Attending
036	Funding for 2nd Netball Court Osborne Park Nth Geelong	Geelong & District Football Netball League	Attending
037	Funding for 2nd Netball Court Osborne Park Nth Geelong	North Geelong FNC	Attending
038	Funding for Breakwater Oval upgrades	Geelong Stars All Abilities Club	Invited
039	Funding for Business Case - Additional basketball courts (BASC)	Ocean Grove Breakers Basketball Club	Attending
040	Funding for Business Case - Additional basketball courts (BASC)		Invited
041	Funding for Business Case - Additional basketball courts (BASC)		Invited
042	Funding for Business Case - Additional basketball courts (BASC)		Invited
043	Funding for Business Case - Additional basketball courts (BASC)		Attending
044	Funding for Business Case - Additional basketball courts (BASC)		Invited
045	Funding for Business Growth Program	Geelong Chamber of Commerce	Attending
046	Funding for Curlewis Community Health Hub		Invited
047	Funding for Drainage Infrastructure upgrades		Attending
048	Funding for Drysdale Railway Station Public Toilets Upgrade	The Q Train	Invited
049	Funding for Drysdale Railway Station Public Toilets Upgrade	The Blues Train	Invited
050	Funding for Drysdale Railway Station Public Toilets Upgrade	Geelong Steam Preservation Society	Invited
051	Funding for Drysdale Railway Station Public Toilets Upgrade	The Q Train	Attending
052	Funding for Footpaths, infrastructure and transport		Invited
053	Funding for Kyema-Lipson Drainage Project		Attending
054	Funding for Kyema-Lipson Drainage Project		Invited
055	Funding for Kyema-Lipson Drainage Project		Attending
056	Funding for Kyema-Lipson Drainage Project		Attending
057	Funding for Kyema-Lipson Drainage Project		Invited
058	Funding for Kyema-Lipson Drainage Project		Invited
059	Funding for Kyema-Lipson Drainage Project		Invited
060	Funding for Kyema-Lipson Drainage Project		Invited
061	Funding for Kyema-Lipson Drainage Project		Attending
062	Funding for Kyema-Lipson Drainage Project		Invited
063	Funding for Kyema-Lipson Drainage Project		Invited
064	Funding for Kyema-Lipson Drainage Project		Invited
065	Funding for Kyema-Lipson Drainage Project		Attending
066	Funding for Kyema-Lipson Drainage Project		Invited

Submission #	Topic	Organisation	Attending
067	Funding for Kyema-Lipson Drainage Project		Invited
068	Funding for Kyema-Lipson Drainage Project		Invited
069	Funding for Kyema-Lipson Drainage Project		Invited
070	Funding for Kyema-Lipson Drainage Project		Invited
071	Funding for Kyema-Lipson Drainage Project		Invited
072	Funding for Kyema-Lipson Drainage Project		Invited
073	Funding for Kyema-Lipson Drainage Project		Invited
074	Funding for Kyema-Lipson Drainage Project		Invited
075	Funding for Kyema-Lipson Drainage Project		Invited
076	Funding for Kyema-Lipson Drainage Project		Invited
077	Funding for Kyema-Lipson Drainage Project		Invited
078	Funding for Kyema-Lipson Drainage Project		Invited
079	Funding for Kyema-Lipson Drainage Project		Attending
080	Funding for Kyema-Lipson Drainage Project		Invited
081	Funding for Kyema-Lipson Drainage Project		Invited
082	Funding for Kyema-Lipson Drainage Project		Invited
083	Funding for Kyema-Lipson Drainage Project		Attending
084	Funding for Kyema-Lipson Drainage Project		Invited
085	Funding for Kyema-Lipson Drainage Project		Invited
086	Funding for Kyema-Lipson Drainage Project		Invited
087	Funding for Kyema-Lipson Drainage Project		Invited
088	Funding for Kyema-Lipson Drainage Project		Invited
089	Funding for Kyema-Lipson Drainage Project		Invited
090	Funding for Kyema-Lipson Drainage Project		Invited
091	Funding for Kyema-Lipson Drainage Project		Invited
092	Funding for Kyema-Lipson Drainage Project		Invited
093	Funding for Kyema-Lipson Drainage Project		Invited
094	Funding for Kyema-Lipson Drainage Project		Invited
095	Funding for Kyema-Lipson Drainage Project		Invited
096	Funding for Kyema-Lipson Drainage Project		Attending
097	Funding for Kyema-Lipson Drainage Project		Attending
098	Funding for Kyema-Lipson Drainage Project		Invited
099	Funding for Kyema-Lipson Drainage Project		Invited
100	Funding for Kyema-Lipson Drainage Project		Invited
101	Funding for Kyema-Lipson Drainage Project		Invited
102	Funding for Kyema-Lipson Drainage Project		Invited
103	Funding for Kyema-Lipson Drainage Project		Invited
104	Funding for Kyema-Lipson Drainage Project		Invited

Submission #	Topic	Organisation	Attending
105	Funding for Kyema-Lipson Drainage Project		Invited
106	Funding for Kyema-Lipson Drainage Project		Invited
107	Funding for Kyema-Lipson Drainage Project		Invited
108	Funding for Kyema-Lipson Drainage Project		Invited
109	Funding for Kyema-Lipson Drainage Project		Attending
110	Funding for Kyema-Lipson Drainage Project		Invited
111	Funding for Kyema-Lipson Drainage Project		Invited
112	Funding for Kyema-Lipson Drainage Project		Invited
113	Funding for Kyema-Lipson Drainage Project		Invited
114	Funding for Kyema-Lipson Drainage Project		Invited
115	Funding for Kyema-Lipson Drainage Project		Invited
116	Funding for Kyema-Lipson Drainage Project		Invited
117	Funding for Kyema-Lipson Drainage Project		Invited
118	Funding for Kyema-Lipson Drainage Project		Invited
119	Funding for Kyema-Lipson Drainage Project		Invited
120	Funding for Kyema-Lipson Drainage Project		Invited
121	Funding for Kyema-Lipson Drainage Project		Invited
122	Funding for Kyema-Lipson Drainage Project		Invited
123	Funding for Kyema-Lipson Drainage Project		Invited
124	Funding for Kyema-Lipson Drainage Project		Invited
125	Funding for Kyema-Lipson Drainage Project		Invited
126	Funding for Kyema-Lipson Drainage Project		Invited
127	Funding for Kyema-Lipson Drainage Project		Invited
128	Funding for Kyema-Lipson Drainage Project		Invited
129	Funding for Kyema-Lipson Drainage Project		Invited
130	Funding for Kyema-Lipson Drainage Project		Invited
131	Funding for Kyema-Lipson Drainage Project		Invited
132	Funding for Kyema-Lipson Drainage Project		Invited
133	Funding for Kyema-Lipson Drainage Project		Invited
134	Funding for Kyema-Lipson Drainage Project		Invited
135	Funding for Kyema-Lipson Drainage Project		Invited
136	Funding for Kyema-Lipson Drainage Project		Invited
137	Funding for Kyema-Lipson Drainage Project		Invited
138	Funding for Kyema-Lipson Drainage Project		Invited
139	Funding for Kyema-Lipson Drainage Project		Invited
140	Funding for Kyema-Lipson Drainage Project		Invited
141	Funding for Kyema-Lipson Drainage Project		Invited
142	Funding for Kyema-Lipson Drainage Project		Invited

Submission #	Topic	Organisation	Attending
143	Funding for Kyema-Lipson Drainage Project		Invited
144	Funding for Kyema-Lipson Drainage Project		Invited
145	Funding for Kyema-Lipson Drainage Project		Invited
146	Funding for Kyema-Lipson Drainage Project		Invited
147	Funding for Kyema-Lipson Drainage Project		Invited
148	Funding for Kyema-Lipson Drainage Project		Invited
149	Funding for Kyema-Lipson Drainage Project		Attending
150	Funding for Kyema-Lipson Drainage Project		Invited
151	Funding for Kyema-Lipson Drainage Project		Attending
152	Funding for Kyema-Lipson Drainage Project		Attending
153	Funding for Kyema-Lipson Drainage Project		Invited
154	Funding for Kyema-Lipson Drainage Project		Invited
155	Funding for Kyema-Lipson Drainage Project		Invited
156	Funding for Kyema-Lipson Drainage Project		Invited
157	Funding for Kyema-Lipson Drainage Project		Invited
158	Funding for Kyema-Lipson Drainage Project		Invited
159	Funding for Kyema-Lipson Drainage Project		Invited
160	Funding for Kyema-Lipson Drainage Project		Invited
161	Funding for Kyema-Lipson Drainage Project		Invited
162	Funding for Kyema-Lipson Drainage Project		Invited
163	Funding for Kyema-Lipson Drainage Project		Invited
164	Funding for Kyema-Lipson Drainage Project		Invited
165	Funding for Kyema-Lipson Drainage Project		Invited
166	Funding for Kyema-Lipson Drainage Project		Invited
167	Funding for Kyema-Lipson Drainage Project		Invited
168	Funding for Kyema-Lipson Drainage Project		Invited
169	Funding for Kyema-Lipson Drainage Project		Invited
170	Funding for Kyema-Lipson Drainage Project		Invited
171	Funding for Kyema-Lipson Drainage Project		Invited
172	Funding for Kyema-Lipson Drainage Project		Invited
173	Funding for Kyema-Lipson Drainage Project		Invited
174	Funding for Kyema-Lipson Drainage Project		Invited
175	Funding for Kyema-Lipson Drainage Project		Invited
176	Funding for Kyema-Lipson Drainage Project		Invited
177	Funding for Kyema-Lipson Drainage Project		Invited
178	Funding for Kyema-Lipson Drainage Project		Invited
179	Funding for Kyema-Lipson Drainage Project		Invited
180	Funding for Kyema-Lipson Drainage Project		Invited

Submission #	Topic	Organisation	Attending
181	Funding for Kyema-Lipson Drainage Project		Invited
182	Funding for Kyema-Lipson Drainage Project		Invited
183	Funding for Kyema-Lipson Drainage Project		Attending
184	Funding for Kyema-Lipson Drainage Project		Invited
185	Funding for Kyema-Lipson Drainage Project		Attending
186	Funding for Kyema-Lipson Drainage Project		Attending
187	Funding for Kyema-Lipson Drainage Project		Invited
188	Funding for Kyema-Lipson Drainage Project		Invited
189	Funding for Kyema-Lipson Drainage Project		Invited
190	Funding for Kyema-Lipson Drainage Project		Invited
191	Funding for Kyema-Lipson Drainage Project		Invited
192	Funding for Kyema-Lipson Drainage Project		Invited
193	Funding for Kyema-Lipson Drainage Project		Invited
194	Funding for Kyema-Lipson Drainage Project		Invited
195	Funding for Kyema-Lipson Drainage Project		Invited
196	Funding for Kyema-Lipson Drainage Project - Drainage Maintenance Schedule		Invited
197	Funding for Kyema-Lipson Drainage Project - Free 2P Parking		Invited
198	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
199	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
200	Funding for Lara Sporting Club Facility Upgrades		Attending
201	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Attending
202	Funding for Lara Sporting Club Facility Upgrades		Attending
203	Funding for Lara Sporting Club Facility Upgrades		Invited
204	Funding for Lara Sporting Club Facility Upgrades		Invited
205	Funding for Lara Sporting Club Facility Upgrades		Invited
206	Funding for Lara Sporting Club Facility Upgrades	AFL Barwon FNL	Invited
207	Funding for Lara Sporting Club Facility Upgrades		Invited
208	Funding for Lara Sporting Club Facility Upgrades		Invited
209	Funding for Lara Sporting Club Facility Upgrades		Invited
210	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
211	Funding for Lara Sporting Club Facility Upgrades		Invited
212	Funding for Lara Sporting Club Facility Upgrades		Invited
213	Funding for Lara Sporting Club Facility Upgrades	Lara cricket club	Invited
214	Funding for Lara Sporting Club Facility Upgrades		Invited
215	Funding for Lara Sporting Club Facility Upgrades		Invited
216	Funding for Lara Sporting Club Facility Upgrades		Invited
217	Funding for Lara Sporting Club Facility Upgrades	Lara Cricket Club	Invited

Submission #	Topic	Organisation	Attending
218	Funding for Lara Sporting Club Facility Upgrades		Invited
219	Funding for Lara Sporting Club Facility Upgrades		Invited
220	Funding for Lara Sporting Club Facility Upgrades		Invited
221	Funding for Lara Sporting Club Facility Upgrades		Invited
222	Funding for Lara Sporting Club Facility Upgrades	lara sporting club	Invited
223	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
224	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
225	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Attending
226	Funding for Lara Sporting Club Facility Upgrades		Invited
227	Funding for Lara Sporting Club Facility Upgrades		Invited
228	Funding for Lara Sporting Club Facility Upgrades	lara football club	Invited
229	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
230	Funding for Lara Sporting Club Facility Upgrades		Invited
231	Funding for Lara Sporting Club Facility Upgrades		Invited
232	Funding for Lara Sporting Club Facility Upgrades		Invited
233	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
234	Funding for Lara Sporting Club Facility Upgrades		Invited
235	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
236	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
237	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
238	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
239	Funding for Lara Sporting Club Facility Upgrades		Invited
240	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
241	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
242	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
243	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
244	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
245	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
246	Funding for Lara Sporting Club Facility Upgrades		Invited
247	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
248	Funding for Lara Sporting Club Facility Upgrades		Invited
249	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
250	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
251	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
252	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
253	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Attending
254	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
255	Funding for Lara Sporting Club Facility Upgrades		Invited

Submission #	Topic	Organisation	Attending
256	Funding for Lara Sporting Club Facility Upgrades	Lara Netball Club	Invited
257	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
258	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting club	Invited
259	Funding for Lara Sporting Club Facility Upgrades		Invited
260	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
261	Funding for Lara Sporting Club Facility Upgrades		Invited
262	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
263	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
264	Funding for Lara Sporting Club Facility Upgrades		Invited
265	Funding for Lara Sporting Club Facility Upgrades		Invited
266	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
267	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
268	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
269	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
270	Funding for Lara Sporting Club Facility Upgrades		Invited
271	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
272	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
273	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
274	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
275	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
276	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
277	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
278	Funding for Lara Sporting Club Facility Upgrades		Invited
279	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
280	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
281	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
282	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
283	Funding for Lara Sporting Club Facility Upgrades	Lara football club	Invited
284	Funding for Lara Sporting Club Facility Upgrades		Invited
285	Funding for Lara Sporting Club Facility Upgrades		Invited
286	Funding for Lara Sporting Club Facility Upgrades		Invited
287	Funding for Lara Sporting Club Facility Upgrades	Lara football club	Invited
288	Funding for Lara Sporting Club Facility Upgrades		Invited
289	Funding for Lara Sporting Club Facility Upgrades		Invited
290	Funding for Lara Sporting Club Facility Upgrades		Attending
291	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
292	Funding for Lara Sporting Club Facility Upgrades		Invited
293	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited

Submission #	Topic	Organisation	Attending
294	Funding for Lara Sporting Club Facility Upgrades		Invited
295	Funding for Lara Sporting Club Facility Upgrades		Invited
296	Funding for Lara Sporting Club Facility Upgrades	Lara football	Attending
297	Funding for Lara Sporting Club Facility Upgrades		Invited
298	Funding for Lara Sporting Club Facility Upgrades		Invited
299	Funding for Lara Sporting Club Facility Upgrades		Invited
300	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
301	Funding for Lara Sporting Club Facility Upgrades		Invited
302	Funding for Lara Sporting Club Facility Upgrades		Invited
303	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
304	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
305	Funding for Lara Sporting Club Facility Upgrades		Invited
306	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
307	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
308	Funding for Lara Sporting Club Facility Upgrades		Invited
309	Funding for Lara Sporting Club Facility Upgrades		Invited
310	Funding for Lara Sporting Club Facility Upgrades	Lara sporting club	Invited
311	Funding for Lara Sporting Club Facility Upgrades		Invited
312	Funding for Lara Sporting Club Facility Upgrades		Invited
313	Funding for Lara Sporting Club Facility Upgrades		Invited
314	Funding for Lara Sporting Club Facility Upgrades		Invited
315	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
316	Funding for Lara Sporting Club Facility Upgrades		Invited
317	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
318	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
319	Funding for Lara Sporting Club Facility Upgrades		Invited
320	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
321	Funding for Lara Sporting Club Facility Upgrades	Lara Football Club	Invited
322	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
323	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
324	Funding for Lara Sporting Club Facility Upgrades	Lara FNC	Invited
325	Funding for Lara Sporting Club Facility Upgrades		Attending
326	Funding for Lara Sporting Club Facility Upgrades		Invited
327	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club - Football Section	Invited
328	Funding for Lara Sporting Club Facility Upgrades		Invited
329	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Attending
330	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club Football Section	Invited

Submission #	Topic	Organisation	Attending
331	Funding for Lara Sporting Club Facility Upgrades	Lara Sporting Club	Invited
332	Funding for Leopold Cricket Club Facility Upgrades	Leopold Cricket Club	Attending
333	Funding for lighted Tennis courts in Geelong	Tennis Geelong Night Competition	Invited
334	Funding for Moolap Tennis Club Facility Upgrades	Moolap Tennis Club	Attending
335	Funding for Moorpanyal Park		Invited
336	Funding for Norlane Community Centre Redevelopment		Invited
337	Funding for Norlane Community Centre Redevelopment		Invited
338	Funding for Norlane Community Centre Redevelopment		Attending
339	Funding for Norlane Community Centre Redevelopment		Invited
340	Funding for Norlane Community Centre Redevelopment		Invited
341	Funding for Norlane Community Centre Redevelopment		Invited
342	Funding for Norlane Community Centre Redevelopment	Norlane Community Centre	Attending
343	Funding for Norlane Community Centre Redevelopment	Geelong History Tours	Invited
344	Funding for Norlane Community Centre Redevelopment		Invited
345	Funding for Norlane Community Centre Redevelopment	Norlane Community Centre	Attending (Proxy TBC)
346	Funding for Norlane Community Centre Redevelopment		Attending
347	Funding for Norlane Community Centre Redevelopment		Invited
348	Funding for outdoor recreation space in Lara		Invited
349	Funding for Norlane Community Centre redevelopment - Kyema-Lipson Drainage Project		Invited
350	Funding for Oval Maintenance Barwon Heads FNC	Barwon Heads FNC	Attending
351	Funding for Oval Maintenance Barwon Heads FNC	Barwon Heads FNC	Invited
352	Funding for Oval Maintenance Barwon Heads FNC	Barwon Heads FNC	Attending
353	Funding for Oval Maintenance Barwon Heads FNC	Barwon Heads FNC	Invited
354	Funding for Portarlington Recreation Reserve Masterplan	Portarlington FNC	Invited
355	Funding for Portarlington Recreation Reserve Masterplan	Member for Bellarine	Invited
356	Funding for Regional Football Facility	Football Geelong (Soccer)	Attending

Submission #	Topic	Organisation	Attending
357	Funding for Regional Football Facility and Funding for Footpath Infrastructure		Attending
358	Funding for Streetscape upgrades - Geelong West		Invited
359	Funding for Streetscape upgrades - Geelong West		Attending
360	Funding timeframe for Geelong BMX Club Pavilion	Geelong BMX Club	Attending
361	Grant and Partnership Funding for Environment & Climate Action	Geelong Sustainability	Invited
362	Increased Funding for Neighbourhood Houses	Barwon Neighbourhood House Network	Attending
363	Invalid		Attending
364	Investment in infrastructure projects in Geelong Northern Suburbs	State Member for Lara	Invited
365	Investment into Performing Arts & Community Theatre		Attending
366	North Shore FNC Goal Nets	North Shore FNC	Attending
367	North Shore FNC Goal Nets	North Shore FNC	Attending
368	Pako Festa Funding	Cultura	Attending
369	Partnership Funding - Active Geelong	Active Geelong Inc	Attending (Proxy Dr Hugh Seward)
370	Recurrent funding for Hope Bereavement Care	Hope Bereavement Services Inc.	Attending
371	Restoration of Hitchcock Memorial		Attending
372	Restoration of Hitchcock Memorial	Geelong and Region Branch of the National Trust	Invited
373	Roads Maintenance and upgrade		Invited
374	Sale of North Geelong Saleyards		Attending
375	Support for Community Grants and Partnerships	Bellarine Catchment Network	Invited
376	Swim Fee Increases		Invited
377	Swim Fee Increases		Invited
378	Swim Fee Increases		Invited
379	Swim Fee Increases	Geelong Sharks Swimming Club	Invited
380	Urban Forest	Cool Geelong	Attending

**Priorities For Consideration In The 2025-26 Budget - Submission Form****14 February 2025 to 14 March 2025**

Sub No.	Group or organisation name:	Name of the initiative:	
P001	Ocean Grove Community Association	Community Place Based Needs Study	<b>Invited</b>
P002		Night Activities for Young people	<b>Invited</b>
P003	Newcomb and District Cricket Club	Grinter Reserve Oval 2 player and spectator shelter structure.	<b>Invited</b>
P004	Moolap Tennis Club Incorporated	Moolap Reserve courts 3, 4, 5 & 6 resurface	<b>Invited</b>
P005	Moolap Tennis Club Incorporated	Moolap Reserve Pickleball Courts	<b>Invited</b>
P006		Renovation and refurbishment of the Superintendent's Residence in Eastern Park/	<b>Invited</b>
P007		Enabling Community Groups to Participate in Events for Geelong's UNESCO Design Week	<b>Invited</b>
P008		North Bellarine Aquatic Centre	<b>Invited</b>
P009	St Leonards Progress Association		<b>Invited</b>
P010	Eastern park bowls club	Refurbish toilet blocks	<b>Invited</b>
P011	St Albansbreakwater Cricket Club	Cricket Pitch Upgrade	<b>Attending</b>
P012	Geelong and Region Branch of the National Trust of Australia (Victoria) -	Register of the City of Greater Geelong's Significant Trees	<b>Invited</b>
P013	East Geelong Football and Netball Club	Safety Netting to West end of Oval	<b>Invited</b>
P014	Royal Geelong Yacht Club	EVEN KEEL - A Community Well-Being & Social Impact Program	<b>Invited</b>
P015	Thomson Football Netball Club	Sports Lighting Upgrade No. 1 and No. 2. Oval, Godfrey Street Reserve	<b>Invited</b>
P016	Geelong Sustainability	Community energy saving and climate action	<b>Invited</b>
P017		Facility upgrades Ervin Reserve	<b>Invited</b>
P018	Moolap Tennis Club Incorporated	Moolap Reserve Pavilion Design - Stage 2	<b>Invited</b>
P019	Moolap Tennis Club Incorporated	Moolap Reserve Court Lighting - 3,4,5&6	<b>Invited</b>
P020		Facilities -lights Ervin reserve	<b>Invited</b>
P021	Moolap Tennis Club Incorporated	Moolap Reserve Court Resurfacing - 3,4,5&6	<b>Invited</b>

Priorities For Consideration In The 2025-26 Budget - 14 February 2025 to 14 March 2025

Submissions List

1 of 5

Sub No.	Group or organisation name:	Name of the initiative:	
P022	Geelong Sharks Rugby League Club	Facility upgrades	Invited
P023	Geelong City Football Club	Infrastructure upgrade - Howard Glover Reserve	Invited
P024	ACTIVE GEELONG LTD		Attending (Proxy Dr Hugh Seward)
P025		Eastern Park Bowls Club	Invited
P026	St Albans Football & Netball Club		Invited
P027		Ryrie Street Trees - Bud Lighting repairs and maintenance	Invited
P028		Renewal of Eastern Park clubhouse	Invited
P029	Xronos Investments Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P030	West End Geelong Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P031	The Geelong Phantom Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P032	Speakys Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P033	Sfelinos Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P034	Portarlinton Self Storage Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P035	Pluton Group Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P036	Paragon Property Investments Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P037	Nisa Holdings Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P038	Northern Bay College		Invited
P039	New Telecom Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P040	Micros Property Investments Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P041	Micro Property Group Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P042	Metroline Equities Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P043	Mayfair Geelong Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P044	Kingston Property Investments Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited

Sub No.	Group or organisation name:	Name of the initiative:	
P045	Kavala Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P046	Investing in Geelong Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P047	Heraclitus 2020 Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P048	Chronos Property Investments Trust	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P049	Bellarine Storage Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P050	BASP Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P051	BASP Properties Pty Ltd	Delete the differential rating system for commercial properties in Central Geelong.	Invited
P052	Batman Management Group	Shorts Place South upgrade	Invited
P053		Eastern park Bowls club East Geelong	Invited
P054		Clubhouse upgrade - eastern park bowls club	Invited
P055		Eastern park bowls club - clubhouse upgrade	Invited
P056		Clubhouse upgrade - eastern park bowls club	Invited
P057		Geelong Eastern Park Bowls Club Room Upgrade	Invited
P058		Laneway Bituminisation Drumcondra	Invited
P059		Armstrong creek west regional recreation reserve	Invited
P060	Creative Geelong Inc	Collaboration with Creative Geelong Inc to run Market Days in the Little Malop St Mall	Invited
P061	Geelong All-Abilities Sports club	Geelong Stars Home Base	Invited
P062		Update of club house and new bathrooms	Invited
P063		Eastern Park Bowls Club: Clubhouse Upgrades	Invited
P064		EPBCC	Invited
P065		Eastern Park Bowls Club Clubhouse Upgrades	Invited
P066		Eastern Park Bowls Club - Clubhouse Upgrade	Invited
P067		clubhouse upgrade - eastern park bowls club	Invited

Sub No.	Group or organisation name:	Name of the initiative:	
P068		Eastern park bowls club - club room upgrade	Invited
P069	Eastern Park Bowls Club		Invited
P070		Eastern Park Bowls Club-Clubhouse Upgrades	Invited
P071		Formalise the existing "desire line" footpath along the foreshore between the Dell and	Invited
P072		Eastern Park Bowls Club - Clubhouse upgrades.	Invited
P073	St Leonards Community Care	Ibbotson st Greenway	Invited
P074		Budget submission proposing a new model that installs a rate ceiling	Invited
P075	Eastern Park lawn bowls club-	Clubhouse update	Attending
P076		Facilities	Invited
P077		Eastern Park Bowls Club Clubhouse upgrades	Invited
P078		Better Use of Our Civic Centre	Invited
P079	Geelong Eastern Park Bowls Club	eastern park bowls club - clubhouse upgrade	Invited
P080		Upgrade to the Eastern Park Lawn Bowls Club rooms Upgrade.	Invited
P081		Liveable Corio: Transportation Hub	Invited
P082		Public Street Lighting - New Installations	Invited
P083	Anakie & District Community Group Inc		Invited
P084		St Augustines Park Revitalisation	Invited
P085	Newcomb Bulls Cricket Club	Facility Upgrade	Invited
P086		NDIS Support for Travel to Geelong	Invited
P087	Geelong One Fire Reconciliation group	Ongoing funding to Reconciliation in the Park	Invited
P088	Norlane West Scout Group	New hall build - Norlane West Scout and Community Activity Centre	Attending
P089		Kyema-Lipson Drainage Upgrade Phase 2	Invited
P090	Barwon Heads Association	Primary school drop off area	Invited

Sub No.	Group or organisation name:	Name of the initiative:	
P091	Barwon Heads Association	Footpath along Golf Links road from bridge road to Stephens parade and the beach.	Invited
P092	North Geelong Football & Netball Club	Request for a second community netball court.	Attending
P093		Bellarine link hurry	Invited
P094		Cunningham pier revitalisation	Invited
P095	Past President Drysdale Rotary Club Inc (Now Bellarine North Rotary Club)	Promised replacement rotunda in Central Drysdale	Attending
P096	Friends of Buckley Falls Group	Return of Funding cut by COGG Care of our parkland F.O.B.F .group	Invited
P097	Geelong BMX Club	Geelong BMX Club Pavilion Development	Attending
P098		Geelong Gallery extension into vacated town hall	Invited
P099		Mt Braddon Masterplan	Invited
P100		Bicycle Lanes on High St Belmont and Barrabool Road Highton	Invited
P101		Drainage improvements to Montgomery Ave and Ballarat rd Hamlyn Heights	Invited
P102		Nature strip makeover competition	Invited
P103		Install footpath Melaluka road Leopold from highway to bus stop	Invited
P104		A footpath along Melaluka road from Bellarine highway to bus stop in Front of supermarket	Attending
P105		Roads	Invited
P106		Top Golf	Invited
P107	PFNC	Portarlinton Recreation Reserve Master Plan	Invited
P108		Local food forests Mix of public and council and private specialists	Invited
P109		Ocean Grove Cycleway	Invited
P110		Illuminate Cycling Track at Belmont	Invited
P111		Social interaction - community we;; being, pet safety	Invited

THE CITY OF  
GREATER GEELONG

# 2025-26 DECLARATION OF RATES AND CHARGES

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## Background

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In accordance with section 94 of the *Local Government Act 2020* Council is required to prepare a budget for each financial year. A component of the proposed budget is the setting of rates and charges. The proposed Declaration of Rates and Charges for 2025-26 is provided in this attachment.

# Declaration of Rates and Charges

1. **Amount intended to be raised by General Rates and Waste Management Charge for the period 1 July 2025 - 30 June 2026.** An amount of **\$332,755,051** be declared as the amount which Council intends to raise by General Rates and the Waste Management Charge, which amount is calculated as follows:

General Rates	\$265,253,168
Waste Management Charge	\$67,501,883

2. **General Rates**

2.1 A general rate be declared for the period 1 July 2025 to 30 June 2026.

2.2 It be further declared that the general rate be raised by the application of differential rates.

2.3 A differential rate be respectively declared for rateable land having the respective characteristics specified below, which characteristics will form the criteria for each differential rate so declared.

**2.3.1 Farm Land** – means any land which:

- i. is not less than 2 hectares in area; and
- ii. is used predominantly for the business of grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, beekeeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; or
- iii. has a registered deed of covenant with the Trust for Nature (Victoria) through the Victorian Conservation Trust Act 1972 over the land. Through this deed of covenant, the owner of the land has secured permanent protection for significant natural heritage in the municipality.

To avoid doubt, 'business' for the purposes of identifying Farm Land has the same meaning as that given to it by section 2(1) of the *Valuation of Land Act 1960* for the same purpose, being a business that:

- i. has a significant and substantial commercial purpose or character;
- ii. seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- iii. is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

**2.3.2 Residential Land** - means any land:

- i. that is used exclusively for residential purposes.

**2.3.3 Vacant Land** - means any land:

- i. that does not have the characteristics of Farm Land; and
- ii. on which no building is erected, save for any uninhabitable shed or shelter, the size of which does not exceed 5% of the total area of the land.

**2.3.4 Commercial/Industrial Land** – means any land:

- i. that does not have the characteristics of:
  - Farm Land;
- ii. that is used predominantly for the sale of goods or services or other commercial purposes; or
- iii. that is used predominantly for industrial purposes, which includes manufacturing, repairing, servicing, processing and reprocessing or warehousing; or

- iv. that is used primarily for the production or conveyance of petroleum and/or petroleum by-products.

**2.3.5 Mixed Use Land** – means any land:

- i. that has the characteristics of Residential Land combined with the characteristics of Commercial/Industrial Land; and
- ii. is used partly for residential purposes and partly for commercial and/or industrial purposes.

**2.4** A rate pursuant to the Cultural and Recreational Lands Act 1963 be declared for rateable land having the respective characteristics specified below:

**2.4.1 Cultural and Recreational Land** - Any land which:

- i. has the characteristics of Recreational land as defined by the Cultural and Recreational Lands Act 1963; and
- ii. is described as such in Schedule A.

**2.5** Each differential rate and Cultural and Recreation Lands Rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described in paragraph 2.3 and 2.4 by the relevant percentages indicated in the following:

**CATEGORY %**

**2.5.1** Farm Land .00101198 (or .101198 percent of Capital Improved Value).

**2.5.2** Residential Land .00210278 (or .210278 percent of Capital Improved Value).

**2.5.3** Vacant Land .00284213 (or .284213 percent of Capital Improved Value).

**2.5.4** Commercial/Industrial Land .00372769 (or .372769 percent of Capital Improved Value).

**2.5.5** Mixed Use Land .00310451 (or .310451 percent of Capital Improved Value).

**2.5.6** Cultural and Recreational .00157708 (or .157708 percent of Capital Improved Value).

**2.6** It be recorded that Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions; and that:

**2.6.1** the respective objectives of each differential rate be those specified in Schedule B;

**2.6.2** the respective types or classes of land which are subject to each differential rate be those defined in Schedule B;

**2.6.3** the respective uses and levels of each differential rate in relation to those respective types or classes of land be those described in Schedule B; and

**2.6.4** the relevant:

- i. uses of;
- ii. geographical locations of;
- iii. planning scheme zonings of; and
- iv. types of buildings on the respective types or classes of land be those identified in Schedule B.

**2.7** It be confirmed that no amount is fixed as the minimum amount payable by way of general rate in respect of each rateable land within the municipal district.

### 3. Waivers

#### 3.1 Rates Assistance Waiver

Council declares a waiver of general rates (the waste charge is excluded from the waiver) under section 171 of the Act for the class of persons comprised of ratepayers in respect of assessments which are categorised as Residential Land where the valuation of the assessment has increased, between the 2024 valuation and the 2025 valuation, by 50% or more and that increase is purely attributable to market factors, not attributable, in whole or in part, to improvements made to the assessment by the owner (or occupier). The amount of the waiver is set at:

- 3.1.1 between 25% and 49.99% of the general rates payable for the 2025-26 financial year, increasing pro rata according to the valuation increase, for valuation increases between 50% and 59.99%; and
- 3.1.2 50% of the general rates for the 2025-26 financial year for valuation increases of 60% or more.

The waiver is designed to mitigate the rates shock of a valuation increase.

- 3.2 For 2025-26 Council declares a Housing Support waiver of 100% of general rates (the waste charge is excluded from the waiver) under section 171 of the Act for the class of persons comprised of ratepayers in respect of assessments which contain the following types of housing:

- 3.2.1 transitional, emergency or crisis housing;
- 3.2.2 housing for Legatees or War Widows, provided by the Geelong Legacy Club or provided by RSL; and
- 3.2.3 supported housing for disabled people.

This waiver recognises that these properties provide for specific needs within the community. Application can be made to Council to have land classified as being eligible for the waiver.

#### 3.3 New Corio Estate (Inappropriate Subdivision)

For 2025-26 financial year, Council declares a waiver of 100% of general rates under section 171 of the Act for the class of persons comprised of ratepayers in respect of assessments which are in private ownership within the inappropriate subdivision known as New Corio Estate.

This rates assistance waiver recognises the financial burden associated with ownership of this land. Land within the New Corio Estate is zoned as farming land and the area has been determined to be an inappropriate subdivision due to the difficulty of providing utilities and drainage and due to its distance from other residential areas.

The Minister for Environment & Climate Change has approved a native vegetation plan for this land in support of natural temperate grassland of the Victorian Volcanic Plains. The waiver recognises the ongoing encumbrances on the land that prevent owners from making any demands on Council services now and into the future.

#### 3.4 Financial Hardship Policy

Council acknowledges and inequity for ratepayers is created where rates are waived which would otherwise be charged against the property assets and recognised the deferral of rates and charges as a more equitable outcome for the entire community.

However, Council will consider waiving or reducing rates for certain ratepayers where exceptional circumstances are experienced, and where severe impact can be demonstrated.

Consideration of a waiver can only occur if all financial information has been disclosed to Council with supporting documentation as may be requested. Penalties apply for providing false and misleading information for an application for waiver.

Exceptional circumstances will be determined at the sole discretion of the Chief Executive Officer. Waivers can only be approved by the Chief Executive Officer and are limited to a total value of one instalment of the rate amount, excluding the waste charge.

#### **4. Municipal Charge**

**4.1** No municipal charge be declared for the period commencing 1 July 2025 to 30 June 2026.

#### **5. Waste Management Charge**

**5.1** A Waste Management Charge be declared for the period commencing 1 July 2025 to 30 June 2026 for all residential and eligible households.

**5.2** The Waste Management Charge to be declared for the collection and disposal of refuse.

**5.3** The Waste Management Charge to be \$509.55 for each rateable land and non-rateable land (or part) in respect of which the Waste Management Charge may be levied. For identified multi-unit assessments the charge will be \$196.40.

**5.4** The criteria specified below, be the criteria, which form the basis of the Waste Management Charge, so declared:

Geographic existence within those areas of the municipality in which Council provides a domestic refuse collection and disposal service for properties rated under the residential or farm differential. The charge will be raised irrespective of whether the service is used or not.

Where during the planning process of high rise and multiple units, it is identified that the standard three bin service is unable to be utilised, the identified multi-unit rate will apply. This charge will be raised in place of the standard waste management charge.

#### **6. Service Charge – Additional Bin Service**

**6.1** A Service Charge – Additional Bin Service, be declared for the period commencing 1 July 2025 to 30 June 2026.

**6.2** The Service Charge – Additional Bin Service, be declared for the collection and disposal of refuse.

**6.3** The criteria specified below, be the criteria, which form the basis of the Service Charge – Additional Bin Service, so declared:

The additional bin service charge will be available via application, compliant with the following criteria:

**6.3.1** The property owner or their authorised agent signs the additional bin application form, provides appropriate supporting evidence, and agrees to the applicable service charge;

**6.3.2** In all cases of application for additional bins, Council reserves the right to inspect the applicant's existing bins to confirm that they are overloaded. If this cannot be confirmed, the additional bins will not be provided.

**6.4** Applications that meet the criteria will be billed via the Rate, Valuation & Charges notice.

If an application is received and approved in the first six months of the financial year, that is, from July to December, the full annual cost of the additional bin will be charged. If an application is received and approved in the second half of the financial year, that is January to June, half the annual cost will be charged.

The following costs will apply for the additional bin service for 2025-26:

<b>6.4.1</b>	Garbage bin from 140L to 240L	\$148.40
<b>6.4.2</b>	Recycling bin 240L	\$108.05
<b>6.4.3</b>	Green waste bin 240L	\$100.35

**7. Incentives**

No incentives be declared as the incentives to be given by Council for the payment of General Rates and the Waste Management Charge (described earlier in this document) before the dates fixed for their payment under section 167 of the Act.

**8. Consequential**

**8.1** Notwithstanding anything said in any earlier Resolution of Council, the Geelong Advertiser be chosen, as the newspaper in which the public notice will appear.

**8.2** The Responsible Officer of Council be authorised to levy and recover the General Rates and the Waste Management Charge described earlier in accordance with the Act.

**9. Interest**

Interest on unpaid rates and charges will be charged in accordance with section 172 of the Act. Interest will be charged at the penalty interest rate of 10% for 2025-26. In proven cases of hardship where Council approves rates to be deferred, interest will be charged at 7.64% for 2025-26.

**SCHEDULE A****1. Cultural and Recreational Land**

Any land reserved under the Cultural and Recreational Lands Act 1963 including the following:

Ratepayer	Property Address
Bareena Bowling Club Incorporated	89 Noble Street, NEWTOWN VIC 3220
Barwon Rowing Club Inc.	2 Barwon Terrace, SOUTH GEELONG VIC 3220
Geelong College Rowing Club	4 Barwon Terrace, SOUTH GEELONG VIC 3220
Geelong Church of England Grammar School	6 Barwon Terrace, SOUTH GEELONG VIC 3220
Geelong Rowing Association	8 Barwon Terrace, SOUTH GEELONG VIC 3220
Corio Bay Rowing Club	10 Barwon Terrace, SOUTH GEELONG VIC 3220
Geelong Race Course Trustees	99 Breakwater Road, BREAKWATER VIC 3219
Royal Geelong Agricultural & Pastoral Society Inc	79 Breakwater Road, BREAKWATER VIC 3219
Royal Geelong Yacht Club	25 Eastern Beach Road, GEELONG VIC 3220
Geelong Eastern Park Bowling Club Inc	51-55 Garden Street, EAST GEELONG VIC 3219
Geelong Football Club Limited	360 Moorabool Street, SOUTH GEELONG VIC
East Geelong Golf Club	401 Eastern Park Circuit, EAST GEELONG VIC
East Geelong Recreation Reserve Committee	137-139 McKillop Street, GEELONG VIC 3220
Western Beach Boat Club Inc	74-90 Western Foreshore Road, GEELONG VIC
Highton Bowling Club Inc	204 Roslyn Road, HIGHTON VIC 3216
Barwon Heads Golf Club Incorporated	1A Golf Links Road, BARWON HEADS VIC 3227
Belmont Bowling Club Incorporated	16-36 Reynolds Road, BELMONT VIC 3216
Geelong Lawn Tennis Club Incorporated	12-20 Sommers Street, BELMONT VIC 3216
Geelong Bowls Club Incorporated	4-10 Sommers Street, BELMONT VIC 3216
Geelong Pistol Club Inc	70-80 Williams Road, MOUNT DUNEED VIC 3217
Western District Car Club and Geelong Motor Sports Complex Inc	55 Beach Road, AVALON VIC 3212
Beckley Park Committee of Management Inc	40 Broderick Road, CORIO VIC 3214
Croatian Community Centre of Geelong (Inc)	172 Cox Road, CORIO VIC 3214
Australian Croatian Sporting Centre and North Geelong Warriors Soccer Club Inc	15 Gibbons Road, LARA VIC 3212
Geelong Trailable Yacht Club Inc	105 Mackey Street, NORTH GEELONG VIC 3215
Clifton Springs Golf Club Inc	62-88 Clear Water Drive, CLIFTON SPRINGS VIC
Clifton Springs Bowling Club	39 Springs Street, CLIFTON SPRINGS VIC 3222
Drysdale Bowling & Croquet Club Inc	19-29 Collins Street, DRYSDALE VIC 3222
Lonsdale Golf Club	PARENT - 28 Gill Road, POINT LONSDALE VIC
Portarlington Sailing Club	219 Point Richards Road, PORTARLINGTON VIC
Portarlington Bowls Club Incorporated	2A Harding Street, PORTARLINGTON VIC 3223
Indented Head Boat Club Inc	326A The Esplanade, INDENTED HEAD VIC 3223
Indented Head Yacht Club	326B The Esplanade, INDENTED HEAD VIC 3223
St Leonards Yacht Club & Motor Squadron	1001 Lower Bluff Road, ST LEONARDS VIC 3223
Portarlington Golf Club	92-160 Hood Road, PORTARLINGTON VIC 3223
Leopold Sportsman's Club Inc	131-139 Kensington Road, LEOPOLD VIC 3224
Ocean Grove Bowling Club Incorporated	16-24 The Terrace, OCEAN GROVE VIC 3226
St Leonards Bowling Club	1274 Murradoc Road, ST LEONARDS VIC 3223
Ocean Grove Golf Club Incorporated	9 Guthridge Street, OCEAN GROVE VIC 3226
Geelong Watersports Club Inc	493-499 Wilsons Road, ST ALBANS PARK VIC
Lagoon Boat Club Inc	200 Foreshore Road, CORIO VIC 3214
Belrec Incorporated	68 Calvert Street, HAMLIN HEIGHTS VIC 3215
North Shore Football & Netball Club Inc	39 Rose Avenue, NORLANE VIC 3214
Lara Sporting Club Incorporated	4 Mill Road, LARA VIC 3212
Corio Bay Sailing Club	180 Foreshore Road, CORIO VIC 3214

Ratepayer	Property Address
Norlane Bowling Club Incorporated	26-36 St Georges Road, CORIO VIC 3214
Lara Bowling Club Inc	10 Alkara Avenue, LARA VIC 3212
Herne Hill Bowls Club Inc	200 McCurdy Road, FYANSFORD VIC 3218
Seabrae Boat Owners Club Inc	302 Clifton Avenue, LEOPOLD VIC 3224
Barwon Heads Bowling Club Inc	18 Geelong Road East, BARWON HEADS VIC
Lonsdale Golf Club	69 Fellows Road, POINT LONSDALE VIC 3225
City of Geelong Bowls Club Inc	7-9 Ballarat Road, NORTH GEELONG VIC 3215

## SCHEDULE B

### 1. Farm Land

#### 1.1 Rating Objectives:

- 1.1.1** To ensure that all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of Council generally, including the:
- i construction and maintenance of public infrastructure;
  - ii development and provision of health and community services; and
  - iii provision of general support services.
- 1.1.2** To encourage and support the business of primary production and, where appropriate, expand the business of primary production.
- 1.1.3** These objectives will be met by setting the Farm Land differential at 48.13% of the Residential Land differential.

#### Types and Classes

Rateable land having the relevant characteristics described previously at point 2.3.1 in this attachment.

#### Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate less the applicable rebate is the level, which Council considers it necessary to achieve the objectives specified above.

#### Geographic Location

Wherever located within the municipal district.

#### Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

#### Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

#### Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2026.

### 2. Residential Land

#### 2.1 Rating Objectives:

- 2.1.1** To ensure that all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of Council generally, including the:
- i construction and maintenance of public infrastructure;
  - ii development and provision of health and community services; and
  - iii provision of general support services.

#### Types and Classes

Rateable land having the relevant characteristics described previously at point 2.3.2 in this attachment.

#### Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land, or which are constructed prior to 30 June 2026.

**3. Vacant Land****3.1 Rating Objectives:**

- 3.1.1** To ensure that all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of Council generally, including the:
- i construction and maintenance of public infrastructure;
  - ii development and provision of health and community services; and
  - iii provision of general support services.
- 3.1.2** To encourage the prompt development of vacant land to attract new residents and businesses to the City of Greater Geelong.

These objectives will be met by setting the Vacant Land differential at 135.16% of the Residential Land differential.

Types and Classes

Rateable land having the relevant characteristics described at point 2.3.3 in this attachment.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Geelong Regional Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Geelong Regional Planning Scheme.

Types of Buildings

No building must be located on the land or constructed prior to 30 June 2026 save for any uninhabitable shed or shelter that does not exceed more than 5% of the total area of the land.

**4. Commercial/Industrial Land****4.1 Rating Objective:**

- 4.1.1** To ensure that all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of Council generally, including the:
- i construction and maintenance of public infrastructure;
  - ii development and provision of health and community services; and
  - iii provision of general support services; and

- iv enhancement of the economic viability of the commercial sector through targeted programs and projects; and
- v that the equitable contribution made by commercial land recognises the income generating capability and tax deductibility of council rates, which is not available to the majority of the residential sector.

Types and Classes

Rateable land having the relevant characteristics described previously at point 2.3.4 in this attachment.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2026.

## 5. Mixed Use Land

### 5.1 Rating Objective:

- 5.1.1 To ensure that all rateable land makes an equitable and efficient financial contribution to the cost of carrying out the functions of Council generally, including the:
- i construction and maintenance of public infrastructure;
  - ii development and provision of health and community services; and
  - iii provision of general support services; and
  - iv enhancement of the economic viability of the industrial sector through targeted programs and projects; and
  - v That the equitable contribution made by mixed use land recognises the income generating capability and tax deductibility of council rates, which is not available to the majority of the residential sector

Types and Classes

Rateable land having the relevant characteristics described previously at point 2.3.5 in this attachment.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

Wherever located within the municipal district.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2026.

**6. Cultural and Recreational Land**

**6.1** Has the characteristics of Recreational land as defined by the Cultural and Recreational Lands Act 1963.

Types and Classes

Rateable land having the relevant characteristics described previously at point 2.4.1 in this attachment.

Use and Level of Differential Rate

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

Geographic Location

As described in Schedule A.

Use of Land

Any use permitted under the Greater Geelong Planning Scheme.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Greater Geelong Planning Scheme.

Types of Buildings

All buildings which are now constructed on the land or which are constructed prior to 30 June 2025.

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**CITY OF GREATER GEELONG**  
WADAWURRUNG COUNTRY  
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**CUSTOMER SERVICE CENTRE**  
Wurriki Nyal  
137-149 Mercer Street, Geelong  
8.00am – 5.00pm

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## **2.3. Our Community Plan Quarterly Report - March 2025**

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

### **Purpose**

1. To present Our Community Plan Quarterly Report – March 2025 for consideration and noting by Council.

### **Background**

2. Our Community Plan 2021–25 is Council’s key strategic document which identifies the outcomes and priorities Council will focus its efforts on over the four years, to ensure the social, economic, and environmental sustainability of our region. As one of Council’s key priorities is improving the health and wellbeing of our community, the municipal public health and wellbeing plan has been integrated with the council plan for the first time.
3. Our Community Plan 2021–25 is supported by an annual budget and an annual action plan, Our Community Plan 2021–25 – Annual Action Plan 2024–25, highlights the projects, initiatives and programs that will take place within the 2024–25 financial year.
4. This quarterly report provides progress against the one-year actions for the period 1 January 2025 – 31 March 2025. This is the third quarterly report for the Our Community Plan 2021–25 – Annual Action Plan 2024–25.

### **Key Matters**

5. There are 58 actions reported upon in Our Community Plan 2021–25 – Annual Action Plan 2024–25.
6. At the end of March 2025, six actions are ‘complete’, 42 actions are ‘on track’, six actions are ‘delayed’, three actions are ‘on hold’ and one action is ‘not proceeding’.

### **RESOLUTION - Item 2.3**

**Cr E Sinclair moved, Cr M Cadwell seconded -**

**That Council notes Our Community Plan Quarterly Report – March 2025 as contained in Attachment 1.**

**Carried**

**Financial Sustainability**

7. There are no financial implications arising from the subject of this report.

**Community Engagement**

8. The Our Community Plan 2021–25 quarterly reports are prepared in consultation with Managers, Coordinators and Officers from across the organisation. The report will be made available to our community online through our website after the Council Meeting, with the year end results appearing in the City's annual report.

**Social Equity and Sustainability**

9. Our Community Plan 2021–25 recognises the importance of social equity, access and inclusion as a key priority area contributing to the long-term sustainability of our community. The quarterly reports document the work we are undertaking to improve equity, access, and inclusion for all.

**Relevant Law/Policy/Legal Implications**

10. The City's activities are guided by the Our Community Plan 2021–25 which was adopted in accordance with the *Local Government Act 2020* and implementation monitored via the quarterly and annual reports.

**Alignment to Community Plan and Vision**

11. This report aligns with Our Community Plan 2021-2025 strategic priority:  
Healthy, caring and inclusive community.  
High-performing council and organisation.  
Strong local economy.  
Sustainable growth and environment.
12. This report aligns with the Community led 30-year Vision, "Greater Geelong: A Clever and Creative Future" community aspiration:  
A destination that attracts local and international visitors.  
A fast, reliable and connected transport network.  
A leader in developing and adopting technology.  
A prosperous economy that supports jobs and education opportunities.  
An inclusive, diverse, healthy and socially connected community.  
Creative and diverse culture.  
Development and implementation of sustainable solutions.  
People feel safe wherever they are.  
Sustainable development that supports population growth and protects the natural environment.

**Conflict of Interest**

13. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

14. There are no identified risks arising from this report.

***Environmental Sustainability***

15. As the organisation and region face considerable environmental challenges, Our Community Plan 2021–25 outlines the City's priorities in addressing the issues including climate change and waste, increasing population growth and threats to local biodiversity.

**Attachments**

1. Our Community Plan Quarterly Report - March 2025 [2.3.1 - 20 pages]



THE CITY OF  
GREATER GEELONG

# OUR COMMUNITY PLAN 2021-25

—  
ANNUAL ACTION PLAN  
QUARTERLY REPORT  
MARCH 2025





## INTRODUCTION

***Our Community Plan 2021–25 outlines how we are working towards the 30-year community vision to make Greater Geelong a clever and creative city-region.***

The plan informs the community of what Councillors are aiming to achieve during their four-year term, guides how we allocate resources so we can deliver infrastructure, services and programs to the community to ensure the social, economic and environmental sustainability of our region.

The four strategic directions we've chosen to guide us are:

- Healthy, caring and inclusive community
- Sustainable growth and environment
- Strong local economy
- High-performing Council and organisation.

As well as the strategic directions, the plan also outlines:

- Desired outcomes – the future state we're aiming for in four years and
- Four-year priorities – the priorities we'll focus on to help achieve our desired outcomes.

For the first time we have integrated the Council Plan and Municipal Public Health and Wellbeing plan – so that the health and wellbeing of our community is central to everything we do. We work with our health and wellbeing partners to identify local health needs and to develop collaborative responses to meet these needs.

The Plan identifies five health and wellbeing priorities which are:

1. Tackling climate change and its impact on health
2. Increasing healthy eating
3. Increasing active living
4. Demonstrating and promoting gender equity practices
5. Improving mental wellbeing and social connection.

*Our Community Plan 2021–25* is supported by an annual action plan and budget which highlight the projects, initiatives and programs that will take place within the financial year to address our four-year priorities.

This quarterly report was developed to provide a transparent update of our performance in delivering the annual action plan.

Actions that support the health and wellbeing priorities have been identified with the relevant health and wellbeing icon.



Tackling climate change and its impact on health



Increasing healthy eating



Increasing active living



Demonstrating and promoting gender equity practices



Improving mental wellbeing and social connection



## STATUS UPDATE

We committed to 58 actions in our Annual Action Plan this year.

At the end of March 2025:

- **six actions are 'complete'**
- **42 (72%) actions are 'on track'**
- **six actions are 'delayed'**

- *Develop a Heritage Strategy*
- *Deliver the Drysdale Sub-Regional Sporting Precinct Master Plan\**
- *Deliver the Northern and Western Geelong Growth Areas Precinct Structure Planning (PSP) program*
- *Review the Public Question Time response process*
- *Review our operational decision-making guide*
- *Develop a driving range at Lara Golf Club*

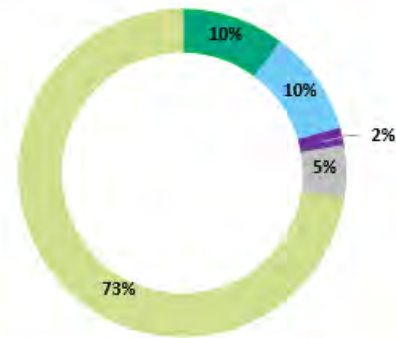
- **three actions are 'on hold'**

- *Review the draft Early Years Infrastructure Plan in line with state government early childhood reforms*
- *Prepare the Innovate Reconciliation Action Plan (RAP) for endorsement by Reconciliation Australia*
- *Progress delivery of the Market Square Quarter Master Plan and continue to advocate for improved public realm outcomes in the central city*

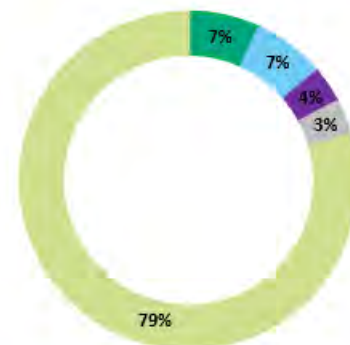
- **one action is 'not proceeding'**

- *Establish the Armstrong Creek Community Garden*

### Annual Action Plan overall progress



### Health & Wellbeing priorities progress



■ Complete
 ■ Delayed
 ■ Not proceeding
 ■ On hold
 ■ On track

## STRATEGIC DIRECTION 1

### HEALTHY, CARING AND INCLUSIVE COMMUNITY







#### Desired outcomes




- Our community feels welcome, safe and connected
- Our community has equitable access to health and social services, information and infrastructure
- Healthy behaviours and environments are promoted, supported and accessible

#### Four-year priorities


- 1.1 Help our community, recreation groups and volunteers to prosper and grow
- 1.2 Deliver health and community initiatives that are culturally sensitive and accessible across all life stages
- 1.3 Foster and embrace community connectedness
- 1.4 Demonstrate and promote gender equity practices
- 1.5 Foster an inclusive community culture
- 1.6 Facilitate social and affordable housing in Greater Geelong
- 1.7 Provide access to places, spaces and services where and when people need them the most
- 1.8 Strengthen relationships and partnerships with the Aboriginal and Torres Strait Islander communities in Greater Geelong
- 1.9 Support the City's cultural and creative life, history and heritage
- 1.10 Provide facilities that foster and facilitate positive health and wellbeing outcomes
- 1.11 Respond to the findings of the Royal Commissions into aged care and mental health


Four-year priority	2024–25 Action	Progress comment	Status
1.1.1	<i>Partner with Geelong Food Relief to utilise fresh produce from community gardens</i>	Since July 2024, we have delivered twelve crates (including five crates from January to March 2025) of excess vegetables from community gardens to Geelong Food Relief. From October to December 2024, no excess vegetables were available as all plants were removed and the gardens renewed.	On track
1.2.1	<i>Review the draft Early Years Infrastructure Plan in line with state government early childhood reforms</i>	Work is continuing with the state government to understand impacts of state government reforms to kinder delivery, and future demand for kinder to inform Council's early years planning.	On hold
1.2.2	<i>Implement the Healthy Choices Guidelines in selected Council owned and operated food retail outlets</i>	Promoting healthy food and drink options at our kiosks and cafes is helping community members make more nutritious choices at our sport and recreation centres. Lara Swimming Pool and North Bellarine Aquatic Centre achieved compliance with the Healthy Choices guidelines in December 2024. Progress continues at Leisuretime Sports Precinct, Barwon Valley Activity Centre, Splashdown, Norlane ARC and Leisurelink. Staff training modules and design concepts for displays to advertise product have been developed and are awaiting testing and feedback.	On track

Four-year priority	2024–25 Action	Progress comment	Status
1.3.1	<i>Establish the Armstrong Creek Community Garden</i> 	This project will not proceed as the proposed site was not supported by the community group involved.	Not proceeding
1.4.1	<i>Implement the Fair Access Policy</i> 	Gender Impact Assessments (GIA+ assessments) have been conducted to understand the gendered impacts of all current infrastructure and planning projects. Employees shared their experiences with undertaking GIA+ assessments and the positive impact this has had on their work and the broader community as a part of the City's annual International Women's Day employee event. A partnership has been established with Leisure Networks to help deliver on the City's Fair Access Policy action plan initiatives including delivery of fair access workshops to sports clubs via the sports network events.	On track
1.4.2	<i>Develop the LGBTQIA+ Action Plan utilising the Rainbow Ready roadmap</i> 	A draft LGBTQIA+ Action Plan, created through community and employee consultation and feedback, will be presented to Council at the April 2025 meeting for endorsement for public exhibition and a second phase of engagement.	On track
1.5.1	<i>Implement first year of the Disability Access and Inclusion Plan 2024–28</i> 	<i>The Disability Access and Inclusion Plan 2024–28</i> was publicly launched at the Geelong Awards for People with Disability on 3 December 2024. We will continue to engage with the community throughout the lifespan of the action plan to track our progress. Actions to date include: <ul style="list-style-type: none"> <li>the launch of a new 'Disability and Accessibility' website landing page and accessible events checklist</li> <li>delivery of the Sport4All program</li> <li>construction for Rippleside Inclusive Playspace (see below)</li> <li>onboarding of the Disability Access and Inclusion Plan Reference Group to provide reporting on the progress of the actions their individual departments are responsible for.</li> </ul>	On track
1.5.2	<i>Continue construction of the all-abilities playground at Rippleside Park*</i> 	The toilet block upgrade at Rippleside Park to include a Changing Places facility for people with complex disabilities and their carers was completed and opened to the public in January 2025. Playground works are still underway with a targeted completion for August 2025.	On track
1.6.1	<i>Negotiate with developers for social housing contributions within new housing developments</i> 	Agreement on the provision of social and affordable housing for Jetty Road Stage 2, Curlewis has been integrated into Amendment C387 to the Greater Geelong Planning Scheme. The section 173 Agreement which sets out conditions or restrictions on the use or development of the land, has been signed and is progressing to being registered on the title to the land. This will enable the development of affordable homes in the Jetty Road Stage 2 Precinct Structure Plan area.	On track

Four-year priority	2024–25 Action	Progress comment	Status
1.7.1	<i>Complete the redevelopment design for the Norlane Community Centre</i> 	Work on the redevelopment of the centre is continuing in partnership with the Norlane Neighbourhood House and stakeholders. Design development for the community garden and building components are nearing completion in preparation for procurement for construction.	On track
1.7.2	<i>Construct and open the Central Geelong Youth Hub two-year pilot</i> 	The Nest Youth Hub was officially opened by Minister for Youth the Hon Natalie Suleyman, Mayor Stretch Kontelj OAM and Christine Couzens MP on 23 January 2025. The launch event, with over 100 people in attendance, featured young people in key roles such as Master of Ceremonies and speeches.  The Youth Hub Steering Committee and Youth Hub Reference Group have commenced, with their first meetings held on 6 February and 25 February 2025 respectively. The due date for the next Progress Report to Department of Families, Fairness and Housing has been extended to 7 April 2025 to allow for a full overview of term one operations to be provided.	Complete
1.8.1	<i>Prepare the Innovate Reconciliation Action Plan (RAP) for endorsement by Reconciliation Australia</i> 	Preparation of the Innovate Reconciliation Action Plan (RAP) is currently on hold pending recruitment for the Manager First Nations Engagement and Outcomes position. This position will provide critical expertise and support the expression of interest for the First Nations partnership model for the RAP. The City is working with Reconciliation Australia to explore which RAP is best suited.	On hold

\*Major budget initiative

Four-year priority	2024–25 Action	Progress comment	Status
1.8.2	<i>Elevate First People's living cultures, histories and knowledge through curations, exhibitions, and storytelling</i> 	<p>Work continued with activities including:</p> <ul style="list-style-type: none"> <li>development of First Nations cloaks/quilts essay</li> <li>review of all the Museum-educator led workshops to identify opportunities to embed the priority of learning about Aboriginal and Torres Strait Islander histories and cultures</li> <li>acquiring <i>House of Gold, 2023</i> by artist Dr Christian Thompson AO, a Bidjara man of the Kunja Nation with Irish and Chinese heritage. The work was originally created at the National Wool Museum</li> <li>actively raising awareness of First Nations objects in the collection through print and digital communications, specifically, the seasonal What's On and social media. This past quarter included Buniya Yaluk – Redgum Island, 2007, Glenn Romanis and Mark Trinham, Wadawurrung Country, Fyansford, Outdoor Collection featured on inside front cover of Museum What's On</li> <li>partnering to produce an early years Acknowledgement of Country song with Auslan signs. Under the guidance of the Acting Best Start Facilitators from Mingo Waloom of Wathaurong Aboriginal Cooperative, it will be rolled out for testing and feedback in early 2025 before being finalised in consultation with Wadawurrung Traditional Owners Aboriginal Corporation</li> <li>hosting four cruise ships during this period. 175 passengers participated in guided tours of galleries (including On the Land and Wadawurrung Country) and an estimated 400 additional passengers visited the Museum</li> <li>Cats and Dogs All at Sea exhibition including objects from Naval and Maritime Collection and highlights Osborne Park/House detailing Wadawurrung Significance</li> <li>What's On Summer: Dan Dan Nook Medal, also on long-term loan display at Geelong Sports Museum, Kardinia Park. and What's ON Autumn: House of Gold Chapter 6 by artist Dr Christian Thompson</li> <li>quarterly consultation / catch-up with Corrina Eccles at WTOAC included updates on: Possum Skin Cloak project with artist Tammy Gilson, Baywalk Bollards review and assessment report, Reconciliation / NAIDOC Week programs, future exhibition planning and Museum / City gift concept planning</li> <li>Geelong Bollards Program condition assessment and report presented to Executive Leadership Team and recommendations made related to truth telling and four 'Koori themed' bollards along eastern beach. Assessment and recommendations based on WTOAC and community consultations.</li> </ul>	On track
1.9.1	<i>Develop a Heritage Strategy</i>	<p>The development of a new Heritage Strategy, which will replace the City's former <i>Heritage Strategy 2017–21</i>, has commenced. Community consultation is complete with an engagement report available on the City's <a href="#">Have Your Say</a> page. The initial round of engagement took longer than expected as we increased the number of advisory committees and targeted stakeholders consulted to ensure breadth of engagement. The development of the draft strategy was slowed down to allow the new Community Plan to develop to ensure alignment. Key findings were shared with Heritage Advisory committee at its March 2025 meeting and a Project Control Group is being established.</p>	Delayed

Four-year priority	2024–25 Action	Progress comment	Status
1.9.2	<i>Develop a Public Art Strategy</i>	The City's Public Art Strategy is being refreshed and updated to reset strategic priorities and align with current plans. The strategy will guide sustainable development, identify gaps for future investment in services through established programs and strengthen partnerships and governance. Community engagement to help shape the new strategy commenced in March on the City's <a href="#">Have Your Say</a> webpage and includes focus groups and drop in sessions across the municipality. Engagement will close 27 April 2025.	On track
1.10.1	<i>Deliver the Drysdale Sub-Regional Sporting Precinct Master Plan*</i> 	The Cultural Heritage Management Plan (CHMP) is yet to be finalised due to the need for additional testing of the site. Additional testing to be completed in April 2025. Tender documentation is complete pending an approved CHMP. The CHMP, which is required for the delivery of the master plan, explains the results of cultural heritage assessments and outlines the conditions that a project must comply with before, during, and after works to manage and protect Aboriginal cultural heritage in the area.	Delayed
1.10.2	<i>Develop a driving range at Lara Golf Club*</i> 	Consultation with stakeholders has been completed, and the project scope aligned to budget. The detailed design is currently in progress with a targeted completion date of June 2025 for tendering the works. Construction was due to commence in June but has now been delayed to September/October 2025.	Delayed
1.10.3	<i>Plan for the provision of new playing fields in Armstrong Creek as part of the Bloinks Reserve Master Plan*</i> 	The provision analysis report required for the masterplan development, is 90% complete. This report determines the quantity and type of sports infrastructure needed based on population and sports participation data. Engagement with State Sporting Associations to cross check provision standards is currently underway.	On track
1.10.4	<i>Deliver the upgrade works at Thomson Recreation Reserve*</i> 	The City's grant application to Sport and Recreation Victoria's Country Football and Netball Program for Thomson Recreation Reserve was not successful. The project however will proceed with the existing funding. Detailed design is expected to be completed within between April to June 2025, the project will go out to tender in July to September 2025.	On track
1.10.5	<i>Construct the Ocean Grove District Ride Centre*</i> 	The design documentation for the Ride Centre is complete, and the tender process for construction will start in April 2025. The Ride Centre will include an asphalt pump track and dirt jump tracks with lines of various difficulties, for varied levels of rider skill. There will be a shared spectating area, a central shade shelter and various landscaping elements.	On track

**LINKS TO THE CLEVER CREATIVE VISION**



AN INCLUSIVE, DIVERSE, HEALTHY AND SOCIALLY CONNECTED COMMUNITY



PEOPLE FEEL SAFE WHEREVER THEY ARE



CREATIVITY DRIVES CULTURE

\*Major budget initiative


## STRATEGIC DIRECTION 2 SUSTAINABLE GROWTH AND ENVIRONMENT

### Desired outcomes





- We are delivering our vision for sustainable growth across the municipality
- We have a choice of housing and lifestyles to meet the diverse needs of our community
- There are connected transport networks throughout the region that support liveability and prosperity
- Greater Geelong has quality, vibrant public spaces
- We are leading a reduction in community emissions and are increasing the City’s resilience to climate change impacts
- We protect and restore our natural environment
- We minimise waste with good design and manage effective recovery of resources





### Four-year priorities

- 2.1 Meet the housing needs of our future community
- 2.2 Meet existing and future transport needs
- 2.3 Create engaging places and spaces
- 2.4 Deliver best practice Environmentally Sustainable Design principles and vibrant neighbourhoods
- 2.5 Achieve carbon neutral in all City-managed operations by 2025 and manage our climate change risks
- 2.6 Support our community and region to reduce emissions and build resilience to climate change
- 2.7 Reduce the impact of waste
- 2.8 Support greater indigenous biodiversity

Four-year priority	2024–25 Action	Progress comment	Status
2.1.1	<i>Deliver the Northern and Western Geelong Growth Areas Precinct Structure Planning (PSP) program</i>	The Council adopted the Creamery Road Precinct Structure Plan (PSP) and Development Contribution Plan (DCP) in August 2024. Authorisation for the exhibition of draft planning scheme amendment C450ggee by the Minister for Planning is pending. The Minister has engaged the Standing Advisory Committee to review the draft amendment for balanced outcomes. Negotiations are ongoing for new PSPs at Batesford North and Elcho Road West (including Heales Road West)	Delayed
2.2.1	<i>Develop a background report to inform development of the Integrated Transport Strategy</i> 	The summary report for Phase one engagement is complete and available on the City’s <a href="#">Have Your Say</a> page. Phase two of community engagement is ready to commence in April 2025. The background report is completed and will be released as part of Phase 2 community engagement, along with changes to the Principal Bicycle Network and Strategic Cycling Corridor for community review.	On track

\*Major budget initiative

Four-year priority	2024-25 Action	Progress comment	Status
2.2.2	<i>Partner with the Surf Coast Shire to explore options for a future safe cycling route between Geelong and Torquay</i> 	Community engagement, which included an online survey and an in person workshop, is now complete. The feedback gathered informed the development of three route options and the multi-criteria assessment tool for the draft report.	On track
2.3.1	<i>Deliver the City's tree planting program</i> 	Since July 2024, a total of 1,239 trees have been planted. Planting is scheduled to recommence in the next growing period beginning April 2025.	On track
2.3.2	<i>Work with state government to improve public spaces and places around the new Geelong Convention and Exhibition Centre, Nyaal Banyul *</i>	Work is progressing with Development Victoria to coordinate the Gheringhap Streetscape Projects. This includes Stage 1 of the master plan, the Gheringhap Plaza adjacent to Nyaal Banyul, and the streetscape works being completed by the Convention Centre Consortium.	On track
2.3.3	<i>Support businesses/trades in the activation of outdoor areas</i>	Community and stakeholder consultation on the outdoor dining trial conducted between December 2024 and March 2025 is complete. The draft Outdoor Dining Guidelines have been prepared and will progress to the Council's May 2025 meeting to for approval to proceed with community and stakeholder consultation. Pending approval, engagement is planned to run for 6 weeks.	On track
2.3.4	<i>Commence development of an Open Space Strategy</i> 	A consultant has been selected to prepare the Open Space Strategy. Community consultation on the draft strategy launched in March 2025 on the City's <a href="#">Have Your Say</a> webpage.	On track
2.5.1	<i>Continue the upgrade of street lighting with LED lights &amp; smart control technology including the Central Management System*</i> 	All public lighting has now been converted to LED including residential lighting, main roads lighting and decorative light fittings with a combined total of around 22,000 fittings converted throughout the project. The Central Management System development is on track to be completed by Powercor by June 2025.	On track

Four-year priority	2024-25 Action	Progress comment	Status
2.6.1	<i>Support the delivery of community climate change partnership programs</i> 	The All Electric Homes program funded through the <a href="#">Climate Change Partnership grants</a> has led to a significant increase in solar energy uptake across the region alongside energy efficient appliances. Complementing this program, is the Reelectrify Business Program delivering long-term targeted approaches in assisting small business during the energy transition resulting in lower costs for business. The update to the Nature Strip Guidelines is providing the City an opportunity to adapt urban landscapes into cooler climate zones to address urban heat island impacts.	On track
2.7.1	<i>Commence waste facilities upgrades for future delivery of a Food Organics Garden Organics (FOGO) service</i> 	The application for the organics facility upgrade has been submitted to the EPA for assessment and approval. While the application is being assessed, we are continuing work on the next steps of the upgrade including preparing the tender specification for the design and construction of the facility.	On track
2.8.1	<i>Continue implementing the Sparrovale Wetlands Reserve – Ngubitj yooree Master Plan</i>  	The native vegetation offset site annual monitoring reports have been completed and submitted to the Department of Energy, Environment and Climate Action (DEECA). The City is required to prepare an annual offset progress monitoring report for DEECA until 2029. Additionally, a second water bird count was conducted this quarter.	On track

**LINKS TO THE CLEVER CREATIVE VISION**



\*Major budget initiative

## STRATEGIC DIRECTION 3


### STRONG LOCAL ECONOMY

#### Desired outcomes

- We have a global, national and local reputation as a place to do business – especially in our key sectors
- We have a diversified, future-focused and sustainable economy to drive employment and support growth
- We are an influential Council that builds effective private and public partnerships, taking the lead role in advocating for future investment



#### Four-year priorities

- 3.1 Attract and facilitate public and private investment
- 3.2 Promote and leverage the competitive strengths and attractiveness of our region, globally, nationally and locally
- 3.3 Support entrepreneurs, start-ups, innovation, research and digital connectivity
- 3.4 Attract businesses with a carbon neutral and circular economy focus
- 3.5 Support local business resilience and recovery from the impacts of the COVID-19 pandemic
- 3.6 Attract, retain and enable participation in the workforce to meet industry needs
- 3.7 Address high levels of unemployment in targeted areas of our region
- 3.8 Promote our region as a trial location for innovation and new technologies

Four-year priority	2024–25 Action	Progress comment	Status
3.1.1	<i>Progress delivery of the Market Square Quarter Master Plan and continue to advocate for improved public realm outcomes in the central city</i>	The delivery of the Market Square Quarter Master Plan is on hold following a request from Council in February 2025.	On hold
3.1.2	<i>Manage delivery of Commonwealth Games legacy assets*</i> 	Development Victoria will lead the delivery of three projects in Geelong: <ul style="list-style-type: none"> <li>• the re-development of Stead Park, Corio – design development almost complete. The Expression Of Interest (EOI) and contractor procurement started in March 2025. Community engagement by Development Victoria was also completed in March 2025</li> <li>• The tender for the head contractor of the new indoor sporting facilities at Armstrong Creek was completed, as confirmed in a ministerial announcement on 7 March 2025.</li> <li>• a new indoor sporting complex at Waurin Ponds – The EOI and contractor procurement commenced in March 2025.</li> </ul>	On track
3.1.3	<i>Support actions and advocacy for the Sustainable Destination Master Plan</i>	An update of the Sustainable Destination Master Plan to include data and progress of infrastructure projects will be completed from April to June 2025. This has been further embedded in the drafting of the new Tourism Greater Geelong and The Bellarine 2025–2029 Corporate Strategy as an ongoing priority.	On track

\*Major budget initiative

Four-year priority	2024-25 Action	Progress comment	Status
3.1.4	<i>Establish a strategic alliance with the City of Wyndham</i>	Wyndham and Geelong Mayors and CEOs have agreed on the draft Memorandum of Understanding (MoU). Officers aim to present the MoU at May 2025 Council meetings for consideration. Joint advocacy on key regional priorities has been discussed and planning has started to develop a joint advocacy document. Meetings to progress advocacy are planned for April 2025.	On track
3.2.1	<i>Support the Wadawurrung Traditional Owners to produce a cultural tourism plan</i>	The draft cultural tourism plan has been produced and is being considered by the Wadawurrung Traditional Owners Aboriginal Corporation.	On track
3.2.2	<i>Deliver the Tastes of Greater Geelong program</i>	Preparation for the 2025 Tastes of Greater Geelong event has commenced. Expressions of Interest were launched in February and will close early April 2025. A number of information sessions have been run for prospective businesses looking to take part, ensuring as much guidance and support is provided to operators this year. A launch venue and partner has been secured.	On track
3.2.3	<i>Deliver a program of innovative and inclusive workshops, events and initiatives for local businesses</i>	Following a review of the 2024 Geelong Small Business Festival, the City in partnership with the Geelong Chamber of Commerce have commenced planning on the delivery of the 2025 Geelong Small Business Festival. Current activities include reviewing launch event structure and preparing to go out for Expressions of Interest to join the program in August 2025.	On track
3.2.4	<i>Host visits from domestic and international delegations</i>	In celebration of the 30th anniversary with Geelong's sister city, Lianyungang, China, the City hosted a delegation of 10 key representatives from Lianyungang, including the Mayor, Deputy Mayor, and the Chief Executive Officer of their Chamber of Commerce on 13 December 2024.  In addition, the City supported the hosting of the US, Japan and Republic of Korea Consul General visits, coordinating introductions of new representatives with the Mayor and CEO. The Korean elite baseball team KT Wiz conducted their training camp in Geelong for six weeks starting on 15 January 2025. The team comprised of over 80 players, coaches, and officials.	On track
3.2.5	<i>Support Tourism Greater Geelong and The Bellarine to deliver destination marketing programs and improve in-region visitor experiences</i>	Actions to date include: <ul style="list-style-type: none"> <li>wrapping up a winter Visiting Friends and Family Campaign in September 2024</li> <li>hosting media familiarisation tours across the region</li> <li>attending trade shows targeting the business events sector</li> <li>updating the <a href="#">visitor website</a> in December 2024 to provide a better user experience and provide more content about local experiences</li> <li>providing new visitor publications - travel planner and touring map, printed and distributed in December 2024.</li> </ul> An off-peak campaign from April to September is being developed, targeting intrastate and some interstate audiences to promote out-of-season visits.	On track

Four-year priority	2024-25 Action	Progress comment	Status
3.2.6	<i>Renew the John Landy Field athletics track to World Athletics Class 2 accreditation</i> 	The \$1.5 million renewal project of the John Landy Field athletics track is complete. The City funded project will ensure the track retains its World Athletics Class 2 accreditation. Along with replacing the ageing track with a brand-new surface in blue and grey, the hammer and discus cages were relocated to allow for more competition events to be carried out at the same time in accordance with World Athletics standards. The upgrade saw 57 tonnes of recycled rubber sourced from used truck tyres installed underneath the track surface.	Complete
3.3.1	<i>Provide grant programs and share knowledge with local businesses and industry</i> 	Two successful applicants have been awarded funding through the City's <a href="#">Clean Economy Grants</a> program 2024-25.  Boomaroo Nurseries & Wholesale Supplies Pty Ltd received \$25,000 for an AI-driven system to optimise boiler operations at the nursery, reducing energy consumption and fuel costs by managing temperature based on real-time data and environmental conditions.  Deakin University received \$23,400 for a pilot-scale prototype that will be developed to reduce energy consumption of heating/cooling devices in Geelong households by maximising self-consumption of solar energy to precool/preheat households.  Preparation for the 2025 funding rounds has commenced, with a revision of the Creative, Clean Economy and Community Event grant streams.	On track
3.8.1	<i>Enhance the Geelong Digital Twin to visualise and analyse urban development projects across the built and natural environments</i>	The <a href="#">Geelong Digital Twin</a> is now accessible to the public through the Geelong Data Exchange. This interactive 3D model provides residents, businesses, and researchers with a powerful tool to explore the city's evolving urban landscape. Internally, the platform is supporting council staff with enhanced spatial data for urban planning, infrastructure management, and environmental monitoring. With updated developments, demolitions, and tree canopy coverage, the Digital Twin is streamlining decision-making and project delivery. Ongoing enhancements will continue to expand its capabilities, ensuring it remains a valuable resource for both public engagement and strategic city planning.	Complete
3.8.2	<i>Deliver AI-driven solutions for traffic optimisation and flow in priority locations</i>	The first stage of the Mobility Insights Dashboard has been launched internally, providing the City valuable data to optimise traffic flow and support urban planning decisions. This initial rollout is already enhancing analysis of congestion patterns and informing strategic interventions in key locations. Work is now progressing on Stage 2, which will expand the dashboard's capabilities to deliver more detailed insights, including assessments of place activation impacts. These enhancements will further support data-driven decision-making for improving mobility, safety, and efficiency across the city.	On track

**LINKS TO THE CLEVER CREATIVE VISION**



A PROSPEROUS ECONOMY THAT SUPPORTS JOBS AND EDUCATION OPPORTUNITIES



A LEADER IN DEVELOPING AND ADOPTING TECHNOLOGY



CREATIVITY DRIVES CULTURE



A DESTINATION THAT ATTRACTS LOCAL AND INTERNATIONAL VISITORS

\*Major budget initiative

## STRATEGIC DIRECTION 4

### HIGH-PERFORMING COUNCIL AND ORGANISATION

#### Desired outcomes

- Our services are accessible and meet the diverse needs of our community
- We are acknowledged and recognised as a leading council and organisation
- We have a healthy, safe, inclusive and diverse culture
- We are a financially sustainable and resilient organisation

#### Four-year priorities

- 4.1 Enable a customer-focused approach that delivers efficient and responsive service
- 4.2 Communicate and engage effectively with our community to understand their needs and advocate on their behalf
- 4.3 Foster excellence and equity in planning for our growing region
- 4.4 Continue to strengthen our workforce capabilities and culture
- 4.5 Create a more efficient and effective organisation
- 4.6 Develop a digital core of brilliant basic technology that supports better ways of working
- 4.7 Ensure that our employees are safe at work
- 4.8 Focus on economic, social and environmental sustainability

Four-year priority	2024–25 Action	Progress comment	Status
4.1.1	<i>Develop a Customer Experience (CX) Strategy</i>	A three-year operational road map has been created to support the Customer Experience Strategy. Key customer experience metrics have been identified, with IT working on a dynamic dashboard expected from October to December 2025.	On track
4.1.2	<i>Develop a business case for the implementation of our future customer relationship management platform</i>	The first phase of the City's Asset & Customer Enablement Program (formerly known as the IT Strategy) is now underway. The Asset & Customer Enablement Program is a key initiative shaping how we manage assets and enhance customer service. The Customer Management Workstream is now in progress, with a focus on business requirements gathering and documentation.	On track
4.1.3	<i>Complete reviews of selected City services*</i>	The 2025 program has been endorsed by the Project Portfolio Management Board and is currently on track. Two operational reviews are currently underway. The Aged Care Service Review is complete and a Council decision is pending.	On track
4.2.1	<i>Review the Public Question Time response process</i>	This review has changed direction with the lens of a new Councillor Group and continues to be assessed by the City. This work is being completed to provide a more open dialogue and valuable interaction between the community and the Councillor group.	Delayed
4.3.1	<i>Develop the Asset Plan 2022–32 (2025–35) that will increase the City's ability to effectively manage its extensive asset portfolio review</i>	The principles and objectives for the Asset Plan are currently being developed and the first draft is complete. Asset data collection is ongoing, and the asset plan is being aligned with the themes and outcomes of the Council Plan.	On track





Four-year priority	2024-25 Action	Progress comment	Status
4.4.1	<i>Refresh the City's organisational values</i>	<p>The City is updating its organisational values, which are the guiding principles for how the organisation collaborates to achieve results for customers and the community. The values project included significant engagement, allowing employees to provide input into the City's values through various activities including:</p> <ul style="list-style-type: none"> <li>• employee workshops and focus groups (10 held)</li> <li>• a leaders forum (over 180 leaders in attendance)</li> <li>• an employee experience survey.</li> </ul> <p>The project is due to progress to the Executive Leadership Team for endorsement in mid-2025.</p>	On track
4.4.2	<i>Induct new Councillor Group with a comprehensive training program</i>	After developing a detailed induction plan and engagement of training providers, training commenced on 19 November 2024. All mandatory training was completed within four months.	Complete
4.5.1	<i>Review our operational decision-making guide</i>	The draft guide is delayed due to strategic prioritisation of legal resources, and it will be completed in the 2025/2026 financial year.	Delayed
4.5.2	<i>Implementation of new governance structure and framework for informal meetings of Council.</i>	Appointments of Chair and Deputy Chair for councillor portfolios and councillor representatives on Advisory Committees were finalised at the Council meeting in December 2024.	Complete
4.5.3	<i>Continue to review and update the structure of the organisation*</i>	Review of and updates to the structure of the organisation to drive effectiveness and efficiency, and better align with community needs are ongoing.	On track
4.6.1	<i>Deliver priority technology capabilities and investments aligned to our organisational and technology strategies*</i>	Implementation of the Finance Dashboards are on track for a May 2025 release. We are also launching an advanced analytics tool for better financial reporting. An upgrade to internal systems is complete, and a new enterprise bookings platform aimed at improving customer experience has been approved.	On track
4.6.2	<i>Implement an integrated performance and reporting software solution</i>	Implementation has been successfully completed ahead of schedule, and the system is now live for the 2025/26 business planning cycle.	Complete




Four-year priority	2024-25 Action	Progress comment	Status
4.6.3	<i>Develop the City's Cyber Security Strategy and three-year roadmap</i>	A three-year strategic roadmap has been defined, outlining important priorities strengthening the confidentiality, integrity, and availability of the City's systems and digital data assets. The Managed Detection and Response (MDR) project is nearing completion, this project enables rapid response to incidents at any time, through continuous monitoring of our environment for indications of cyber threats. Efforts continue to understand and define future Payment Card Industry governance requirements, with work underway to develop an optimised program.	On track
4.7.1	<i>Implement a psychological health and wellbeing framework</i>	Development of the City's Psychological Safety Framework is ongoing in line with the City's obligation to provide a 'safe place of work'. WorkSafe Victoria will release the Occupational Health and Safety (Psychological Safety) Regulations in December 2025, ensuring all employees have a Mentally Healthy Workplace. The City's Psychological Safety Framework will implement these obligations.	On track

\*Major budget initiative

## APPENDIX

### Ongoing actions from 2023–24 action plan

2023–24 Action	Progress comment	Status
<p>1.2.1 Develop a policy to make the region's food system more accessible and resilient</p> 	<p>The Geelong Regional Food Network has been established with key community partners including Give Where You Live, The Good Neighbourhood Project, Common Ground Project, Wyld Works Projects, Cultura, Barwon Health and Bellarine Community Health. This initiative aligns with VicHealth's Food Systems Module for best practice in health promotion by local governments. The City will lead the network with Deakin University providing support to establish an operationally and financially sustainable governance structure. We prepared an application to VicHealth Local Food Partnerships Grant on behalf of the network. The City's submission to the Parliamentary Inquiry into Food Security in Victoria was quoted and cited several times in the final report. We are now awaiting a response from the Victorian Government to align policy development with statewide priorities.</p>	Ongoing
<p>1.7.4 Review our approach to the provision, development and subsidy of Council owned and/or managed community outdoor recreation reserves (Fair Play Strategy)</p> 	<p>The project is progressing with a project manager commencing in January 2025. A Councillor briefing was completed in February 2025, and an additional briefing scheduled for April 2025. Internal engagement required to support project delivery commenced in March 2025.</p>	Ongoing
<p>1.9.5 Advocate for funding for the implementation of Bellarine Arts Centre-Potato Shed business case</p>	<p>A report on the Bellarine Arts Centre-Potato Shed business case will be presented to Council at the May 2025 Council meeting.</p>	Ongoing
<p>1.11.1 Consider a phased response to the aged care reforms, to ascertain future participation of Council in Community Care services (Aged care reform)</p> 	<p>April special Council meeting was cancelled providing a longer staff consultation period. Council to make a decision at the May 2025 meeting.</p>	Ongoing
<p>2.1.2 Prepare the Strategic Assessment under the Environment Protection and Biodiversity Conservation Act and biodiversity conservation strategy for the Northern and Western Growth Areas*</p>	<p>The City reviewed, modified, and approved the new conservation area layout from the Structured Decision Making (SDM) process. The final SDM report was circulated to stakeholders in March 2025. The consulting team is revising Strategic Assessment documents for review by relevant departments in late March/April 2025, aiming for exhibition in July 2025.</p>	Ongoing
<p>2.2.1 Finalise the transport infrastructure and services strategy for growth areas</p> 	<p>The supporting summary document for transport infrastructure and services in growth areas has been completed and will help guide direction in the work with Precinct Structure Planning in the future.</p>	Complete

2023–24 Action	Progress comment	Status
<p>2.3.1 Promote access to sport and physical activity for women and girls through the development of the Ocean Grove Sporting Infrastructure Plan</p> 	<p>The final report is scheduled for endorsement by Council at the May 2025 Council meeting.</p>	Ongoing
<p>2.7.1 Update the Waste and Resource Recovery Strategy 2020–2030 to include new focus areas such as food &amp; garden organics recycling and roll out of the municipal container deposit scheme</p> 	<p>Engagement to inform the review of the Waste and Resource Recovery Strategy 2020–2030 has been completed, and updated actions drafted. The update is under final review and will be presented at the June 2025 Council meeting.</p>	Ongoing
<p>3.2.2 Finalise the procurement activities related to redevelopment of the Osborne House site and complete the draft proposal of future activities for council endorsement*</p>	<p>Work is continuing with external parties as part of the formal Expression Of Interest process. The project was delayed while questions regarding Crown land were addressed. We are currently working to finalise redevelopment options for presentation to Council.</p>	Delayed
<p>3.3.2 Partner with AARNet to provide community facilities and public spaces with access to ultra-high-speed internet as part of the Fibre in the North project (Fibre in the North)</p> 	<p>The Fibre in the North project with AARNet includes construction currently taking place on the Rail Trail and moving into Drysdale. Additionally, works have begun in Queenscliff, with completion expected by the end of April 2025. These efforts aim to provide ultra-high-speed internet to important community spaces.</p>	Ongoing
<p>4.6.2 Commence the detailed design of a digital innovation program across the organisation*</p>	<p>The first phase of the City's Asset &amp; Customer Enablement Program (formerly the IT Strategy) is now underway. The Asset &amp; Customer Enablement Program is a key initiative shaping how we manage assets and enhance customer service. The Asset and Field Workforce management stream completed a six-week workshop series to define the scope, business requirements, functional needs, personas, and benefits.</p>	Ongoing

\*Major budget initiative

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**CUSTOMER SERVICE CENTRE**  
Wurriki Nyal  
137-149 Mercer Street, Geelong  
8.00am – 5.00pm

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## 2.4. Council Hardship Policy

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

### Purpose

1. To provide Council with the updated Financial Hardship Policy (Attachment 1) for consideration and adoption.

### Background

2. Council previously adopted the Financial Hardship Council Policy (the policy) at its meeting on 23 November 2021.
3. The policy is scheduled for review to incorporate any new changes and added information.
4. The policy provides Council a framework for providing financial relief to customers impacted by significant life events, such as job loss, family crises or natural disasters.

### Key Matters

5. The policy (Attachment 1) has been reviewed and has been updated to draft version 4 with the following amendments:
  - 5.1. Definitions section updated to include reference to the Local Government Act 1989, clarity on the terms for Deferral and category inclusion of domestic violence for Financial Hardship.
  - 5.2. Concept of Financial Hardship and Assessment have been extended to provide additional context and information.
  - 5.3. Grammatical corrections and document formatting.
6. Supporting policy documents, Application for Financial Hardship form and Appeal against Financial Hardship decision form were also reviewed with the following changes:
  - 6.1. Updated the Application For Financial Hardship Consideration form:
    - 6.1.1. Upfront Payment Plan Information: We've added details about payment plans directly to the form. This helps customers quickly determine if a payment plan is suitable for their situation before investing time in completing the entire application. Customers can request a payment plan by calling City officers.
    - 6.1.2. New and updated form fields: To gather more comprehensive information and better assess financial hardship, we've included additional new fields:
      - 6.1.2.1. Additional Owner Name field (for joint ownership).

- 6.1.2.2. Previous application for Financial Hardship
- 6.1.2.3. Change of circumstances
- 6.1.2.4. Assets – Investment Properties
- 6.1.2.5. Additional factors for consideration
- 6.1.2.6. Declaration to include impact of default on arrangements.
- 6.1.3. Updated Financial Services Contacts for customers to access support.
- 6.2. There were no changes to the Appeal against Financial Hardship decision form.

**RESOLUTION - Item 2.4**

**Cr E Wilkinson moved, Cr E Sinclair seconded -**

**That Council adopt the Financial Hardship Policy (Attachment 1).**

**Carried**

### ***Financial Sustainability***

7. The policy relates to internal management of the City's finances and supports the application of hardship relief and assists in reducing the burden of unpaid debt on other customers.
8. The financial impact of rate waivers approved within this policy will be monitored and reported to Council.

### ***Community Engagement***

9. Although no formal community engagement has been undertaken in the review of this policy, feedback from customers has been considered.

### ***Social Equity and Sustainability***

10. Fair access to hardship relief is provided to all customers through application of the Financial Hardship Council Policy.

### ***Relevant Law/Policy/Legal Implications***

11. The policy has been reviewed by the Governance Unit and the Executive Leadership.

### ***Alignment to Community Plan and Vision***

12. This report aligns with Our Community Plan 2021-2025 strategic priority:  
High-performing council and organisation.  
Strong local economy.
13. This report aligns with the Community led 30-year Vision, "Greater Geelong: A Clever and Creative Future" community aspiration:  
A prosperous economy that supports jobs and education opportunities.

### ***Conflict of Interest***

14. No officer involved in the preparation of this report declared a general or material conflict of interest.

### ***Risk Assessment***

15. There are no high or extreme risks arising from the subject of this report.
16. The policy review has proactively incorporated best practices by adopting the Victorian Ombudsman's guidance, ensuring a fair and equitable hardship relief scheme. This approach mitigates the risk of inequitable outcomes and aligns fully with the State Government's *Local Government Legislative Amendment (Rating and Other Matters) Act 2022*.

### ***Environmental Sustainability***

17. There are no environmental implications arising from the subject of this report.

### **Attachments**

1. DRAFT Financial Hardship Policy Version 3 [2.4.1 - 11 pages]

THE CITY OF  
GREATER GEELONG

# FINANCIAL HARDSHIP COUNCIL POLICY



**VERSION: 3**

**Approval Date:**

**Approved by:** Council

**Effective Date:**

**Review Date:** April 2025

**Responsible Officer:** Chief Financial Officer

**Authorising Officer:** Chief Executive Officer

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Municipal rates, fees and charges are the primary source of revenue for the City to ensure the ongoing delivery of a range of important services to the local community. In times of emergency, Council recognises significant hardship can be experienced by the members of the community. Managing financial hardship is a shared responsibility and Council has a part to play whilst ensuring it maintains the necessary cashflow to deliver critical services to the community during this time.

## **PURPOSE**

The purpose of this policy is to provide a framework for financial relief to customers who need assistance from the impacts of life events such as loss of employment, family circumstances or natural disasters.

## **SCOPE**

This policy applies to all monies owed to the Greater Geelong City Council including rates, fees and user charges including but not limited to animal registrations, permits and rent. The policy does not apply to fines issued under Council's local laws.

To the extent this policy is inconsistent with other current Council policies, the provisions of this policy shall apply.

# Definitions

---

This section defines the key terms used in this policy.

## **CITY**

The City of Greater Geelong organisation, led by the CEO.

## **COUNCIL**

The City of Greater Geelong Council comprised of elected Councillors and led by the Mayor.

## **DEFERRAL**

Means the suspension for a period of time, which may be short term (less than twelve months) or long term (more than twelve months) but not indefinite.

## **LOCAL GOVERNMENT ACT 1989**

Means the Act governing rates and hardship

## **FINANCIAL HARDSHIP**

Financial hardship is a category within the broader concept of hardship. Many situations can contribute to financial hardship, including (but not limited to):

- bereavement
- financial misfortune such as fraud or electronic scamming
- illness;
- domestic violence; or
- the impacts of natural disaster.

## **CUSTOMER**

A ratepayer or the recipient of services provided by the City who has an outstanding debt.

## **WAIVER**

To permanently exempt a customer from a requirement to pay.

## **PAYMENT PLAN**

An arrangement agreed to between the customer and the City Council based on the customer's capacity to pay.

# Policy

## 1. FINANCIAL HARDSHIP

'Hardship' is a broad concept and may include where a person has a limited/low income (i.e., pension/unemployment) and payment of rates and charges may be detrimental to their quality of life.

Financial hardship is a category within the broader concept of hardship.

Mere inconvenience or difficulty in making a payment is not financial hardship. An inconvenience or difficulty may require the reorganising of finances, prioritising of other payments, or reducing expenditure on social activities and discretionary goods and services, in order to make a timely payment.

Financial hardship denotes more serious circumstances and requires a person:

- cannot afford the necessities of life for themselves and/or dependents; or
- to be in such a circumstance that paying rates and charges means that they would be unable to afford necessities of life for themselves and/or dependents.

Necessities of life that would be impacted if making a payment of all or part of any rates, charges and any interest would:

- Prevent the ratepayer (or a dependent) from seeking essential medical treatments or supplies;
- Prevent the ratepayer from payment of essential utility services (including water and energy);
- Prevent the ratepayer (or a dependent) from access to basic living needs, such as:
  - Food;
  - Accommodation;
  - Clothing;
  - Education for dependent children; or
- Place the ratepayer (or dependent) in any form of harm or danger, including (but not limited to):
  - Family violence<sup>1</sup>; or
  - Economic abuse.<sup>2</sup>

In contrast, financial hardship is not present where a ratepayer is able to afford goods and services such as (but not limited to):

- Restaurant and takeaway meals;
- Services such as hairstyling, beauty treatments, sport and recreational activities, and holidays;
- Entertainment such as streaming services, movies, concerts, and theatre; and
- Private schooling fees (including for dependents) or fee-paying education services.

A person can apply to access the financial hardship provisions of this policy by sending a completed application form (**Attachment A**) by email to [Hardship@geelongcity.vic.gov.au](mailto:Hardship@geelongcity.vic.gov.au), including the details of the circumstances preventing that person from meeting their financial obligations to Council;

## 2. ASSESSMENT

The City will consider an application for financial hardship relief confidentially and objectively based on the information provided by the person in the application and will advise of its decision in writing within 14 business days of receiving the application and all supporting information.

In considering a ratepayer's circumstances and claims of financial hardship, council may request evidence regarding spending to substantiate claims of financial hardship. Where council ask an applicant to provide evidence to support their claim of financial hardship, the evidence sought must only be relevant to determining the ratepayer's current financial circumstances. Council must inform ratepayers of their obligations in providing evidence, noting that penalties can apply under section 171A (4) of the *Local Government Act 1989* for providing false or misleading information. Sensitive information must be managed securely and in accordance with the requirements of the

<sup>1</sup> Section 5, *Family Violence Protection Act 2008*.

<sup>2</sup> Section 6, *Family Violence Protection Act 2008*.

Privacy and Data Protection Act 2014.

The following factors will be considered when determining whether to waive rates and charges:

- Can the unpaid rates and charges be paid by rearranging finances and/or selling or drawing on assets?
- Does the ratepayer have access to savings, monetary investments, or other income?
- Has financial hardship been caused by a ratepayer's own actions or expenditure, for example, through spending on non-essential items or through a recent gift or loan to family or friends?
- What has the applicant ratepayer done to alleviate their financial hardship?
- Will the applicant ratepayer sell saleable or liquid assets capable of paying the debt within the next 12 months, including the property with outstanding rates and charges?
- Is the ratepayer able to make payments on other debts (such as mortgage or credit cards) greater than the minimum required?
- Is the ratepayer a company or trust?
- What are the contributory cause/s to the change of circumstances?
- Is there domestic violence or mental health issues?

**Property co-owners** - A ratepayer's financial circumstances must be considered together with those of other property co-owners during an application for assistance under financial hardship. For example, where there are joint owners of a property and one of the owners is not experiencing financial hardship, the owner not experiencing financial hardship is still liable to pay the full amount of rates and charges on the land.

Where a person is dissatisfied with the outcome of their application, the customer may ask the Chief Financial Officer to review the City's decision by completing and lodging the *Appeal Against Decision* form (**Attachment B**). The Chief Financial Officer will determine the appeal within 14 business days from receipt of the form.

Where the customer is still dissatisfied with the outcome of their application, the customer can refer the matter to the Victorian Ombudsman.

### 3. DEFERRAL OF FEES, RATES AND CHARGES

The LGA 1989 provides a Council may defer in whole, or in part, the payment by a person of any rate and charge which is due and payable for a specified period and is subject to conditions determined by the Council if it considers that an application by that person shows the payment would cause hardship to the person. Customers may have rates, fees and charges deferred for a short (less than twelve months) or long term (more than twelve months), although they will continue to be charged for their ongoing rates, fees and charges and balance notices will continue to be provided to keep ratepayers informed.

In all applications for deferral, customers will be encouraged to continue to pay that portion of the rates, fees and charges that is affordable given their individual circumstances. This will be mutually agreed for a given period of time and the particular circumstances of the customers individual case.

A ratepayer approved for a deferred payment is no longer liable for payment and therefore cannot be charged interest until the ratepayer is sent a notice by council making them liable and requiring payment. Council may then calculate any interest on the deferred payment in accordance with the conditions of the deferment.

### 4. PAYMENT PLANS

Payment plans allow the customer to reach an agreement with the City to pay rates, fees and charges or rent over

time in regular instalments where they cannot pay by the instalment or annual due date. The payment plan must meet the following conditions:

- 4.1 Any payment agreement should be set with a known end date that clears the debt within an agreed timeframe preferably within the current financial year or 12 months.
- 4.2 Penalty interest will be charged on amounts that are not paid as required by the payment plan;
- 4.3 Where there have been repeated payment defaults by the customer, the City will review interest charges to be applied and will consider next steps including any debt recovery required. The customer will be advised of the cancellation in writing.
- 4.4 If a customer defaults on two payment plans, another payment plan may not be accepted.
- 4.5 The City and the customer can agree to review and, if necessary, amend the payment schedules and due dates if the customer contacts the City in a timely manner.
- 4.6 The City may request further information.
- 4.7 The City may verify claims by the applicant.
- 4.8 The City will advise the customer of the timeframe to advise if the payment plan has been accepted or rejected. If rejected, reasons must be given as to why it was rejected.
- 4.9 If a payment plan is taken verbally, the information requested must be the same as the requirements for written applications. This information must be recorded on the rate account.
- 4.10 The City will provide options to the customer to appeal an officer's decision if the application is rejected.
- 4.11 Where a customer is dissatisfied with the outcome of their application, the customer may ask the Chief Financial Officer to review the City's decision.

## **5. WAIVER AND APPLICATION OF PENALTY INTEREST CHARGES**

The City will consider the waiver of interest in order to assist the ratepayer in alleviating their situation of hardship. Each case will be assessed on its individual merit.

Interest is charged on overdue rates and charges at the maximum rate permitted under the Penalty Interest Rate Act 1983 or fixed by the Minister for Local Government.

Where rates, fees and charges have been deferred in accordance with this policy, no interest will accrue for the duration those rates, fees or charges are deferred.

No interest will be charged on payment plans being adhered to by the customer.

## **6. EXCEPTIONAL CIRCUMSTANCES**

The LGA 1989 provides for a waiver of rates under section 171 .

Council acknowledges an inequity for ratepayers is created where rates are waived which would otherwise be charged against the property assets and recognises the deferral of rates and charges as a more equitable outcome for the entire community.

However, the City will consider waiving rates for ratepayers where exceptional circumstances are experienced, and where severe impact can be demonstrated.

Consideration of a waiver can only occur if all financial information has been disclosed to the City with supporting documentation as may be requested. Penalties apply for providing false and misleading information for an application for waiver.

Exceptional circumstances will be determined at the sole discretion of the Chief Executive Officer. Waivers approved by the Chief Executive Officer will be for a maximum of one instalment for residential rates (for principal place of residence), mixed use rates, or farm rates. The waiver is excluded for residential investment properties, vacant land rates and other differentials.

Waivers are a one-off reduction and will not be applied for multiple years.

Any waivers approved by the Chief Executive Officer will exclude the waste charge.

## **7. WHEN RATES, FEES AND CHARGES BECOME FULLY PAYABLE**

Despite any payment plan under section 4 and any waiver and application of penalty interest charges under section 5, outstanding rates, fees and charges (and any accrued interest) will be payment in full upon the following:

- 7.1 In the case of a person, the ratepayer becomes deceased;
- 7.2 In the case of a business, the ratepayer enters administration or liquidation;
- 7.3 The applicable property is sold or transferred to another person or entity;
- 7.4 There is a material alteration to the ratepayer's circumstances.

## **8. DEBT RECOVERY**

Where a ratepayer has been informed of unpaid rates and charges and advised of the payment options available and a payment plan is not agreed upon, the City may recover the amount owing in the Magistrates' Court by suing for debt, subject to the requirements of section 180A of the LGA 1989.

External debt recovery is commenced as a last resort as a final attempt to engage with customers prior to legal action. The first contact by the external debt collection agency is a letter to confirm the customer is aware of the debt and offering assistance in the form of payment plans or advising of Council's hardship policy.

The costs of debt recovery will be added to a customer's unpaid rates and charges. Third parties used to undertake debt recovery activities will comply with this policy.

## **9. SALE OF PROPERTY**

Once a Court Order has been obtained requiring payment of unpaid rates and charges, and any unpaid amount is more than three years overdue, a council may determine to sell or cause the land to be transferred into Council ownership.

A report will be presented to the Council for approval to proceed with the sale of property under section 181 of the LGA 1989.

# Implementation of this Policy

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## MONITORING AND REPORTING

This policy will be monitored by the Chief Financial Officer and reported to the Executive Leadership Team from time to time or whenever the City's cash flow position is threatening to be compromised, whichever first occurs.

## ADVICE AND ASSISTANCE

The Responsible Officer for this policy manages the provision of advice to the organisation regarding this policy.

## RECORDS

The City must retain records associated with this policy and its implementation for at least the period shown below.

Record	Retention / Disposal Authority	Retention Period	Location
Applications for Hardship Correspondence	Chief Financial Officer	7 years	EDRMS (ReX)

## References

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- *Local Government Act 1989*
- *State of Victoria's Obligations to Act as a Model Litigant.*
- [Investigation into how local councils respond to ratepayers in financial hardship](#)
- Draft Ministerial Guidelines relating to payment of rates and charges

## 2.5. Draft Outdoor Dining Guidelines

**Source:** Placemaking  
**Executive Director:** Tennille Bradley

### Purpose

1. The purpose of this report is to seek endorsement to proceed with community and stakeholder engagement on the Draft Outdoor Dining Guidelines (the Draft Guidelines).

### Background

2. The Draft Outdoor Dining Guidelines offer clear direction for businesses seeking approval for outdoor dining in public spaces, supporting a vibrant public realm while ensuring safety and accessibility.
3. Phase 1 of stakeholder and community engagement, including workshops, surveys, and meetings with internal stakeholders, essential services, and the community was completed in January 2023 and helped inform the Draft Guidelines.
4. An Accessibility Review was completed in May 2024.

### Key Matters

5. The Draft Guidelines support economic development and vibrant public spaces by integrating hospitality into the public realm.
6. The Draft Guidelines provide clear direction on the application process, permit types, positioning, safety measures, design elements, operations and maintenance.
7. The Draft Guidelines establish a consistent and efficient approach for the City to assess outdoor dining applications.
8. The Draft Guidelines support public safety in the design and management of outdoor dining in shared and pedestrian-priority spaces.
9. The Draft Guidelines draw on best practice from other Councils and cities, ensuring a contemporary, place-based approach tailored to Geelong's context.
10. Phase 2 of stakeholder and community engagement is proposed to gather feedback on the Draft Guidelines.
11. Once adopted, the new guidelines will replace the *Footpath & Designated Roads Trading and Activity Guidelines* (as amended 2014).

**RESOLUTION - Item 2.5**

**Cr E Kontelj moved, Cr R Nelson seconded -**

**That Council endorse the Draft Outdoor Dining Guidelines (Attachment 1) for community consultation for a period not less than 4 weeks.**

**Carried**

### ***Financial Sustainability***

12. There are no financial implications for Council when endorsing this report for community consultation, any costs associated with the consultation process has been allowed for in the Urban Design and Place existing budget.

### ***Community Engagement***

13. Community and stakeholder engagement to develop the Draft Guidelines included:
  - 13.1. Stakeholder workshops with traders
  - 13.2. Stakeholder workshops with emergency services
  - 13.3. A 'Have Your Say' page for community and stakeholders with survey and interactive maps
14. Internal engagement to develop the Draft Guidelines included:
  - 14.1. A project working group with input from various City departments including Community Safety and Regulation, Civil Infrastructure, and Urban Design and Place.
15. Proposed community and stakeholder engagement on the Draft Guidelines will include:
  - 15.1. A 'Have Your Say' page with a survey.
  - 15.2. Opportunity for written submissions
  - 15.3. Opportunity for one-on-one meetings with stakeholders

### ***Social Equity and Sustainability***

16. The Draft Guidelines support the empowerment of the local economy, propose social inclusion of the community and stakeholders through the engagement process, and aim for sustainable growth and stability of businesses.
17. The Community Engagement process is the opportunity for the City to distribute resources associated with the Draft Guidelines; to engage and listen to community and stakeholders; to assist with the participation of these; provide support so these can understand economic opportunities and make choices for the businesses.

### ***Relevant Law/Policy/Legal Implications***

18. The Draft Guidelines align with the Neighbourhood Amenity Local Law 2024 by ensuring that outdoor dining activities contribute positively to the public realm while complying with the law's provisions regarding safety, amenity, and environmental standards.

***Alignment to Community Plan and Vision***

19. This report aligns with Our Community Plan 2021-2025 strategic priority:  
Strong local economy.  
Sustainable growth and environment.
20. This report aligns with the Community led 30-year Vision, “Greater Geelong: A Clever and Creative Future” community aspiration:  
A destination that attracts local and international visitors.  
A prosperous economy that supports jobs and education opportunities.  
People feel safe wherever they are.

***Conflict of Interest***

21. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

22. The Draft Guidelines enhance risk management with clearer public safety guidance. Compared to the 2014 Guidelines, the Draft Guidelines introduce stronger design standards, safety requirements, and emphasise enforcement measures. It also offers businesses and Council officers clearer guidance on process to encourage more consistent and accountable decision-making.

***Environmental Sustainability***

23. There are no Environmental Sustainability issues with Council endorsing this report for community consultation. The Outdoor Dining arrangements are expected to not impose high environmental impacts.

**Attachments**

1. 2025 June Outdoor Dining Guidelines Engagment [2.5.1 - 16 pages]

THE CITY OF GREATER GEELONG

# OUTDOOR DINING GUIDELINES

DRAFT FOR CONSULTATION  
JUNE 2025

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We Acknowledge the Wadawurrung People as the Traditional Owners of the Land, Waterways and Skies. We pay our respects to their Elders, past, present and emerging. We Acknowledge all Aboriginal and Torres Strait Islander people who are part of our Greater Geelong community today.

Cover image: Outdoor dining in Little Malop Street.  
Image on the left: Outdoor dining on the Geelong Waterfront.

# 1.0 INTRODUCTION

Geelong takes pride in its culinary delights and unique streets, and to enhance this experience, the City of Greater Geelong has developed guidelines to support hospitality businesses in expanding their service into public spaces when appropriate and feasible. Together, we can create inviting and safe spaces, enhance local streetscape, and contribute to a vibrant and thriving community environment.

## Role of outdoor dining in Geelong

The City oversees and regulates outdoor trading activities on all public land to prioritise public access and safety. We recognise the value of outdoor dining and are committed to collaborating with businesses to facilitate this activity. Primarily, the aim is to:

- promote economic development
- establish exciting and vibrant streetscapes through a diverse range of activities
- encourage aesthetically pleasing footpath trading infrastructure in accordance with these guidelines
- enhance the shopping, dining and visitor experience by improving comfort, accessibility, greenery and safety
- support the safe emergence of a laneway culture for outdoor dining in laneways, minor roads under Council control, and declared sections of designated roads.

## Purpose of this document

This document serves as a practical guide for businesses seeking to extend their services into public spaces for outdoor dining. It provides:

- clear steps to navigate the permit application process
- minimum design standards for elements such as tables, chairs, barriers, lighting, and signage
- guidance on balancing trader needs with public safety and accessibility.

These guidelines aim to support vibrant and safe outdoor dining while enhancing the overall experience for visitors and the community.

## Where do the guidelines apply?

These guidelines apply to businesses seeking to use public footpath, street, laneway, nature strip, car park, or other public space for outdoor dining. They are applicable in the following locations:

- directly outside their business on public land.
- directly outside their business and neighbouring business on public land.
- a pedestrian laneway or street with or without an existing intermittent closure.
- a public space such as a wharf or plaza.
- parking bays outside or adjacent to the business.



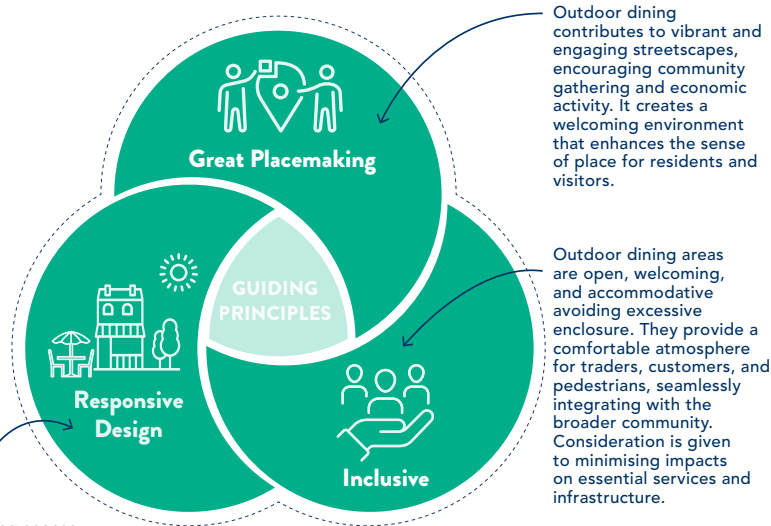
Image 01. Dining in Lt Malop St.

## 2.0 GUIDING PRINCIPLES

**Outdoor dining and trading areas significantly contribute to great placemaking by enhancing the character and amenity of the locations.**

Open and welcoming outdoor dining spaces should be accessible, fit for purpose and functional for traders, customers and the community. It is important to remember that these spaces should be an extension of a business's indoor area, not a replacement for it.

All permit applications must adhere to the principles outlined in this document, with the intent of ensuring that these areas are successful and remain vibrant, inclusive, and engaging, and continue to contribute to the outdoor dining experience that enriches Geelong's identity.



Outdoor dining contributes to vibrant and engaging streetscapes, encouraging community gathering and economic activity. It creates a welcoming environment that enhances the sense of place for residents and visitors.

Outdoor dining areas are open, welcoming, and accommodative avoiding excessive enclosure. They provide a comfortable atmosphere for traders, customers, and pedestrians, seamlessly integrating with the broader community. Consideration is given to minimising impacts on essential services and infrastructure.

Outdoor dining spaces respect the local character, heritage and streetscape while celebrating the unique identity of businesses. They seamlessly integrate into the neighbourhood, creating a harmonious and visually appealing environment.

Figure 01. Outdoor Dining Guiding Principles

## 3.0 DETERMINING A SUITABLE SITE

Determining the suitability of an area for outdoor dining is essential to ensure its success. Each proposed location must be assessed on a case-by-case basis, considering factors such as public safety, pedestrian and disability access, public transport, parking, and loading, as well as the protection of public assets like street trees, signage, and furniture. The following criteria outline the conditions under which the types of outdoor dining may be permitted and accommodated.

### SUITABLE LOCATIONS

Footpath dining is our most common outdoor dining arrangement and is suitable when clear pedestrian, kerb and trading zones are provided (see page 8).

Dining in other City-controlled public spaces, such as pedestrian laneways, wharves and plazas, may be permitted where footpath dining is not feasible, provided clear and continuous pedestrian access and trading zones are maintained (see page 14).

Dining in parking bays (parklets) may be permitted where footpath dining is not feasible, provided sightlines remain clear and the location complies with speed zone, road category, service placement, road safety, drainage, and supports placemaking or business activity (see page 16).

All outdoor dining areas should be clearly visible from inside the business to allow effective monitoring.

### UNSUITABLE LOCATIONS

Compromise public safety, pedestrian access, or circulation, or significantly reduce traffic sightlines.

Interfere with loading zones, bus zones, taxi zones, or designated accessible parking spaces.

Obstruct essential services, including fire, water, gas, and telecommunications infrastructure.

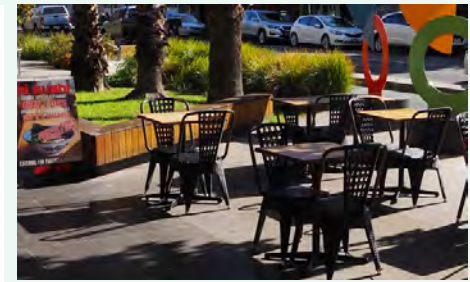


Image 02. Standard footpath dining.



Image 03. Alternative arrangement – laneway dining.



Image 04. Alternative arrangement – parklet dining.

# 4.0 DESIGNING AN OUTDOOR DINING SPACE

## 4.1 STANDARD FOOTPATH DINING

This type of dining applies to businesses extending their service area onto the footpath directly in front of the business frontage.

### ELIGIBILITY CRITERIA

- Is the business registered under the *Food Act 1984* and authorised to serve food and/or beverages?
- Are there adequate toilet facilities, as per the Building Code of Australia/Food Standards Code (refer page 13).
- Is the footpath greater than 2.85 m wide to allow adequate space for pedestrian trading and kerb zones? Less than 2.85 m is not enough space for footpath dining. You may be able to apply for a parklet (refer page 16).
- Can you position the outdoor dining area outside and in front of the business? You may also be able to extend the outdoor dining trading in front of another and adjacent business if written support is obtained (refer appendix A3). Outdoor seating is permitted to support indoor seating, ensuring it complements, not replaces, the indoor dining experience.
- Is the street speed limit 50 km/h or lower? The placement of outdoor dining areas must take into account the street speed limit, kerb type, and parking conditions and ensure appropriate safety measures (refer page 11).
- Can you set up the outdoor dining area in line with the design requirements and in a location free from exclusion zones? (refer table opposite)

### DESIGN REQUIREMENTS

Once the general suitability of the proposed location is determined, the actual extent of the outdoor dining trading zone can be established. The size of each trading zone depends on maintaining appropriate pedestrian movement.

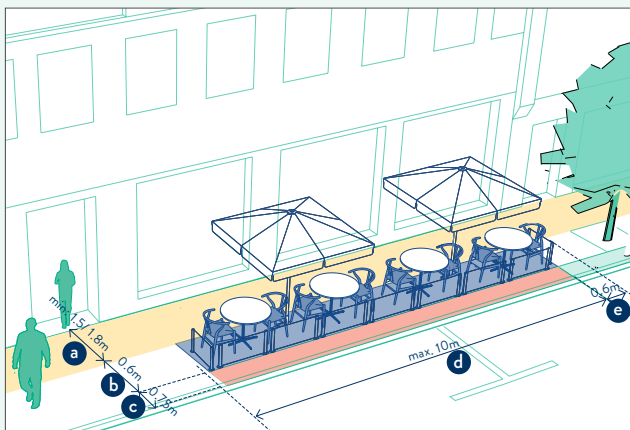


Figure 02. Standard Footpath Dining Configuration.

- a Pedestrian Zone** - Maintain a minimum clearance width of:
  - 1.5 m if footpath is less than 3.5 m
  - 1.8 m if footpath width is greater than 3.5 m.
- b Outdoor Dining Trading Zone** - minimum width of 0.6 m.
- c Kerb Zone** - Ensure a clear access width of 0.75 m from the road to the footpath for parallel parking. Refer to the exclusion zones table for requirements related to other parking arrangements.
- d** Ensure outdoor dining must not extend beyond 10 m in a continuous line in front of the business.
- e** Maintain a 0.6 m clearance from property boundaries to create breaks between businesses and ensure adequate pedestrian access.

### EXCLUSION ZONES

CATEGORY	GUIDELINE
<b>Intersections, crossings and access points</b>	
Setback from road intersections	Maintain a 10 m setback from the corner of the road at intersections to preserve sightlines.
Setback from pedestrian crossings, traffic lights, or school crossings	Maintain a 20 m setback on either side to preserve sightlines.
<b>Access restrictions</b>	
Access restrictions	Outdoor dining must not be located in a bus zone, loading zone, mail zone, taxi zone, no stopping zone or disabled parking bay.
Setback from kerb ramp	Maintain a 1.5 m setback from the kerb ramp to ensure clear access and safe passage.
Setback from driveways	Maintain a 2 m setback from driveways to preserve sightlines and ensure safe visibility for vehicles and pedestrians.
Setback from kerb for parking	Maintain a setback from the kerb of: <ul style="list-style-type: none"> <li>• 0.75 m for parallel parking</li> <li>• 1.5 m for angled parking</li> <li>• 0.15 m where there is no parking and the road speed is 0-20 km/h</li> <li>• 0.75 m where there is no parking and the road speed is 30 km/h or above.</li> </ul>
Clear zone at business property boundary	Maintain a 0.6 m clear zone at the property boundary of a business for access.
<b>Street furniture and infrastructure</b>	
Clear zone from various street furniture	Maintain a 1 m clear zone from parking meters, waste bins, bicycle hoops, fire hydrants, drains, phone booths, rubbish bins, seats and benches, post boxes, traffic signals, service pits, street trees, and garden beds.
Clear zone from stormwater pits	Maintain a 0.6 m clear zone from stormwater pits.

Note: Street furniture such as seats, bins, and bike hoops may be relocated if an agreed alternative location is found, with the cost borne by the business. Authorised Officers may assist with requests.

Table 01. Outdoor Dining Exclusions Zones.



Image 05. An example of an appropriate set-up in Highton, creating a comfortable and inviting space for dining.

## 4.2 GUIDELINES FOR STANDARD FOOTPATH DINING DESIGN

### Furniture types

- Temporary furniture – easily removable items like tables, chairs and umbrellas.
- Semi-fixed furniture – items secured with in-ground sockets, such as umbrellas or barriers.
- Fixed furniture – permanent features like planters, bar tables and bollards may be permitted if they improve the streetscape, or address safety or accessibility needs.

### Furniture placement and accessibility

- Furniture must be placed within the Trading Zone to ensure clear pedestrian access.
- Ensure a minimum 1m clearance for serving and clearing tables, and 0.8m between chair backs for comfortable movement.
- It must not obstruct vehicle sightlines.
- 24-hour access to essential services, fire doors, hydrants (both in-ground and above-ground), booster boxes and fire control rooms must be maintained.

### Surface and slope considerations

- Outdoor dining is most comfortable on level, sealed surfaces between 0.57° (1:100) - 3° (1:19).
- For slopes between 3.1° (1:18.5) – 4.1° (1:14), semi-fixed (socket) or fixed picnic settings with bench seats may be considered.
- Dining is not suitable on slopes steeper than 4.1° (1:14). In such cases, decking may be considered to create a level surface.
- Slope angles in degrees can be measured using a smartphone with a level app installed.



Image 06. Example of furniture that contributes to the areas character while supporting the business identity.

### Decking

Decking may be permitted subject to available space, urban character, and street conditions.

Key requirements:

- Only considered on slopes over 4.1° (1:14).
- Must maintain sightlines to pedestrian zone.
- Must be accessible with a ramp integrated into the deck away from the pedestrian area.
- Non-slip, low maintenance materials.
- Non-climbable fall protection and impact protection required.
- Must not exceed 6.5 m in length, and 2.5 m in width.

### Tables and chairs design

- Must be durable, weather-resistant and designed for outdoor use.
- Have a seat height of 0.55 m, a table height of 0.75–0.85 m, and knee clearance of 0.72 m under the table.
- Be stackable or easy to store outside trading hours.
- Must have rubber stoppers to prevent footpath damage.
- Should contrast with the background for visibility and pedestrian safety.

Temporary or fixed furniture (e.g. fixed tables and benches) must enhance the character of the area while aligning with the business's identity and meeting site requirements.



Image 07. Example of a non-fixed canvas screen barrier.

**Barrier and screen design**

Non-fixed barriers (eg. canvas screens) must:

- be secured with a locking mechanism (refer figure 03) or weighted base
- not exceed 0.9 m in height, including a minimum clearance of 0.15 m from the footpath
- not be fluorescent, neon, or reflective
- allow 2 m gap for accessibility if extending beyond 10.0 in a continuous line for footpath dining.

Fixed screens (glass and non-glass) are discouraged but may be permitted for safety or amenity purposes. They must:

- be secured with a lock-in device
- not exceed 1.2 m in height for glass screens, with a 0.15 m clearance from the footpath
- not exceed 0.9 m in height for non-glass screens and maintain 30 per cent visual permeability
- include a decal band with 30 per cent luminance contrast
- be wind-resistant and vandal-proof
- complement the streetscape, considering heritage aspects, durability, safety and material selection.

**Vehicle impact attenuation requirements**

The placement of outdoor dining areas must consider the street speed limit, kerb type and parking conditions to ensure appropriate safety measures. Safety measured required are:

**Behind parallel parking with a barrier kerb**

- 0–50 km/h: No impact attenuation required

**Behind parallel parking with a semi-mountable or no kerb**

- 0–30 km/h: Non-impact-rated bollards required
- 40-50 km/h: Impact-rated bollards required

**Behind angled parking**

- 0–20 km/h: Non-impact-rated bollards required
- 30-50 km/h: Impact-rated bollards required

Behind a barrier kerb or semi-mountable kerb with no parking

- 0–20 km/h: No impact-rated bollards required
- 30–50 km/h: Impact-rated bollards required

In a location with no kerb or parking

- 0–20 km/h: Non-impact-rated bollards required
- 30 km/hr+ Outdoor dining is not allowed

High-speed roads (60 km/h and above)

- Outdoor dining is not allowed.

**Bollard design**

- Should be spaced at intervals between 1.4 m–1.7 m (1.5 m preferred).
- Comply with Australian Standards.
- Impact-rated bollards must be NATA-tested for impact at the speed limit applicable to the road they are to be used on.
- Removable bollards may be approved where it can be demonstrated that access is required outside trading hours.
- Be either 316 stainless steel or powder-coated finish.
- Include a reflective strip in areas with no adjacent parking.

**Umbrellas and canopies**

- Allowed only where existing shelters (e.g. awnings) are absent or unsuitable.
- Must withstand winds up to 120 km/h and have a minimum clearance of 2.4 m from the footpath.
- Must be installed with an in-ground socket system or ballast for stability.

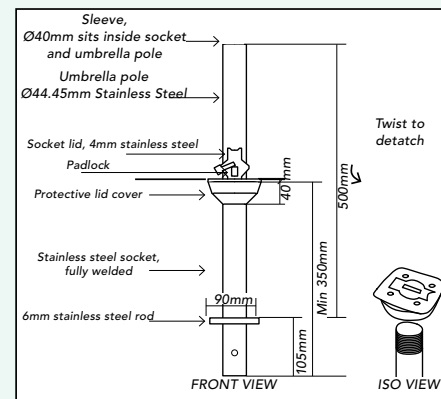


Figure 03. Detail of in-ground socket and sleeve system suitable for umbrella and barriers.

**Blinds (discouraged, considered case by case)**

- Must be removed or retracted outside trading hours.
- Must not include advertising.
- Must allow for a 2.0 m-wide pedestrian gap every 10 m if forming a continuous barrier.

**Planters**

- Must be placed within the Trading Zone.
- Maximum height 1.2 m including plants.
- Must have drainage system.
- Must be securely weighted or fitted with lockable castors to ensure stability.
- A schedule of proposed plants is required as part of the application. Plant selection should prioritise species from the suggested list (refer to appendix).

**Heating**

- Must be placed within the Trading Zone and removed outside trading hours.
- Freestanding gas heaters must be at least 2.1 m high.
- Fixed heaters on awnings/ verandas require a 2.4 m clearance.
- Ensure that any heaters used comply with Australian standards.

**Electricity and lighting**

Lighting may be permitted for outdoor dining areas operating beyond daylight hours, provided it:

- complies with Australian standards to ensure safety for patrons and the public
- is located within the Trading Zone
- has concealed electrical wiring to prevent hazards
- does not include external speakers; any speakers must be positioned inside the business and away from entrances
- requires a certificate of compliance from a registered electrician upon completion.

**Signage and branding**

- One A-frame sign is permitted in the outdoor dining space (commercially zoned land), between 1.0 m–1.2 m high and no wider than 0.6 m. It must be weighted and must not obstruct pedestrian pathways.
- Signage must be placed directly in front of the business it refers to, unless an alternative location is approved.
- Advertising on planters, barriers, screens or umbrellas is only permitted if it enhances the streetscape and maintains a clean, uncluttered environment.
- Inflatable, portable electronic, illuminated, moving signs, flags and banners are prohibited.

**Toilet provision**

- For premises with more than 20 seats, businesses must ensure compliance with the Building Code of Australia and Food Standards Code regarding toilet and sanitary facility requirements.



Image 08. Heating devices located within Trading Zone with adequate height clearance to sit within the building awning.



Image 09. Example of planters integrated with barriers with allowance for drainage and clearance for footpath maintenance.



Image 10. An A-frame sign positioned directly in front of the business, designed to complement the local character and business identity on Little Malop Street.

### 4.3 ALTERNATIVE OUTDOOR DINING: LANEWAYS, PLAZAS, WHARVES

In some situations, outdoor dining may be considered on alternative Council land, such as laneways, plazas or wharves.

As these spaces often serve multiple users and functions, proposals will be assessed on a case-by-case basis, with careful consideration of the site context, surrounding land uses, and public access needs.

To assist applicants, the following step-by-step process outlines key stages of assessment and decision-making:

#### STEP 1: START WITH A CONVERSATION

- Begin by requesting a pre-application meeting with us.
- This discussion will help determine your proposed location's suitability and will consider factors such as:
  - Pedestrian movement and unobstructed access
  - Emergency and service vehicle access
  - Proximity to and impact on surrounding properties and land uses
  - Access for deliveries, waste collection, and loading zones
- Consideration of exclusion zones (see page 9)
- General suitability of scale, layout, and operation
- We will also confirm you are:
  - A business registered under the Food Act 1984
  - Authorised to serve food and/or beverages
  - Have access to adequate toilet facilities (as required under the Building Code and Food Standards Code)
- If your proposal shows potential, you will be invited to proceed to Step 2.



Image 11. Example of outdoor dining within a plaza space – Eastern Beach Reserve.

As outdoor dining evolves, these emerging and complex dining types require tailored assessments to ensure they fit the space, meet safety requirements and align with the surrounding environment. We're here to assist you in navigating these considerations and ensuring your set-up is well-suited to the space.

#### STEP 2: DESIGN, SAFETY AND DOCUMENTATION

Given the complexity of these arrangements, you will work collaboratively with the City to refine your layout.

The following two scenarios illustrate potential arrangements that could be considered, we may recommend an alternative configuration or a precinct level solution involving coordination with nearby businesses.

At this stage, we will advise you on the specific documentation required to support your application. For an indication of what may be required based on site-specific circumstances, please refer to page 21.

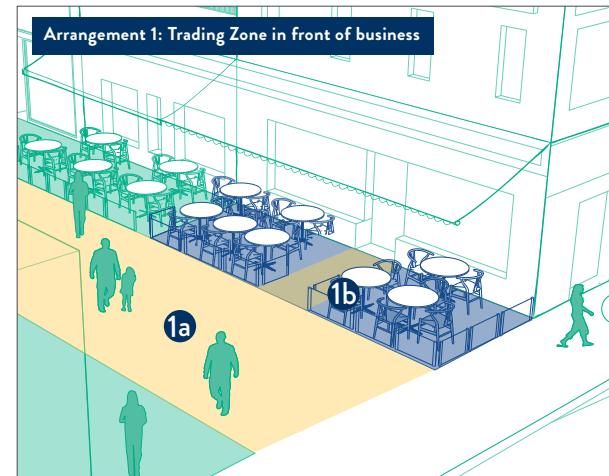


Figure 04. Precinct-based alternative dining – trading in front of a business.

- 1a The Pedestrian Zone must provide a clear path for pedestrians, emergency access and occasional service access if required.
- 1b The Outdoor Dining Trading Zone is located in front of the business, extending from the property boundary to the edge of the Pedestrian Zone. It must ensure unobstructed access to business entrances and maintain a continuous, accessible pedestrian route, including for visually impaired persons, with appropriate screens or barriers to define the space.

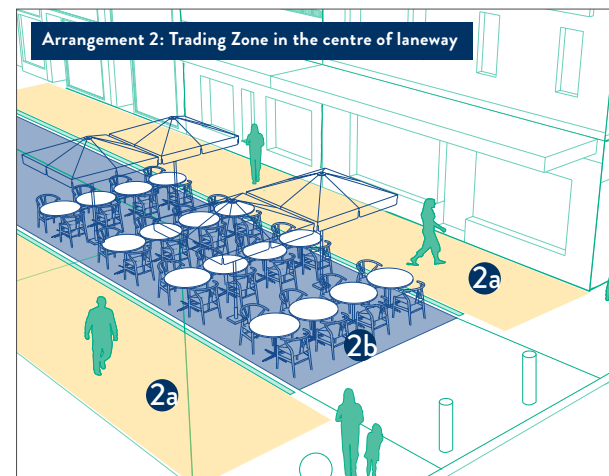


Figure 05. Precinct-based alternative dining – trading in centre of laneway.

- 2a The Pedestrian Zone must provide a clear path for pedestrians. Emergency and service access should be accommodated through an alternative arrangement (e.g. rear access).
- 2b The Outdoor Dining Trading Zone is positioned in the laneway directly in front of the business address.

## 4.4 ALTERNATIVE OUTDOOR DINING: ON-STREET PARKLETS

If outdoor dining cannot extend onto the footpath, businesses may apply for a permit to use an on-street parking space, known as a parklet, for outdoor dining.

Each application is assessed on a case-by-case basis, with careful consideration of street conditions, safety, parking demand, and site-specific requirements. Due to the complex safety and engineering considerations involved, a tailored approach is required.

### STEP 1: START WITH A CONVERSATION

Begin by requesting a pre-application meeting with us to determine whether a parklet may be suitable for your location.

During this meeting, we will discuss:

- Whether footpath dining is unfeasible
- If there is suitable on-street parking located directly in front of the business
- Road speed limits (40 km/h or less, low speed environment) and other road or parking considerations
- Proximity to intersections, driveways, pedestrian crossings, and public transport stops
- Any Exclusion Zones (refer to page 9) or Special Building Overlays
- Potential impacts on adjacent properties, businesses, and public access

- Whether written support from neighbouring businesses or residents is required

We will also confirm your business meets the following eligibility criteria:

- Registered under the Food Act 1984 and authorised to serve food and/or beverages
- Access to adequate toilet facilities (as required under the Building Code of Australia and Food Standards Code)

If your proposal for a parklet is considered viable, you will be invited to proceed to Step 2.

### STEP 2: DESIGN, SAFETY AND DOCUMENTATION

At this stage, you will work closely with us to develop a parklet proposal that meets all required design, safety, and technical standards.

Design and Safety Considerations could include:

- Parklets should include safety measures such as wheel stops, reflective elements, and barriers to the satisfaction of the City.
- The platform should be level with the footpath (top of the kerb), with no tripping hazards.
- The platform must be made from durable, weather-resistant, non-slip materials that meet Australian Safety Standards. It must:

- Provide adequate space for drainage and cleaning including:
  - clearance below the platform to allow water to drain freely; a movable threshold platform or gutter for cleaning access; and an overflow hole for excess water.
  - not be above drainage grates, pits, or outlets unless a lid allows inspection access.
  - consider rubbish grates at either end of the platform.
  - must not be fixed to the road, kerb, or channel.
- Emergency services access must be maintained. the Building Code of Australia and Food Standards Code)

### TECHNICAL REPORTS AND CERTIFICATIONS

Depending on site-specific requirements, the appropriate technical reports must be submitted and comply with requirements. An Officer will advise on the specific reports needed, which may include:

#### Engineering certification

- Structural design certification from a Registered Engineer.
- Certificate of Compliance Inspection to confirm the parklet meets structural and safety requirements.
- Post-construction certificate from a qualified engineer, verifying that the installation aligns with the approved design and standards.

#### Traffic and safety reports

- Traffic Engineering Report, assessing the parklet's impact on vehicle and pedestrian movement.
- Road Safety Audit, identifying potential risks and ensuring the parklet does not compromise road user safety.

#### Site specific assessments and management plans

- Utilities assessment.
- Drainage and stormwater management.
- Accessibility compliance review.



Image 12. Example of a parklet in slow speed street.



Image 13. Example of a parklet with fun, creative furniture that reflects the business identity, enhancing the space's vibrancy while ensuring accessibility and safety.

Given the complex safety and engineering considerations, a tailored assessment is required for parklets. Contact us for guidance to ensure your parklet fits the space, meets safety requirements, and complements the surrounding environment. We're here to help.

## 5.0 OPERATION AND MANAGEMENT

### Roles and responsibilities

We are responsible for issuing and overseeing Outdoor Dining Permits and managing the street environment and public spaces to ensure they are safe, accessible and welcoming.

As a business owner, you must hold a valid Outdoor Dining Permit and provide proof of public liability insurance. You are required to comply with all conditions outlined in the Permit, which include, but are not limited to, maintaining a safe, clean and vibrant environment for customers and the broader community.

### Maintenance

Your business is responsible for:

- maintaining a clean and tidy outdoor dining space, including the removal of litter, bird droppings, tree debris and spills
- properly separating and storing waste. Waste must not be placed in public litter bins and must be disposed of in a manner that does not obstruct stormwater drains
- preventing littering by avoiding the use of paper plates, cups or other disposable items that could be blown away by the wind. Instead, non-disposable plates, cups and cutlery should be used within the outdoor dining area
- maintaining the presentation of furniture and fittings, including regular cleaning. This includes watering and pruning plants, and promptly removing any dead leaves or debris
- addressing any damage to fixtures promptly and removing damaged items as required.

### Public liability insurance and indemnity

The Permit Holder must take out and maintain public liability insurance for the area which is the subject of the Outdoor Dining Permit. The policy of insurance must be taken out with an insurer authorised to provide insurance in Australia.

### Removal of outdoor dining objects or infrastructure

Outdoor dining infrastructure must be easily removable to allow for emergency services or utility access when required. All temporary or semi-fixed furniture and infrastructure must be removed by the close of business or 1.00am, whichever is earlier. These items must not be placed out before 7.00am each day.

### Removal of works

If an Outdoor Dining Permit is cancelled or expires, the Permit Holder must reinstate the public space to its original condition, including the removal of any infrastructure such as sockets, glass screens, plants, and any damage to the footpath. Semi-permanent fixtures must be removed within 14 days. If removal and reinstatement is not completed within this period, the City may carry out the necessary works and seek recovery of its costs from the Permit Holder.

### Trial Period and Review

'Alternative dining' permits may be subject to a trial period and periodic review to ensure compliance with regulations and community expectations. We will assess the impact of the trial and may modify or revoke the permit based on performance, feedback and ongoing compliance.

### Compliance and enforcement

We will regularly monitor and evaluate outdoor dining areas to ensure compliance with permit conditions. Permits may be amended or canceled under the Local Law, including in circumstances where the Permit Holder has failed to comply with permit conditions or fails to comply with a Notice to Comply issued under the Local Law.

Possible enforcement actions may include:

- resolving minor breaches through education and efforts to achieve voluntary compliance
- a Notice to Comply for subsequent or serious breaches
- an infringement notice for non-compliance or serious breaches
- cancellation of the permit or prosecution for repeated offences.

Further incidents of non-compliance will result in additional infringements without warning. Non-compliance may also influence decisions on permit amendments or additions.

### Liquor licence compliance

Victoria Liquor Commission is the compliance regulatory body in addition with VicPol who monitor liquor licence conditions for Outdoor Dining Permits. Any breaches of liquor licensing conditions will be referred to these authorities. A second breach may result in the revocation of the outdoor dining permit.



Image 14: Geelong Waterfront

## 6.0 HOW TO APPLY

We are committed to making the outdoor dining application process as easy as possible for businesses. This section outlines the steps to apply for a permit, including key requirements and guidelines to ensure a smooth approval process.



### 1 - PRE APPLICATION

- Carefully review our Outdoor Dining Guidelines to understand the regulations, design standards and requirements for your proposal.
- For standard footpath dining, plan the layout of your outdoor dining area, including furniture, signage, barriers and other elements, ensuring sufficient pedestrian space, and compliance with safety and accessibility standards.
- If your outdoor dining area extends beyond your property, obtain written consent from neighboring property owners and businesses.
- For alternative outdoor dining arrangements, such as parklets or laneway dining, a case-by-case assessment is required. You may need to provide additional technical reports (e.g., traffic or engineering assessments) to meet regulations and community expectations. An officer will arrange a pre-application meeting to discuss specific requirements and advise on the necessary technical reports to support your application.



### 2 - APPLICATION

#### Standard footpath dining

To apply for an outdoor dining permit on the footpath, the following requirements must be met and submitted as part of your application.

**1. Completed Footpath Trading Application**  
Submit your application form via our website [www.geelongaustralia.com.au](http://www.geelongaustralia.com.au)

**2. Site plan (1:100 scale)**

A site plan showing existing conditions of the area at a scale of 1:100, including dimensions and the following:

- North point and site boundary.
- Property address and road name.
- Building frontage, entrances, and footpath width.
- Abutting properties with business names.
- Kerb line and any infrastructure on the footpath (e.g. trees, light poles, litter bins, public seats, bicycle stands, fire hydrants, stormwater pits, utility or telecommunication assets).
- Relevant signage, including bus stops.
- Parking bays, parking restrictions, traffic lanes and bike lanes.
- Existing outdoor dining, advertising boards, or any other features that may be relevant to your proposal.

**3. Proposed site plan (1:100 scale)**

A site plan showing your proposed layout for footpath dining, including:

- Location and type of proposed furniture (tables, chairs, umbrellas, barriers, planter boxes, etc.)
- Location of any proposed vehicle mitigation barriers (if required)
- Setbacks and clearances to all items requiring exclusion zones.

**4. Furniture, fittings, fixtures specifications**

- Provide details of all furniture, fittings and fixtures to be used in the outdoor dining area, including but not limited to: tables and chairs, umbrellas, planter boxes, barriers or screens, bollards, heating, electrical, lighting, signage, socket and sleeve systems.

**5. Public liability insurance**

- Provide a Certificate of Currency for public liability insurance with a minimum cover of \$10 million.
- The certificate must list the City of Greater Geelong as an interested party.
- Coverage must include liability for injury, death or property damage arising from the outdoor dining operation.

**6. Liquor licence (If applicable)**

- If serving alcohol in your outdoor dining area, include a copy of your liquor licence or an application for one.

#### Alternative dining

For dining in parklets, laneways or plazas, additional requirements apply based on site conditions. An officer will advise on specific requirements, which may include:

- structural and safety approvals
- traffic and safety assessments
- site-specific assessments and management plans for utilities, drainage and stormwater, and accessibility compliance
- other standard requirements, including Public Liability Insurance and Liquor Licence.

Each application will be assessed based on its unique site conditions, and an officer will guide you through the process.



### 3 - ASSESSMENT

All outdoor dining applications will be reviewed by an Authorised Officer to ensure they meet our requirements and public space priorities. The assessment process includes:

- Site review: an officer may conduct a site visit to assess the proposed outdoor dining set-up, considering its impact on pedestrian access, public space and nearby businesses.
- Pedestrian and Traffic Safety Assessment: the proposal will be evaluated for any potential safety risks, including pedestrian movement, vehicle access and sightlines.
- Consultation with relevant agencies: where necessary, input may be sought from other departments or external agencies to ensure the proposal aligns with broader urban design, planning, and safety considerations.

- Local business engagement: we may consult with businesses in the area to understand potential impacts, gather feedback, and promote the broader benefits of outdoor dining from an economic and place-making perspective.

Once the assessment is complete, applicants will receive conditional approval along with an annual permit fee invoice. Any specific conditions or required modifications will be outlined as part of the approval process.



### 4 - ISSUE OF PERMIT

- ☑ When approved and paid for, you will be issued an Outdoor Dining Permit, which should be placed in the window of your business to be visible. Approval and plan must be kept on premises and produced upon request.

#### Permit fee, period of permit

- Permits expire one year after the date of issue.
- For current footpath trading permit fees visit [www.geelongaustralia.com.au](http://www.geelongaustralia.com.au).

#### Authorised and Delegated Officers

Authorised Officers and Delegated Officers may amend or cancel a permit as set out in the Local Law. This includes situations where a Permit Holder has failed to comply with its permit conditions or has failed to comply with a Notice to Comply issued under the Local Law.

#### Permit amendments

Your business is required to apply for a new permit if:

- additional items are introduced or significant modifications are made to the existing permit, such as changing barrier types, increasing seating capacity, or adding food displays.

Your business may apply for a permit transfer if:

- the business changes ownership but the outdoor dining set-up remains the same. The new owner must obtain consent from the current permit holder and submit the prescribed transfer form and fee.

# 7.0 APPENDIX

A1 Definitions	27
A2 Site plan example Standard footpath dining	28
A3 Occupying neighbouring premises consent statement template	29
A4 Plant selection table	30



## A1 DEFINITIONS

**Authorised Officer** – means an Authorised Officer of Council appointed under Section 224 of the *Local Government Act 1989*.

**Council-controlled public space** – an area managed or maintained by the Greater Geelong City Council, including roads, footpaths, plazas, pedestrian laneways and other public realms.

**Council or City** – means the Greater Geelong City Council.

**Designated Road** – a public road where Council is the designated responsible road authority as defined under the *Road Management Act 2004* – VicRoads is also a responsible road authority for roads they control and will have role to play in those instances.

**Exclusion Zone** – means space within the public realm where outdoor dining is not allowed.

**Footpath Width** – means the distance from the face of the kerb line to the outside edge of the building line (property line).

**Kerb Zone** – means the area between the kerb line and the outer edge of the Trading Zone.

**Local Law** - the Neighborhood Amenity Local Law 2024 as amended from time to time, or any other local law which replaces it.

**Outdoor dining (temporary)** – means dining outdoors on Council land where all furniture and other items are removed from such site by 1.00am each day or at the close of business, whichever the earlier and not place such items back on to such land prior to 7.00am on any day.

**Outdoor dining (fixed)** – dining outdoors on Council land with permanent fixtures, such as fixed furniture and barriers, remaining in place.

**Outdoor dining (semi-fixed)** – dining outdoors on Council land where fixtures, such as furniture, barriers, and umbrellas, are secured in a manner that allows for removal each night in accordance with the schedule for temporary dining.

**Outdoor Dining Permit** – a permit for the conduct of activities or use of outdoor dining facilities, signs, goods for sale and items such as umbrellas, planters, gas heaters, barrier screens, and other related items on Council-controlled public spaces.

**Parklet** – A protected area within a roadside car parking space, used by a business to provide seating for patrons to consume food or drink purchased from the business.

**Pedestrians** – means any person travelling along a footpath whether walking, using a wheeled recreational vehicle, pram/stroller/shopping/delivery trolley, a guide dog or other assistance animal or a mobility aid such as a wheelchair, motorised scooter, walker, crutch or walking frame, or any other aid to assist mobility or orientation.

**Pedestrian Zone** – means the area that must remain unobstructed to allow safe and accessible movement for pedestrians.

**Permit** – means a permit issued by the Greater Geelong City Council under the *Neighbourhood and Amenity Local Law 2024* (as amended).

**Permit Holder** – means the person named as the responsible person on the application form and Permit.

**Policy** – Any relevant Council Policy that applies to outdoor dining

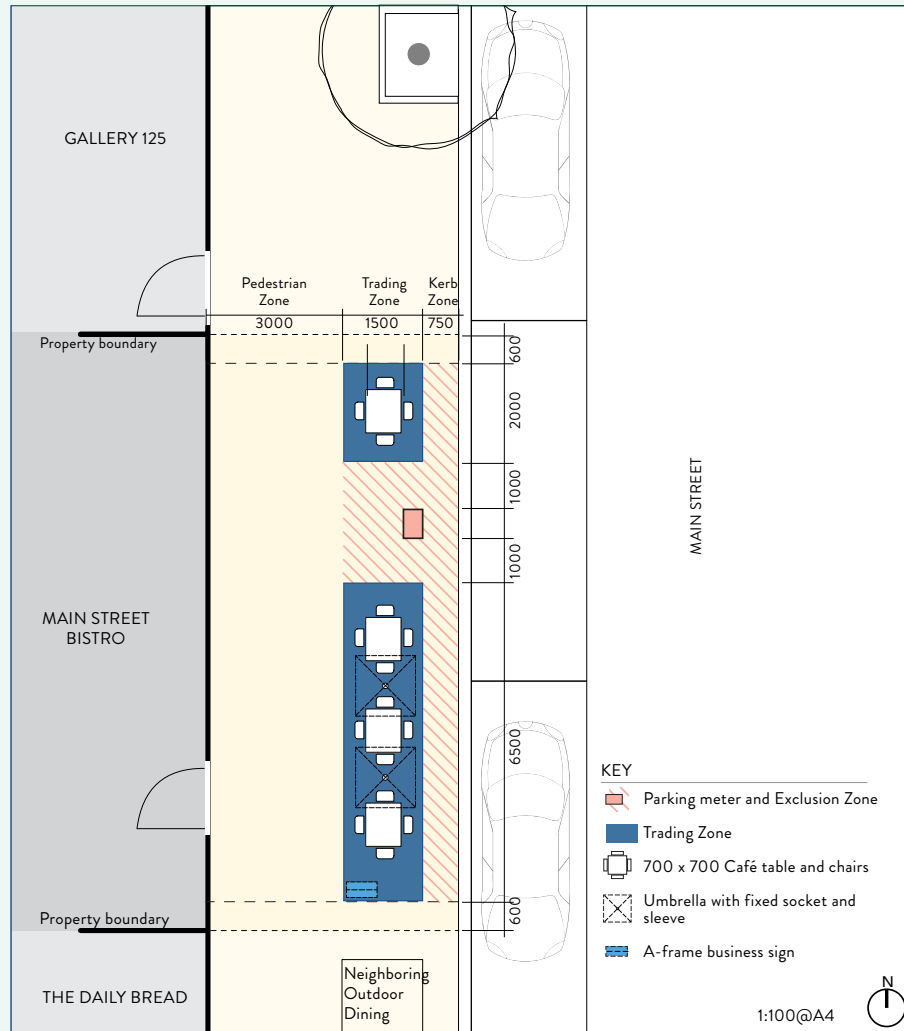
**Trading Zone** – the designated area within the public realm allocated for outdoor dining, where tables, chairs, and other dining-related elements are permitted.

**Trader** – means a person who carries out a commercial activity on behalf of a business, who may also be the Permit Holder; owner.

**Signs** – includes A frame structures and other objects that can be securely and safely positioned to the satisfaction of Council to promote goods and services.

## A2 SITE PLAN EXAMPLE STANDARD FOOTPATH DINING

Business Name: Main Street Bistro  
 Address: 123 Main Street



## A3 OCCUPYING NEIGHBOURING PREMISES

### CONSENT STATEMENT TEMPLATE

#### Occupying neighbouring premises consent

I \_\_\_\_\_ (insert name) confirm that I am aware of and approve the applicant's outdoor dining application extension in front of \_\_\_\_\_ (insert address).

I note that if my (or future business, or land owner) permission is revoked, outdoor dining must be immediately removed from in front of \_\_\_\_\_ (insert address).

Name: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Date: \_\_\_\_\_  
 Signature: \_\_\_\_\_

#### Neighbouring landowner statement

I \_\_\_\_\_ (insert name) confirm that I am aware of and approve the applicant's outdoor dining application extension in front of \_\_\_\_\_ (insert address).

I note that if my (or future business, or land owner) permission is revoked, outdoor dining must be immediately removed from in front of \_\_\_\_\_ (insert address).

Name: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Date: \_\_\_\_\_  
 Signature: \_\_\_\_\_

## A4 PLANT SELECTION TABLE

This list offers suggested plant species to help create vibrant outdoor dining spaces. It includes a mix of native and exotic plants suited to local conditions and ideal for use in planters, adding texture, color, and visual interest.

Common name	Botanical name	Mature height	Mature width	Origin	Position	Soil conditions/ type	Lifespan type
Dwarf River Wattle	<i>Acacia cognata</i> 'Fettuccini PBR'	70 cm	1.5 m	native	full sun, semi-shade	well drained, native potting mix	perennial
Dwarf River Wattle	<i>Acacia cognata</i> 'Green Mist'	1-1.5 m	1-1.5 m	native	full sun, semi-shade	well drained, native potting mix	perennial
Midgenberry	<i>Austromyrtus dulcis</i>	1 m	1 m	native	full sun, tolerates light shade	well drained, native potting mix	perennial
Lemon Myrtle	<i>Backhousia citriodora</i>	3 – 5 m	5 – 15 m (pruning suggested)	native	full sun	well drained, native potting mix	perennial
Dwarf Hairpin Banksia	<i>Banksia spinulosa</i> 'Birthday Candles'	30 – 60 cm	1 – 1.5 m	native	full sun	well drained, native potting mix	perennial
Apple Berry	<i>Billardiera scandens</i>	1 – 1.5 m	1.5 – 2 m	native	full sun, semi-shade, heavy shade	well drained, native potting mix	perennial
Native Daisy	<i>Brachyscome angustifolia</i>	15 – 30 cm	30 – 60 cm	native	full sun, tolerates light shade	well drained, native potting mix	perennial
Native Daisy	<i>Brachyscome multifida</i>	15 – 30 cm	30 – 60 cm	native	full sun, tolerates light shade	well drained, native potting mix	perennial
Japanese Boxwood	<i>Buxus microphylla japonica</i>	1 – 2 m	60 cm – 1 m	exotic	full sun, semi shade	well drained	perennial
English Box	<i>Buxus sempervirens</i>	30 cm – 1 m	30 cm – 1 m	exotic	full sun	well drained, moist, slightly alkaline pH	perennial
White Correa	<i>Correa alba</i>	60cm – 1.5 m	60 cm – 1 m	native	full sun	well drained, native potting mix	perennial
Pink Correa	<i>Correa alba</i> 'Coastal Pink'	60 cm – 1.5 m	60 cm – 1 m	native	full sun	well drained, native potting mix	perennial
Kidney Weed	<i>Dichondra repens</i>	15 cm	2 m	native	semi-shade, heavy shade	well drained, native potting mix	perennial
Oakleaf Hydrangea	<i>Hydrangea quercifolia</i> 'Snowflake'	60 cm – 1 m	60 cm – 1 m	exotic	semi-shade, heavy shade	well drained	perennial

Common name cont	Botanical name cont	Mature height cont	Mature width cont	Origin cont	Position cont	Soil conditions/ type cont	Lifespan type cont
Cone Bush 'Safari Magic'	<i>Leucadendron 'Safari Magic'</i>	1 – 1.5 m	1 – 1.5 m	exotic	full sun, open position	well drained	perennial
Chinese Fringe Flower	<i>Loropetalum chinense 'Plum Gorgeous'</i>	1 – 1.5 m	1 – 1.5 m	exotic	full sun, semi-shade	well drained	perennial
Common Rosemary	<i>Rosemarinus officinalis</i>	1 m	1.5 m	exotic	full sun	well drained	perennial
Rosemary 'Blue Lagoon'	<i>Rosemarinus officinalis 'Blue Lagoon'</i>	1 m	1.5 m	exotic	full sun	well drained	perennial
Blue Chalksticks	<i>Senecio serpens</i>	30 cm	1.5 m	native	full sun	well drained, native potting mix	perennial
Fan Flower	<i>Scaevola aemula</i>	50 cm	1 m	native	full sun, semi-shade	well drained, native potting mix	perennial, short-lived
Native Violet	<i>Viola hederacea</i>	20 cm	1 m	native	semi-shade, heavy shade	well drained, native potting mix	perennial
Compact Coastal Rosemary	<i>Westringia fruticosa 'Grey Box'</i>	45 cm	45 cm	native	full sun	well drained, native potting mix	perennial
Paper Daisy, Everlasting Daisy	<i>Xerochrysum bracteatum</i>	15 – 30 cm	15 – 30 cm	native	full sun, tolerates light shade	well drained, native potting mix	biennial, perennial
Paper Daisy, Everlasting Daisy	<i>Xerochrysum bracteatum 'Dreamtime Jumbo White'</i>	15 – 30 cm	15 – 30 cm	native	full sun, tolerates light shade	well drained, native potting mix	biennial, perennial

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**CITY OF GREATER GEELONG**

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## 2.6. Proposed Road Deviation Amphlett Way South Geelong

**Source:** Office of the Chief Executive  
**Chief Executive Officer:** Ali Wastie

### Purpose

1. To advise the Council of the outcomes of community engagement and to seek Council approval to the deviation of a section of Amphlett Way, South Geelong.

### Background

2. The City adopted the South Geelong Urban Design Framework (UDF) September 27<sup>th</sup>, 2022. The UDF recommends Carr Street is realigned and deviated through land owned by Barwon Water at 40-44 Lonsdale Street (proposed Jubilee Street), Geelong to realign part of Carr Street with Bellerine Street.
3. The section of Carr Street located between Lonsdale Street (proposed Jubilee Street), and Swanston Street, has recently been renamed Amphlett Way. Therefore, the proposed road deviation will now apply to part of Amphlett Way.
4. A recommendation within the UDF is to support the residential rezoning of the Barwon Water land at 40-44 Lonsdale Street (proposed Jubilee Street), Geelong. The future development of this site will interface with the South Geelong Train Station.
5. To achieve the road deviation, it is proposed to discontinue a 490m<sup>2</sup> area of the road reserve in Amphlett Way. The land would be transferred to Barwon Water, in exchange for an equivalent area of Barwon Water's land to facilitate the road deviation for Amphlett Way.

### Key Matters

6. In March 2025, the Council issued public notice and undertook community engagement on its intention to deviate an area of 490m<sup>2</sup> of Amphlett Way, South Geelong. Submissions were invited and one submission received.
7. Ministerial consent is required where a road on Crown land is proposed to be deviated onto land which is not Crown land. Ministerial consent will be sought if the Council resolves to deviate the road.
8. There will not be immediate changes on site to affect the road deviation. The transfer of the land would include a section 173 agreement to be registered on the title, which would require works to be undertaken in conjunction with future development of the Barwon Water land where a section of Amphlett Way will be converted into a plaza complementing the South Geelong Station forecourt.
9. A new round-about will be constructed at the new Bellerine / Lonsdale Street (proposed Jubilee Street) / Amphlett Way intersection, reconfigured and centre median car parking will be provided in Lonsdale Street (proposed Jubilee Street), to compensate for the removal of car parking located on Amphlett Way. Lonsdale Street (proposed Jubilee Street), between Yarra and Bellerine Streets will become one way.

**RESOLUTION - Item 2.6**

**Cr M Cadwell moved, Cr C Burson seconded -**

**That Council:**

- 1. Note the outcomes of the community engagement process in accordance with section 223 of the *Local Government Act* 1989 and the City's Community Engagement Policy;**
- 2. Approve the road deviation of a 490m<sup>2</sup> area of the road reserve in of Amphlett Way, South Geelong as shown in Attachment 1;**
- 3. Request consent from the Minister of Energy, Environment and Climate Action for the deviation; and**
- 4. Subject to receipt of Ministerial consent, authorise the Chief Executive Officer to publish a notice in the Victorian Government Gazette detailing the deviation.**

**Carried**

**Financial Sustainability**

- 10. Council has funded the design and costing for this project estimated at \$30,000 and will fund the land deviation administrative process, estimated to be between \$5,000-\$6,000.
- 11. All other costs associated with this project including the preparation of the 173 agreement and all civil works will be funded by Barwon Water or a future developer estimated at approx. \$4.7 million (including contingency).

**Community Engagement**

- 12. Council published a public notice and undertook community engagement in accordance with section 223 of the *Local Government Act 1989*.

Summary of Submissions	Officer Response
<p>One submission was received that did not support the proposal, stating it was a waste of money to build a road where it's not needed and questioning the benefit to residents.</p>	<p>The road discontinuance is necessary to facilitate the exchange of land with Barwon Water and achieve the objectives of the South Geelong Urban Design Framework Plan.</p> <p>The new road will need to be constructed to provide for traffic flow.</p> <p>The discontinuance will enable the public realm improvement works for a plaza which would complement the South Geelong Station forecourt. The improved public realm will improve amenity in the precinct for the community.</p>

**Social Equity and Sustainability**

- 13. There are no adverse social equity impacts identified as a result of the proposed road deviation.

**Relevant Law/Policy/Legal Implications**

- 14. Council has the authority to deviate a road in accordance with Clause 2 of Schedule 10 of *Local Government Act 1989*, by notice published in the Victorian Government Gazette, subject to obtaining the consent of the Minister for the deviation of a road on Crown land to land that is not Crown land.

**Alignment to Community Plan and Vision**

- 15. This report aligns with Our Community Plan 2021-2025 strategic priority: Sustainable growth and environment.
- 16. This report aligns with the Community led 30-year Vision, “Greater Geelong: A Clever and Creative Future” community aspiration:

Sustainable development that supports population growth and protects the natural environment.

***Conflict of Interest***

17. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

18. This report relates to the statutory process of the road deviation.
19. The agreement with Barwon Water confirms the responsibility for each party and subsequent delivery of the civil works for the road deviation, if approved, will be managed in accordance with all relevant standards and safety requirements.

***Environmental Sustainability***

20. There are no environmental sustainability impacts identified in this proposal.

**Attachments**

1. Road Deviation Diagram [2.6.1 - 1 page]
2. South Geelong UDF - Public Realm Improvement Works Plan [2.6.2 - 1 page]

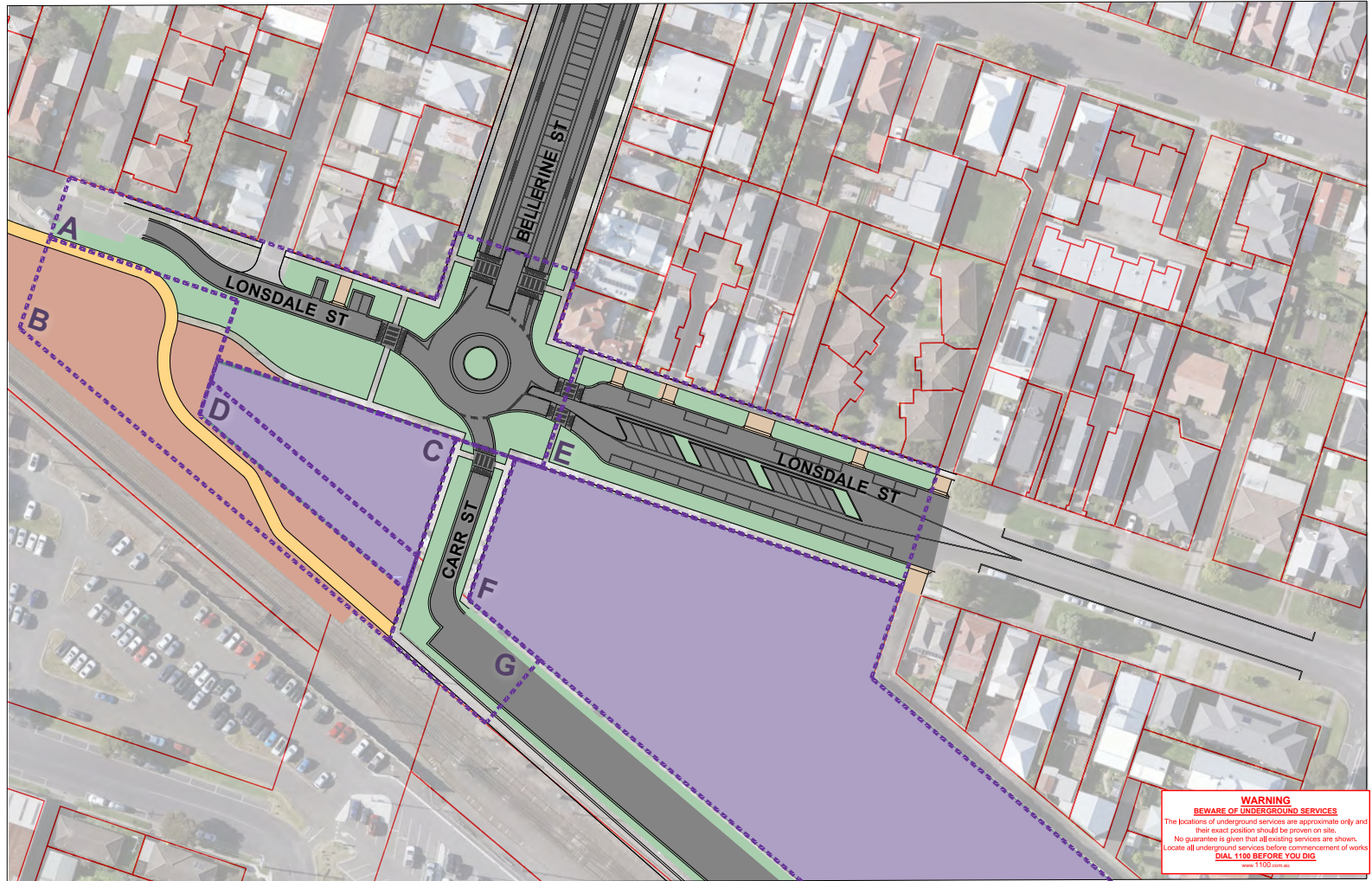


# SOUTH GEELONG UDF - PUBLIC REALM IMPROVEMENT WORKS PLAN

## LEGEND

- AREA A Lonsdale Street Public Realm Works
- AREA B Station Forecourt Public Realm Works
- AREA C Barwon Water Site - West
- AREA D Approximate land area to be exchanged through Carr Street deviation - Future development parcel.
- AREA E Lonsdale Street Road Works
- AREA G Carr Street Deviation
- AREA F Barwon Water Site - East

- Landscaping and Public Realm
- Removal of Redundant Assets and reinstatement of Public Plaza in conjunction with Asset Manager(s)
- Shared Path
- Changes to Road
- Subject Land



**WARNING**  
**BEWARE OF UNDERGROUND SERVICES**  
 The locations of underground services are approximate only and their exact position should be proven on site. No guarantee is given that all existing services are shown. Locate all underground services before commencement of works **DIAL 1100 BEFORE YOU DIG**  
www.1100.gov.au

REV	DATE	AMENDMENT / REVISION DESCRIPTION	DRAFTER	DESIGNER	CHECKER	RP ENG
A	12.07.23	ISSUED TO COUNCIL FOR COMMENT	T.GOUGH	A.BACKMAN	A.BACKMAN	T.MOORFOOT
B	13.12.23	AMENDED AS PER COUNCIL COMMENTS	T.GOUGH	A.BACKMAN	A.BACKMAN	T.MOORFOOT

**ISSUED FOR COMMENT**

RP ENG  
 RP ENG NO.  
 DATE

Scale: 1:500  
 SCALE AS SHOWN AT A1

Member of the Sutarba Jurong Group  
 East 5, Federal Mills - 23 Mackay Street  
 North Geelong, VIC 3215  
 PH 03 5229 3100

Lonsdale Street  
 Functional Layout Plan  
 Roundabout Concept Plan  
 Cover Plan

MELWAYS REF: 452 A6  
 PROJECT/DRAWING NO.: 3358E-05-001  
 SHEET No: 1 of 3  
 REVISION: B

## **2.7. Proposed Road Discontinuance of Land abutting 230 Swanston Street, South Geelong**

**Source:** Office of the Chief Executive  
**Chief Executive Officer:** Ali Wastie

### **Purpose**

1. To seek Council approval to initiate the statutory process for the proposed road discontinuance of part of Barwon Terrace, South Geelong adjoining the property known as the Landy Field Recreation Reserve (Landy Field) at 230 Swanston St, South Geelong.

### **Background**

2. Landy Field has had an historical encroachment of 2,150m<sup>2</sup> into the Crown Road reserve in Barwon Terrace.
3. The Landy Field upgrade to the track and pavilion highlighted the need to remedy the encroachment and discontinue the Crown Road reserve.
4. The area of encroachment is fenced with chain mesh fencing within the Landy Field facility and there will be no change to the current fence line.
5. The existing Barwon Water and Powercor infrastructure will not change and will remain accessible for maintenance.

### **Key Matters**

6. The discontinuance of section of road in the encroached area can be completed in accordance with Clause 3 of Schedule 10 of the *Local Government Act 1989*.
7. By discontinuing this section of the road reserve, the land will revert from Government Road to Unreserved Crown Land and the City appointed as Committee of Management on behalf of the Crown.
8. The land can be converted to Temporary Public Recreation Reserved Crown land and continue to operate as Landy Field.
9. To commence the process of the road discontinuance, the City must give public notice in accordance with section 223 of the *Local Government Act 1989* and its Community Engagement Policy that it intends to discontinue a part of the road.
10. Ministerial consent is required where a road on Crown Land is proposed to be discontinued.

**RESOLUTION - Item 2.7**

**Cr M Cadwell moved, Cr A Aitken seconded -**

**That Council:**

- 1. Endorse community engagement and invite submissions in accordance with section 223 of the *Local Government Act 1989* and the Council's Community Engagement Policy of its intention to discontinue a part of Barwon Terrace, South Geelong contained within the Landy Field facility measuring approximately 2,150m<sup>2</sup>;**
- 2. Appoint a Submissions Review Panel to hear any submissions if any person wishes to appear in person in support of a submission; and**
- 3. Note that a further report will be presented to Council to consider the outcome of the community engagement.**

**Carried**

***Financial Sustainability***

11. The City will incur costs for publications in the Government Gazette and local newspapers.

***Community Engagement***

12. Community engagement will be undertaken on the Have Your Say page and a notice published in the local newspaper.
13. Any person will have an opportunity to make a written submission on the proposed road discontinuance and sale of the land. A submitter is entitled to request in the submission, the person wishes to appear or be represented by a person specified in the submission, at a meeting to be heard in support of their submission.

***Social Equity and Sustainability***

14. There are no adverse social equity issues resulting from this proposed road discontinuance.

***Relevant Law/Policy/Legal Implications***

15. Council has the authority to discontinue a road under Clause 3 of Schedule 10 of the *Local Government Act 1989* by notice published in the Government Gazette.
16. A person may make a submission in accordance with Section 223 of the *Local Government Act 1989* on the proposed exercise of power to discontinue a road.

***Alignment to Community Plan and Vision***

17. This report aligns with Our Community Plan 2021-2025 strategic priority:  
High-performing council and organisation.
18. This report aligns with the Community led 30-year Vision, “Greater Geelong: A Clever and Creative Future” community aspiration:  
Development and implementation of sustainable solutions

***Conflict of Interest***

19. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

20. There are no risks associated with implementing the recommendation.

***Environmental Sustainability***

21. There are no environmental sustainability implications to the recommendation.

**Attachments**

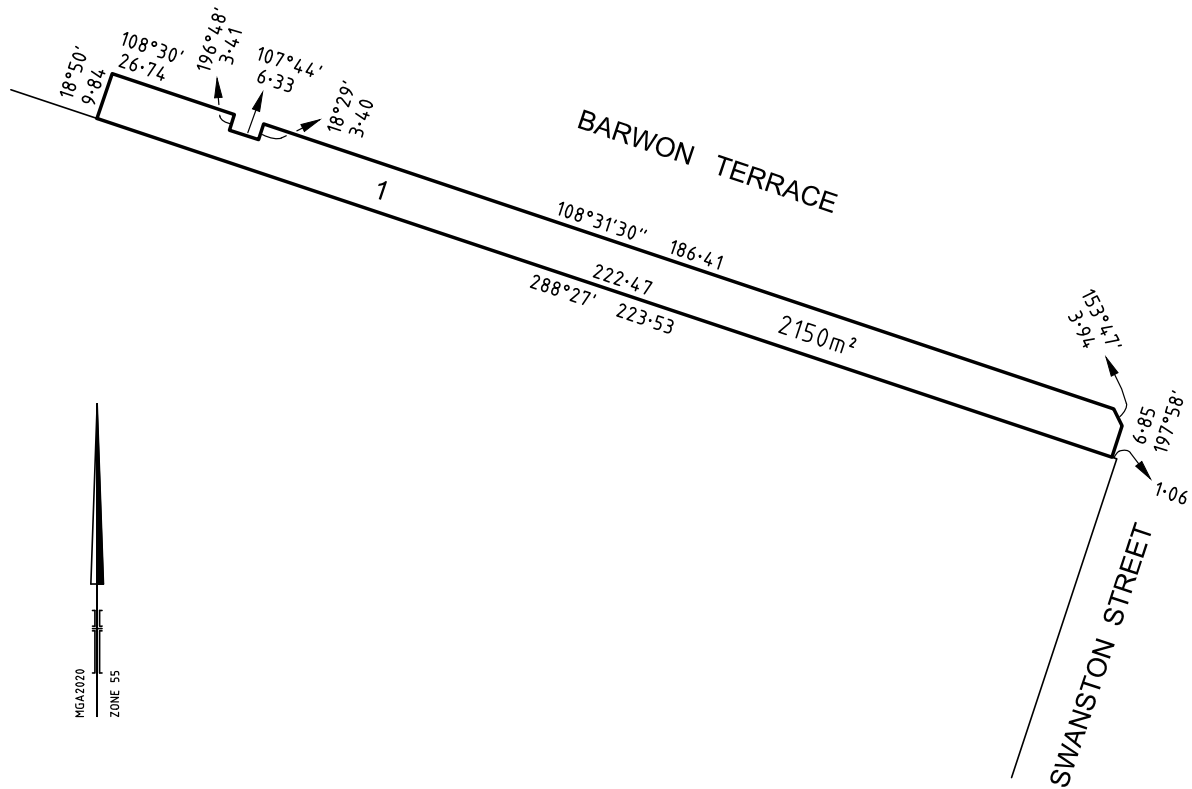
1. D 23-509404 2023017 Title Plan - Landy Field encroachment [2.7.1 - 1 page]
2. SITE MAP Landy Field [2.7.2 - 1 page]

<p><b>TITLE PLAN</b></p>	<p>EDITION 1</p>	<p>TP972027S</p>
<p>LOCATION OF LAND                  PARISH: CORIO                  CITY: GEELONG                  SECTION: -                  CROWN ALLOTMENT: -                  CROWN PORTION: -                  LAST PLAN REFERENCE: -                  DERIVED FROM: -                  DEPTH LIMITATION: NIL</p>	<p>NOTATIONS</p> <p>THIS PLAN IS BASED ON SURVEY</p> <hr/> <p>THIS PLAN HAS BEEN PREPARED FOR LAND USE VICTORIA FOR TITLE DIAGRAM PURPOSES.</p> <p>Checked by:                  Date:                  Assistant Registrar of Titles</p>	

**EASEMENT INFORMATION**

LEGEND: A - Appurtenant Easement E - Encumbering Easement R - Encumbering Easement (Road)

Easement Reference	Purpose	Width (Metres)	Origin	Land Benefited/In Favour Of
NIL				



<p>ORIGINAL SHEET SIZE: A3</p> <p>SCALE 1:1000</p> <p>LENGTHS ARE IN METRES</p>	<p>CERTIFICATION BY SURVEYOR</p>	<p>SHEET 1 OF 1</p>
<p>SURVEYORS FILE REF: 2023017TP</p>		
<p><b>CITY OF GEELONG</b></p> <p>Survey Section                  Design and Services                  Wadawurrung Country, 137-149 Mercer Street Geelong</p>	<p>LICENSED SURVEYOR: BRADLEY MILLAR                  VERSION: 1</p>	

**SITE MAP – Encroachment of 2,150m<sup>2</sup> onto Barwon Terrace Road Reserve**



## 2.8. Newcombe Street (Princess Street - The Glen), Drysdale - Declaration of Charge - Special Rate and Charge Scheme - SRC 373

**Source:** City Infrastructure  
**Executive Director:** James Stirton

### Purpose

1. This report seeks a resolution by Council to declare a Special Charge Scheme (SRC) to co-fund the sealing of 105m of Newcombe Street, Drysdale between Princess Street and The Glen.

### Background

2. The proposed road construction and sealing works have been developed in response to complaints and a petition received from residents requesting to seal the road. Sealing this section of road will improve amenity, road safety and limit the impacts from dust, mud, and stone scatter to the adjacent properties.
3. Council resolved its intention to declare a Special Charge Scheme at its meeting of 28 January 2025. A public notice and letters to all benefiting property owners was sent containing all relevant scheme information.

### Key Matters

4. The total scheme cost is estimated at \$132,768.00. Property owners will be required to contribute \$94,044.00 (71%) based on the apportionment of cost and special benefit to adjacent properties.
5. Funding for the total scheme cost estimate of \$132,768.00, including The City's community benefit contribution of \$38,724.00 (29%).
6. The estimated cost and apportionment are shown in **Attachment 3 – Schedule C**.
7. There are 10 properties abutting the proposed road sealing work that will receive a special benefit.
8. One formal submission was received in relation to the proposed charge. The submitters objection was acknowledged and responded to. They did not wish to speak to Council of their submission at a Submission Review Panel hearing. Should Council declare the scheme, there is an opportunity for submissions to be sent to the Victorian Civil and Administrative Tribunal (VCAT) for further consideration and determination.

**RESOLUTION - Item 2.8**

**Cr R Story moved, Cr T Sullivan seconded -**

**That Council:**

- 1. Resolves to declare the Special Charge Scheme as follows:**
  - 1.1. The special charge is declared for a period of five years commencing on the date on which it is levied.**
  - 1.2. The special charge be declared for the purpose of defraying expenses incurred by the City in relation to road construction and sealing at Newcombe Street, Drysdale between Princess Street and The Glen.**
    - 1.2.1. Council considers the works will be a special benefit to those persons required to pay the special charge (and who are described in succeeding parts of this Resolution); and**
    - 1.2.2. The scheme arises out of Council's function of planning for and providing infrastructure for property owners.**
  - 1.3. The total cost of the scheme be recorded as \$132,768.00, refer Attachment 1 – Schedule A.**
  - 1.4. It be recorded that, for the purposes of Section 163 (2A) of the Act, (refer to Attachment 2, Schedule B) the special charge proceeds will not exceed the amount calculated in accordance with the prescribed formula ( $R \times C = S$ ), where:**
    - 1.4.1. 'Benefit Ratio' (R) is calculated at 1 represents the special benefits to all persons liable to pay the special charge;**
    - 1.4.2. 'Total Cost' (C) of performing the function described in part 1.2 of this resolution based on estimated cost be recorded as \$132,768.00; and**
    - 1.4.3. 'Maximum levy' (S) be recorded as \$94,044.00.**
  - 1.5. The following be specified as the area for which the special charge is so declared:**
    - 1.5.1. The area within municipal district of Council highlighted in the plan at Attachment 4.**
  - 1.6. The following be specified as the land in relation to which the special charge so declared:**
    - 1.6.1. Land within the area shown on the plan at Attachment 4.**
  - 1.7. The following be specified as the criteria which form the basis of the special charge so declared:**
    - 1.7.1. Ownership of any land described in Section 1.6 of this Resolution.**

- 1.8. The following be specified as the way the special charge so declared will be assessed and levied:**
    - 1.8.1. The property receives an access and/or amenity benefit;**
    - 1.8.2. The maximum levy includes an access and/or amenity benefit; and**
    - 1.8.3. The special charge will be levied by sending a notice to the person who is liable to pay, pursuant to section 163(4) of the Act.**
  - 1.9. Having regard to the preceding parts of this Resolution but subject to Section 166 (1) of the Act, it will be recorded that;**
    - 1.9.1. The owner of the land described in column 1 and column 2 is liable for the estimated amount set out in column 6 of Attachment 3 – Schedule C;**
    - 1.9.2. The owner may, subject to any further resolution of Council pay the special charge in the following manner:**
      - 1.9.2.1. The charge will become due and payable within one month of the issue of the notice requesting payment pursuant to Section 167 (3) of the Act;**
      - 1.9.2.2. Interest will not be charged for six months after the issue of the notice provided the person liable makes timely payment in accordance with any repayment arrangements that may be agreed on by the City; and**
      - 1.9.2.3. In accordance with Section 172 of the Act, the interest rate payable on the special charge which has not been paid by the specific date is set at the City’s overdraft rate, reviewed every three months (provided that it shall not exceed the rate fixed by the Governor in Council by Order for the purposes of Section 172 (2A) in which case the rate of interest shall be the maximum rate fixed by the Governor in Council by Order for the purposes of this section).**
  - 1.10. Authorise Council’s Chief Executive Officer or delegated authority to levy the special charge in accordance with Section 163(4) of the Act.**
- 2. Commits an allocation equal to the total project cost (estimated \$132,768.00) to fund construction under this scheme, ensuring delivery of this scheme within the declared timeframe.**

**Carried**

### ***Financial Sustainability***

9. The total scheme cost is estimated at \$132,768.00.
10. A budget allocation equal to the total project cost (estimated \$132,768.00) to fund construction under this scheme will be necessary to ensure delivery of this scheme within the declared timeframe.
11. Newcombe street is a category 2 road. Under our Special Rate and Charges Policy and procedures, this road would traditionally receive a special benefit of 25% and a community benefit of 75%.
12. The City will incur an additional payment of \$5,532.00 to the original 25% (\$33,192.00) to cover the access benefit portion of 23 The Glen as this was deemed unreasonable in this instance after we had consulted with the community. This equates to an estimated \$38,724.00 (29%) capital expense by The City.
13. Property owners will fund \$94,044.00 (71%) if this project is declared. The City will be required to fund the remaining project costs in this scheme is declared.
14. Special charges are a key source of revenue for Council's civil infrastructure construction programs which enable the timely delivery of community requested infrastructure that provides a higher level of service than currently available and deliverable with existing capital budgets.
15. It is recognised that significant hardship can be experienced by members of our community. The City will consider an application for financial hardship relief confidentially and objectively based on the information provided by the person in the application and will advise of its decision in writing after receiving the application and all supporting information.

### ***Community Engagement***

16. To develop the scheme to an intention to declare stage, two community consultation phases were conducted with property owners seeking to confirm support for the Special Charge Scheme.
17. The initial consultation in February 2024 demonstrated 8 of 10 property owners showing support for the road upgrade under a Special Rate and Charge scheme. The second community consultation in August 2024, provided property owners with a further opportunity to understand and provide feedback on, the Special Rate and Charge scheme process, designs and costs apportioned to properties to seal the road.
18. There are 10 residential properties abutting the proposed road sealing work that will receive a special benefit. Responses were received from all 10 of the property owners. Eight of the ten properties supported the road sealing under a Special Charge scheme.
19. Subsequently to Council's intention to declare a Special Charge Scheme resolution at its meeting in January 2025:
  - 19.1. A Public Notice was placed in The Times newspaper on Friday 14 February 2025 with a copy sent to all benefitting property owners on Monday 17 February 2025.
20. One submission was received during the 28-day submission period following the advertisement of the Public Notice which closed Friday 21 March 2025.

21. Further correspondence will be sent to all benefiting property owners following Council's decision on the declaration.
  - 21.1. Should Council resolve to declare the charges, all property owners have a right of appeal to VCAT. This information is included in the Levy Notice which is sent to all property owners. Should VCAT confirm the scheme, Council is cleared to proceed to construction.
22. The Special Charge Scheme process is described in **Attachment 5 – Special Charge Scheme Process**.

#### ***Social Equity and Sustainability***

23. The provision of properly sealed and drained roadways is aligned to the Council Plan and provides improved amenity, connectivity and safety for motorists and pedestrians.
24. Council is not required to levy a Special Rate and Charge on any or every property that will receive a special benefit. A property with a special benefit may be excluded from the scheme for any of the following reasons:
  - 24.1. Council is unable to levy a special charge on the property;
  - 24.2. The owner of the property has already contributed to the costs of the works through a development levy;
  - 24.3. Council considers that there are advantages for the municipality in excluding the property from the scheme;
  - 24.4. Council considers that the special benefits for the property are marginal and would not warrant including the property in the scheme; or
  - 24.5. Any other reason that Council considers appropriate.

#### ***Relevant Law/Policy/Legal Implications***

25. The scheme has been prepared in accordance with the Special Rate and Charge provisions of the *Local Government Act 1989*, consultation requirements of the *Local Government Act 2020* and Council's Special Rates and Charges Policy and procedures.

#### ***Alignment to Community Plan and Vision***

26. This report aligns with Our Community Plan 2021-2025 strategic priority:  
Healthy, caring and inclusive community.  
High-performing council and organisation.
27. This report aligns with the Community led 30-year Vision, "Greater Geelong: A Clever and Creative Future" community aspiration:  
A fast, reliable and connected transport network.

***Conflict of Interest***

28. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

29. Sealing Newcombe Street, Drysdale will provide an enhanced level of service to residents compared to the level of service provided by a gravel road.
30. In making its decision to declare the scheme, Council is subject to the scheme being referred to VCAT.

***Environmental Sustainability***

31. The road infrastructure proposal provides sealed access, improved drainage and amenity as dust and mud are mitigated.
32. It is anticipated that no significant vegetation removal will be required to complete this project.
33. The City will encourage the use of recycled materials for the project construction.

**Attachments**

1. Attachment 1 Schedule A Cost Estimate Newcombe Street Drysdale SRC373 Declaration of charge [2.8.1 - 1 page]
2. Attachment 2 Schedule B Benefit Cost Ratio Newcombe Street Drysdale SRC373 Declaratio (1) [2.8.2 - 1 page]
3. Attachment 3 Schedule C Proposed special charge Newcombe Street Drysdale SRC373 Declarati [2.8.3 - 1 page]
4. Attachment 4 Plan Newcombe Street Drysdale SRC373 Declaration of charge D25 182410 [2.8.4 - 1 page]
5. Attachment 5 Scheme Process Newcombe Street Drysdale SRC373 Declaration of scheme D25 182 [2.8.5 - 1 page]

**PROPOSED SPECIAL RATE AND CHARGE SCHEME (SRC) - SCHEDULE 'A'**

**NEWCOMBE STREET, DRYSDALE – SRC 373 – COST ESTIMATES**

<p><b>PRELIMINARY CONSTRUCTION COST ESTIMATE</b></p> <p><b>\$132,768</b></p> <p>Please refer to relevant notes provided at end of this document.</p> <p><i>This is a Confidential Document For Authorised Use Only</i></p>
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PROJECT NO:- 2023074

ESTIMATE REVISION NO. PA

PROJECT DESCRIPTION :-

DATE : JUN 24

Proposed road construction and sealing

Newcombe St, Drysdale

PROJECT MANAGER : AMcGorman

PROVIDER REFERENCE : .....

DESIGNER : ARW

ITEM	DESCRIPTION	QUANTITY	UNIT	RATE	AMOUNT
				\$	\$
<b>1.00</b>	<b>GENERAL</b>				
1.01	Initial site establishment and set up, decamping and site cleanup and other fixed costs up to time of completion of works.	1	Item	\$20,000.00	\$20,000.00
1.02	Traffic management costs.	1	Item	\$15,000.00	\$15,000.00
1.03	Setting out of works.	1	Item	\$1,000.00	\$1,000.00
1.04	Service / Cable locations (incl spotter)	1	Item	\$5,000.00	\$5,000.00
<b>2.00</b>	<b>EARTHWORKS &amp; DEMOLITION</b>				
2.01	Excavation and disposal of all materials to limits of work as indicated on plan, including trimming for new road pavement, excavation of soft spots and removal of concrete.	248	m <sup>3</sup>	\$80.00	\$19,840.00
2.02	Saw-cutting of Asphalt paving.	20	m	\$15.00	\$300.00
<b>3.00</b>	<b>PAVEMENT WORKS</b>				
3.01	300mm compacted depth Class 2 20mm crushed rock, supplied, spread and compacted.	215	m3	\$160.00	\$34,400.00
3.02	150mm compacted depth NDCR 40mm crushed rock, supplied, spread and compacted. (Driveways)	20	m <sup>3</sup>	\$80.00	\$1,600.00
3.03	<b>SUPPLY OF ASPHALT (PRIME AND GRIT &amp; PRIMERSEAL)</b>				
	Supply and spray 7mm Primerseal (0 - 1500m2)	750	m2	\$18.00	\$13,500.00
<b>SUB-TOTAL : A</b>					<b>\$110,640</b>
	<b>PROVISIONAL ITEMS</b>				
			No		\$0.00
			No		\$0.00
<b>SUB-TOTAL : B</b>					<b>\$0</b>
<b>SUB-TOTAL : C (=A+B)</b>					<b>\$110,640</b>
<b>20% CONTINGENCY : D</b>					<b>\$22,128</b>
<b>CONSTRUCTION COST ESTIMATE : E (=C+D)</b>					<b>\$132,768</b>



## Attachment 3

**PROPOSED SPECIAL RATE AND CHARGE SCHEME (SRC) - SCHEDULE 'C'****NEWCOMBE STREET, DRYSDALE SRC 373 – PROPOSED SPECIAL CHARGE**

<b>Prop Key</b>	<b>Address</b>	<b>Access</b>	<b>Amenity</b>	<b>Total</b>	<b>Access based on driveway location</b>
319562	43 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
319561	45 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
315164	47 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
315163	49 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
256569	51 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
332368	66 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
337547	1/68-70 Newcombe Street, DRYSDALE VIC 3222	0.5	0.5	1	\$11,064.00
337548	2/68-70 Newcombe Street, DRYSDALE VIC 3222	0.5	0	0.5	\$5,532.00
332367	1-2 The Glen, DRYSDALE VIC 3222	0	0.5	0.5	\$5,532.00
332366	23 The Glen, DRYSDALE VIC 3222	0	0.5	0.5	\$5,532.00
		<b>4</b>	<b>4.5</b>	<b>8.5</b>	<b>\$94,044.00</b>



## Attachment 5

**PROPOSED SPECIAL RATE AND CHARGE SCHEME (SRC)****NEWCOMBE STREET, DRYSDALE SRC 373 – PROCESS CHART**

<b>Stage</b>	<b>Status</b>	<b>Description</b>	<b>Date</b>
<i>Approval to prepare Scheme</i>	✓	Decision to prepare a scheme following consideration of surveys of property owners and feedback from the community. Scheme preparation involved survey, design and calculating apportionment of cost.	September 2024
<i>Intention to Declare Scheme</i>	✓	Report to Council providing information on the scheme including advice of planned advertising of the scheme and declaration of charge. Sought Council approval by resolution to proceed with formal process.	28 January 2025
<i>Advertisement</i>	✓	The Scheme was advertised in the local newspaper and all benefitting property owners were notified by mail. This advertisement indicated Council's intention and notification to 'declare' a Scheme.	14 February 2025 – 21 March 2025
<i>Submissions</i>	✓	From the time of advertising property owners had 28 days (as set down by the <i>Local Government Act 1989</i> ) to lodge submissions, either in support or opposition to the Scheme. One submission in opposition to the scheme was received.	N/A
<i>Submissions Review Panel Hearing</i>	✓	All submitters had the opportunity to be heard by a Submissions Review Panel. One submission has been provided as part of this Declaration report.	N/A
<i>Declaration Report</i>		Following the submission review period, Council will consider a report on the scheme and will decide to proceed to "declare" the charges in accordance with its advertised intent or abandon the scheme. If declared, a levy notice will be issued, and a formal charge placed on the property. This is the final step in the process for Council to make a decision on the scheme.	24 June 2025
<i>Appeal</i>		Property owners will have the opportunity to lodge an application with the Victorian Civil and Administrative Tribunal (VCAT) within one month of issue of the levy notice. Invoices will be sent within 12 months of the scheme being declared.	
<i>Construction</i>		The City will construct the works.	
<i>Final Cost Report</i>		At the completion of the works the Scheme is "finalised" considering actual costs incurred. Payments are adjusted accordingly.	

## 2.9. Planning Authorisation - Council to Staff

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

### Purpose

1. To appoint City officers as authorised officers under the *Planning and Environment Act 1987* (P&EA).

### Background

2. City officers are appointed as authorised officers to exercise statutory powers under various Acts and regulations. Appointments as authorised officers are to individual staff members.
3. The P&EA regulates enforcement and is reliant on authorised officers acting on behalf of the responsible authority (Council).

### Key Matters

4. Where there is a specific power within an Act, Council should appoint authorised officers pursuant to that Act. This is the case for the P&EA.
5. **Attachment 1** sets out the Instrument of Appointment and Authorisation under the P&EA and lists the staff member to whom this authorisation applies.

### RESOLUTION - Item 2.9

**Cr A Katos moved, Cr R Nelson seconded -**

**In the exercise of the powers conferred by s 147(4) of the *Planning and Environment Act 1987*, Council resolves that:**

1. **City staff referred to in the Instrument (Attachment 1) be appointed and authorised as set out in the Instrument;**
2. **The Instrument comes into force immediately upon the resolution of Council; and**
3. **The Instrument be signed by the Chief Executive Officer on behalf of Council.**

**Carried**

***Financial Sustainability***

6. There are no financial sustainability implications arising from the subject of this report.

***Community Engagement***

7. Relevant City managers have been consulted regarding this recommended appointment and authorisation.

***Social Equity and Sustainability***

8. There are no social equity sustainability implications arising from the subject of this report.

***Relevant Law/Policy/Legal Implications***

9. The recommended appointment and authorisation of staff members complies with the relevant provisions of the P&EA and the *Local Government Act 2020*.

***Alignment to Community Plan and Vision***

10. This report aligns with Our Community Plan 2021-2025 strategic priority: High-performing council and organisation.

***Conflict of Interest***

11. No officer involved in the preparation of this report declared a general or material conflict of interest.

***Risk Assessment***

12. There are no significant or high risks associated with the subject of this report.

***Environmental Sustainability***

13. There are no environmental sustainability implications arising from the subject of this report.

**Attachments**

1. Planning Authorisations Council to Staff June 2025 [2.9.1 - 2 pages]

## **Greater Geelong City Council**

### **Instrument of Appointment and Authorisation**

***(Planning and Environment Act 1987 only)***

## **Instrument of Appointment and Authorisation (*Planning and Environment Act 1987*)**

In this instrument "**officer**" means –

Aaron Jones

**By this instrument of appointment and authorisation** Greater Geelong City Council -

1. under section 147(4) of the *Planning and Environment Act 1987* - authorises the officers to carry out the duties or functions and to exercise the powers of an authorised officer under the *Planning and Environment Act 1987*to; and
2. under section 313 of the *Local Government Act 2020* authorises the officers generally to institute proceedings for offences against the Acts and regulations described in this instrument.

**It is declared that** this instrument comes into force immediately upon the resolution of Council.

This instrument is authorised by a resolution of the Greater Geelong City Council on 24 June 2025.

Signed for GREATER GEELONG CITY COUNCIL by  
ALI WASTIE, Chief Executive Officer

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Chief Executive Officer

Date:

### **3. RECORD OF INFORMAL MEETINGS OF COUNCILLORS**

**Source:** Corporate Services  
**Executive Director:** Troy Edwards

#### **Summary**

1. The Governance Rules of the City of Greater Geelong require the tabling of records of informal meetings of Councillors at the next convenient Council meeting and that their record be included in the minutes of that Council meeting.
2. A summary of the informal meetings of Councillors is attached.

#### **RESOLUTION - Item 3.1**

**Cr R Nelson moved, Cr E Kontelj seconded -**

**That Council receive the summary of the informal meetings of Councillors for the period to 24 June 2025.**

**Carried**

**INFORMAL MEETINGS OF COUNCILLORS  
(Council Meeting 24 June 2025)**

Informal Meeting Details	Councillor Attendance/Apology	Officer Attendance	Agenda Items	Conflict of Interest Disclosures
<p>Draft Budget Session <b>3 June 2025</b></p>	<p>Cr S Kontelj Cr R Nelson Cr E Wilkinson Cr A Aitken Cr E Sinclair Cr A Katos Cr R Story Cr T Sullivan Cr E Kontelj Cr C Burson</p> <p><i>Apology:</i> Cr M Cadwell</p>	<p>A Wastie (CEO) T Edwards (EXEC DIR) A Basford (EXEC DIR) T Bradley (EXEC DIR) S Nuttall (A/EXEC DIR) A Martin (CHIEF) J Blunt (CHIEF) S Owens (MGR) J Douglas (MGR) D Pangrazio (OFF)</p>	<ul style="list-style-type: none"> <li>Draft Budget Discussions – Deficit/ Surplus</li> </ul>	<ul style="list-style-type: none"> <li>Nil</li> </ul>
<p>Councillor Strategic Session <b>3 June 2025</b></p>	<p>Cr S Kontelj Cr R Nelson Cr E Wilkinson Cr A Aitken Cr E Sinclair Cr A Katos Cr R Story Cr T Sullivan Cr E Kontelj Cr C Burson</p> <p><i>Apology:</i> Cr M Cadwell</p>	<p>A Wastie (CEO) T Edwards (EXEC DIR) A Basford (EXEC DIR) T Bradley (EXEC DIR) S Nuttall (A/EXEC DIR) J Randles (MGR) O Stoltz (LEAD) M McKay (MGR) L Griffith (CO ORD) M Enright (SNR OFF) A Bain (CO ORD) B Renouf (CO ORD) S Beck (MGR) J Douglas (MGR) D Pangrazio (OFF)</p>	<p><b>Presentations:</b></p> <ul style="list-style-type: none"> <li>Strategic Transport Presentation with DTP</li> <li>Geelong Waterfront Master Plan Draft</li> <li>Community Grants - Additional session to confirm grant objectives and guidelines</li> </ul>	<ul style="list-style-type: none"> <li>Nil</li> </ul>

<p>Council Plan Deliberative Panel – Playback session <b>4 June 2025</b></p>	<p>Cr S Kontelj Cr E Wilkinson Cr A Aitken Cr R Story Cr E Sinclair</p> <p><i>Apology:</i> Cr R Nelson Cr M Cadwell Cr C Burson Cr T Sullivan Cr A Katos Cr E Kontelj</p>	<p>S Nuttall (A/EXEC DIR) R Nibaldi (MGR) N Allen (SNR OFF) K Liepins (OFF) M Jewell (CO ORD) K Riley (CO ORD) Z Eastick (OFF)</p>	<p><b>Presentations:</b></p> <ul style="list-style-type: none"> <li>Draft Council Plan 2025-29</li> </ul>	<ul style="list-style-type: none"> <li>Nil</li> </ul>
<p>Councillor Briefing <b>10 June 2025</b></p>	<p>Cr S Kontelj Cr R Nelson Cr E Wilkinson Cr C Burson Cr T Sullivan Cr E Sinclair Cr A Aitken Cr R Story Cr A Katos Cr E Kontelj</p> <p><i>Apology:</i> Cr M Cadwell</p>	<p>A Wastie (CEO) T Edwards (EXEC DIR) A Basford (EXEC DIR) T Bradley (EXEC DIR) J Stirton (EXEC DIR) A Martin (CHIEF) J Blunt (CHIEF) A Higgs (MGR) J Murphy (MGR) S Owens (MGR) E Ryan (SNR OFF) J Douglas (MGR)</p>	<p><b>Presentations:</b></p> <ul style="list-style-type: none"> <li>Finance Budget Adjustments and Preparation</li> <li>Introduction to Asset Management</li> <li>RISEC Strategic Briefing</li> </ul> <p><b>Reports:</b></p> <ul style="list-style-type: none"> <li>Declaration of 2025-26 Rates and 2025-26 Budget</li> <li>Our Community Plan Quarterly Report - March 2025</li> <li>Draft Outdoor Dining Guidelines</li> <li>Newcombe Street (Princess Street - The Glen), Drysdale - Declaration of Charge - Special Rate and Charge Scheme - SRC 373</li> <li>Proposed Road Deviation Amphlett Way South Geelong</li> <li>Proposed Road Discontinuance of Land abutting 230 Swanston Street, South Geelong</li> <li>Council Hardship Policy</li> <li>Regional Indoor Sports and Events Centre (RISEC) - Endorsement of updated RISEC concept and location (Confidential)</li> <li>T2500049 - Arboricultural Services (Confidential)</li> <li>T2400102 - Security Services (Confidential)</li> <li>CEO Employment and Remuneration Matter (Confidential)</li> </ul>	<ul style="list-style-type: none"> <li>Nil</li> </ul>

#### **4. CONFIDENTIAL**

Council will close the meeting to the public in accordance with the provision of section 66(2) of the *Local Government Act 2020* to consider the following list of items.

##### **4.1. T2400102 - Security Services (Confidential)**

#### **CONFIDENTIAL**

##### **RESOLUTION - Item 4.1**

**Cr C Burson moved, Cr E Wilkinson seconded -**

**That Council consider this report at the conclusion of the meeting as it is designated confidential by the Chief Executive Officer pursuant to sections 3(1) and 66 of the Local Government Act 2020, the information contained in this report is confidential because it contains Council business information being information that would prejudice the Council's position in commercial negotiations. This section is applicable because of the ongoing contract negotiations with the preferred tenderers.**

**Carried**

##### **4.2. T2500049 - Arboricultural Services (Confidential)**

#### **CONFIDENTIAL**

##### **RESOLUTION - Item 4.2**

**Cr E Wilkinson moved, Cr A Katos seconded -**

**That Council consider this report at the conclusion of the meeting as it is designated confidential by the Chief Executive Officer pursuant to sections 3(1) and 66 of the Local Government Act 2020, the information contained in this report is confidential because it contains Council business information being information that would prejudice the Council's position in commercial negotiations. This section is applicable because of the ongoing contract negotiations with the preferred tenderers.**

**Carried**

**4.3. Regional Indoor Sports and Events Centre (RISEC) - Endorsement of updated RISEC concept and location (Confidential)**

**CONFIDENTIAL**

**RESOLUTION - Item 4.3**

**Cr E Kontelj moved, Cr A Katos seconded -**

**That Council consider this report at the conclusion of the meeting as it is designated confidential by the Chief Executive Officer pursuant to sections 3(1) and 66 of the Local Government Act 2020, the information contained in this report is confidential because it contains security information, being information that would prejudice the Council's position in commercial negotiations if prematurely released. This section is applicable because the report contains information that, if released prematurely would prejudice the Council's position in commercial negotiations.**

**Carried**

**4.4. CEO Employment and Remuneration Matter (Confidential)**

**CONFIDENTIAL**

**RESOLUTION - Item 4.4**

**Cr E Wilkinson moved, Cr C Burson seconded -**

**That Council consider this report at the conclusion of the meeting as it is designated confidential by the Chief Executive Officer pursuant to sections 3(1) and 66 of the Local Government Act 2020, the information contained in this report is confidential because contains personal information that would if released result in the unreasonable disclosure of information about personal affairs. This section is applicable because it relates to the Chief Executive Officer's personal affairs.**

**Carried**

## 5. CLOSE OF MEETING

The Mayor closed the meeting to the public at 7.32pm.

### RESOLUTION

Cr R Nelson moved, Cr E Sinclair seconded -

The meeting be re-opened to the public.

Carried.

The meeting was opened to the public at 7.46pm

As there was no further business the meeting closed at 7.47pm on Tuesday 24 June 2025.

Signed: \_\_\_\_\_

Cr Stretch Kontelj (Mayor)

Date: \_\_\_\_\_