

**THE CITY OF
GREATER GEELONG**

2026-27 BUDGET

ADOPTED 23 JUNE 2026



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Contents	Page
A Message from the Mayor	1
Executive Summary	3
Budget Reports	
1. Link to the Integrated Planning and Reporting Framework	11
2. Services and Service Performance Indicators	13
3. Financial Statements	29
4. Notes to the Financial Statements	39
5. Targeted Performance Indicators	59
6. Appendices	
Appendices List	67
Appendix 1 - Budgeted Income Statement	69
Appendix 2 - Capital Projects Program	71
Appendix 3 - Community Support	85
Appendix 4 - Fees and Charges listing	89

Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

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Mayor's Introduction

The 2026–27 City of Greater Geelong Budget balances the priorities and needs of our growing community with the need to secure our longer-term sustainability.

Maintaining financial sustainability remains a core priority. Like many organisations, Council continues to face economic pressures driven by both local conditions and global uncertainty. We are not immune to these pressures. This budget continues to respond to long term cash pressures while paying down debt and repairing our balance sheet over the coming years, to ensure we can remain resilient to future challenges.

We are also updating our capital works program based on affordability and delivery capabilities, continuing our focus on the delivery of large projects under construction and our Development Contributions Plan (DCP) obligations.

These include the following projects, which will either see significant construction progress or completion over the next twelve months:

- \$4.5 million for the Yirrama Community Hub, including early years and community spaces
- \$6.7 million for Landy Field upgrades
- \$24.7 million for the North Bellarine Aquatic Centre
- \$1.7 million for active recreation at Aldershot Reserve
- \$9.7 million for the Drysdale Sporting Precinct,
- \$2.5 million for the Devlins Road Active Open Space
- \$2.1 million for remediation and landscaping of Wandana Gully

We will also continue to explore and invest in new opportunities to revitalise Central Geelong, building on the success of the Geelong City Market and major activations such as ROAM, we will set an overarching vision that inspires investment and civic pride.

Importantly, we are not stepping back from delivering the essential infrastructure and services our community relies on. We're investing \$24.7 million in roads, \$10.3 million in buildings, \$4.8 million in drainage and \$1.8 million in footpaths and cycleways to ensure our core asset renewal program continues.

The current operating climate requires us to think differently. We are continuing our service reviews across the organisation with a focus on improving the customer experience and improving efficiencies. Key areas of focus will be statutory planning, engineering and swim, sport and leisure. We have ambitious savings targets that will be achieved by eliminating non value add activity and unnecessary red tape. Our investment in technology will further drive our efficiencies and all of us to focus on what's important for our customers and community.

We also recognise the pressures facing our community, including business, which is why I'm proud of initiatives such as removing fees for new or renewed al fresco permits. We need to continue to explore opportunities to reduce red tape and support local business and jobs growth.

As our second budget as a Council, it reflects both our commitment to community engagement and our responsibility to remain financially disciplined.

Each budget we deliver is a step toward reducing debt and building the capacity for consistent cash surpluses over time.

We will continue delivering the essential services and infrastructure our community needs, shaped by the voices of our community.

This budget positions us strongly for the future as a responsible and responsive Council that listens and delivers.




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Mayor
City of Greater Geelong

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Executive Summary

Each year Council prepares an annual budget and plan which outlines the priorities for the next financial year, and beyond. This is part of the four-year budget cycle. The budget is a rolling four-year plan which outlines the financial and non-financial resources the Council has and requires to achieve its strategic objectives.

The budget is developed in line with Council's ongoing commitment to financial sustainability, flexibility and responsible financial management. This budget continues to balance commitment to the community as well as maintaining a focus on service priorities.

Council remains committed and focused to a continuous cycle of planning and review to ensure it delivers the best possible outcomes for the community. It does so within the Council's strategic framework and the need to be financially sustainable.

Each year Council has the difficult challenge of balancing financial capacity with community needs and expectations. This year, as was the case last year, is particularly challenging given the upward pressure on costs for service and asset provision, ongoing property development and population driving service demand, with revenue not keeping pace.

The budget for 2026-27 sees Council with a projected underlying operating deficit of \$14.2 million and a cash surplus for the year of \$2.4 million.

Council's budget for 2026–27 is being developed within the State Government's rate cap of 2.75%, which limits how much rates can increase each year. While this cap helps keep rates affordable, it is currently lower than the rise in inflation and costs Council is experiencing, including delivering services, maintaining infrastructure and responding to community needs. This creates ongoing pressure on the budget, requiring Council to find savings and carefully prioritise spending. Over time, this gap between rising costs and limited revenue reduces Council's ability to invest in assets and services and places increasing pressure on its overall financial sustainability.

Key outcomes from this budget include:

1. Strategic and community needs led approach to the budget and for the prioritisation of expenditure and investment.
2. Responding to growth and future planning and balancing these with the immediate community priorities.
3. Reviewing the opportunity for asset realisation and sales over the period to support the focus on financial sustainability.
4. A continued drive for business investment in the City of Greater Geelong.
5. A focus on investment in asset renewal and construction of significant infrastructure for the community.

The 2026-27 Budget has been developed with the following key fiscal objectives:

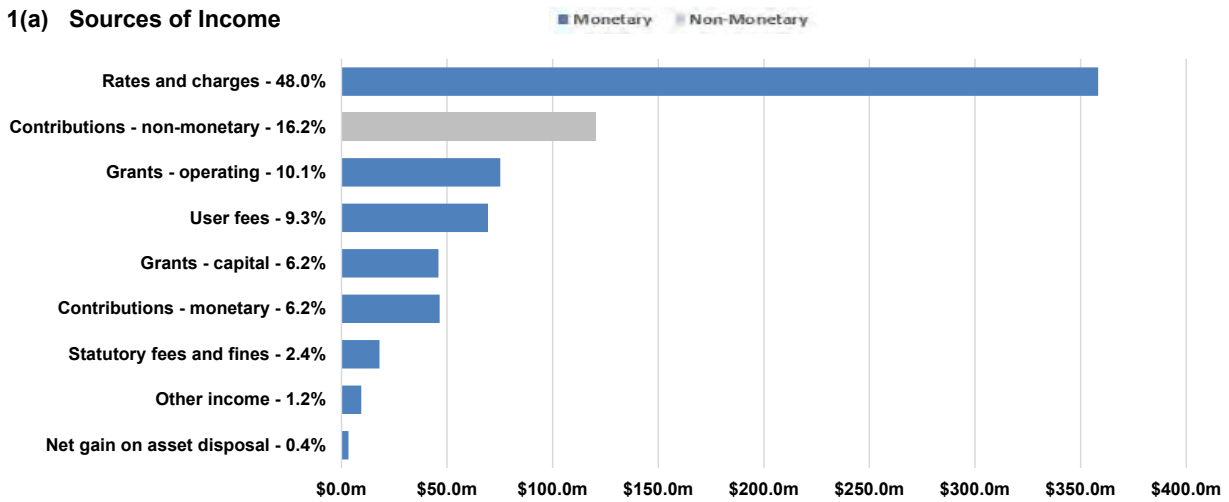
1. Commitment to financial stewardship to ensure the ongoing financial sustainability of the City.
2. Increased investment in infrastructure renewal as well as expenditure on new community infrastructure in key growth areas.
3. Maintain debt at a sustainable level as well as maintaining adequate liquidity.
4. Maintain service delivery consistent with community needs.
5. Continued investment in sustainable initiatives to improve the environment.

Financial Snapshot

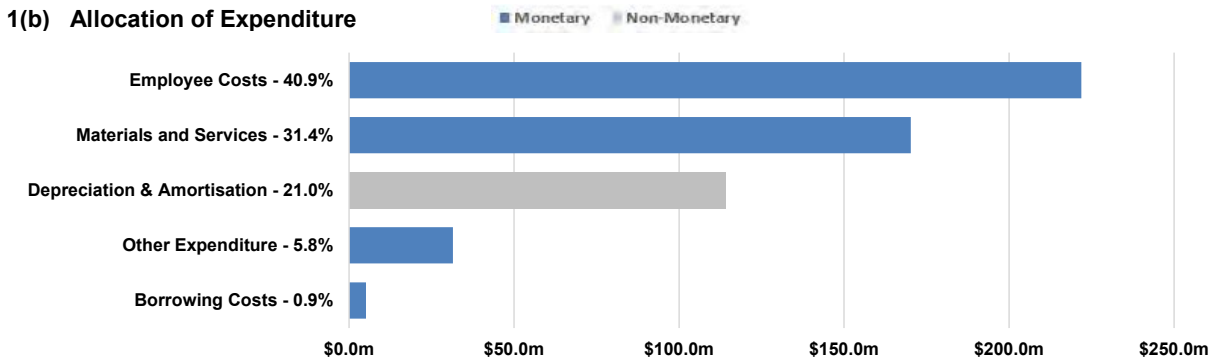
	2025-26 Forecast \$000's	2026-27 Budget \$000's	Movement
Total Surplus/(Deficit) for the Year	180,055	203,700	13.1%
Underlying Operating Surplus/(Deficit)	(13,834)	(14,237)	(2.9%)
Cash Surplus/(Deficit) for the year	2,551	2,424	(4.9%)
Cash Balance	154,502	157,147	1.7%
Capital Works Expenditure	147,222	171,550	(16.5%)

1. INCOME AND EXPENDITURE

1(a) Sources of Income

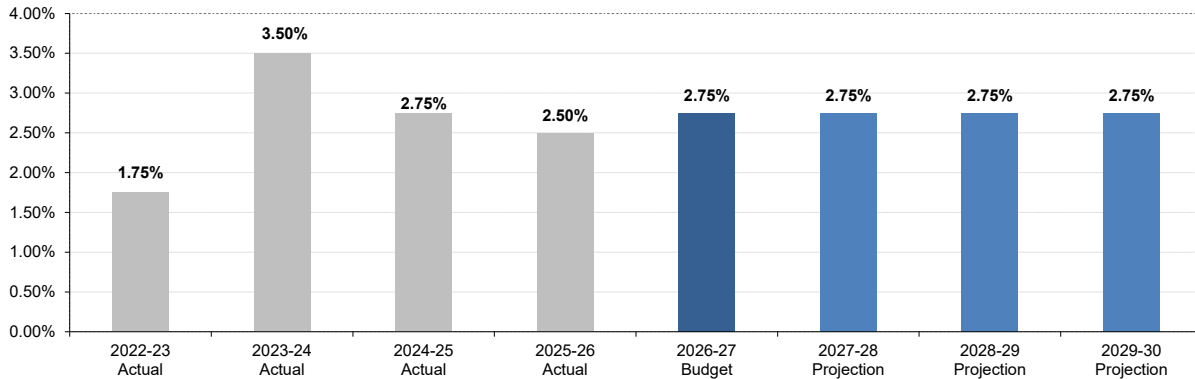


1(b) Allocation of Expenditure



2. RATES REVENUE

2(a) Rate Increases



The 2026–27 rate increase is 2.75%, in line with the Victorian Government rate cap.

The waste collection service charge is not included in the cap, as it is set separately to fully cover the cost of delivering waste services. For 2026-27, the waste charge will increase by 6.8% to cover the cost of waste disposal across the community.

Rates are a key source of Council funding, making up 48% of total income and supporting the delivery of essential services. Future rate increases are currently assumed at 2.75% per year, however, these will continue to be set annually by the Victorian Government.

2(b) Average Rates Payable by Differential (excluding waste charge)

	2025-26	2026-27	Change	
	\$	\$	\$	%
Residential	1,580.08	1,623.53	43.45	2.75%
Vacant land	2,093.59	2,151.17	57.58	2.75%
Commercial/industrial	4,778.85	4,910.27	131.42	2.75%
Mixed use	2,885.35	2,964.70	79.35	2.75%
Farm	3,593.01	3,691.82	98.81	2.75%
Cultural and Recreational	6,455.90	6,562.65	106.75	1.65%

In total, rates will increase on average 2.75% which is the State Government announced rate cap. As detailed in the table above average rate movements will differ by each rating differential, because of property valuation changes and the outcomes of Councils' medium term rating strategy.

Average residential rates will increase by \$43.45 or 2.75% for the 2026-27 year. Average commercial/industrial rate payers will increase by \$131.42 or 2.75% for the 2026-27 year.

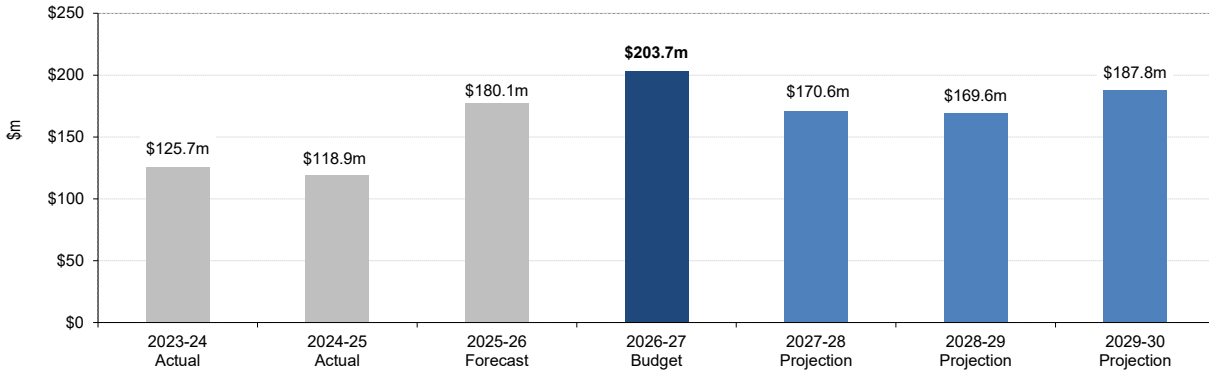
The 2026-27 rate notices will include the 2026 valuations, where the average residential valuation movement was 1.67% and commercial/industrial 1.82%. The rates and charges for individual properties will increase or decrease by different percentage amounts dependent on whether the valuation of the property is higher or lower relative to the average valuation of other properties in the municipality.

The City exercises discretion in the setting of differential rates to increase one differential higher than the rate cap relative to others. From 2022-23, Council commenced reducing the relativity between commercial/industrial and residential over the medium term. For 2026-27 the commercial/industrial relativity to residential is 177.02%.

3. RESULTS

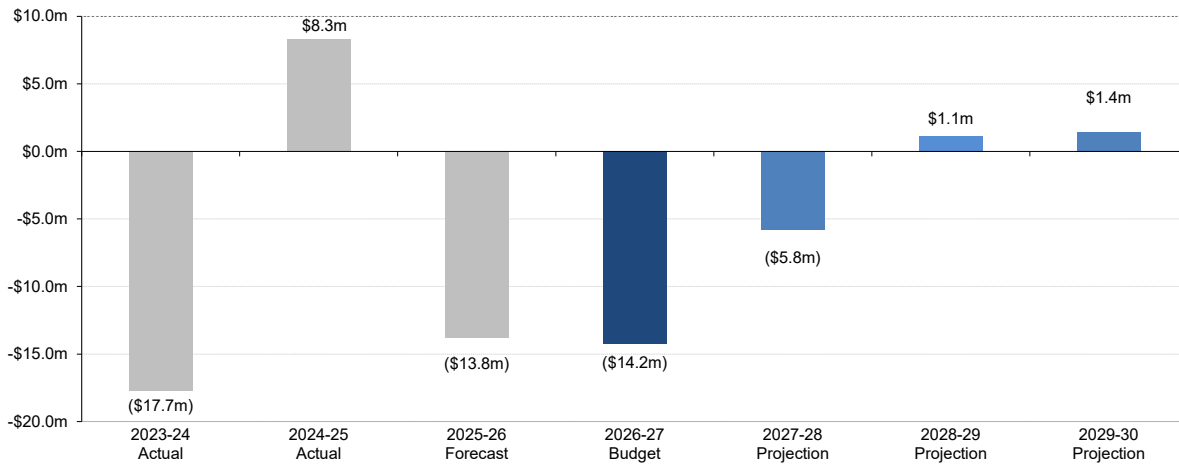
3(a) Total Surplus/Deficit

The 2026–27 Budget shows a total surplus of \$203.7 million, representing a \$23.6 million increase on the 2025–26 forecast. This increase in surplus is primarily driven by higher operating and capital grant funding, along with the timing of developer contributions from the current development contribution plans.



3(b) Underlying Operating Result

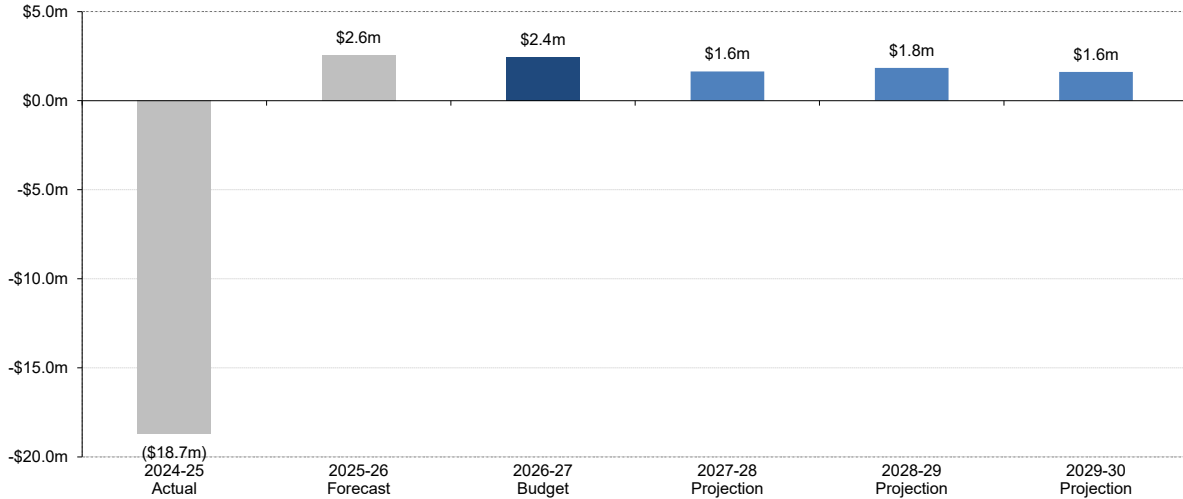
The underlying operating result is a \$14.2 million deficit for the 2026–27 financial year, with a progressive improvement expected over the forward estimates to achieve a surplus position. This improvement reflects the planned delivery of structural efficiencies in service delivery and operations over the four-year period, supporting a shift to a sustainable operations.



3(c) Cash Surplus/Deficit for the Year

The income statement converted to cash shows how our operating result translates into a cash result for the year, after accounting for capital expenditure, loan and lease repayments, cash reserve transfers and removing non-cash items.

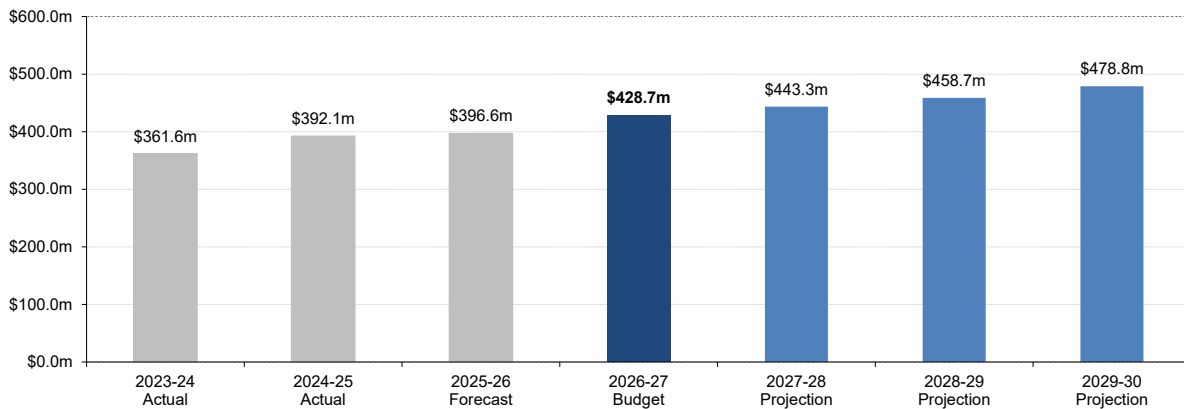
The cash result is a \$2.4 million surplus for 2026–27, with steady surpluses projected over the forward estimates. This reflects a continued focus on achieving operating efficiencies and right sizing the capital program to ensure it is both affordable and deliverable.



4. SERVICES

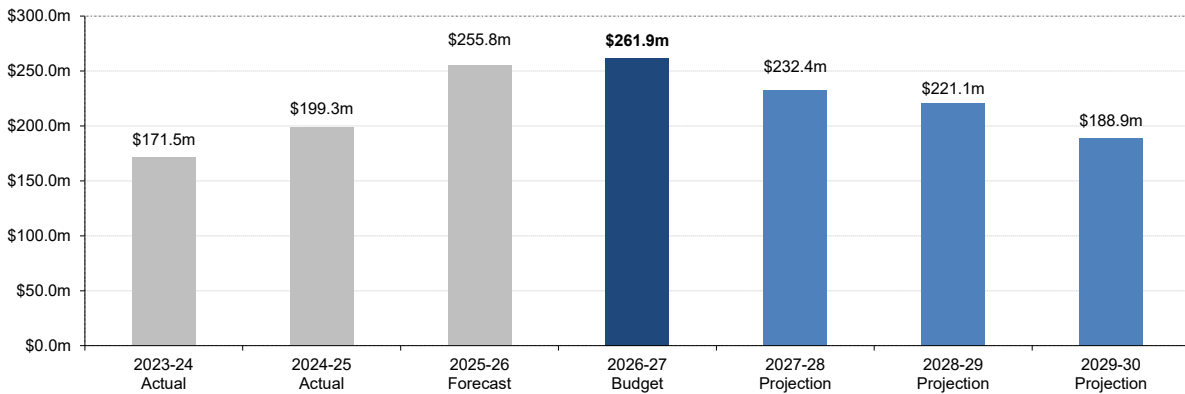
The total cost of services delivered to the community in 2026–27 is expected to be \$428.7 million, an increase of \$32.1 million compared to the 2025–26 forecast.

This increase reflects the continued growth of our community, rising costs for materials and services, and salaries and wages rises in line with Enterprise Bargaining Agreement (EBA) and growth in frontline service delivery.



5. CASH & BORROWINGS

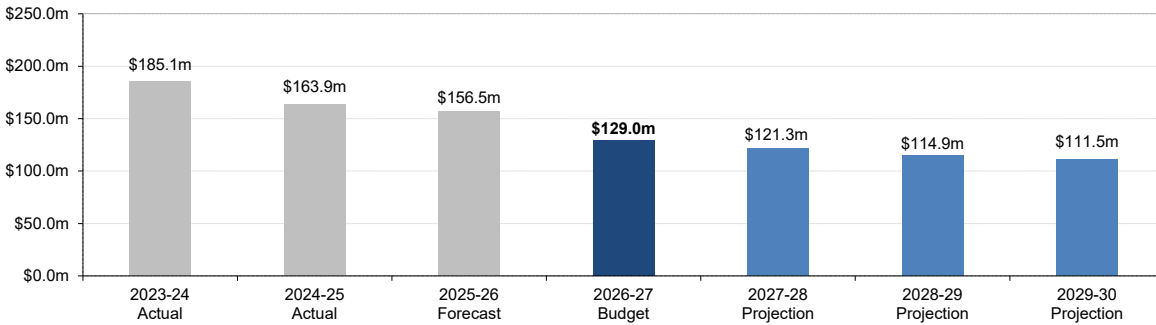
5(a) Cash & Investments



Cash and investments are projected to be \$261.9 million as at 30 June 2027. Over the following four years, cash balances are expected to decrease by \$73 million to a 30 June 2030 balance of \$188.9 million.

This reduction reflects the use of cash reserves, including developer contributions, to deliver infrastructure projects for the community, as well as the planned repayment of \$45.0 million in borrowings.

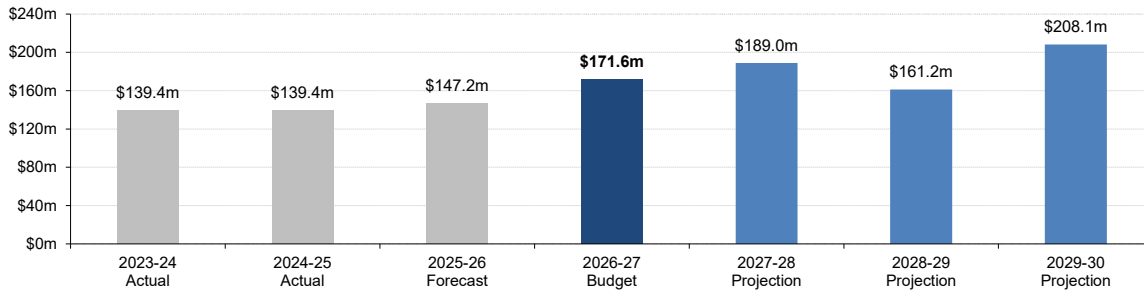
5(b) Loan Balances



Loan balances are expected to steadily decrease over the next four years and there are no planned new borrowings during this period. In 2026-27, one loan will be refinanced and another fully repaid. As a result, the total loan balance is projected to reduce to \$129.0 million as at 30 June 2027 and continue declining to \$111.5 million by 30 June 2030. This reduction reflects Council's focus on strengthening long-term financial sustainability by lowering debt levels. This will be supported by identifying and selling properties that are no longer needed for Council or community purposes.

6. CAPITAL WORKS

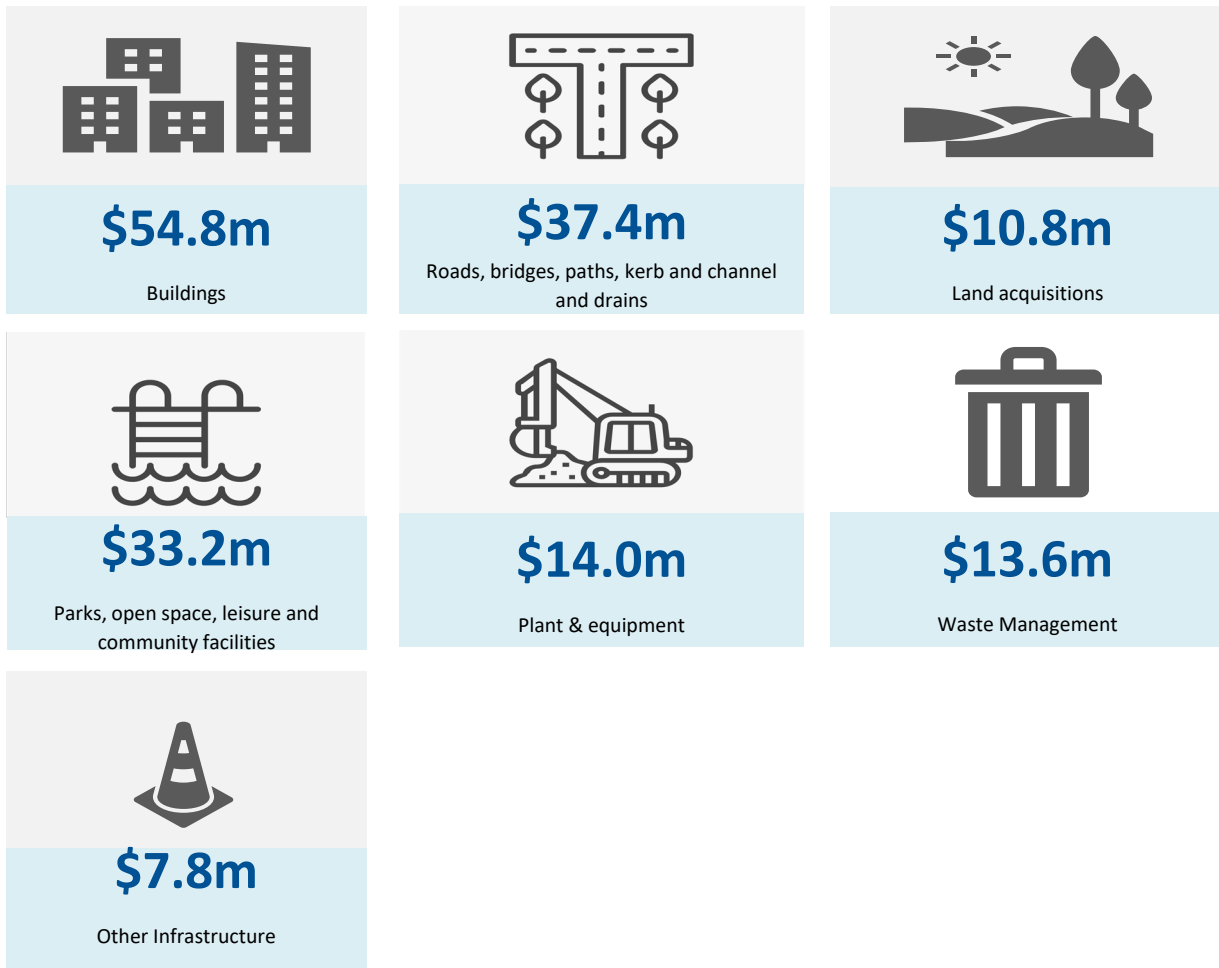
6(a) Capital Works Expenditure



Council will continue to invest in its capital works program to maintain and improve community infrastructure. This includes renewing and upgrading existing assets, as well as delivering new infrastructure to support our growing community.

The capital works program for 2026–27 is \$171.6 million, providing funding for key renewal projects and new investments across infrastructure, property, and plant and equipment.

6(b) Capital Expenditure by Category

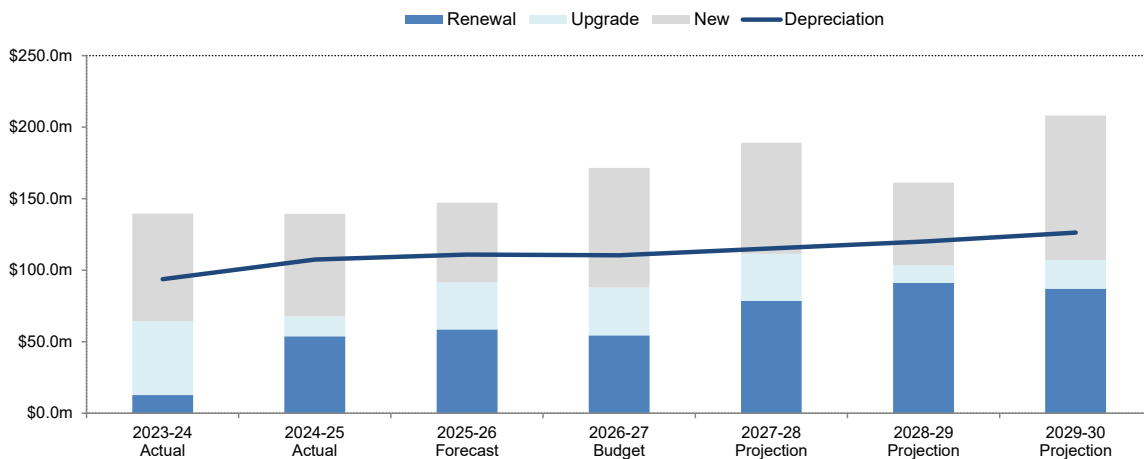


6(c) Capital Spend by Classification

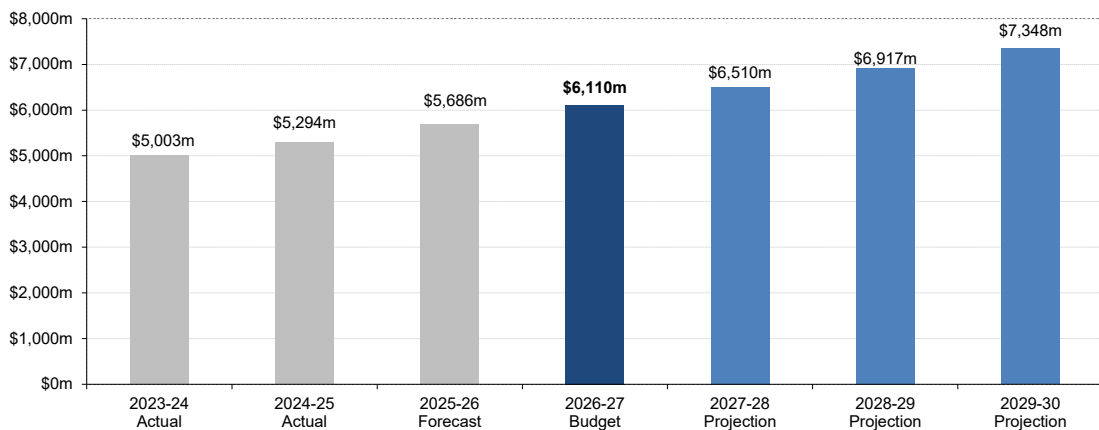
The chart shows how Council’s investment in renewing and upgrading assets compares to depreciation.

Spending on renewal and upgrades is an important indicator of how well Council is maintaining community infrastructure, such as roads, buildings and public facilities. The trend shows Council is continuing to prioritise investment in maintaining and improving existing assets across the projected period.

Investment in new infrastructure is also driven by population growth and major programs such as the Armstrong Creek land acquisition program, supporting the needs of our growing community.



7. Net Assets



Net assets are expected to continue increasing over the forecast period. As at 30 June 2027, net assets are projected to reach \$6.11 billion, an increase of \$424 million.

This growth reflects ongoing investment in community infrastructure and assets, supporting the needs of our growing population.

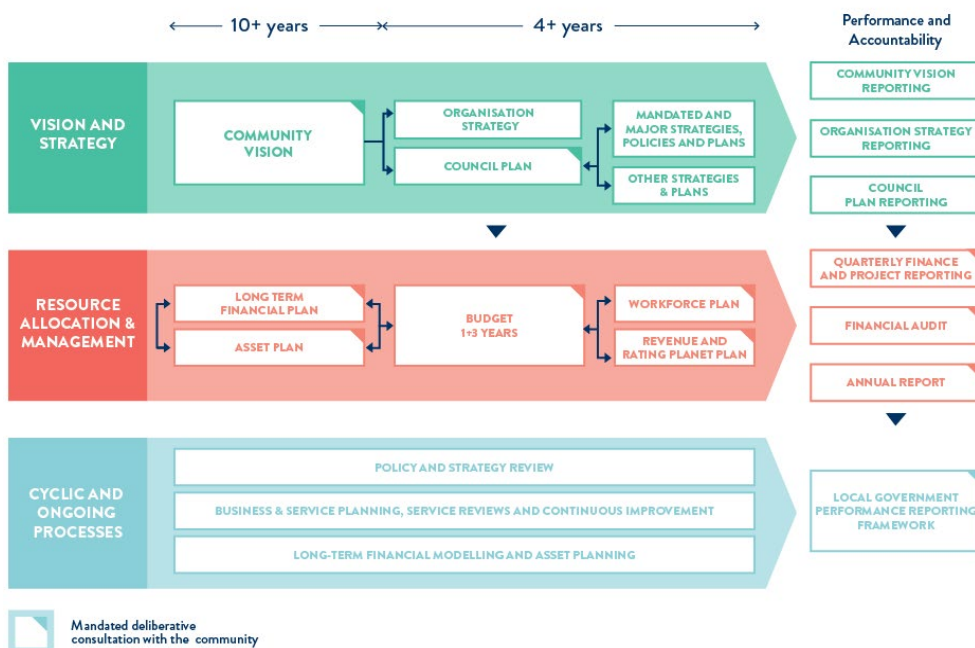
1. Link to the Integrated Strategic Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.

Integrated Strategic Planning and Reporting Framework (ISPRF)



The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a council’s adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

By 2047, Greater Geelong will be internationally recognised as a clever and creative city-region that is forward looking, enterprising and adaptive and cares for its people and environment.

The community-led 30-year vision, Greater Geelong: A Clever and Creative Future, was developed in 2016 following a considerable deliberative engagement process which captured the voices of over 16,000 community members.

Our Purpose

Working together for a thriving community.

Our values

Champion each other

Be brave

Share the why

Find a better way

1.3 Strategic objectives

Strategic Objective	Description
1. Plan, deliver, manage and optimise core and critical infrastructure across the region	We aim to ensure sustainable growth by developing, delivering, managing, and optimising essential infrastructure. This includes making sure our community facilities and public spaces are accessible and fit for purpose, and maintaining well-connected, multi-modal transport networks.
2. Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities	We are committed to enhancing the health and wellbeing of our community by providing accessible services and facilities. We want everyone to have the resources and capacity to control their health and wellbeing, and to ensure that Greater Geelong is a caring, fair, and inclusive community.
3. Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community	We are focused on attracting new businesses, events, and investments to our region. We support local businesses, industry clusters, and precincts to thrive and work on developing workforce capacity and ensuring there is enough land supply to enable sustainable growth and business expansion.
4. Champion our unique heritage and culture	We are dedicated to preserving and celebrating Greater Geelong's unique cultural heritage. We aim to increase engagement in arts, culture, and heritage experiences, and support investment in creative, cultural, and sports hubs. We want to make sure our region's distinctive cultural identity is shared and celebrated.
5. Protect and enhance our unique natural environment and surrounds	We are committed to safeguarding our natural habitats and areas of important biodiversity. We support reducing emissions and increasing our community's resilience to climate change impacts. We also promote waste minimisation and effective resource recovery through circular economy practices.
6. Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement	We aim to uphold the highest standards of integrity and manage our finances responsibly. We endeavour to engage meaningfully with our community to ensure transparency and accountability in all our activities. Together we work to foster a culture of trust and collaboration between the council and the community.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2026-27 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Government Services

2.1 Strategic Directions

The Council Plan 2025–29 is the key strategic document of the Greater Geelong City Council. It outlines what Councillors aim to achieve over their four-year term and sets the direction for Council's work. All councils in Victoria are required to prepare a Council Plan following elections. This plan guides decision-making on policies, programs, services, resource allocation, and performance, ensuring the long-term social, economic, and environmental sustainability of the region. While the Plan covers a four-year period, it is reviewed annually and supported by an annual budget. The strategic direction guiding Council's work is: We are committed to advancing community outcomes for a thriving Greater Geelong.

This direction is delivered through six strategic objectives:

1. Plan, deliver, manage and optimise core and critical infrastructure across the growing region
2. Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities
3. Lead efforts to strengthen our diverse economy and workforce to enhance prosperity across our community
4. Champion our unique heritage and culture
5. Protect and enhance our unique natural environment and surrounds
6. Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement

Section 90 of the Local Government Action 2020 requires a Council to prepare and adopt a Council Plan after a general election. The Council Plan must include:

- a) the strategic direction of Council,
- b) the strategic objectives for achieving the strategic direction and c) Council's initiatives and priorities for services, infrastructure and amenity. The Council Plan and Strategic Objectives are currently in draft. The Strategic Objectives, as well as the associated Major Initiatives and Other Initiatives, will be updated in the final budget upon the completion of the Council Plan.

2.2 Strategic Objective 1: Plan, deliver, manage and optimise core and critical infrastructure across the region

As Geelong and surrounding areas continue to grow rapidly, balancing infrastructure demand with sustainable development is increasingly important. Council must focus on maintaining and enhancing essential community assets, such as roads, footpaths, open spaces, and buildings, to meet the needs of a growing population. In designated growth areas, planning will prioritise the timely delivery of infrastructure alongside affordable and diverse housing, supporting the development of well-connected, sustainable communities. Continued advocacy to state and federal governments remains critical to secure investment in essential infrastructure, including expanded and improved public transport networks, to protect and enhance the region's liveability.

Key outcomes to be achieved are:

- Responsible and sustainable growth and development.
- Community facilities and public spaces are accessible and fit for purpose.
- Multi-modal transport networks are well-connected and accessible.

Progress will be measured using indicators such as:

- Increase the kilometres of transport infrastructure
- Asset renewal and upgrade expense compared to depreciation above 85%
- Increase the provision of open space
- Increase the proportion of housing construction within existing urban areas

Services

Service area	Description of services provided		2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
Asset and Infrastructure Maintenance	Manage and maintain a diverse range of community infrastructure including community facilities, buildings, local roads, drains and footpaths for Council and the community.	<i>Income</i>	864	654	496
		<i>Expenditure</i>	29,993	29,398	33,467
		<i>Surplus / (deficit)</i>	(29,129)	(28,744)	(32,971)
Civil Infrastructure Management	Provide and manage the City's transport related infrastructure assets, including roads, footpaths and drainage.	<i>Income</i>	3,844	4,397	4,483
		<i>Expenditure</i>	11,355	11,692	13,244
		<i>Surplus / (deficit)</i>	(7,511)	(7,295)	(8,761)
Capital Delivery	Plan, manage, and deliver the construction of new and renovation of existing large-scale, complex infrastructure projects.	<i>Income</i>	105	93	-
		<i>Expenditure</i>	1,651	978	447
		<i>Surplus / (deficit)</i>	(1,546)	(885)	(447)
Land Use Planning and Building	Provide planning, building, compliance and enforcement services to ensure existing and proposed developments meet legislative and regulatory requirements and support safe, sustainable communities.	<i>Income</i>	7,361	6,689	7,059
		<i>Expenditure</i>	12,130	12,282	14,396
		<i>Surplus / (deficit)</i>	(4,769)	(5,594)	(7,336)
Strategic Planning and Design	Provide strategic planning and urban design services to guide sustainable growth, support liveable communities, and inform long-term land use and development outcomes.	<i>Income</i>	897	1,599	1,985
		<i>Expenditure</i>	9,148	10,830	12,096
		<i>Surplus / (deficit)</i>	(8,251)	(9,231)	(10,110)
Strategic Asset Management	Ensure the City's assets are fit for purpose, safe and managed to minimise unnecessary expenses related to asset ownership, maintenance, and replacement.	<i>Income</i>	-	-	-
		<i>Expenditure</i>	928	963	943
		<i>Surplus / (deficit)</i>	(928)	(963)	(943)
Strategic Objective 1 - Plan, deliver, manage and optimise core and critical infrastructure across the region			(52,135)	(52,712)	(60,569)

Major initiatives

- 1) Accelerate planning for housing, employment land and major infrastructure development in response to the Plan for Victoria
- 2) Develop and implement the Public Realm Strategy to guide the landscape character, transport and economic outcomes of key streets
- 3) Develop and commence implementation of a new Integrated Transport Strategy
- 4) Upgrade and develop community, sports, and active recreation infrastructure to enhance access and participation in local sports and
- 5) Improve and expand regional sporting facilities as part of the Regional Sports Infrastructure Program
- 6) Invest in flood management and mitigation initiatives across Greater Geelong

Service performance outcome indicators

Domain	Indicator - Performance Measure	2024-25 Actual	2025-26 Forecast	2026-27 Budget
Environment	Roads - Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	93.3%	94.2%	95.0%
Responsiveness	Statutory Planning - Planning applications decided within the relevant required time (percentage of regular and VicSmart planning application decisions made within the relevant required time)	74.0%	78.0%	70.0%

2.3 Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities

A healthy community is one in which all people have the opportunity to achieve positive health and wellbeing outcomes. Data continues to highlight significant health and wellbeing challenges affecting the community, including mental health and food security. With some community members experiencing higher levels of social exclusion compared with the Victorian average, a social equity lens will continue to be applied across policies, programs and services to identify and address barriers and improve access to opportunities for all. Addressing these complex and interconnected challenges requires a whole-of-community approach. In partnership with stakeholders and community organisations, efforts will focus on delivering liveable and accessible places, supporting active and healthy lifestyles, providing equitable services and programs, strengthening community connections, and fostering inclusive environments where all people are welcomed and valued, regardless of age, ability, gender, cultural background, geographic location or income status.

Key outcomes to be achieved are:

- A community that is fair, compassionate and inclusive.
- Services and facilities that enhance health and wellbeing are accessible to all.
- A community with the resources and capacity to control their health and wellbeing.

Progress will be measured using indicators such as:

- Maintain participation rates in City-operated community services

Services

Service area	Description of services provided		2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
Community Development & Wellbeing	Foster opportunities for diverse communities within the municipality to enhance social and health equity, strengthen community connections and participation, and improve access to programs, services, and facilities.	<i>Income</i>	1,984	1,768	2,350
		<i>Expenditure</i>	17,967	20,912	21,747
		<i>Surplus/ (deficit)</i>	(15,983)	(19,144)	(19,397)
Diversity, Equity & Inclusion	Promote and foster a culture of diversity, equity and inclusion across our organisation and build community capacity to participate through community partnerships, planning and development initiatives.	<i>Income</i>	301	334	390
		<i>Expenditure</i>	2,104	2,580	3,582
		<i>Surplus/ (deficit)</i>	(1,803)	(2,246)	(3,192)
Family & Children	Provide programs, events, and services to families with children aged 0 to 6 years to support their health, wellbeing, safety, education and connectedness.	<i>Income</i>	28,930	30,360	30,430
		<i>Expenditure</i>	34,950	35,797	35,985
		<i>Surplus/ (deficit)</i>	(6,020)	(5,437)	(5,555)
Health & Safety	Protect, improve and promote public health and wellbeing within the community through the management, monitoring and enforcement of regulations and compliance.	<i>Income</i>	2,708	3,075	2,718
		<i>Expenditure</i>	5,504	4,351	4,392
		<i>Surplus/ (deficit)</i>	(2,796)	(1,276)	(1,674)
Leisure & Recreation	Deliver services, programs and facilities that increase physical activity, wellness and social interaction.	<i>Income</i>	25,318	26,098	25,725
		<i>Expenditure</i>	32,466	33,295	35,209
		<i>Surplus/ (deficit)</i>	(7,148)	(7,197)	(9,485)
Local Laws	Manage and enforce parking regulations and rules to maximise access, safety, productivity and liveability.	<i>Income</i>	14,951	12,673	14,100
		<i>Expenditure</i>	11,985	11,488	12,700
		<i>Surplus/ (deficit)</i>	2,967	1,185	1,400
Pets and Animals	Advocate for responsible pet ownership and safeguarding both the community and the environment from the issues caused by nuisance pets.	<i>Income</i>	2,572	3,400	2,598
		<i>Expenditure</i>	4,049	4,256	5,226
		<i>Surplus/ (deficit)</i>	(1,477)	(855)	(2,627)
Positive Ageing	Provide support services to help older residents and residents with a disability remain active and supported in their home and community.	<i>Income</i>	21,051	20,738	18,914
		<i>Expenditure</i>	19,185	18,244	19,021
		<i>Surplus/ (deficit)</i>	1,866	2,494	(107)
Youth Development	Provide a range of programs, activities and events for young people aged 12-25 across the municipality to connect and engage in their local community, promote skill development and support their social, emotional and mental wellbeing.	<i>Income</i>	605	445	470
		<i>Expenditure</i>	2,488	2,463	2,755
		<i>Surplus/ (deficit)</i>	(1,883)	(2,017)	(2,285)
Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities			(32,277)	(34,493)	(42,922)

Major initiatives

- 1) Transition the delivery of Aged Care services to a Support at Home model in response to the Commonwealth's Aged Care reforms
- 2) Develop and implement the Domestic Animal Management Plan 2026-29
- 3) Implement the Community Health and Wellbeing Strategy 2025-29
- 4) Ensure equitable access to open space, community sport and recreation facilities and assets across Greater Geelong
- 5) Support participation of women, girls and diverse groups in community sport and recreation

Service performance outcome indicators

Domain	Indicator - Performance Measure	2024-25 Actual	2025-26 Forecast	2026-27 Budget
Community	Maternal and Child Health Services - Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	73.4%	-	-
Community	Maternal and Child Health Services - Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	73.8%	-	-
Community	Maternal and Child Health Services - Participation in 4-week Key Age and Stage visit (The percentage of infants enrolled in the MCH service who receive the 4-week Key Age and Stage visit.)	93.5%	97.4%	94.0%
Community	Library Services - Library membership (Percentage of the population that are registered library members)	31.3%	-	-
Community	Aquatic Facilities - Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of population.)	7.7	7.8	7.7
Cost	Library Services - Cost of library services (direct cost of library services per head of population)	\$46.21	-	-
Responsiveness	Food Safety - Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	100%	-	-

2.4 Strategic Objective 3: Lead efforts to strengthen our diverse economy and workforce to enhance prosperity across our community

The economy continues to evolve in response to population growth and emerging industries. The region is transitioning beyond its traditional industrial base and diversifying into knowledge-intensive sectors, including advanced manufacturing, clean technologies, research and innovation, and creative industries. Through collaboration with key partners, efforts will focus on leveraging regional competitive advantages, preparing the workforce for economic change, attracting investment, supporting sustainable economic growth, and promoting equitable workforce participation. Key priorities include attracting new businesses, events and investment to the region, supporting local businesses and industry clusters, strengthening workforce capacity, and ensuring adequate land supply to support sustainable growth and business expansion.

Key outcomes to be achieved are:

- New businesses, events and investment are attracted to the region.
- Local businesses and industries are supported to thrive.
- Greater Geelong attracts, retains and develops workforce capacity and capability.
- Sufficient land supply to enable sustainable growth, business expansion and attraction.

Progress will be measured using indicators such as:

- Increase the economic benefit of major events funded by the City
- Maintain the supply of employment land
- Increase the number of businesses supported through the City's Business Concierge service

Services

Service area	Description of services provided	2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
		<i>Income</i>	-	-
Business Services	Foster collaborations and relationships with local businesses and industries to drive economic growth and providing businesses assistance to set up, trade and support business growth.	<i>Expenditure</i>	192	201
		<i>Surplus/ (deficit)</i>	(192)	(201)
		<i>Income</i>	20	14
Economic Development and Performance	Foster an environment that is attractive and conducive to employment growth, investment attraction and business development.	<i>Expenditure</i>	1,360	1,420
		<i>Surplus/ (deficit)</i>	(1,340)	(1,406)
		<i>Income</i>	175	177
Tourism	Grow and support the visitor economy through leadership, promotion and development.	<i>Expenditure</i>	2,535	2,368
		<i>Surplus/ (deficit)</i>	(2,361)	(2,191)
Strategic Objective 3: Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community			(3,893)	(3,798)
				(4,070)

Major initiatives

- 1) Activate Central Geelong
- 2) Champion First Nations products and services
- 3) Increase visitation to Greater Geelong and The Bellarine
- 4) Attract, support and deliver major events across the region
- 5) Support the growth of Greater Geelong businesses
- 6) Grow Geelong's cruise tourism sector
- 7) Increase capacity and capability of Greater Geelong's workforce
- 8) Ensure appropriate supply of industrial land across Greater Geelong

2.5 Strategic Objective 4: Champion our unique heritage and culture

Arts, culture and sporting heritage make a significant contribution to the city's cultural, social, economic and environmental wellbeing by strengthening community identity, supporting social connection, contributing to economic activity, and enhancing quality of life. While the city is home to high-quality cultural and sporting facilities, significant cultural collections, and programs recognised locally, nationally and internationally, continued investment and collaboration are required to meet the diverse needs of the community. In partnership with industry and community stakeholders, efforts will focus on supporting the creative sector, enhancing cultural offerings, and encouraging broad participation in arts and cultural activities. The preservation of cultural heritage, particularly First Nations heritage, will continue to require collaborative approaches, respect, and culturally informed planning to support both ongoing development and the protection of Indigenous cultural values.

Key outcomes to be achieved are:

- Increased engagement in arts, culture and heritage experiences across Greater Geelong.
- Increased investment in our creative, cultural and sporting activity hubs.
- Greater Geelong's diverse culture is shared and celebrated.

Progress will be measured using indicators such as:

- Increase visitation to the City's arts & culture facilities/venues in person and online

Services

Service area	Description of services provided		2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
Arts, Culture and Heritage	Facilitate support and investment in urban and public art, place activation, creative industries, and heritage and cultural development initiatives.	<i>Income</i>	1,827	1,747	2,010
		<i>Expenditure</i>	6,924	7,569	7,478
		<i>Surplus / (deficit)</i>	(5,097)	(5,822)	(5,468)
Events	Attraction, facilitation and support of major events and community events.	<i>Income</i>	39	0	5
		<i>Expenditure</i>	3,236	2,888	4,584
		<i>Surplus / (deficit)</i>	(3,197)	(2,888)	(4,579)
Strategic Objective 4: Champion our unique heritage and culture			(8,293)	(8,710)	(10,047)

Major initiatives

- 1) Strengthen Geelong's artists, arts and cultural organisations and creative enterprises
- 2) Celebrate Geelong's unique culture of art and design
- 2) Protect the cultural heritage of Greater Geelong through review of the Geelong Heritage Strategy.

2.6 Strategic Objective 5: Protect and enhance our unique natural environment and surrounds

The environment continues to face increasing pressures associated with population growth, climate change, waste management challenges and water scarcity. As community expectations regarding climate action and environmental sustainability continue to grow, there is an ongoing need to demonstrate leadership through policy development and operational practices. In collaboration with the community and key stakeholders, efforts will focus on progressing towards net zero carbon emissions, improving resource recovery outcomes, protecting and enhancing the natural environment, and strengthening resilience to climate-related impacts, including rising temperatures, sea level rise and extreme weather events.

Key outcomes to be achieved are:

- Natural habitat and areas of important biodiversity are identified, protected, connected and restored.
- Significant reductions in emissions and increased community resilience to climate change impacts.
- Minimise waste and manage effective recovery of resources

Progress will be measured using indicators such as:

- Decrease the volume of greenhouse gas emissions from City-managed operations
- Increase the amount of hectares of natural habitat on City managed land
- Decrease the amount of (kerbside) waste produced each year per household

Services

Service area	Description of services provided		2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
Parks and Natural Assets	Create, maintain and improve green public spaces including sporting facilities, recreational grounds, gardens, parks, streetscapes and natural habitats across the municipality.	<i>Income</i>	632	1,025	312
		<i>Expenditure</i>	34,671	35,699	37,422
		<i>Surplus / (deficit)</i>	(34,040)	(34,674)	(37,111)
Waste Management	Provide waste and circular economy programs, including residential and commercial waste collection, recycling initiatives, community education, and waste site operations	<i>Income</i>	77,043	82,794	89,371
		<i>Expenditure</i>	64,188	69,239	74,563
		<i>Surplus / (deficit)</i>	12,855	13,555	14,808
Strategic Objective 5: Protect and enhance our unique natural environment and surrounds			(21,184)	(21,119)	(22,303)

Major initiatives

- 1) Develop and implement the Geelong Growth Areas Strategic Assessment
- 2) Implementation of the Environment Strategy Action Plan 2024-26
- 3) Upgrade existing resource recovery facilities to prepare for new Food Organics and Green Organics (FOGO) and glass kerbside
- 4) Design, deliver, and renew resource recovery and waste recycling infrastructure for the region

Service performance outcome indicators

Domain	Indicator - Performance Measure	2024-25 Actual	2025-26 Forecast	2026-27 Budget
Cost	Waste Management - Cost of kerbside waste collection services (direct cost of kerbside waste collection services per serviced property)	\$257.99	\$289.42	\$294.95
Environment	Energy Consumption - Gas usage (The total units of metered gas purchased by Council per head of population.)	0.279	0.296	0.296
Environment	Waste Management - Kerbside collection waste to landfill per serviced property (amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	45.8%	46.3%	47.5%

2.7 Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement

Social inequity, rapid population growth, rising cost of living pressures and ageing infrastructure continue to place increasing demand on existing resources. In response, strategic decision-making is required to ensure the ongoing delivery of equitable, sustainable and high-value services, programs and infrastructure. A continued focus on transparency and accountability will support informed and financially responsible decision-making, with active engagement of stakeholders throughout planning and delivery processes. Through strong partnerships and effective advocacy, efforts will focus on delivering value and positive community outcomes while ensuring community needs and priorities are represented and addressed. Collaboration across government, industry, community organisations and other stakeholders will support the achievement of shared objectives and collective outcomes.

Key outcomes to be achieved are:

- Public funds and assets are used equitably and efficiently.
- Decision making is evidence-based, transparent and strategically aligned.
- Community engagement, strong partnerships and effective advocacy delivers value and impact.

Progress will be measured using indicators such as:

- Delivery of capital project program
- Increase the number of grants secured that support strategic initiatives

Services

Service area	Description of services provided		2024-25 Actual \$'000	2025-26 Forecast \$'000	2026-27 Budget \$'000
Customer Services	Respond to customer enquiries and requests by providing relevant information, advice and assistance with council services and processes.	<i>Income</i>	0	-	-
		<i>Expenditure</i>	2,447	2,870	3,293
		<i>Surplus / (deficit)</i>	(2,447)	(2,870)	(3,293)
Financial Management	Provide financial management, compliance, reporting, budgeting, and payment services.	<i>Income</i>	2,521	2,713	2,315
		<i>Expenditure</i>	12,181	11,481	11,429
		<i>Surplus / (deficit)</i>	(9,660)	(8,768)	(9,114)
Governance & Risk	Support to council in managing risks, ensuring compliance, and maintaining sound governance practices by ensuring adherence to legal frameworks and best practice.	<i>Income</i>	426	549	150
		<i>Expenditure</i>	11,079	8,963	9,220
		<i>Surplus / (deficit)</i>	(10,653)	(8,414)	(9,070)
Advocacy, Government and Strategic Relations	Represent community interests and needs to decision-makers, advocating for projects, funding, services and policy changes.	<i>Income</i>	-	-	-
		<i>Expenditure</i>	848	1,221	1,209
		<i>Surplus / (deficit)</i>	(848)	(1,221)	(1,209)
Information Technology Management	Provide critical information and communications technology throughout council, to its remote sites and to the community.	<i>Income</i>	0	-	-
		<i>Expenditure</i>	19,920	23,766	29,702
		<i>Surplus / (deficit)</i>	(19,920)	(23,766)	(29,702)
Legal & Integrity	Provide advice to the City on a wide range of legal matters, ensuring compliance with laws and regulations.	<i>Income</i>	268	22	14
		<i>Expenditure</i>	4,297	3,776	4,257
		<i>Surplus / (deficit)</i>	(4,029)	(3,754)	(4,243)
Marketing & Communications	Engage with the community and organisation, sharing information, and promoting council initiatives through various channels such as social media, websites, publications and community events.	<i>Income</i>	37	341	424
		<i>Expenditure</i>	4,457	6,240	6,612
		<i>Surplus / (deficit)</i>	(4,420)	(5,899)	(6,187)
People & Culture	Provide advice, support, and leadership on all people-related matters including recruitment and retention, workforce planning, performance management, and workplace relations while ensuring compliance with legislative requirements and relevant industrial instrument.	<i>Income</i>	-	-	-
		<i>Expenditure</i>	10,634	9,934	10,034
		<i>Surplus / (deficit)</i>	(10,634)	(9,934)	(10,034)
Strategy & Performance	Manage strategic and business planning, performance reporting, corporate project governance, and change management enablement.	<i>Income</i>	-	-	-
		<i>Expenditure</i>	4,094	3,653	4,298
		<i>Surplus / (deficit)</i>	(4,094)	(3,653)	(4,298)
Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement			(66,704)	(68,279)	(77,150)

Major initiatives

- 1) Enhance customer service experience
- 2) Strengthen the Council's long term financial sustainability
- 3) Deliver the Service Review Program
- 4) Drive good governance and a strong safety culture
- 5) Increase opportunities for community engagement and contribution in Council decision-making

Service performance outcome indicators

Domain	Indicator - Performance Measure	2024-25 Actual	2025-26 Forecast	2026-27 Budget
Governance	Community Engagement - Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions (community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	48	48	54
Governance	Financial Decisions - Total unpaid rates and charges (total unpaid rates and charges and unpaid interest on rates and charges for all financial years as a percentage of all rates and charges for the financial year)	5.1%	4.1%	4.1%
Governance	Transparency - Council resolutions made at meetings closed to the public (The percentage of Council resolutions made at a meeting of Council, or at a meeting of a delegated committee consisting only of Councillors, closed to the public under section 66(1) of the Act).	11.3%	10.0%	10.0%

Service performance outcome indicators

Domain	Indicator	Performance Measure	Computation
Governance	Community Engagement	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions (community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
	Transparency	Council resolutions made at meetings closed to the public (The percentage of Council resolutions made at a meeting of Council, or at a meeting of a delegated committee consisting only of Councillors, closed to the public under section 66(1) of the Act).	[Number of Council resolutions made at meetings of Council, or at meetings of a delegated committee consisting only of Councillors, closed to the public / Number of Council resolutions made at meetings of Council or at meetings of a delegated committee consisting only of Councillors] x 100
	Financial Decisions	Total unpaid rates and charges (total unpaid rates and charges and unpaid interest on rates and charges for all financial years as a percentage of all rates and charges for the financial year)	[Sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / Sum of all rates and charges for the financial year] x 100
Community	Aquatic Facilities	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of population.)	Number of visits to aquatic facilities / Population
	Library Services	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x 100
	Maternal and Child Health Services	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Participation in 4-week Key Age and Stage visit (The percentage of infants enrolled in the MCH service who receive the 4-week Key Age and Stage visit.)		[Number of 4-week key age and stage visits / Number of birth notifications received] x 100	
Environment	Energy Consumption	Gas usage (The total units of metered gas purchased by Council per head of population.)	Total units of metered gas in gigajoules (GJ) purchased by Council / Population
	Roads	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
	Waste Management	Kerbside collection waste to landfill per serviced property (amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	Amount of waste in tonnes (t) collected from kerbside waste collection services that is sent to landfill / Number of serviced properties
Responsiveness	Food Safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100

Domain	Indicator	Performance Measure	Computation
	Statutory Planning	Planning applications decided within the relevant required time (percentage of regular and VicSmart planning application decisions made within the relevant required time)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Cost	Library Services	Cost of library services (direct cost of library services per head of population)	Direct cost of library services / Population
	Waste Management	Cost of kerbside waste collection services (direct cost of kerbside waste collection services per serviced property)	Direct cost of kerbside waste collection services / Number of serviced properties

2.8 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Income / Revenue \$'000
Strategic Objective 1: Plan, deliver, manage and optimise core and critical infrastructure across the region	(60,569)	74,592	14,023
Strategic Objective 2: Identify, promote, advocate for, and deliver equitable health and wellbeing outcomes for our diverse communities	(42,922)	140,616	97,694
Strategic Objective 3: Lead efforts to strengthen our diverse economic precincts and workforce to enhance prosperity across our community	(4,070)	4,291	221
Strategic Objective 4: Champion our unique heritage and culture	(10,047)	12,062	2,015
Strategic Objective 5: Protect and enhance our unique natural environment and surrounds	(22,303)	111,986	89,683
Strategic Objective 6: Commit to the highest levels of leadership, integrity, financial stewardship, and meaningful community engagement	(77,150)	80,054	2,903
Total	(217,061)	423,599	206,539
Expenses added in:			
Depreciation	(114,205)		
Interest Expense	(5,151)		
Surplus/(Deficit) before funding sources	(336,416)		
Funding sources added in:			
Rates and Charges revenue	282,904		
Financial Assistance Grant	30,426		
Interest on investments	8,850		
Total funding sources	322,179		
Underlying Operating surplus/(deficit) for the year	(14,237)		

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3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2026-27 has been supplemented with projections to 2029-30.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Income Statement Converted to Cash
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2030

	NOTES	Forecast	Budget	Projections		
		Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Income / Revenue						
Rates and charges	4.1.1	341,162	358,262	376,774	397,209	418,756
Statutory fees and fines	4.1.2	19,109	17,971	18,914	19,907	20,952
User fees	4.1.3	66,493	69,369	73,011	76,844	80,879
Grants - operating	4.1.4	62,259	75,248	77,317	79,443	81,628
Grants - capital	4.1.4	37,646	45,944	18,722	10,417	9,269
Contributions - monetary	4.1.5	28,308	46,544	30,881	24,469	40,778
Contributions - non-monetary	4.1.5	118,023	120,652	125,478	130,497	133,107
Net gain (or loss) on disposal of property, infrastructure, plant and equipment	4.1.6	5,917	3,342	270	275	281
Other income	4.1.7	12,274	9,323	11,491	12,703	10,757
Total income / revenue		691,192	746,654	732,858	751,766	796,406
Expenses						
Employee costs	4.1.8	212,307	221,892	232,180	243,024	254,457
Materials and services	4.1.9	150,578	170,230	173,894	177,814	185,348
Depreciation	4.1.10	111,009	110,439	115,195	119,986	126,297
Amortisation - intangible assets	4.1.11	2,113	2,389	2,389	2,389	2,389
Depreciation - right of use assets	4.1.12	1,380	1,377	1,377	1,137	1,085
Borrowing costs		5,017	5,151	4,787	4,514	4,407
Finance costs - leases		191	108	383	530	432
Other expenses	4.1.13	28,542	31,369	32,074	32,796	34,190
Total expenses		511,137	542,955	562,280	582,191	608,605
Surplus/(deficit) for the year		180,055	203,700	170,579	169,574	187,801
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain /(loss)		211,755	220,225	229,034	238,196	242,959
Total other comprehensive income		211,755	220,225	229,034	238,196	242,959
Total comprehensive result		391,810	423,925	399,613	407,770	430,760

Income Statement Converted to Cash

For the four years ending 30 June 2030

NOTES	Forecast	Budget	Projections		
	Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Surplus/(deficit) for the year	180,055	203,700	170,579	169,574	187,801
Adjustment for Non-Cash Items					
Contributions - non-monetary	(118,023)	(120,652)	(125,478)	(130,497)	(133,107)
Depreciation & amortisation	114,503	114,205	118,961	123,512	129,771
Written-Down Value of Asset Disposals	16,303	7,985	400	395	389
Total Non-Cash Items	12,782	1,538	(6,117)	(6,591)	(2,947)
Adjustment for Capital Expenditure					
Capital Expenditure	(147,222)	(171,550)	(189,023)	(161,202)	(208,142)
Total Capital Expenditure	(147,222)	(171,550)	(189,023)	(161,202)	(208,142)
Adjustment for Financing Items					
New Borrowings/Refinancing	-	30,000	-	-	20,000
Loan Repayments	(7,423)	(57,555)	(7,690)	(6,345)	(23,427)
Lease Repayments	(1,274)	(1,430)	(1,250)	(1,294)	(941)
Total Financing Items	(8,697)	(28,985)	(8,940)	(7,639)	(4,368)
Net Cash Position for the Year	36,919	4,702	(33,501)	(5,858)	(27,656)
Adjustment for Reserve Movements					
Reserve Drawdown/(Replenishment)	(34,369)	(2,278)	35,144	7,699	29,273
Cash Surplus/(Deficit) for the Year	2,551	2,424	1,644	1,841	1,617
Total Cash Surplus/(Deficit) for the 4-Year Budget : 2026-27 to 2029-30					7,526

Balance Sheet

For the four years ending 30 June 2030

	NOTES	Forecast	Budget	Projections		
		Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Assets						
Current assets						
Cash and cash equivalents		154,502	157,147	139,440	132,639	113,329
Trade and other receivables		14,773	11,730	11,181	11,605	10,943
Other financial assets		101,288	104,765	92,960	88,426	75,553
Inventories		1,246	1,404	1,435	1,467	1,529
Prepayments		5,488	6,186	6,319	6,461	6,736
Non-current assets classified as held for sale		369	369	369	369	369
Other assets		3,004	2,967	3,174	3,360	3,456
Total current assets	4.2.1	280,671	284,568	254,879	244,327	211,914
Non-current assets						
Trade and other receivables		16,928	17,776	18,695	19,709	20,778
Investments in associates, joint arrangement and subsidiaries		12,256	12,256	12,256	12,256	12,256
Property, infrastructure, plant & equipment		5,690,239	6,084,243	6,512,182	6,921,697	7,379,219
Right-of-use assets	4.2.4	3,413	2,036	11,367	10,370	9,285
Intangible assets		11,907	9,518	7,129	4,739	2,350
Total non-current assets	4.2.1	5,734,743	6,125,829	6,561,628	6,968,771	7,423,888
Total assets		6,015,413	6,410,397	6,816,507	7,213,098	7,635,802
Liabilities						
Current liabilities						
Trade and other payables		44,199	49,965	51,785	51,399	55,599
Trust funds and deposits		21,144	21,566	21,998	22,438	22,886
Contract and other liabilities		26,619	18,537	18,978	15,102	14,813
Provisions		43,793	45,605	47,511	49,503	51,548
Interest-bearing liabilities	4.2.3	57,555	7,690	6,345	23,427	42,808
Lease liabilities	4.2.4	1,430	720	537	941	987
Total current liabilities	4.2.2	194,739	144,083	147,155	162,810	188,641
Non-current liabilities						
Provisions		33,034	33,159	33,290	31,440	21,348
Interest-bearing liabilities	4.2.3	98,971	121,281	114,935	91,508	68,700
Lease liabilities	4.2.4	2,514	1,794	11,435	9,877	8,890
Total non-current liabilities	4.2.2	134,519	156,234	159,660	132,824	98,938
Total liabilities		329,258	300,317	306,815	295,635	287,579
Net assets		5,686,155	6,110,080	6,509,693	6,917,463	7,348,223
Equity						
Accumulated surplus		2,589,903	2,791,325	2,997,048	3,174,321	3,391,395
Asset Revaluation Reserves		2,950,598	3,170,823	3,399,857	3,638,053	3,881,012
Other Cash Reserves		145,654	147,932	112,788	105,089	75,816
Total equity		5,686,155	6,110,080	6,509,693	6,917,463	7,348,223

Statement of Changes in Equity

For the four years ending 30 June 2030

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2026 Forecast Actual					
Balance at beginning of the financial year		5,294,345	2,444,217	2,738,843	111,285
Surplus/(deficit) for the year		180,055	180,055	-	-
Net asset revaluation gain/(loss)		211,755	-	211,755	-
Transfers to other reserves		-	110,244	-	(110,244)
Transfers from other reserves		-	(144,613)	-	144,613
Balance at end of the financial year		5,686,155	2,589,903	2,950,598	145,654
2027 Budget					
Balance at beginning of the financial year		5,686,155	2,589,903	2,950,598	145,654
Surplus/(deficit) for the year		203,700	203,700	-	-
Net asset revaluation gain/(loss)		220,225	-	220,225	-
Transfers to other reserves	4.3.1	-	143,638	-	(143,638)
Transfers from other reserves	4.3.1	-	(145,915)	-	145,915
Balance at end of the financial year	4.3.2	6,110,080	2,791,325	3,170,823	147,932
2028					
Balance at beginning of the financial year		6,110,080	2,791,325	3,170,823	147,932
Surplus/(deficit) for the year		170,579	170,579	-	-
Net asset revaluation gain/(loss)		229,034	-	229,034	-
Transfers to other reserves		-	161,476	-	(161,476)
Transfers from other reserves		-	(126,332)	-	126,332
Balance at end of the financial year		6,509,693	2,997,048	3,399,857	112,788
2029					
Balance at beginning of the financial year		6,509,693	2,997,048	3,399,857	112,788
Surplus/(deficit) for the year		169,574	169,574	-	-
Net asset revaluation gain/(loss)		238,196	-	238,196	-
Transfers to other reserves		-	134,809	-	(134,809)
Transfers from other reserves		-	(127,110)	-	127,110
Balance at end of the financial year		6,917,463	3,174,321	3,638,053	105,089
2030					
Balance at beginning of the financial year		6,917,463	3,174,321	3,638,053	105,089
Surplus/(deficit) for the year		187,801	187,801	-	-
Net asset revaluation gain/(loss)		242,959	-	242,959	-
Transfers to other reserves		-	181,921	-	(181,921)
Transfers from other reserves		-	(152,648)	-	152,648
Balance at end of the financial year		7,348,223	3,391,395	3,881,012	75,816

Statement of Cash Flows

For the four years ending 30 June 2030

NOTES	Forecast	Budget	Projections			
	Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	
Cash flows from operating activities						
Rates and charges	345,608	357,131	375,549	395,858	417,331	
Statutory fees and fines	32,097	17,971	18,914	19,907	20,952	
User fees	66,541	69,389	73,036	76,870	80,906	
Grants - operating	63,436	76,780	77,561	79,694	81,886	
Grants - capital	29,006	36,310	18,895	6,264	8,696	
Contributions - monetary	28,308	46,544	30,881	24,469	40,778	
Interest received	9,272	8,850	10,085	9,480	7,366	
Trust funds and deposits taken	415	423	431	440	449	
Other receipts	740	2,377	553	1,411	2,730	
Employee costs	(210,464)	(219,955)	(230,143)	(240,883)	(252,205)	
Materials and services	(148,788)	(165,078)	(171,612)	(177,443)	(192,548)	
Other payments	(28,155)	(31,369)	(32,074)	(32,796)	(34,190)	
Net cash provided by/(used in) operating activities	4.4.1	188,016	199,373	172,077	163,272	182,149
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(139,860)	(170,334)	(188,149)	(162,593)	(205,795)	
Proceeds from sale of property, infrastructure, plant and equipment	22,220	11,327	670	670	670	
Payments for investments	-	(3,477)	-	-	-	
Proceeds from sale of investments	-	-	11,805	4,534	12,873	
Net cash provided by/ (used in) investing activities	4.4.2	(117,641)	(162,484)	(175,674)	(157,389)	(192,252)
Cash flows from financing activities						
Finance costs	(5,017)	(5,151)	(4,787)	(4,514)	(4,407)	
Proceeds from borrowings	-	30,000	-	-	20,000	
Repayment of borrowings	(7,423)	(57,555)	(7,690)	(6,345)	(23,427)	
Interest paid - lease liability	(191)	(108)	(383)	(530)	(432)	
Repayment of lease liabilities	(1,274)	(1,430)	(1,250)	(1,294)	(941)	
Net cash provided by/(used in) financing activities	4.4.3	(13,905)	(34,244)	(14,110)	(12,684)	(9,207)
Net increase/(decrease) in cash & cash equivalents		56,470	2,645	(17,707)	(6,801)	(19,310)
Cash and cash equivalents at the beginning of the financial year		98,032	154,502	157,147	139,440	132,639
Cash and cash equivalents at the end of the financial year		154,502	157,147	139,440	132,639	113,329

Statement of Capital Works
For the four years ending 30 June 2030

NOTES	Forecast	Budget	Projections		
	Actual 2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Property					
Land	2,741	10,805	17,133	9,269	28,688
Total land	2,741	10,805	17,133	9,269	28,688
Buildings					
Buildings	53,178	54,780	24,511	42,661	60,897
Heritage buildings	9	-	4,500	3,500	-
Building improvements	5	-	-	-	-
Total buildings	53,192	54,780	29,011	46,161	60,897
Total property	55,933	65,585	46,144	55,430	89,584
Plant and equipment					
Plant, machinery and equipment	2,845	11,517	11,430	8,941	6,554
Fixtures, fittings and furniture	121	366	394	451	464
Computers and telecommunications	1,650	2,108	1,825	2,284	2,336
Total plant and equipment	4,617	13,990	13,649	11,676	9,353
Infrastructure					
Roads	31,069	25,007	34,916	38,636	45,480
Bridges	460	434	436	519	533
Footpaths and cycleways	10,850	7,124	4,848	5,609	6,330
Drainage	5,453	4,833	8,057	8,824	13,784
Recreational, leisure and community facilities	16,069	25,413	28,116	20,225	21,125
Waste management	1,952	13,609	30,950	1,567	1,619
Parks, open space and streetscapes	10,612	7,782	12,492	10,915	12,309
Other infrastructure	10,208	7,773	9,415	7,800	8,025
Total infrastructure	86,672	91,976	129,229	94,096	109,204
Total capital works expenditure	4.5.1 147,222	171,550	189,023	161,202	208,142
Represented by:					
New asset expenditure	55,877	83,615	77,661	57,913	100,959
Asset renewal expenditure	58,558	54,517	78,398	91,112	87,071
Asset upgrade expenditure	32,786	33,418	32,963	12,177	20,112
Total capital works expenditure	4.5.1 147,222	171,550	189,023	161,202	208,142
Funding sources represented by:					
Grants	37,646	45,944	18,722	10,417	9,269
Contributions	3,470	1,697	1,033	2,832	2,978
Council cash	106,105	123,909	169,267	147,954	195,895
Borrowings	-	-	-	-	-
Total capital works expenditure	4.5.1 147,222	171,550	189,023	161,202	208,142

Statement of Human Resources

For the four years ending 30 June 2030

	Forecast	Budget	Projections		
	Actual				
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	212,307	221,892	232,180	243,024	254,457
Employee costs - capital	9,132	10,937	11,639	12,386	13,182
Total staff expenditure	221,439	232,829	243,819	255,411	267,639
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	1,881.4	1,963.6	2,012.7	2,063.1	2,109.5
Total staff numbers	1,881.4	1,963.6	2,012.7	2,063.1	2,109.5

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent	Part time	Casual	Temporary
		Full Time			
	\$'000	\$'000	\$'000	\$'000	\$'000
Chief Executive	1,914	914	797	-	203
City Infrastructure	51,797	49,588	1,061	236	912
City Life	90,626	43,251	32,381	12,915	2,080
Corporate Services	46,383	36,385	5,327	541	4,130
Growth & Place	29,140	24,775	3,378	839	148
Total permanent staff expenditure	219,859	154,913	42,943	14,531	7,473
Other employee related expenditure	2,033				
Total employee costs - operating	221,892				
Capitalised labour costs	10,937				
Total staff expenditure	232,829				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent	Part time	Casual	Temporary
		Full Time			
Chief Executive	9.4	4.5	3.9	-	1.0
City Infrastructure	461.1	445.7	10.9	1.4	3.0
City Life	854.0	407.9	305.6	121.9	18.6
Corporate Services	324.5	254.6	37.3	3.8	28.9
Growth and Place	214.0	181.5	25.1	6.2	1.1
Total staff FTE - Operating	1,863.0	1,294.2	382.9	133.4	52.6
Supplementary labour and other	23.1				
Total FTE - Operating	1,886.1				
Capitalised labour costs	77.5				
Total FTE	1,963.6				

Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2030

	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000
Chief Executive				
Permanent - Full time	914	957	1,001	1,049
Women	769	804	842	882
Men	146	152	159	167
Persons of self-described gender	-	-	-	-
Permanent - Part time	797	834	873	914
Women	670	701	734	768
Men	127	133	139	145
Persons of self-described gender	-	-	-	-
Total Chief Executive	1,711	1,790	1,874	1,962
City Infrastructure				
Permanent - Full time	49,588	51,887	54,310	56,865
Women	9,923	10,383	10,868	11,379
Men	39,665	41,504	43,442	45,486
Persons of self-described gender	-	-	-	-
Permanent - Part time	1,061	1,110	1,162	1,216
Women	212	222	232	243
Men	848	888	929	973
Persons of self-described gender	-	-	-	-
Total City Infrastructure	50,648	52,997	55,472	58,081
City Life				
Permanent - Full time	43,251	45,256	47,370	49,598
Women	33,247	34,788	36,413	38,126
Men	9,872	10,329	10,812	11,320
Persons of self-described gender	133	139	145	152
Permanent - Part time	32,381	33,882	35,465	37,133
Women	24,891	26,045	27,262	28,544
Men	7,391	7,733	8,095	8,475
Persons of self-described gender	99	104	109	114
Total City Life	75,632	79,138	82,834	86,731
Corporate Services				
Permanent - Full time	36,385	38,072	39,850	41,725
Women	23,709	24,809	25,967	27,189
Men	12,676	13,263	13,883	14,536
Persons of self-described gender	-	-	-	-
Permanent - Part time	5,327	5,574	5,834	6,109
Women	3,471	3,632	3,802	3,980
Men	1,856	1,942	2,032	2,128
Persons of self-described gender	-	-	-	-
Total Corporate Services	41,712	43,646	45,684	47,833
Growth and Place				
Permanent - Full time	24,775	25,924	27,134	28,411
Women	15,098	15,798	16,536	17,314
Men	9,551	9,994	10,461	10,953
Persons of self-described gender	125	131	137	144
Permanent - Part time	3,378	3,535	3,700	3,874
Women	2,059	2,154	2,255	2,361
Men	1,302	1,363	1,426	1,493
Persons of self-described gender	17	18	19	20
Total Growth and Place	28,153	29,458	30,834	32,284
Casuals, temporary and other expenditure	24,036	25,151	26,325	27,564
Total employee costs - operating	221,892	232,180	243,024	254,457
Capitalised labour costs	10,937	11,639	12,386	12,969
Total staff expenditure	232,829	243,819	255,410	267,426

	2026-27 FTE	2027-28 FTE	2028-29 FTE	2029-30 FTE
Chief Executive				
Permanent - Full time	4.5	4.6	4.7	4.8
Women	3.8	3.9	4.0	4.1
Men	0.7	0.7	0.8	0.8
Persons of self-described gender	-	-	-	-
Permanent - Part time	3.9	4.0	4.1	4.2
Women	3.3	3.4	3.5	3.5
Men	0.6	0.6	0.7	0.7
Persons of self-described gender	-	-	-	-
Total Chief Executive	8.4	8.6	8.8	9.0
City Infrastructure				
Permanent - Full time	445.7	456.9	468.3	478.8
Women	89.2	91.4	93.7	95.8
Men	356.5	365.4	374.6	383.0
Persons of self-described gender	-	-	-	-
Permanent - Part time	10.9	11.2	11.5	11.8
Women	2.2	2.2	2.3	2.4
Men	8.8	9.0	9.2	9.4
Persons of self-described gender	-	-	-	-
Total City Infrastructure	456.7	468.1	479.8	490.6
City Life				
Permanent - Full time	408.2	418.4	428.8	438.5
Women	313.8	321.6	329.7	337.1
Men	93.2	95.5	97.9	100.1
Persons of self-described gender	1.3	1.3	1.3	1.3
Permanent - Part time	305.6	313.2	321.1	328.3
Women	234.9	240.8	246.8	252.4
Men	69.8	71.5	73.3	74.9
Persons of self-described gender	0.9	1.0	1.0	1.0
Total City Life	713.8	731.6	749.9	766.8
Corporate Services				
Permanent - Full time	254.6	260.9	267.5	273.5
Women	165.9	170.0	174.3	178.2
Men	88.7	90.9	93.2	95.3
Persons of self-described gender	-	-	-	-
Permanent - Part time	37.3	38.2	39.2	40.0
Women	24.3	24.9	25.5	26.1
Men	13.0	13.3	13.6	13.9
Persons of self-described gender	-	-	-	-
Total Corporate Services	291.8	299.1	306.6	313.5
Growth and Place				
Permanent - Full time	181.5	186.0	190.7	195.0
Women	110.6	113.4	116.2	118.8
Men	70.0	71.7	73.5	75.2
Persons of self-described gender	0.9	0.9	1.0	1.0
Permanent - Part time	25.1	25.8	26.4	27.0
Women	15.3	15.7	16.1	16.5
Men	9.7	9.9	10.2	10.4
Persons of self-described gender	0.1	0.1	0.1	0.1
Total Growth and Place	206.6	211.8	217.1	222.0
Casuals and temporary staff	208.7	214.0	219.3	224.2
Total staff FTE - Operating	1,886.1	1,933.3	1,981.6	2,026.2
Capitalised labour	77.5	79.5	81.5	83.3
Total staff numbers	1,963.6	2,012.7	2,063.1	2,109.5

4. Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2026-27 the FGRS cap has been set at 2.75%. Council will apply a rate cap of **2.75%**. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.75%. This is the rate cap.

Waste Management Charge

The recycling and waste collection service charge is calculated based on cost reflective principles to cover the costs of collection, recycling and landfill disposal. These include direct, indirect and overhead costs. The charge for 2026-27 will increase from \$509.55 to \$544.20 or 6.8%.

Service rates and charges

Households may apply for an additional garbage bin, upsized garbage bin, recycling bin or green waste bin. The charges for 2026-27 are \$158.50 to upgrade to a 240L bin, \$115.40 for a recycling bin and \$107.15 for a green waste bin.

Special rates and charges

Elgin Street and Willis Street are special rates and charges schemes planned to commence during 2026-27. These both involve road construction and sealing works.

Waivers

Council declares the following waivers for 2026-27 under section 171 of the Act for specific qualifying properties:

- Housing support waiver: residential property used for transitional, emergency or crisis housing.
- Rates assistance waiver: for qualifying residential and farm properties where the valuation has increased by greater than 50%.
- New Corio Estate waiver: for New Corio Estate properties where property encumbrances prevent owners from making any demands on Council services now and into the future.
- Financial hardship policy: support is available to individuals and businesses in exceptional hardship circumstances determined at the sole discretion of the Chief Executive Officer.

This will raise total rates and charges for 2026-27 to \$358,262,134.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2025-26		2026-27	Change	%
	Forecast	Actual	Budget		
	\$'000		\$'000	\$'000	
General rates*	265,294		277,090	11,796	4.45%
Waste management charge	67,438		72,394	4,956	7.35%
Service rates and charges	1,373		1,387	14	1.05%
Special rates and charges	1,202		1,578	375	31.22%
Supplementary rates and rate adjustments	3,478		3,700	222	6.38%
Waivers	(10)		(27)	(17)	161.60%
Interest on rates and charges	2,050		1,800	(250)	(12.20%)
Cultural and recreational rates	338		341	3	0.89%
Total rates and charges	341,162		358,262	17,100	5.01%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2025-26 cents/\$CIV*	2026-27 cents/\$CIV*	Change
General rate for rateable residential properties	0.00210278	0.00212512	1.06%
General rate for rateable commercial/industrial properties	0.00372769	0.00376186	0.92%
General rate for rateable vacant land	0.00284213	0.00288397	1.47%
General rate for rateable farm properties	0.00101198	0.00101355	0.16%
General rate for rateable mixed use properties	0.00310451	0.00310253	(0.06%)
General rate for rateable cultural & recreational properties	0.00157708	0.00159384	1.06%

(* Use CIV or NAV depending on the valuation basis used by the Council)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2025-26 \$'000	2026-27 \$'000	Change \$'000	%
Residential	205,538	215,229	9,692	4.72%
Commercial/industrial	44,878	46,844	1,966	4.38%
Vacant land	10,888	10,767	(121)	(1.11%)
Farm	3,106	3,426	320	10.30%
Mixed use	843	824	(19)	(2.25%)
Total amount to be raised by general rates	265,253	277,090	11,838	4.46%
Cultural & recreational land*	488	341		

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2025-26 Number	2026-27 Number	Change Number	%
Residential	129,913	132,568	2,655	2.04%
Commercial/industrial	9,362	9,540	178	1.90%
Vacant land	5,401	5,005	(396)	(7.33%)
Farm	926	928	2	0.22%
Mixed use	285	278	(7)	(2.46%)
Total number of assessments	145,887	148,319	2,432	1.67%
Cultural & recreational land*	52	52		

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2025-26 \$'000	2026-27 \$'000	Change \$'000	%
Residential	99,614,883	101,278,120	1,663,237	1.67%
Commercial/industrial	12,230,154	12,452,353	222,199	1.82%
Vacant land	3,686,823	3,733,258	46,435	1.26%
Farm	3,294,839	3,380,198	85,359	2.59%
Mixed use	258,375	265,650	7,275	2.82%
Total value of land	119,085,074	121,109,579	2,024,505	1.70%
Cultural & recreational land*	212,866	214,110		

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2025-26	2026-27	\$	%
Waste management charge	509.55	544.20	34.65	6.80%
Waste management charge applicable multi-sites	196.40	209.75	13.35	6.80%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2025-26	2026-27	Change	
	\$'000	\$'000	\$'000	%
Waste management charge	67,354	72,080	4,726	7.02%
Waste management charge applicable multi-sites	148	313	166	112.15%
Total	67,502	72,394	4,892	7.25%

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2025-26	2026-27	Change	
	Budget \$'000	Budget \$'000	\$'000	%
General rates	265,253	277,090	11,837	4.46%
Waste management charge	68,943	72,394	3,451	5.00%
Service rates and charges	1,016	1,387	371	36.53%
Special rates and charges	-	1,578	1,578	0.00%
Supplementary rates and rate adjustments	4,644	3,700	(944)	(20.33%)
Waivers	(52)	(27)	25	(48.08%)
Interest on rates and charges	1,400	1,800	400	28.57%
Cultural and recreational rates	448	341	(107)	(23.88%)
Total	341,652	358,262	16,610	4.86%

4.1.1(j) Fair Go Rates System Compliance

Greater Geelong City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2025-26	2026-27
	\$	\$
Total Rates	\$ 258,783,579	\$ 269,673,276
Number of rateable properties	145,887	148,319
Base Average Rate	\$ 1,773.86	\$ 1,818.20
Maximum Rate Increase (set by the State Government)*	2.50%	2.75%
Capped Average Rate	\$ 1,818.21	\$ 1,868.20
Maximum General Rates and Municipal Charges Revenue	\$ 265,253,202	\$ 277,089,291
Budgeted General Rates and Municipal Charges Revenue	\$ 265,253,168	\$ 277,089,291
Budgeted Supplementary Rates	\$ 4,643,945	\$ 3,700,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 269,897,113	\$ 280,789,291

* The State Government has allowed for a maximum rate increase of 2.75% in 2026-27.

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2026-27: estimated \$3.7 million and 2025-26: \$4.6 million)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Permits	5,760	6,433	673	11.7%
Infringements and costs	7,435	5,952	(1,483)	(19.9%)
Registrations	5,002	4,619	(383)	(7.7%)
Other	912	966	55	6.0%
Total statutory fees and fines	19,109	17,971	(1,139)	(6.0%)

Permits All revenue from permits is budgeted to increase due to expected increase in growth and price. Price increases for the majority of permits is set and regulated by the State Government.

Infringements and costs Parking infringement revenue is budgeted to reduce due to increased compliance at metered stays with the removal of the 2P Free Parking initiative which has lead to an increase in infringements.

The 2025/26 forecast includes infringements resulting from non-voting community members in the 2024 council election.

4.1.3 User fees

	Forecast	Budget	Change	
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Leisure centre and recreation	26,008	25,725	(283)	(1.09%)
Waste Management Services	13,919	15,449	1,530	10.99%
Parking Fees	5,545	7,843	2,297	41.43%
Child care/children's programs	5,571	5,233	(338)	(6.07%)
Development Services	2,612	2,747	135	5.17%
Lease & Rental Income	3,315	3,279	(36)	(1.08%)
Aged and health services	1,759	1,957	198	11.26%
Building & Planning Services	1,371	1,081	(290)	(21.16%)
Retail Sales	1,559	1,669	111	7.10%
Other Fees and Charges	4,834	4,387	(447)	(9.25%)
Total user fees	66,493	69,369	2,877	4.33%

Parking Fees The discontinuation of the Free 2P parking initiative will increase the revenue for casual parking fees in 2026-27.

Waste Management Services Higher waste fees reflect a combination of the rise in the EPA levy, fee reviews being undertaken to align with industry benchmarks and increased tonnages associated with ongoing population growth in the Geelong region.

Child care/children's programs Changes to the types of services delivered within the child care and programming space has reduced revenue expectations from user fees, part of this change a result of the State Government Free Kinder initiative.

Building & Planning Services Reduction in Statutory Planning fees expected due to lower applications driven from economic decline and slowdown of housing construction, along with an increase in ministerial fee waivers.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of Grants				
Commonwealth funded grants	59,215	76,534	17,318	29%
State funded grants	40,690	44,546	3,856	9%
Total grants received	99,905	121,079	21,174	21%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	14,841	30,426	15,584	105%
Positive Ageing	18,421	16,577	(1,844)	(10%)
Family & Children	11,922	12,103	181	2%
Other	111	0	(111)	(100%)
Recurrent - State Government				
Family & Children	12,120	12,720	600	5%
Local Laws	1,187	1,222	36	3%
Positive Aging	558	379	(178)	(32%)
Youth Services	342	379	38	11%
Other	648	644	(4)	(1%)
Total recurrent grants	60,150	74,450	14,300	24%
Non-recurrent - Commonwealth Government				
Health & Safety	440	0	(440)	(100%)
Other	0	0	0	-
Non-recurrent - State Government				
Family & Children	745	373	(373)	(50%)
Planning & Building	128	0	(128)	(100%)
Youth Services	29	30	1	2%
Arts, Culture & Heritage	80	40	(40)	(50%)
Waste Management	71	142	71	100%
Other	616	214	(402)	(65%)
Total non-recurrent grants	2,109	798	(1,312)	(62%)
Total operating grants	62,259	75,248	12,989	21%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads	6,145	4,649	(1,496)	(24%)
Non-recurrent - Commonwealth Government				
Buildings	2,294	12,651	10,357	451%
Roads	0	0	0	-
Recreational, leisure and community facilities	3,863	128	(3,735)	(97%)
Parks, open space and streetscapes	1,177	0	(1,177)	(100%)
Footpaths and cycleways		112		
Non-recurrent - State Government				
Buildings	21,572	20,325	(1,247)	(6%)
Heritage buildings	149	0	(149)	(100%)
Plant, machinery and equipment	0	900	900	-
Computers and telecommunications	91	0	(91)	(100%)
Roads	364	0	(364)	(100%)
Bridges	0	0	0	-
Footpaths and cycleways	192	0	(192)	(100%)
Recreational, leisure and community facilities	657	6,434	5,776	879%
Waste management	0	0	0	-
Parks, open space and streetscapes	726	745	19	3%
Other infrastructure	415	0	(415)	(100%)
Total capital grants	37,646	45,944	8,298	22%
Total Grants	99,905	121,192	21,287	21%

Operating Grants

Financial Assistance Grants

2025-26 Forecast is lower due to the early payment of 50% of the 2025-26 grant in 2024-25. The 2026-27 budget assumes that grant funding will be received in the financial year to which it relates.

Positive Ageing

2026-27 Budgeted funding reflects changes in Federal funding models and expected service delivery achievements.

Capital Grants

Buildings

The 2026-27 Budget includes an increase in building grants primarily due to the progression in stage two of Northern Bellarine Aquatic Centre project and the Landy Field Pavillion Upgrade project.

Roads

The 2026-27 income includes \$4.1 million in recurring Federal funding under the Roads to Recovery program. This represents a decrease from the 2025-26 allocation primarily due to the timing of project delivery.

Recreational, leisure and community facilities

The higher 2025-26 forecast for Federal recreational, leisure and community facilities capital grants reflects progress on the Drysdale Sporting Precinct, with key milestones achieved under the Federal funding agreement.

In 2026-27, further milestones for this project are expected to be delivered under the State funding agreement, which is the main driver of the increase in State capital grants for recreational, leisure and community facilities.

4.1.5 Contributions

	Forecast	Budget	Change	
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Monetary	28,308	46,544	18,235	64.42%
Non-monetary	118,023	120,652	2,629	2.23%
Total contributions	146,331	167,196	20,864	14.26%

Monetary

The increase in monetary contributions is primarily driven by the commencement of the Jetty Road Stage 2 Developer Contribution Plan as well as an increase in anticipated revenue from the Lara West and Armstrong Creek Horseshoe Bend Rd DCPs.

Non-Monetary

Non-Monetary asset infrastructure transferred from developers to Council expected to be received in 2026-27 is consistent with the 2025-26 forecast.

4.1.6 Net gain (or loss) on disposal of property, infrastructure, plant and equipment

	Forecast	Budget	Change	
	2025-26	2026-27		
	\$'000	\$'000	\$'000	%
Recurrent				
Proceeds from Sale of Plant & Equipment	562	727	165	29.39%
Written Down Values	(1,087)	(485)	602	(55.38%)
Net Gain/(Loss) - Recurrent	(525)	242	767	(146.10%)
Non-Recurrent				
Proceeds from Sale of Property	21,658	10,600	(11,058)	(51.06%)
Asset Sale Costs	-	-	-	-
Road Discontinuation	-	-	-	-
Written Down Values & Disposals	(15,216)	(7,500)	7,716	(50.71%)
Net Gain/(Loss) - Non-Recurrent	6,442	3,100	(3,342)	(51.88%)
Net Gain/(Loss)	5,917	3,342	(2,575)	(43.52%)

Proceeds from Sale of Property

Proceeds from the sale of Council property identified as surplus to requirements will be transferred to reserve to reduce debt.

4.1.7 Other income

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Interest	9,272	8,850	(422)	(4.55%)
Reimbursements and recoveries	174	252	78	44.53%
Other	2,828	221	(2,607)	(92.19%)
Total other income	12,274	9,323	(2,952)	(24.05%)

Interest Interest income is expected to decrease due planned repayment of borrowings and delivery of the capital program with major projects in construction being completed resulting in decreased funds being available for investment.

Other The variance is mainly due to a one-off contribution expected in 2025-26 on completion of a streetlighting upgrade project.

4.1.8 Employee costs

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Wages and salaries	178,172	189,104	(10,932)	(6.14%)
Superannuation	20,830	21,598	(768)	(3.69%)
WorkCover	5,771	5,597	175	3.03%
Supplementary Labour	3,681	2,033	1,648	44.78%
Other	3,459	3,145	314	9.08%
Fringe Benefits Tax	393	416	(23)	(5.73%)
Total employee costs	212,307	221,892	9,585	4.51%

Wages and salaries and Superannuation The *Enterprise Agreement 2024* includes an increase to base salaries of 3.0% from 1 July 2026. Furthermore, there have been salary savings in 2025-26 resulting from timing of recruitment of vacant established positions across the organisation. Many of these positions are now filled have been budgeted in 2026-27.

WorkCover The 2026-27 budget assumes WorkCover premiums increase in line with wages and salaries.

Supplementary Labour Costs to cover staff vacancies, such as extended parental or long serve leave to maintain core service delivery is expected to be lower in 2026-27.

4.1.9 Materials and services

	Forecast	Budget	Change	
	2025-26	2026-27	\$'000	%
	\$'000	\$'000	\$'000	%
Contract Payments	66,677	72,303	(5,627)	(8.44%)
Waste Disposal & Recycling	16,920	18,173	(1,253)	(7.40%)
Maintenance/Plant/Equipment/Vehicle Costs	12,557	13,831	(1,274)	(10.14%)
Consultants	8,287	14,244	(5,957)	(71.88%)
Utilities	10,274	11,425	(1,152)	(11.21%)
Levies	11,295	12,801	(1,506)	(13.33%)
Materials	7,703	8,057	(354)	(4.59%)
Information Technology	8,279	9,806	(1,527)	(18.44%)
Insurance	4,059	4,274	(214)	(5.28%)
Other	4,526	5,317	(791)	(17.48%)
Total materials and services	150,578	170,230	(19,653)	(13.05%)

Contractors	Contractor costs are budgeted to increase due to expected service volume growth and increased service prices. Kerbside collection as well as repairs & maintenance of buildings, roads, facilities, parks and reserves are the key drivers for the increased costs.
Waste Disposal & Recycling	Increased waste disposal costs reflects contracted price increases, gate fee increases driven by the rise in the EPA levy, and an increase on the volume of kerbside collections related to population growth.
Consultants	Increased consultancy spend mainly relating to the Digital Innovation Program, to implement new technology systems, platforms and software solutions to uplift digital capability to meet the needs of the City. Other notable increases relate to Infrastructure Asset Management, Storm Water Planning and increased NWGGA (North West Geelong Growth Area) developer funded contractual obligations, specifically in the Elcho Road West PSP (Precinct Structure Plan).
Levies	Levies are budgeted to increase due to the rise in the EPA levy as well as increased tonnages being processed at Drysdale Landfill.
Information Technology	Software price increases and additional investment for Digital, Information & Technology to align to the City's IT strategy and to help support the increasing demand and capability of the organisation.

4.1.10 Depreciation

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Property	14,834	15,655	(821)	(5.53%)
Plant & equipment	5,538	4,761	777	14.03%
Infrastructure	90,638	90,024	614	0.68%
Total depreciation	111,009	110,439	570	0.51%

The reduction in the 2026-27 depreciation expense reflects the planned reassessment of asset useful lives following revaluations, which is expected to extend remaining lives of a number of assets and reduce annual depreciation.

4.1.11 Amortisation - Intangible assets

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Computer Software	1,340	1,340	(0)	-
Landfill	773	1,049	276	35.67%
Total amortisation - intangible assets	2,113	2,389	276	13.05%

4.1.12 Depreciation - Right of use assets

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Right of use assets	1,380	1,377	3	0.23%
Total depreciation - right of use assets	1,380	1,377	3	0.23%

4.1.13 Other expenses

	Forecast 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Contributions	19,210	20,079	(869)	(4.53%)
Community Grants	1,976	1,747	229	11.61%
Sponsorships and Memberships	965	1,229	(264)	(27.34%)
Licences, Fees and Permits	1,694	1,956	(261)	(15.43%)
Councillors' allowances	586	635	(49)	(8.39%)
Other	4,111	5,724	(1,613)	(39.23%)
Total other expenses	28,542	31,369	(2,827)	(9.90%)

Contributions Contributions increase due to a 1.4% increase to the Geelong Regional Library Corporation funding and the scheduled return of the Avalon Airshow in 2027.

Community Grants Community Grants decrease in 2026–27 due to the reclassification of Greater Geelong Neighbourhood Houses as a contribution.

Other Increase in 2026–27 reflecting higher security contract costs and increased rental expenses following a new agreement for additional land at the Staceys Road Compost Facility.

4.2 Balance Sheet

4.2.1 Assets

Current Assets

Current assets are forecast to increase, primarily driven by higher projected year-end cash and financial asset balances.

Property, infrastructure, plant and equipment

The increase in property, infrastructure, plant and equipment reflects both the impact of asset revaluation, the addition of new assets delivered through the capital works program and assets contributed to Council by developers.

4.2.2 Liabilities

Interest-bearing liabilities

In 2026–27, one loan is forecast to be refinanced and another fully repaid. As a result, total borrowings are projected to decrease to \$129.0 million as at 30 June 2027.

Contract and other liabilities

The decrease in contract and other liabilities in 2026–27 reflects the utilisation of previously received capital grants that are expected to be expended during the year.

Trade and other payables

Trade and other payables are forecast to increase in 2026–27, consistent with higher levels of operating and capital expenditure, resulting in increased supplier balances outstanding at year-end.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Amount borrowed as at 30 June of the prior year	163,949	156,526	128,971	121,281	114,935
Amount proposed to be borrowed	-	30,000	-	-	20,000
Amount projected to be redeemed	(7,423)	(57,555)	(7,690)	(6,345)	(23,427)
Amount of borrowings as at 30 June	156,526	128,971	121,281	114,935	111,508
Amount (of opening balance) to be refinanced	-	30,000	-	-	20,000

Loan balances are expected to steadily decrease over the next four years and there are no planned new borrowings during this period. In 2026-27, a \$30 million loan will be refinanced and a \$20 million loan fully repaid. As a result, the total loan balance is projected to reduce to \$129.0 million as at 30 June 2027 and continue declining to \$111.5 million by 30 June 2030. This reduction reflects Council's focus on strengthening long-term financial sustainability by lowering debt levels.

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Budget
	2025-26	2026-27
	\$'000	\$'000
Right-of-use assets		
Property	3,330	1,987
Vehicles	52	31
Other, etc.	31	19
Total right-of-use assets	3,413	2,036
Lease liabilities		
Current lease Liabilities		
Land and buildings	1,395	703
Plant and equipment	22	11
Other, etc.	13	7
Total current lease liabilities	1,430	720
Non-current lease liabilities		
Land and buildings	2,514	1,794
Plant and equipment	-	-
Other, etc.	-	-
Total non-current lease liabilities	2,514	1,794
Total lease liabilities	3,944	2,514

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.8%.

4.3 Statement of Changes in Equity

4.3.1 Reserves

Council establishes Reserves to account for income which has been received from a specific source that has a future application. A Revaluation Reserve is required under the Australian Accounting Standards to recognise changes in asset value.

	Forecast	Budget	Projections		
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Developer Contributions Reserves	81,864	109,534	98,571	82,105	35,482
Waste Reserve	21,283	21,798	7,356	22,984	40,333
Capital Commitments Reserve	21,370	5,462	1,291	0	0
Property Sales Reserve	21,138	11,138	5,569	-	-
Deferred Income Reserve	-	-	-	-	-
Total	145,654	147,932	112,788	105,089	75,816
Revaluation Reserves	2,950,598	3,170,823	3,399,857	3,638,053	3,881,012
Total Reserves	3,096,252	3,318,755	3,512,645	3,743,142	3,956,828

4.3.2 Equity

The equity position is expected to increase due to the comprehensive net result surplus and revaluation of assets. Cash reserves are reducing over the 4-year period as cash reserves funded from developers will be utilised to deliver the associated infrastructure.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/used in operating activities

Rates and charges	Increase in expected revenue due to growth within the municipality and a projected 2.75% rate increase.
Grants - Capital	Increase in capital grants expected in 2026-27, including \$24.5 million in State and Federal funding for stage two of the North Bellarine Aquatic Centre.
Materials and services	Increased costs due to inflationary impacts and requirements to support service growth. 2026-27 includes a significant investment in the digital innovation program to uplift councils digital capability.

4.4.2 Net cash flows provided by/used in investing activities

Payments for property, infrastructure, plant and equipment	Increased investment in the capital program in 2026-27 as compared to 2025-26.
Proceeds from sale of property, infrastructure, plant	Expected sale of assets surplus to requirements in 2026-27, which will assist with the repayment of debt.

4.4.3 Net cash flows provided by/used in financing activities

Proceeds from borrowings	A \$30.0 million interest-only loan maturing in 2026-27 will be refinanced to maintain adequate liquidity.
Repayment of borrowings	A \$20.0 million loan will mature in 2026-27 and be repaid in full using the Property Sales cash reserve. The \$30.0 million loan will be refinanced, as noted above.

4.5 Capital works program

This section presents a listing of the capital works projects to be undertaken for the 2026-27 year, classified by expenditure type and funding source. This covers the capital program developed for the current budget and any carried forward amounts from prior years.

4.5.1 Summary

	Forecast Actual 2025-26 \$'000	Budget 2026-27 \$'000	Change \$'000	%
Infrastructure	86,672	91,976	5,304	6.12%
Plant and equipment	4,617	13,990	9,373	203.01%
Property	55,933	65,585	9,652	17.26%
Total	147,222	171,550	24,329	16.53%

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Infrastructure	91,976	36,897	35,060	-	20,019	12,068	1,669	78,238	-
Plant and equipment	13,990	2,690	11,249	-	52	900	-	13,090	-
Property	65,585	44,028	8,209	-	13,348	32,976	28	32,581	-
Total	171,550	83,615	54,517	-	33,418	45,944	1,697	123,909	-

The 2026-27 program of \$171.6 million is detailed below and the 4-year program in Appendix 2. The program highlights the significant allocation of funds to new assets relative to renewal and upgrade. Aligning with our financial sustainability goals, all capital works have been reviewed for cost escalations and scope of works changes. The capital program has been reforecast to include the total expected spend for each year.

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	10,805	10,805	-	-	-	-	-	10,805	-
Land Acquisition Program	10,805	10,805	-	-	-	-	-	10,805	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	54,780	33,223	8,209	-	13,348	32,976	28	21,776	-
Chilwell Library Community Hub	238	-	-	-	238	-	-	238	-
Lara West - Eastern Multipurpose Community Centre	183	183	-	-	-	-	-	183	-
Landy Field - Upgrade of Facilities (Inc Pavilion)	6,690	-	-	-	6,690	3,332	-	3,358	-
Yirrama Community Hub	4,528	4,528	-	-	-	3,025	-	1,503	-
Biyala Community Hub	975	975	-	-	-	-	-	975	-
North Bellarine Aquatic Centre Stage 2	24,673	24,673	-	-	-	24,463	-	210	-
Ocean Grove Memorial Reserve Upgrade	383	-	-	-	383	420	-	(36)	-
Commonwealth Games Legacy Asset Delivery	204	204	-	-	-	-	-	204	-
Wallington Reserve - All Abilities Pavilion Redevelopment	765	-	-	-	765	162	-	603	-
Hamlyn Park - Female Friendly Changeroom	1,300	1,300	-	-	-	-	-	1,300	-
McDonald Reserve Pavilion Upgrade	1,032	-	-	-	1,032	1,032	-	-	-
Queens Park Female Friendly Change room	1,317	-	-	-	1,317	-	-	1,317	-
Norlane Community Centre	36	36	-	-	-	-	-	36	-
Northern Aquatic and Community Hub (Northern Arc)	441	441	-	-	-	-	-	441	-
Elderslie Reserve Pavilion Upgrade	1,000	-	-	-	1,000	542	-	458	-
Armstrong Horseshoe Bend Precinct - Local Activity Centre - Community Complex	187	187	-	-	-	-	-	187	-
NAC - Multi-Purpose Stadium	200	200	-	-	-	-	-	200	-
RSIP Facilities - Armstrong Creek Sports Centre and Waurn Ponds Sports Complex	250	250	-	-	-	-	-	250	-
Core Capital Program - Buildings	10,376	245	8,209	-	1,922	-	28	10,349	-
TOTAL PROPERTY	65,585	44,028	8,209	-	13,348	32,976	28	32,581	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	11,517	2,157	9,360	-	-	900	-	10,617	-
Grey Headed Flying Fox (Capital)	57	57	-	-	-	-	-	57	-
Grab Truck Purchase	350	350	-	-	-	-	-	350	-
North Bellarine Aquatic Centre Stage 2 - Fit Out	850	850	-	-	-	-	-	850	-
Gymnastics Centre fitout	900	900	-	-	-	900	-	-	-
Core Capital Program - Plant, machinery and equipment	9,360	-	9,360	-	-	-	-	9,360	-
Fixtures, Fittings and Furniture	366	188	126	-	52	-	-	366	-
Core Capital Program - Fixtures, fittings and furniture	366	188	126	-	52	-	-	366	-
Computers and Telecommunications	2,108	345	1,763	-	-	-	-	2,108	-
Smart City Infrastructure Opportunities	345	345	-	-	-	-	-	345	-
Core Capital Program - Computers and telecommunications	1,763	-	1,763	-	-	-	-	1,763	-
TOTAL PLANT AND EQUIPMENT	13,990	2,690	11,249	-	52	900	-	13,090	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads	25,007	-	23,428	-	1,580	4,649	-	20,359	-
Traffic Calming Upgrades	300	-	-	-	300	-	-	300	-
Core Capital Program - Roads	24,707	-	23,428	-	1,280	4,649	-	20,059	-
Bridges	434	-	434	-	-	-	-	434	-
Core Capital Program - Bridges	434	-	434	-	-	-	-	434	-
Footpaths and Cycleways	7,124	4,780	1,848	-	496	112	1,578	5,434	-
Special Rates and Charges - Civil Infrastructure	4,407	4,407	-	-	-	-	1,578	2,829	-
Ocean Grove bike track	176	176	-	-	-	-	-	176	-
Scenic Road - Bicycle Path	85	85	-	-	-	-	-	85	-
Shared Trails Masterplan Implementation - Bellarine Trail	372	-	-	-	372	-	-	372	-
Mount Duneed Footpath Upgrades	125	-	-	-	125	-	-	125	-
Barwon River - Shared Trails & Pedestrian Bridge	113	113	-	-	-	112	-	1	-
Core Capital Program - Footpaths and cycleways	1,848	-	1,848	-	-	-	-	1,848	-
Drainage	4,833	-	2,587	-	2,246	-	-	4,833	-
Core Capital Program - Drainage	4,833	-	2,587	-	2,246	-	-	4,833	-
Recreational, leisure and community facilities	25,413	21,560	2,306	-	1,547	6,562	-	18,851	-
Armstrong Creek West Precinct - Regional Active Open Space - Play Fields	113	113	-	-	-	-	-	113	-
Armstrong Creek Horseshoe Bend - Southern Active Open Space - Play Fields	120	120	-	-	-	-	-	120	-
Moorpanyl Park	587	587	-	-	-	-	-	587	-
Aldershot Reserve – Active Recreation	1,723	1,723	-	-	-	684	-	1,039	-
Sport Lighting Program	1,598	1,598	-	-	-	-	-	1,598	-
Kardinia Aquatic Centre - Pool Boiler Electrification	300	-	-	-	300	128	-	172	-
Lara West - District Active Open Space - Play Fields	150	150	-	-	-	-	-	150	-
Armstrong Creek Horseshoe Bend Precinct - Regional Active Open Space - Play Fields	150	150	-	-	-	-	-	150	-
Grovedale Recreation Reserve Pitch upgrade	234	-	-	-	234	-	-	234	-
Coastside Drive Recreation Reserve Masterplan Implementation	550	550	-	-	-	-	-	550	-
Sovereign Drive Recreation Reserve Masterplan Implementation	2,547	2,547	-	-	-	-	-	2,547	-
Grinter Reserve BMX Track Upgrade	350	-	-	-	350	200	-	150	-
Osborne Park Netball Courts	830	830	-	-	-	450	-	380	-
Drysdale Sporting Precinct Master Plan Stage 2	9,685	9,685	-	-	-	5,000	-	4,685	-
Lara Golf Club Irrigation Upgrade	887	887	-	-	-	-	-	887	-
Geelong Waterfront Basketball Court	100	100	-	-	-	100	-	-	-
Devlins Road Active Open Space	2,500	2,500	-	-	-	-	-	2,500	-
Myers Reserve Masterplan Implementation	400	-	-	-	400	-	-	400	-
Basketball Court Planning	20	20	-	-	-	-	-	20	-
Core Capital Program - Recreational, leisure and community facilities	2,569	-	2,306	-	263	-	-	2,569	-
Waste Management	13,609	1,227	-	-	12,382	-	-	13,609	-
New Bin Supply - Waste Collection and Recycling Systems	1,227	1,227	-	-	-	-	-	1,227	-
Organics Processing Facility Upgrade	11,500	-	-	-	11,500	-	-	11,500	-
Geelong Resource Recovery Centre - construction of new facility	832	-	-	-	832	-	-	832	-
Public Litter Enclosures Renewal	50	-	-	-	50	-	-	50	-
Parks, Open Space and Streetscapes	7,782	2,943	3,346	-	1,493	745	91	6,946	-
Province Estate Highton - Wandana Gully - no 3	2,112	2,112	-	-	-	-	-	2,112	-
Sparrovale Wetlands Project Implementation	530	530	-	-	-	-	-	530	-
Sparrovale Dog Park	301	301	-	-	-	253	-	48	-
Chirnside Park Playground Improvements	300	-	-	-	300	91	91	117	-
Waurm Ponds Skate Park and Dirt Jumps Precinct upgrade	300	-	-	-	300	88	-	212	-
St Albans Recreation Reserve, Thomson: Play, Fitness and Social Space	150	-	-	-	150	66	-	84	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Streetscape Beautification Works	193	-	-	-	193	-	-	193	-
Multicultural Business Precinct Revitalisation Program	320	-	320	-	-	247	-	73	-
Lara CBD Beautification & Safety Initiative	50	-	-	-	50	-	-	50	-
Core Capital Program - Parks, open space and streetscapes	3,527	-	3,026	-	500	-	-	3,527	-
Other Infrastructure	7,773	6,387	1,111	-	275	-	-	7,773	-
Other Infrastructure	90	90	-	-	-	-	-	90	-
Roslyn Rd and Thornhill Rd Intersection	50	50	-	-	-	-	-	50	-
Armstrong Creek West - Boundary Road and Baanyip Boulevard Traffic Signals and Link Road	100	-	100	-	-	-	-	100	-
Heritage Asset Renewal	275	-	-	-	275	-	-	275	-
Animal Pound - Sewer Main Upgrade	200	-	200	-	-	-	-	200	-
Waterfront Bollard Renewal	100	-	100	-	-	-	-	100	-
Christmas Program	6,958	6,247	711	-	-	-	-	6,958	-
TOTAL INFRASTRUCTURE	91,976	36,897	35,060	-	20,019	12,068	1,669	78,238	-
TOTAL NEW CAPITAL WORKS	171,550	83,615	54,517	-	33,418	45,944	1,697	123,909	-

4.6 Summary of Planned Capital Works Expenditure

2027-28

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	17,133	17,133	-	-	-	-	291	16,842	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	24,511	9,551	11,852	-	3,108	9,770	623	14,118	-
Heritage buildings	4,500	-	4,500	-	-	-	-	4,500	-
TOTAL PROPERTY	46,144	26,684	16,352	-	3,108	9,770	914	35,461	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	11,430	-	11,430	-	-	-	-	11,430	-
Fixtures, Fittings and Furniture	394	192	150	-	53	-	-	394	-
Computers and Telecommunications	1,825	-	1,825	-	-	-	-	1,825	-
Library books	-	-	-	-	-	-	-	-	-
TOTAL PLANT AND EQUIPMENT	13,649	192	13,405	-	53	-	-	13,649	-
INFRASTRUCTURE									
Roads	34,916	5,266	28,100	-	1,550	6,167	72	28,677	-
Bridges	436	-	436	-	-	-	-	436	-
Footpaths and Cycleways	4,848	843	4,004	-	-	-	-	4,848	-
Drainage	8,057	1,457	3,799	-	2,801	-	-	8,057	-
Recreational, leisure and community facilities	28,116	23,510	1,844	-	2,762	1,873	48	26,196	-
Waste Management	30,950	12,264	-	-	18,686	-	-	30,950	-
Parks, Open Space and Streetscapes	12,492	1,011	7,478	-	4,003	913	-	11,579	-
Other Infrastructure	9,415	6,434	2,980	-	-	-	-	9,415	-
TOTAL INFRASTRUCTURE	129,229	50,785	48,641	-	29,802	8,953	119	120,157	-
TOTAL NEW CAPITAL WORKS	189,023	77,661	78,398	-	32,963	18,722	1,033	169,267	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	9,269	9,269	-	-	-	-	1,294	7,975	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	42,661	19,221	18,621	-	4,819	2,730	771	39,160	-
Heritage buildings	3,500	-	3,500	-	-	-	-	3,500	-
TOTAL PROPERTY	55,430	28,491	22,121	-	4,819	2,730	2,065	50,635	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	8,941	-	8,941	-	-	-	-	8,941	-
Fixtures, Fittings and Furniture	451	197	200	-	54	-	-	451	-
Computers and Telecommunications	2,284	-	2,284	-	-	-	-	2,284	-
TOTAL PLANT AND EQUIPMENT	11,676	197	11,425	-	54	-	-	11,676	-
INFRASTRUCTURE									
Roads	38,636	1,608	35,446	-	1,582	6,918	558	31,160	-
Bridges	519	-	519	-	-	-	-	519	-
Footpaths and Cycleways	5,609	1,158	4,451	-	-	-	-	5,609	-
Drainage	8,824	994	4,945	-	2,885	-	-	8,824	-
Recreational, leisure and community facilities	20,225	17,321	2,113	-	791	768	209	19,248	-
Waste Management	1,567	1,517	-	-	50	-	-	1,567	-
Parks, Open Space and Streetscapes	10,915	-	8,920	-	1,996	-	-	10,915	-
Other Infrastructure	7,800	6,628	1,172	-	-	-	-	7,800	-
TOTAL INFRASTRUCTURE	94,096	29,225	57,567	-	7,304	7,686	766	85,643	-
TOTAL NEW CAPITAL WORKS	161,202	57,913	91,112	-	12,177	10,417	2,832	147,954	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	28,688	28,688	-	-	-	-	1,534	27,154	-
Land Improvements	-	-	-	-	-	-	-	-	-
Buildings	60,897	27,920	19,085	-	13,892	848	302	59,746	-
TOTAL PROPERTY	89,584	56,608	19,085	-	13,892	848	1,836	86,900	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	6,554	-	6,554	-	-	-	-	6,554	-
Fixtures, Fittings and Furniture	464	203	205	-	56	-	-	464	-
Computers and Telecommunications	2,336	-	2,336	-	-	-	-	2,336	-
TOTAL PLANT AND EQUIPMENT	9,353	203	9,094	-	56	-	-	9,353	-
INFRASTRUCTURE									
Roads	45,480	7,644	36,222	-	1,614	6,818	627	38,036	-
Bridges	533	-	533	-	-	-	-	533	-
Footpaths and Cycleways	6,330	1,764	4,566	-	-	-	-	6,330	-
Drainage	13,784	5,752	5,061	-	2,972	-	-	13,784	-
Recreational, leisure and community facilities	21,125	18,141	2,169	-	815	1,603	515	19,007	-
Waste Management	1,619	1,569	-	-	50	-	-	1,619	-
Parks, Open Space and Streetscapes	12,309	2,453	9,143	-	714	-	-	12,309	-
Other Infrastructure	8,025	6,826	1,198	-	-	-	-	8,025	-
TOTAL INFRASTRUCTURE	109,204	44,148	58,891	-	6,165	8,421	1,142	99,642	-
TOTAL NEW CAPITAL WORKS	208,142	100,959	87,071	-	20,112	9,269	2,978	195,895	-

4.7 Proposals to lease council land

This section presents a summary of Council's proposals to lease council land to external parties in the 2026-27 financial year.

Leases for City owned and managed land:

The City leases land, including buildings, in compliance with section 115 of the *Local Government Act 2020*.

Section 115 - Lease of land

(1) A Council's power to lease any land to any person is limited to leases for a term of 50 years or less.

(2) Subject to any other Act, and except where section 116 applies, if a Council leases any land to any person subject to any exceptions, reservations, covenants and conditions, it must comply with this section.

(3) A Council must include any proposal to lease land in a financial year in the budget, where the lease is -

- a) for one year or more and;
 - (i) the rent for any period of the lease is \$100 000 or more a year; or
 - (ii) the current market rental value of the land is \$100 000 or more a year; or
- b) for 10 years or more.

(4) If a Council proposes to lease land that is subject to subsection (3) and that was not included as a proposal in the budget, the Council must undertake a community engagement process in accordance with the Council's Community Engagement Policy in respect of the proposal before entering into the lease.

The leases listed are included in the Budget to comply with section 115 (3). Some current lease arrangements reflect subsidised community use, however, a commercial market rental value of the building could potentially exceed \$100,000 if leased for its highest and best use, ("the use of an asset that maximises its potential and is physically possible, legally permissible and financially feasible"). This may particularly apply to Kindergartens, Preschools and Neighbourhood Houses. These are operated by a third party with a subsidised community rent due to the permitted use to provide community services and benefits.

To ensure transparency, these proposed leases have been included in the list below.

Permitted Use	Address	Suburb	Proposed Term*	Section	Proposed Annual Rental (\$)
Restaurant	15 Eastern Beach Road	Geelong	21 years to 50 years	(3)(b) >10 years	Determined by valuation
Office	51 Little Malop Street	Geelong	5 years	(3)(a)(ii) >\$100,000	Determined by valuation
Art Experience	30 Gheringhap Street	Geelong	10 years	(3)(b) >10 years	Determined by valuation
Community Access, Event & Accommodation	51 Swinburne Street	North Geelong	50 years	(3)(b) >10 years	\$1
Social housing (RHA)	21 Allambie Street	Leopold	50 years	(3)(b) >10 years	\$1
Golf Club	125 Elcho Road	Lara	21 years	(3)(b) >10 years	\$1,000
Telecommunications	155-161 Goldsworthy Road	Corio	21 years	(3)(b) >10 years	\$6,500
Telecommunications	481-487 Wallington Road	Wallington	21 years	(3)(b) >10 years	\$23,000
Telecommunications	95-107 Barrabool Road	Highton	21 years	(3)(b) >10 years	\$14,000
Telecommunications	481-487 Wallington Road	Wallington	21 years	(3)(b) >10 years	Determined by valuation
Telecommunications	4B Mill Road	Lara	21 years	(3)(b) >10 years	Determined by valuation
Ground	42-64 The Boulevard	Norlane	50 years	(3)(b) >10 years	\$530
Restaurant	74-90 Western Foreshore Road	Geelong	21 years	(3)(b) >10 years	Determined by valuation
Ground	72 Western Foreshore Road	Geelong	21 years	(3)(b) >10 years	Determined by valuation
Ground	25-27 Eastern Beach Road	Geelong	21 years	(3)(b) >10 years	Determined by valuation
Social housing (RHA)	5A Dean Street	Belmont	50 years	(3)(b) >10 years	\$1

* indicates maximum term to be considered, subject to negotiation

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5. Targeted performance indicators (Council selected)

The following table highlights Council's current and projected performance across eight targeted performance indicators selected by Council from the range of prescribed performance measures contained in the Local Government (Planning and Reporting) Regulations 2020. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Domain / Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+ / o / -
Community	Utilisation of aquatic facilities								
Aquatic facilities	Number of visits to aquatic facilities/Population	1	7.7	7.8	7.7	7.7	7.7	7.7	o
Community	Participation in 4-week key age and stage visit								
MCH services	Number of 4-week key age and stage visits/Number of birth notifications received	2	93.5%	97.4%	94.0%	94.0%	94.0%	94.0%	o
Governance	Council resolutions made at meetings closed to the public								
Transparency	Number of Council resolutions made at meetings of Council, or at meetings of a delegated committee consisting only of Councillors, closed to the public/Number of Council resolutions made at meetings of Council or at meetings of a delegated committee consisting only of Councillors	3	11.3%	10.0%	10.0%	12.0%	12.0%	10.0%	o
Environment	Gas usage								
Energy consumption	Total units of metered gas purchased by Council/Population	4	0.279	0.296	0.296	0.248	0.231	0.231	-
Financial forecasting	Non-current liabilities compared to own-source revenue								
Indebtedness (level of long term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities / own source revenue	5	45.91%	30.92%	34.45%	33.32%	26.36%	18.72%	-
Financial management	Cash compared to current liabilities								
Liquidity (level of long term liabilities is appropriate to the size and nature of a Council's activities)	Cash / current liabilities	6	70%	79%	109%	95%	81%	60%	-
Financial management	Adjusted underlying surplus (or deficit)								
Operating position (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	7	0.4%	(2.8%)	(2.7%)	(1.0%)	0.2%	0.3%	+
Financial management	Average rate per property assessment								
Revenue level (resources are used efficiently in the delivery of services)	General rates and municipal charges / no. of property assessments	8	\$ 1,802	\$ 2,339	\$ 2,415	\$ 2,478	\$ 2,549	\$ 2,622	+

Key to Target Trend:

- + increase in Council's overall targets
- o maintaining Council's overall targets
- decrease in Council's overall targets

5a. Targeted performance indicators (Mandatory)

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these measures and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted service performance indicators - Mandatory

Domain / Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+/-
Governance									
Community engagement (council decisions made and implemented with community input)	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	9	48	48	54	54	54	54	o
Environment									
Roads (sealed local roads are maintained and renewed to ensure a safe network)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	10	93.3%	94.2%	95.0%	95.0%	95.0%	95.0%	+
Responsiveness									
Statutory planning (Councils decide on planning applications and fulfill their legislative duties in a timely manner)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made	11	74.0%	78.0%	70.0%	70.0%	70.0%	70.0%	o
Environment									
Waste management (waste is minimised and sustainability is promoted)	Kerbside collection waste to landfill per serviced property Waste in tonnage collected from kerbside waste collection services sent to landfill / Number of serviced properties	12	45.8%	46.3%	47.5%	47.5%	47.5%	47.5%	+

Key to Target Trend:

- + increase in Council's overall targets
- o maintaining Council's overall targets
- decrease in Council's overall targets

Targeted financial performance indicators - Mandatory

Domain / Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+/-
Financial management									
Liquidity (sufficient working capital and cash is available to cover expenses)	Current assets compared to current liabilities Current assets / current liabilities	13	168.2%	144.1%	197.5%	173.2%	150.1%	112.3%	-
Financial forecasting									
Asset renewal and upgrade (renewal and upgrade of assets is planned and delivered)	Asset renewal and upgrade compared to depreciation Asset renewal and upgrade expenses / Asset depreciation	14	63%	82%	80%	97%	86%	85%	+
Financial management									
Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue	15	62.9%	68.6%	67.8%	67.7%	68.1%	68.6%	o
Financial management									
Expenditure and revenue level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments	16	\$3,568	\$3,504	\$3,661	\$3,699	\$3,736	\$3,810	+

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 2 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Domain / Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+/-
Financial forecasting									
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to own-source revenue	17	38.93%	36.0%	28.4%	25.3%	22.8%	21.1%	-
	Interest bearing loans and borrowings / own-source revenue								
	Loans and borrowings repayments compared to own source revenue	18	6.37%	2.86%	13.83%	2.60%	2.16%	5.27%	o
	Interest and principal repayments on interest bearing loans and borrowings / own-source revenue								
Population (population is a key driver of a Council's ability to fund the delivery of services to the community)	Expenses per head of population	19	\$1.71	\$2.25	\$2.38	\$2.29	\$2.30	\$2.39	+
	Total expenses/ Population								
	Infrastructure per head of population	20	\$13,894	\$14,033	\$14,284	\$14,553	\$14,744	\$14,999	+
	Value of infrastructure / Population								
Revenue and grants (revenue is generated from a range of sources to fund the delivery of services to the community)	Own-source revenue per head of population	21	\$1.41	\$1.42	\$1.45	\$1.50	\$1.54	\$1.59	+
	Own source revenue / Population								
	Recurrent grants per head of population	22	\$300.43	\$216.08	\$252.52	\$254.15	\$255.78	\$257.43	+
	Recurrent grants / Population								
Financial management									
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property value	23	0.28%	0.29%	0.30%	0.30%	0.31%	0.32%	o
	Rate revenue / CIV of rateable properties in the municipal district								
Rates collection (rates and charges are being responsibly collected)	Rates and charges debt	24	5.07%	4.1%	4.1%	4.1%	4.1%	4.1%	o
	Unpaid rates and charges / all rates and charges								

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

5c. Additional indicators

The following table presents additional indicators that are not prescribed indicators in the *Local Government (Planning and Reporting) Regulations 2020*. These indicators are used by the Department of Treasury and Finance to conduct credit assessments of councils under the Treasury Corporation of Victoria (TCV) loans framework. Subject to these financial covenants being satisfied over the prior three years to the budget year, the budget year, and subsequent three projected financial years, a borrowing limit will be determined under the framework.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	+/-
<i>TCV loans framework indicators</i>									
Interest Cover Ratio	EBITDA : interest expenses	25	21:1	14:1	14:1	19:1	23:1	31:1	+
Interest bearing liabilities to own source revenue	Interest bearing liabilities / own source revenue	26	40.17%	36.89%	29.00%	27.81%	24.96%	22.97%	-

Notes to measures

5

1. Utilisation of aquatic facilities

Targets are based on past usage patterns. A temporary closure of the North Bellarine Aquatic Centre (June–October 2026) is expected to impact attendance.

2. Participation in 4-week Key Age and Stage visit

As this is a new measure that is being targeted, the target has been set based on the City's historical performance.

3. Council resolutions made at meetings closed to the public

The target is informed by the City's historical performance and benchmarking with comparable councils, taking into account forecast activity levels and organisational requirements.

4. Gas usage

The target has been set using historical gas consumption data, with forecast reductions from 2027-28 associated with the planned switch from gas to electrification of Kardinia Pool.

5. Non-current liabilities compared to own-source revenue

Debt levels are planned to decrease over time, while own-source revenue is expected to grow through population growth and indexation.

6. Cash compared to current liabilities

Cash reserves are expected to decline over time as they are used to fund Developer Contribution Plan (DCP) capital projects.

7. Adjusted underlying surplus (or deficit)

Underlying deficits are forecast in the short term (2026–27 and 2027–28), with a return to surplus in later years, supported by operating efficiency improvements.

8. Average rate per property assessment

Rates revenue is expected to increase in line with the State Government rate cap.

5a

9. Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions

The target for this measure has been set considering past data, the City's current resource levels, and a review of engagements and projects of significant community interest in the past 12 months. It is forecast that this will continue with the City's measure potentially increasing in the year ahead as there will be a particular focus on Neighbourhood Conversations and a Have Your Say membership drive and the adoption of a new Community Engagement Policy which encourages and empowers our community to share their views and experiences.

10. Sealed local roads below the intervention level

The target is informed by the City's historical performance and benchmarking with comparable councils. In addition the City used its strategic modelling software which ingests road condition information and agreed levels of service to project the overall condition of the road network.

11. Planning applications decided within the relevant required time

The target has been set based on the City's historical performance, overlaid with benchmarking for comparable Councils which also process complex statutory planning applications.

12. Kerbside collection waste to landfill per serviced property

Targets have been set in accordance with past data and reasonable forecasts about the future state. The targets reflect a forecasted yearly increase of 3% in waste and garden organics tonnages in accordance with forecast population growth. From 2024-25, the tonnage of mixed recycling processed by the City would decrease due to the introduction of the Victorian Government's Container Deposit Scheme, which will remove containers from the City's mixed recycling processing.

13. Current assets compared to current liabilities

Current assets will decline over the period due to the use of cash reserves to fund DCP capital works. The ratio will remain above 100% in all years indicating sufficient liquidity.

14. Asset renewal and upgrade compared to depreciation

A temporary reduction in capital renewal and upgrades is planned for 2026–27 to focus the capital program on completing several large projects, before increasing again to align with long-term asset management targets.

15. Rates compared to adjusted underlying revenue

This measure is expected to remain relatively stable, reflecting a consistent reliance on rates as a funding source.

16. Expenses per property assessment

Expenses per property are expected to increase gradually, mainly due to inflation in materials and service costs.

5b

17. Loans and borrowings compared to own-source revenue

Borrowings are expected to decrease over time as existing loans are repaid and no new borrowings are planned. Own source revenue will increase over the same period due to fees and charges indexation and growth assumptions.

18. Loans and borrowings repayments compared to own-source revenue

A one off increase is expected in 2026-27 due to two loans maturing. One loan will be repaid in full and the other will be refinanced to maintain adequate cash balances.

19. Expenses per head of population

Expenses per person are expected to increase slightly in line with inflation of materials and services.

20. Infrastructure per head of population

This indicator is expected to increase due to capital works expenditure and the impact of asset revaluations increasing the value of infrastructure.

21. Own-source revenue per head of population

Own source revenue per person is expected to grow due to rate increases (in line with the rate cap) and increases in fees and charges.

22. Recurrent grants per head of population

Grant funding is expected to increase modestly over time, broadly in line with inflation.

23. Rates compared to property value

This measure is expected to remain stable over time, reflecting consistent rating levels relative to property values.

24. Rates and charges debt

Collection rates are expected to remain stable over the period.

5c

25. Interest Cover Ratio

Council is expected to comfortably meet interest obligations. The ratio improves over time as revenue grows and interest costs remain stable.

26. Interest bearing liabilities to own source revenue

Debt is expected to decline, while revenue increases, resulting in a stronger indicator over time.

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Appendices

Appendix 1	Budgeted Income Statement
Appendix 2	2026-27 Capital Project program
Appendix 3	Community Support
Appendix 4	2026-27 Fees and Charges listing

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Budgeted Income Statement

For the four years ending 30 June 2030

	Forecast		Projections		
	Actual	Budget	2027-28	2028-29	2029-30
	2025-26	2026-27	2027-28	2028-29	2029-30
	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Income					
Rates & Charges	339,953	356,684	376,774	397,209	418,756
Government Grants - Operating	62,259	75,248	77,317	79,443	81,628
User Fees	66,493	69,369	73,011	76,844	80,879
Statutory Fees & Fines	19,109	17,971	18,914	19,907	20,952
Interest Received	9,272	8,850	10,085	9,480	7,366
Other Income	742	354	372	392	412
Net Gain/(Loss) on disposal of assets	(525)	242	30	31	31
Total Operating Income	497,303	528,717	556,503	583,306	610,024
Operating Expenditure					
Employee Costs	212,307	221,892	232,180	243,024	254,457
Materials & Services	150,578	170,230	173,894	177,814	185,348
Depreciation	114,503	114,205	118,961	123,512	129,771
Other Expenses	28,542	31,369	32,074	32,796	34,190
Interest Expense	5,017	5,151	4,787	4,514	4,407
Finance Costs - Leases	191	108	383	530	432
Total Operating Expenditure	511,137	542,955	562,280	582,191	608,605
Underlying Operating Surplus/(Deficit) for the Year	(13,834)	(14,237)	(5,776)	1,115	1,419
Non-Recurrent Income					
Government Grants - Capital	37,646	45,944	18,722	10,417	9,269
Developer Contributions	28,308	46,544	30,881	24,469	40,778
Net Gain/(Loss) on disposal of assets	6,442	3,100	240	245	250
Recognition of Infrastructure	118,023	120,652	125,478	130,497	133,107
Net Asset Revaluation Gain	211,755	220,225	229,034	238,196	242,959
Rates and Charges	1,209	1,578	-	-	-
Other Capital Income	2,261	119	1,033	2,832	2,978
Total Non-Recurrent Income	405,644	438,162	405,389	406,655	429,341
Total Comprehensive Surplus/(Deficit) for the Year	391,810	423,925	399,613	407,770	430,760

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2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Buildings					
Chilwell Library Community Hub	Construction of upgrades at Chilwell library including meeting rooms and toilets.	237,748	-	-	-
Lara West - Eastern Multipurpose Community Centre	Lara West - Eastern Child and Community Centre Design & Construction, including early years and community spaces.	182,553	1,642,975	8,214,877	8,214,877
Landy Field - Upgrade of Facilities (Inc Pavilion)	Refurbishment of facilities including upgrades to the pavilion.	6,689,912	-	-	-
Yirrama Community Hub	Armstrong Creek - Horseshoe Bend Precinct Neighbourhood Activity Centre. Design and construction of a new hub including early years and community spaces.	4,528,346	-	-	-
Biyala Community Hub	Armstrong Creek East Precinct Local Activity Centre - Design and construction of a new Hub including early years and community spaces.	974,703	-	-	-
Armstrong Creek West Precinct - Local Activity Centre - Community Complex	Armstrong Creek West Precinct. Design and construction of a new Hub including early years and community spaces.	-	-	-	193,147
North Bellarine Aquatic Centre Stage 2	Stage 2 of the North Bellarine Aquatic Centre development.	24,673,108	5,387,611	-	-
Ocean Grove Memorial Reserve Upgrade	Sports lighting upgrade and facility improvements.	383,298	-	-	-
Commonwealth Games Legacy Asset Delivery	Costs associated with the City's management of Commonwealth Games Legacy asset delivery.	203,717	-	-	-
Wallington Reserve - All Abilities Pavilion Redevelopment	Redevelopment of the sports pavilion at Wallington Reserve to address accessibility issues.	765,104	-	-	-
Hamlyn Park - Female Friendly Changeroom	Female friendly changerroom upgrades at Hamlyn Park.	1,299,843	311,000	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
McDonald Reserve Pavilion Upgrade	Refurbishment and extension of the existing pavilion at McDonald Reserve.	1,032,275	119,826	-	-
Queens Park Female Friendly Change room	Female friendly change room upgrades at Queens Park.	1,317,280	-	-	-
Norlane Community Centre	Staged construction works at the Norlane Community Centre.	36,355	-	-	-
Lara Early Years Library and Community Hub	Design and construct the permanent Lara Regional Library to replace the existing temporary library.	-	-	2,581,553	11,616,989
Curlewis Community Hub	Design and construct a facility which includes the development of an early childhood and maternal services area and neighbourhood community hub.	-	-	98,725	888,529
Northern Aquatic and Community Hub (Northern Arc)	Construction of the Northern Aquatic and Community Hub development.	441,464	-	-	-
Elderslie Reserve Pavilion Upgrade	Upgrade and redevelopment of player and umpires change rooms and amenities at Elderslie Recreation Reserve to be female friendly and meet AFL Preferred Community Facility guidelines for a local level football facility.	1,000,000	786,530	-	-
Armstrong Horseshoe Bend Precinct - Local Activity Centre - Community Complex	Armstrong Creek Horseshoe Bend Precinct - Local Activity Centre - Design and construction of a new Hub including early years and community spaces.	187,491	1,687,419	8,437,096	8,437,096
Lara West - Multi-Purpose Stadium	Design and construct of a multi-purpose stadium at Lara West.	-	-	-	155,682
Armstrong Creek Horseshoe Bend Precinct - Regional Active Open Space - Community Pavilion	Design and construct the community pavilion as part of the regional active open space (northern) in the Armstrong Creek Horseshoe Bend precinct.	-	177,048	708,191	2,655,717
NAC - Multi-Purpose Stadium	The delivery of a multi-use stadium in the Armstrong Creek precinct.	200,000	-	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Lara West - District Active Open Space - Community Pavilion	Design and construct the Lara West District Active Open Space Community Pavilion.	-	225,332	901,329	3,379,984
Armstrong Creek West Precinct - Regional Active Open Space - Community Pavilion	Design and construct the Armstrong Creek Regional Active Open Space Community Pavilion.	-	-	230,090	920,361
Armstrong Creek Horseshoe Bend Precinct - Southern Active Open Space - Community Pavilion	Design and construct the Armstrong Creek Horseshoe Bend Precinct Local Activity Centre community pavilion.	-	-	125,712	502,846
Armstrong Creek East Precinct - Regional Active Open Space Reserve - Community Pavilion	Design and construct the Armstrong Creek East Precinct Regional active open space reserve community pavilion.	-	-	228,302	913,208
Armstrong Creek Horseshoe Bend Precinct - Western Active Open Space - Play Fields and Athletics	Design and construct the Armstrong Creek Horseshoe Bend Precinct western active open space play fields.	-	-	-	105,036
RSIP Facilities - Armstrong Creek Sports Centre and Waurn Ponds Sports Complex	Capital costs to bring RSIP facilities at Armstrong Creek Sports Centre and Waurn Ponds into operation.	250,000	-	-	-
Lara West West Community Hub	Western Multipurpose Community Centre - Construction	-	-	165,581	1,490,225
Core Capital Program - Buildings	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with building assets.	10,376,409	14,173,263	20,969,528	21,422,850
Total Buildings		54,779,605	24,511,004	42,660,984	60,896,547
Heritage buildings					
Osborne House Remedial Works	Remediation works to bring the building to an occupiable state.	-	4,500,000	3,500,000	-
Total Heritage buildings		-	4,500,000	3,500,000	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Land					
Land Acquisition Program	Land Acquisition Program to support future projects	10,805,292	17,133,292	9,269,238	28,687,770
Total Land		10,805,292	17,133,292	9,269,238	28,687,770
Property Total		65,584,897	46,144,296	55,430,222	89,584,317
Plant and Equipment					
Plant, machinery and equipment					
Grey Headed Flying Fox (Capital)	The development, operation and maintenance (as applicable) of certain heat stress avoidance and mitigation actions at Grey-headed Flying-fox camps aimed to support in the protection of those animals during heat stress events	56,893	-	-	-
Grab Truck Purchase	Additional grab truck to address increase in dumped rubbish requests	350,000	-	-	-
North Bellarine Aquatic Centre Stage 2 - Fit Out	Fit out costs relating to stage two of the North Bellarine Aquatic Centre	850,000	-	-	-
Gymnastics Centre fitout	Project to fit out the new Gymnastics Centre at Waurn Ponds	900,000	-	-	-
Core Capital Program - Plant, machinery and equipment	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with plant & equipment assets	9,359,673	11,430,428	8,940,728	6,553,590
Total Plant, machinery and equipment		11,516,566	11,430,428	8,940,728	6,553,590
Fixtures, fittings and furniture					
Core Capital Program - Fixtures, fittings and furniture	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with fixture & fitting assets	365,581	393,911	451,224	463,691

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Total Fixtures, fittings and furniture		365,581	393,911	451,224	463,691
Computers and telecommunications					
Smart City Infrastructure Opportunities	Smart City Infrastructure Opportunities	345,000	-	-	-
Core Capital Program - Computers and telecommunications	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with computer and telecommunication assets	1,762,624	1,824,834	2,284,496	2,336,094
Total Computers and telecommunications		2,107,624	1,824,834	2,284,496	2,336,094
Plant and Equipment Total		13,989,771	13,649,173	11,676,449	9,353,375
Infrastructure					
Bridges					
Core Capital Program - Bridges	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with bridge assets	433,706	436,179	518,974	532,904
Total Bridges		433,706	436,179	518,974	532,904
Drainage					
Armstrong Creek Waterway Improvement Works	Armstrong Creek Waterway Improvement Works - Airport Road to North South Connector (West of Airport Road)	-	282,365	282,365	-
Retarding Basin & Water Treatment - Armstrong Creek Town Centre	Construction of retarding basin and water treatment within the Armstrong Creek Town Centre precinct	-	995,912	-	-
Armstrong Creek Drainage and Waterway Improvement Works	Drainage and Waterway Improvement Works - Section 3 - Horseshoe Bend Rd to Surf Coast Hwy	-	-	162,286	730,285

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Armstrong Creek Waterway Improvement Works	Armstrong Creek Waterway Improvement Works - Sovereign Drive to Unity Drive	-	178,237	-	-
Armstrong Creek Waterway Improvement Works	Waterway Improvement Works - Surf Coast Hwy to Unity Drive	-	-	-	77,420
Kyema Drive: Cultural Heritage Management Plan	Completion of a cultural heritage management plan in relation to Kyema Drive drainage works	-	100,000	-	-
Intersection - East West Link Road and Barwon Heads Road - Sewer Confluence relocation	Relocation of the sewer confluence in the Armstrong Creek Northeast Industrial Precinct	-	-	549,355	4,944,192
Core Capital Program - Drainage	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with drainage assets	4,832,890	6,500,273	7,830,467	8,032,395
Total Drainage		4,832,890	8,056,787	8,824,472	13,784,293
Footpaths and cycleways					
Special Rates and Charges - Civil Infrastructure	Ongoing program of construction in accordance with approved schedule funded via Special Rates and Charges Schemes	4,406,552	789,899	798,596	807,554
Ocean Grove bike track	Planning and construction of bike track	175,826	-	-	-
Scenic Road - Bicycle Path	Footpaths on Scenic Road from Highett Road to Province Blvd	84,699	-	-	-
Shared Trails Masterplan Implementation - Bellarine Trail	Progression of the Shared Trails Master Plan between Portarlington and Drysdale, along with other opportunities which might occur within the Shared Trails Master Plan	371,768	-	-	-
Mount Duneed Footpath Upgrades	Planning work for footpath construction in Mount Duneed	124,508	-	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Greenways Improvements - ACEP	Greenways Improvements as per the Armstrong Creek East Precinct Developer Contribution Plan	-	-	26,476	119,142
Greenways Improvements - ACTC	Greenway improvement Works - (Barrewarre Road South and Boundary Road West)	-	-	-	6,351
Barwon River - Shared Trails & Pedestrian Bridge	The detailed design of trails north and south of the Barwon River connecting to existing trails and of a pedestrian bridge across the Barwon River	113,042	-	-	-
Off Road Shared Path Network	Trails and Shared Path Network for Armstrong Creek Growth Area supported by DCP funding	-	53,575	332,801	830,842
Core Capital Program - Footpaths and cycleways	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with footpath and cycleway assets	1,847,772	4,004,213	4,451,004	4,565,785
Total Footpaths and cycleways		7,124,166	4,847,687	5,608,877	6,329,673
Other Infrastructure					
Roslyn Rd and Thornhill Rd Intersection	Final completion works on the the Roslyn Rd and Thornhill Rd intersection including a bus stop alteration	90,000	-	-	-
Armstrong Creek West - Boundary Road and Baanyip Boulevard Traffic Signals and Link Road	Install traffic signals at the intersection of Boundary Road and Baanyip Boulevard, realign Boundary Road to join with new signals as identified in the Armstrong Creek West Precinct Structure Plan	50,000	-	-	-
Heritage Asset Renewal	Renewal of heritage assets across the City	100,000	-	-	-
Animal Pound - Sewer Main Upgrade	Upgrade the sewer main at the animal pound facility	275,000	-	-	-
Waterfront Bollard Renewal	Project to renew bollards along the Geelong Waterfront	200,000	200,000	200,000	200,000
Christmas Program	Project to renew Councils Christmas program assets	100,000	1,900,000	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Core Capital Program - Other Infrastructure	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with other infrastructure assets	6,958,355	7,314,560	7,599,621	7,824,684
Total Other Infrastructure		7,773,355	9,414,560	7,799,621	8,024,684
Parks, open space and streetscapes					
Province Estate Highton - Wandana Gully - no 3	These works capture remediation and fully landscaping of higher embankments within Gully #03	2,112,000	-	-	-
Sparrovale Wetlands Project Implementation	Development of the Sparrovale Masterplan and management of the Sparrovale Wetlands 550 hectare site.	530,000	816,537	-	-
Sparrovale Dog Park	The delivery and construction of Sparrovale Dog Park, Charlemont.	300,840	-	-	-
Jetty Road - Foreshore Reserve - Improvements	Protection and rehabilitation of the foreshore reserve.	-	1,300,987	1,365,066	64,079
Armstrong Creek North East Industrial Precinct projects	Proposed Works In Kind (WIK) projects within the Armstrong Creek North East Industrial Precinct (ACNEIP)	-	-	-	2,452,542
Chirnside Park Playground Improvements	Improvements at Chirnside Park part funded through Pick my Park grant	300,000	520,000	-	-
Waurrn Ponds Skate Park and Dirt Jumps Precinct upgrade	Upgrades at Waurrn Ponds Skare Park & Dirt Jump park part funded through Pick my Park grant	300,000	550,000	-	-
St Albans Recreation Reserve, Thomson: Play, Fitness and Social Space	Improvements at St Albans Recreation Reserve part funded through Pick my Park grant	150,000	420,000	-	-
Hamlyn Park - Play, recreation and landscape improvements	Improvements at Hamlyn Park part funded through Pick my Park grant	-	500,000	-	-
Streetscape Beautification Works	Beautification and additional lighting for Moorabool and Ryrie streets	192,500	-	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Multicultural Business Precinct Revitalisation Program	Multicultural Business Precinct Revitalisation Program	319,910	-	-	-
Lara CBD Beautification & Safety Initiative	Package to address safety and amenity within Lara CBD	50,000	100,000	-	-
Buffer open space -Ibbotson Street	Landscaping and shared path works along Ibbotson Street	-	194,091	-	-
Core Capital Program - Parks, open space and streetscapes	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with parks, open space and streetscape assets	3,526,858	8,090,001	9,550,422	9,792,502
Total Parks, open space and streetscapes		7,782,108	12,491,616	10,915,488	12,309,123
Recreational, leisure and community facilities					
Armstrong Creek West Precinct - Regional Active Open Space - Play Fields	Design and construction of sporting fields and supporting infrastructure within the Armstrong Creek West Regional Active Open Space Reserve	112,907	165,596	1,129,066	6,774,396
Armstrong Creek Horseshoe Bend - Southern Active Open Space - Play Fields	Design and construct the Armstrong Creek Horseshoe Bend Precinct Southern Active Open Space Play Fields	120,000	150,000	600,000	3,007,543
Moorpanyl Park	Implementation of Master Plan for Moorpanyl Park North Shore	586,650	-	-	-
Aldershot Reserve – Active Recreation	Construction of an asphalt pump track, outdoor fitness area, accessible public toilet and landscaping at Aldershot Reserve	1,722,555	-	-	-
Sport Lighting Program	Program to support the installation of new sport lighting across the municipality	1,598,000	-	-	-
Kardinia Aquatic Centre - Pool Boiler Electrification	The upgrade/electrification of the Kardinia Pool boiler	300,000	1,664,000	-	-
Lara West - District Active Open Space - Play Fields	Design and construct the Lara West District Active Open Space Play Fields	150,000	600,000	3,226,706	3,193,751

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Armstrong Creek West Precinct - Local Activity Centre Active Open Space - Play Fields	Design and construct the Armstrong Creek West local activity centre active open space play fields.	-	-	101,464	148,813
Armstrong Creek Horseshoe Bend Precinct - Regional Active Open Space - Play Fields	Design and construct the playing fields as part of the regional active open space (northern) in the Armstrong Creek Horseshoe Bend precinct.	150,000	824,000	4,701,800	3,857,088
Armstrong Creek East Precinct - Regional Active Open Space Reserve - Playing Fields	Design and construct regional active open space reserve playing fields at the Armstrong Creek East precinct.	-	100,000	150,000	1,000,000
Armstrong Creek Horseshoe Bend Precinct - Central Active Open Space - Play Fields	Design and construct the Armstrong Creek Horseshoe Bend Precinct central active open space play fields.	-	-	106,368	159,552
Grovedale Recreation Reserve Pitch upgrade	Reserve Road Reserve Synthetic Pitch Replacement Works	234,319	-	-	-
Coastside Drive Recreation Reserve Masterplan Implementation	Design and construct local activity centre in the Armstrong Creek East Precinct including community pavilion, playing fields & playground equipment	550,000	10,500,000	7,305,272	-
Sovereign Drive Recreation Reserve Masterplan Implementation	Design and construction of sporting fields and supporting infrastructure within the Armstrong Creek West Neighbourhood Active Open Space Reserve.	2,547,400	5,878,576	-	-
Grinter Reserve BMX Track Upgrade	Seal finishing and starting straights at the Grinter reserve BMX track	350,000	-	-	-
Osborne Park Netball Courts	Construction of second netball court at Osborne Park	830,000	-	-	-
Drysdale Sporting Precinct Master Plan Stage 2	Design and construction of the Drysdale Sub-Regional Sporting Precinct Masterplan. Builds upon existing uses and to ultimately deliver on the strategic (and sustainable) vision for the Precinct	9,685,292	-	-	-
Lara Golf Club Irrigation Upgrade	Installation of new irrigation system and decommissioning of existing as per concept plan.	887,435	-	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Geelong Waterfront Basketball Court	Construction of a new outdoor basketball court, including LED lighting and fencing on the Geelong waterfront.	100,000	300,000	-	-
Devlins Road Active Open Space	Detailed design and construction of a pavilion, sports fields, sports lighting and other associated infrastructure at Devlins Road Reserve, Ocean Grove.	2,500,000	4,992,178	-	-
Myers Reserve Masterplan Implementation	Myer Reserve masterplan implementation works.	399,547	330,000	-	-
Basketball Court Planning	Planning for 1/4 court basketball in Barrabool	20,000	-	-	-
Core Capital Program - Recreational, leisure and community facilities	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with recreational, leisure and community facility assets	2,569,188	2,611,946	2,904,269	2,983,514
Total Recreational, leisure and community facilities		25,413,292	28,116,297	20,224,943	21,124,658
Roads					
Intersection - Reserve Road - Horseshoe Bend Road - Drews Road	The construction of a signalised intersection at Reserve Road/Horseshoe Bend Road/ Drews Road.	-	50,000	327,272	1,408,866
Intersection - Surf Coast Hwy - Boundary Road	Construction of a signalised intersection - Surf Coast Hwy and Boundary Road	-	-	369,719	2,749,460
Lara West - Patullos Rd East - Road Widening and Shared User Path	Design of widened road and shared user path between O'Hallorans Rd and Kees Rd, Lara.	-	4,842,637	-	-
Intersection - New Burvilles Road and Ashbury Boulevard - Signals Only	Design and construct the New Burvilles Road and Ashbury Boulevard intersection - Signals Only	-	204,774	553,561	-
East West Link Road - Interim Construction	The interim construction of the East West Link road in the Armstrong Creek Northeast Industrial Precinct.	-	-	276,858	2,491,721

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Horseshoe Bend Road and Lauderdale Court - signals only	Update to: Design and construct the intersection Horseshoe Bend Road and Lauderdale Court - Signals only	-	80,461	80,461	321,845
Intersection - Surf Coast Hwy and Feehans Road	Construction of Intersection at Surf Coast Hwy and Feehans Rd	-	-	-	87,878
Ibbotson Street bell mouth seal Ibbotson Street bell mouth seal (at juncture with Murradoc Road)	Ibbotson Street bell mouth seal Ibbotson Street bell mouth seal (at juncture with Murradoc Road)	-	14,640	-	-
McBeth Street footpath construction	Construction of footpath along McBeth Street	-	73,203	-	-
Signalised intersection - Barwon Heads Rd and Keystone Ave	Construction of a signalised intersection at Barwon Heads Road and Keystone Avenue	-	-	-	292,219
Signalised intersection - East West Link Rd and Barwon Heads Rd	Part contribution towards signalised intersection at East West Link Road and Barwon Heads	-	-	-	291,697
Traffic Calming Upgrades	Traffic Calming (speed humps) Bell Post Hill	300,000	-	-	-
Core Capital Program - Roads	The City of Greater Geelong's annual core capital program to fund ongoing expenditure associated with road assets	24,707,477	29,650,412	37,028,139	37,836,539
Total Roads		25,007,477	34,916,127	38,636,009	45,480,223
Waste Management					
New Bin Supply - Waste Collection and Recycling Systems	Supply of mobile bins to new and additional occupancy residential properties and for new commercial customers.	1,226,814	1,364,332	1,517,264	1,568,851
Organics Processing Facility Upgrade	Organics Processing Facility Works - Site upgrades to accommodate FOGO processing.	11,500,000	13,593,102	-	-

2026-27 TO 2029-30 CAPITAL PROJECTS PROGRAM

Project Name	Description	2026-27 Expenditure \$	2027-28 Expenditure \$	2028-29 Expenditure \$	2029-30 Expenditure \$
Geelong Resource Recovery Centre - construction of new facility	Demolish of the existing facility and construction of new Resource Recovery Facility.	831,873	3,242,465	-	-
Public Litter Enclosures Renewal	Upgrade current enclosures that are in poor condition and a lower than required capacity.	50,000	50,000	50,000	50,000
FOGO pre-processing - Facility Upgrades	Upgrades to the existing grinding and decontamination process to enable FOGO processing.	-	1,800,000	-	-
FOGO pre-processing upgrades - Equipment Purchase	Upgrades to the existing grinding and decontamination process to enable FOGO processing - equipment purchase	-	2,300,000	-	-
Purchase and rollout of kerbside glass bins	Mandated by the Victorian Government to introduce kerbside glass collection service by 2027	-	8,600,000	-	-
Total Waste Management		13,608,687	30,949,899	1,567,264	1,618,851
Infrastructure Total		91,975,681	129,229,151	94,095,649	109,204,409
Grand Total		171,550,348	189,022,619	161,202,320	208,142,101

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2026-27 COMMUNITY SUPPORT

Name	2025-26 Forecast \$	2026-27 Budget \$	Description
Community Grants			
Artists and Creatives Professional Development	15,000	15,000	Grants to support local artists and creative to develop their creative skills, business skills and professional practice.
Arts Projects	100,000	100,000	Grants to support artists, creatives and the cultural sector to develop new work to encourage creative expression connected to local people, stories and place.
Children's Week	20,000	20,000	Grants to support activities that bring children and families together to celebrate, play, and learn.
Clean Economy	50,000	50,000	Grants to support organisations to establish proof of concept for clean technologies and circular economy solutions that benefit the Geelong community.
Climate Change Partnerships	180,000	180,000	Partnership grants for the Geelong community to lead the way in adapting to a changing climate.
Community Equipment	60,000	60,000	Grants to assist with the cost of small equipment purchases to support community groups and not-for-profit organisations to deliver services and programs.
Community Events	220,000	220,000	Grants for moderate sized public events that provide economic and community benefits to the Greater Geelong region.
Community Infrastructure	1,500,000	1,500,000	Grants to support the planning and delivery of community-led infrastructure projects that increase community access to places, spaces, and services, where and when they are most needed, and provide facilities that foster and facilitate positive health and wellbeing outcomes.
Community Strengthening	203,000	203,000	Grants to support projects, activities or events that respond to a community need and promote inclusion and positive health and wellbeing within the community.
Community Strengthening First Nations	100,000	100,000	Grants to support self-determined projects and initiatives aimed at increasing health and social equity for Wadawurrung Traditional Owners, First Nations People, organisations and groups living in greater Geelong.
Creative Commissions	80,000	80,000	Grants to support established, professional artists and creatives to deliver large-scale creative projects within the City of Greater of Geelong.
Creative Seed	25,000	25,000	Grants to support artists and creatives to initiate, explore or activate new ideas or new approached to their work.
Environmental Sustainability	70,000	70,000	Grants to support the initiation, development and delivery of projects that enhance our natural environment and drive environmental sustainability actions across the Geelong region.
Geelong Heritage	-	100,000	Grants to support conservation of heritage buildings in Greater Geelong. The City's 2025-35 Geelong Heritage Strategy is scheduled for completion in 2026. This strategy will review broader support options for heritage which may inform future grant programs.
Positive Ageing	24,000	24,000	Grants to support community hosted activities and experiences such as workshops, dances, concerts and sporting activities that celebrate positive ageing in our community.
Community Grants Total	2,647,000	2,747,000	
Contributions and Partnerships			
Active Geelong	50,000	-	Partnership in 2025-26 to achieve strategic actions from the Community Health and Wellbeing Strategy.
Advanced Fibre Cluster	12,500	10,000	Advanced Fibre Cluster Geelong to support the growth of advanced fibre and composite materials' manufacturing in the Geelong region.
AFL Barwon	5,000	-	Contribution to Grand Final event held at Kardinia Park.
Barwon Heads Football Netball Club	20,000	20,000	Funding to subsidise Barwon Heads Football netball Club (BHFNC) for maintenance of Howard Harmer Reserve.
Barwon Sports Academy	64,975	66,762	Council contribution to operating costs and memberships.

2026-27 COMMUNITY SUPPORT

Name	2025-26 Forecast \$	2026-27 Budget \$	Description
Bellarine Catchment Network	20,000	20,000	To support the Bellarine Catchment Network in providing environment projects for the Bellarine Peninsula community.
Bis-Sport Sponsorship	6,000	6,165	Partnership with Barwon Sports Academy to support elite athletes to compete.
Courthouse Back to Back	7,567	7,826	Annual facilities support.
Deakin University	10,000	10,000	Deakin University Scholarship Pledge and local secondary schools.
Emergency Management	2,250	2,250	Contribution to Citizens Radio Emergency Services Teams (CREST).
Future Geelong	30,000	-	Future Geelong is an event that casts a spotlight on the region's key issues and opportunities. A blueprint to ensure Geelong remains the most desirable city to work, play and live in.
G21 Contribution	264,502	80,000	Contribution to G21 Geelong Regional Alliance.
Geelong Chamber of Commerce	81,060	83,111	
- Eco Dev Gold Corporate Partnership	7,460	-	Geelong Chamber Gold Corporate Partnership Proposal.
- Corporate Partner Luncheon	11,000	-	Annual Corporate Partner Luncheon.
- Geelong on the Rise Partnership	-	18,460	Deliver a project for Greater Geelong businesses aligned with Geelong on the Rise outcomes.
- Geelong Small Business Festival	51,200	53,251	Geelong Small Business Festival.
- Geelong Business Excellence Awards	11,400	11,400	Geelong Business Excellence Awards.
Geelong Cricket Association	295,847	303,982	Partnership for turf wicket maintenance program.
Geelong Food Share	150,000	100,000	Contribution to assist in providing food aid to individuals and families who might otherwise struggle to access nutritious food.
Geelong Football Club	20,000	20,000	Sponsorship and activation.
Geelong Gallery	1,365,339	1,411,761	Funding Agreement to support core operations.
Geelong Gaol Museum	5,000	5,000	Annual support for the conservation and care of the Geelong Gaol Museum collection.
Geelong-India Collaborative Futures Forum	9,400	30,000	The inaugural Geelong-India Collaborative Futures Forum in March 2026 has been highly successful in connecting business and industry sectors, and demonstrating a commitment to a bilateral relationship. A targeted sector Geelong-India forum in 2027 will continue to build momentum and secure new business opportunities, investment and global recognition for Geelong.
Geelong Manufacturing Council	25,000	20,000	Support for Geelong Manufacturing Council growing skills and capabilities, stimulate innovation, product and market diversification and enhance the entrepreneurial ecosystem in Geelong.
Geelong Maritime Museum	4,890	5,000	Annual support for the conservation and care of the Geelong Maritime Museum collection.
Geelong Market	150,000	128,000	Seed Funding Contribution for Year 1 for Organiser to run Geelong City Market, including traffic management and other services
Geelong Regional Library	15,896,926	16,398,673	
- Geelong Regional Library - Cash Contribution	14,724,570	14,927,226	Funding provided to GRLC as a cash contribution.
- Geelong Regional Library - CoGG Service Contributions	1,172,356	1,471,447	Funding provided to GRLC for other operating facility costs i.e. cleaning & utilities, to library services.
Geelong Warriors	-	50,000	Funding to subsidise North Geelong Warriors FC for maintenance of Elcho Park.
Give Where You Live	60,000	60,000	Foundation Platinum Partnership for Community Engagement and Connected Program.
Greater Geelong Neighbourhood Houses	222,500	252,000	Contribution towards operations and programming for Greater Geelong Neighbourhood Houses including auspice provided by Neighbourhood Houses Barwon.
Geelong United Basketball	217,676	236,948	Operating subsidy for the management of Geelong Arena

2026-27 COMMUNITY SUPPORT

Name	2025-26 Forecast \$	2026-27 Budget \$	Description
International Relations	-	40,000	Priority markets, business and industries are engaged to identify and pursue opportunities in Australian cities with established trusted relationships with their respective cities and governments. This is supported through activities such as hosting international delegations, showcasing Geelong, virtual trade missions and initiatives to strengthen relationships with consulates, multicultural communities in Geelong and business and trade agencies.
Older Adult Centres	50,000	26,000	Contribution to programming for Older Adults activities.
Outpost	-	55,000	Contribution to assist in providing meals and additional support to people experiencing homelessness.
Parks, Gardens, Landcare support	25,000	25,000	Support for community groups to care for parks and reserves.
Platform Arts	313,587	324,249	Funding Agreement to support core operations, including working across multiple creative platforms to champion a new generation of thinkers, makers and innovators.
Runway HQ Limited	4,000	4,000	Runway HQ Ltd which supports Startups residing in regional Victoria.
Swan Bay Catchment Program	40,000	40,000	Partnership program to protect and enhance native vegetation and waterways within the Swan Bay Catchment on the Bellarine Peninsula.
Western Heights Secondary College	43,164	59,102	Contribution to Western Heights Secondary College to cover the operating costs associated with the Vines Road Community Hub library.
Contributions and Partnerships Total	19,472,183	19,900,829	
Events			
Australia Day Committee (Geelong) Inc.	35,700	55,000	Free family fun day at Rippleside Park on 26th January.
Australian International Airshow	-	320,000	Sponsorship payment of the Australian International Airshow. Event held every two years.
- Airshow	-	250,000	Sponsorship
- Trade Stand	-	70,000	Exhibition Site
- Contract delivery			In Kind Operational Support (\$55k)
ANZAC Day	10,000	15,000	ANZAC Day services and traffic control.
Barwon Health Foundation Gala Ball	-	70,000	Annual Ball - The City will be the presenting partner for the event, to be held 3 July 2026. Total contribution for the event is \$70k.
Cadel Evans Great Ocean Road Race	280,000	287,000	Cadel Evans Great Ocean Road Race - Marketing & Sponsorship.
Hallmark Christmas events – Christmas Opening Night	65,000	83,000	Denis Walter Carols by the Bay, Geelong Carols by Candlelight
Major Events to be confirmed	1,200,000	1,300,000	Funding for the attraction of major events to Geelong.
New Years Eve Celebration	60,000	63,000	New Years Eve Fireworks Display, and cost to support the celebration including traffic control and cleaning costs.
Pako Festa	100,000	120,000	Commitment to support regional signature community event.
Run4Geelong	45,000	45,000	Naming rights partner for a three-year term, from 2025 to 2027
Events Total	1,795,700	2,358,000	
Total Community Support	23,914,883	25,005,829	

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**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

Basis of Charge:
A = Act of Parliament D = Discretionary L = Local Law

Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
City Infrastructure						
Development Planning						
Additional Inspection Fee	D	103.00	-	100.00	3.00	3.00%
Asset Protection Permit	D	265.00	-	250.00	15.00	6.00%
Road Opening - Minor Works - Naturestrip MINOW2	A	103.60	-	100.90	2.70	2.68%
Road Opening - Minor Works - Roadway, Shoulder, Footpath MINOW1	A	160.60	-	156.30	4.30	2.75%
Standard Vehicle Crossing Permits	D	252.00	-	243.90	8.10	3.32%
Geelong Botanic Garden						
Annual Agreement	D	165.00	15.00	159.00	6.00	3.77%
Annual Agreement - ad hoc	D	16.00	1.45	15.50	0.50	3.23%
Annual Agreement - Friends	D	17.00	1.55	16.00	1.00	6.25%
Booked Program - 60 mins	D	5.80	0.53	5.60	0.20	3.57%
Booked Program - 90 mins	D	7.00	0.64	6.70	0.30	4.48%
Booked Program < 20 students	D	13.00	1.18	12.40	0.60	4.84%
Childrens Program	D	12.00	1.09	11.40	0.60	5.26%
Events - 2hr	D	332.00	30.18	321.00	11.00	3.43%
Events - 5hr	D	449.00	40.82	434.00	15.00	3.46%
Weekdays - full day	D	160.00	14.55	154.00	6.00	3.90%
Weekdays - half day	D	81.50	7.41	78.50	3.00	3.82%
Infrastructure Planning						
WWRR Street Occupation - Initial Application	D	52.00	-	50.00	2.00	4.00%
Flood Assessment Fee - 2nd and subsequent consultations per hour (first consultation free)	D	72.00	-	70.00	2.00	2.86%
Flood Assessment Fee - basic enquiry (flood advice)	D	52.00	-	50.00	2.00	4.00%
Flood Assessment Fee - consent / endorsement - pre VicSmart permits	D	239.00	-	231.40	7.60	3.28%
Flood Assessment Fee - standard (flood advice)	D	239.00	-	231.40	7.60	3.28%
Property Information Request – including LPOD	D	245.00	-	231.40	13.60	5.88%
WWRR - Major Works over 50kmh - Roadway, Shoulder, Footpath	A	744.30	-	724.50	19.80	2.73%
WWRR - Major Works over 50kmh - Naturestrip	A	405.80	-	395.00	10.80	2.73%
WWRR - Major Works up to 50kmh - Roadway, Shoulder, Footpath	A	405.80	-	395.00	10.80	2.73%
WWRR- Major Works up to 50kmh - Naturestrip	A	103.60	-	100.90	2.70	2.68%
WWRR Street Occupation - Carpark /day	D	24.00	-	23.00	1.00	4.35%
WWRR Street Occupation - Over Permit Timeframe - road reserve width x length of work TMP impact /m2/day	D	1.00	-	0.70	0.30	42.86%
Parks and Gardens Administration						
Standpipe Permits	D	67.50	-	65.00	2.50	3.85%
Street and Parks Trees						

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Tree Planting and Establishment	D	521.00	47.36	503.00	18.00	3.58%
Tree Removal - 5m - 10m in height	D	1,630.00	148.18	1,576.00	54.00	3.43%
Tree Removal - 10m + in height	D	2,779.00	252.64	2,687.00	92.00	3.42%
Tree Removal - up to 5m in height	D	870.00	79.09	841.00	29.00	3.45%
Waste Collection Services						
Commercial Bin Service - Garbage	D	753.00	68.45	728.00	25.00	3.43%
Commercial Bin Service - Green Waste	D	203.00	18.45	169.00	34.00	20.12%
Commercial Bin Service - Organics	D	1,076.00	97.82	1,040.00	36.00	3.46%
Commercial Bin Service - Recycling	D	286.00	26.00	238.00	48.00	20.17%
Waste Collection Services - Facility						
Fire Extinguishers	D	7.00	0.64	7.00	-	
Metreage	D	110.00	10.00	107.00	3.00	2.80%
Minimum charge/ Half boot load	D	21.00	1.91	20.00	1.00	5.00%
Pres Waste Mattresses	D	29.00	2.64	28.00	1.00	3.57%
Single Axle Caged Heaped Trailer	D	220.00	20.00	214.00	6.00	2.80%
Single Axle Caged Trailer	D	165.00	15.00	160.00	5.00	3.13%
Single Axle Trailer Waterline	D	83.00	7.55	80.00	3.00	3.75%
Solar Panels	D	15.00	1.36	29.50	- 14.50	-49.15%
Tandem Caged Heaped Trailer	D	440.00	40.00	427.50	12.50	2.92%
Tandem Caged Trailer	D	330.00	30.00	321.00	9.00	2.80%
Ute Heaped	D	110.00	10.00	80.00	30.00	37.50%
Ute Waterline	D	83.00	7.55	80.00	3.00	3.75%
Waste Car Boot	D	41.50	3.77	40.00	1.50	3.75%
Waste Car tyres on rims	D	16.00	1.45	12.00	4.00	33.33%
Waste Car tyres up to 1M diameter each	D	12.00	1.09	11.00	1.00	9.09%
Waste Concrete/Build-Build rubble/concrete	D	248.00	22.55	237.50	10.50	4.42%
Waste Single axle trailers (heaped) min	D	110.00	10.00	80.00	30.00	37.50%
Waste Tandem Trailers (heaped) min	D	220.00	20.00	214.00	6.00	2.80%
Waste Tandem Trailers (waterline)	D	110.00	10.00	107.00	3.00	2.80%
Waste Truck Tyres	D	38.50	3.50	37.00	1.50	4.05%
Waste Disposal Services - Facility						
Fire Extinguishers	D	7.00	0.64	7.00	-	
Metreage	D	110.00	10.00	107.00	3.00	2.80%
Minimum charge/ Half boot load	D	21.00	1.91	20.00	1.00	5.00%
Pres Waste Mattresses	D	29.00	2.64	28.00	1.00	3.57%
Single Axle Caged Heaped Trailer	D	220.00	20.00	214.00	6.00	2.80%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Single Axle Caged Trailer	D	165.00	15.00	160.00	5.00	3.13%
Single Axle Trailer Waterline	D	83.00	7.55	80.00	3.00	3.75%
Solar Panels	D	15.00	1.36	29.50	-	14.50 -49.15%
Tandem Caged Heaped Trailer	D	440.00	40.00	427.50	12.50	2.92%
Tandem Caged Trailer	D	330.00	30.00	321.00	9.00	2.80%
Ute Heaped	D	110.00	10.00	80.00	30.00	37.50%
Ute Waterline	D	83.00	7.55	80.00	3.00	3.75%
Waste Car Boot	D	41.50	3.77	40.00	1.50	3.75%
Waste Car tyres on rims	D	16.00	1.45	12.00	4.00	33.33%
Waste Car tyres up to 1M diameter each	D	12.00	1.09	11.00	1.00	9.09%
Waste Concrete/Build-Build rubble/concrete	D	248.00	22.55	237.50	10.50	4.42%
Waste Single axle trailers (heaped) min	D	110.00	10.00	80.00	30.00	37.50%
Waste Tandem Trailers (heaped) min	D	220.00	20.00	214.00	6.00	2.80%
Waste Tandem Trailers (waterline)	D	110.00	10.00	107.00	3.00	2.80%
Waste Truck Tyres	D	38.50	3.50	37.00	1.50	4.05%
Asbestos maximum single axle trailer (domestic quantities only)	D	83.00	7.55	76.00	7.00	9.21%
Fridge and airconditioner de-gassing and disposal	D	20.00	1.82	-	20.00	100.00%
Pres Waste - Reportable Priority Waste K100	D	368.00	33.45	353.50	14.50	4.10%
Pres Waste Animal Carcass (multiple)	D	288.00	26.18	276.00	12.00	4.35%
Pres Waste Clean Fill	D	200.00	18.18	177.00	23.00	12.99%
Pres Waste Greenwaste (clean)	D	269.00	24.45	258.00	11.00	4.26%
Pres Waste Industrial Waste	D	288.00	26.18	276.00	12.00	4.35%
Pres Waste Seaweed	D	254.00	23.09	245.00	9.00	3.67%
Pres Waste Animal Carcass (single)	D	-	-	94.00	-	94.00 -100.00%
Pres Waste Fish waste	D	-	-	353.50	-	353.50 -100.00%
Pres Waste Poultry	D	-	-	353.50	-	353.50 -100.00%
Pres Waste Scallop Shell	D	-	-	353.50	-	353.50 -100.00%
Design and Services						
Saleyards Truck Wash	D	-	-	3.75	-	3.75 -100.00%
City Life						
Abandoned Vehicles						
Abandoned Vehicles - Impound Release Fee - Motor Cycles & Vehicles	D	389.00	-	376.00	13.00	3.46%
Agencies						
Home, Personal and Respite Care Agency - Evening / Saturday	D	103.00	9.36	100.00	3.00	3.00%
Home, Personal and Respite Care Agency - Normal	D	81.00	7.36	78.00	3.00	3.85%
Home, Personal and Respite Care Agency - Public Holiday	D	153.00	13.91	148.00	5.00	3.38%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Home, Personal and Respite Care Agency - Sunday	D	129.00	11.73	125.00	4.00	3.20%
Alfresco Dining Fees & Permits						
A Frame Advertising Sign occupying footpath (can only be placed in a 0-60km/h speed zone)	D	230.00	-	222.00	8.00	3.60%
Alfresco Dining Application Fee	D	96.00	-	46.00	50.00	108.70%
Alfresco Dining Transfer Fee	D	-	-	46.00	46.00	-100.00%
Alfresco Dining Permit - Chair Fee (Central Activity Area) - per chair	D	-	-	21.00	21.00	-100.00%
Alfresco Dining Permit - Chair Fee (Non-Central Activity Area) - per chair	D	-	-	15.00	15.00	-100.00%
Alfresco Dining Permit - Fixed Furniture Fee - per m2	D	-	-	46.00	46.00	-100.00%
Animal Impound & Release Fees						
Impound Release Fee - cat and dog	D	288.00	-	192.00	96.00	50.00%
Impound Release fees - Livestock (per animal)	D	101.00	-	98.00	3.00	3.06%
Labour & Vehicle Charge - Impounded Livestock - all days other than Sunday (per animal)	D	119.00	-	115.00	4.00	3.48%
Labour & Vehicle Charge - Impounded Livestock - Sundays (per animal)	D	142.00	-	137.00	5.00	3.65%
Returned Animal to Owner (dogs and cats)	D	51.00	-	49.00	2.00	4.08%
Sustenance Charge - larger than sheep (per day, per animal)	D	26.00	-	25.00	1.00	4.00%
Sustenance Charge - sheep or smaller (per day, per animal)	D	24.00	-	23.00	1.00	4.35%
Animal Registration Information Fees						
Public printing of Animal registration record cost per record	D	11.00	-	11.00	-	
Viewing of CoGG animal registration database	D	31.00	-	30.00	1.00	3.33%
Casual Parking						
Off Street - Capped All Day Parking Fee	D	15.90	1.45	15.40	0.50	3.25%
On-street - Capped All Day Parking Fee	D	10.30	0.94	10.00	0.30	3.00%
On-Street Parking - per hour fee	D	3.80	0.35	3.70	0.10	2.70%
Please note Casual Parking fees are subject to market forces and may be changed during the year at the discretion of the Chief Executive Officer.	D	-	-	-	-	-
Commonwealth Home Support Program						
Home Care, Personal Care, Respite Care - High	D	78.00	-	75.00	3.00	4.00%
Home Care, Personal Care, Respite Care - Low	D	11.00	-	10.25	0.75	7.32%
Home Care, Personal Care, Respite Care - Medium	D	28.00	-	27.00	1.00	3.70%
Home Maintenance & Modifications - full pension	D	23.00	-	22.00	1.00	4.55%
Home Maintenance & Modifications - High	D	72.00	-	70.00	2.00	2.86%
Home Maintenance & Modifications - part pension	D	27.00	-	26.00	1.00	3.85%
Subject to the Commonwealth Home Support Program Federal Government Fees & Charges	D	-	-	-	-	-

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

Basis of Charge:
A = Act of Parliament D = Discretionary L = Local Law

Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Community and Recreation						
Casual Hire - BMX- Commercial Rate	D	158.00	14.36	153.00	5.00	3.27%
Casual Hire - BMX- Community Rate	D	52.00	4.73	50.00	2.00	4.00%
Casual Hire - Bowls- Commercial Rate	D	68.00	6.18	66.00	2.00	3.03%
Casual Hire - Bowls- Community Rate	D	23.00	2.09	22.00	1.00	4.55%
Casual Hire - Community 1 Oval - Commercial Rate	D	1,139.00	103.55	1,102.00	37.00	3.36%
Casual Hire - Community 1 Oval - Community Rate	D	379.00	34.45	367.00	12.00	3.27%
Casual Hire - Community 1 Pitch - Commercial Rate	D	656.00	59.64	634.00	22.00	3.47%
Casual Hire - Community 1 Pitch - Community Rate	D	219.00	19.91	212.00	7.00	3.30%
Casual Hire - Community 2 Oval - Commercial Rate	D	748.00	68.00	723.00	25.00	3.46%
Casual Hire - Community 2 Oval - Community Rate	D	249.00	22.64	241.00	8.00	3.32%
Casual Hire - Community 2 Pitch - Commercial Rate	D	374.00	34.00	362.00	12.00	3.31%
Casual Hire - Community 2 Pitch - Community Rate	D	124.00	11.27	120.00	4.00	3.33%
Casual Hire - Community 3 Oval - Commercial Rate	D	374.00	34.00	362.00	12.00	3.31%
Casual Hire - Community 3 Oval - Community Rate	D	124.00	11.27	120.00	4.00	3.33%
Casual Hire - Community 3 Pitch- Commercial Rate	D	231.00	21.00	223.00	8.00	3.59%
Casual Hire - Community 3 Pitch- Community Rate	D	77.00	7.00	74.00	3.00	4.05%
Casual Hire - Court- Commercial Rate	D	54.00	4.91	52.00	2.00	3.85%
Casual Hire - Court- Community Rate	D	18.00	1.64	17.50	0.50	2.86%
Casual Hire - Criterium Track- Commercial Rate	D	114.00	10.36	110.00	4.00	3.64%
Casual Hire - Criterium Track- Community Rate	D	38.00	3.45	37.00	1.00	2.70%
Casual Hire - Goldsworthy Reserve - 1 hour	D	55.00	5.00	53.00	2.00	3.77%
Casual Hire - Goldsworthy Reserve - 2 hours	D	111.00	10.09	107.00	4.00	3.74%
Casual Hire - Goldsworthy Reserve - 3 hours	D	164.00	14.91	159.00	5.00	3.14%
Casual Hire - Goldsworthy Reserve - Daily	D	217.00	19.73	210.00	7.00	3.33%
Casual Hire - Reserve- Commercial Rate	D	158.00	14.36	153.00	5.00	3.27%
Casual Hire - Reserve- Community Rate	D	52.00	4.73	50.00	2.00	4.00%
Casual Hire - Velodrome- Commercial Rate	D	31.00	2.82	30.00	1.00	3.33%
Casual Hire - Velodrome- Community Rate	D	11.00	1.00	10.50	0.50	4.76%
Pre season training per sporting surface	D	170.00	15.45	-	170.00	100.00%
School Hire - Athletics - Goldsworthy Reserve Per Day	D	215.00	19.55	-	215.00	100.00%
School Hire - Athletics - Goldsworthy Reserve Per Half Day	D	107.50	9.77	-	107.50	100.00%
School Hire - Athletics - Goldsworthy Reserve Per Hour	D	26.90	2.45	-	26.90	100.00%
School Hire - Athletics - John Landy Field Per Day	D	527.00	47.91	-	527.00	100.00%
School Hire - Athletics - John Landy Field Per Half Day	D	263.50	23.95	-	263.50	100.00%
School Hire - Athletics - John Landy Field Per Hour	D	65.90	5.99	-	65.90	100.00%
School Hire - BMX Per Day	D	25.50	2.32	-	25.50	100.00%
School Hire - BMX Per Half Day	D	12.75	1.16	-	12.75	100.00%
School Hire - BMX Per Hour	D	3.20	0.29	-	3.20	100.00%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

Basis of Charge:
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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
School Hire - Community 1 Oval Per Day	D	188.00	17.09	-	188.00	100.00%
School Hire - Community 1 Oval Per Half Day	D	94.00	8.55	-	94.00	100.00%
School Hire - Community 1 Oval Per Hour	D	23.50	2.14	-	23.50	100.00%
School Hire - Community 1 Pitch Per Day	D	108.50	9.86	-	108.50	100.00%
School Hire - Community 1 Pitch Per Half Day	D	54.20	4.93	-	54.20	100.00%
School Hire - Community 1 Pitch Per Hour	D	13.60	1.24	-	13.60	100.00%
School Hire - Community 2 Oval Per Day	D	123.50	11.23	-	123.50	100.00%
School Hire - Community 2 Oval Per Half Day	D	61.75	5.61	-	61.75	100.00%
School Hire - Community 2 Oval Per Hour	D	15.50	1.41	-	15.50	100.00%
School Hire - Community 2 Pitch Per Day	D	61.50	5.59	-	61.50	100.00%
School Hire - Community 2 Pitch Per Half Day	D	30.75	2.80	-	30.75	100.00%
School Hire - Community 2 Pitch Per Hour	D	7.70	0.70	-	7.70	100.00%
School Hire - Community 3 Oval Per Day	D	61.60	5.60	-	61.60	100.00%
School Hire - Community 3 Oval Per Half Day	D	30.75	2.80	-	30.75	100.00%
School Hire - Community 3 Oval Per Hour	D	7.70	0.70	-	7.70	100.00%
School Hire - Community 3 Pitch Per Day	D	38.00	3.45	-	38.00	100.00%
School Hire - Community 3 Pitch Per Half Day	D	19.00	1.73	-	19.00	100.00%
School Hire - Community 3 Pitch Per Hour	D	4.75	0.43	-	4.75	100.00%
School Hire - Court Per Day	D	12.50	1.14	-	12.50	100.00%
School Hire - Court Per Half Day	D	6.25	0.57	-	6.25	100.00%
School Hire - Court Per Hour	D	1.60	0.15	-	1.60	100.00%
School Hire - Criterium Track Per Day	D	19.00	1.73	-	19.00	100.00%
School Hire - Criterium Track Per Half Day	D	9.50	0.86	-	9.50	100.00%
School Hire - Criterium Track Per Hour	D	2.50	0.23	-	2.50	100.00%
School Hire - Reserve Per Day	D	25.50	2.32	-	25.50	100.00%
School Hire - Reserve Per Half Day	D	12.75	1.16	-	12.75	100.00%
School Hire - Reserve Per Hour	D	3.20	0.29	-	3.20	100.00%
School Hire - Velodrome Per Day	D	15.00	1.36	-	15.00	100.00%
School Hire - Velodrome Per Half Day	D	7.50	0.68	-	7.50	100.00%
School Hire - Velodrome Per Hour	D	2.00	0.18	-	2.00	100.00%
Seasonal Hire - Athletics- Commercial Rate	D	12,369.00	1,124.45	11,962.00	407.00	3.40%
Seasonal Hire - Athletics- Community Rate	D	1,855.00	168.64	1,794.00	61.00	3.40%
Seasonal Hire - BMX- Commercial Rate	D	5,236.00	476.00	5,064.00	172.00	3.40%
Seasonal Hire - BMX- Community Rate	D	785.00	71.36	759.00	26.00	3.43%
Seasonal Hire - Bowls- Commercial Rate	D	2,181.00	198.27	2,109.00	72.00	3.41%
Seasonal Hire - Bowls- Community Rate	D	328.00	29.82	317.00	11.00	3.47%
Seasonal Hire - Community 1 Oval- Commercial Rate	D	37,830.00	3,439.09	36,586.00	1,244.00	3.40%
Seasonal Hire - Community 1 Oval- Community Rate	D	5,675.00	515.91	5,488.00	187.00	3.41%
Seasonal Hire - Community 1 Pitch- Commercial Rate	D	21,825.00	1,984.09	21,107.00	718.00	3.40%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Seasonal Hire - Community 1 Pitch- Community Rate	D	3,273.00	297.55	3,165.00	108.00	3.41%
Seasonal Hire - Community 2 Oval- Commercial Rate	D	24,735.00	2,248.64	23,922.00	813.00	3.40%
Seasonal Hire - Community 2 Oval- Community Rate	D	3,711.00	337.36	3,589.00	122.00	3.40%
Seasonal Hire - Community 2 Pitch- Commercial Rate	D	12,369.00	1,124.45	11,962.00	407.00	3.40%
Seasonal Hire - Community 2 Pitch- Community Rate	D	1,855.00	168.64	1,794.00	61.00	3.40%
Seasonal Hire - Community 3 Oval- Commercial Rate	D	12,369.00	1,124.45	11,962.00	407.00	3.40%
Seasonal Hire - Community 3 Oval- Community Rate	D	1,855.00	168.64	1,794.00	61.00	3.40%
Seasonal Hire - Community 3 Pitch- Commercial Rate	D	7,638.00	694.36	7,387.00	251.00	3.40%
Seasonal Hire - Community 3 Pitch- Community Rate	D	1,146.00	104.18	1,108.00	38.00	3.43%
Seasonal Hire - Court- Commercial Rate	D	1,774.00	161.27	1,716.00	58.00	3.38%
Seasonal Hire - Court- Community Rate	D	266.00	24.18	257.00	9.00	3.50%
Seasonal Hire - Criterium- Commercial Rate	D	3,735.00	339.55	3,612.00	123.00	3.41%
Seasonal Hire - Criterium- Community Rate	D	559.00	50.82	541.00	18.00	3.33%
Seasonal Hire - Reserve- Commercial Rate	D	5,236.00	476.00	5,064.00	172.00	3.40%
Seasonal Hire - Reserve- Community Rate	D	785.00	71.36	759.00	26.00	3.43%
Seasonal Hire - Velodrome- Commercial Rate	D	1,104.00	100.36	1,068.00	36.00	3.37%
Seasonal Hire - Velodrome- Community Rate	D	165.00	15.00	160.00	5.00	3.13%
Community Halls & Buses						
Cobbin Farm Hourly Rate - Chapel Weekday	D	44.00	4.00	43.00	1.00	2.33%
Cobbin Farm Hourly Rate - Chapel Weekend	D	147.00	13.36	142.00	5.00	3.52%
Cobbin Farm Hourly Rate - Homestead Weekday	D	44.00	4.00	43.00	1.00	2.33%
Cobbin Farm Hourly Rate - Homestead Weekend	D	88.00	8.00	85.00	3.00	3.53%
Cobbin Farm Hourly Rate - Whole Venue Weekday	D	88.00	8.00	85.00	3.00	3.53%
Cobbin Farm Hourly Rate - Whole Venue Weekend	D	158.00	14.36	153.00	5.00	3.27%
Cobradah House Hourly Rate	D	44.00	4.00	43.00	1.00	2.33%
Community Bus 24-Hour Hire	D	85.00	7.73	74.00	11.00	14.86%
Geelong West Town Hall Hourly Rate - Main Hall Weekday	D	115.00	10.45	111.00	4.00	3.60%
Geelong West Town Hall Hourly Rate - Main Hall Weekend	D	166.00	15.09	161.00	5.00	3.11%
Geelong West Town Hall Hourly Rate - Supper Room Weekday	D	65.00	5.91	63.00	2.00	3.17%
Geelong West Town Hall Hourly Rate - Supper Room Weekend	D	86.00	7.82	83.00	3.00	3.61%
Geelong West Town Hall Hourly Rate - Whole Venue Weekday	D	166.00	15.09	161.00	5.00	3.11%
Geelong West Town Hall Hourly Rate - Whole Venue Weekend	D	219.00	19.91	212.00	7.00	3.30%
Lara Hall Hourly Rate - Main Hall - Weekday	D	65.00	5.91	-	65.00	100.00%
Lara Hall Hourly Rate - Main Hall - Weekend	D	86.00	7.82	-	86.00	100.00%
Lara Hall Hourly Rate - Meeting Room	D	33.00	3.00	32.00	1.00	3.13%
Lara Hall Hourly Rate - Whole Venue - Weekday	D	92.00	8.36	-	92.00	100.00%
Lara Hall Hourly Rate - Whole Venue - Weekend	D	112.00	10.18	-	112.00	100.00%
Marcus Hill Memorial Hall Hourly Rate	D	44.00	4.00	43.00	1.00	2.33%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
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Mt. Duneed Hall Hourly Rate	D	27.00	2.45	26.00	1.00	3.85%	
Newcomb Hall Hourly Rate - Main Hall	D	44.00	4.00	43.00	1.00	2.33%	
Newcomb Hall Hourly Rate - Meeting Room	D	33.00	3.00	32.00	1.00	3.13%	
Newcomb Hall Hourly Rate - Whole Venue	D	64.00	5.82	62.00	2.00	3.23%	
Parks Hall Hourly Rate - Bayview Room	D	27.00	2.45	26.00	1.00	3.85%	
Parks Hall Hourly Rate - Kitchen	D	27.00	2.45	26.00	1.00	3.85%	
Parks Hall Hourly Rate - Main Hall - weekday	D	65.00	5.91	-	65.00	100.00%	
Parks Hall Hourly Rate - Main Hall - weekend	D	86.00	7.82	-	86.00	100.00%	
Parks Hall Hourly Rate - Parkview Room	D	33.00	3.00	32.00	1.00	3.13%	
Parks Hall Hourly Rate - Whole Venue - weekday	D	102.00	9.27	-	102.00	100.00%	
Parks Hall Hourly Rate - Whole Venue - weekend	D	112.00	10.18	-	112.00	100.00%	
Virginia Todd Hall Hourly Rate	D	44.00	4.00	43.00	1.00	2.33%	
Lara Hall Hourly Rate - Main Hall	D	-	-	43.00	-	43.00	-100.00%
Lara Hall Hourly Rate - Whole Venue	D	-	-	62.00	-	62.00	-100.00%
Parks Hall Hourly Rate - Main Hall	D	-	-	43.00	-	43.00	-100.00%
Parks Hall Hourly Rate - Whole Venue	D	-	-	99.00	-	99.00	-100.00%
Cleaning & Setup Fee - per hour	D	37.00	3.36	36.00	1.00	2.78%	
Community Hubs							
Armstrong Creek East Community Hub Community Space 1	D	44.00	4.00	43.00	1.00	2.33%	
Armstrong Creek East Community Hub Community Space 2	D	33.00	3.00	32.00	1.00	3.13%	
Armstrong Creek East Community Hub Community Space 3	D	33.00	3.00	32.00	1.00	3.13%	
Armstrong Creek East Community Hub Meeting Room 2	D	28.00	2.55	27.00	1.00	3.70%	
The Point Community Hub Community Space 1 - Commercial per Hour	D	44.00	4.00	-	44.00	100.00%	
The Point Community Hub Community Space 1 - Community per Hour	D	22.00	2.00	-	22.00	100.00%	
The Point Community Hub Meeting Room 1 - Commercial per Hour	D	28.00	2.55	-	28.00	100.00%	
The Point Community Hub Meeting Room 1 - Community per Hour	D	14.00	1.27	-	14.00	100.00%	
The Point Community Hub Meeting Room 2 - Commercial per Hour	D	33.00	3.00	-	33.00	100.00%	
The Point Community Hub Meeting Room 2 - Community per Hour	D	17.00	1.55	-	17.00	100.00%	
The Point Community Hub Office Space - Commercial Casual per Day	D	158.00	14.36	-	158.00	100.00%	
The Point Community Hub Office Space - Commercial per Hour	D	26.00	2.36	-	26.00	100.00%	
The Point Community Hub Office Space - Commercial Regular per Day	D	105.00	9.55	-	105.00	100.00%	
The Point Community Hub Office Space - Community Casual per Day	D	79.00	7.18	-	79.00	100.00%	
The Point Community Hub Office Space - Community per Hour	D	13.00	1.18	-	13.00	100.00%	
The Point Community Hub Office Space - Community Regular per Day	D	40.00	3.64	-	40.00	100.00%	
Community Inclusion							
Acacia Commercial (Casual) Per Day	D	174.00	15.82	174.00	-		
Acacia Commercial (Casual) per hour	D	23.00	2.09	23.00	-		

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Acacia Commercial (Regular) Per Day	D	139.00	12.64	139.00	-	
Acacia Commercial (Regular) per hour	D	19.00	1.73	19.00	-	
Acacia Community (Casual) Per Day	D	139.00	12.64	139.00	-	
Acacia Community (Casual) per hour	D	19.00	1.73	19.00	-	
Acacia Community (Regular) Per Day	D	122.00	11.09	122.00	-	
Acacia Community (Regular) per hour	D	17.00	1.55	17.00	-	
Banksia Commercial (Casual) Per Day	D	243.00	22.09	243.00	-	
Banksia Commercial (Casual) per hour	D	33.00	3.00	33.00	-	
Banksia Commercial (Regular) Per Day	D	204.00	18.55	204.00	-	
Banksia Commercial (Regular) per hour	D	27.00	2.45	27.00	-	
Banksia Commercial Weekend per hour	D	64.00	5.82	64.00	-	
Banksia Community (Casual) Per Day	D	204.00	18.55	204.00	-	
Banksia Community (Casual) per hour	D	27.00	2.45	27.00	-	
Banksia Community (Regular) Per Day	D	162.00	14.73	162.00	-	
Banksia Community (Regular) per hour	D	22.00	2.00	22.00	-	
Banksia Community Weekend (additional hours) per hour	D	55.00	5.00	53.00	2.00	3.77%
Banksia Community Weekend (Less than 6 hrs) per hour	D	41.00	3.73	40.00	1.00	2.50%
Casual Hirer's Public Liability Insurance	D	29.00	2.64	28.00	1.00	3.57%
Correa Commercial (Casual) Per Day	D	220.00	20.00	220.00	-	
Correa Commercial (Casual) per hour	D	29.00	2.64	29.00	-	
Correa Commercial (Regular) Per Day	D	162.00	14.73	162.00	-	
Correa Commercial (Regular) per hour	D	22.00	2.00	22.00	-	
Correa Community (Casual) Per Day	D	162.00	14.73	162.00	-	
Correa Community (Casual) per hour	D	22.00	2.00	22.00	-	
Correa Community (Regular) Per Day	D	139.00	12.64	139.00	-	
Correa Community (Regular) per hour	D	19.00	1.73	19.00	-	
Dianella Hall / Kitchen Commercial (Casual) Per Day	D	267.00	24.27	267.00	-	
Dianella Hall / Kitchen Commercial (Casual) per hour	D	35.00	3.18	35.00	-	
Dianella Hall / Kitchen Commercial (Regular) Per Day	D	206.00	18.73	206.00	-	
Dianella Hall / Kitchen Commercial (Regular) per hour	D	27.00	2.45	27.00	-	
Dianella Hall / Kitchen Commercial Weekend per hour	D	66.00	6.00	64.00	2.00	3.13%
Dianella Hall / Kitchen Community (Casual) Per Day	D	206.00	18.73	206.00	-	
Dianella Hall / Kitchen Community (Casual) per hour	D	27.00	2.45	27.00	-	
Dianella Hall / Kitchen Community (Regular) Per Day	D	163.00	14.82	163.00	-	
Dianella Hall / Kitchen Community (Regular) per hour	D	22.00	2.00	22.00	-	
Dianella Hall / Kitchen Community Weekend (additional hours) per hour	D	55.00	5.00	53.00	2.00	3.77%
Dianella Hall / Kitchen Community Weekend (Less than 6 hrs) per hour	D	41.00	3.73	40.00	1.00	2.50%
Marveloo - Outside Greater Geelong (up to 80km from Geelong CBD) - Commercial per Day	D	103.00	9.36	100.00	3.00	3.00%
Marveloo - Outside Greater Geelong (up to 80km from Geelong CBD) - NFP per Day	D	52.00	4.73	50.00	2.00	4.00%

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Marveloo - Within Greater Geelong and BoQ- Commercial per Day	D	52.00	4.73	50.00	2.00	4.00%
Moonah Commercial (Casual) Per Day	D	220.00	20.00	220.00	-	
Moonah Commercial (Casual) per hour	D	29.00	2.64	29.00	-	
Moonah Commercial (Regular) Per Day	D	162.00	14.73	162.00	-	
Moonah Commercial (Regular) per hour	D	22.00	2.00	22.00	-	
Moonah Community (Casual) Per Day	D	162.00	14.73	162.00	-	
Moonah Community (Casual) per hour	D	22.00	2.00	22.00	-	
Moonah Community (Regular) Per Day	D	139.00	12.64	139.00	-	
Moonah Community (Regular) per hour	D	19.00	1.73	19.00	-	
Ocean Grove - Double Room - Regular Rate - Per Hour	D	38.50	3.50	-	38.50	100.00%
Ocean Grove - Double Room -NFP Rate - Per Hour	D	33.00	3.00	-	33.00	100.00%
Ocean Grove - Kitchen - Regular Rate - Per Hour	D	40.00	3.64	-	40.00	100.00%
Ocean Grove - Kitchen -NFP Rate - Per Hour	D	35.00	3.18	-	35.00	100.00%
Ocean Grove - Single Room - NFP Rate - Per Hour	D	22.00	2.00	-	22.00	100.00%
Ocean Grove - Single Room - Regular Rate - Per Hour	D	27.50	2.50	-	27.50	100.00%
Fire prevention						
Fire Prevention - Administration Clearing Fee	D	279.00	-	270.00	9.00	3.33%
Food Premises Fees						
Food Premises - Admin Changes including reissuing documentation	D	57.00	-	55.00	2.00	3.64%
Food Premises - Class 1 - base rate, includes aged care; rehab centres and hospitals with limited meals	D	706.00	-	683.00	23.00	3.37%
Food Premises - Class 1 - child care facility	D	706.00	-	683.00	23.00	3.37%
Food Premises - Class 1 - day programs with limited meal services (off-site food production)	D	352.00	-	340.00	12.00	3.53%
Food Premises - Class 1 - hospitals, manufacturing kitchens	D	1,058.00	-	1,023.00	35.00	3.42%
Food Premises - Class 2 - Charity/NFP/service clubs/community group & sporting clubs (with bar) - small/seasonal	D	323.00	-	312.00	11.00	3.53%
Food Premises - Class 2 - multiple kitchens	D	1,079.00	-	1,044.00	35.00	3.35%
Food Premises - Class 2 - base rate. Includes cafes/restaurants, bakeries, caterers, green grocers, mobile food vehicles, home occupations (PHF/meals/catering), supermarkets (small/medium), large clubs/RSL (i.e. with restaurant), school canteens (i.e. trade 4-5 days week with PHF produced onsite, or secondary school) - commercial or school-run.	D	668.00	-	646.00	22.00	3.41%
Food Premises - Class 2 - Charity/NFP/service clubs/community group & sporting clubs (without bar) - small/seasonal - or their mobile vehicles/temporary premises; school-run before & after school care or canteen (minimal food preparation)	D	166.00	-	161.00	5.00	3.11%
Food Premises - Class 2 - food factories, manufacturing kitchens	D	763.00	-	738.00	25.00	3.39%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Food Premises - Class 2 - small scale/occasional operations. Includes home occupations, accommodation/B&B (meals to guests only), low-risk & small-scale manufacturer, before & after school care (not school-run), school canteens (operate up-to 3 days/week, PHF produced onsite) - commercial or school run.	D	323.00	-	312.00	11.00	3.53%
Food Premises - Class 2 - supermarket (large/multiple production areas)	D	1,729.00	-	1,672.00	57.00	3.41%
Food Premises - Class 2/3 - additional registration for off-site trading (temporary premises associated with registered fixed premises)	D	75.00	-	73.00	2.00	2.74%
Food Premises - Class 2/3 - senior citizen groups	D	82.00	-	79.00	3.00	3.80%
Food Premises - Class 2/3 - Vending Machines	D	82.00	-	79.00	3.00	3.80%
Food Premises - Class 3 and 3A - accommodation meals/B&B (with PHW Act registration)	D	166.00	-	161.00	5.00	3.11%
Food Premises - Class 3 - bakery, large convenience store/supermarket, large food/drink manufacturer (including brewery/ distillery/winery)	D	668.00	-	646.00	22.00	3.41%
Food Premises - Class 3 - base rate. Includes accommodation/B&B meals (without PHW registration), mobile & temporary premises, home-based businesses, green-grocers, before & after school care or canteen (not school-run), wholesalers/distributors	D	323.00	-	312.00	11.00	3.53%
Food Premises - Class 3 - Charity/NFP/Church Community Meals/Senior Citizens Groups & Temporary Food	D	82.00	-	79.00	3.00	3.80%
Food Premises - Class 3 - Charity/NFP/service clubs/community group & sporting clubs (with or without bar) or their mobile vehicles/temporary premises; meals-on-wheels services; school-run before & after school care or canteen.	D	166.00	-	161.00	5.00	3.11%
Food Premises - Class 3A - base rate, includes accommodation meals (without PHW registration), home-based businesses.	D	323.00	-	312.00	11.00	3.53%
Food Premises - existing premises consultancy fee (alterations)	D	223.00	-	216.00	7.00	3.24%
Food Premises - Fast Track Fee - Application or Inspection; additional inspection fee	D	293.00	-	283.00	10.00	3.53%
Food Premises - new premises consultancy fee (requested without registration)	D	439.00	-	425.00	14.00	3.29%
Food Premises Rating (CS/Major Non-Compliance) Performance Fee	D	207.00	-	200.00	7.00	3.50%
Food Premises Rating (D-F/Critical Non-Compliance) Performance Fee	D	346.00	-	335.00	11.00	3.28%
Initial registration of a Food Premises will incur a one-off 50% administration fee	D	-	-	-	-	-
Golf Courses						
Green Fees Competition	D	13.00	1.18	12.90	0.10	0.78%
Balyang Adult Green Fee	D	17.00	1.55	16.50	0.50	3.03%
Balyang Adult Membership - 12 months	D	453.00	41.18	438.00	15.00	3.42%
Balyang Adult Membership - 3 months	D	156.00	14.18	151.00	5.00	3.31%
Balyang Child Green Fee	D	15.00	1.36	14.50	0.50	3.45%
Balyang Concession Adult Green Fee	D	15.00	1.36	14.50	0.50	3.45%
Balyang Concession Membership - 12 months	D	369.00	33.55	357.00	12.00	3.36%
Balyang Concession Membership - 3 months	D	126.00	11.45	122.00	4.00	3.28%
Balyang Family Membership - 12 months	D	869.00	79.00	840.00	29.00	3.45%
Balyang Golf Club Hire - 1 Club	D	2.00	0.18	2.10	-0.10	-4.76%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Balyang Group Concession	D	14.00	1.27	13.50	0.50	3.70%
Balyang Junior Membership - 12 months	D	178.00	16.18	172.00	6.00	3.49%
Balyang School Group	D	11.00	1.00	10.30	0.70	6.80%
Elcho Adult Green Fee	D	34.00	3.09	33.00	1.00	3.03%
Elcho Adult Green Fee - Weekend and Public Holiday Rate	D	39.00	3.55	38.00	1.00	2.63%
Elcho Green Concession and Students u/21	D	27.00	2.45	26.00	1.00	3.85%
Elcho Green Concession and Students u/21 - Weekend and Public Holiday Rate	D	32.00	2.91	31.00	1.00	3.23%
Elcho Green Students u /17 years of age	D	23.00	2.09	22.00	1.00	4.55%
Elcho Green Students u /17 years of age - Weekend and Public Holiday Rate	D	28.00	2.55	27.00	1.00	3.70%
Elcho M/Ship Adult 12 months	D	712.00	64.73	689.00	23.00	3.34%
Elcho M/ship Pensioner / Concession 12 months	D	557.00	50.64	539.00	18.00	3.34%
Elcho M/ship Student 12 month	D	360.00	32.73	348.00	12.00	3.45%
Elcho Park - 9 holes	D	26.00	2.36	24.70	1.30	5.26%
Elcho Park - 9 holes - Weekend and Public Holiday Rate	D	31.00	2.82	29.70	1.30	4.38%
Impounding						
Release fee of impounded items - per impoundment	D	164.00	-	159.00	5.00	3.14%
Kindergarten Services						
3 & 4 yr old Kindergarten Annual Fee	D	2,716.00	-	2,627.00	89.00	3.39%
Landy Field						
Landy Field Hire - Full day	D	533.00	48.45	515.00	18.00	3.50%
Landy Field Hire - Half day	D	326.00	29.64	315.00	11.00	3.49%
Landy Field Hire - Hourly	D	85.00	7.73	82.50	2.50	3.03%
Local Laws Infringements						
Local Law offences are liable to the penalty indicated in The City of Greater Geelong Neighbourhood Amenity Local Law 2024 and charged per penalty unit.	L	-	-	-	-	-
Local Laws Permits & Inspections						
Local Law Inspection under Neighbourhood Amenity Local Law	D	122.00	-	118.00	4.00	3.39%
Local Law Permit Application under Neighbourhood Amenity Local Law	D	31.00	-	30.00	1.00	3.33%
Long Day Care						
Fee for late child pick-up (15 minute increment)	D	37.00	-	36.00	1.00	2.78%
Long Day Care per day	D	168.00	-	162.50	5.50	3.38%
Long Day Care per hour	D	24.00	-	23.50	0.50	2.13%
Long Day Care per week	D	783.00	-	757.00	26.00	3.43%

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2026-27 Budget**

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Occasional Care						
Occasional Care - 1 hour session	D	23.00	-	22.50	0.50	2.22%
Occasional Care - 2 hour session	D	47.00	-	45.00	2.00	4.44%
Occasional Care - 5 hour session	D	101.00	-	98.00	3.00	3.06%
Parking Infringements						
Council resolves to fix the penalty amount at 0.5 penalty unit for all parking infringements cited in Schedule 6 of the Road Safety (General) Regulations 2019 with a current prescribed Infringement penalty amount of 0.2 penalty unit.	A	-	-	-	-	-
The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The CoGG fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.	A	-	-	-	-	-
Parking Permits						
Private Car Park Agreement Permits	D	26.00	2.36	25.00	1.00	4.00%
Replacement Parking Permit	D	22.00	2.00	21.50	0.50	2.33%
Busport - Parking Permit	D	3,211.00	291.91	3,105.00	106.00	3.41%
Haymarket - Parking Permit	D	3,211.00	291.91	3,105.00	106.00	3.41%
Little Ryrie St - Parking Permit	D	3,211.00	291.91	3,105.00	106.00	3.41%
Wesley - Parking Permit	D	3,211.00	291.91	3,105.00	106.00	3.41%
Program for Younger People						
PYP Home Care	D	7.00	-	7.20	0.20	-2.78%
PYP Home Care - High	D	57.00	-	55.00	2.00	3.64%
PYP Home Care - Medium	D	18.00	-	17.50	0.50	2.86%
PYP Personal Care	D	7.00	-	7.20	0.20	-2.78%
PYP Personal Care - High	D	57.00	-	55.00	2.00	3.64%
PYP Personal Care - Medium	D	12.00	-	11.20	0.80	7.14%
PYP Respite	D	7.00	-	6.70	0.30	4.48%
PYP Respite - High	D	57.00	-	55.00	2.00	3.64%
PYP Respite - Medium	D	7.00	-	7.00	-	
Public Health Premises						
Health Premises - Admin Changes including reissuing documentation	D	56.00	-	54.00	2.00	3.70%
Health Premises - Application for one off event	D	379.00	-	-	379.00	100.00%
Health Premises - Fast Track Fee - Application or Inspection; additional inspection fee	D	293.00	-	283.00	10.00	3.53%
Health Premises - low risk - once off registration	D	379.00	-	367.00	12.00	3.27%

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2026-27 Budget**

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Health Premises - medium/high risk - annual registration	D	379.00	-	367.00	12.00	3.27%
Health Premises Existing Registration Consultancy Fee - Alteration	D	223.00	-	216.00	7.00	3.24%
Health Premises Initial Registration Consultancy Fee	D	282.00	-	273.00	9.00	3.30%
Health Premises Rating (D-F) Performance Fee	D	89.00	-	86.00	3.00	3.49%
Health Premises Transfer of Registration	D	227.00	-	220.00	7.00	3.18%
Health Prescribed Accommodation - (06-50 people)	D	352.00	-	340.00	12.00	3.53%
Health Prescribed Accommodation - (51-80 people)	D	442.00	-	427.00	15.00	3.51%
Health Prescribed Accommodation - (80 + people)	D	547.00	-	529.00	18.00	3.40%
Health Prescribed Accommodation - Charity /NFP/Church Community Meals/Senior Citizens Groups	D	177.00	-	171.00	6.00	3.51%
Use & Occupying Public Space						
Application Fee Roadside Trading (non-refundable)	D	101.00	-	98.00	3.00	3.06%
Bulk Rubbish Container - Accredited (monthly)	D	51.00	-	49.00	2.00	4.08%
Busking, Spruiking & Pavement Art Fees (monthly)	D	10.00	-	10.00	-	
Goods for Sale occupying footpath (annually)	D	242.00	-	234.00	8.00	3.42%
Real Estate agent portable signs occupying footpath (annually) - per application	D	142.00	-	137.00	5.00	3.65%
Roadside Trading Permit Fee (annually)	D	245.00	-	237.00	8.00	3.38%
Shipping Container (monthly)	D	51.00	-	49.00	2.00	4.08%
Street Occupation per day (no building permit)	D	38.00	3.45	37.00	1.00	2.70%
Transfer of A Frame Advertising Sign occupying footpath (annually)	D	101.00	-	98.00	3.00	3.06%
Transfer of Goods for Sale occupying footpath (annually)	D	101.00	-	98.00	3.00	3.06%
Support at Home						
*Note - Fees will be adjusted as required under the Support at Home pricing compliance requirements, no earlier than 1st July 2027.						
	D	-	-	-	-	-
Assistance with Home Maintenance and Repairs - 30 mins - not including materials	D	77.00	-	74.00	3.00	4.05%
Assistance with Home Maintenance and Repairs - hour - not including materials	D	110.00	-	106.00	4.00	3.77%
Domestic cleaning & Shopping assistance - 30 mins	D	69.00	-	67.00	2.00	2.99%
Domestic cleaning & Shopping assistance - hour	D	98.00	-	95.00	3.00	3.16%
Meal Delivery - 30 mins	D	11.00	-	11.00	-	
Meal Delivery - hour	D	16.00	-	15.00	1.00	6.67%
Meal Preparation - 30 mins	D	70.00	-	68.00	2.00	2.94%
Meal Preparation - hour	D	100.00	-	97.00	3.00	3.09%
Personal Care - 30 mins - 7am - 7pm Mon - Fri	D	72.00	-	70.00	2.00	2.86%
Personal Care - 30 mins - 7pm - 12am - Mon - Fri, weekends & public holidays	D	84.00	-	81.00	3.00	3.70%
Personal Care - hour - 7am - 7pm Mon - Fri	D	103.00	-	100.00	3.00	3.00%
Personal Care - hour - 7pm - 12am Mon - Fri, weekends & public holidays	D	119.00	-	115.00	4.00	3.48%
Respite care - 30 mins - 7am - 7pm Mon - Fri	D	71.00	-	69.00	2.00	2.90%
Respite care - 30 mins - 7pm- 12am Mon - Fri, weekends & public holidays	D	81.00	-	78.00	3.00	3.85%

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2026-27 Budget**

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Respite care - hour - 7am - 7pm Mon - Fri	D	102.00	-	99.00	3.00	3.03%
Respite care - hour - 7pm- 12am Mon - Fri, weekends & public holidays	D	116.00	-	112.00	4.00	3.57%
Travel in car with support worker - High kms	D	273.00	-	264.00	9.00	3.41%
Travel in car with support worker - Low kms	D	69.00	-	67.00	2.00	2.99%
Travel in car with support worker - Medium kms	D	98.00	-	95.00	3.00	3.16%
Onsite Wastewater Management Permits						
Amend a permit (regulation 198)	A	179.30	-	174.50	4.80	2.75%
Construct, install or alter OWMS (regulation 196(1)(b),(2)) (hourly fee after 8.2 hours - up to a maximum of \$2,005	A	105.83	-	103.00	2.83	2.75%
Construct, install or alter OWMS (regulation 196(1)(b),(2)) (minimum fee before 8.2 hours)	A	844.30	-	821.70	22.60	2.75%
Copies of Onsite Wastewater Management System Plans requiring archive search	D	122.00	-	118.00	4.00	3.39%
Exemption (regulation 199) - minimum fee	A	253.37	-	246.59	6.78	2.75%
Exemption (regulation 199) (hourly rate after 2.6 hours up to a maximum \$909.50)	A	102.60	-	99.85	2.75	2.75%
Minor alteration to OWMS (regulation 196(1)(a),(3))	A	643.22	-	626.00	17.22	2.75%
Onsite Wastewater Management System - Additional inspection fee	D	200.00	-	193.00	7.00	3.63%
Onsite Wastewater Management System - Approval Fast Track fee	D	293.00	-	255.00	38.00	14.90%
Onsite Wastewater Management System - Minor Admin Changes or reissuing copies of electronic documentation	D	56.00	-	54.00	2.00	3.70%
Onsite Wastewater Management System - Permits (Alterations)	D	300.00	-	290.00	10.00	3.45%
Onsite Wastewater Management System - Permits (Installation)	D	610.00	-	590.00	20.00	3.39%
Onsite Wastewater Management System - Re-Issue Expired Permit or Major Administrative Changes	D	122.00	-	118.00	4.00	3.39%
Renew a permit (regulation 200)	A	143.53	-	139.69	3.84	2.75%
Transfer a permit (regulation 197)	A	171.49	-	166.90	4.59	2.75%
Animal Permit Fees						
Ad-Hoc Inspections of Domestic Animal Business, Multiple Animal Permits or Declared Dogs	D	122.00	-	118.00	4.00	3.39%
Domestic Animal Business Registration - annually, per business application	D	268.00	-	259.00	9.00	3.47%
Multiple Animal Permit - New Application	D	170.00	-	164.00	6.00	3.66%
Multiple Animal Permit - Renewal (no change in permit conditions & no inspection required)	D	48.00	-	46.00	2.00	4.35%
Animal Registration Fees						
Cat - approved enclosure	D	35.00	-	34.00	1.00	2.94%
Cat - approved enclosure concession	D	10.00	-	10.00	-	
Dangerous dog - residential	D	312.00	-	302.00	10.00	3.31%
Dangerous Dog (Guard Dog)	D	225.00	-	218.00	7.00	3.21%
Desexed dog and cat	D	70.00	-	68.00	2.00	2.94%
Desexed dog and cat - concession	D	35.00	-	34.00	1.00	2.94%
Menacing dog	D	256.00	-	248.00	8.00	3.23%
Restricted breed	D	312.00	-	302.00	10.00	3.31%
Unsterilised dog	D	221.00	-	214.00	7.00	3.27%

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Unsterilised dog - concession	D	112.00	-	108.00	4.00	3.70%
Aquatic hire, courses and group bookings						
Carnival Hire - per hour	D	345.00	31.36	335.00	10.00	2.99%
Club Diving Pool Hire - per hour	D	76.00	6.91	73.40	2.60	3.54%
Club Lane Hire - per hour	D	13.20	1.20	12.00	1.20	10.00%
Club Whole Pool Hire, Per Hour	D	280.20	25.47	271.00	9.20	3.39%
Commercial Diving Pool Hire - per hour	D	150.60	13.69	145.55	5.05	3.47%
Commercial Lane Hire - per hour	D	44.20	4.02	42.60	1.60	3.76%
Community Diving Pool Hire - per hour	D	113.80	10.35	110.00	3.80	3.45%
Community Lane Hire - per hour	D	33.20	3.02	32.00	1.20	3.75%
CPR	D	55.00	5.00	-	55.00	100.00%
First Aid	D	150.00	13.64	-	150.00	100.00%
First Aid in an Educational Setting	D	150.00	13.64	-	150.00	100.00%
First Aid Update	D	115.00	10.45	-	115.00	100.00%
Group Exercise Group Booking	D	183.50	16.68	243.80	-60.30	-24.73%
Leisure Pool Hire - Hourly	D	120.60	10.96	116.60	4.00	3.43%
Pool Lifeguard	D	335.00	30.45	-	335.00	100.00%
Pool Lifeguard Update	D	185.00	16.82	-	185.00	100.00%
School Swim Lessons (30min 1:10)	D	8.80	-	8.50	0.30	3.53%
School Swim Lessons (30min 1:6)	D	11.20	-	10.80	0.40	3.70%
School Swim Lessons (30min 1:8)	D	9.50	-	9.20	0.30	3.26%
School Swim Lessons (45min 1:10)	D	11.40	-	11.00	0.40	3.64%
School Swim Lessons (45min 1:6)	D	14.10	-	13.60	0.50	3.68%
School Swim Lessons (45min 1:8)	D	11.90	-	11.50	0.40	3.48%
Security Guard Public Holiday Hourly	D	100.00	9.09	-	100.00	100.00%
Security Guard Hourly	D	75.00	6.82	-	75.00	100.00%
Staff - Group Ex Instructor Hourly	D	85.00	-	-	85.00	100.00%
Staff - Group Ex Instructor Public Holiday Hourly	D	144.00	-	-	144.00	100.00%
Staff - Leisure Service Officer Hourly	D	67.40	-	-	67.40	100.00%
Staff - Leisure Service Officer Public Holiday Hourly	D	111.25	-	-	111.25	100.00%
Staff - Shift Supervisor Hourly	D	73.50	-	-	73.50	100.00%
Staff - Shift Supervisor Public Holiday Hourly	D	121.30	-	-	121.30	100.00%
Waterslide Hire - Hourly	D	200.60	18.24	194.00	6.60	3.40%
Auditorium and room hire						
Cleaning - Additional Hourly	D	56.00	5.09	-	56.00	100.00%
Norlane ARC Auditorium - Booking Extras Tea & Coffee Station (per person)	D	2.00	0.18	-	2.00	100.00%
Norlane ARC Auditorium - Booking Extras Waste Removal (1,100L skip)	D	80.00	7.27	-	80.00	100.00%

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Norlane ARC Auditorium B - Commercial Hourly (Off-Peak)	D	58.00	5.27	109.00 -	51.00	-46.79%
Norlane ARC Auditorium B - Commercial Hourly (Peak)	D	73.00	6.64	-	73.00	100.00%
Norlane ARC Auditorium B - Community Hourly (Off-Peak)	D	44.00	4.00	81.00 -	37.00	-45.68%
Norlane ARC Auditorium B - Community Hourly (Peak)	D	55.00	5.00	-	55.00	100.00%
Norlane ARC Auditorium Entire - Commercial Hourly (Off-Peak)	D	291.00	26.45	-	291.00	100.00%
Norlane ARC Auditorium Entire - Commercial Hourly (Peak)	D	364.00	33.09	-	364.00	100.00%
Norlane ARC Auditorium Entire - Community Hourly (Off-Peak)	D	218.00	19.82	-	218.00	100.00%
Norlane ARC Auditorium Entire - Community Hourly (Peak)	D	273.00	24.82	-	273.00	100.00%
Norlane ARC Auditorium Performance A - Commercial Hourly (Off-Peak)	D	277.00	25.18	-	277.00	100.00%
Norlane ARC Auditorium Performance A - Commercial Hourly (Peak)	D	346.00	31.45	-	346.00	100.00%
Norlane ARC Auditorium Performance A - Community Hourly (Off-Peak)	D	207.00	18.82	-	207.00	100.00%
Norlane ARC Auditorium Performance A - Community Hourly (Peak)	D	259.00	23.55	-	259.00	100.00%
Norlane ARC Commercial Kitchen - Booking Extra Deep Fryer (per unit)	D	120.00	10.91	-	120.00	100.00%
Norlane ARC Commercial Kitchen - Commercial Hourly (Off-Peak)	D	44.00	4.00	-	44.00	100.00%
Norlane ARC Commercial Kitchen - Commercial Hourly (Peak)	D	55.00	5.00	-	55.00	100.00%
Norlane ARC Commercial Kitchen - Community Hourly (Off-Peak)	D	33.00	3.00	-	33.00	100.00%
Norlane ARC Commercial Kitchen - Community Hourly (Peak)	D	41.00	3.73	-	41.00	100.00%
Room Hire - Commercial Hourly	D	44.00	4.00	-	44.00	100.00%
Room Hire - Community Hourly	D	33.00	3.00	-	33.00	100.00%
Casual entry products						
Group Exercise Adult	D	18.60	1.69	18.00	0.60	3.33%
Group Exercise Concession	D	13.95	1.27	13.50	0.45	3.33%
Group Personal Training - Session cost per person	D	13.35	1.21	12.90	0.45	3.49%
Gym Adult	D	20.80	1.89	20.10	0.70	3.48%
Gym Concession	D	15.60	1.42	15.00	0.60	4.00%
Locker Hire	D	3.00	0.27	2.40	0.60	25.00%
Personal Training Member (30 minutes)	D	47.90	4.35	46.30	1.60	3.46%
Personal Training Member (60 minutes)	D	69.20	6.29	66.90	2.30	3.44%
Personal Training Non-Member (60 minutes)	D	80.00	7.27	77.10	2.90	3.76%
Reformer Adult	D	11.20	1.02	10.80	0.40	3.70%
Reformer Concession	D	8.40	0.76	8.10	0.30	3.70%
Reformer Pilates Casual	D	29.00	2.64	-	29.00	100.00%
Shower fee	D	2.00	0.18	2.00	-	
Soccer Junior per person per session	D	10.50	0.95	10.00	0.50	5.00%
Spa/Sauna Adult (After Entry)	D	7.20	0.65	6.90	0.30	4.35%
Spa/Sauna Concession (After Entry)	D	5.40	0.49	5.20	0.20	3.85%
Swim Adult	D	9.40	0.85	9.10	0.30	3.30%
Swim Concession	D	7.05	0.64	6.80	0.25	3.68%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Swim/Spa/Sauna Adult	D	16.60	1.51	16.00	0.60	3.75%
Swim/Spa/Sauna Concession	D	12.45	1.13	12.00	0.45	3.75%
Unlimited Ticket Waterslide (Norlane ARC/LL)	D	17.30	1.57	16.70	0.60	3.59%
Unlimited Ticket Waterslide (SD)	D	14.20	1.29	13.70	0.50	3.65%
Unlimited Ticket Waterslide After Entry (Norlane ARC/LL)	D	10.25	0.93	9.90	0.35	3.54%
Unlimited Ticket Waterslide After Entry (SD)	D	7.15	0.65	6.90	0.25	3.62%
VICSWIM Participant Entry	D	3.50	0.32	-	3.50	100.00%
Personal Training non-member 30 minutes	D	-	-	56.60	-	-100.00%
Family Services Other						
Baby Playgroups Part Term	D	15.00	1.36	15.00	-	
Baby Playgroups Term	D	25.00	2.27	25.00	-	
Memberships and multi-visit passes						
Direct debit dishonour fee	D	5.00	0.45	10.30	-	-51.46%
Group Exercise Adult x 10	D	167.40	15.22	162.00	5.40	3.33%
Accessibility Gym x 25	D	295.65	26.88	286.90	8.75	3.05%
Accessibility Swim x 25	D	131.55	11.96	127.20	4.35	3.42%
Active Adult	D	35.00	3.18	31.90	3.10	9.72%
Active Adult +Reformer	D	79.80	7.25	-	79.80	100.00%
Active Adult 12 Months (only available to existing members)	D	910.00	82.73	829.40	80.60	9.72%
Active Adult 3 Months (only available to existing members)	D	268.00	24.36	259.00	9.00	3.47%
Active Adult Gold (only available to existing members)	D	41.25	3.75	38.00	3.25	8.55%
Active Adult Gold 12 Months (only available to existing members)	D	1,072.50	97.50	988.00	84.50	8.55%
Active Adult Gold 3 Months (only available to existing members)	D	267.90	24.35	259.10	8.80	3.40%
Aquatic Access Adult	D	35.00	3.18	33.60	1.40	4.17%
Aquatic Access Concession	D	26.25	2.39	25.20	1.05	4.17%
Aquatic Access Family	D	70.00	6.36	67.20	2.80	4.17%
Concession Off-Peak	D	22.50	2.05	21.60	0.90	4.17%
Corporate Full Access 12 Months (Group of 10+)	D	1,170.00	106.36	1,123.20	46.80	4.17%
Corporate Full Access Adult	D	45.00	4.09	43.20	1.80	4.17%
Corporate Full Access Adult +Reformer	D	89.80	8.16	-	89.80	100.00%
Corporate Full Access Adult 12 Month (only available to existing members)	D	1,170.00	106.36	1,123.20	46.80	4.17%
Corporate Full Access Family	D	90.00	8.18	86.40	3.60	4.17%
Corporate Full Access Family +Reformer	D	179.60	16.33	-	179.60	100.00%
Corporate Full Access Family 12 Month (only available to existing members)	D	2,340.00	212.73	2,246.40	93.60	4.17%
Full Access Adult	D	50.00	4.55	48.00	2.00	4.17%
Full Access Adult (funded) 12 months	D	1,292.00	117.45	1,249.00	43.00	3.44%
Full Access Adult (funded) 3 months	D	440.00	40.00	425.00	15.00	3.53%

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Full Access Adult +Reformer	D	94.80	8.62	-	94.80	100.00%
Full Access Adult 12 Months (only available to existing members)	D	1,300.00	118.18	1,248.00	52.00	4.17%
Full Access Concession	D	37.50	3.41	36.00	1.50	4.17%
Full Access Concession +Reformer	D	71.10	6.46	-	71.10	100.00%
Full Access Concession 12 Month (only available to existing members)	D	975.00	88.64	936.00	39.00	4.17%
Full Access Family	D	100.00	9.09	96.00	4.00	4.17%
Full Access Family +Reformer	D	189.60	17.24	-	189.60	100.00%
Full Access Family 12 Months (only available to existing members)	D	2,600.00	236.36	2,496.00	104.00	4.17%
Group Exercise Concession x 10	D	125.55	11.41	121.50	4.05	3.33%
Gym Adult x 10	D	187.20	17.02	180.90	6.30	3.48%
Gym Concession x 10	D	140.40	12.76	135.00	5.40	4.00%
Joining Fee	D	55.50	5.05	53.50	2.00	3.74%
Junior Program x 10	D	94.50	8.59	90.00	4.50	5.00%
Learn to Swim (funded)	D	23.00	-	22.00	1.00	4.55%
Membership Card Replacement	D	4.80	0.44	4.60	0.20	4.35%
Membership RFID Key Fob/Wrist Band	D	9.00	0.82	9.00	-	
Payroll Corporate Adult	D	45.00	4.09	43.20	1.80	4.17%
Payroll Corporate Family	D	90.00	8.18	86.40	3.60	4.17%
Personal Training Member x 10 (30 minutes)	D	431.10	39.19	416.70	14.40	3.46%
Personal Training Member x 10 (60 minutes)	D	622.80	56.62	602.10	20.70	3.44%
Personal Training Member x 5 (30 minutes)	D	239.50	21.77	231.50	8.00	3.46%
Personal Training Member x 5 (60 minutes)	D	346.00	31.45	334.50	11.50	3.44%
Reformer Adult x 10	D	100.80	9.16	97.20	3.60	3.70%
Reformer Concession x 10	D	75.90	6.90	72.90	3.00	4.12%
Sports Multi Visit x 10	D	42.30	3.85	90.00	-	-53.00%
Squad Casual Member	D	14.00	1.27	10.00	4.00	40.00%
Squad Casual Non-Member	D	20.00	1.82	19.10	0.90	4.71%
Squad Member x 25	D	308.00	28.00	-	308.00	100.00%
Squad Non Member x 25	D	440.00	40.00	-	440.00	100.00%
Swim Adult x 25	D	206.80	18.80	200.20	6.60	3.30%
Swim Assessment	D	20.70	1.88	20.00	0.70	3.50%
Swim Concession x 25	D	155.10	14.10	149.60	5.50	3.68%
Swim/Spa/Sauna Adult x 10	D	149.40	13.58	144.00	5.40	3.75%
Swim/Spa/Sauna Concession x 10	D	112.05	10.19	108.00	4.05	3.75%
Webstar's Squad	D	43.50	3.95	41.20	2.30	5.58%
Webstar's Squad Concession	D	32.60	2.96	30.90	1.70	5.50%
Webstar's Swim School	D	43.50	-	41.20	2.30	5.58%
Webstar's Swim School Concession	D	32.60	-	30.90	1.70	5.50%
Youth Off-Peak	D	22.50	2.05	-	22.50	100.00%

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Active Adult - 1 month membership	D	-	-	135.90	-	-100.00%
Aquatic - 1 month membership	D	-	-	126.30	-	-100.00%
Aquatic Access Concession Adult/Youth - 1 month membership	D	-	-	54.60	-	-100.00%
Aquatic family - 1 month membership	D	-	-	199.10	-	-100.00%
Full access adult - 1 month membership	D	-	-	157.50	-	-100.00%
Full Access Concession Adult/Youth - 1 month membership	D	-	-	74.40	-	-100.00%
Full access family - 1 month membership	D	-	-	261.50	-	-100.00%
Gym/Swim/Sauna Superpass	D	-	-	29.20	-	-100.00%
Personal Training non-member 10-pack 30 minutes	D	-	-	509.40	-	-100.00%
Personal Training non-member 10-pack 60 minutes	D	-	-	693.90	-	-100.00%
Personal Training non-member 5-pack 30 minutes	D	-	-	283.00	-	-100.00%
Personal Training non-member 5-pack 60 minutes	D	-	-	385.50	-	-100.00%
Reformer Adult Membership Add-on (available on Full Access only)	D	-	-	43.20	-	-100.00%
Reformer Concession Membership Add-on (available on Full Access only)	D	-	-	32.40	-	-100.00%
Reformer x 25 Adult	D	-	-	237.60	-	-100.00%
Reformer x 25 Concession	D	-	-	178.20	-	-100.00%
Stadiums, gymnastics and parties						
Badminton/Pickleball Court Hire (Off -Peak)	D	15.60	1.42	15.00	0.60	4.00%
Badminton/Pickleball Court Hire (Peak)	D	19.20	1.75	18.50	0.70	3.78%
BASC after hours hire (staffing) per hour	D	55.00	5.00	50.00	5.00	10.00%
BASC Gymnastics per class	D	18.60	1.69	18.00	0.60	3.33%
BASC Gymnastics Toddler Play (per session)	D	11.40	1.04	11.00	0.40	3.64%
BSC Agreement	D	28.60	2.60	27.50	1.10	4.00%
BVAC Belmont Market Online Booking Indoor Stall	D	25.90	2.35	25.00	0.90	3.60%
BVAC Belmont Market Online Booking Outdoor Stall	D	23.80	2.16	23.00	0.80	3.48%
BVAC Court Four B/Ball Casual Hire	D	36.20	3.29	35.00	1.20	3.43%
BVAC Court One Casual Hire	D	48.40	4.40	46.80	1.60	3.42%
BVAC Court Three Cricket Casual Hire	D	71.30	6.48	69.00	2.30	3.33%
BVAC Court Two Casual Hire	D	48.40	4.40	46.80	1.60	3.42%
BVAC Market indoor green food vendor	D	25.90	2.35	25.00	0.90	3.60%
BVAC Market Power Access	D	16.50	1.50	16.00	0.50	3.13%
BVAC Market red food vendor	D	44.70	4.06	43.20	1.50	3.47%
BVAC Sunday Market Equipment Hire	D	6.40	0.58	6.20	0.20	3.23%
BVAC Sunday Market Stall Casual on the day	D	30.00	2.73	29.00	1.00	3.45%
Casual Basketball	D	4.65	0.42	4.50	0.15	3.33%
Casual Basketball Shooting	D	4.70	0.43	4.50	0.20	4.44%
CLTC N/Ball O/Door Casual rate	D	12.40	1.13	12.00	0.40	3.33%
CLTC Squash (Peak)	D	20.80	1.89	20.00	0.80	4.00%

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CLTC Squash Casual (Off-Peak)	D	11.40	1.04	11.00	0.40	3.64%
CLTC Street Soccer	D	24.80	2.25	24.00	0.80	3.33%
CLTC Synthetic Casual Hire Half Pitch (Peak)	D	72.40	6.58	70.00	2.40	3.43%
CLTC Synthetic Pitch Casual Hire Full Pitch (Off-Peak)	D	116.80	10.62	113.00	3.80	3.36%
CLTC Synthetic Pitch Casual Hire Full Pitch (Peak)	D	135.60	12.33	131.00	4.60	3.51%
CLTC Synthetic Pitch Casual Hire Half Pitch (Off-Peak)	D	62.00	5.64	60.00	2.00	3.33%
CLTC Synthetic Pitch Hire Affiliate Full Pitch (Off-Peak)	D	83.80	7.62	81.00	2.80	3.46%
CLTC Synthetic Pitch Hire Affiliate Full Pitch (Peak)	D	97.20	8.84	94.00	3.20	3.40%
CLTC Synthetic Pitch Hire Affiliate Half Pitch (Off-peak)	D	44.60	4.05	43.00	1.60	3.72%
CLTC Synthetic Pitch Hire Affiliate Half Pitch (Peak)	D	51.80	4.71	50.00	1.80	3.60%
Full Court Hire - Affiliate Hourly	D	39.00	3.55	35.00	4.00	11.43%
Full Court Hire - Hourly	D	53.80	4.89	52.00	1.80	3.46%
Full Court Hire Casual (Off -Peak)	D	41.40	3.76	40.00	1.40	3.50%
Full Court Hire Casual (Peak)	D	48.40	4.40	46.80	1.60	3.42%
Half Court Hire - Affiliate Hourly	D	19.50	1.77	17.00	2.50	14.71%
Half Court Hire - Hourly	D	26.80	2.44	26.00	0.80	3.08%
Party Deposit	D	100.00	9.09	100.00	-	
Party Inflatable - Hourly	D	135.00	12.27	129.00	6.00	4.65%
Party per person	D	33.10	3.01	32.00	1.10	3.44%
Pickleball Equipment Hire (per person)	D	5.00	0.45	-	5.00	100.00%
Pickleball Social per person (includes equipment)	D	10.00	0.91	-	10.00	100.00%
WPSP - Gymnastics - Recreational Gymnastics (55min)	D	25.50	2.32	-	25.50	100.00%
WPSP - Gymnastics - Recreational Gymnastics (80min)	D	33.50	3.05	-	33.50	100.00%
WPSP - Gymnastics - Toddler Play (50min)	D	18.00	1.64	-	18.00	100.00%
BASC affiliate senior rate per court per hour	D	-	-	52.00	-	-100.00%
BVAC Badminton Casual User	D	-	-	18.50	-	-100.00%
BVAC Meet Rm	D	-	-	32.00	-	-100.00%
CLTC B/Ball After 4pm	D	-	-	46.80	-	-100.00%
CLTC B/Ball Casual before 4pm	D	-	-	35.00	-	-100.00%
CLTC Synthetic Pitch Half Pitch Casual Hire After 4pm	D	-	-	70.00	-	-100.00%
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch after 4pm	D	-	-	123.00	-	-100.00%
CLTC Synthetic Pitch Hire Non-Affiliate Full Pitch before 4pm	D	-	-	105.00	-	-100.00%
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch After 4pm	D	-	-	65.00	-	-100.00%
CLTC Synthetic Pitch Hire Non-Affiliate Half Pitch before 4pm	D	-	-	55.00	-	-100.00%
CLTC Synthetic Pitch Social Competition 1/2 Pitch Team Fee Per Week	D	-	-	85.00	-	-100.00%
Occasional Care per hour	D	-	-	12.00	-	-100.00%
Youth Development						
The Nest Youth Hub Collaborative Space - Commercial per Day	D	192.00	17.45	-	192.00	100.00%

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The Nest Youth Hub Collaborative Space - Commercial per Hour	D	32.00	2.91	-	32.00	100.00%
The Nest Youth Hub Collaborative Space - Community per Day	D	96.00	8.73	-	96.00	100.00%
The Nest Youth Hub Collaborative Space - Community per Hour	D	16.00	1.45	-	16.00	100.00%
The Nest Youth Hub Co-working Space - Commercial per Day	D	161.00	14.64	-	161.00	100.00%
The Nest Youth Hub Co-working Space - Commercial per Hour	D	27.00	2.45	-	27.00	100.00%
The Nest Youth Hub Co-working Space - Community per Day	D	81.00	7.36	-	81.00	100.00%
The Nest Youth Hub Co-working Space - Community per Hour	D	13.00	1.18	-	13.00	100.00%
The Nest Youth Hub Meeting Space (Inc Kitchen) - Commercial per Day	D	261.00	23.73	-	261.00	100.00%
The Nest Youth Hub Meeting Space (Inc Kitchen) - Commercial per Hour	D	43.00	3.91	-	43.00	100.00%
The Nest Youth Hub Meeting Space (Inc Kitchen) - Community per Day	D	130.00	11.82	-	130.00	100.00%
The Nest Youth Hub Meeting Space (Inc Kitchen) - Community per Hour	D	22.00	2.00	-	22.00	100.00%
The Nest Youth Hub Whole Venue - Commercial per Day	D	372.00	33.82	-	372.00	100.00%
The Nest Youth Hub Whole Venue - Commercial per Hour	D	62.00	5.64	-	62.00	100.00%
The Nest Youth Hub Whole Venue - Community per Day	D	186.00	16.91	-	186.00	100.00%
The Nest Youth Hub Whole Venue - Community per Hour	D	31.00	2.82	-	31.00	100.00%
Youth Mental Health First Aid Training	D	155.00	14.09	-	155.00	100.00%
Other Infringements						
The value of a penalty unit for a financial year is fixed by the Treasurer under Section 6 of the Monetary Units Act 2004.	L	-	-	-	-	-
Reserve Parking Bays						
Reserve Car Park Space - Metered	D	53.00	4.82	51.00	2.00	3.92%
Reserve Car Park Space - unmetered	D	29.00	2.64	28.00	1.00	3.57%
Reserved Car Parking Spaces (Long Term) Metered	D	42.00	3.82	41.00	1.00	2.44%
Reserved Car Parking Spaces (Long Term) Non- Metered	D	25.00	2.27	24.00	1.00	4.17%
Corporate Services						
Marketing						
0001 - Signage, Banners and Billboards - 50 Banners - Production (includes install, 2 week booking, removal and	D	9,094.00	826.73	8,795.00	299.00	3.40%
0002 - Signage, Banners and Billboards - 50 Banners - Additional 2 weeks	D	1,819.00	165.36	1,759.00	60.00	3.41%
0003 - Signage, Banners and Billboards - 50 Banners - Install, 2 week booking, remove and store	D	3,032.00	275.64	2,932.00	100.00	3.41%
0004 - Signage, Banners and Billboards - Mobile Billboard - Production (includes install, 2 week booking, removal	D	2,425.00	220.45	2,345.00	80.00	3.41%
0005 - Signage, Banners and Billboards - Mobile Billboard - Additional 2 weeks	D	607.00	55.18	587.00	20.00	3.41%
0006 - Signage, Banners and Billboards - Mobile Billboard - Install, 2 week booking, remove and store	D	1,213.00	110.27	1,173.00	40.00	3.41%
0007 - Signage, Banners and Billboards - Hovells Creek - Production (includes install, 2 week booking, removal at	D	4,850.00	440.91	4,691.00	159.00	3.39%
0008 - Signage, Banners and Billboards - Hovells Creek - Additional 2 weeks	D	2,425.00	220.45	2,345.00	80.00	3.41%
0009 - Signage, Banners and Billboards - Hovells Creek - Install, 2 week booking, remove and store	D	3,032.00	275.64	2,932.00	100.00	3.41%
Community Information Board	D	161.00	14.64	156.00	5.00	3.21%

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Revenue, Property and Valuations						
0011 - P&R Land Information Certificates	A	31.40	-	30.60	0.80	2.61%
0013 - P&R Sales / Misc / Fencing	D	11.30	1.03	11.00	0.30	2.73%
1002 - Rates Rate Reprint between 1 and 7 years	D	17.25	1.57	16.70	0.55	3.29%
1003 - P&V Rate search over 7 years	D	99.60	9.05	96.50	3.10	3.21%
998 - P&R Renumbering Charge to Subdividers	D	116.55	10.60	113.00	3.55	3.14%
Collection Listing Fee	D	25.00	2.27	25.00	-	
Field Call	D	133.65	12.15	125.00	8.65	6.92%
2651 - Complaint Costs (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
2652 - Judgement (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
2653 - Warrant (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
2654 - Summons for Oral Examination (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
2655 - Attachment of Earnings (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
2656 - Substituted Service Fee (FY27 - Magistrates Scale of Costs to be applied for recovery of overdue fees)	D	-	-	-	-	100.00%
Debt recovery fee – ASIC search	D	65.00	5.91	-	65.00	100.00%
Debt recovery fee – Bankruptcy search	D	35.00	3.18	-	35.00	100.00%
Debt recovery fee – Mortgagee letter	D	150.00	13.64	-	150.00	100.00%
Debt recovery fee – Pre-section 181 letter	D	150.00	13.64	-	150.00	100.00%
Debt recovery fee – Registered demand letter	D	14.75	1.34	-	14.75	100.00%
Debt recovery fee – Skip traces	D	75.00	6.82	-	75.00	100.00%
Debt recovery fee – Terms of settlement agreement	D	250.00	22.73	-	250.00	100.00%
Debt recovery fee – Title search	D	27.29	2.48	-	27.29	100.00%
Probate Search	D	-	-	45.00	-	-100.00%
Legal Services Admin						
2600 - FOI fees	A	34.50	-	33.60	0.90	2.68%
Growth and Place						
Carousel - Private Hire						
Carousel - Private Hire - Functions, events, Photography, Film Shoots - Per Hour	D	550.00	50.00	550.00	-	
Childrens Birthday Parties - Package 1 per Child (self-catered)	D	20.00	1.82	20.00	-	
Private Hire of Carousel - Private Function Booking - Half Day - up to 4 hours	D	2,000.00	181.82	1,600.00	400.00	25.00%
Private Hire of Carousel - Private Functions Booking - Full Day - up to 8 hours	D	3,500.00	318.18	2,750.00	750.00	27.27%
Private Hire of Carousel - Decking Hire per Function (Commercial)	D	1,000.00	90.91	-	1,000.00	100.00%
Private Hire of Carousel - Decking Hire per Function (Community)	D	500.00	45.45	500.00	-	
Childrens Birthday Parties - Package 2 per Child (catered)	D	35.00	3.18	35.00	-	
Carousel - Ride Tickets						

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Adult Carousel Ride Ticket	D	6.00	0.55	6.00	-	
Carousel Ride Group Booking 10-49 people	D	5.00	0.45	5.00	-	
Carousel Ride Group Booking 50+ people	D	4.50	0.41	4.50	-	
Carousel Ride Multi-Ride Ticket (10)	D	50.00	4.55	50.00	-	
Child Carousel Ride Ticket	D	6.00	0.55	6.00	-	
Concession Carousel Ride Ticket	D	5.00	0.45	5.00	-	
Landscaping Fee						
a. Landscape Plan Checking and Inspection Fee - Up to \$50,000	D	810.00	73.64	810.00	-	
b. Landscape Plan Checking and Inspection Fee - \$50,000 - \$100,000	D	2,435.00	221.36	2,435.00	-	
c. Landscape Plan Checking and Inspection Fee - \$100,000 - \$150,000	D	4,060.00	369.09	4,060.00	-	
d. Landscape Plan Checking and Inspection Fee - \$150,000 - \$200,000	D	5,685.00	516.82	5,685.00	-	
e. Landscape Plan Checking and Inspection Fee - \$200,000 - \$250,000	D	7,310.00	664.55	7,310.00	-	
f. Landscape Plan Checking and Inspection Fee - \$250,000 - \$500,000	D	12,185.00	1,107.73	12,185.00	-	
g. Landscape Plan Checking and Inspection Fee - \$500,000 - \$750,000	D	20,310.00	1,846.36	20,310.00	-	
h. Landscape Plan Checking and Inspection Fee - \$750,000 - \$1,000,000	D	28,435.00	2,585.00	28,435.00	-	
i. Landscape Plan Checking and Inspection Fee - \$1,000,000 - \$1,500,000	D	40,625.00	3,693.18	40,625.00	-	
j. Landscape Plan Checking and Inspection Fee - \$1,500,000 - \$2,000,000	D	56,875.00	5,170.45	56,875.00	-	
k. Landscape Plan Checking and Inspection Fee - \$2,000,000 - \$2,500,000	D	73,125.00	6,647.73	73,125.00	-	
l. Landscape Plan Checking and Inspection Fee - \$2,500,000 - \$3,000,000	D	89,375.00	8,125.00	89,375.00	-	
National Wool Museum - Facilities Hire						
Labour - Concessional Hourly Rate	D	100.00	9.09	100.00	-	
Labour - Regular Hourly Rate	D	150.00	13.64	150.00	-	
NWM Auction and Multifunction Room - Discount and Concession - Full Day - up to 8 hours	D	850.00	77.27	850.00	-	
NWM Auction and Multifunction Room - Discount and Concession - Half Day - up to 4 hours	D	550.00	50.00	550.00	-	
NWM Auction and Multifunction Room - Events and Functions - half day - up to 4 hours	D	750.00	68.18	750.00	-	
NWM Auction and Multifunction Room - Standard - Full Day up to 8 hours	D	1,000.00	90.91	1,000.00	-	
NWM Auction Room - Discount & Concession - Half Day - up to 4 hours	D	350.00	31.82	350.00	-	
NWM Auction Room - Discount and Concession - Full Day up to 8 hours	D	440.00	40.00	440.00	-	
NWM Auction Room - Events and Functions - Half day - up to 4 hours	D	375.00	34.09	375.00	-	
NWM Auction Room - Standard - Full Day up to 8 hours	D	550.00	50.00	550.00	-	
NWM Strachan Room - Standard Half Day up to 4 hours	D	750.00	68.18	750.00	-	
NWM Strachan Room - Discount and Concession - Full Day - up to 8 hours	D	800.00	72.73	800.00	-	
NWM Strachan Room - Discount and Concession - Half Day - up to 4 hours	D	550.00	50.00	550.00	-	
NWM Strachan Room - Standard Full Day up to 8 hours	D	950.00	86.36	950.00	-	
Security & Out of Hours Costs - Micom Security Call Out - minimum 4 hours	D	600.00	54.55	600.00	-	
Security & Out of Hours Costs - Museum Staff 5.00pm-9.00am hourly rate	D	200.00	18.18	200.00	-	

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National Wool Museum - General Admission						
NWM Gen Adm Adult	D	13.00	-	13.00	-	
NWM Gen Adm Child	D	8.00	-	8.00	-	
NWM Gen Adm Concession	D	10.00	-	10.00	-	
NWM Gen Adm Family	D	40.00	-	40.00	-	
NWM Gen Adm Group	D	11.00	-	11.00	-	
NWM Gen Adm School - Museum Educator-led tour - price per student	D	9.00	-	9.00	-	
NWM Gen Adm School - Museum Educator-led workshop - price per student	D	12.00	-	12.00	-	
NWM Gen Adm School - Museum Educator-led workshop & self-guided visit - price per student	D	12.00	-	12.00	-	
NWM Gen Adm School - Museum Educator-led workshop and tour - price per student	D	15.00	-	15.00	-	
NWM Gen Adm School - Self-guided visit - price per student	D	6.00	-	6.00	-	
National Wool Museum - Memberships						
NWM M/Ship Adult	D	55.00	-	55.00	-	
NWM M/Ship Child Age 2-16	D	22.00	-	22.00	-	
NWM M/Ship Family (2 adults and up to 4 children - Children under 16 years and registered at the same address)	D	85.00	-	85.00	-	
NWM M/Ship Senior/Student/Concession	D	45.00	-	45.00	-	
Statutory Planning - Advertising Material						
Each Additional Letter	D	10.00	0.91	8.00	2.00	25.00%
Each Additional Sign	D	120.00	10.91	100.00	20.00	20.00%
Letter (up to 10) & Sign	D	400.00	36.36	350.00	50.00	14.29%
Newspaper	D	700.00	63.64	650.00	50.00	7.69%
Statutory Planning - Certification of Compliance						
Certificate of Compliance	A	380.00	-	369.80	10.20	2.76%
Statutory Planning - Demolitions Certificates						
Demolition Certificate	A	99.40	-	96.70	2.70	2.79%
Statutory Planning - Developer Fines & Costs						
Developer Fines and Costs - Breach of Planning & Environment Act - per unit	A	207.60	-	202.00	5.60	2.77%
Statutory Planning - Extension of Time						
Extension of Time - first request	D	500.00	-	430.00	70.00	16.28%
Extension of Time - second request	D	700.00	-	625.00	75.00	12.00%
Extension of Time - third request	D	1,000.00	-	900.00	100.00	11.11%
Statutory Planning - Information & Copies of Documents						

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Planning Request for Info - List of Permits	D	40.00	3.64	30.00	10.00	33.33%
Written Request for Information - commercial/industrial/other	D	330.00	-	300.00	30.00	10.00%
Written Request for Information - residential	D	220.00	-	200.00	20.00	10.00%
Statutory Planning - Planning Permits - Amended Permit Fees						
a. Amend VicSmart Application - less than \$10,000 (Class 7)	A	233.10	-	226.90	6.20	2.73%
b. Amend VicSmart Application - \$10,000 or more (Class 8)	A	500.90	-	487.50	13.40	2.75%
c. Amend VicSmart Subdivision (Class 9)	A	233.10	-	226.90	6.20	2.73%
d. Amended VicSmart Other (Class 10)	A	233.10	-	226.90	6.20	2.73%
e. Amend a Permit - change statement or conditions (Class 2)	A	1,537.20	-	1,496.10	41.10	2.75%
f. Amendments to Subdivision Permits (Classes 14-18)	A	1,537.20	-	1,496.10	41.10	2.75%
g. Amended Residential Permit up to \$10,000 (Class 3)	A	233.10	-	226.90	6.20	2.73%
h. Amended Residential Permit \$10,001 - \$100,000 (Class 4)	A	734.00	-	714.40	19.60	2.74%
i. Amended Residential Permit \$100,001 - \$500,000 (Class 5)	A	1,502.70	-	1,462.50	40.20	2.75%
j. Amended Residential Permit \$500,001 - \$2,000,000 (Class 6)	A	1,623.60	-	1,580.10	43.50	2.75%
k. Amended Residential Permit \$2,000,001 - \$9,999,999 (Class 13)	A	3,981.30	-	3,874.70	106.60	2.75%
l. Amended Development Permit up to \$100,000 (Class 11)	A	1,338.60	-	1,302.80	35.80	2.75%
m. Amended Development Permit \$100,001 - \$1,000,000 (Class 12)	A	1,804.90	-	1,756.60	48.30	2.75%
n. Amended Development Permit \$1,000,001 - \$9,999,999 (Class 13)	A	3,981.30	-	3,874.70	106.60	2.75%
o. Amend a permit to change the use (Class 1)	A	1,537.20	-	1,496.10	41.10	2.75%
p. Amend a permit - other (Class 19)	A	1,537.20	-	1,496.10	41.10	2.75%
Statutory Planning - Planning Permits - Initial Permit Fees						
a. Residential Development - Single Dwelling up to \$10,000 (Class 2)	A	233.10	-	226.90	6.20	2.73%
b. Residential Development - Single Dwelling - \$10,001 - \$100,000 (Class 3)	A	734.00	-	714.40	19.60	2.74%
c. Residential Development - Single Dwelling - \$100,001 - \$500,000 (Class 4)	A	1,502.70	-	1,462.50	40.20	2.75%
d. Residential Development - Single Dwelling - \$500,001 - \$1,000,000 (Class 5)	A	1,623.60	-	1,580.10	43.50	2.75%
e. Residential Development - Single Dwelling - \$1,000,001 - \$2,000,000 (Class 6)	A	1,744.50	-	1,697.80	46.70	2.75%
f. Residential Development - Single Dwelling - \$2,000,001 - \$5,000,000 (Class 13)	A	3,981.30	-	3,874.70	106.60	2.75%
g. Development Buildings & Works up to \$100,000 (Class 11)	A	1,338.60	-	1,302.80	35.80	2.75%
h. Development Buildings & Works \$100,001 - \$1,000,000 (Class 12)	A	1,804.90	-	1,756.60	48.30	2.75%
i. Development Buildings & Works \$1,000,001 - \$5,000,000 (Class 13)	A	3,981.30	-	3,874.70	106.60	2.75%
j. Development Buildings & Works \$5,000,001 - \$15,000,000 (Class 14)	A	10,147.50	-	9,875.90	271.60	2.75%
k. Development Buildings & Works \$15,000,001 - \$50,000,000 (Class 15)	A	29,924.80	-	29,123.90	800.90	2.75%
l. Development Buildings & Works \$50,000,001 - \$9,999,999,999 (Class 16)	A	67,258.20	-	65,458.10	1,800.10	2.75%
m. VicSmart Development Applications up to \$10,000 (Class 7)	A	233.10	-	226.90	6.20	2.73%
n. VicSmart Development Applications \$10,001 or more (Class 8)	A	500.90	-	487.50	13.40	2.75%
o. VicSmart Subdivision (Class 9)	A	233.10	-	226.90	6.20	2.73%
p. VicSmart Application other (Class 10)	A	233.10	-	226.90	6.20	2.73%

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q. Amend or End a s173 Agreement (Reg 16)	A	768.60	-	748.00	20.60	2.75%
r. Change of Use (Class 1)	A	1,537.20	-	1,496.10	41.10	2.75%
s. Create, Vary or Remove Easement, Restriction/Right of Way (Class 21)	A	1,537.20	-	1,496.10	41.10	2.75%
t. Subdivide land - per 100 lots (Class 20)	A	1,537.20	-	1,496.10	41.10	2.75%
u. Subdivision - other (Class 22)	A	1,537.20	-	1,496.10	41.10	2.75%
v. Development Plans (Reg 18)	A	380.00	-	369.80	10.20	2.76%
w. Miscellaneous Fees (waiver of car parking requirements etc) (Reg 22)	A	1,537.20	-	1,496.10	41.10	2.75%
x. Planning - Decision of Responsible Authority (Reg 18)	A	380.00	-	369.80	10.20	2.76%
y. Re-alignment or Consolidation (Class 19)	A	1,537.20	-	1,496.10	41.10	2.75%
z. Subdivide an existing building (Class 17)	A	1,537.20	-	1,496.10	41.10	2.75%
z1. Subdivision of Existing Building or Two lots Only (Class 18)	A	1,537.20	-	1,496.10	41.10	2.75%
Statutory Planning - Pre-Application Advice						
Pre-Application Advice - Type 1	D	220.00	20.00	175.00	45.00	25.71%
Pre-Application Advice - Type 2	D	300.00	27.27	250.00	50.00	20.00%
Pre-Application Advice - Type 3	D	350.00	31.82	300.00	50.00	16.67%
Pre-Application Advice - Type 4	D	800.00	72.73	700.00	100.00	14.29%
Pre-Application Advice - Type 5 (Pre-gazettal)	D	1,000.00	90.91	-	1,000.00	100.00%
Statutory Planning - Subdivision Certificates						
Alter plan prior to Certification (Sub Reg 7)	A	129.60	-	126.10	3.50	2.78%
Certification Fee - Plan of Subdivision (Sub Reg 6)	A	203.90	-	198.40	5.50	2.77%
Certification Fee - Procedural Plan (Sub Reg 6)	A	203.90	-	198.40	5.50	2.77%
Recertification (Sub Reg 8)	A	162.30	-	158.00	4.30	2.72%
Strategic Implementation						
a. Planning Scheme Amendment - Adoption Fee	A	561.30	-	546.30	15.00	2.75%
b. Planning Scheme Amendment - Application Fee	A	3,558.20	-	3,463.00	95.20	2.75%
c. Planning Scheme Amendment - Application Fee - to Minister Reg7:20(4)	A	4,663.50	-	4,538.70	124.80	2.75%
d. Planning Scheme Amendment - Consideration of Submission Fee (minimum fee up to 10 submissions)	A	17,635.00	-	17,163.00	472.00	2.75%
e. Planning Scheme Amendment - Consideration of Submission Fee - 11 to 20 submissions	A	35,235.00	-	34,292.00	943.00	2.75%
f. Planning Scheme Amendment - Consideration of Submission Fee - 21 or more submissions	A	47,101.60	-	45,841.00	1,260.60	2.75%
Statutory Planning - Secondary Consents						
Secondary Consents - up to \$100,000 (excluding single dwellings) (the fee is based on the cost of the original app	D	750.00	-	-	750.00	100.00%
Secondary Consents - \$100,001 - \$1,000,000 (the fee is based on the cost of the original application)	D	900.00	-	-	900.00	100.00%
Secondary Consents - over \$1,000,001 (the fee is based on the cost of the original application)	D	1,250.00	-	-	1,250.00	100.00%
Secondary Consents - Single Dwelling (Including Alterations to Single Dwellings)	D	400.00	-	350.00	50.00	14.29%
Secondary Consents - VicSmart	D	200.00	-	150.00	50.00	33.33%

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Secondary Consents - General	D	-	-	650.00	-	-100.00%
Bellarine Arts Centre Facility Hire - Miscellaneous						
Basic Archival Filming of Performance	D	165.00	15.00	160.00	5.00	3.13%
Cleaning Fee	D	87.00	7.91	84.50	2.50	2.96%
Front of House Supervisor per hour (3hr minimum call)	D	54.00	4.91	52.00	2.00	3.85%
Lost Key Fee	D	112.00	10.18	108.00	4.00	3.70%
Public Liability extension	D	52.00	4.73	50.00	2.00	4.00%
Technical Officer per hour (3hr minimum call)	D	54.00	4.91	52.00	2.00	3.85%
Bellarine Arts Centre Hire Fees - Commercial						
Box Office Fee - Commercial (per ticket)	D	4.00	0.36	4.00	-	
Dance Studio - per hour	D	47.00	4.27	45.00	2.00	4.44%
Foyer - per hour	D	47.00	4.27	45.00	2.00	4.44%
Full Venue (bump in/rehearsal) per hour	D	186.00	16.91	180.00	6.00	3.33%
Full Venue (Production) per hour	D	227.00	20.64	220.00	7.00	3.18%
Multi Purpose Room - per hour	D	47.00	4.27	45.00	2.00	4.44%
Music Lab - per hour	D	47.00	4.27	45.00	2.00	4.44%
Theatre (bump in/rehearsal) per hour	D	140.00	12.73	135.00	5.00	3.70%
Theatre (production) per hour	D	155.00	14.09	150.00	5.00	3.33%
Ticketing Set up Fee	D	62.00	5.64	60.00	2.00	3.33%
Bellarine Arts Centre Hire Fees - Community						
Box Office Fee - (per ticket) community rate	D	3.00	0.27	3.00	-	
Dance Studio - hourly community rate	D	28.00	2.55	27.00	1.00	3.70%
Foyer - hourly community rate	D	28.00	2.55	27.00	1.00	3.70%
Full Venue (bump in/rehearsal) hourly community rate	D	129.00	11.73	125.00	4.00	3.20%
Full Venue (Production) hourly community rate	D	134.00	12.18	130.00	4.00	3.08%
Full Venue (space only) hourly community rate	D	78.00	7.09	75.00	3.00	4.00%
Multi Purpose Room - hourly community rate	D	28.00	2.55	27.00	1.00	3.70%
Music Lab - hourly community rate	D	28.00	2.55	27.00	1.00	3.70%
Practice Room - hourly community rate	D	26.00	2.36	25.00	1.00	4.00%
Theatre (bump in/rehearsal) hourly community rate	D	98.00	8.91	95.00	3.00	3.16%
Theatre (production) hourly community rate	D	103.00	9.36	100.00	3.00	3.00%
Theatre (space only) hourly community rate	D	43.00	3.91	42.00	1.00	2.38%
Building Services - Building Permits						
Building Permit - Application Fee (class 10)	D	500.00	45.45	-	500.00	100.00%
Building Permit - Application Fee (classes 1 - 9)	D	1,000.00	90.91	-	1,000.00	100.00%

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Building Permit - Major Performance Solution Determination	D	959.00	87.18	927.00	32.00	3.45%
Building Permit - Minor Performance Solution Determination	D	320.00	29.09	309.00	11.00	3.56%
Building Permit - Owner Builder Charge (nominal fee plus 30% for FY26 and FY27)	D	-	-	-	-	-
Building Permit - Partial Compliance - Exemption / Consent	D	533.00	48.45	515.00	18.00	3.50%
Building Permit - Section 10 Determination	D	164.00	14.91	159.00	5.00	3.14%
Building Permit - Site Inspection - Lapsed	D	362.00	32.91	350.00	12.00	3.43%
Building Permit - Site Inspection - Major	D	266.00	24.18	257.00	9.00	3.50%
Building Permit - Site Inspection - Minor	D	159.00	14.45	154.00	5.00	3.25%
Building Permit - External Municipality Charge (includes travel within 100km of municipality)	D	-	-	412.00 -	412.00	-100.00%
Building Permit - Partial Compliance - Domestic	D	-	-	257.00 -	257.00	-100.00%
Building Permit - Performance Solution - Major - Commercial	D	-	-	1,545.00 -	1,545.00	-100.00%
Building Permit - Performance Solution - Minor - Commercial	D	-	-	515.00 -	515.00	-100.00%
Building Services - Building Permits - Assessment Charges						
Building Permits - Assistant Building Surveyor (per hr)	D	85.00	7.73	82.00	3.00	3.66%
Building Permits - Building Inspector (per hr)	D	107.00	9.73	103.00	4.00	3.88%
Building Permits - Municipal Building Surveyor (per hr)	D	266.00	24.18	257.00	9.00	3.50%
Building Permits - Registered Building Surveyor (per hr)	D	159.00	14.45	154.00	5.00	3.25%
Building Permits - Technical Officer (per hr)	D	74.00	6.73	72.00	2.00	2.78%
Building Services - Building Permits - Variations, Dispensations						
Building Permit - Amendment - Major	D	345.00	31.36	334.00	11.00	3.29%
Building Permit - Amendment - Minor	D	159.00	14.45	154.00	5.00	3.25%
Building Permit - Extension of Time - up to 12 months	D	326.00	29.64	315.00	11.00	3.49%
Building Permit - Extension of Time - up to 6 months	D	164.00	14.91	159.00	5.00	3.14%
Building Services - Caravan Park Registrations						
Caravan Park Registration or Renewal Fee (per unit)	A	17.27	-	16.81	0.46	2.74%
Caravan Park Transfer of Ownership	A	86.35	-	84.05	2.30	2.74%
Schedule of works - Amendment	D	80.00	7.27	77.00	3.00	3.90%
Schedule of works - Certification Submission	D	41.00	3.73	40.00	1.00	2.50%
Schedule of works - Site Re-inspection	D	165.00	15.00	157.50	7.50	4.76%
Building Services - Copies of Documents						
Copies of Documentation - Lodgement Fee	D	42.00	3.82	40.00	2.00	5.00%
Copies of Documentation - Single Commercial / Multi Dwelling Permit Package	D	240.00	21.82	175.00	65.00	37.14%
Copies of Documentation - Single Commercial /Multi Dwelling Occupancy Permit	D	114.00	10.36	110.00	4.00	3.64%
Copies of Documentation - Single Domestic Occupancy Permit	D	60.00	5.45	-	60.00	100.00%
Copies of Documentation - Single Domestic Permit Package	D	83.00	7.55	80.00	3.00	3.75%

**CITY OF GREATER GEELONG - FEES AND CHARGES SCHEDULE
2026-27 Budget**

Basis of Charge:
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Fees & Charges	Basis of Charge	2026-27 Charge \$ (incl GST if applicable)	2026-27 Budget \$ GST Amount	2025-26 Charge \$ (incl GST if applicable)	Change in \$ per unit	Change %
Copies of Plans - Commercial Lodgement Application Fee	D	-	-	100.00	-	-100.00%
Copies of Plans - Fast Track Administration Fee	D	-	-	54.00	-	-100.00%
Copies of Plans - Owner Consent Authority (per owner)	D	-	-	75.00	-	-100.00%
Building Services - Council Consents						
Council Consent - Above / Below Public Facilities	A	337.80	-	329.60	8.20	2.49%
Council Consent - Administrative Fee (Re-stamping)	D	78.00	7.09	75.00	3.00	4.00%
Council Consent - Affected Property Notification (Charge per Property)	D	78.00	7.09	75.00	3.00	4.00%
Council Consent - Amendment	D	205.00	18.64	201.00	4.00	1.99%
Council Consent - Build Over Easements	A	360.00	-	345.00	15.00	4.35%
Council Consent - Land Liable to Flooding	A	338.70	-	329.60	9.10	2.76%
Council Consent - Protection of the Public	A	343.70	-	334.50	9.20	2.75%
Council Consent - Siting	A	474.10	-	461.40	12.70	2.75%
Council Consent - Street Alignment Projections	A	337.80	-	329.60	8.20	2.49%
Council Consent - Council Comments (Built without Council Consent)	D	-	-	475.00	-	-100.00%
Council Consent - Extension of Time	D	-	-	103.00	-	-100.00%
Building Services - Enforcement Administrative Fee						
Enforcement - Administration Processing	D	168.00	15.27	165.00	3.00	1.82%
Enforcement - Compliance for Illegal Buildings (Council Comments)	D	750.00	68.18	475.00	275.00	57.89%
Enforcement - Inspection Fee	D	532.00	48.36	-	532.00	100.00%
Enforcement - Invoice Processing	D	103.00	9.36	100.00	3.00	3.00%
Enforcement - Title Search	D	30.00	2.73	-	30.00	100.00%
Enforcement - Reattendance Fee	D	-	-	157.50	-	-100.00%
Building Services - Lodgement Fees						
Private Building Surveyor - Section 30 Lodgement	A	142.10	-	138.30	3.80	2.75%
Building Services - Occupancy Permits - Places of Public Entertainment						
Extension of Time	D	159.00	14.45	154.00	5.00	3.25%
Occupancy Permit - Late Application Fee	D	450.00	40.91	-	450.00	100.00%
Occupancy Permit - Re-Inspection Fee (After Hours)	D	375.00	34.09	-	375.00	100.00%
Occupancy Permit - Re-Inspection Fee (Business Hours)	D	260.00	23.64	257.00	3.00	1.17%
Occupancy Permit - Re-Inspection Fee (Public Holidays)	D	520.00	47.27	-	520.00	100.00%
Place of Public Entertainment - up to 999m2	D	850.00	77.27	1,004.00	-	-15.34%
Place of Public Entertainment - 1,000m2 to 4,999m2	D	1,950.00	177.27	1,678.00	272.00	16.21%
Place of Public Entertainment - 5,000m2 to 9,999m2	D	3,050.00	277.27	3,296.00	-	-7.46%
Place of Public Entertainment - 10,000m2 plus	D	4,150.00	377.27	-	4,150.00	100.00%
Place of Public Entertainment - Application Fee	D	250.00	22.73	-	250.00	100.00%

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Place of Public Entertainment - Existing Building Audit (per hour)	D	360.00	32.73	-	360.00	100.00%
Place of Public Entertainment - Fast Track Fee	D	-	-	154.00	154.00	-100.00%
Temporary Occupancy Permit - Application Fee	D	1,600.00	145.45	1,545.00	55.00	3.56%
Temporary Structure Siting Application Fee	D	200.00	18.18	-	200.00	100.00%
Temporary Structure Siting Approval (per structure)	D	256.00	23.27	441.00	185.00	-41.95%
Division 2 - Occupancy Permit - Community Event (More than 5,000 people)	D	-	-	854.00	854.00	-100.00%
Building Services - Property Information Requests						
Building Information Request - Building Permit Details (51.1)	A	55.10	-	53.60	1.50	2.80%
Building Information Request - Fast Track Fee	D	56.30	5.12	54.50	1.80	3.30%
Building Information Request - Land in Special Areas (51.2)	A	55.10	-	53.60	1.50	2.80%
Building Information Request - Mandatory Inspection and Approval Dates (51.3)	A	55.10	-	53.60	1.50	2.80%
Protection Works - Owner Consent Authority (per owner)	D	78.00	7.09	75.00	3.00	4.00%
Protection Works Notice - Request Owners Details Application	D	52.00	4.73	50.00	2.00	4.00%
Building Services - Road Occupation Permits						
Street Occupation Permit - Amendment	D	-	-	118.00	118.00	-100.00%
Street Occupation Permit - Car Parking - Metered	D	53.00	4.82	51.50	1.50	2.91%
Street Occupation Permit - Car Parking - Unmetered	D	29.00	2.64	27.80	1.20	4.32%
Street Occupation Permit - Carparking Restricted	D	78.00	7.09	75.00	3.00	4.00%
Street Occupation Permit - Fast Track Fee	D	-	-	154.00	154.00	-100.00%
Street Occupation Permit - Late Lodgement Fee	D	250.00	22.73	-	250.00	100.00%
Street Occupation Permit - Lodgement Fee	D	250.00	22.73	309.00	59.00	-19.09%
Street Occupation Permit - m2 Gantry Occupation Fee per day	D	0.83	0.08	0.80	0.03	3.75%
Street Occupation Permit - m2 Street Occupation Fee per day Commercial Zone	D	1.00	0.09	1.20	0.20	-16.67%
Street Occupation Permit - m2 Street Occupation Fee per day Residential Zone	D	0.80	0.07	-	0.80	100.00%
Street Occupation Permit - Pre Application Meeting High Complexity	D	500.00	45.45	500.00	-	-
Street Occupation Permit - Pre Application Meeting Med Complexity	D	200.00	18.18	200.00	-	-
Street Occupation Permit - Pre Application Meeting Site Visit	D	158.00	14.36	157.50	0.50	0.32%
Street Occupation Permit - Secondary Department Approval	D	175.00	15.91	175.00	-	-
Street Occupation Permit - Variation	D	163.00	14.82	161.00	2.00	1.24%
Street Occupation Permit - Minor Works Lodgement Fee	D	-	-	164.00	164.00	-100.00%
Building Services - Swimming Pool & Spa Registrations						
Swimming Pool & Spa - Certificate of Compliance Lodgement	A	23.80	-	23.20	0.60	2.59%
Swimming Pool & Spa - Certificate of Non Compliance Lodgement	A	449.10	-	437.10	12.00	2.75%
Swimming Pool & Spa - Compliance Inspection - Initial Inspection	D	365.00	33.18	360.00	5.00	1.39%
Swimming Pool & Spa - Extension of Time for Certificate of Compliance Lodgement	D	78.00	7.09	75.00	3.00	4.00%
Swimming Pool & Spa - Information Search Fee	A	55.10	-	53.60	1.50	2.80%

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Swimming Pool & Spa - Registration Fee	A	37.10	-	36.10	1.00	2.77%
Swimming Pool & Spa - Compliance Inspection - Subsequent/Decommission Inspection	D	167.00	15.18	167.00	-	
Electric Vehicle (EV) Charging						
User Fees - 22kW Public Electric Vehicle (EV) Chargers (per kWh)	D	0.29	0.03	0.28	0.01	5.09%
Event Permit Fees						
Large scale or commercial Event	D	259.00	23.55	250.00	9.00	3.60%
Filming Permit Fees						
Late fee (requests - less than 5 business days before filming)	D	310.00	28.18	300.00	10.00	3.33%
Major Filming Productions - per day	D	620.00	56.36	600.00	20.00	3.33%
Standard Filming - per day	D	310.00	28.18	300.00	10.00	3.33%
Skilled Migration Program						
Skilled Migration Program - Certification	D	626.00	56.91	605.00	21.00	3.47%